AMERICAN CANYON FIRE PROTECTION DISTRICT BOARD MEETING
AGENDA
City Hall - Council Chambers
4381 Broadway, Ste. 201, American Canyon
November 10, 2026
6:30 PM

Chair: Pierre Washington
Vice Chair: Mark Joseph
Board Members: Brando Cruz, Melissa Lamattina, David Oro

American Canyon promotes respectful and responsible behavior among meeting participants, whether they are present in person or remotely. Using offensive language or remarks that promote, foster, or perpetuate discrimination based on race, creed, color, age, religion, gender, marital status, status regarding public assistance, national origin, physical or mental disability or sexual orientation/gender identification, as well as any other category protected by federal, state or local laws will not be tolerated. In the case of an occurrence, the speaker will be immediately disconnected from the microphone.

American Canyon Fire District Board meetings will be conducted at City Hall, 4381 Broadway, Suite 201. This meeting is also available via Zoom Teleconferencing as a convenience for public participation. Should technical issues with Zoom occur, please select another viewing option, such as a live broadcast to residents on Napa Valley TV here and on YouTube here.

PUBLIC PARTICIPATION

You may submit public comments for any Agenda Item, Non-Agenda Item or make general public comments by one of the following methods:

Written comments, Via eComments: Please submit written comments through the eComments link located on the Meetings & Agendas page of our website here. Comments received before the 3:00 p.m. day-of-meeting cutoff time will be routed to all Board Members at that time. eComments will remain open throughout the meeting, and all comments received will be posted online and become part of the meeting record.

Oral comments, during the meeting: A Zoom Meeting has been established for public participation during the meeting related to a specific agenda item or matters not on the agenda. To give your public comment via Zoom, connect via the Zoom link below and use the "raise your hand" tool or call into the zoom meeting at 1-669-444-9171. To avoid confusion, all hands raised outside of Public comment periods will be lowered.

Zoom Meeting Link: Click here
Meeting ID: 345 515 8970 Passcode: 605018

The above-identified measures exceed all legal requirements for participation in public comment,

including those imposed by the Ralph M. Brown Act. For more information, please call Fire Administration at (707) 551-0653 or email here.

AGENDA MATERIALS: Board agenda materials are published 72 hours prior to the meeting and are available to the public via the City's website at www.cityofamericancanyon.org.

AMERICANS WITH DISABILITIES ACT: The Board of Directors will provide materials in appropriate alternative formats to comply with the Americans with Disabilities Act. Please send a written request to Fire Administration at 911 Donaldson Way E., American Canyon, CA 94503 or by email here. Include your name, address, phone number and brief description of the requested materials, as well as your preferred alternative format or auxiliary aid, at least three calendar days before the meeting.

5:30 P.M. CLOSED SESSION

1. Conference with Legal Counsel- Anticipated Litigation
Pursuant to Government Code 54956.9(d)(2). Two matters

2. Public Employee Appointment/Employment
Government Code section 54954.5(e)
Title: Fire Chief

PUBLIC ADDRESS-CLOSED SESSION ITEMS

The Chairman will call the meeting to order and conduct role call. The Board of Directors will immediately convene into Closed Session after hearing any public comment on items agendized for Closed Session consideration. At 6:30 p.m. the Board of Directors will reconvene into Open Session and then resume Closed Session at the end of the meeting to address outstanding items, if necessary.

6:30 P.M. OPEN SESSION - REGULAR MEETING

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

REPORT ON CLOSED SESSION/CONFIRMATION OF REPORTABLE ACTION

PROCLAMATIONS AND PRESENTATIONS

3. Presentation of Five-Year Service Pins to Firefighters Kyle Murchison and Davis Pratt

4. Honoring Vice Chair Mark Joseph for Dedicated Service Since 2010

PUBLIC COMMENT

This time is reserved for members of the public to address the American Canyon Fire Protection District Board on items of interest that are not on the Agenda and are within the subject matter jurisdiction of the American Canyon Fire Protection District Board. It is recommended that speakers limit their comments to 3 minutes each and it is requested that no comments be made during this period on items on the Agenda. Members of the public wishing to address the American Canyon Fire Protection District Board on items on the Agenda should comment via email prior to the start of the meeting. The American Canyon Fire Protection District Board is prohibited by law from taking any action on matters discussed that are not on the Agenda, an no adverse conclusions should be drawn if the American Canyon Fire Protection Board does not respond to public comment at this time. Speakers are asked to please speak clearly, and provide their name. Any handouts for distribution to the American Canyon Fire Protection District Board must be emailed by 3:00 p.m. on meeting day.

AGENDA CHANGES

The Chair/Board of Directors may change the order of the Agenda or request discussion of a Consent Item. A member of Public may request discussions of a Consent Item by completing a Speaker's Card and presenting it to the Fire Executive Assistant prior to Public Comment.

CONSENT CALENDAR

5. Minutes of the Fire District Board Meeting of October 27, 2026
Recommendation: Approve the Minutes of the Fire District Board Meeting of October 27, 2026

6. Report Upon Return from Closed Session of October 27, 2026
Recommendation: Approve the Report Upon Return from Closed Session of October 27, 2026

7. Annual Report on Development Impact Fees (AB1600-Government Code Section 66006)
Recommendation: Receive and review the FY 2025–26 AB 1600 Development Impact Fee Annual Report and adopt Resolution 2026-29 accepting the report and directing completion of the accounting reconciliation described in the report.

8. 2027 Employer's Contribution under CalPERS Medical and Hospital Care Act (PEMHCA)
Recommendation: Adopt Resolution 2026-30 fixing the Employer's contribution under Public Employees' Medical and Hospital Care Act (PEMHCA) for 2027.

PUBLIC HEARINGS

None

BUSINESS

9. Continued Discussion of the District's Structural Budget Deficit
Recommendation: Receive the expenditure analysis, continue discussion of the District's structural budget deficit, and provide direction to staff regarding potential expenditure reductions and revenue opportunities.

FIRE CHIEF ORAL REPORT

CHAIR/BOARD COMMENTS, COMMITTEE REPORTS, AND FUTURE AGENDA ITEMS

The Chair and Board of Directors may comment on matters of public concern and announce matters of public interest; no collective Board action will be taken.

ADJOURNMENT

CERTIFICATION

I, Cliff Campbell, Interim District Fire Chief, do hereby declare that the foregoing Agenda of the American Canyon Fire District Board was posted in compliance with the Brown Act prior to the meeting date.

_____

Cliff Campbell, Interim Fire District Chief

AMERICAN CANYON FIRE PROTECTION DISTRICT
PROCLAMATION

HONORING VICE CHAIR MARK JOSEPH FOR 16 YEARS OF DISTINGUISHED SERVICE

WHEREAS, Mark Joseph has faithfully served on the American Canyon Fire Protection District Board of Directors since 2010, including his current service as Vice-Chair, and concludes his term in 2026 after sixteen years of dedicated public service; and

WHEREAS, throughout his tenure, Director Joseph has demonstrated a steadfast commitment to the safety and well-being of American Canyon's residents, businesses, and visitors, supporting the District's mission and the personnel who serve our community; and

WHEREAS, Director Joseph supported vital emergency service partnerships, including agreements for dispatch services, emergency notifications, ambulance services, and regional cooperation, strengthening the District's ability to respond when help is needed most; and

WHEREAS, he participated in decisions that enhanced emergency response through investments in fire engines, a water tender, specialized apparatus, cardiac monitoring equipment, radios, breathing apparatus, protective clothing, extrication equipment, and water rescue equipment; and

WHEREAS, his service included supporting the opening of a second fire station, creating a Firefighter/Paramedic Trainee position, and appointing fire service leadership to guide the District; and

WHEREAS, Director Joseph helped guide the District through the unprecedented challenges of the COVID-19 pandemic, supporting the continued delivery of essential emergency services during a time of great uncertainty; and

WHEREAS, he supported long-range planning and responsible financial stewardship through adoption of the Long-Range Master Plan and Fund Balance/Reserve Policy, acquisition planning, and establishment of funding mechanisms to address the public safety needs of a growing community; and

WHEREAS, Director Joseph supported community preparedness and risk reduction through updated fire codes, the Emergency Operations Plan, wildfire hazard planning, approval to develop a Community Wildfire Protection Plan, and adoption of the Napa County Multi-Jurisdictional Hazard Mitigation Plan Update; and

WHEREAS, his sixteen years of service have contributed to the District's growth, strengthened its emergency response capabilities, and helped lay the foundation for continued service to the American Canyon community.

NOW, THEREFORE, BE IT PROCLAIMED that I, Cliff Campbell, Acting Fire Chief of the American Canyon Fire Protection District, together with the Board of Directors, hereby honor Vice-Chair Mark Joseph for his sixteen years of distinguished service from 2010 through 2026 and express our sincere gratitude for his leadership, dedication, and lasting contributions to the District and the American Canyon community.

BE IT FURTHER PROCLAIMED, that the Board of Directors, on behalf of District personnel and the American Canyon community, extends its heartfelt appreciation and best wishes to Mark Joseph for continued happiness and success in all his future endeavors.

Presented on this 10th day of November 2026.

Cliff Campbell, Acting Fire Chief

Dated: 11/10/2026

American Canyon Fire Protection District
Board Meeting
ACTION MINUTES

October 27, 2026

6:30 P.M. OPEN SESSION

CALL TO ORDER

Vice-Chair Mark Joseph called the meeting to order at 6:33 p.m.

PLEDGE OF ALLEGIANCE

Vice-Chair Mark Joseph led the Pledge of Allegiance.

ROLL CALL

Present:	Directors Brando Cruz, Melissa Lamattina, David Oro, and Vice Chair Mark Joseph
Absent:	Chair Pierre Washington

REPORT ON CLOSED SESSION/CONFIRMATION OF REPORTABLE ACTION

Legal Counsel William D. Ross reported that a written report would be prepared in accordance with the applicable provisions of Government Code Section 54957.1.

PROCLAMATIONS AND PRESENTATIONS

None

PUBLIC COMMENT

Vice Chair Mark Joseph called for public comments.

Oral comments: none.

Written comments: none.

The public comment period was closed.

AGENDA CHANGES

None

CONSENT CALENDAR

Action: Director David Oro moved to approve the Consent Calendar, Director Brando Cruz seconded the motion.

Ayes: Directors Brando Cruz, Melissa Lamattina, David Oro, and Vice Chair Mark Joseph

Nays: None

Abstentions: None

Motion carried 4-0.

4. Minutes of the Fire District Board Meeting of September 29, 2026

Action: Approved the minutes of the Fire District Board Meeting of September 29, 2026.

5. Report Upon Return from Closed Session of September 29, 2026

Action: Approved the Report Upon Return from Closed Session of September 29, 2026.

6. Napa County 2026 Multi-Jurisdictional Hazard Mitigation Plan Update

Action: Adopted Resolution 2026-28 for the Napa County 2026 Multi-Jurisdictional Hazard Mitigation Plan Update, including Volume 1 and the Volume 2 American Canyon Fire Protection District Annex.

7. 2027 Proposed Dates for American Canyon Board Meetings

Action**:** Adopted a Resolution for the proposed calendar of the American Canyon Fire Protection District Board of Directors meeting dates for the calendar year 2027.

PUBLIC HEARINGS

None

BUSINESS

8. First Response Advanced Life Support Agreement with American Medical Response West

Acting Fire Chief Campbell presented the proposed First Response Advanced Life Support Services Agreement with American Medical Response West for January 1, 2027, through December 31, 2031. The agreement establishes responsibilities for patient assessment and treatment, reporting, quality improvement, and medical supply restocking, while allowing AMR additional ambulance response time based on the District's first response services.

Annual reimbursement to the District would increase from $100,000 in 2027 to $150,000 in 2029, with subsequent annual adjustments, for an estimated five-year total of $688,635. Staff recommended approval and authorization for the Acting Fire Chief to execute the agreement.

Vice Chair Mark Joseph called for public comments.

Oral comments: none.

Written comments: none.

Vice Chair Mark Joseph closed the public comment period.

Action: Director Oro moved to approve the First Response Advanced Life Support Agreement with American Medical Response West and authorize the Acting Fire Chief to execute the agreement. Director Melissa Lamattina seconded the motion.

Ayes:	Directors Brando Cruz, Melissa Lamattina, David Oro, and Vice Chair Mark Joseph
Nays:	None
Absent:	Chair Pierre Washington

Motion carried 4-0.

9. Fiscal Year 2026-2027 Budget Deficit Review and Discussion

Tracy Fuller presented an overview of the Fiscal Year 2026–27 General Operating Fund budget deficit of $1,340,602, with projected revenues of $8,415,385 and expenditures of $9,755,987. Factors contributing to the deficit included slower property tax growth than previously projected, increased salary and benefit costs, overtime associated with employees on workers' compensation leave, and increased legal expenses.

The presentation outlined potential revenue opportunities, including reviewing fees for full cost recovery and exploring a voter-approved increase to the fire suppression assessment in November 2028. Potential expenditure reductions included freezing or reclassifying Battalion Chief positions, leaving a vacant Firefighter/Paramedic position unfilled, and eliminating one daily overtime position. Staff noted that projected staffing savings would need to account for associated overtime and coverage costs. Potential service impacts and applicable labor meet-and-confer obligations would also require consideration before implementation.

The Board discussed the operating budget deficit and requested additional analysis of expenditure increases, including fuel, equipment, supplies, and other operating costs. Director Oro also requested a breakdown of salaries, overtime, retirement contributions, workers' compensation, and health insurance, comparing two to three years of actual expenditures with the current budget.

District Counsel agreed to work with RGS on this analysis. Chief Campbell clarified that proposed staffing freezes were intended as temporary measures to address the deficit. RGS representatives reaffirmed their commitment to assisting the District in evaluating options.

The Board requested that the item be returned at the November 10 meeting with written financial details and responses to the information requests. The Board also encouraged Chief Campbell to seek employee input and engage in applicable meet-and-confer discussions. No formal action was taken.

Vice Chair Mark Joseph called for public comments.

Oral comments: Robert Cole

Written comments: none.

Vice Chair Mark Joseph closed the public comment period.

FIRE CHIEF ORAL REPORT

Acting Fire Chief Campbell reported on the successful Open House, highlighting the partnership with Manilla Munchies and the arrival and departure of Copter 11. He also highlighted the rapid damage assessment drill involving American Canyon CERT and Urban Search and Rescue resources.

Chief Campbell announced the upcoming “Safe Trick or Treating” event with Fire and Police on Halloween from 4:00 to 8:00 p.m. and noted the Fire District’s participation in several community trunk-or-treat events.

The Board and staff also celebrated Director Oro’s birthday.

CHAIR/BOARD COMMENTS, COMMITTEE REPORTS, AND FUTURE AGENDA ITEMS

Director Melissa Lamattina stated that she had a lot of fun at the Open House.

ADJOURNMENT

The meeting was adjourned at 7:58 p.m.

CERTIFICATION

_____

Cliff Campbell,

Acting Fire Chief/District Clerk

William D. Ross
David P. Schwarz
Christina M. Bellardo

ROSS & SCHWARZ
A PROFESSIONAL CORPORATION

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File No. 199/3

November 2, 2026

VIA E-MAIL

The Honorable Mark Joseph, Vice Chair
and Members of the Board of Directors
American Canyon Fire Protection District
911 Donaldson Way E.
American Canyon, CA 94503

Re: Report Upon Return from Closed Session; October 27, 2026 Regular Meeting of the American Canyon Fire Protection District Board of Directors

Dear Vice Chair Joseph and Members of the Board of Directors:

This communication sets forth reportable action, if any, of the Board of Directors ("Board") of the American Canyon Fire Protection District ("District"), consistent with provisions of the Ralph M. Brown Opening Meeting Act (Government Code Section 54950, *et seq*.) resulting from the Closed Session of the October 27, 2026 Regular Board Meeting, consistent with Government Code Section 54957.1.

After convening in Open Session at 5:31 p.m. and after ascertaining that there were no public comments on matters agendized for Closed Session consideration, your Board convened in Closed Session at 5:32 p.m. to address the matters agendized for Closed Session.

There were three (3) matters agendized for District Closed Session consideration:

1. Conference with Legal Counsel- Anticipated Litigation
   Pursuant to Government Code 54957(b)(2). Three matters

2. Conference with Labor Negotiator
   Government Code section 54957.6
   Agency designated representative: Acting Fire Chief Cliff Campbell
   Unrepresented employee: Management Analyst

3. Public Employee Appointment/Employment
   Government Code section 54957(b)
   Title: Fire Chief

With respect to all three (3) matters considered under Closed Session Agenda Item No. 1, there was no reportable action under the common law attorney-client privilege and that provided by Government Code Section 54956.9(d)(2).

With respect to Closed Session Agenda Item No. 2, there was reportable action in that District Counsel examined District Resolution No. 2025-22 and concluded that the District Chief, or Acting Chief, has the authority under Resolution No. 2025-22 paragraph 4 to accomplish necessary personnel and operational actions including adjustments to salary ranges, and confirming that the matter is not presently within the Board's jurisdiction. Except as indicated, there was no other reportable action under the common law attorney-client privilege or that provided by Government Code Section 54957.6.

With respect to Closed Session Agenda Item No. 3, the matter was continued until the Rescheduled Regular Meeting of the District Board on November 10, 2026 (4-0).

The Closed Session concluded at 6:26 p.m., during Open Session District Counsel indicated that a written report upon return from Closed Session, consistent with Government Code Section 54957.1, would be prepared.

This communication should be reviewed under the Consent portion of the Agenda of your next Regular or Special District Board Meeting.

Should you have questions concerning this Report, it may be taken off the Consent calendar when agendized in the future, or our office may be contacted in the interim.

Very truly yours,



William D. Ross
District Counsel

WDR:jf

cc: Cliff Campbell, Acting District Chief
Martha Banuelos, Fire Administration Division Manager

TITLE

Annual Report on Development Impact Fees (AB1600-Government Code Section 66006)

RECOMMENDATION

Receive and review the FY 2025–26 AB 1600 Development Impact Fee Annual Report and adopt Resolution 2026-29 accepting the report and directing completion of the accounting reconciliation described in the report.

CONTACT

Cliff Campbell, Acting Fire Chief

BACKGROUND & ANALYSIS

The California Mitigation Fee Act (Government Code sections 66000–66025), commonly referred to as AB 1600, requires annual reporting on development impact fees. Government Code section 66006(b) requires disclosure of fees, beginning and ending balances, collections, interest, expenditures, project information, interfund transfers and loans, and applicable refunds or allocations. The information must be made available to the public within 180 days after fiscal-year end and reviewed at the next regularly scheduled public meeting at least 15 days after it becomes available.

The District's Fire Facilities Development Impact Fee supports eligible capital improvements needed to serve new development, consistent with the adopted fee program and nexus study. For FY 2025–26, the adopted rate was $1.03 per square foot, effective July 1, 2025, pursuant to City of American Canyon Resolution 2025-54 and Napa County Resolution 2025-116. The fees are accounted for separately in Development Impact Fees Capital Projects Fund 840.

FY 2025–2026 Results

- Beginning Balance: $0
- Prior year restricted balance transferred from Fund 830: $312,961.79
- Net FY 2025-26 development impact fees: $367,105.62
- Interest Earned on collection of fees $2,936.97
- Expenditures: $ 0
- Ending Balance: $683,004.38

The $312,961.79 transfer represents previously accumulated restricted fees and interest held in Fund 830; it is not new FY 2025–26 fee revenue. The $2,936.97 in interest earnings is recorded as interest receivable on June 30, 2026.

DISCUSSION

Staff worked with the District's financial consultant, Tracy Fuller, to prepare the annual report for July 1, 2025, through June 30, 2026. The report includes a collection schedule identifying the developers, property addresses, permit numbers, and applicable fees.

The District issued corrective refunds totaling $98,729.93: $84,999.24 to KB Home and $13,730.69 to Richmond American Homes. The refunds were recorded by City Finance, and the District mailed the checks. The reported $367,105.62 in fees is net of these refunds; the refunds are not deducted again.

No expenditures or transfers out were recorded in Fund 840 for the fiscal year, and no loans are reported from that fund. The District continues to accumulate fees for eligible fire facilities, apparatus, and capital equipment needed to serve new development.

Sections G and I of the annual report identify accounting follow-up with City Finance. Certain applicable receipts and related interest remain recorded in Fund 830 and are to be reconciled and transferred to Fund 840. The annual report presents an ending Fund 840 balance of $683,004.38.

PUBLIC AVAILABILITY AND BOARD REVIEW

The Notice of Availability issued October 26, 2026, states that the draft annual report was made available online and at the District Administration Office. The notice identifies Board consideration at the regular meeting on November 10, 2026, at 6:30 p.m., or soon thereafter, in the American Canyon City Council Chambers, 4381 Broadway, Suite 201, American Canyon. The interval between October 26 and November 10 is 15 days. Members of the public may comment on the report during Board consideration.

FISCAL IMPACT

This report has no direct fiscal impact, as it serves as a statutory compliance requirement under AB1600.

BOARD PRIORITY PROGRAMS AND PROJECTS

Public Safety: "Ensure American Canyon remains a safe community"

ENVIRONMENTAL REVIEW

None

ATTACHMENTS:

1. Resolution AB1600 GC66006 Fire Mitigation Fee Reporting
2. AB1600_Report_FY25-26 FINAL DRAFT
3. Notice_of_Availability_AB1600

RESOLUTION 2026-29

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE AMERICAN CANYON FIRE PROTECTION DISTRICT ACCEPTING THE ANNUAL REPORT ON FIRE MITIGATION FEES (AB1600 – GOVERNMENT CODE SECTION 66006) FOR FISCAL YEAR 2025-2026

WHEREAS, the American Canyon Fire Protection District (District) collects Fire Development Impact Fees to fund eligible capital improvements needed to serve new development, consistent with its adopted fee program and supporting nexus study; and

WHEREAS, Government Code Section 66006 requires the District to prepare and make available to the public an annual report accounting for all such fees collected and expended; and

WHEREAS, the District prepared the AB 1600 Development Impact Fee Annual Report for the fiscal year beginning July 1, 2025, and ending June 30, 2026 (Annual Report), including the FY 2025–26 Fee Collection Schedule; and

WHEREAS, in FY 2025–26, the District formally established Fund 840 as the dedicated Development Impact Fee (DIF) fund for Fire Mitigation Fees, consistent with the Mitigation Fee Act; and

WHEREAS, the Notice of Availability issued October 26, 2026, states that the draft Annual Report was made available online and at the District Administration Office for public review in advance of the November 10, 2026, regular Board meeting; and

WHEREAS, the Annual Report identifies a $312,961.79 transfer of prior-year restricted funds from Fund 830 to Fund 840, $367,105.62 in net FY 2025–26 development impact fees, $2,936.97 in interest earnings, no expenditures from Fund 840, and ending Fund 840 assets less liabilities of $683,004.38 as of June 30, 2026; and

WHEREAS, the Annual Report discloses corrective refunds totaling $98,729.93, consisting of $84,999.24 to KB Home and $13,730.69 to Richmond American Homes, which are already reflected in the net fee total; and

WHEREAS, the Annual Report identifies remaining accounting reconciliation and fund assignment work involving Funds 830 and 840, including confirmation of the source of a separate $525,000 transfer recorded in Fund 830; and

WHEREAS, on November 10, 2026, the Board of Directors reviewed the Annual Report and considered the staff presentation and public comments, if any;

NOW, THEREFORE, BE IT RESOLVED AND ORDERED that the Board of Directors of the American Canyon Fire Protection District hereby:

1. Receives, reviews, and accepts the FY 2025–26 AB 1600 Development Impact Fee Annual Report, including its Fee Collection Schedule, attached as Exhibit A and incorporated herein by reference.

2. Directs District staff to coordinate with City Finance to complete the reconciliation and assignment of applicable receipts and related interest to Fund 840 described in the Annual Report, and to confirm the funding source and any applicable public improvement associated with the separate $525,000 transfer recorded in Fund 830.

3. Directs staff to maintain the Annual Report for public inspection and to bring any material correction resulting from the accounting reconciliation back to the Board for review.

PASSED, APPROVED AND ADOPTED this 10th day of November 2026 by the following vote:

AYES:
NOES:
ABSTAIN:
EXCUSED ABSENCE:

Pierre Washington, Chair

ATTEST:

Cliff Campbell, Assistant Fire Chief
Clerk to the Board

APPROVED AS TO FORM

William D. Ross, District Counsel

AMERICAN CANYON FIRE PROTECTION DISTRICT

AB 1600 DEVELOPMENT IMPACT FEE ANNUAL REPORT

Fiscal Year 2025-2026

July 1, 2025 through June 30, 2026

Prepared for Board consideration on November 10, 2026. Reporting period: July 1, 2025, through June 30, 2026.

A Description of the fee

The Fire Facilities Development Impact Fee finances eligible capital improvements needed to serve new development, including fire facilities, apparatus, and capital equipment, consistent with the adopted fee program and supporting nexus study. This report addresses fees subject to the California Mitigation Fee Act (Government Code §§ 66000–66025). Voter-approved fees and any other receipts outside the California Mitigation Fee Act must be excluded after their classification is verified.

Fees received are accounted for in the Development Impact Fees Capital Projects Fund 840.

B Amount of the fee

The adopted Fire Facilities Development Impact Fee for FY 2025-26 is $1.03 per square foot, effective July 1, 2025, pursuant to City of American Canyon Resolution 2025-54 and Napa County Resolution 2025-116.

C Development Impact Fees Capital Projects Fund 840 accounting balances

Restricted Development Impact Fees program balance	Amount
Beginning Fund 840 accounting balance as of July 1, 2025	$0.00
Fees Collected in FY 2024-25 transferred from Fund 830	$312,961.79
Fees Collected in FY 2025-26 recorded in Fund 840	$367,105.62
Interest earnings recorded in Fund 840	$2,936.97
Expenditures recorded in Fund 840	$0.00
Ending Fund 840 assets less liabilities as of June 30, 2026	$683,004.38

The accounting balances above reflect the Fund 840 trial balance. The prior-year restricted fund balance of $312,961.79 was initially received in Fund 830 before being transferred to Fund 840 during FY 2025-26. It is not recorded as new fees collected in FY 2025-26.

D Fees collected and interest earned

The District collected $367,105.62 in applicable FY 2025-26 Development Impact Fees. These funds are net of a refund of $98,729.93 collected for properties not subject to the Development Impact Fee. This refund was issued in the amounts of $84,999.24 to KB Home and $13,730.69 to Richmond American Homes. The City of American Canyon has recorded the refunds, and checks were mailed by the District to both companies.

The KB Home refund of $84,999.24 and its $2,053.45 in retained voter-approved fees are excluded from AB 1600 Development Impact Fees. After the refund of $13,730.69 to Richmond American Homes, $30,663.10 in AB 1600 Development Impact Fees remain in the Fund and are included in the $683,004.38 total Fund Balance.

The FY 2025-26 Fee Collection Schedule (following on Page 4) lists the development impact fees paid by developer, property address, and permit. The Development Impact Fees Capital Projects Fund 840 trial balance reflects $2,936.97 in interest earnings receivable as of June 30, 2026. Remaining applicable receipts in Fund 830 are addressed in section “I” below.

Annual Report Continued

E Public improvements funded

No expenditures or transfers out were recorded in the Development Impact Fees Capital Projects Fund 840 trial balance for the twelve months ended June 30, 2026.

F Status of public improvements

The District continues to accumulate fees for eligible fire facilities, apparatus, and capital equipment needed to serve new development, consistent with the adopted fee program and supporting nexus study.

G Interfund transfers

During FY 2025-26, $312,961.79 was transferred from Fund 830 to Fund 840 to establish the Development Impact Fees Capital Projects Fund 840, a separate Fund, to account for the restricted impact fees and interest accumulated through June 30, 2026.

No loans or transfers out are recorded in the Development Impact Fees Capital Projects Fund 840 as of June 30, 2026.

The City of American Canyon will confirm the source of funds in a $525,000 transfer recorded in Fund 830, and if AB 1600 Development Impact Fees are included, identify the public improvement and amount attributable to this program.

H Refunds and allocations

As detailed in section “D” above, the District issued refunds of $84,999.24 to KB Home and $13,730.69 to Richmond American Home, totaling $98,729.93.

I Accounting for Fund 840

Certain FY 2025-26 receipts remain recorded in Fund 830. The City of American Canyon is to reconcile the FY 2025-26 Fee Collection Schedule following to recorded gross receipts and refunds, and transfer all applicable receipts and related interest to the Development Impact Fees Capital Projects Fund 840, and verify the final restricted Fund Balance. The $683,004.38 Ending Fund Balance, comprised of assets less liabilities as of June 30, 2026, and shown above in the table in Section C, is the balance of Fund 840.

Source records: prior combined annual report for FY 2023-24 and FY 2024-25; October 24, 2026, trial balances for Funds 830 and 840; staff collection schedule; updated KB Home and Richmond American Home refund workbooks and related correspondence. The latest refund schedules supersede the earlier FYQ3 (January-March) and Q4 (April-June) refund summaries.

FY 2025-26 Fee Collection Schedule

Applicable FY 2025-26 Development Impact Fees paid by developers. Dates reflect District staff's receipt of information and may differ from the City of American Canyon's General Ledger receipt posting dates.

Submitted date	Developer	Property address	Permit	Amount $
8/15/2025	CG American Canyon LLC (KB Home)	400 Opus Lane	BP24-0001	27,967.28
10/16/2025	CG American Canyon LLC (KB Home)	1000 Opus Lane	BP23-0856	34,501.76
10/16/2025	CG American Canyon LLC (KB Home)	1100 Opus Lane	BP23-0857	27,314.88
10/16/2025	CG American Canyon LLC (KB Home)	1200 Opus Lane	BP23-0859	34,501.76
12/9/2025	Napa Vallejo Waste Management	TBD Devlin Road	FM24-0004	9,319.13
12/9/2025	Napa Vallejo Waste Management	TBD Devlin Road	FM24-0005	199,320.75
12/9/2025	Lakeview Construction	418 Napa Junction Road	BP25-01088	3,516.96
2/11/2026	Richmond American Homes	325 Canyon Estates	BP-26-7	4,193.13
5/14/2026	Richmond American Homes	318 Canyon Estates	BP-26-196	4,073.65
5/14/2026	Richmond American Homes	300 Canyon Estates	BP-26-230	4,957.39
5/14/2026	Richmond American Homes	301 Canyon Estates	BP-26-231	5,976.06
5/15/2026	Richmond American Homes	309 Canyon Estates	BP-26-229	5,480.63
5/18/2026	Richmond American Homes	308 Canyon Estates	BP-26-227	5,982.24
	TOTAL			**367,105.62**

AMERICAN CANYON FIRE PROTECTION DISTRICT

NOTICE OF AVAILABILITY OF INFORMATION

Information Related to Development Impact Fees (AB1600)

Issue Date: 10/26/26

Notice is hereby given that the American Canyon Fire Protection District has made available the Draft AB 1600 Development Impact Fee Annual Report for Fiscal Year 2025–26 in compliance with Government Code Section 66006(b)(2).

The final report will be considered by the Board of Directors at its regular meeting on November 10, 2026, beginning at 6:30 p.m. or soon thereafter in the American Canyon City Council Chambers, 4381 Broadway, Suite 201, American Canyon, CA 94503.

The draft report is available online and may be examined at the American Canyon Fire Protection District Administration Office during regular business hours, Monday through Friday, excluding holidays.

Members of the public are invited to attend the Board meeting and provide comments. Written comments may also be submitted once the meeting agenda is posted.

Questions regarding the report may be directed to Martha Banuelos as mbanuelos@amcanfire.ca.gov. Legal challenges to these proceedings may be limited to only the issues you or someone else raised at the Fire District Board meeting or submitted in writing to the District prior to the hearing.

Martha Banuelos
Fire Administration Division Manager

TITLE

2027 Employer's Contribution under CalPERS Medical and Hospital Care Act (PEMHCA)

RECOMMENDATION

Adopt Resolution 2026-30 fixing the Employer's contribution under Public Employees' Medical and Hospital Care Act (PEMHCA) for 2027.

CONTACT

Cliff Campbell, Acting Fire Chief

BACKGROUND & ANALYSIS

The District provides employee health benefits pursuant to the PEMHCA program, which is administered by CalPERS. Public agencies contract with CalPERS by filing a resolution with the Board electing to be subject to PEMHCA. This action signifies the contracting agency's agreement to comply with the terms, conditions, and definitions of PEMHCA, including:

- Coverage of annuitants (retirees);
- An equal contribution for active employees and annuitants;
- An administrative fee of up to 2 percent of total premium; and
- The collection of the employees' share of health plan premiums

Since a key PEMHCA provision is the equal contribution for annuitants and active employees, the employer is required to annually establish the exact dollar amount of the health care benefit approved by the Board via a resolution using the format designated by CalPERS.

Pursuant to Article 17, Health and Welfare, of the MOU, the District's monthly contribution for the Safety Medical Group for plan year 2027 is calculated at 95% of the CalPERS 2027 Kaiser Permanente Region 1 premiums for each coverage level, subject to a maximum of 110% of the corresponding 2026 District monthly contribution. The resulting monthly District contributions are $1,128.25 for Single coverage, $2,256.50 for Two-Party coverage, and $2,933.45 for Family coverage. These amounts are below the applicable contribution caps.

Additionally, for the "Miscellaneous Medical Group," the District's monthly contribution toward

health insurance premiums is set at 90% of the 2027 CalPERS Health Premiums for Kaiser Permanente Region 1 (Single, Two-Party, Family). The employer contribution rates for 2027 for this group, based on 90% of the Kaiser Bay Area Region 1 rates, are:

- Single: $1,068.87
- Two-Party: $2,137.73
- Family: $2,779.06

FISCAL IMPACT

The increased employer health contributions effective January 1, 2027, are included in the approved Fiscal Year 2026–2027 budget. No additional appropriation is required.

BOARD PRIORITY PROGRAMS AND PROJECTS

Public Safety: "Ensure American Canyon remains a safe community"

ENVIRONMENTAL REVIEW

None

ATTACHMENTS:

1. Resolution 2026-30
2. Attachment 2_2027 Health Care Rates
3. Attachment 3_2027 CalPERS Regional Health Premiums

Please staple on top of your health resolution(s) or cover letter.
This will ensure that the CalPERS mailroom expedites delivery to our office.
Mail packet to either:

Overnight Mail Service
California Public Employees' Retirement System
Health Resolutions & Compliance Services, HAMD
400 Q Street
Sacramento, CA 95811

Regular Mail
California Public Employees' Retirement System
Health Resolutions & Compliance Services, HAMD
PO BOX 942714
Sacramento, CA 94229-2714

HEALTH RESOLUTION

CalPERS ID #	**4693302718**
Agency Name	**American Canyon Fire Protection District**
Desired Effective Date	**January 1, 2027**

CalPERS

RESOLUTION NO. 2026-30
FIXING THE EMPLOYER CONTRIBUTION
UNDER THE PUBLIC EMPLOYEES' MEDICAL AND HOSPITAL CARE ACT
AT AN EQUAL AMOUNT FOR EMPLOYEES AND ANNUITANTS

WHEREAS, (1) American Canyon Fire Protection District is a contracting agency under Government Code Section 22920 and subject to the Public Employees' Medical and Hospital Care Act (the "Act"); and

WHEREAS, (2) Government Code Section 22892(a) provides that a contracting agency subject to Act shall fix the amount of the employer contribution by resolution; and

WHEREAS, (3) Government Code Section 22892(b) provides that the employer contribution shall be an equal amount for both employees and annuitants, but may not be less than the amount prescribed by Section 22892(b) of the Act; now, therefore be it

RESOLVED, (a) That the employer contribution for each employee or annuitant shall be the amount necessary to pay the full cost of his/her enrollment, including the enrollment of family members, in a health benefits plan up to a maximum of:

Medical Group	Monthly Employer Health Contribution		
	Self	Self+1	Self+ Family
001 Safety	$1,128.25	$2,256.50	$2,933.45
002 Miscellaneous	$1,068.87	$2,137.73	$2,779.06

plus administrative fees and Contingency Reserve Fund assessments; and be it further

RESOLVED, (b) American Canyon Fire Protection District has fully complied with any and all applicable provisions of Government Code Section 7507 in electing the benefits set forth above; and be it further

RESOLVED, (c) That the participation of the employees and annuitants of American Canyon Fire Protection District shall be subject to determination of its status as an "agency or instrumentality of the state or political subdivision of a State" that is eligible to participate in a governmental plan within the meaning of Section 414(d) of the Internal Revenue Code, upon publication of final Regulations pursuant to such Section. If it is determined that American Canyon Fire Protection District would not qualify as an agency or instrumentality of the state or political subdivision of a State under such final Regulations, CalPERS may be obligated, and reserves the right to terminate the health coverage of all participants of the employer; and be it further

RESOLVED, (d) That the executive body appoint and direct, and it does hereby appoint and

direct, Acting Fire Chief Cliff Campbell to file with the Board a verified copy of this resolution, and to perform on behalf of American Canyon Fire Protection District all functions required of it under the Act; and be it further

RESOLVED, (e) That coverage under the Act be effective on January 1, 2027.

Adopted at a Regular meeting of the American Canyon Fire Protection Board of Directors at American Canyon, this 10th day of November, 2026.

Signed: _____
Pierre Washington, Chair of the Board

Attest: _____
Cliff Campbell, Acting Fire Chief

Attachment 2

2027 Health Care Rates

Kaiser Rates	Self	Self+1	Self+ Family
	$ 1,187.63	$ 2,375.26	$ 3,087.84

Medical Group	**Monthly Employer Health Contribution**		
	Self	Self+1	Self+ Family
001 Safety	$ 1,128.25	$ 2,256.50	$ 2,933.45
002 Miscellaneous	$ 1,068.87	$ 2,137.73	$2,779.06

CalPERS 2027 Regional Health Premiums (Actives and Annuitants)

Effective Date: January 1, 2027

Region 1*

Alameda, Alpine, Amador, Butte, Calaveras, Colusa, Contra Costa, Del Norte, El Dorado, Glenn, Humboldt, Lake, Lassen, Marin, Mariposa, Mendocino, Merced, Modoc, Mono, Monterey, Napa, Nevada, Placer, Plumas, Sacramento, San Benito, San Francisco, San Joaquin, San Mateo, Santa Clara, Santa Cruz, Shasta, Sierra, Siskiyou, Solano, Solano, Sonoma, Stanislaus, Sutter, Tehama, Trinity, Tuolumne, Yolo, Yuba

Basic Monthly Premiums (B)

Plan	Subscriber	Plan Code	Party Code	Party Rate	Subscriber & 1 Dependent	Plan Code	Party Code	Party Rate	Subscriber & 2+ Dependents	Plan Code	Party Code	Party Rate
Anthem Blue Cross Select HMO	$1,486.44	506	1	1	$2,972.88	506	2	2	$3,864.74	506	3	3
Anthem Blue Cross Traditional HMO	$1,732.52	509	1	1	$3,465.04	509	2	2	$4,504.55	509	3	3
Blue Shield Access+ HMO	$1,479.12	525	1	1	$2,958.24	525	2	2	$3,845.71	525	3	3
Blue Shield EPO	$1,479.12	524	1	1	$2,958.24	524	2	2	$3,845.71	524	3	3
Blue Shield Trio HMO	$1,202.57	451	1	1	$2,405.14	451	2	2	$3,126.68	451	3	3
Kaiser Permanente	$1,187.63	533	1	1	$2,375.26	533	2	2	$3,087.84	533	3	3
Peace Officers Research Association of CA	$1,095.00	592	1	1	$2,395.00	592	2	2	$3,115.00	592	3	3
PERS Gold	$1,215.17	648	1	1	$2,430.34	648	2	2	$3,159.44	648	3	3
PERS Platinum	$1,778.62	657	1	1	$3,557.24	657	2	2	$4,624.41	657	3	3
Sutter Health Plan	$1,130.67	679	1	1	$2,261.34	679	2	2	$2,939.74	679	3	3
Western Health Advantage HMO	$1,030.80	591	1	1	$2,061.60	591	2	2	$2,680.08	591	3	3

Medicare (M) Advantage Monthly Premiums

Plan	Subscriber	Plan Code	Party Code	Party Rate	Subscriber & 1 Dependent	Plan Code	Party Code	Party Rate	Subscriber & 2+ Dependents	Plan Code	Party Code	Party Rate
Anthem Medicare Preferred PPO	$619.25	515	1	4	$1,238.50	515	2	5	$1,857.75	515	3	6
Anthem Medicare Preferred PPO with Dental/Vision[1]	$619.25	512	1	4	$1,238.50	512	2	5	$1,857.75	512	3	6
Anthem Medicare Preferred PPO	$619.25	455	1	4	$1,238.50	455	2	5	$1,857.75	455	3	6
Anthem Medicare Preferred PPO with Dental/Vision[1]	$619.25	459	1	4	$1,238.50	459	2	5	$1,857.75	459	3	6
Blue Shield Group Medicare Advantage PPO	$619.36	011	1	4	$1,238.72	011	2	5	$1,858.08	011	3	6
Blue Shield Group Medicare Advantage PPO with Dental/Vision[2]	$619.36	016	1	4	$1,238.72	016	2	5	$1,858.08	016	3	6
Kaiser Permanente Senior Advantage	$333.93	536	1	4	$667.86	536	2	5	$1,001.79	536	3	6
Kaiser Permanente Senior Advantage with Dental[3]	$333.93	542	1	4	$667.86	542	2	5	$1,001.79	542	3	6
Kaiser Permanente Senior Advantage Summit	$391.74	630	1	4	$783.48	630	2	5	$1,175.22	630	3	6
Kaiser Permanente Senior Advantage Summit with Dental[3]	$391.74	636	1	4	$783.48	636	2	5	$1,175.22	636	3	6
UnitedHealthcare Group Medicare Advantage PPO	$534.00	579	1	4	$1,068.00	579	2	5	$1,602.00	579	3	6
UnitedHealthcare Group Medicare Advantage PPO with Dental/Vision[4]	$534.00	585	1	4	$1,068.00	585	2	5	$1,602.00	585	3	6

Medicare (M) Supplement Monthly Premiums

Plan	Subscriber	Plan Code	Party Code	Party Rate	Subscriber & 1 Dependent	Plan Code	Party Code	Party Rate	Subscriber & 2+ Dependents	Plan Code	Party Code	Party Rate
Peace Officers Research Association of CA Medicare Supplement	$640.00	595	1	4	$1,410.00	595	2	5	$1,925.00	595	3	6
PERS Gold Medicare Supplement	$597.57	651	1	4	$1,195.14	651	2	5	$1,792.71	651	3	6
PERS Platinum Medicare Supplement	$665.50	661	1	4	$1,331.00	661	2	5	$1,996.50	661	3	6

*For health plan availability by county, please refer to the 2027 Health Benefit Summary or myCalPERS.

[1]Dental and Vision coverage is an additional $38.00 per member per month premium. You will be billed directly for this amount.

[2]Dental and Vision coverage is an additional $40.31 per member per month premium. You will be billed directly for this amount.

[3]Dental benefit is an additional $15.97 per member per month premium. You will be billed directly for this amount.

[4]Dental and Vision coverage is an additional $32.44 per member per month premium. You will be billed directly for this amount.

TITLE
Continued Discussion of the District's Structural Budget Deficit

RECOMMENDATION
Receive the expenditure analysis, continue discussion of the District's structural budget deficit, and provide direction to staff regarding potential expenditure reductions and revenue opportunities.

CONTACT
Cliff Campbell, Acting Fire Chief

BACKGROUND & ANALYSIS
The Board requested that discussion of the District's structural budget deficit continue to identify ways to reduce the ongoing imbalance between revenues and expenditures. As part of this review, Director Oro requested a two-year history of expenditures to help identify the principal cost increases.

The two previous Staff Reports and their Attachments addressing the Final Budget (September 29, 2026) and the Budget Deficit (October 27, 2026) are attached. They inform the items discussed in this report. See attachments C and D.

Discussion
Staff has prepared an analysis comparing actual expenditures for FY2024-25 and FY2025-26 with the approved FY2026-27 budget, see Attachment A. The analysis includes expenditure trends and additional details on salaries, overtime, retirement contributions, employee benefits, and other operating expenses.

Salaries and benefits account for approximately 93% of the cumulative expenditure increase from FY2024-25 actual expenditures to the FY2026-27 approved Final Budget and represent 89.3% of the FY2026-27 expenditure budget.

Staff also prepared a preliminary salary, overtime, and CalPERS retirement program projection using the first eight completed payrolls of the current fiscal year to estimate the remaining eighteen payrolls. If overtime continues at the same average rate, annual overtime expenditures are

projected to be $1,513,080.82, exceeding the approved $900,000 overtime budget by $613,080.82. Overtime is included within the salary projection and is not an additional expense to be added to that total. See Attachment B.

The analysis is intended to support continued Board discussion and direction. Potential staffing changes and associated savings have not been assumed and would require further evaluation, including applicable meet-and-confer requirements.

Staff is also reviewing revenue streams to assess billing, collections, and budget assumptions and identify potential opportunities. Any additional revenue identified through this review was not included in the approved Final Budget.

Staff is also reviewing expenditures to assess increases, causes, and budget assumptions and identify potential opportunities.

FISCAL IMPACT

Use of Reserves:

The approved FY2026-27 General Operations Fund budget includes revenues of $8,415,385 and expenditures of $9,755,987, resulting in a budgeted deficit of $1,340,602. This deficit is funded through reserves. Using reserves to balance the District's budgets is unsustainable in the long term.

Cash Flow Implications:

The District's need for cash is heaviest in the first months of the fiscal year. This is due to certain payment demands for items like insurance premiums and CalPERS UAL that are received in July. The largest expense, personnel costs, tends to be spread fairly evenly over the fiscal year. The District's first large receipt of revenues is a transfer of property taxes in mid to late December. Last fiscal year, FY2025-26, the District recorded this transfer on December 17, 2025. Property taxes are collected by the County of Napa and are then transferred directly to the District.

In late October, the City of American Canyon Finance Department contacted the District to notify it that the District may experience a cash flow challenge in December 2026. Upon further cash flow analysis, City and District staff believe that the District's cash flow will be sufficient to cover the District's expenses between now and its receipt of property tax revenues from Napa County in mid to late December 2026.

The District's cash flow needs should be understood now because it is very likely this will be an issue next year too. Reserves have been serving the District as operating capital. As reserves are drawn down, having sufficient operating capital becomes a concern, and the District will need to very carefully manage its cash flow, particularly during the first six months of every fiscal year.

Overtime:

The current adopted Final Budget estimates $900,000 for overtime expenses. The District's overtime

expenses for the first eight payroll periods are averaging an amount that, if projected out to the remaining eighteen payroll periods this fiscal year, would result in total overtime expenses of $1,513,080.82. This would result in overtime expenses exceeding the budget by $613,080.82. All other things being equal, this overtime overage alone would increase the General Operations Fund budget deficit from $1,340,602 to $1,953,682.82, before related employer costs.

Receiving this report does not amend the budget or authorize expenditure reductions. Staff will evaluate the fiscal effects of any options identified through Board direction and return for further consideration as appropriate.

BOARD PRIORITY PROGRAMS AND PROJECTS

Public Safety: "Ensure American Canyon remains a safe community"

ENVIRONMENTAL REVIEW

None

ATTACHMENTS:

A. FINAL DRAFT ACFPD_Three_Year_Report_Actuals_and_Adopted_Budget
B. FINAL DRAFT ACFPD_Overtime_Report
C. 9.29.26 Final Budget
D. 10.27.26 Deficit Budget Discussion
E. ACFPD_Final Budget_Review_



General Fund Revenue and Expense Review

American Canyon Fire Protection District

Prepared for the Board of Directors Meeting November 10, 2026

FY2024–25 audited actual • FY2025–26 unaudited actuals • FY2026–27 adopted final budget

This report reviews the General Operations Fund 810 revenues and expenditures to support continued Board discussion of the structural deficit. The main comparison presents FY2024–25 audited actuals, FY2025–26 unaudited actuals, and the FY2026–27 adopted final budget. Historical payroll and selected benefit reconciliations reflect supporting accounting records and payroll detail and are identified separately.

The FY2026–27 adopted final budget provides $8,415,385 in revenue and $9,755,987 in expenditures, producing a $1,340,602 deficit funded from reserves. Compared with the FY2025–26 unaudited actuals, revenues decrease by 1.6% and expenditures increase by 11.1%.

1 Financial overview

Measure	2025 actual	2026 Unaudited Actuals[1]	2027 adopted final budget	25–26 %	26–27 %
Revenue	$8,122,478	$8,556,390	$8,415,385	5.3%	-1.6%
Expenditures including transfers	$8,273,715	$8,783,412	$9,755,987	6.2%	11.1%
Expenditures exceeding revenue	$151,237	$227,022	$1,340,602	50.1%	490.5%

[1] FY2025–26 amounts in the main comparison are labeled unaudited actuals, as presented for this review. FY2026–27 amounts are the adopted final budget. Supporting payroll and accounting records (ledger) reconciliations are presented separately.

Expenditures increase $509,697 (6.2%) from FY2024–25 actuals to the FY2025–26 unaudited actuals, then $972,575 (11.1%) to the FY2026–27 adopted final budget. Across the full comparison, expenditures increase $1,482,272 (17.9%), while revenue increases $292,907 (3.6%).

2 Revenue by source

Property taxes and Fire Service Fees provide approximately 92.0% of approved FY2026–27 General Fund revenue. Fire Suppression Assessment Fees include secured and unsecured assessments. Fees and agreements include fire prevention, first responder fees, City fire protection, ambulance (AMR), and air ambulance revenue.

Source	2025 actual	2026 Unaudited Actuals[1]	2027 adopted final budget	25–26 %	26–27 %
Property taxes	$6,223,248	$6,740,690	$6,792,137	8.3%	0.8%
Fire suppression assessment fees	$846,532	$888,200	$945,508	4.9%	6.5%
Fees and agreements	$468,815	$565,500	$480,945	20.6%	-15.0%
Interest earnings	$177,929	$155,000	$62,795	-12.9%	-59.5%
Other and reimbursements	$405,954	$207,000	$134,000	-49.0%	-35.3%
Total revenue	**$8,122,478**	**$8,556,390**	**$8,415,385**	**5.3%**	**-1.6%**

Source	2025 share	2026 unaudited actuals share	2027 share
Property taxes	76.6%	78.8%	80.7%
Fire suppression assessment fees	10.4%	10.4%	11.2%
Fees and agreements	5.8%	6.6%	5.7%
Interest earnings	2.2%	1.8%	0.7%
Other and reimbursements	5.0%	2.4%	1.6%
Total revenue	**100.0%**	**100.0%**	**100.0%**

Revenue account details

Revenue account	2025 actual	2026 Unaudited Actuals[1]	2027 adopted final budget	25–26 %	26–27 %
4110 Secured property tax	$5,822,940	$6,233,835	$6,403,950	7.1%	2.7%
4112 Current unsecured property tax	$176,479	$206,855	$208,000	17.2%	0.6%
4114 Supplemental property tax	$124,535	$200,000	$80,755	60.6%	-59.6%
4116 Prior-year property tax	$82,233	$82,000	$82,432	-0.3%	0.5%

Revenue account	2025 actual	2026 Unaudited Actuals[1]	2027 adopted final budget	25–26 %	26–27 %
4118 Homeowners exemption property tax	$17,062	$18,000	$17,000	5.5%	-5.6%
4324 Strike team reimbursement	$262,460	$67,000	—	-74.5%	-100.0%
4330 Fire protection services – City	$50,000	$50,000	$50,000	0.0%	0.0%
4335 Training reimbursement	$20,836	$20,000	$20,000	-4.0%	0.0%
4533 Fire suppression assessment	$846,532	$888,200	$945,508	4.9%	6.5%
4534 Plan review permit fees	$191,150	$175,000	$130,626	-8.4%	-25.4%
4536 Occupancy inspection fees	—	$2,500	—	n.a.	-100.0%
4537 Operational permit fees	$38,235	$37,000	$20,294	-3.2%	-45.2%
4545 Fire inspection fees	$10,256	$6,000	$9,289	-41.5%	54.8%
4546 First responder fees	$97,735	$118,000	$88,426	20.7%	-25.1%
4610 Investment interest earnings	$165,105	$150,000	$50,000	-9.1%	-66.7%
4612 Other interest earnings	$12,824	$5,000	$12,795	-61.0%	155.9%
4715 Ambulance contract (AMR)	$81,438	$75,000	$77,250	-7.9%	3.0%
4716 Air ambulance fees	—	$102,000	$105,060	n.a.	3.0%
4720 Workers compensation reimbursements	$114,664	$100,000	$100,000	-12.8%	0.0%
4730 Other miscellaneous revenue	$7,194	$20,000	$14,000	178.0%	-30.0%
4810 Explorer program	$800	—	—	-100.0%	n.a.
Total revenue	**$8,122,478**	**$8,556,390**	**$8,415,385**	**5.3%**	**-1.6%**

3 Expenditures by category

Expense category	2025 actual	2026 Unaudited Actuals[1]	2027 adopted final budget	25–26 %	26–27 %
Full-time wages	$3,413,276	$3,719,423	$4,111,905	9.0%	10.6%
Other wages and reserve stipends	$17,410	$23,000	$20,000	32.1%	-13.0%
Overtime	$694,514	$720,000	$900,000	3.7%	25.0%
OES overtime	$109,664	$33,500	—	-69.5%	-100.0%
Total wages	**$4,234,864**	**$4,495,923**	**$5,031,905**	**6.2%**	**11.9%**
CalPERS retirement	$1,287,747	$1,457,480	$1,655,476	13.2%	13.6%
Workers compensation insurance	$380,744	$448,550	$510,000	17.8%	13.7%
Employee health benefits	$587,797	$622,764	$741,668	5.9%	19.1%
Retiree health benefits	$344,038	$362,969	$426,300	5.5%	17.4%
CERBT/OPEB contributions	$200,606	$156,452	$100,000	-22.0%	-36.1%
Other benefits and payroll taxes	$154,800	$152,960	$161,988	-1.2%	5.9%
Salary and benefit transfer	$140,292	$149,328	$85,000	6.4%	-43.1%
Total salaries and benefits including transfer	**$7,330,889**	**$7,846,427**	**$8,712,337**	**7.0%**	**11.0%**
Other operating expenses	$917,826	$936,985	$1,043,650	2.1%	11.4%
Transfer to Fire Equipment Fund	$25,000	—	—	-100.0%	n.a.
Total expenditures	**$8,273,715**	**$8,783,412**	**$9,755,987**	**6.2%**	**11.1%**

Salaries and benefits make up 89.3% of the FY2026–27 spending budget. Salaries and benefits account for approximately 93% of the total expenditure increase from FY2024–25 actual costs to the FY2026–27 adopted final budget.

From the FY2025–26 unaudited actuals to FY2026–27, full-time wages increase 10.6%, overtime 25.0%, PERS 13.6%, employee health benefits 19.1%, and workers' compensation insurance 13.7%. Other operating expenses increase 11.4%.

Selected operating expenses

Account	2025 actual	2026 Unaudited Actuals[1]	2027 adopted final budget	25–26 %	26–27 %
Other professional services	$82,511	$110,000	$150,000	33.3%	36.4%
Fuel	$33,514	$36,000	$55,000	7.4%	52.8%
IT support services	$72,395	$90,400	$93,100	24.9%	3.0%
Liability/property insurance	$103,301	$106,000	$115,000	2.6%	8.5%
Legal contract services	$79,936	$85,000	$105,000	6.3%	23.5%

These selected accounts are already included in other operating expenses. Legal services are budgeted at $105,000 for FY2026–27, including the $15,000 final-budget amendment, and are 23.5% above the FY2025–26 unaudited actuals of $85,000.

4 Payroll actuals and reconciliation

The schedules in this section compare actual FY2024–25 and FY2025–26 payroll.

Payroll category	2025 actual	2026 unaudited actual	$ change	% change
Regular pay	$2,213,170	$2,289,624	$76,453	3.5%
Paid leave	$437,752	$472,257	$34,505	7.9%
Workers' compensation pay and related incentives	$181,144	$282,666	$101,522	56.0%
Education pay including retro	$115,654	$150,685	$35,032	30.3%
Paramedic pay including retro	$104,779	$115,874	$11,095	10.6%
Other differentials	$17,441	$17,724	$283	1.6%
FLSA pay	$186,248	$201,928	$15,680	8.4%
Out-of-class pay including retro	$59,112	$78,147	$19,036	32.2%
Overtime excluding OES	$686,888	$742,190	$55,302	8.1%
OES overtime and out-of-class	$126,857	$33,479	($93,379)	-73.6%
Leave payouts	$57,228	$30,807	($26,420)	-46.2%
Retroactive salary adjustments	$3,232	$3,514	$282	8.7%
Health insurance payouts	$8,723	$10,231	$1,508	17.3%
Uniform allowances	$14,525	$14,300	($225)	-1.5%
Board meeting pay	$11,489	$12,875	$1,386	12.1%

Payroll category	2025 actual	2026 unaudited actual	$ change	% change
Reserve and trainee stipends	$36,511	$9,251	($27,260)	-74.7%
Total gross payroll	**$4,260,753**	**$4,465,552**	**$204,799**	**4.8%**

Other differentials include bilingual, confidential, and longevity pay and applicable retro. FLSA includes FLSA-OT. Workers' compensation FLSA codes remain with workers' compensation pay. Board attendance is separate from overtime.

Payroll to ledger reconciliation

Measure	2025 actual	2026 unaudited actual	% change
Gross payroll	$4,260,753.04	$4,465,552.07	4.8%
Less health payouts and uniform allowances	($23,248.16)	($24,530.86)	5.5%
Payroll postings to wage accounts	$4,237,504.88	$4,441,021.21	4.8%
Net wage accrual adjustments	($2,640.97)	$43,076.35	n.a.
Wage payments through accounts payable	$0.00	$8,853.64	n.a.
Trial balance wage expense	$4,234,863.91	$4,492,951.20	6.1%

5 CalPERS retirement

The adopted final FY2026–27 CalPERS budget is $1,655,476, 13.6% above the FY2025–26 unaudited actuals of $1,457,480 and 28.6% above FY2024–25 actual expense. The supporting schedules below retain historical actual contributions and ledger reconciliation.

Employer category	2025 actual	2026 unaudited actual	$ change	% change
Classic 2 — PERCER	$82,757	$85,319	$2,562	3.1%
PEPRA — PERPER	$347,275	$385,288	$38,013	10.9%
Safety Plan — PERSER	$74,876	$79,858	$4,982	6.7%
Employer adjustments — PERADJ	($1,477)	$101	$1,578	n.a.
Total employer payroll contributions	**$503,431**	**$550,565**	**$47,134**	**9.4%**

CalPERS expense component	2025 actual	2026 unaudited actual	$ change	% change
Employer payroll contributions	$503,431	$550,565	$47,134	9.4%
Annual UAL payment	$781,250	$897,482	$116,232	14.9%
Other direct payments and AP adjustments	$1,526	$1,100	($426)	(27.9%)
Net payroll accrual adjustments	$1,540	$3,596	$2,056	133.6%
Total PERS expense	**$1,287,747**	**$1,452,743**	**$164,997**	**12.8%**

CalPERS costs include employer contributions for current employee service and a separate Unfunded Accrued Liability (UAL) payment for pension costs from prior years. The annual UAL payment increased $116,232, or 14.9%, from FY2024–25 to FY2025–26. Other direct payments and adjustments remain separate.

Annual UAL comparison	FY2024–25	FY2025–26	FY2026–27	26–27 change
Unfunded Accrued Liability	$781,250	$897,482	$989,391	10.2%

The FY2026–27 UAL amount of $989,391 is $91,909, or 10.2%, above FY2025–26. The prior-year increase was $116,232, or 14.9%. The adopted final FY2026–27 PERS budget remains $1,655,476.

6 Workers compensation insurance actuals

The Actual FY2025–26 workers' compensation insurance expense of $541,242 includes a $69,789 additional premium resulting from increased FY2024–25 payroll. These actuals are separate from the $448,550 FY2025–26 unaudited actuals used in the main comparison.

Component	2026 unaudited actual	Share of total
Workers' Compensation payment (July)	$448,531	82.9%
Other Workers' Compensation payment	$200	0.0%
2024–2025 payroll adjustment	$69,789	12.9%
Workers' Compensation payment (June)	$22,722	4.2%
Total recorded expense	**$541,242**	**100.0%**

The additional premium represents 43.5% of the $160,498 increase in actual insurance expense. Excluding it solely for comparison, FY2025–26 expense would be $471,453, 23.8% above FY2024–25. Recorded actual expense remains $541,242, a 42.2% increase. Employee compensation under workers' compensation payroll codes is already included in wages and is separate from insurance premiums.

7 Retiree health and CERBT OPEB

Expense	2025 actual	2026 Unaudited Actuals[1]	2027 adopted final budget	25–26 %	26–27 %
Retiree health benefits	$344,038	$362,969	$426,300	5.5%	17.4%
CERBT OPEB contributions	$200,606	$156,452	$100,000	-22.0%	-36.1%
Total combined	**$544,644**	**$519,421**	**$526,300**	**-4.6%**	**1.3%**

The FY2026–27 combined budget of $526,300 is 1.3% above the FY2025–26 unaudited actuals of $519,421 and 3.4% below FY2024–25 actuals. CERBT contributions remain separate from CalPERS pension expense. Lower trust contributions do not establish a lower underlying retiree health obligation.

8 Current year activity

YTD accounting records cover accounting periods 01–04, July through October 2026. The table shows actual activity *to date* as a share of the Final Budget, rather than a full-year projection.

Revenue source	YTD actual	2027 adopted final budget	% of budget
Property taxes	$0	$6,792,137	0.0%
Fire suppression assessment	$78	$945,508	0.0%
Service and permit fees	$7,387	$248,635	3.0%
City and ambulance agreements	$50,000	$232,310	21.5%
Reimbursements	$38,720	$120,000	32.3%
Interest earnings	$0	$62,795	0.0%
Other revenue and transfers	($7)	$14,000	-0.1%
Total revenue	**$96,178**	**$8,415,385**	**1.1%**

Expense	YTD actual	2027 adopted final budget	% of budget
Full-time wages	$1,363,967	$4,111,905	33.2%
Other wages and stipends	$23,590	$20,000	118.0%
Overtime	$429,364	$900,000	47.7%
OES overtime	$4,051	—	n.a.
Total wages	**$1,820,972**	**$5,031,905**	**36.2%**
CalPERS retirement	$1,225,362	$1,655,476	74.0%

Expense	YTD actual	2027 adopted final budget	% of budget
Workers' compensation insurance	$455,586	$510,000	89.3%
Employee health	$211,229	$741,668	28.5%
Retiree health	$122,146	$426,300	28.7%
CalPERS OPEB	—	$100,000	0.0%
Other benefits and taxes	$54,695	$161,988	33.8%
Salary and benefit transfer	—	$85,000	0.0%
Total salaries and benefits	**$3,889,990**	**$8,712,337**	**44.6%**
Other operating expenses	$256,416	$1,043,650	24.6%
Equipment transfer	—	—	n.a.
Total expenditures	**$4,146,406**	**$9,755,987**	**42.5%**

Property taxes have not yet been received and are expected in December 2026. Recorded revenue of $96,178 and expenditures of $4,146,406 produce a timing gap of $4,050,229. Early annual insurance and CalPERS payments also affect YTD figures. This gap is not the annual deficit forecast.

Payroll supporting details are through October 28, 2026, and excludes the October 29, 2026, payroll. Partial-year payroll and ledger expenses follow different timing and accrual conventions.

9 Final budget changes and reserve funding

Final Budget amendments increased preliminary General Operations Fund revenue by $98,152 (1.2%) and expenditures by $265,000 (2.8%). The arithmetic increase in the deficit is $166,848 (14.2%) from $1,173,754 to $1,340,602.

Amendment	Increase	% of preliminary account
Secured property tax	$83,075	1.3%
Current unsecured property tax	$12,405	6.3%
Homeowners exemption	$2,672	18.6%
Overtime	$250,000	38.5%
Legal services	$15,000	16.7%

Reserve projection	Amount	% of beginning balance
Beginning fund balance	$5,013,852	100.0%
Deficit funded from reserves	($1,340,602)	26.7%
Ending fund balance	$3,673,250	73.3%

Reserve funding uses the beginning balance estimate in the adopted final budget and does not create recurring revenue. These balances are not an updated year-end forecast.

10 Findings for Board consideration

Revenue: the FY2026–27 adopted Final Budget is 1.6% below the FY2025–26 unaudited actuals. Expenditures: the FY2026–27 adopted Final Budget is 11.1% higher. Personnel costs account for 93% of the cumulative increase and 89.3% of the current expenditure budget. Continued review of billing, collections, coverage costs and contracts will support Board consideration of recurring revenue and expenditure options.

Appendix A Other operating expenses

The FY2025–26 column presents unaudited actuals including $15,000 for computer software/hardware. Rows with no activity in the original comparison remain for continuity.

Account	2025 actual	2026 Unaudited Actuals[1]	2027 adopted final budget	25–26 %	26–27 %
5202 Office Supplies	$3,528	$3,600	$3,600	2.0%	0.0%
5204 Printing/Publishing	$8,792	$10,000	$10,500	13.7%	5.0%
5206 Postage & Mail	$1,593	$3,200	$2,500	100.9%	-21.9%
5208 Phone/Communication	$23,561	$30,000	$30,000	27.3%	0.0%
5210 Office Equip Maint/Lease	$6,484	$6,700	$6,700	3.3%	0.0%
5215 IT Support Services	$72,395	$90,400	$93,100	24.9%	3.0%
5220 Advertising & Promotion	$7,107	$6,000	$5,000	-15.6%	-16.7%
5250 Property Tax Admin Fee	$55,664	$56,000	$62,000	0.6%	10.7%
5251 Fire Service Fee - Admin Fee	—	$6,500	$7,000	n.a.	7.7%
5252 First Responder Fee	$17,426	$18,000	$18,000	3.3%	0.0%
5260 Doctor/Medical Expenses	$1,848	$5,000	$5,000	170.6%	0.0%
5270 Liability/Property Insurance	$103,301	$106,000	$115,000	2.6%	8.5%
5280 Legal Contract Services	$79,936	$85,000	$105,000	6.3%	23.5%

Account	2025 actual	2026 Unaudited Actuals[1]	2027 adopted final budget	25–26 %	26–27 %
5284 Miscellaneous Services	$1,029	$5,075	$5,000	393.2%	-1.5%
5287 Napa JPA	$5,760	$12,000	$12,000	108.3%	0.0%
5288 Dispatch Services	$83,505	$86,010	$88,950	3.0%	3.4%
5289 Other Professional Services	$82,511	$110,000	$150,000	33.3%	36.4%
5291 Contractual Services	$163,183	$137,000	$137,000	-16.0%	0.0%
5310 Travel & Conference Expense	$25,424	$25,500	$29,000	0.3%	13.7%
5320 Books & Publications	$1,481	$2,500	$2,500	68.8%	0.0%
5330 Certif, Membership & Dues	$7,724	$8,000	$7,000	3.6%	-12.5%
5350 On-Site Training	$12,050	$15,000	$15,000	24.5%	0.0%
5360 Explorer Program	$4,956	$6,000	$10,000	21.1%	66.7%
5404 Uniform Services & Supplies	$1,599	$1,500	$1,800	-6.2%	20.0%
5410 Fire EquipRepair & Maintenance	$36	—	—	-100.0%	n.a.
5412 EMS Equip & Supplies	$18,012	—	—	-100.0%	n.a.
5414 Station Supplies	$12,717	$12,000	$12,000	-5.6%	0.0%
5415 Facility Repair & Maintenance	$763	—	—	-100.0%	n.a.
5490 Gas & Electric	$39,749	$39,000	$40,000	-1.9%	2.6%
5510 Fuel	$33,514	$36,000	$55,000	7.4%	52.8%
5520 Vehicle Repairs	$29,104	—	—	-100.0%	n.a.
5605 Office Equip/Furnishings	$1,603	—	—	-100.0%	n.a.
5625 Computer Software/Hardware	$11,224	$15,000	$15,000	33.6%	0.0%
6454 Sfty Equip & Supplies-Mandated	$248	—	—	-100.0%	n.a.
Total other operating expenses	**$917,826**	**$936,985**	**$1,043,650**	**2.1%**	**11.4%**

ATTACHMENT B

American Canyon Fire Protection District

Overtime Cost Projection at the Current Pace

Prepared for the Board of Directors Meeting November 10, 2026

This scenario estimates fiscal year-end costs if the average payroll rate continues. The estimate is based on 8 completed payrolls (7/1/2026 – 10/15/2026) and projects the 18 remaining payrolls (10/16/2026 – 6/30/2027), for a total of 26 payrolls.

The Board has approved $900,000 for FY2026–27 overtime. If overtime continues at the average rate of the first eight payrolls, annual overtime expenses could reach $1,513,081. This is $613,081 above the $900,00 approved in the Final Budget. Including estimated related employer FICA Medicare and workers' compensation costs of $77,441.30, the potential additional cost is $690,522.12. This scenario does not change the approved Final Budget or establish the year-end deficit.

Expense	Annual budget	Projected year-end	Over budget
Wages	$5,031,905	$6,010,025	$978,120
Overtime within wages	$900,000	$1,513,081	$613,081
CalPERS	$1,655,476	$1,678,323	$22,847

Additional overtime cost estimate	Amount
Overtime above approved budget	$613,080.82
Employer FICA Medicare at 1.45%	$8,889.67
Estimated workers' compensation at 11.1815%	$68,551.63
Combined estimated additional cost	$690,522.12

The District uses the Fire Risk Management Services' (FRMS) firefighter rate of 11.77% × 0.950 experience factor = 11.1815% to project its workers' compensation expenses. The estimate in the table above applies this rate to the full overtime overage as a planning allowance.

The District's annual $455,586 estimated workers' compensation invoice for FY 2026-27 from FRMS, received in the beginning of this fiscal year, has already been paid, but it is subject to revision after the close of FY 2026-27 when actual payroll figures are known. Final charges depend on actual covered payroll, classifications, and FRMS treatment of overtime. This "true-up" occurs in the following fiscal year.

The Medicare estimate assumes all projected overtime is taxable. No extra CalPERS, Social Security, health insurance premiums, or other benefit costs are included in this table. Overtime remains included in the adopted Final Budget - total projected wages of $6,010,025.

Potential overtime reduction

At the October 27, 2026, Board meeting, discussion included exploring the removal of one overtime staffing position, subject to meet and confer with labor representatives, and review of service impacts. The October report estimates an annual overtime cost of $646,754 for one position. A six-month or 50% reduction would therefore represent approximately $323,377 in overtime wages. If fully realized, that reduction would reduce this scenario's $1,513,081 overtime expense down to approximately $1,189,704. This would still leave the estimated overtime expense $289,704 above the $900,000 budget, before related employer costs. Savings will depend on implementation timing, staffing needs, and the outcome of the labor process; they are not included in the current-pace projection above.

ATTACHMENT C

TITLE

Final Operating and Capital Budgets for the American Canyon Fire Protection District for the Fiscal Year 2026-2027.

RECOMMENDATION

Hold a Public Hearing and adopt a resolution approving the Final Operating and Capital Budgets for the American Canyon Fire Protection District for Fiscal Year 2026-2027.

CONTACT

Cliff Campbell, Acting Fire Chief

BACKGROUND & ANALYSIS

Pursuant to Section 13890 of the Health and Safety Code, fire districts in California must adopt at least a preliminary budget by July 1 of each year and, after having done so, must then adopt a final budget by October 1.

On June 23, 2026, the American Canyon Fire Protection District Board of Directors conducted a public hearing and adopted a preliminary operating and capital budget for fiscal year 2026-2027 (FY27). The Fire Board of Directors also reviewed and approved an Appropriations Limit for the 2026-2027 Fiscal Year Budget at the June meeting.

A public hearing has been noticed for September 29, 2026, in anticipation of the Board's review of a proposed final budget, and their adoption of the Final Operating and Capital Budgets for the American Canyon Fire Protection District for Fiscal Year 2026-2027.

SIGNIFICANT CHANGES IN FINAL BUDGET

The Final Budget includes several significant changes from the Preliminary Budget adopted in June. These changes include:

- **Increase in Property Tax Revenues** of $98,152 in the General Operating Fund based on a) final FY26 Property Tax revenue results in Current Unsecured (+$12,405) and Homeowners Exemption (+$2,672) and b) increase in the Secured Property Tax Roll valuation from the Napa County Assessor (+$83,075 – increase initial 3% growth projection from HdLCC to 4.4% growth).

• **Increase in General Fund Expenditures** of $265,000 due to increases in a) Overtime Expenses of $250,000 and b) Legal Services ($15,000).

• **Updated General Operating Fund Revenues and Expenditures** show an increase in the projected budget deficit from $1,173,765 to $1,340,602 – an increase of $166,837. General Operating Fund revenues are $8,415,385 and General Operating Fund expenditures are $9,755,987. The deficit will be covered by funds in the Fire District's reserve, reducing the balance in that reserve.

• **Transfer for Fleet, Facilities & Equipment** The FF&E Fund is projected to have a deficit fund balance of $268,409. It will be necessary to include a budget transfer to this fund to offset the projected deficit.

FINAL BUDGET DETAIL

The District's General Operations Fund accounts for the day-to-day expenses associated with providing fire and life safety services to the citizens of the District. In addition, a portion of the annual operating funds received by the District are set aside as needed to meet future capital maintenance and replacement needs and to fund the benefits promised to District employees upon retirement.

General Operating Fund

Total FY27 General Operating Fund revenues are projected to be $8,415,385, a decrease of $141,005 from the previous fiscal year's $8,556,390 final unaudited revenues. The total General Operating Fund final operating revenues estimate for FY27 increased by $98,152 over the preliminary FY27 budget presented to the Board in June. This increase reflects final property tax revenues received during the prior fiscal year and projections of Secured Property Tax values based upon Napa County's property tax roll.

There has been a recalibration in the expectation of property tax revenue growth from new development across the FY25 through FY27 fiscal years, revising the pace of development downward. A strong market for existing real estate has offset some of this impact on property tax revenues, however.

Expenditures in FY27 operating budget reflect increases in several costs over which the District has limited control. As discussed during the June preliminary budget meeting, fuel, electricity, and required safety equipment, including turnout gear, have become more expensive. Overtime costs are affected by fire activity and staff absences. CalPERS, health insurance, and property and liability insurance costs have also increased.

Total FY27 General Operating Fund expenditures are projected to be $9,755,987, a $987,575 increase from the previous fiscal year's $8,768,412 final unaudited expenditures. Total General Operating Fund expenditures for FY27 were increased by $265,000 over the preliminary FY27

budget presented in June; this increase reflects revised projections for overtime wages (+$250,000) and legal services (+$15,000).

The overtime wage increase reflects projected costs associated with firefighters on leave and vacancies. As of September 18, 2026, posted overtime wages totaled $286,789.02: $72,494.92 in July, $107,663.68 in August, and $106,630.42 during the first half of September.

The projected June 30, 2027, ending Fund Balance of the General Operating Fund is $3,673,250.

Fire Mitigation Fee Fund

The Fire Mitigation Fee Fund collects funds from new development to help defray capital costs associated with maintaining fire and life safety services as new development occurs within the District. Mitigation fees are solely dependent upon the level of development activity and can vary widely from year to year.

Projected revenues and the proposed use of mitigation fees remain unchanged from both the preliminary FY27 budget and the June 30, 2026, projections.

There is an update to the Fire Mitigation Fee assumptions for the Watson Ranch project. Under the District's agreement with the developer, the fee applies to Artisan (Parcels 14 and 15), Harvest (Parcel 10), Lemos Pointe (Parcel 24), and the Napa Valley Ruins & Gardens and Hotel portion of the project. The remaining residential lots covered by the agreement are exempt from the one-time Fire Mitigation Fee and are instead subject to the District's Community Facilities District special tax. Accordingly, development of those remaining lots will not generate Fire Mitigation Fee revenue.

Mitigation fee revenue of $275,000 was originally projected for FY25 based on a rolling average of the actual collections over the previous five-year period, with an additional $200,000 expected from development activity associated with the Watson Ranch project for a total projected fee revenue of $475,000. Collections for FY25, however, were only $310,000 as actual permits issued were less than anticipated.

The FY26 preliminary budget included a five-year average mitigation fee estimate of $226,000, and $200,000 for Watson Ranch, for a total of $426,000, a reduction of $49,000 from FY25. Collections for FY26 again fell short of projections, with $403,000 total revenue resulting in $23,000 less than projected, as actual permits issued were again less than anticipated, although improved over FY25.

The FY27 preliminary revenue budget included mitigation fees of $310,291. The projected revenues and proposed use of mitigation fees remain unchanged as of this final budget report. The total Fund revenue projection inclusive of the Fund's other revenue source, interest earnings, is $338,554.

The FY27 final expenditure budget is comprised of a transfer of $500,000 from the Fire Mitigation Fee Fund to the Fleet, Facilities & Equipment Fund.

The projected June 30, 2027, ending Fund Balance of the Fire Mitigation Fee Fund is $990,277.

Fleet, Facilities & Equipment Capital Fund

Capital expenditures are accounted for in the Fleet, Facilities & Equipment Fund (FF&E), which is funded primarily through transfers from the General Operations Fund and the Mitigation Fee Fund. The FY27 budget projects zero transfers from the General Operations Fund and a $500,000 transfer from the Fire Mitigation Fee Fund.

The FF&E Fund also accounts for proceeds from capital financing transactions, grant funded expenditures, proceeds from the sale of surplus assets, and any one-time funding sources.

The projected June 30, 2027, ending Fund Balance of the Fleet, Facilities & Equipment Fund is $16,215.

State and Federal Grants Fund

Grant-funded expenditures are accounted for in the State and Federal Grants Fund, which is funded primarily through grants received from other governmental entities, and if matching funds are required, through transfers from the General Operations Fund and/or the Mitigation Fee Fund.

The projected June 30, 2027, ending Fund Balance of the State and Federal Grants Fund is $5,891.

OVERALL FINANCIAL CONDITION

General Operations Fund - The District's FY 2026-27 Final Budget reflects a structural deficit in the General Operating Fund. Projected operating expenditures of $9,755,987 exceed projected operating revenues of $8,415,385 by $1,340,602. Funding this deficit will require spending $1,340,602 or 27% of the General Operating Fund's fund balance to balance the budget.

As of June 30, 2026, the General Operating Fund's total fund balance of $5,013,852 was divided into two categories: a Reserve for Contingency of $1,649,122 (33%) and the remaining fund balance $3,364,730 (67%). It can be anticipated that as of June 30, 2027, the General Operating Fund's total fund balance of $3,673,250 will be divided into two categories: Reserve for Contingency of $1,649,122 (45%) and the remaining fund balance $2,024,128 (55%). Very roughly calculating that, if the FY28 final budget runs a deficit equal to the $1,340,602 FY27 deficit and all other things remain equal, the remaining fund balance on June 30, 2028, would be $2,024,128 – $1,340,602 = $683,526.

The District will use operating reserves to cover this shortfall, but continued reliance on reserves to fund ongoing expenses is not sustainable. Rising personnel and operating costs, together with revenue growth that has not kept pace, will require the District to evaluate both expenditures and revenue options to maintain services and protect its long-term financial stability.

All District Funds - Total fund balances across all Funds are projected to be $6,415,868 as of June 30,

2026, subject to audit.

Balancing the FY27 budget will require spending $1,730,234 in total fund balances across all Funds, which will result in remaining fund balances of $4,685,634 as of June 30, 2027. The Fire District will be spending 27% of its total fund balances.

STRATEGIES TO ADDRESS BUDGET DEFICIT

In light of the Fire District's structural budget deficit in the General Operations Fund, the District will need to take steps to address this shortfall. Options will include:

- **Battalion Chief Position Unfunded** - The FY 2026-27 Final Budget does not include funding for a third Battalion Chief position. While the need for additional chief officer staffing continues to be identified in the District's Long-Range Master Plan, current fiscal constraints require the District to defer implementation and focus on maintaining existing service levels and reserve targets.

- **Use of Operating Reserves** - The Preliminary Budget includes the use of available operating reserves to support ongoing operations. While reserve levels remain sufficient to meet current operational needs, projected expenditures continue to exceed recurring revenues in the long-range forecast. Staff will continue to monitor revenues, expenditures, and reserve balances and will evaluate strategies to improve long-term financial sustainability.

- **Status Quo Budget in Current and Upcoming Budget** - The Fire District Mid-Year Budget Review will need to continue a status quo / no increased expenses budget for the current 2026-27 fiscal year and the upcoming 2027-28 fiscal year.

- **Review Annual Fire Assessment** - Explore an updated Annual Fire Assessment Fee ($945,000 in FY 2026-27 revenues) on the November 2028 ballot to cover the annual costs of the Fire District.

FISCAL IMPACT

The FY 2026-27 Final Budget projects General Operating Fund revenues of $8,415,385 and expenditures of $9,755,987, resulting in a $1,340,602 operating deficit to be funded from the General Operating Fund balance. Across all District funds, the budget projects a total reduction in fund balances of $1,730,234, leaving a projected combined balance of $4,685,634 as of June 30, 2027. The budget also includes a $500,000 transfer from the Fire Mitigation Fee Fund to the Fleet, Facilities & Equipment Fund.

BOARD PRIORITY PROGRAMS AND PROJECTS

Public Safety: "Ensure American Canyon remains a safe community"

ENVIRONMENTAL REVIEW

None

ATTACHMENTS:

Resolution 2026-25 Final Budget for FY 2026-2027

2. 2026-2027 Final Budget

Docusign Envelope ID: 01ECAD34-8EDF-8CE2-80F9-FD63EF157317

Resolution 2026-25

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE AMERICAN CANYON FIRE PROTECTION DISTRICT ADOPTING THE FINAL OPERATING AND CAPITAL BUDGETS ("FINAL BUDGET") FOR FISCAL YEAR 2026-2027

WHEREAS, on September 29, 2026, the Board of Directors of the American Canyon Fire Protection District (District) held a Public Hearing on the proposed FINAL BUDGET for FY 2026-2027; and,

WHEREAS, it is the intent of the Board of Directors of the District to adopt the proposed FINAL BUDGET for FY 2026-2027; and,

WHEREAS, the Health and Safety Code requires the Fire District to adopt a final budget prior to October 1 of each year,

NOW THEREFORE, BE IT FURTHER RESOLVED by the Board of Directors of the District that the Fiscal Year FY 2026-2027 FINAL BUDGET, as summarized in Attachment I, is hereby adopted for FY 2026-2027; and,

BE IT FURTHER RESOLVED that the amount encumbered in the accounting records of the District for FY 2025-2026 shall be carried forward and that the Fire Chief, District Treasurer, or appropriate designees, are hereby authorized to take the necessary steps to carry forward encumbrances in the various funds of the District; and,

BE IT FURTHER RESOLVED that the District Board of Directors authorizes the Fire Chief to maintain District career firefighter staffing of twenty-five (25) positions inclusive of all career fire personnel including the Fire Chief and Assistant Chief, and two (2) administrative support staff positions; and,

BE IT FURTHER RESOLVED that any amendments to the FINAL BUDGET of the District for FY 2026-2027 shall only be made in accordance with the fiscal policy of the District; and,

BE IT FURTHER RESOLVED that the Fire Chief or designee, is hereby authorized to approve payments for goods and services received by the District in accordance with the District's approved budgets, programs, and policies.

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APPROVED AND ADOPTED at a meeting of the Board of Directors of the American Canyon Fire Protection District held on the 29th day of September 2026, by the following:

AYES: Board Member Brando Cruz, Board Member Melissa Lamattina, Board Member David Oro, Vice-Chair Mark Joseph, and Chair Pierre Washington
NOES: None
ABSENT: None
ABSTAIN: None

Signed by:
A66975A8B57D4C9...
Pierre Washington
Chairman, Board of Directors

ATTEST:

Signed by:
8CC0827E6124DC...
Cliff Campbell
Acting Fire Chief/District Clerk

APPROVED AS TO FORM:

Signed by:
285D50133D93421...
William D. Ross
District Counsel
American Canyon Fire Protection District

Resolution 2026-25

American Canyon Fire Protection District
Financial Summary
Fiscal Year 2026-2027 Final Budget
Attachment B

	General Operations Fund			Fire Mitigation Fee Fund			Fleet, Facilities & Equipment Capital Fund			State and Federal Grants Fund			Development Impacts Fund			All Funds
	FY 26 Final Budget	FY 26 Pre-Audit Estimate	FY 27 Final Budget	FY 26 Final Budget	FY 26 Pre-Audit Estimate	FY 27 Final Budget	FY 26 Final Budget	FY 26 Pre-Audit Estimate	FY 27 Final Budget	FY 26 Final Budget	FY 26 Pre-Audit Estimate	FY 27 Final Budget	FY 26 Final Budget	FY 26 Pre-Audit Estimate	FY 27 Final Budget	FY 27 Final Budget
Fund Balance - Beginning	$5,111,753	$5,240,874	$5,013,852	$1,383,124	$1,238,723	$1,151,723	$157,919	$311,696	$244,401	-	5,891	$5,891	$0	$0	$0	$6,415,868
Revenues and Transfers	8,487,590	8,556,390	8,415,385	468,000	468,000	338,554	576,500	606,500	529,999	-	-	-	-	-	-	9,283,938
Expenses and Transfers	8,699,612	8,783,412	9,755,987	525,000	555,000	500,000	673,795	673,795	758,185	-	-	-	-	-	-	11,014,172
Rev Over (Under) Exp	(212,022)	(227,022)	(1,340,602)	(57,000)	(87,000)	(161,446)	(97,295)	(67,295)	(228,186)	-	-	-	-	-	-	(1,730,234)
Fund Balance - Ending	$4,899,731	$5,013,852	$3,673,250	$1,326,124	$1,151,723	$990,277	$60,624	$244,401	$16,215	$0	$5,891	$5,891	$0	$0	$0	$4,685,634

FY 2027 Final Budget Revenue Estimates

American Canyon Fire Protection District
Final Budget Worksheet

Account #	Description	FY 2025 Audited	FY 2026 Final Unaudited Budget	FY 2027 Preliminary Budget	Change from FY 2026 Final Unaudited Budget to FY 2027 Preliminary Budget	FY 2027 Final Budget	Change from Preliminary FY 2027 Budget to Final FY 2027 Budget
810-910-4110	Property Tax - Secured	$ 5,822,940	$ 6,233,835	$ 6,320,875	$ 87,040	$ 6,403,950	$ 83,075
810-910-4112	Property Tax - Current Unsecured	176,479	206,855	195,595	(11,260)	208,000	12,405
810-910-4114	Property Tax - Supplemental	124,535	200,000	80,755	(119,245)	80,755	-
810-910-4116	Property Tax - Prior Year	82,233	82,000	82,432	432	82,432	-
810-910-4118	Property Tax - Homeowner's Exemption	17,062	18,000	14,328	(3,672)	17,000	2,672
810-910-4324	Strike Team Reimbursement	262,460	67,000	-	(67,000)	-	-
810-910-4330	Fire Protection Svcs - City of A.C.	50,000	50,000	50,000	-	50,000	-
810-910-4335	Training Reimbursement	20,836	20,000	20,000	-	20,000	-
810-910-4533	Fire Suppression Assessment	846,532	888,200	945,508	57,308	945,508	-
810-910-4534	Plan Review Permit Fees (Table1)	191,150	175,000	130,626	(44,374)	130,626	-
810-910-4536	Occupancy Insp Fees (Table 2)	-	2,500	-	(2,500)	-	-
810-910-4537	Operational Permit Fees (Table 3)	38,235	37,000	20,294	(16,706)	20,294	-
810-910-4545	Fire Inspection Fees (Table 4)	10,256	6,000	9,289	3,289	9,289	-
810-910-4546	First Responder Fees	97,735	118,000	88,426	(29,574)	88,426	-
810-910-4610	Interest Earnings - Investments	165,105	150,000	50,000	(100,000)	50,000	-
810-910-4612	Interest Earnings - Other	12,824	5,000	12,795	7,795	12,795	-
810-910-4715	American Medical Response (AMR) Contract	81,438	75,000	77,250	2,250	77,250	-
810-910-4716	Air Ambulance Fee		102,000	105,060	3,060	105,060	-
810-910-4720	Workers Compensation Reimbursement	114,664	100,000	100,000	-	100,000	-
810-910-4730	Other Miscellaneous	7,194	20,000	14,000	(6,000)	14,000	-
810-910-4810	Explorer Program	800	-	-	-	-	-
	Total 810 - General Operations Fund	**$ 8,122,478**	**$ 8,556,390**	**$ 8,317,233**	**$ (239,157)**	**$ 8,415,385**	**$ 98,152**
830-960-4590	Fire Mitigation Fees	310,291	426,000	310,291	(115,709)	310,291	-
830-960-4610	Interest Earnings	45,703	42,000	28,263	(13,737)	28,263	-
	Total 830 - Fire Mitigation Fee Fund	**$ 355,994**	**$ 468,000**	**$ 338,554**	**$ (129,446)**	**$ 338,554**	**$ -**
860-970-4395	Grant Proceeds	54,934	-	-	-	-	-
860-970-4591	Firefighter Grant Program	73,569	-	-	-	-	-
860-970-4610	Interest Earnings	29,999	1,500	29,999	28,499	29,999	-
860-970-4715	Air Ambulance Fee	51,000	-	-	-	-	-
860-970-4730	Other Miscellaneous	55,891	50,000	-	(50,000)	-	-
860-970-4985	Transfer In from Fire Operations Fund 810	25,000	-	-	-	-	-
860-970-4986	Transfer In from Fire Mitigation Fund 830	200,000	555,000	450,000	(105,000)	500,000	50,000
	Total 860- Fleet, Facilities & Equipment Capital Fund	**$ 490,393**	**$ 606,500**	**$ 479,999**	**$ (126,501)**	**$ 529,999**	**$ 50,000**
	All Funds	**$ 8,968,865**	**$ 9,630,890**	**$ 9,135,786**	**$ (495,104)**	**$ 9,283,938**	**$ 148,152**

FY 2027 Final Budget Expenditure Appropriations

American Canyon Fire Protection District
Final Budget Worksheet

Description	FY 2025 Final Audited Budget	FY 2026 Final Unaudited Budget	FY 2027 Preliminary Budget	Change from FY 2026 Final Unaudited Budget to FY 2027 Preliminary Budget	FY 2027 Final Budget	Change from Preliminary FY 2027 Budget to Final FY 2027 Budget
Wages - Full Time	$ 3,413,276	$ 3,719,423	$ 4,111,905	$ 392,482	$ 4,111,905	$ -
Wages - Other	11,410	15,000	12,000	(3,000)	12,000	-
Wages - Overtime	694,514	720,000	650,000	(70,000)	900,000	250,000
Wages - OES Overtime	109,664	33,500	-	(33,500)	-	-
Reserve Fire Fighter Stipend	6,000	8,000	8,000	-	8,000	-
CalPERS Benefits - Other (Dental; Life, etc.)	94,020	90,000	95,000	5,000	95,000	-
Retirement CalPERS	1,287,747	1,457,480	1,655,476	197,996	1,655,476	-
FICA: Social Security & Medicare	59,713	57,960	61,988	4,028	61,988	-
Workers' Compensation	380,744	448,550	510,000	61,450	510,000	-
Unemployment Insurance	1,081	5,000	5,000	-	5,000	-
Salary & Benefit Transfer	140,292	149,328	85,000	(64,328)	85,000	-
CalPERS Medical Benefits	585,158	622,764	741,668	118,904	741,668	-
Retiree Health Benefits	344,038	362,969	426,300	63,331	426,300	-
Retirement CalPERS OPEB	200,606	156,452	100,000	(56,452)	100,000	-
Office Supplies	3,528	3,600	3,600	-	3,600	-
Printing/Publishing	8,792	10,000	10,500	500	10,500	-
Postage & Mail	1,593	3,200	2,500	(700)	2,500	-
Phone/Communication	23,561	30,000	30,000	-	30,000	-
Office Equip Maint/Lease	6,484	6,700	6,700	-	6,700	-
IT Support Services	72,395	90,400	93,100	2,700	93,100	-
Advertising & Promotion	7,107	6,000	5,000	(1,000)	5,000	-
County's Property Tax Administration Fee	55,664	56,000	62,000	6,000	62,000	-
Fire Service Fee - Admin Fee	-	6,500	7,000	500	7,000	-
First Responder Fee	17,427	18,000	18,000	-	18,000	-
Doctor/Medical Expenses	1,848	5,000	5,000	-	5,000	-
Liability/Property Insurance	103,301	106,000	115,000	9,000	115,000	-
Contractual Legal Services	79,936	85,000	90,000	5,000	105,000	15,000
Miscellaneous Services	1,029	5,075	5,000	(75)	5,000	-
City of Napa JPA	5,760	12,000	12,000	-	12,000	-
Dispatch Services	83,505	86,010	88,950	2,940	88,950	-
Other Professional Services	82,511	110,000	150,000	40,000	150,000	-
Contractual Services	142,013	137,000	137,000	-	137,000	-
Travel & Conference Expenses	25,424	25,500	29,000	3,500	29,000	-
Books & Publications	1,481	2,500	2,500	-	2,500	-
Certificates, Memberships, & Dues	7,580	8,000	7,000	(1,000)	7,000	-
On-Site Training	12,050	15,000	15,000	-	15,000	-
Explorer Program	4,956	6,000	10,000	4,000	10,000	-
Uniform Services & Supplies	1,599	1,500	1,800	300	1,800	-
Fire Equip Repair & Maint	36	-	-	-	-	-
EMS Equip & Supplies	18,012	-	-	-	-	-
Station Supplies	12,717	12,000	12,000	-	12,000	-
Facility Repair & Maint	763	-	-	-	-	-
Gas & Electric	39,749	39,000	40,000	1,000	40,000	-
Fuel	33,514	36,000	55,000	19,000	55,000	-
Vehicle Repairs	29,104	-	-	-	-	-
Office Equip/Furnishings	1,603	-	-	-	-	-
Computer Software/Hardware	11,224	15,000	15,000	-	15,000	-
Transfer Out to Fleet, Facilities & Equipment Capital Fund 860	25,000	-	-	-	-	-
Fire Safety Equipment-Mandated	248	-	-	-	-	-
Total 810 - General Operations Fund	**$ 8,249,775**	**$ 8,783,412**	**$ 9,490,987**	**$ 707,575**	**$ 9,755,987**	**$ 265,000**
Transfer Out to Fleet, Facilities & Equipment Capital Fund 860	200,000	555,000	450,000	(105,000)	500,000	50,000
Total 830 - Fire Mitigation Fee Fund	**$ 200,000**	**$ 555,000**	**$ 450,000**	**$ (105,000)**	**$ 500,000**	**$ 50,000**
Urban Search and Rescue (USAR)	-	5,000	5,000	-	5,000	-
Fire Equip Repair & Maintenance	32,307	45,000	50,000	5,000	50,000	-
EMS Equip & Supplies	-	18,000	30,000	12,000	30,000	-
Facility Repair & Maintenance	51,882	50,800	65,000	14,200	65,000	-
Vehicle Repairs	301	-	-	-	-	-
Fire Equipment	123,761	40,000	37,000	(3,000)	37,000	-
Fleet (Enterprise Lease)	55,020	83,000	86,000	3,000	86,000	-
Lease Payment	36,948	78,996	79,000	4	79,000	-
Bond Principal Payment	250,000	261,000	293,074	32,074	293,074	-
Bond Interest Payment	36,907	30,423	27,079	(3,344)	27,079	-
Transfer to Engine Debt Service	21,546	21,576	23,032	1,456	23,032	-
Safety Equip & Supplies-Mandated	49,126	40,000	63,000	23,000	63,000	-
Total 860 - Fleet, Facilities & Equipment Capital Fund	**$ 657,797**	**$ 673,795**	**$ 758,185**	**$ 84,390**	**$ 758,185**	**$ -**
All Funds	**$ 9,107,573**	**$ 10,012,207**	**$ 10,699,172**	**$ 686,965**	**$ 11,014,172**	**$ 315,000**

American Canyon Fire Protection District

September 29, 2026, Board Meeting



- Presentation of FY 2026-27 Final Budget
- Updated Financial Forecast
- Public hearing & adoption of Final Budget

American Canyon Fire Protection District

Final Budget Presentation



Final Operating and Capital Budgets

Fiscal Year 2026-27

Proposed for Adoption

September 29, 2026

Significant Changes
Preliminary Budget - Final Budget

1. Increase in Property Tax Revenues of $98,152

- Final 2025-26 Revenues of Current Unsecured (+12,405) and Homeowners Exemption (+2,672)
- Increase in Secured Property Tax Roll from Napa County Assessor (+83,075)

2. Increase in General Operating Fund Expenditures of $265,000

- Increased Overtime Expenses = $250,000
- Increased Legal Services Expenses = $15,000

3. Increase in General Fund Deficit from $1,173,765 to $1,340,602

- General Operating Fund Revenues = $8,415,385
- General Operating Fund Expenditures = $9,755,987
- Increase in General Fund Deficit of $166,846

4. Transfer to Fleet, Facilities & Equipment (FF&E) Fund to Offset Deficit

- FF&E Fund projected to have a deficit fund balance of $288,409
- Final Budget includes a $500,000 transfer from Fire Assessment Fund to offset this deficit

Fund 810 Financial Summary

General Operating Fund			
	FY 26		FY 27
	Budget	Actual	Budget
Beginning Balance	$5,111,753	$5,240,874	$5,013,852
Revenue & Trans	8,487,590	8,556,390	8,415,385
Expenditures & Trans	8,699,612	8,786,412	9,755,987
(Over) Budget	(212,022)	(227,022)	(1,340,602)
Ending Balance	**$4,899,731**	**$5,013,852**	**$3,673,250**

Fund 830 Financial Summary

Fire Mitigation Fee Fund			
	FY 26		FY 27
	Budget	Actual	Budget
Beginning Balance	$1,383,123	$1,238,723	$1,151,723
Revenue & Trans	468,000	468,000	338,554
Expenditures & Trans	525,000	555,000	500,000
(Over) Budget	(57,000)	(87,000)	(161,446)
Ending Balance	**$1,326,124**	**$1,151,723**	**$990,277**

Fund 860 Financial Summary

Fleet, Facilities & Equipment Fund			
	FY 26		FY 27
	Budget	Actual	Budget
Beginning Balance	$157,919	$311,696	$244,401
Revenue & Trans	575,500	606,500	529,999
Expenditures & Trans	673,795	673,795	758,185
(Over) Budget	(97,295)	(67,295)	(228,186)
Ending Balance	**$60,624**	**$244,401**	**$16,215**

General Operating Fund Revenues

Description	Preliminary Budget	Final Budget	GF %
Property Tax	$6,693,985	$6,792,137	81%
Fire Suppression Assessment	945,508	945,508	11%
Service Charges	248,635	248,635	3%
Air Ambulance Fee	105,060	105,060	1%
AMR Contract	77,250	77,250	1%
Interest Earnings	62,795	62,795	1%
Other	184,000	184,000	2%
Total - General Fund	**$8,317,233**	**$8,415,385**	**100%**

General Operating Fund Expenditures

Description	Preliminary Budget Request	Final Budget
Personnel	$8,462,337	$8,712,337
Supplies & Services	1,028,650	1,043,650
Capital Transfer	-	-
General Operating Fund	**$9,490,987**	**$9,755,987**

Fire Mitigation Fee Fund Revenues

Description	Preliminary Budget	Final Budget
Fire Mitigation Fee	$310,291	$310,291
Interest Earnings	28,263	28,263
Fire Mitigation Fee Fund	**$338,554**	**$338,554**

Fire Mitigation Fee Fund Expenditures

Description	Preliminary Budget Request	Final Budget
Services	$0	$0
Transfer to FF&E	$450,000	$500,000
Fire Mitigation Fee Fund	**$450,000**	**$450,000**

Fleet, Facilities, and Equipment Capital Fund Revenues

Description	Preliminary Budget	Final Budget
Interest Earnings	$29,999	$29,999
Other Miscellaneous	0	0
Lease Proceeds	0	0
Grant Proceeds	0	0
Trans-Fire Mitigation	450,000	500,000
Trans-Fire Operations	0	0
FF&E Capital Fund	**$479,999**	**$529,999**

Fleet, Facilities, and Equipment Capital Fund Expenditures

Description	Preliminary Budget Request	Final Budget
Fleet	$86,000	$86,000
Facilities	95,000	95,000
Equipment	155,000	155,000
Engie Loan Payment	23,032	23,032
Lease Payment - Engines	320,153	320,153
Lease Payment - Vehicles	79,000	79,000
FF&E Capital Fund	**$758,185**	**$758,185**

All Funds Summary

Overview of All Funds' Fund Balances			
	FY 26		FY 27
	Final Budget	Pre-Audit Actual	Final Budget
Beginning Fund Balance	$6,652,796	$6,797,185	$6,415,868
Revenue & Transfers	9,532,090	9,630,890	9,283,938
Expenditures & Transfers	9,898.407	10,012,207	11,014,172
(Over) Budget	(366,317)	(381,317)	(1,730,234)
Ending Fund Balance	**$6,286,479**	**$6,415,868**	**$4,685,634**

Recommendations on Deficit

1. Battalion Chief Position Unfunded

- Third Battalion Chief is unfunded in FY27 Budget

2. Use of General Operating Fund's Fund Balance

- The General Fund Deficit of $1,340,602 will be covered by General Operating Fund's Fund Balance
- This will reduce the total Fund Balance by 26.7%

3. Status Quo Budget in FY27 and Upcoming Budgets

- FY27 Final Budget and the Upcoming FY 28 budgets will likely be status quo to address deficit

4. Review Annual Fire Assessment

- The Fire Suppression Assessment generates $945,000 or 11% of General Fund revenues in FY27
- Review the annual assessment to cover more of the Fire District's budget
- This option would require a proposed revenue measure in the November 2028 General Election

Final Budget Recommendation



- Conduct a public hearing pursuant to California Health & Safety Code (Sections 13890-13906)
- Entertain any questions/discussions from the public or the Board of Directors
- Adopt the final operating and capital budgets for the American Canyon Fire Protection District for FY 2026-2027

American Canyon Fire Protection District



Questions?
Public Comment
Fire Board Discussion & Action

ATTACHMENT D

FIRE BOARD AGENDA
STAFF REPORT

October 27, 2026
BUSINESS ITEM

SUBJECT
Fiscal Year 2026–27 Budget Deficit Review and Discussion

RECOMMENDATION:
Receive a presentation on the Fiscal Year 2026–27 operating budget deficit and provide direction to staff regarding potential measures to reduce the deficit.

SUBMITTED BY
Cliff Campbell, Acting Fire Chief

BACKGROUND AND ISSUES
During consideration and adoption of the Fiscal Year 2026–27 Final Budget at the September meeting of the Fire Board, the Board expressed concern regarding the District's $1,340,602 Operating Fund budget deficit. The Board requested additional information regarding how the deficit developed and directed Staff to review the budget and identify potential solutions.

DISCUSSION
District staff is working with Regional Government Services (RGS) financial consultants Tracy Fuller and Brian Moura to review the District's revenues, expenditures, fund balances, and reserves, as well as the financial trends impacting revenues, revenue timing, expenditures, and the District's cash flow; and identify and the factors contributing to the operating deficit.

Deficit Analysis		
Expenditures: $9,755,987		
Deficit: $1,340,602		
% of Operating Budget: 13.74%		
Each 1% Reduction: $97,560		
1%	$97,560	
2%	$195,120	
3%	$292,680	
4%	$390,239	
5%	$487,799	
6%	$585,359	
7%	$682,919	
8%	$780,479	
9%	$878,039	
10%	$975,599	
11%	$1,073,159	
12%	$1,170,718	
13%	$1,268,278	
13.74%	**$1,340,602**	**= Operations Fund deficit**
14%	$1,365,838	
15%	$1,463,398	

Staff are also evaluating both revenue and expenditure measures to reduce the deficit while maintaining essential services.

Revenue Options

- **Fees, Charges, Other Revenues, and Interest Earnings**
  While Property Tax revenues make up 81% of the District's General Operating Fund revenues ($6.8 Million in FY 2026-27), the District staff can explore and the Fire Board can approve increases in Fees and Charges (up to the cost of services), and Other Revenues including Grants. It can also explore ways to increase Interest Earnings ($677,740 or 8% of these revenues in FY 2026-27).
- **Fire Suppression Assessment (Special Tax with Voter Approval)**
  Another option for increasing revenue is to explore an increase in the Fire Suppression Assessment, which is currently assessed at a rate of $122.72 per Equivalent Dwelling Unit[1] (EDU). This assessment accounts for $945,508, or 11%, of FY 2026-27 General Operating Fund revenues. The assessment is a special tax, and any increase would require voter approval at the next General Election in November 2028.

Expenditure Options

- **Cost Reduction Measures**
  The District can also explore cost reduction measures developed by the Fire District Management Team, led by the Acting Fire Chief, for review, consideration, and approval by the Fire Board. Staffing reductions through attrition are a common cost reduction approach. The recent resignation of a Firefighter/Paramedic is expected to result in $130,156 in salary and benefit savings during FY 2026-27, before accounting for potential associated staffing and overtime costs. Staff will evaluate those costs to determine the net savings. Note that small agencies have limited capacity to redistribute workload, and some positions requiring credentials or certifications may need to remain filled. These constraints may make staffing reductions through attrition difficult to sustain.
- **Impact of Cost Reduction Measures**
  Cost Reduction Measures are likely to have an impact on the services that the Fire District provides. It will be important to document and consider these impacts before moving ahead with potential cost reduction measures. As an example, a reduction in force may correlate with an increase in overtime, or delayed equipment maintenance may result in a downgrade of the Fire District's Class 2/2Y ISO rating[2].
- **Meet & Confer Obligations**
  Before some cost-reduction measures can be approved, adopted, or implemented, the District may need to meet and confer with the District's labor representatives.

Tracy Fuller and Brian Moura from RGS will provide a PowerPoint presentation at the October 27th Fire Board meeting addressing the District's financial condition, factors contributing to the deficit, and options to address the deficit. The presentation is not included in the agenda packet due to preparation timelines.

[1] EDU Definition: A standard unit of measure that represents the resource demand, water usage, or wastewater/sewer flow of a typical single-family residential home.

[2] An ISO rating is the score assigned by the Insurance Services Office (ISO) through its Public Protection Classification (PPC) system. Insurance companies use this score to help set property insurance rates for homes and businesses. A Class 1 or Class 2 rating usually means lower insurance premiums. The ISO evaluates four primary areas: Fire Department (50%): Assesses personnel, staffing levels, training hours, response distribution, and equipment maintenance. Water Supply (40%): Evaluates the capacity, network design, and condition of fire hydrants and water flow availability. Emergency Communications (10%): Measures 911 call handling, dispatch systems, and computer-aided dispatch (CAD) infrastructure. Community Risk Reduction (Up to 5.5 extra points): Rewards fire prevention, public safety education, and code enforcement.

Staff will receive Board feedback and continue developing recommendations, including discussions with labor representatives as appropriate. Budget adjustments requiring Board approval will be brought forward for future consideration.

FISCAL IMPACT
This item is for discussion and direction and does not anticipate changes to the adopted FY 2026-27 Final Budget. The identified Firefighter/Paramedic vacancy is anticipated to provide $130,156 in salary and benefit savings, subject to offsetting staff costs which may be necessary to compensate for the vacancy. The fiscal impacts of additional revenue-raising and cost-saving measures will be evaluated as recommendations are developed.

ENVIRONMENTAL IMPACTS
None

ALTERNATIVES
None

ATTACHMENTS
None

American Canyon Fire Protection District

Deficit Review & Discussion



Final Operating Fund Budget
Fiscal Year 2026-27

October 27, 2026

American Canyon Fire Protection District

October 27, 2026, Board Meeting



- Presentation on Operating Fund Deficit
- Options to Reduce the Deficit
- Discussion & Direction to Staff

Fund 810 Financial Summary

General Operating Fund			
	FY 26		FY 27
	Budget	Actual	Budget
Beginning Fund Balance	$5,111,753	$5,240,874	$5,013,852
Revenue & Transfers	8,487,590	8,556,390	8,415,385
Expenditures & Trans	8,699,612	8,786,412	9,755,987
(Over) Budget	(212,022)	(227,022)	(1,340,602)
Ending Fund Balance	**$4,899,731**	**$5,013,852**	**$3,673,250**

What Has Changed in 2026-27 Budget?

Property Tax Revenues

- Rather than growing at a rate of 7% per year as projected in the 5-Year Model, property tax revenues (81% of District revenue) are growing at 3.2%

Salary & Benefit Costs

- Have increased by $1 Million over the 2025-26 levels

Overtime Expenditures

- Overtime expenditures have significantly increased due to multiple employees out on Workers Compensation

Legal Expenditures

- Legal expenditures have increased over the prior budget

General Operating Fund Revenues

Description	2026-27 Budget	GF%
Property Tax	$6,792,137	81%
Fire Suppression Assessment	945,508	11%
Service Charges	248,635	3%
Air Ambulance Fee	105,060	1%
AMR Contract	77,250	1%
Interest Earnings	62,795	1%
Other	184,000	2%
Total - General Fund	**$8,415,385**	**100%**

General Operating Fund Expenditures

Description	2026-27 Budget
Personnel	$8,712,337
Supplies & Services	1,043,650
Capital Transfer	-
General Operating Fund	**$9,755,987**

Deficit Analysis

% Reduction	Amount		% Reduction	Amount
1%	$97,560		11%	$1,073,159
2%	$195,120		12%	$1,170,718
3%	$292,680		13%	$1,268,278
4%	$390,239		**13.74%**	**$1,340,602**
5%	$487,799		14%	$1,365,838
6%	$585,359		15%	$1,463,398
7%	$682,919			
8%	$780,479			
9%	$878,039			
10%	$975,599			

Revenues – Fees & Charges

Review Fees & Charges

- Insure that Fees are recovering the Fire District's costs (Fee Study)
- While a small portion of revenues (5%), this can help bring down the deficit

Description	2026-27 Budget	Percent of General Fund
Service Charges	$248,635	3%
Air Ambulance Fee	$105,060	1%
AMR Contract	$77,250	1%
AMR Contract increase	$22,750	1%
Total – Fees & Charges	**$453,695**	**5%**

Revenues – Fire Assessment

Explore Increase In Fire Assessment

- Special Tax generates $945,508 or 11% of Fire District Revenue
- Review Fire Assessment Amount, Increase to Cover Expenditures
- Requires Voter Approval at next General Election (November 2028)

Description	2026-27 Budget	Percent of General Fund
Fire Suppression Assessment	$945,508	11%
Total – Fire Assessment	**$945,508**	**11%**

Revenues – Property Taxes

Largest Revenue Source for Fire District

- Property Tax generates $6,792,137 or 81% of Fire District Revenue
- Slowed as housing development has slowed; same trend in City budget
- Likely to recover down the road, could be a couple of years away
- Because property assessments take time to be placed on the County's Property Tax roll, it can take a year or two for the District to receive new property taxes

Description	Final Budget	GF %
Property Tax Revenues	$6,792,137	81%
Total – Property Tax	$6,792,137	**81%**

Expenditures – Measures & Obligations

Cost Reduction Measures

- Explore cost reduction measures developed by the Fire District Management Team, led by the Acting Fire Chief, for review, consideration, and approval by the Fire Board

Impact of Cost Reduction Measures

- Likely to have an impact on the services that the Fire District provides. It will be important to document and consider these impacts before moving ahead with potential cost reduction measures

Meet & Confer Obligations

- Before some cost-reduction measures can be approved, adopted, or implemented, the District may need to meet and confer with the District's labor representatives

Expenditures – Review Command and Control Structure

Potential Savings from Freezing or Reclassifying Battalion Chief Positions

- The District currently has two Battalion Chiefs, at an average cost of approximately $211,000 annually. One is retiring at the end of the calendar year. If this position remains unfilled, the expected savings would be $152,292 in salary and benefit savings during the remainder of FY 2026-27. There is also a Battalion Chief position budgeted at $211,291 annually.
- ***Saving are calculated before accounting for potential associated staffing and overtime costs.***

Description	Final Budget
Battalion Chief (6-month attrition savings)	$152,292
Battalion Chief (reclassification / 6-month)	$126,059
Total FY 2026/27 for 6 months Jan – June	**$278,351**

Expenditures – Freeze Positions Vacated by Attrition

Potential Savings from Vacant Firefighter/Paramedic Position

- The recent resignation of a Firefighter/Paramedic in October is expected to result in $130,156 in salary and benefit savings during the remainder of FY 2026-27, before accounting for potential associated staffing and overtime costs.

Description	Final Budget
Firefighter/Paramedic Position	$130,156
Total – Vacant Position	**$130,156**

Expenditures – Overtime Position

Potential Savings from Freezing One Overtime Position

Currently at least one overtime per shift is needed due to staffing issues. The annual cost of one overtime shift depends on the compensation levels of individuals who are working any given overtime shift, but the average is $646,754.

Description	Final Budget
Overtime Position - annually	$646,754
Overtime Position – 6 months	$323,377

American Canyon Fire Protection District



Questions?

Public Comment

Fire Board Discussion & Direction

ATTACHMENT E

General Operations Fund Revenue and Expense Review

American Canyon Fire Protection District

FY2024–25 actuals
FY2025–26 unaudited actuals
FY2026–27 Adopted Final Budget and Projections

Prepared for the Board of Directors
November 10, 2026

Approved FY 2026-27 operating deficit

The approved Final Budget uses reserves to fund expenditures above revenues

General Operations Fund	2025 Actuals	2026 Unaudited Actuals	2027 Adopted Final Budget
Revenues	$8,122,478	$8,353,965	$8,415,385
Expenditures	$8,273,715	$8,882,458	$9,755,987
Deficit	**$151,237**	**$528,493**	**$1,340,602**

FY 2026-27 expenditures exceed budgeted revenue by $1,340,602

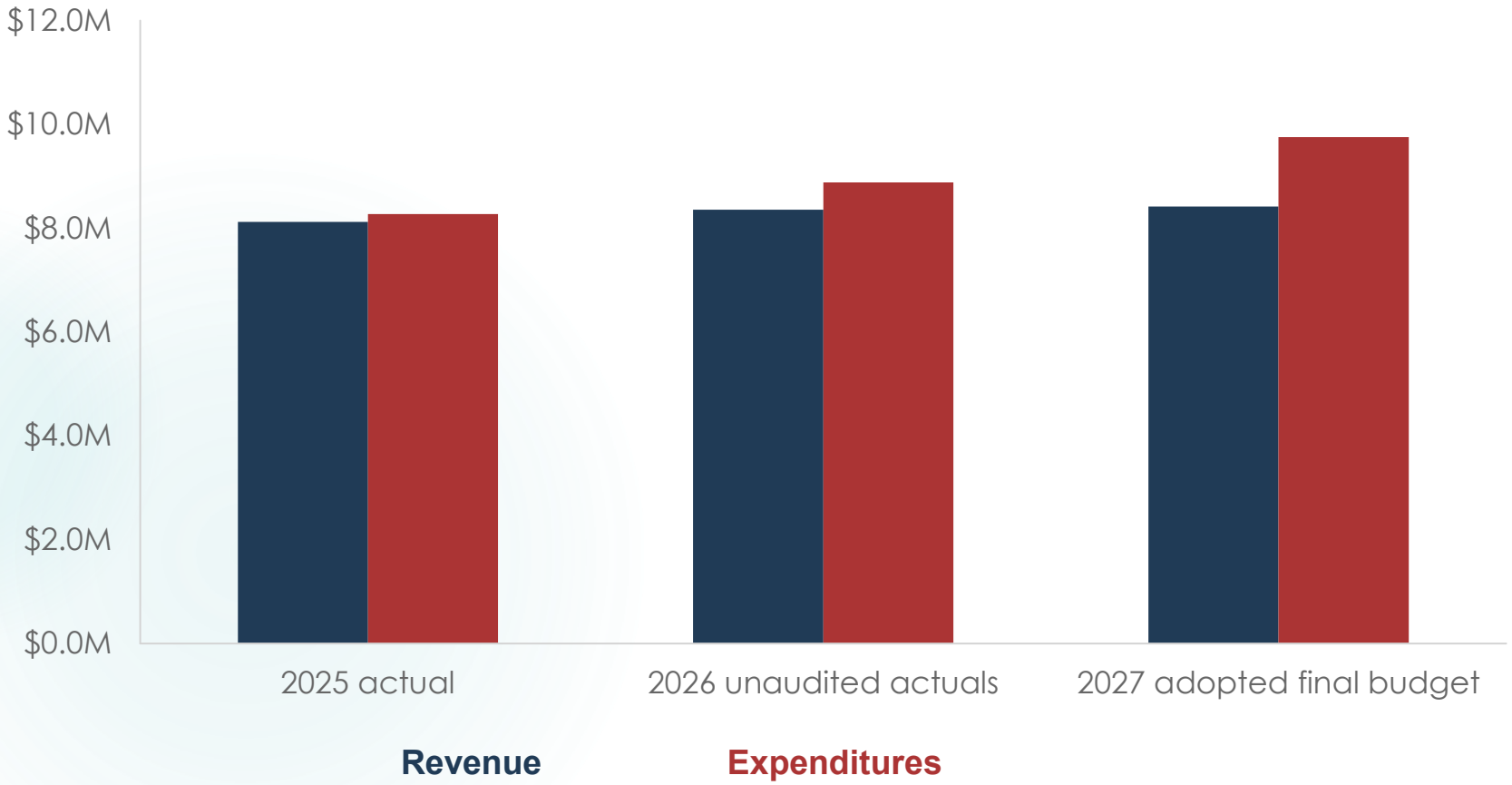
Changes from Preliminary Budget to Final Budget

Amendment	Amount
Additional secured property tax	$83,075
Additional unsecured property tax and homeowners tax	$15,077
Total additional revenue	**$98,152**
Additional overtime	($250,000)
Additional legal services	($15,000)
Total additional expenditures	**($265,000)**
Net additional deficit	**$166,848**

$1,173,754 preliminary gap + $166,848 = $1,340,602 Final Budget deficit

Expenditures have grown faster than revenues

Changes from FY 2024-25 audited actual revenues & expenditures to FY 2026-27 Adopted Final Budget



17.9%

Expenditure growth

3.6%

Revenue growth

Revenue sources

Revenue overview: property taxes and the fire assessment provide approximately 92% of FY2026–27 adopted final budget revenues

Source	2025 audited actuals	2026 unaudited actuals	2027 adopted final budget	2025–26 % change	2026–27 % change
Property taxes	$6,223,248	$6,520,782	$6,792,137	4.8%	4.2%
Fire assessment	$846,532	$885,383	$945,508	4.6%	6.8%
Service and permit fees	$337,377	$337,467	$248,635	0.0%	(26.3%)
City services agreement & ambulance agreements	$131,438	$244,126	$232,310	85.7%	(4.8%)
Reimbursements	$397,960	$241,050	$120,000	(39.4%)	(50.2%)
Interest and other revenue	$185,923	$125,158	$76,795	(32.7%)	(38.6%)
Total revenue	**$8,122,478**	**$8,353,965**	**$8,415,385**	**2.8%**	**0.7%**

Service and permit fees include prevention permits, inspections and first responder fees.
Reimbursements include strike teams, workers' compensation and training. Miscellaneous receipts are in other revenue.
Lower reserves are expected to reduce interest earnings. The 2027 interest and other total includes $50,000 investment interest, $12,795 other interest and $14,000 miscellaneous revenue.

Revenue amounts and percentages

FY2025–26 unaudited actual revenues compared with FY2026–27 Final Budget

Source	2026 unaudited actuals	Share	2027 adopted final budget	Share
Property taxes	$6,520,782	78.06%	$6,792,137	80.71%
Fire assessment	$885,383	10.60%	$945,508	11.24%
Fees and agreements	$581,593	6.96%	$480,945	5.72%
Interest earnings	$116,725	1.40%	$62,795	0.75%
Other revenues and reimbursements	$249,483	2.99%	$134,000	1.59%
Total revenue	**$8,353,965**	**100.00%**	**$8,415,385**	**100.00%**

The fire assessment includes secured and unsecured assessments. Shares use each year's total revenue.
Other revenues and reimbursements include strike teams, training, workers' compensation, miscellaneous receipts and Explorer receipts.

Revenues - Fees agreements and other revenue

Component	2026 unaudited actuals	2027 adopted final budget	2026–27 % change
Fire prevention permit and inspection fees	$224,768	$160,209	(28.7%)
First responder fees	$112,698	$88,426	(21.5%)
City fire protection agreement	$50,000	$50,000	0.0%
Ambulance agreement (AMR)	$75,126	$77,250	2.8%
Air ambulance (REACH)	$119,000	$105,060	(11.7%)
Total fees and agreements	**$581,593**	**$480,945**	**(17.3%)**

Prevention fees include permits, inspections and weed abatement.

Expense growth by major category

FY2024–25 actuals, FY2025–26 unaudited actuals and FY2026–27 adopted final budget

Category	2025 audited actuals	2026 unaudited actuals	2027 adopted final budget	2025–26 % change	2026–27 % change
All wages including overtime	$4,234,864	$4,492,951	$5,031,905	6.1%	12.0%
CalPERS retirement	$1,287,747	$1,452,743	$1,655,476	12.8%	14.0%
Other benefits and transfers	$1,808,278	$1,998,220	$2,024,956	10.5%	1.3%
Other operating expenses	$917,826	$938,544	$1,043,650	2.3%	11.2%
Equipment fund transfer	$25,000	$0	$0	(100.0%)	n.a.
Total expenditures	**$8,273,715**	**$8,882,458**	**$9,755,987**	**7.4%**	**9.8%**

FY 2024-25 to FY 2026-27 two-year expenditure increase = $1,482,272 (17.9%). Salaries and benefits account for 93% of the increase over these 2 years, and 89.3% of the FY 2026-27 budget.

Annual personnel expense comparisons

FY2024–25 actuals, FY2025–26 unaudited actuals and FY2026–27 adopted final budget

Category	FY 2024-25 actual	FY 2025–26 unaudited actuals	FY 2026–27 adopted final budget	FY 2025–26 % change	FY 2026–27 % change
Full-time wages	$3,413,276	$3,678,115	$4,111,905	7.8%	11.8%
Overtime	$694,514	$761,469	$900,000	9.6%	18.2%
PERS excluding UAL	$506,497	$555,261	$666,085	9.6%	20.0%
Annual UAL payment	$781,250	$897,482	$989,391	14.9%	10.2%
Total PERS retirement	$1,287,747	$1,452,743	$1,655,476	12.8%	14.0%
Employee health benefits	$587,797	$620,339	$741,668	5.5%	19.6%
All expenditures	**$8,273,715**	**$8,882,458**	**$9,755,987**	**7.4%**	**9.8%**

UAL is included in total PERS. PERS excluding UAL is the remaining expense or budget balance, including any adjustments. UAL amounts follow annual invoices and payment records.

CalPERS retirement expenses

Employer payroll contributions reconcile to the District's accounting records

CalPERS component	FY 2024-25 audited actual	FY 2025-26 unaudited actual	Increase
Employer payroll contributions	$503,431	$550,565	$47,134
Direct CalPERS / AP payments	$782,776	$898,582	$115,806
Net accrual adjustments	$1,540	$3,596	$2,056
Total CalPERS expense	**$1,287,747**	**$1,452,743**	**$164,997**

FY 2026-27 approved CalPERS budget Expense: $1,655,476 ($202,733 Increase)

12.8% growth in FY 2025-26 actual expenses, followed by 14.0% budget growth for FY 2026-27

Workers' compensation and health insurance expenses

2025 audited actual, 2026 unaudited actuals, and 2027 approved Final Budget

Category	2025 audited actuals	2026 unaudited actuals	2027 adopted final budget	2025–26 % change	2026–27 % change
Workers' compensation insurance	$380,744	$541,242	$510,000	42.2%	(5.8%)
Employee health insurance benefits	$587,797	$620,339	$741,668	5.5%	19.6%
Retiree health insurance benefits	$344,038	$362,986	$426,300	5.5%	17.4%
CERBT/OPEB contributions	$200,606	$156,452	$100,000	(22.0%)	(36.1%)

FY2025–26 actual insurance expense of $541,242 includes the $69,789 additional premium for increased prior-year payroll. The additional premium is included in the actuals above. Insurance premiums are separate from injury-leave wages included in payroll.

Other operating expenses

FY 2024-25 audited actual, FY 2025-26 unaudited actual, and FY 2026-27 adopted Final Budget

Category	2025 audited actuals	2026 unaudited actuals	2027 adopted final budget	2025–26 % change	2026–27 % change
Other professional services	$82,511	$87,977	$150,000	6.6%	70.5%
Fuel	$33,514	$32,347	$55,000	(3.5%)	70.0%
IT support	$72,395	$90,797	$93,100	25.4%	2.5%
Liability/property insurance	$103,301	$105,990	$115,000	2.6%	8.5%
Legal services	$79,936	$120,091	$105,000	50.2%	(12.6%)
Total operating expenses	**$917,826**	**$938,544**	**$1,043,650**	**2.3%**	**11.2%**

Other professional services include increased RGS support for financial services and recruitment, NEOGOV, Target Solutions, actuarial services, Lexipol, investigations and fire prevention services. Selected accounts are shown above. The total includes all operating expense accounts.

FY 2026-27 revenue and expenditures as of 10/31/2026

FY 2026–27 accounting activity from July 1, 2026, through October 31, 2026

Recorded transactions activity	Amount
Revenues	$96,178
Expenditures	$4,146,406
Net Expenditures in excess of Revenues	**$4,050,229**

Property taxes revenues are expected in mid to late December 2026. Annual insurance and the CalPERS UAL payments (expenditures) made at the beginning of the fiscal year tend to front-load expenditures.

The recorded gap reflects the District's cash flow timing challenge. It does not establish the annual deficit forecast.

Overtime cost projection at the current pace

The Board approved $900,000 for overtime in the FY 2026-27 Final Budget. If the current need for overtime continues, overtime could reach $1,513,081 by June 30, 2027, a possible increase of $613,081 above Final Budget.

Expense	Approved budget	Current-pace projection	Above budget
Wages including overtime	$5,031,905	$6,010,025	$978,120
Overtime only	$900,000	$1,513,081	$613,081

Additional overtime cost estimate	Amount
Employer's share of FICA Medicare at 1.45%	$8,890
Estimated workers' compensation at 11.1815%	$68,552
Overtime overage plus related cost estimates	**$690,522**

Reducing one overtime slot for six months could save $323,377 in overtime wages, subject to implementation timing, service levels review, and the outcome of meet and confer. If a $323,377 reduction in overtime costs is fully realized, overtime could fall to $1,189,704. This would still be $289,704 above budget before related costs. These savings are not assumed above.

Eight payrolls are included; the October 29, 2026, payroll is excluded. Wages reflect estimated Bensman vacancy savings. Overtime is already included in wages. Added overtime costs include estimated employer FICA Medicare and workers' compensation only. Ordinary overtime is not pensionable, so no added CalPERS contribution is assumed.

Reserves Funding

The approved Final Budget fund balances use the beginning estimate in the Final Budget

Fund 810 approved projection	Amount
Beginning fund balance	$5,013,852
Deficit funded from reserves	($1,340,602)
Ending fund balance	**$3,673,250**

The use of Reserve funds to backfill the FY 2026-27 budget gap is a temporary solution. It does not create recurring revenue, and it creates a cash flow problem.

Separate transfers among other District Funds 830, 840 and 860 are outside this Fund 810 review

Continued review of structural deficit and cash flow challenges

Options to reduce the ongoing revenue and expenditure gap

1. Potential staffing changes require further evaluation (may require meet and confer with labor representatives.)

2. Review staffing coverage and overtime costs against the approved $900,000 appropriation.

3. Examine professional services and other contracts for achievable savings.

4. Complete the revenue collection and reimbursement review.

5. Future Cash Flow concerns.