THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA
OFFICE OF THE SUPERINTENDENT

TUESDAY, MARCH 4, 2025 3:00 PM
Kathleen C. Wright Building
600 Southeast Third Avenue, Board Room
Fort Lauderdale, Florida 33301
PART II

AGENDA FOR BOARD WORKSHOP

BOARD WORKSHOP CAN BE VIEWED VIA LIVE STREAM OVER THE INTERNET ON THE DISTRICT'S WEBSITE (www.browardschools.com).

Public speakers will be permitted three minutes each to address a topic prior to Board Members' discussion on the topic. The times for items on the agenda are only estimates. The actual start times for these topics may vary up to an hour or more depending on the nature of the items and the length of the Board discussions and public comments. The meeting will also be live streamed. **Public Written Agenda Comments- Members of the public may submit public written comments by visiting the District's webpage at www.browardschools.com/ publicparticipation. Public Written Agenda Comments must be submitted no later than 1:00 p.m. the day before the published date of the School Board Meeting or Workshop. Anonymous comments will not be accepted; therefore, written comments must include the person's name, city of residence, and zip code. Written agenda comments may not exceed a maximum of twenty-two hundred and fifty (2250) characters.** Pursuant to School Board Policy 1020, the public may speak a total of twelve (12) minutes during any single meeting, not including committee reports. Additionally, in the event a large group of individuals (ten (10) or more) sign-up to speak on any one agenda item, the Board Chair has the authority to adjust the time limit for each speaker to speak less than the three (3) minutes usually permitted or limit the overall time speakers will be heard on that item.

Free guest parking is available at the southeast 3rd Avenue parking lot on all School Board meeting dates.

TOPICS

5. 2:00 P.M. - 3:00 P.M. – SMART Bond Program - Transition Plan
REVISED / ADDED EXHIBIT

Capital Program Update.pdf
Capital Program Update - REVISED.pdf

ADJOURNMENT

The School Board of Broward County, Florida, prohibits any policy or procedure which results in discrimination on the basis of age, color, disability, gender identity, gender expression, genetic information, marital status, national origin, race, religion, sex or sexual orientation. The School Board also provides equal access to the Boy Scouts and other designated youth groups. Individuals

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Any person who decides to appeal any decision made at a meeting(s) announced by this Notice with respect to any matter considered at such meeting(s) will need a record of the proceedings and for such purpose may need that a verbatim record of the proceeding is made, which records testimony and evidence upon which the appeal is to be based.

Telephone conferencing or other telecommunications technology may be used in conducting this public meeting to permit absent Board Members to participate in discussions, to be heard by other School Board Members and the public, and to hear discussions taking place during the meeting.

Notice is hereby given that two or more Board Members of The School Board of Broward County, Florida, may be participating.



SBBC Board Workshop

CAPITAL PROGRAM UPDATE

PRESENTED BY:

WANDA PAUL, CHIEF STRATEGY AND INNOVATION OFFICER

SONJA COLEY, TASK ASSIGNED EXECUTIVE DIRECTOR OF CAPITAL PROGRAMS

March 4, 2025

A RATED SCHOOL DISTRICT

Established 1915 BROWARD County Public Schools

INTRODUCTION

Rationale

On May 9, 2023, the School Board of Broward County, Florida passed a resolution for completion of the Safety, Music and Arts, Athletics, Renovation and Technology (SMART) Program.

The Board requested an update on the status of the District's Transition Plan after the completion of the SMART Program.

Purpose

The item being presented today is to discuss options to closeout the SMART Program and management of the Capital Program.

2027 STUDENT OUTCOMES FOCUSED STRATEGIC PLAN

Business Operations and Continuous Improvement

- **Safety**
- **Equity**
- **Accountability**
- **School Support**

Request of School Board

The goal of this meeting is to obtain the School Board's consensus on the path forward.

Financial Impact: There is no financial impact. This item is strictly informational and for discussion purposes only.

TOPICS FOR DISCUSSION

- Purpose of Workshop
- Background
- Current Status of SMART Program
- Current Status of DEFP Projects – DEFP Projects Managed By AECOM
- Current Status of Capital Projects – Managed by Office of Capital Programs
- Future of the Capital Program
- Management of Capital Program (Long-Term Options)
- Management of Capital Program (Long-Term Options)
- Management of Capital Program (Short-Term Options)
- Risks
- Timeline
- Actionable Next Steps - Board Recommendations and Q & A

PURPOSE OF WORKSHOP







- The closeout of the SMART Program and management of the long-term Capital Program
- Obtain Board consensus on the path forward

A RATED SCHOOL DISTRICT

BACKGROUND







- **PMOR (AECOM) contract expires July 21, 2025**
- **Remaining capital projects will require ongoing staff augmentation**

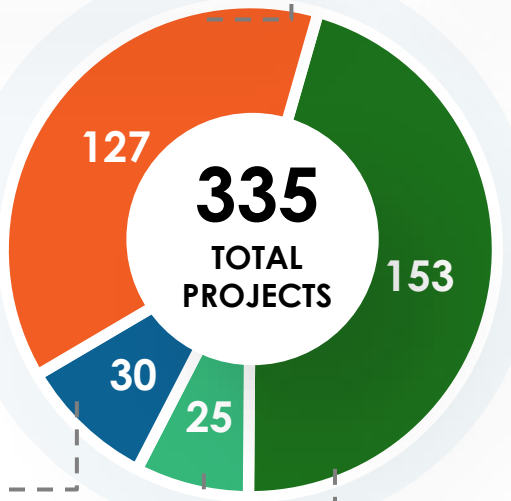
PMOR = Program Manager Owner's Representative

CURRENT STATUS OF SMART PROGRAM

Forecast as of June 30, 2025

30 PROJECTS
projected to be completed by 6/30/25

127 PROJECTS
projected to remain active as of 6/30/25



25 PROJECTS
completed by Heery

153 PROJECTS
completed by AECOM

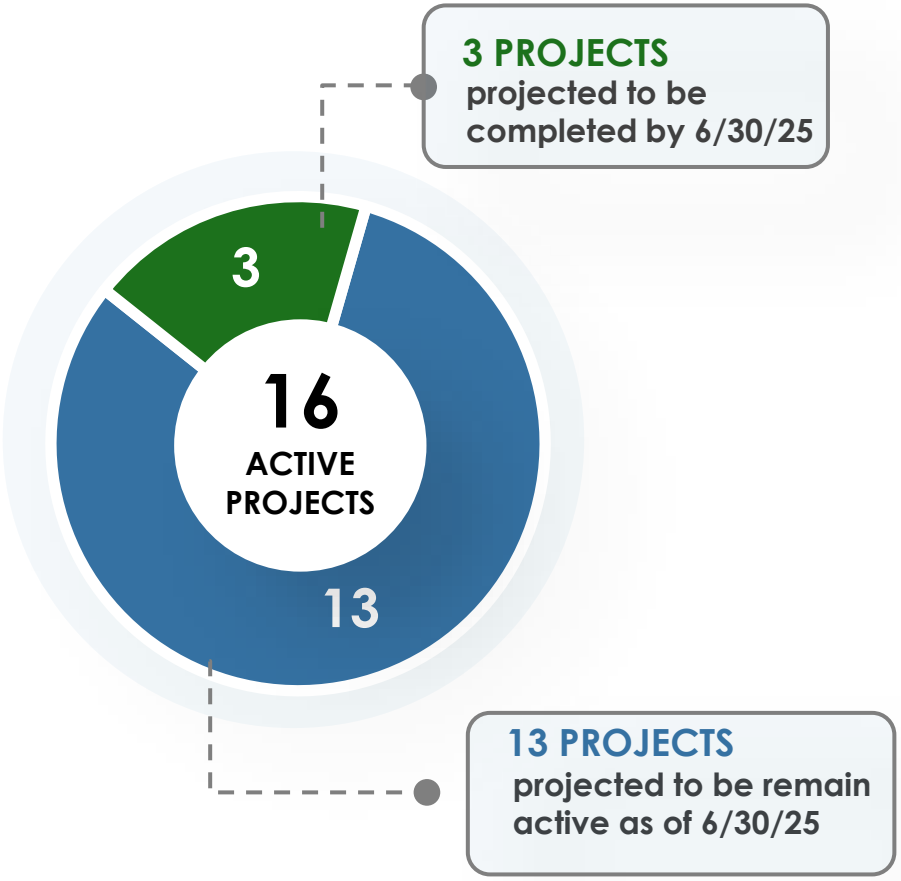
	# Remaining	Remaining Spend	% Spend Remaining
Current	158	$245 M	16 %
As of 6/30/25	127	$160 M	10 %

Assumptions are:

- 6 110 b's signed per month (Increase in avg over past 6 months of 4.2)
- $16.94 M spent per month (avg over past 6 months)

CURRENT STATUS OF DEFP PROJECTS

DEFP Projects Managed By AECOM



	# Remaining	Remaining Spend	% Spend Remaining
Current	16	$183 M	70 %
As of 6/30/25	13	$160 M	61 %

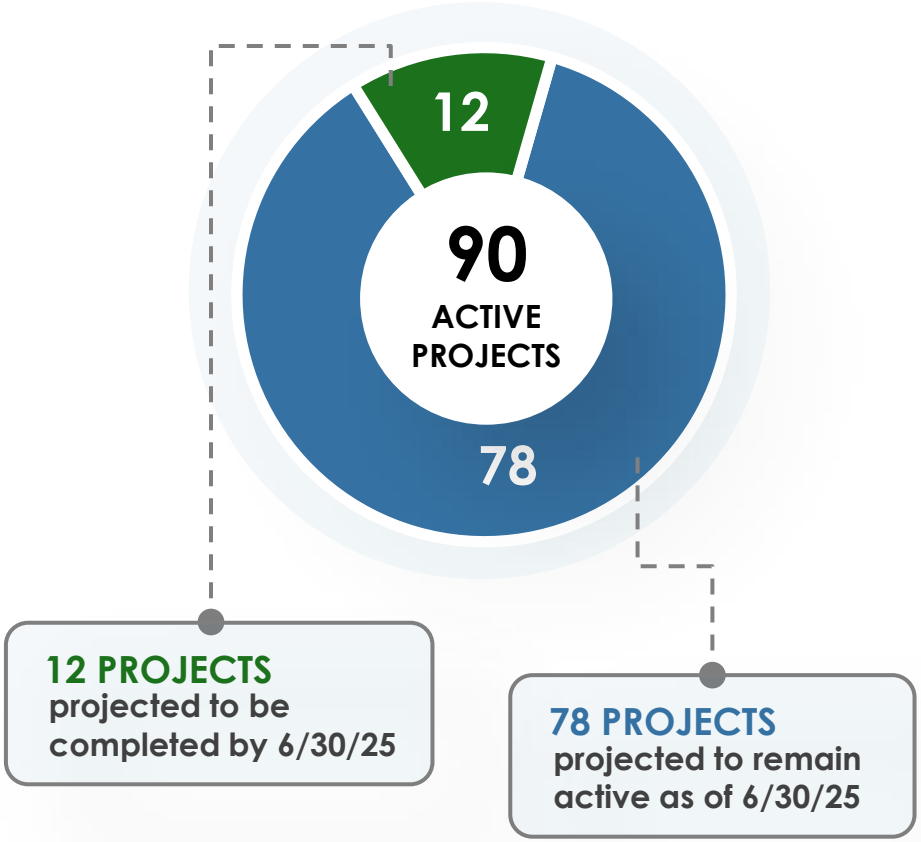
Assumptions are:

- AECOM Master Schedule for Jan 25 is correct for DEFP
- $4.5 M spent per month (avg over past 6 months)

CURRENT STATUS OF CAPITAL PROJECTS

Managed by Office of Capital Programs

DISTRICT MANAGED FORECAST



	# Remaining	Remaining Spend	% Spend Remaining
Current	90	$41.7 M	92 %
As of 6/30/25	78	$39.8 M	88 %

Assumptions are:

- This does not include school-based projects funded by the schools, which OCP assists with
- $365K spent per month (avg over the past 12 months)
- 2 to 3 projects completed per month

A RATED SCHOOL DISTRICT

FUTURE OF THE CAPITAL PROGRAM



Facility Condition Assessment



Redefining Initiative



Long Range Planning / Steering Committee

Note: The initiatives above will contribute to the future of the Capital Program

MANAGEMENT OF CAPITAL PROGRAM

Long Term Options

	STRENGTHS	WEAKNESSES	OPPORTUNITIES	THREATS
INTERNAL BCPS STAFF	Familiarity with District Needs Consistency & Accountability Cost Savings Control and Communication	Budget Constraints Capacity Constraints	Skill Development Cost Savings Long-Term Benefits	Knowledge Gaps Overburdened Staff
HYBRID STAFF AUGMENTATION	Resource Optimization Internal Controls Balanced Expertise Enhanced Accountability	Cost Management Complex Management (Internal/External Staff)	Innovation Scalability Skills Development	Dependency Communication
EXTERNAL PMOR CONSULTANT * Current model being utilized	Expertise Flexibility in Staffing Specialized Skills Cost Efficiency	Less Control Higher Cost Integration Challenges	Innovation Scalability	Dependency Integration

PROGRAM MANAGER OWNER'S REPRESENTATIVE (PMOR) CONTRACT TO EXPIRE **JULY 2025**

- **Support Staff in Multiple Disciplines:** Building Department, Procurement, etc.
- **External** – PMOR (Currently being used)

MANAGEMENT OF CAPITAL PROGRAM

Long Term Options

- Piggyback contract for staff augmentation 1–2 months
- Solicitation (RFQ/RFP) for staff augmentation consultants 6–8 months
- Hiring plan for in-house Facilities staff 12–18 months

A RATED SCHOOL DISTRICT

MANAGEMENT OF CAPITAL PROGRAM

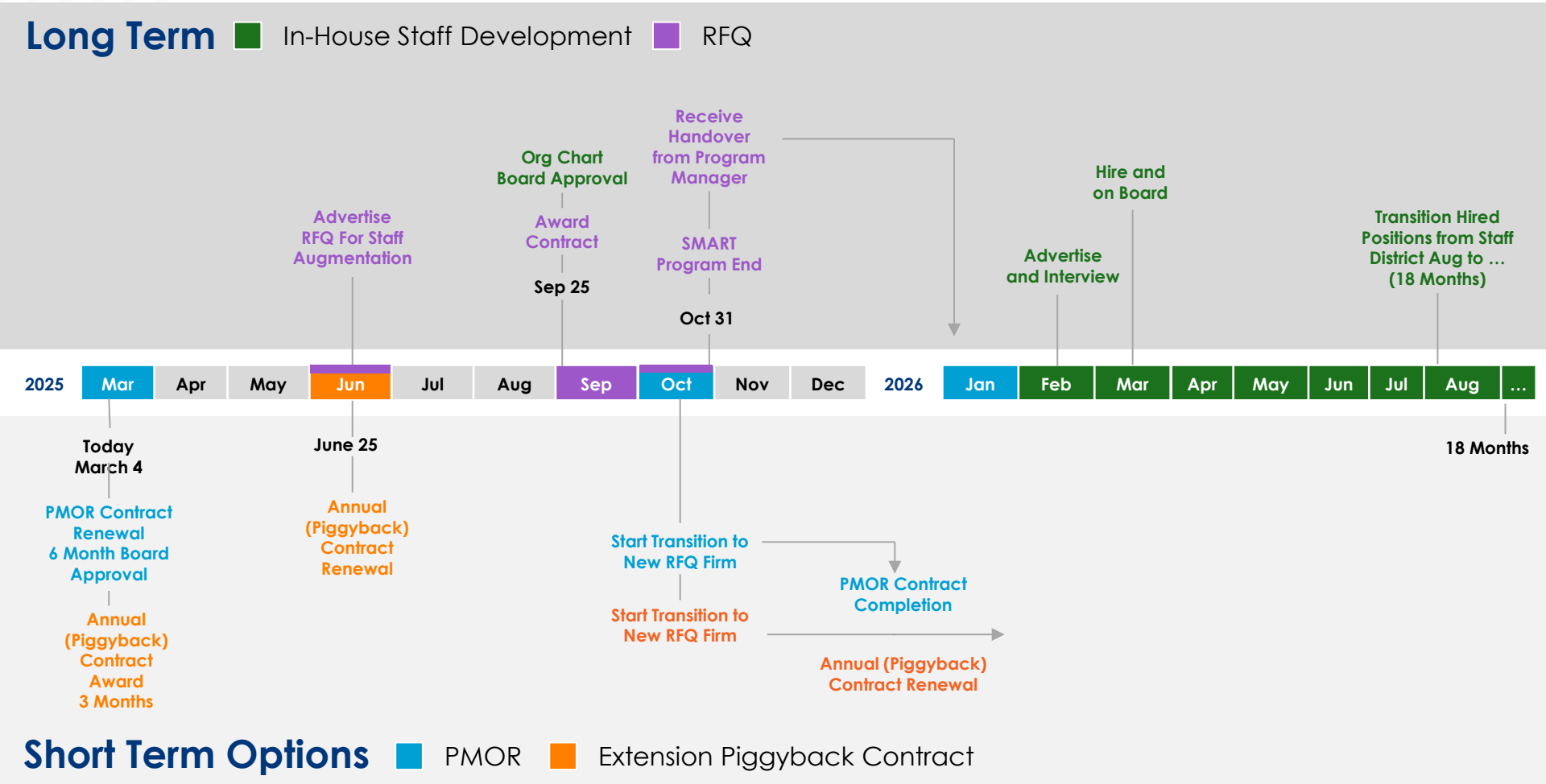
Short Term Options

- Modify AECOM contract to reflect 6-month extension
- Annual (piggyback) contract for staff augmentation

RISKS

- Disruption of current work (especially during critical summer months)
- Knowledge transfer or loss
- Learning curve for a new consultant and team
- Legal and compliance considerations
- Attrition of staff currently working on projects
- Cost implications

TIMELINE


Long Term
In-House Staff Development
RFQ
Receive Handover from Program Manager
Org Chart Board Approval
Award Contract
Sep 25
SMART Program End
Oct 31
Advertise RFQ For Staff Augmentation
Hire and on Board
Advertise and Interview
Transition Hired Positions from Staff District Aug to … (18 Months)
2025
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
2026
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
…
Today March 4
June 25
18 Months
PMOR Contract Renewal 6 Month Board Approval
Annual (Piggyback) Contract Award 3 Months
Annual (Piggyback) Contract Renewal
Start Transition to New RFQ Firm
Start Transition to New RFQ Firm
PMOR Contract Completion
Annual (Piggyback) Contract Renewal
Short Term Options
PMOR
Extension Piggyback Contract

ACTIONABLE NEXT STEPS

Board Recommendations and Q&A



Debra Hixon, Chair
Sarah Leonardi, Vice Chair

Lori Alhadeff
Maura McCarthy Bulman
Brenda Fam, Esq.
Dr. Jeff Holness
Nora Rupert
Rebecca Thompson
Dr. Allen Zeman

Dr. Howard Hepburn
Superintendent of Schools

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REVISED



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- Future of the Capital Program
- Management of Capital Program – Long-Term Options & Timeline
- Management of Capital Program – Short-Term Options & Timeline
- Potential Risks
- Actionable Next Steps – Board Recommendations and Q & A

PURPOSE OF WORKSHOP

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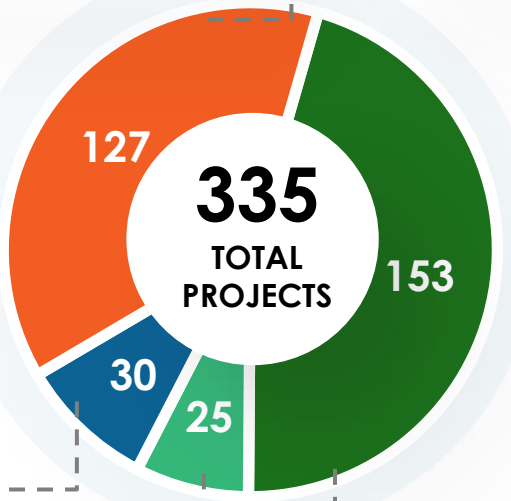
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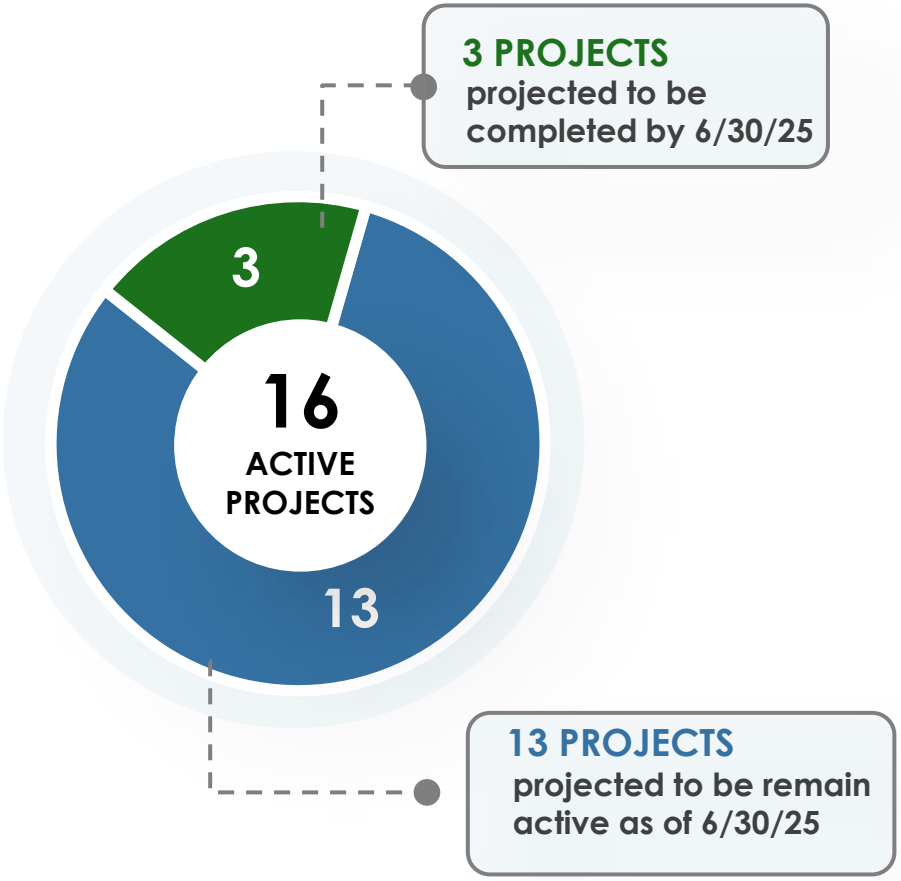
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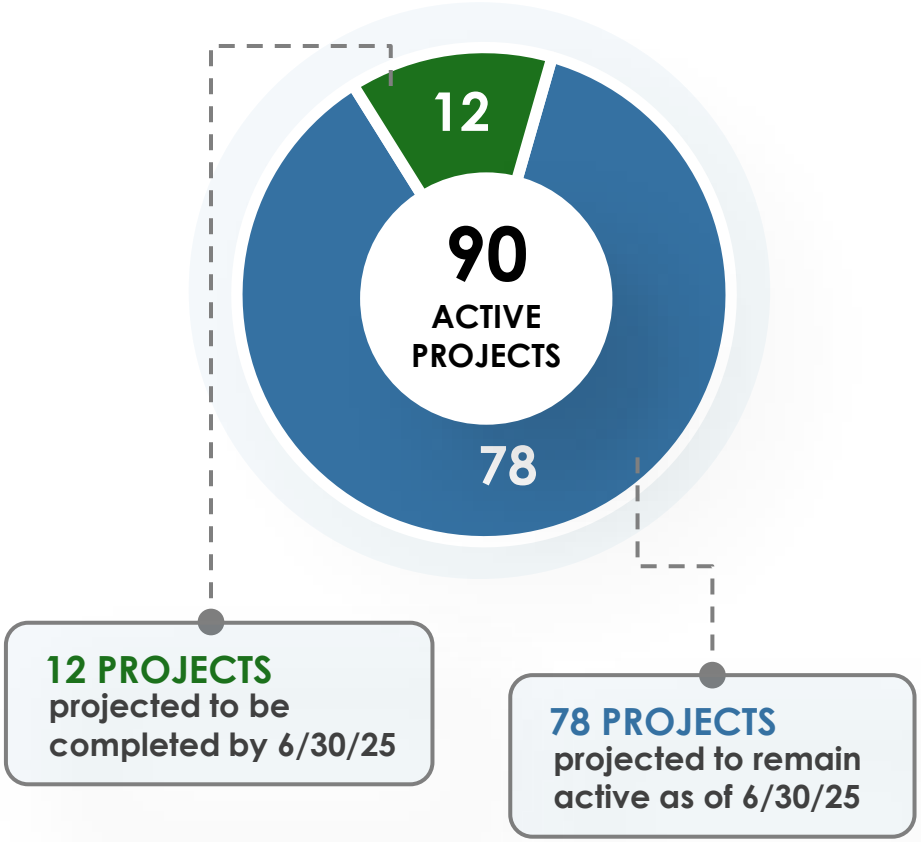
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MANAGEMENT OF CAPITAL PROGRAM

REVISED

Long Term Options

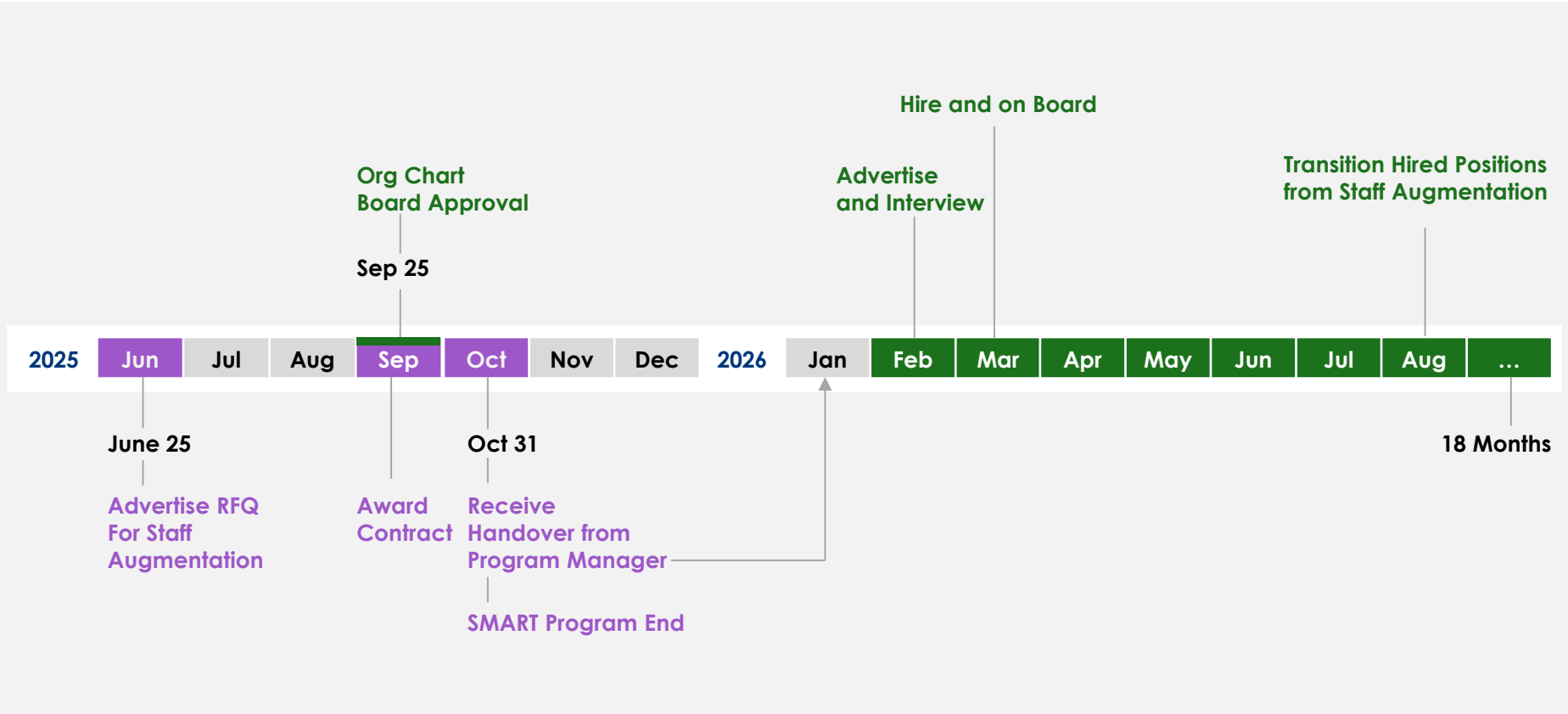
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TIMELINE

REVISED

Long Term

In-House Staff Development | RFQ



REVISED

MANAGEMENT OF CAPITAL PROGRAM

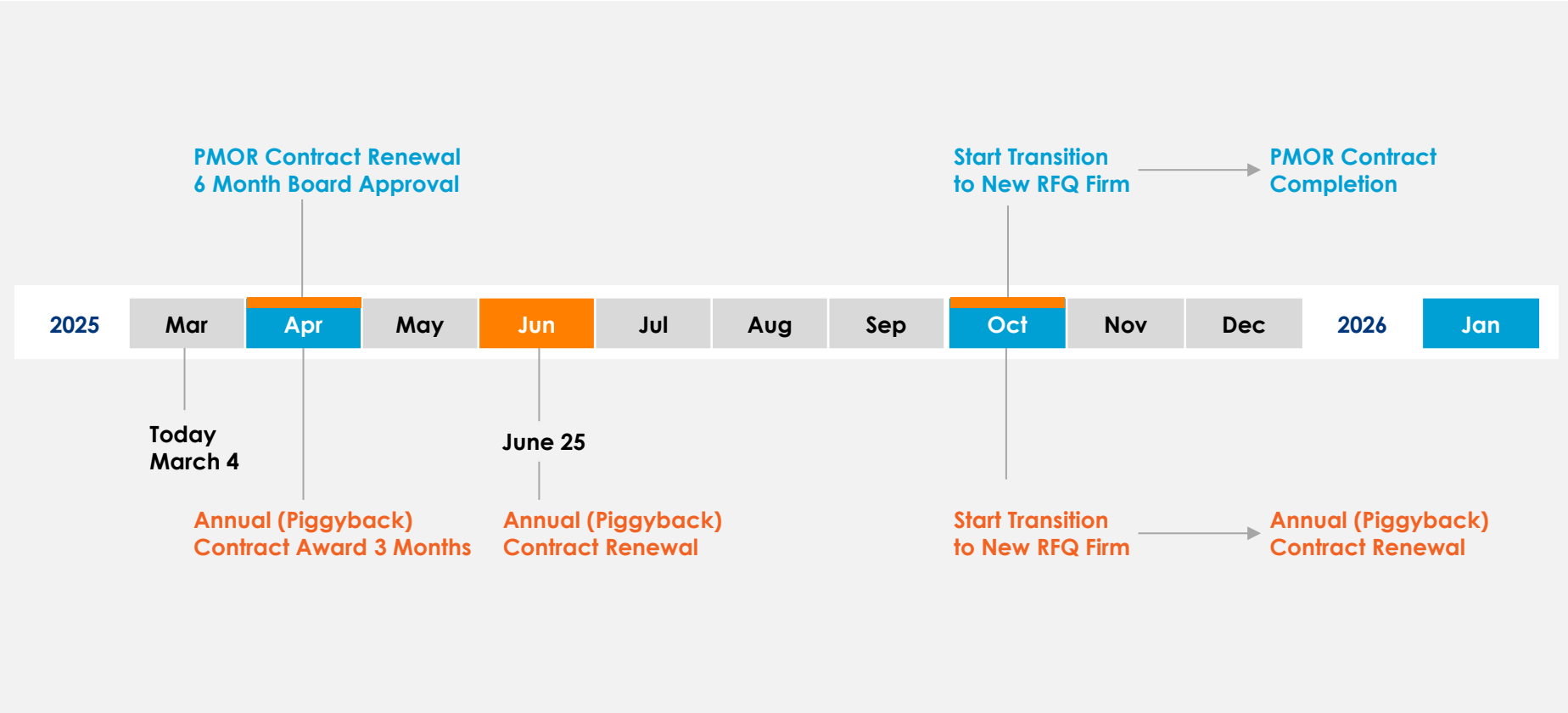
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TIMELINE

Short Term Options

PMOR Annual Extension (Piggyback) Contract



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