Douglas County

Board of County Commissioners
Public Meeting Notice and Agenda

Mark Gardner
Nathan Tolbert
Sharla Hales
Wesley Rice
Danny Tarkanian

Thursday, September 3, 2026 | **10:00 AM** | **Historic Courthouse**
1616 Eighth Street
Minden, NV 89423

The Board of County Commissioners sit jointly as the following boards: Liquor Board, License Board, Tahoe-Douglas Transportation District Board, Water District Board, and the Redevelopment Agency. Agenda items may be taken out of order, may be combined for consideration, or may be removed from the agenda at any time. All items designated "for possible action" may include discussion by the County Commissioners and they may take action to approve, modify, deny, take "no action," or continue the item.

To Watch the Meeting : Members of the public may click on the following link to watch the livestream of the Board of County Commissioners meeting: **https://www.youtube.com/@douglascountynevada**

Written Public Comment : To offer public comment before the Board meeting, members of the public may submit public comments online through the County's public comment form by clicking on the following link:
https://www.douglascountynv.gov/government/board_of_county_commissioners/public_comment

Public Comment During the Meeting : Members of the public may attend the meeting in person at the address listed at the top of the agenda to provide public comment.

Supporting Materials:
Copies of supporting material can be requested in person from the Douglas County Clerk/Treasurer's Office, 1616 8th Street, Minden, Nevada or by calling Nicki Leeper at 775-782-9014. Electronic copies of the agenda and supporting materials are also available at the following websites:

State of Nevada Public Notices Website: https://notice.nv.gov/
Douglas County Meeting website: https://douglascountynv.granicus.com/ViewPublisher.php?view_id=1

Notice to Persons with Disabilities:
Members of the public who are disabled or require special assistance or accommodations are requested to notify the Douglas County Manager's Office in writing at Post Office Box 218, Minden, Nevada 89423 or by calling 775-782-9821 at least 20 hours in advance of the meeting.

Members of the public may call the County Manager's office at 775-782-9821 to obtain help making public comment using any of the foregoing methods.

A copy of the finalized agenda is posted at the Minden Inn at 1594 Esmeralda Avenue, Minden Nevada.

DOUGLAS COUNTY BOARD OF COUNTY COMMISSIONERS

FINAL AGENDA

September 3, 2026

LUNCH BREAK
The Board of County Commissioners may break for lunch at approximately noon and will reconvene after a break at the discretion of the Chairperson.

1. CALL TO ORDER

2. PLEDGE OF ALLEGIANCE
Led by Commissioner Danny Tarkanian

3. PUBLIC COMMENT (No Action)
Forum Restrictions and Orderly Conduct of Business
The Board of County Commissioners conducts the business of Douglas County and its citizens during its meetings. The Board may impose reasonable, content-neutral restrictions on public comment such as comments that are on topics that are not within the jurisdiction, authority, or control of the Board of County Commissioners, or if the content of the comment is willfully disruptive of the meeting by being irrelevant, repetitious, slanderous, offensive, inflammatory, irrational, or amounts to a personal attack or interfering with the rights of other speakers. The presiding officer may order the removal of any person whose statement or other conduct disrupts the orderly, efficient or safe conduct of the meeting. Warnings against disruptive comments or behavior may or may not be given prior to removal. Hand clapping, making remarks or gestures from the audience that may interrupt, interfere or prevent any speaker from commenting should not occur.

Responses to Public Comments
The Board of County Commissioners can deliberate or take action only if a matter has been listed on an agenda properly posted prior to the meeting. During the public comment period, speakers may address matters listed or not listed on the published agenda as long as those matters are within the jurisdiction and control of the Board of County Commissioners. The Open Meeting Law does not expressly prohibit responses to public comments by the Commissioners. However, responses from Commissioners to unlisted public comment topics could become deliberation on a matter without notice to the public. On the advice of legal counsel, and to ensure the public has notice of all matters the Board of County Commissioners will consider, Commissioners may choose not to respond to public comments, except to correct factual inaccuracies, ask clarifying questions, or to ask that a matter be listed on a future agenda.

Public comment is limited to three minutes per speaker unless additional time is granted by the Board Chairperson. The Board of Commissioners uses timing lights to ensure that everyone has an opportunity to speak. You will see a green light when you begin, and then a yellow light which indicates that you have thirty seconds left and should conclude your comments. Once the light turns red, please sit down.

In addition to opening public comment, public comment will also be taken on administrative agenda items that are identified for possible action and closing public comment. If you plan to

speak on a specific agenda item that is on the administrative agenda and identified for possible action, then please provide your public comment when that agenda item is heard. Public comment will not be taken on Liquor Board agenda items. If you would like to provide public comment on Liquor Board agenda items, please provide your public comment during opening public comment or closing public comment.

Public comment must be limited to matters that are within the jurisdiction and control of the Board of County Commissioners. Public comment must be addressed to the Chairperson and not to members of the public so that the Board may take future action on the issues that are raised by the public.

At this time, public comment will be taken on those items that are within the jurisdiction and control of the Board of County Commissioners.

4. APPROVAL OF AGENDA

For possible action. Approval of the proposed agenda. The Board of Commissioners reserves the right to take items in a different order to accomplish business in the most efficient manner, to combine two or more agenda items for consideration, and to remove items from the agenda or delay discussion relating to items on the agenda.

APPROVAL OF PREVIOUS MINUTES

5. For possible action. Discussion to approve the draft minutes of the special meeting on August 4, 2026, and the regular meeting on August 6, 2026, of the Board of County Commissioners.

6. RECESS AS BOARD OF COUNTY COMMISSIONERS CONVENE AS DOUGLAS COUNTY LIQUOR BOARD

<u>DOUGLAS COUNTY LIQUOR BOARD</u>

7.1 For possible action. Discussion to approve the addition of Vice President and General Manager Arik Allan Knowles to the existing On-Site Unrestricted Retail, Packaged Retail, and Caterer's Liquor License with Entertainment Endorsement and a Non-Restricted Gaming License for Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe. Arik Allan Knowles has signed a Waiver of Notice of Hearing. Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe, is located at 55 US Hwy 50, Stateline, Nevada 89449. (Captain Koontz)

7.2 For possible action. Discussion to approve the addition of Vice President and General Manager Arik Allan Knowles to the existing Adult Characterized Business License for Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe. Arik Allan Knowles has signed a Waiver of Notice of Hearing. Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe, is located at 55 US Hwy 50, Stateline, Nevada 89449. (Captain Koontz)

8. ADJOURN AS DOUGLAS COUNTY LIQUOR BOARD RECONVENE AS BOARD OF COUNTY COMMISSIONERS

CONSENT CALENDAR

Items appearing on the Consent Calendar are items that can be adopted with one motion unless an item is pulled by a Commissioner or a member of the public. Members of the public who wish to have a consent item placed on the Administrative Agenda shall make that request during the public comment

section at the beginning of the meeting and specifically state why they are making the request. If items are pulled for discussion by a vote of the Board of County Commissioners, they will automatically be placed on the Administrative Agenda to be heard at the discretion of the Chairperson or may be continued until another meeting.

9. CONSENT ITEMS

A. For possible action. Discussion to accept a $19,207 Title X grant award for the period of April 1, 2026, through March 31, 2027, and authorize the Board Chairman and County Manager to sign the grant award. (Brook Adie, Community Services Director)

B. For possible action. Discussion and review of the Douglas County Treasurer's Monthly Statement for June 2026 submitted per Nevada Revised Statutes 354.280(2). (Amy Burgans, Clerk-Treasurer)

C. For possible action. Discussion on the Douglas County June 2026 Investment Report submitted per Douglas County Code 3.02.040. (Amy Burgans, Clerk-Treasurer)

D. For possible action. Discussion to accept the auditor's report on Douglas County's general ledger cash balances through July 31, 2026, per Nevada Revised Statute 251.030. (Kathy Kaiser, Comptroller)

E. For possible action. Discussion to approve a $50,500 contract with Summit Plumbing Co., LLC for the 2026-27 Lift Station Wet Well servicing, and authorize the Director of Public Works to execute the contract and change orders up to 10% of the original contract. (Rick Robillard, Deputy Public Works Director)

F. For possible action. Discussion to authorize the Douglas County Sheriff's Office to accept a $35,500 State of Nevada Department of Public Safety (DPS) Traffic Safety Joining Forces Project Agreement Grant for Fiscal Year 2026-27 with a 25% matching requirement of $8,875 (totaling $44,375) for the grant period of October 1, 2026, through September 30, 2027; and authorize Sheriff Dan Coverley to sign the agreement. (Undersheriff Elges)

G. For possible action. Discussion to approve a $306,412 budget transfer in the Residential Construction Tax fund in order to align the budgeted expenses with the actual expenses for the purchase and installation of a new playground in Indian Hills during Fiscal Year 2025-26. (Brook Adie, Community Services Director)

ADMINISTRATIVE AGENDA

The Chairperson will read the agenda title into the public record and will have the discretion to determine how the item will be presented. Agenda items may be considered ahead of or after the schedule indicated by this agenda. Public comment will be taken on items that are identified for possible action.

10. ITEM(S) PULLED FROM THE CONSENT AGENDA WILL BE HEARD AT THIS TIME

PRESENTATIONS

11.1 For presentation only. Ceremonial presentation of **Proclamation 2026P-050**, proclaiming the month of September 2025 as Suicide Prevention Awareness Month in Douglas County. (Debbie Posnien, Suicide Prevention Network)

11.2 For presentation only. Presentation on Carson Valley Health updates and activities. (Shannon Rogers, Chief Executive Officer, Carson Valley Health)

11.3 For presentation only. Presentation on the expansion of Big Brothers Big Sisters of Northern Nevada, Inc. into Douglas County, including the organization's plans to serve local youth through one-to-one mentoring relationships and an overview of current efforts to recruit adult volunteers to become Big Brothers/Big Sisters in the Douglas County community. (Derek Beauvais, Chief Executive Officer, Big Brothers Big Sisters of Northern Nevada)

COMMUNITY SERVICES

12.1 For presentation only. Introduction of **Ordinance 2026-1672**, an ordinance creating Chapter 20.850 of the Douglas County Code, pertaining to Art in Public Places; and a zoning text amendment to Section 20.660.050(N) of the Douglas County Code, decategorizing "murals" as a "use of community significance." First Reading. (Brook Adie, Community Services Director)

12.2 For possible action. Discussion to review the Roots & Wings Preschool Program at Kahle Community Center and provide direction regarding possible changes to the program and fee structure for the 2027-28 school year. (Brook Adie, Community Services Director)

HUMAN RESOURCES

13. For possible action. Conduct the annual performance evaluation of the County Manager, Jenifer Davidson, including the granting of a merit pay, and setting additional goals, expectations, and priorities for the County Manager in addition to those currently identified in the Douglas County Strategic Plan. Notice requirements consistent with NRS Chapter 241, regarding the discussion of Ms. Davidson's character and competence, have been provided to her. (Christine Vido, Human Resources Director)

COUNTY MANAGER

14.1 **THIS ITEM WILL NOT BE HEARD BEFORE 2:00 P.M.**
For possible action. Continued discussion regarding a Notice of Termination Knox Excavating, Inc. sent to Douglas County pertaining to the October 4, 2024 *Agreement to Address Public Health and Safety Concerns and to Pay Percentage of Gross Proceeds from the Mining Operation* related to the Painted Rock Mine (Document No. 2024-1013250). Discussion may include providing direction to the County Manager to prepare a response, inform interested parties, and taking other appropriate action. (Jenifer Davidson, County Manager)

14.2 For presentation only. Announcements/reports/updates from County Commission members, including updates on the various boards and/or commissions that they may be a member of or a liaison to, or any other meetings/functions they have attended, and any request by a Commissioner for discussion of a future agenda item. (Chairman Gardner)

15. CLOSING PUBLIC COMMENT (No Action)
At this time, public comment will be taken on those items that are within the jurisdiction and control of the Board of Commissioners or those agenda items where public comment has not already been taken.

16. ADJOURNMENT

AGENDA ITEM NO. 5.

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **APPROVAL OF PREVIOUS MINUTES**

TITLE:
For possible action. Discussion to approve the draft minutes of the special meeting on August 4, 2026, and the regular meeting on August 6, 2026, of the Board of County Commissioners.

RECOMMENDED MOTION:
Approve the minutes of the special meeting on August 4, 2026, and the regular meeting on August 6, 2026, of the Board of County Commissioners, as presented.

FINANCIAL IMPACT:
None.

BACKGROUND:

ATTACHMENTS:
080426ForBoardApproval.pdf
080626ForBoardApproval.pdf

DRAFT

The Special Meeting of the Board of County Commissioners was held on Tuesday, August 4, 2026, beginning at 10:00 AM in the meeting room of the County Administration Building, 1616 8th Street, Minden, Nevada and via Zoom participation as well as was streamed via Live Stream – Video Link, Douglas County YouTube Channel. **When applicable, the minutes below have been transcribed.**

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1. CALL TO ORDER

The meeting was called to order at 10:00 AM.

COMMISSIONERS PRESENT:

Mark Gardner, Chair
Nathan E Tolbert, Vice Chair
Wesley Rice, Commissioner- *via Zoom for parts of the meeting*
Danny Tarkanian, Commissioner
Sharla Hales, Commissioner

STAFF PRESENT:

Jenifer Davidson, County Manager
Doug Ritchie, Chief Civil Deputy District Attorney
Nicki Leeper, Assistant County Clerk
Tanya Balda, Senior Deputy Clerk
Rachael Evanson, Administrative Assistant to the Board

2. PLEDGE OF ALLEGIANCE

Led by Chairman Gardner.

Commissioner Rice speaks:
Chairman Gardner, can you hear me now?

Chairman Gardner speaks:
I can hear you now. Thank you.

Commissioner Rice speaks:
Thank you, sir. I've got a new headset and it's got buttons I don't know how to use.

Chairman Gardner speaks:
All these gadgets we have today, right.

Commissioner Rice speaks:
The good news is I'm laying in a hospital bed and at the meeting.

Chairman Gardner speaks:
Well, we're very happy to hear your voice and I'm glad you are able to join us today.

Commissioner Rice speaks:
Thank you so much, I appreciate that.

Chairman Gardner speaks:
What I want to mention, just some housekeeping things, we have scheduled the applicant… The Special meeting was called in order to let us as a Board try to determine individuals who will serve on our Stormwater Task Force and so it's a Special meeting. We have scheduled those at time specific areas. We

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are going to try to respect that as much as we possibly can. We might go over on some times, we may be early on others, but we will take a hard break for lunch after we conclude group number two, so we have Central, East, North, South, and West and then try to resume at 1:30 PM for the second group. It is my plan that we will not make any selections by group this morning. We will wait until we hear all of the applicants through the interview process and then we will deliberate after that process to determine the individual that we wish to sit on that task force, so I hope that is fine with the rest of the Board Members.

3. PUBLIC COMMENT (No Action)

Chairman Gardner speaks:
Because it is a public meeting we have Public Comment. We will have three opportunities for Public Comment today. The first one will be Opening Public Comment and then always we have Closing Public Comment and then our one agenda item is identified for possible action, so we'll allow for Public Comment. Can we do that at the end of each interview process or should we wait until the end of the meeting to do that? I can do it however I wish. Okay. I think that is what I will do is offer Public Comment at the end of each. I'll try to do that. We will see how that goes. Okay. With that then, Public Comment is limited to three minutes, as always, and we have a timer up here that is controlled by Vice Chairman Tolbert. Each individual has three minutes to speak. We ask you to approach the podium, print your name, so we can get that accurately into the record, state your name. Your three minutes will start at that time. You'll hear a buzzer or a signal when you have 30 seconds left and the light will turn yellow and then you will hear an obnoxious beep at the end of the three minutes that will indicate that your time is complete and you should sit down at that time. We ask that you keep your Public Comment limited to the matters that are within the jurisdiction and control of the Board of County Commissioners and addressed to the Board and not to the members of the public so that the Board may take future action on the issues that are raised by the public. So at this time, we would open Public Comment. Thank you.

Jim Jackson speaks:
To follow up on a statement I made at the last meeting, have you fired anybody yet? We are watching for it. $60,000 missing, haven't collected warrants a little bit more investigation. Second thing is, and I'll elaborate more on this on Thursday, is unequal enforcement of County codes. It seems that some people can get away with doing things without any permits and other people make a small mistake and they get crucified for it. That we can go into at the next meeting. Main thing today is all the folks that you will be interviewing. The purpose of this is to determine what the rate structure will be for the Stormwater Utility, not which projects are going to be done or if this is going to be done at all. It is simply to come up with the rate structure. The other things is with the amount of people that showed up in the meetings when this was first presented you need to be very careful on your selection of individuals. They need to be a good representative of the people that live in the Valley; residential, business, agriculture. Make sure that it is a balanced committee; we don't have a lot of previous County employees or previous Commissioner or other people that would have an agenda. Make sure that you're choosing people that represent us that live in the Valley. If not, you will have the same showing that you did at the last time that this was presented and everything. A lot of people have asked me how are they going to choose. I said, well, they're going to interview all of them today, if you want to watch it go right ahead. I won't be here all day for it; I have other projects I have to be working on for this weekend and everything. But do be careful on how you make the selections and that they do represent us in the Valley. Thank you.

Chairman Gardner speaks:
Thank you.

Ted Gaines speaks:
A couple questions. A year and a half ago, maybe two years ago, I'm not sure the time, I could hunt it up in the meetings, we had problems down in TRE with water and flooding. Mark Gardner made a motion

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to get the best possible engineers available to take care of that problem and oversee it, give us a direction. Now four of you Commissioners all voted to approve that. I believe they spent $150,000 on it. Mr. Tolbert wasn't on the Board at that time, so I say there was four of you that did it. Why was it so important to get the best advise, and nothing against our people at TRE, I don't know any of them, they are probably good people, but why was it so important to get the best possible in Mark Gardner's district, but for the whole county and everybody we are going to pick 12 citizens? That is number one. Number two, I don't think Mr. Gardner makes good judgements in the people that he picks anyway. He also made a motion to give our head Building Official a year to get his license done. One of his first things he did as the head Building Official is falsify a document. It was a sheetrock nail, one of the highest paid draws on a house. He sent his Inspector home because he wouldn't sign it off, said he was insubordinate, but he went out and signed it. That would be falsifying a legal document by County management. That would be fraud according to some attorneys I have talked to. So I would ask that Mr. Gardner don't make too many decisions on who we are going to put on this today. Again, I would like to know why it was so important to get the best possible down in the TRE area but not for the whole county and all of us people? Thank you.

Chairman Gardner speaks:
Thank you. Additional Public Comment?

Jim Slade speaks:
In a letter to the Record Courier former County CFO, Terri Willoughby stated that the proposed Stormwater Utility would include a fee that is "charged to the specific user of a specific service to recover the cost of that service and the fee must have a clear nexus and that the payer either uses the service or infrastructure or creates the demand and benefits from that service or infrastructure;" I agree. The other examples of utility fees that have been repeatedly brough up are for water and sewer. Those fees of course are only paid by those who are on County water and sewer systems. Others, such as those on wells and septic do not pay those fees at all. In that regard, it is important to differentiate between stormwater maintenance and the far more expensive proposed $140 million in infrastructure projects. Maintenance of stormwater assets is certainly important on a regular basis. The Towns and many of the GIDs already pay for the maintenance of their own stormwater assets, including culverts, drop inlets, and detention bases. West Valley, however, has virtually no drop inlets or detention basins and very few culverts, most of them under State Highways, including Foothill and Centerville which the State pays to maintain. East Valley on the other hand has a multitude of culverts, drop inlets, and detention basins, the maintenance of which is paid out of the County's General Fund with funds previously designated for road maintenance. With the proposed $140 million for stormwater infrastructure, however, more than 99 percent of that is directed towards projects on the east side between Johnson Lane and Ruhenstroth. There must be, as mentioned previously, a "clear nexus," so that those who use that service or create the demand for that service or infrastructure are the ones who pay for it. So while it may be reasonable for everyone in East Fork Township to pay something, it is clear where the majority of the burden should fall. That is the only way the fees can be fair and defensible as required. If that is too burdensome, and many will feel that it is, then the County needs to rethink the entire plan. Perhaps, like the Master Plan for the fairgrounds, it is just too ambitious and needs to be significantly pared back to focus on those projects that made a stringent cost-benefit analysis, such as more detention basins. The proposed Pine Nut Creek Dam currently budgeted at $24 million may never meet that type of analysis. Of course, many people have mentioned to the Board that the one group that has gotten off too easily for far too long is the developers. They should have been paying impact fees for building in alluvial flood areas for decades. We've been told that imposing impact fees is challenging; that's not acceptable. The County needs to do everything in its power to make the developers pay for their fair share of the problems that they have created. While adequate representation from East Valley is necessary, you must also have sufficient reps from other areas so that the fees are in fact equitable and defensible.

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Chairman Gardner speaks:
Is there any additional Public Comment? Okay. Not seeing any additional Public Comment, I'll bring it back to the Board. A member of the public did make a claim that myself, with concurrence of this Board, made a $150,000 allocation to the Topaz Ranch Estates for something regarding water. I have no recollection of that, but for me not to answer that would indicate to the public that that accusation is true. Once again, I have no recollection of that, so I would really enjoy the specific meeting and the time when that was made so that we can investigate that. And if the allegation is true, then I will own up to that, but I'm not aware of that. So anyways, I just wanted to make sure that was clear. Thank you. Without any other Public Comment, the Public Comment now is hereby closed.

4. APPROVAL OF AGENDA

MOTION TO: Approve the agenda; carried.

RESULT:	**APPROVED [UNANIMOUS]**
MOVER:	Sharla Hales, Commissioner
SECONDER:	Danny Tarkanian, Commissioner
AYES:	Sharla Hales, Mark Gardner, Danny Tarkanian, Nathan E Tolbert

ADMINISTRATIVE AGENDA

5. For possible action. Discussion regarding the appointment of approximately 13 members to the Douglas County Stormwater Utility Task Force (the Task Force), representing the North, East, South, West, and Central regions of Douglas County and a variety of stakeholder interests, to serve for the duration of the Task Force's work in developing recommendations related to the County's long-term stormwater infrastructure and funding needs. Discussion may also include the appointment of a member of the Task Force to serve as the Task Force facilitator to assist the staff liaison to the Task Force with meeting structure, public engagement, and consensus-building. If an individual is not selected from the members of the Task Force to serve as the Facilitator, County Staff will bring an item back to the County Commissioners for direction at a future meeting. (Wendy Lang, Assistant County Manager)

Chairman Gardner read the agenda item into the record.

Chairman Gardner speaks:
Ms. Lang.

Jenifer Davidson, County Manager, speaks:
Mr. Chairman, before Assistant County Manager, Wendy Lang does her introduction, just for clarification for the record, the title of this agenda item is the appointment of approximately 13 members. You said up to 13; it's approximately 13. The Board has the discretion to do more or less is my point with this agenda item.

Chairman Gardner speaks:
Okay. I actually asked for clarification for that earlier, so we can change the up to of approximately. Okay, so we have the discretion to go above 13 if we wish to; is that right?

Ms. Davidson speaks:
That is correct, Mr. Chairman. This agenda item was appropriately listed with appointment of approximately 13 on the agenda for discussion today, so you do have that discretion.

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Chairman Gardner speaks:
Okay. Maybe I'm looking at a previous draft. Okay. I appreciate that clarification, so that's an important distinction. Thank you.

Wendy Lang, Assistant County Manager, speaks:
Thank you very much, Mr. Chairman, Members of the Commission.

Commissioner Hales speaks:
I'm sorry, can I jump in? I want to make some disclosures. After the last time we heard a similar agenda item members of the public on social media stated that I had a conflict with one of the applicants and I did not. That applicant had done one-time repair of some stairs in my home many months ago and we are not close friends, do not have an ongoing business relationship. But I wanted to take a moment now and make the public aware of any potential appearances of a conflict so that I can be very, very transparent so such things don't come up again. So I will say, regarding the list of applicants, that I have been assigned to Carson Valley Arts Council and Todd Whear has been a member of the cultural, and cultural, the other arts group.

Chairman Gardner speaks:
Cultural Arts Foundation.

Commissioner Hales speaks:
Thank you for that. And in that capacity our paths have crossed and I have also been acquainted with him for some time, but we've never done anything socially together other than meet at a few events. Jim McKalip, I have known for a long time. We sometimes go to lunch during Board meetings because he is a frequent attender of Commission meetings, but I have not, and I'm also a member of the Republican Central Committee, as is he, and so our paths have crossed, but we have not socialized outside of those activities. Dan St. John, I have had coffee with a couple of times to discuss County related matters. I have been to the remote control airfield that he uses with his club but we have not done any social things together. Joe Ortiz invited me to his house to speak to a group of people. It was a very good meeting. It was all related to County business and we have not socialized outside of that or at all. I'm acquainted with George Phillips. Our paths have crossed many times in the Business Council and Chamber events but we have never been friends outside of those circles. Patrick Garrahan is a member of Rotary, as is my husband, and our paths have crossed many times in Rotary. Virginia Sterrett is a member of the Central Committee, as am I. She's also a member of women's clubs, Republican women's clubs, as am I, and our paths have crossed in those activities, the same with Terri Huffman, but we have never socialized outside of those activities. I met with Todd Carlini when he was Fire Chief regarding County business. I don't see anything else that I've done with anybody on this list. I don't believe the independent judgment of a reasonable person would be influenced by any of the relationships that I have described and therefore I'll be participating and voting.

Chairman Gardner speaks:
Thank you. I didn't know we were going to do our disclosures now, but as long as we are, I would suggest that anybody who has been in this county for any period of time knows the majority of these folks or have run into them at some point in time or another. It would be extremely difficult, I'll let him speak for himself, but I think it's going to be extremely difficult for an individual such as Commissioner Tolbert, who grew up in this community, I believe was born in this community. Well, okay, but went to Douglass High School, and if he doesn't know all these people, I'm sure he shortly will, so I don't know, and myself also. I'm not going to go down the list one by one because, quite frankly, I don't think that we could bring ten people together on any list in this county that I wouldn't know several of those individuals. So for me to recuse myself would be a dereliction of duty, quite frankly, because I know almost every one of the

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people on this list, so I don't know how I could… I can tell you that I'm looking at this list, I'm looking for what I feel will be good fits for this list. I want to look at some diversification in regards to the geographical area of this list, also the recommendations regarding our ag community, our business community, and individuals that don't serve in any of those capacities. So once again, if I had to recuse myself, I would not be voting today and that would not be appropriate either. Okay. So anyways, that's where I stand. I don't know how else to do it. So I'll look for who I feel are the best people to serve on this community and that's why I'm looking forward to the interview process and seeing what they bring forward. Vice Chairman Tolbert, did you want to...?

Vice Chairman Tolbert speaks:
Yeah, I would say that I have many friends, people I would consider friends, on this list that I've known for many years. I've coached with some of these people in rec league. I've graduated high school, been around a lot. But because of that, I have been very diligent in creating as objective of a process for doing this as possible. I have come up with questions. I ran it through AI to get like a blanket how would you rate these people versus how I know people because I would know more about some people than others. And so I've done a lot of work and if anybody wants to question it, I'm going to be keeping track of everybody, and I have a rubric that I'm using for each person as they come through. So I'm using a numeric scoring. Regardless of who you are, if you check the box, you check the box. I feel like it's the only way I can do this and still look people in the eye knowing that I'm probably going to have to tell some good friends no, thank you, but not today. So that's tough for me personally because I like to tell people yes. So anyway, that's the way I've done it for myself and if anybody has questions, they can, I will be able to say here and that comes from coaching. When a parent comes and says, how come you didn't pick my kid, you didn't like him, I can say, no, look, they scored a two in ball handling, the other kids were higher. So that is just how I work because I like to be as objective as possible and keep the subjection out as best.

Chairman Gardner speaks:
I imagine, Commissioner Tarkanian, you fall into this same category, right?

Commissioner Tarkanian speaks:
I don't have anything to add; you guys have done very well with that.

Chairman Gardner speaks:
Yeah. Okay. Commissioner Rice? Oh, once again, he had to step away. Okay, so that's fine.

Commissioner Rice speaks:
I'm still here for the moment; they haven't taken me out for the next procedure. But I concur, most of us know many, many people in the community and it's our job to try to ferret out who will best serve this community and that's what I'll try to do. Thank you.

Chairman Gardner speaks:
Thank you. Okay. Now that we've made all of our disclosures, we can go to Ms. Lang.

Ms. Lang speaks:
Thank you very much, Chairman, Members of the Commission. I appreciate the introductions and the reading of the lengthy title in today's agenda item. I know that this agenda is a Special meeting solely focused on this process, so I won't spend a lot of time re-covering how we've gone through quite a process in just about a year now of really focusing on some intense conversations and processes around stormwater needs and ways to fund those needs. I will just recap that in recent months, this Board has gone in the direction of soliciting applicants who may be interested in participating on a citizen task force to provide in-depth guidance and evaluation of information in helping this County and this Board make

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decisions moving forward regarding the funding of Stormwater. Applications were collected openly from June 22nd through July 28th. On July 16th, we sat together and reviewed those applications in a public setting and you all identified 25 applications to move forward for further analysis with conversations with those applicants. We did have three who declined that opportunity, so there is a list of 22 applicants before you today. The list is divided into regional sections in order to make it a little bit easier to work through and categorize as we work through the day. The applicants within each section are listed in a random order in order to try and find a fair way to select who goes first. Mr. Chair, if it suits you, you can just work down the list and I'm happy to answer any questions or help facilitate with that. I suggest the applicants may come up to the podium and engage in conversation with you as you see fit. Thank you.

Chairman Gardner speaks:
Thank you, I appreciate that. Yes, I think the list is very random, it's not alphabetical, it's just by region. So we want to kick this off and get started because I'm trying to, I'm going to ask the applicants, we're going to try to offer you an opportunity to offer us a two-minute statement and why you should be on the board and then us a six to eight minute opportunity to ask questions. I don't want to shortchange any Commissioner who feels that they need to get an answer to a particular question. We do have a random set of questions also that… So we have a set of how many questions? Wow, 30 questions that are available to us. So not all applicants will get the same questions, that'll be up to the Commissioners. I appreciate the opportunity to have these questions so that we can be focused. So with that, then we're going to go ahead. So based on that, we've already burned 30 minutes and we have four applicants in this first process until 11:00 AM. That doesn't give us 40 minutes, but we will make sure we get all four of those and then we'll go on to the group at 11:00. So at this time, Todd, Mr. Whear, you're on the docket first.

Todd Whear, Douglas County Stormwater Utility Task Force applicant, speaks:
Is it on? Good morning. Thank you for having me here and I'm looking forward to this application process and the questions to follow. I am a long-time resident of the Valley here. I was born and raised here, went to Douglas High School, moved away for many years during my younger years, but moved back in 2000 to start running the family business which is a self-storage business and I've been doing that for the last 26 years. I'm the sole operating member of the business right now; everyone else is retired. So it's very important to me how we treat our stormwater, not just here in Douglas County, but in all of the areas, the communities that we serve in Northern Nevada. I'm very on top of our development as far as what stormwater means to us from County code standpoint and the standards that are already in place and so I have a lot of questions about the necessity of Stormwater Utility; however, I also realize that when a storm comes, you can't hold the storm back. We need to be prepared for it. We need to have plans and preparation in place that is accountable, is feasible, is realistic and I feel that this task force is hopefully going to give some direction to the Commissioners and to our community to find the best route to do this, as I understand. So being a resident here and being a business owner here, I feel it's my duty to step in and be the voice of many of the residents and business owners of this community that have the same concerns that I do, but also in the long run want to be safe and effective when it comes to stormwater.

Chairman Gardner speaks:
Thank you. So before we get quickly into questions, I'm going to ask, so that we're fair to everybody, I'm going to ask you to reduce that to two minutes and then time these so that we can try to keep on track, otherwise we might… Okay. That was easy. Yeah. Okay. Thank you. Commissioner Hales, I want to start down there, do you have a question for Mr. Whear?

Commissioner Hales speaks:
I do. Good morning.

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Mr. Whear speaks:
Good morning.

Commissioner Hales speaks:
Are you willing to be the face of the Stormwater Task Force with the community? And by that, I mean are you willing to help inform and educate residents of the things that you learn throughout this process?

Mr. Whear speaks:
Absolutely, that's my intention. And I want to just say I don't know everything about stormwater myself, so I'm looking at this as a very big opportunity to educate myself as well. So having the full picture is going to be very important so I can inform the public of what's going on and what's being said.

Vice Chairman Tolbert speaks:
So given your representing business community as a business owner how do you feel that the businesses should contribute or what role do you think businesses should play in supporting stormwater improvements and maintenance?

Mr. Whear speaks:
And this is one of the questions, correct? Which question is it?

Vice Chairman Tolbert speaks:
17.

Mr. Whear speaks:
17. I've prepared my answers. Thank you for giving us the questions ahead of time because it definitely took some consideration on some of these questions to figure out what I was going to say. But to answer the question in full I wanted to be prepared so I wrote down my answers here. Well, businesses benefit from reliable infrastructure and should contribute fairly, number one. Contributions should be proportional, predictable, and recognize private investments businesses already make in stormwater management.

Chairman Gardner speaks:
I'm not limiting you to one. It depends on, you know, and so looking at the list of questions that was the one I was going to ask also, so now I gotta adjust my thought process.

Commissioner Hales speaks:
I've got another question too.

Chairman Gardner speaks:
Mr. Whear, so not only do you represent the business community or you have a business here in town, but you're also a resident of the Town of Gardnerville and so you'll kind of be serving, should you be selected, basically in two roles, not only as a business owner, but also as a resident, so how do you feel you can balance those two tasks in regards to this task force?

Mr. Whear speaks:
Right, right. I think it's a great question. I've already talked to several residents in the Valley that feel that this is going to be a very big impact on them; they're on fixed incomes. It might be a few bucks here and there for people, but it is a lot of money for some people. So from a business impact standpoint, it's fairly significant. Ms. Lang has worked with me to determine what those fees might look like for our business in particular being on several smaller sized parcels less than seven acres; it was quite an impact. So there's

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completely two different scenarios here from a business standpoint. I think obviously businesses and the business revenue is going to absorb this impact. But from a residential standpoint some of these folks living on fixed incomes, they're not sure where this money is going to come from. So it's going to be a different answer for both people. But I do realize that there is a… It's a delicate balance. It's a tough one. Because yeah, I look at my particular residence in town here, partly of which is in a floodplain, and I'm concerned about that as well as my business developments where we feel we do a very good job at trying to control our own stormwater and what that is going to look like in the community. So hopefully that answers your question.

Chairman Gardner speaks:
See, I know I threw a curveball there because that was not on the list and we're not restricted to asking questions on the list.

Laughter was heard.

Mr. Whear speaks:
No worries.

Chairman Gardner speaks:
Commissioner Hales.

Commissioner Hales speaks:
Actually, my next question follows up with where you were just going and that is how will you conduct that balance between the need to maintain infrastructure, the need to prevent floods, and concerns about residents on low incomes or businesses with limited revenue and asking fees from them? How do you balance those two interests? What strategies would you use or approach?

Mr. Whear speaks:
You know, I think at this point the education of this and understanding from the very beginning what the priorities are I think will help. I think there's a lot of people out there that just don't understand what Stormwater Utility means and how it will benefit them, especially if they think they don't live in a flood zone. You know, I think that's the biggest part is talking to people so you can relate to them is going to be, you know, trying to get them to understand why we need this, why there is a need to fund it. Now being how we fund it is where I think we can get creative. I think there is some balance there that we can say, hey, can we take some of the pressure off of the taxpayers here, prepare for some of these funding avenues with possible grants with state/federal monies that are dedicated to Stormwater projects. And so those are the things that I think I want to relate to the public that we're hoping that this is something that we can all benefit from, not just certain people in the Valley, like it's assumed.

Chairman Gardner speaks:
Commissioner Rice, are you back with us? Okay. Thank you, Mr. Whear. That's very, very insightful and we appreciate the answers to the questions. So what I'm going to indicate, I don't know if, I know Commissioner Rice is still in the hospital and so he may have, be interrupted from time to time by nursing staff, so if you're there Commissioner Rice what I would indicate is if you have a question or want to ask a question or comment, please don't wait for me to call on you, you go ahead and jump in. Okay. So we've heard from Mr. Whear and now we'll go to, the next one that's on my list is Cameron McKay. Is Cameron here?

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Cameron McKay, Douglas County Stormwater Utility Task Force applicant, speaks:
Good morning. Thank you for allowing me to have the chance to sit on this task force. I have lived in this community since 1998. I moved to the Lake and moved down to the Ranchos in ’96, bought a house, and I've lived here ever since. I have worked in the government most of the time here. I've been the Manager of Kingsbury GID for 13 years and nine years I was the Manager of Round Hill GID. I'm retired now, but I do own a service company here in the county, so I'm a business owner. I have worked with the Nevada State Lands on some erosion control projects and I'm quite familiar with how a lot of this erosion control systems work and erosion control, stormwater, it's the same thing and I know how the funding works. I know you have to have grant funding to be able to do a lot of this work. You can't do any of this work without funding. The residents cannot afford to do this on their own. I have worked on major projects up at the Lake. I've done a design/build project, a $20 million project, for Kingsbury GID and that's a project where you start with very little engineering and as you go forward you design it as you're working, so it's a very intense construction project and so I'm very familiar with how the construction business works. I've talked to a lot of people, a lot of the residents around the area and they're all concerned about how this Stormwater Utility is going to impact them. I've talked to a lot of the business owners; they're very worried about how it's going to impact their financial situation. And I feel that we really need to look at the criteria of how we're going to set this rate. I was involved with…

Chairman Gardner speaks:
We've exceeded the two minutes.

Mr. McKay speaks:
Oh, okay.

Chairman Gardner speaks:
We want to try to keep everybody to that two minutes, so I appreciate that and so we'll go to the question period. Commissioner Hales, do you want to…

Commissioner Hales speaks:
Good morning.

Mr. McKay speaks:
Good morning.

Commissioner Hales speaks:
Are you willing to be the face of the Stormwater Task Force with the public? And by that, I mean would you take the things that you learned from this process and help educate members of the public?

Mr. McKay speaks:
I certainly would.

Commissioner Hales speaks:
Thank you.

Commissioner Tarkanian speaks:
I had a couple questions; you were on two GIDs up at the Lake and I know they have different issues with the stormwater, but what have you learned from that experience that would help you on this committee?

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Mr. McKay speaks:
I've learned that it's not just the low areas that stormwater erosion affects. The low areas collect the water, but erosion coming down the hill can do a lot of property damage, cause a lot of environmental erosion. It's a convoluted process to get water down the hill, to capture it, to treat it prior to allowing it to flow further on down. Up at the Lake nobody owns the water, but you push it on to the next utility, whether it's NDOT, whether it's down into the casino core, it's further on down the Lake, so you have to treat it before you move it further on and the same would be around here. You can't just collect it; it has to have at least sedimentary treatment before you move it on.

Commissioner Tarkanian speaks:
The other question was you said you were on the stormwater committee or a group that was made up of GIDs and Town Managers; what resulted with that committee and what have you learned from it?

Mr. McKay speaks:
Yeah, that was a committee that had a lot of stakeholders with ag people, a lot of the managers, and that. It kind of slowly faded out because we were having trouble setting the criteria as to how we were going to charge a rate to be equitable to everybody. So it kind of just, it stopped because we couldn't figure out how to do it and agree to how it was supposed to be done.

Commissioner Tarkanian speaks:
Sort of like where we're at right now.

Laughter was heard.

Mr. McKay speaks:
Exactly. It wasn't as organized as what you're doing here.

Chairman Gardner speaks:
That's a great question; it was. Vice Chairman Tolbert.

Vice Chairman Tolbert speaks:
So mine has to do with disagreements. So given that you've demonstrated a lot of experience with the technical aspects, how should this board work when it disagrees with staff or maybe our Board or even in between members of your staff? So how would you push the role of intellectual experience versus people trying to represent and support equally?

Mr. McKay speaks:
Well, the first thing you have to look at is safety in all of these stormwater events; what is going to happen, is everybody going to be safe, is their property going to be affected? And that's what most of the residents are going to be worried about is their livelihoods, the safety of their families, their property damage, their house, is all of that going to be safe and that's the paramount thing that you have to look after. Then you can step back and say, okay, what's going to happen? How are we going to go about can we change the way of the design to make sure that it's still going to work, but we can get around any potential damage to their houses? You can engineer something and design it, but there's always an alternative that you can come up with, so I think you just have to sit down and redesign and relook at what you're trying to do.

Chairman Gardner speaks:
So one of the questions that was asked or presented to us regarding public trust, what can this task force do so that residents trust its recommendations, even if they don't all agree with every decision and recommendation?

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Mr. McKay speaks:
I think the best way to gain trust is communication, transparency, ownership. If you messed up, own it and just be honest with everybody out there. Tell them exactly what you're trying to do, explain what you're trying to do, and do it. Don't keep changing your mind. Don't say this and then change your mind. Go ahead, own it, do it. And it may take time and you're never going to please everybody all the time, as you well know.

Chairman Gardner speaks:
That was one of the first lessons we had to learn being elected up here, yes.

Laughter was heard.

Chairman Gardner speaks:
Okay. Any other questions?

Commissioner Hales speaks:
The question I think that gets to the heart of the matter is how do you balance the need for stormwater infrastructure and the desire to prevent floods against asking for money of people, many of whom are low income or of small businesses who may have limited revenue? And it sounds to me like you got to that point once and didn't push through and what can you do to push through that or figure it out?

Mr. McKay speaks:
Yes. Well, you have to remember that if you start charging businesses, they can't just absorb that cost and not charge their customers, so they would have to raise their prices, which comes back and affects the residents because they have to pay a higher price now to have the same thing done before. Residents have to, their cost of living goes up then because they have to pay this X amount of dollars per month on that. To justify that they have to see something tangible being done around their area. A lot of people don't care what's done 20 miles away; they want to see something done around their place so that they can say, okay, I'm paying this $5 a month, I want to see something done in my area. So you have to explain to them, okay, we're not doing it this year or next year, but in five years this is where we're going to be. You have to be able to explain to them that this is what's happening and this is our five-year plan or ten-year plan and this is where it's going to go. Okay.

Chairman Gardner speaks:
Very good. So I had a follow up question basically to that; is it your feeling that as we try to attract businesses commercial activity in our community do you feel like a Stormwater Utility fee might discourage an individual or a business from investing in our community?

Mr. McKay speaks:
Yes, I do. I'll just pick a number. If you have to pay $2,000 a month for Stormwater fee as a business, why would you come here? You could sit in Carson City and not pay that and charge a lesser amount to do the same thing. Say you're a plumber, you don't have to cover that cost as an overhead, you could do the same job for cheaper than the person that's here or the company that's here.

Commissioner Tarkanian speaks:
I've got a question for our County Manager; doesn't Carson City have a Stormwater fee?

Ms. Davidson speaks:
Yes, sir, they do.

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Chairman Gardner speaks:
But I do get your, I do, that's a very relevant question though to ask if…

Commissioner Tarkanian speaks:
The point I'm saying is many of these, and a lot of people in our community don't realize this, a lot of the other counties have this fee and it's being imposed on them already.

Chairman Gardner speaks:
That's true and I would indicate that there are over 3,000 counties in the United States and yet over 2,000 of those have a Stormwater Utility fee of some nature, so they've recognized the need, so it's not just singular to Douglas County. Many people think it is. So anyways, any other questions, Commissioners? Okay. Thank you very much, Mr. Cameron, we appreciate it.

Mr. McKay speaks:
Thank you.

Chairman Gardner speaks:
And I hope you don't mind if I address you by your first names. I tend to try to address you by your last names, but I just messed up with Mr. McKay. Okay, very good. With that, now I know that I'm going to butcher this name, I always do, but I'm going to try to get it right; is it Karin?

Karin Peternel, Douglas County Stormwater Utility Task Force applicant, speaks:
Karin.

Chairman Gardner speaks:
Karin. Okay. Karin. See, I already screwed it up. Karin Peternel.

Ms. Peternel speaks:
Peternel, just like Peterson.

Chairman Gardner speaks:
Okay. Hopefully I'll get it within the next ten minutes. Thank you.

Ms. Peternel speaks:
I would like to thank you for this opportunity to potentially serve the county on this task force. And I'm going to use my time to kind of answer question one, why I think the task force was created and what the primary job is. And first of all, I think it's important to educate everyone on the need for the Stormwater program and then help guide the discussion to find a revenue source to support floodplain and stormwater management. I better than anyone know what the Stormwater program entails having written the Stormwater Master Plan and been the Stormwater Program Manager for two jurisdictions, including Douglas County, and I think it needs to be reiterated that it's not just about flooding. The Stormwater program is a necessary County function due to the many local, state, and federally mandated programs that require literally daily work by numerous staff to meet different EPA, State, and FEMA program mandates. It is not just about floods; it's also water pollution control and water quality. If anyone has read the first chapter of the Stormwater Master Plan, we spelled out all the regulations and requirements, and you can see it's well beyond flooding. So when residents tell me my property doesn't flood, so why should I pay for stormwater, I personally understand how much more the program is and I think that my value to the task force as a resident additionally is that in-depth understanding of the program. And unlike the Stormwater Utility Task Force that was attempted to be convened in 2018, rather we're here in this task force to hopefully provide an educated recommendation and be part of the solution to finding a palatable

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and equitable funding stream that is of value to all residents in the community. The difference with this new task force is we're here to evaluate the different funding options, not try to force one onto the county that although works for thousands of other jurisdictions, it may not be the best fit here. I commend the County in making an attempt at a Stormwater Utility and it's unfortunate that it was rolled out the way it was, but that proved that you can't implicitly rely on one contractor who says they are the best team for the job.

Chairman Gardner speaks:
Thank you. Very good. I like the idea that you included an answer to one of the questions. Do you want to start us off? We don't have to start with you all the time, so don't feel obligated.

Commissioner Hales speaks:
Sure. Good morning.

Mr. Peternel speaks:
Good morning.

Commissioner Hales speaks:
My first question is going to be the same for everyone. Are you willing to be the face of the Stormwater Task Force with the public to help educate and inform the public about the things you will learn and know about stormwater?

Ms. Peternel speaks:
Yes, I would.

Commissioner Hales speaks:
Thank you.

Commissioner Tarkanian speaks:
All I've got to say was that was a great two minutes. I have no other questions. That was really wonderful.

Ms. Peternel speaks:
Thank you.

Chairman Gardner speaks:
Are you looking for a question? Because I have one. I'll go and you can, no, no, no, so I'm going to go ahead and go because we don't have to go in order. It regards funding. If it's the decision of the task force, if there is a decision, if different people were to pay different amounts what would make that system seem fair to you?

Ms. Peternel speaks:
(*Inaudible comment*) $6,000 a year for those two businesses just because they happen to have a lot of impervious area. I, on the other hand, would pay $120 maybe a year. He is covered by the Town of Minden. Let's say he would have to drive through a flooding area to get to the grocery store during a flood, as we've used the example, so would I. But why is he incumbent on paying $6,000 a year versus me paying $120 a year? I think that, again, the rollout of the Stormwater Utility fee was incorrect and I think there are other equitable and, as I said, palatable ways to achieve some sort of equal pay for everybody, whereas everybody would get value out of the program. What value do they get out of the program that is different from any value I'm getting for $6,000 versus $100?

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Chairman Gardner speaks:
Right. I have a follow-up question to that and that is we have an aging population, a lot of folks that are on fixed incomes, so how would you balance keeping costs affordable and is there a provision that you would like to see in regards to those residents who absolutely cannot afford any additional costs on a monthly basis?

Ms. Peternel speaks:
And as you said, Carson City has a Stormwater Utility and they have for over 20 years and I don't think they do anything in particular with respect to that. But I think one of, as I said, our goal here is to look at the different options. Maybe a Stormwater Utility fee where the minimum is $70 is too much for residents. Well, what about the quarter cent sales tax? We know there's different options on the table; they're all in the Stormwater Master Plan that we presented. A quarter of a cent sales tax, you know, I'd say people on low income they're already spending very little money as it is and so that would very minimally affect them, but the sales tax would be covered by two thirds of visitors. So I think, again, our role is to look at the different options and I know you guys looked at tiers and again need to look at what Carson City did if we choose to go to the Stormwater Utility route but also look at the other options prevented; having the developers pay, having increased stormwater management regulations, increased building regulations to prevent more hazard.

Vice Chairman Tolbert speaks:
So mine goes back to like the one we asked about public trust. So how should the task force earn public confidence? So what can the task force do so that residents trust this recommendation, even though they may not agree with every decision that's made by the task force?

Ms. Peternel speaks:
And which question is that? I'm going to take Mr. Whear's… Number four. Okay. Just because sometimes it does need to… And I think by showing them that this just isn't a new way to get money from residents. Stormwater programs are a part of every town or city in the country, including Carson City; this isn't a new concept, as we've discussed. There are thousands of stormwater management programs in the country. Every single city and county has a stormwater program that needs to be funded; many of them have funding, many of them don't. Also, having people on the task force that represents each faction; residents, ag, business owners, and stormwater experts. And the person representing each faction should be able to intelligently discuss with other people in their faction what we determine and what we've learned and what we've educated them on.

Chairman Gardner speaks:
Okay. Any other questions?

Commissioner Hales speaks:
It looks to me like you're the only applicant who lives within the Town of Minden.

Ms. Peternel speaks:
Okay.

Commissioner Hales speaks:
I'm not quite sure how I'm going to formulate this question, so I guess I'll ask, you would represent Minden residents and are there any other groups that you would represent?

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Ms. Peternel speaks:
I feel like I would be representing my friends and neighbors in the community by providing everybody with the educated recommendations, so that's how I feel I would be representing.

Commissioner Hales speaks:
The educated recommendations that will come from the work of the task force?

Ms. Peternel speaks:
Yes, and these will impact not only people in Minden, Gardnerville, but in all areas of the county.

Commissioner Hales speaks:
Okay. And you intend to remain in the Town of Minden during the duration of the task force?

Ms. Peternel speaks:
Minden, Gardnerville, yes, absolutely.

Commissioner Hales speaks:
Okay. Thank you.

Chairman Gardner speaks:
So if there's no other additional questions, we'll wrap it up with Peternel.

Ms. Peternel speaks:
Yes, thank you.

Chairman Gardner speaks:
Okay, Karin, I think, maybe.

Laughter was heard.

Chairman Gardner speaks:
Okay. We have one more in the Central area. We're going to go ahead and do that one and then we're going to take a five-minute break to give us an opportunity to use the facilities or whatever. So with that, the next applicant is James McKalip.

James McKalip, Douglas County Stormwater Utility Task Force applicant, speaks:
Good morning. I will disclose I'm a Member of the Planning Commission till the end of the year, the Board of Equalization, and I will be back on the Ranchos board as I have been before starting in January. Flooding in Douglas County is a long-standing issue. A valley with a river between two mountain ranges or community between a steep mountain range and a lake; that is essentially Douglas County. Most of us have seen the pictures of huge floods from the past, most of which took place when our population was much smaller. We can all ask ourselves if homes should have been built in flood zones; too late, they're already there and they're occupied by members of our community. We are all affected by flooding. In the 90s, a huge flood turned my community, the Gardnerville Ranchos, into an island; no way to get in or out, no groceries. We think it can't happen to us or we're immune from flooding. Consider where the hospitals, supermarkets, pharmacies are. History teaches us that doing nothing only makes the eventual solution more expensive. We need to find fair and equitable solutions to a problem that's plagued Douglas County for many decades. I'd like to be a part of the solution working with partners from around our county. I hope you'll consider me. Thank you.

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Chairman Gardner speaks:
Okay.

Commissioner Hales speaks:
Would you be willing to be the face of the Stormwater Task Force with members of the public? And that is, would you educate and inform members of the public regarding the things the task force learns and does?

Mr. McKalip speaks:
I think that's always part of being in something like this because the public is going to watch, you know, read Next Door or social media and they're going to come up with a lot of wild things. It's important that members of the task force are calm, people who can say, no, that's not correct, this is what we're doing, this is what we're learning, and this is the way that we're moving.

Commissioner Tarkanian speaks:
So you have a lot of qualifications, been on different boards and committees and stuff, how would you utilize those to participate on this task force? Well, I think especially with the Ranchos board, we do stormwater and by having in the infrastructure that we have we still have incidents and that will happen no matter what you build, but they're rare. And when they're fewer because you have the infrastructure to prevent them it's fixing one small problem and not a plethora of problems. So I think that continuing to do what I've been doing. We've also been involved in rate increases where we have to consider peoples, for example, income, renters versus who might see their rent go up and coming up with rate structures that make sense and hurt people the least who can least afford it.

Vice Chairman Tolbert speaks:
So it's been mentioned in Public Comment that we want to keep this a citizens' board. And so given that you have served, and we could say you were one of those that has worked more in the public or the government sector, how do we remain a citizens' committee? So how do you think we keep that advisory committee independent and focused on serving the public?

Mr. McKalip speaks:
Really all our boards, Planning Commission, Board of Equalization are citizen boards. The purpose of them is to have citizens participate in government. And the Ranchos board is an elected board, but when you sit there in the Ranchos board and there's two people in the audience that's a good day. So you're basically trying to do the right thing for the people always. It's always important that you are a citizen, that you think of yourself as a citizen, and you advocate for policies based on being a citizen.

Chairman Gardner speaks:
So I have a two-part question here, Jim. So first of all, if appointed, who would you believe you're representing while serving on this committee? Because you are a member of the Ranchos would you be serving them? Would you be serving the whole community? And also, the follow up to that is if different people pay different amounts what would make the system seem fair to you, especially in regards to, because I know the Ranchos have a tremendous amount of renters in that and also I'm understanding that a tremendous amount of aging population? So fairness and who do you represent?

Mr. McKalip speaks:
First of all, representing my community, the Ranchos, but my community is also Douglas County as a whole. So yes, I care about the Ranchos, that's what I deal with, that's where I live, that's the people that are going to come up to me and talk to me, but I think on any of the boards I've been on you represent the whole county and it's important. And as I said in my opening comments, finding solutions to problems,

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not kicking them down the road, which is what's been done in the past. When this was brought up before with having a Stormwater Utility district, never got done. So I think that moving forward, finding solutions that benefits everyone. And I think the other issue was on…

Chairman Gardner speaks:
The renters and aging population.

Mr. McKalip speaks:
Well, in the Ranchos we kind of have two population dynamics; we do have an aging population, we also have probably a lot more children than most areas, so it's both. So it's people like me, retired people. It's a dynamic community with a lot of different parts to it. I am concerned with low-income people, as I think we all should be. They tend to be renters and in the case of the Ranchos we have a lot of duplexes. So you're talking about people who aren't, you know, they're paying rent for half a building and they're fortunate to have an area like the Ranchos in which they can find a place to live. But we still have to consider that with the whole county. We have to consider our lower income people. When we add costs to the landlord that can affect their rent. So we have to consider that as we have in the Ranchos with rate increases, trying to keep the minimum for the people least able to afford it.

Chairman Gardner speaks:
Thank you. Other questions? Commissioner Hales? No. Very good. Thank you very much.

Mr. McKalip speaks:
Thank you for your time.

Chairman Gardner speaks:
We can come back at 11:15 PM. Thank you.

A break was held.

Chairman Gardner speaks:
Okay. We are now going to the East area of our county and the first person that is, so I've called the meeting back to order, the first person is Dan St. John on our list. Dan, I don't know if you got our previous comments, but we're giving each individual, he is on Zoom by the way, two minutes on a timer to introduce themselves and tell us maybe why feel they should be on this board and then we have reserviced about eight minutes for questions. We may not take that amount of time, but anyways. So at this time, Dan St. John is on Zoom. Dan.

Daniel St. John, Douglas County Stormwater Utility Task Force applicant, speaks:
Good morning. I hope you can hear me. First of all, I want to say that I certainly wish I was there in person today. I got called out to family business unfortunately and I very much appreciate you doing this interview on Zoom. Again, thank you for your service. As you know, I am on the Planning Commission and do not speak for them. I am a resident, a property owner going on seven years now. I think you are somewhat aware of my background, largely in public works and utilities in the Northern Nevada area. I am a retired Civil and Environmental Engineer, so I do have subject area knowledge in this area. I think what I really want to impress upon you is I have a passion for maintaining and enhancing public facilities. I feel like we need to better serve our residents, businesses, and visitors by making sure that our roads, our stormwater, our buildings are adequately maintained and funded and obviously the key to all of this is funding. I very much look forward to helping the county and helping the Commission by serving on the task force and would very much be willing to do, and I guess I assume a lot of that role would be public outreach, would be working with special groups around the county building raptor, hearing their

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concerns, really listening and acknowledging where they are coming from. I don't certainly want to be on a pedestal and be looked at as the one who knows all the solutions; I don't think that's where you get to solutions. I think it has to be a community consensus and we ultimately, hopefully can look at this as a one community issue. We are all in this county, we all have a lot at stack in the future of this county, and I think if we are all concerned and working to a solution that enhances all of our experiences in the county I think we are going to end up better. Thank you.

Chairman Gardner speaks:
Thank you. Commissioner Hales, did you want to start us off? You don't have to, by the way.

Commissioner Hales speaks:
Yes. Good morning. I appreciate you already answering the question I've been asking, so I'm going to jump to another one. How would you balance the need to maintain our stormwater infrastructure and the goal of preventing floods with the concerns of asking residents to pay a fee, especially low-income residents, fixed income residents, and small businesses who may have limited revenue?

Mr. St. John speaks:
I think the challenge we have is really talking to people and making sure, first of all, we're all on the same page as to what we are trying to accomplish. Do we all agree that there is a stormwater issue? Is flooding the only issue? Where are the values that are given to the community when we address these things? And I think in rate, and really, we are talking about a rate process, we have to be cognoscente that rates are as much an art as a science, and we have to consider the residents and we have to look what we can do to keep it all affordable. So it's a cost-benefit thing. We need enough funding to accomplish something so that we can show the residents what we are doing, but on the other hand we have to be modest about it and not have the appearance of collecting more money than what's actually needed. There's always that issue of the fixed income and I've run into that before in rate cases. And in listening to the community, I'll give you an example, we had a water utility rate hearing once and a number of people got up and said I'm on a fixed income and the basic cost is too high and I don't use that much water. We listened to them and we lowered the basic rate, and we did it by instead of giving them 5,000 gallons per month as part of the fixed fee we lowered it to 4,000 gallons and we were able to lower the rate. So I think by listening and by being willing to make some adjustments. At the end of the day, some of us can say $20 a month is four cups of coffee or whatever, but if you are on fixed income that argument doesn't always fly and we have to be sensitive to that.

Commissioner Hales speaks:
Thank you.

Vice Chairman Tolbert speaks:
Mr. St. John, my question is how will expertise inform but not dominate the discussion? So what role should engineers and technical experts play in helping as a member of the citizen committee make recommendations?

Mr. St. John speaks:
Thank you for that question. And as one of those technical engineering types, I have grappled with that my whole career. And I think the answer is we have to recognize that rate making is not a science engineering task, it is art and politics as well and we have to be very sensitive to our community and to what we're hearing. And although there's thousands of communities that have done this, we are still unique and we need to be focused on that uniqueness. I have some opinions as to what we may or may not have done a little bit differently. And we have to be careful about not getting carried away with the numbers and the supposed scientific or economic justifications of things, but also go back and say, how is this

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really affecting people, does this feel fair, does it sound fair, and be sensitive to our conclusions that are not necessarily driven by the expertise. On the other hand, we have to do it right and we have to do things that are legal and so sometimes the experts can be very helpful in that regard. And the experts can be very helpful in bringing us examples of how other communities that may be similar to ours have solved the same problems. And so there is a balance, but you can't have one side or the other side dominate, it has to be a consensus. We have to reach that middle ground.

Chairman Gardner speaks:
I was going to ask this question earlier of other folks and I overlooked it and you probably could answer that very quickly because you already serve on our Planning Commission and people don't line up at the podium to sing your praises, they're usually attacking or not happy with what you're contemplating doing, so you hear that all the time I'm sure as a Planning Commissioner, but I did want to ask this question also is if not selected, because we have 22 applicants here we're not going to be able to select all of them, if not selected what do you see as your role and what role will you play in the process as we go forward?

Mr. St. John speaks:
First of all, I want to congratulate you on having some excellent candidates and the number of folks that I am familiar with I think many of them could serve you very well. So I recognize that we're not all going to get on it. I would continue monitoring the program. I feel like I do have some input based on both my technical/professional background, but also where I live. I feel like I do represent not only the East side, but I also represent the extra large residential category that was proposed, but I also represent you. I mean, I think the task force has to represent the Board and the staff and your determination that we need more funding to do our job, but I would continue monitoring the process. As you know, I did write a letter to the editor that was published. I would want to continue to provide input. But again, based on the names that you have, you've got some very good people and some of them with similar backgrounds to me and I think you're going to be well represented by this task force. But I would continue engagement in the process and providing input.

Chairman Gardner speaks:
Yeah, I probably should have prefaced that comment at the beginning of this because it is a difficult choice, as you're pointing out, but we want everybody regardless, even if they're not on this list, and I've had a number of people reach out to me that were on the original list of 54 saying I should have been selected to be interviewed. But we certainly hope that the public stays engaged in this process, whether they're on the task force or not. But anyways, any other questions, Commissioners? Okay. I think we're good there.

Mr. St. John speaks:
Thank you for your time and good luck with your selection.

Chairman Gardner speaks:
Thank you and I hope you take care of your business.

Mr. St. John speaks:
I appreciate your consideration. Thank you, sir.

Chairman Gardner speaks:
Thank you. At this time then, we'll move to Eric Reiman. Is it J Eric Reiman or Eric Reiman? Is he in the hallway? Okay. Just goes by Eric. He is one of the ones I don't know. Okay. He's not here right now. Okay, we're not going to delay things, we're going to go directly to the next person and then if Mr. Reiman

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steps in, then we'll take him. Or maybe he's walking in the door now; I see somebody coming in. Nope. Okay, we'll go to Mr. Chad Cox.

Chad Cox, Douglas County Stormwater Utility Task Force applicant, speaks:
Good morning, guys. How's it going? I'm a 14-year resident. I currently serve as the Treasurer for the Chamber of Commerce here in Douglas County. In the past, I was the Finance Leader for Bently Nevada and I'm currently the Tahoe Regional Planning Agency CFO. So my background is more around numbers and figures and fees and things like that. So I was approached by a couple of folks that I know well and they asked, hey, would you be interested in serving on the task force? So I gave it some thought and put in an application. So, you know, I think it would be interesting, you know, my type of role and my type of background to support those that are definitely experts in stormwater. I think I could add value from a numbers and figures and fees perspective. And I also tend to approach things levelheaded and like to kind of work through challenges and problems. So with that, that's a little of my background and I'm here for your questions.

Chairman Gardner speaks:
Thank you.

Commissioner Hales speaks:
Good morning.

Mr. Cox speaks:
Good morning.

Commissioner Hales speaks:
Would you be willing to be the face of the task force and that is to help educate the public? And I'll just say what I mean by that is would you go to Town Hall meetings, would you chime in on social media, would you talk to folks in the grocery store, that sort of thing?

Mr. Cox speaks:
Sure. I think where my strength would be is more around how do we think about effective communication? I don't do social media. I don't have Facebook. I don't pay attention to those things. So from that perspective, I'm unique. I'm not going to like amplify messages on social media; that's not my strength. But where I think I could help is what is our communication strategy, how do we want to communicate with public, and then also how do we get public's input? I think the public input is super important and I think that needs to be part of the task force plan and recommendations to you all as Commissioners. Does that make sense?

Commissioner Hales speaks:
Maybe. So would you go to Town Hall meetings in neighborhoods to inform?

Mr. Cox speaks:
Sure.

Commissioner Hales speaks:
Okay. Thanks. Yes, now it makes sense.

Mr. Cox speaks:
Cool.

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Commissioner Hales speaks:
Thanks.

Commissioner Tarkanian speaks:
How long ago were you at the TRPA?

Mr. Cox speaks:
I'm currently with the TRPA.

Commissioner Tarkanian speaks:
Okay. And they have certain regulations with I guess costs they charge on the stormwater for up in the Lake area. Do you know much about that process?

Mr. Cox speaks:
Sure. We have a way to collect mitigation funds as folks develop properties and those mitigation funds are used for certain aspects of stormwater. There are also like things called best management practices and things that are put in place. So I think the Lake is a little bit different than the Valley. I come to you today as a resident of Ruhenstroth but also have that connection and those relationships to have those discussions if that's a place the task force wants to go.

Commissioner Tarkanian speaks:
Ruhenstroth, I'm not going to pronounce it right, never could. Anything more than two syllables I'm in trouble.

Laughter was heard.

Commissioner Tarkanian speaks:
One of the biggest flooding areas. How would you handle their situation compared to the rest of the Valley without getting public input so far?

Mr. Cox speaks:
Yeah. I mean, I think we need to look at the community as a whole. I mean, I am a resident in Ruhenstroth, but I think it's a broader, we're solving a broader issue than just the Ruhenstroth neighborhood, I believe.

Chairman Gardner speaks:
Chad, you mentioned TRPA and you have a mitigation fee to residents; does that not extend to the businesses as well?

Mr. Cox speaks:
Yeah, absolutely. I think I, representing the Chamber of Commerce, you know, having served at Bently Nevada as well, I think there's an element of business background that I could bring as perspective. So I guess here as part of a citizens' task force, I'm representing myself, but I think I have those perspectives that I could potentially add.

Chairman Gardner speaks:
I guess I didn't explain my question really well, is that, that mitigation fee, you do charge a mitigation fee to businesses as well, do you not?

Mr. Cox speaks:
Correct, sorry. Yes.

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Chairman Gardner speaks:
That's what I was trying to get out is that it's not just residents, it's also businesses up there, right?

Mr. Cox speaks:
Correct.

Chairman Gardner speaks:
Okay.

Vice Chairman Tolbert speaks:
So mine is more about the decision making process itself. So before making a recommendation about this utility or other funding option, what kinds of information would you want to have presented to this board for review?

Mr. Cox speaks:
Totally. I think some information that would be interesting is benchmarking of other communities that have maybe similar problems. I think other information that would be interesting to me is understanding more about the number of parcels, the number of citizens, kind of looking at it from a data perspective, looking at all the different scenarios or different ways we could potentially fund. And then there's also the input or looking at what the costs are going to be. You know, you have two pieces, funding and then costs. So I think looking at all those pieces of information would be useful in making recommendations.

Chairman Gardner speaks:
I've expressed this before, we have a large amount of people here and have to whittle that list down, so if not selected what could we expect your role to be going forward with this issue?

Mr. Cox speaks:
Yeah, I could absolutely support from a Lake and regional planning agency perspective as that is my job, but also as a Chamber member as well. We are interested in, as a Chamber, understanding impact to business and communicating that. So in either of those areas, I think I could do that if not selected.

Chairman Gardner speaks:
Okay. I have to disclose that I do sit on the board of Chamber of Commerce also, which has our Treasurer. But the other question I would have is, and I've asked this before, is the impact that this fee might be on the attractiveness or whether or not you feel like businesses may be discouraged to come into our county and do business in our county should they have to encounter a fee to mitigate stormwater?

Mr. Cox speaks:
I don't know if I fully understood the question, but the way I think about it or the way I would try to explain it or sell it is there's a benefit to what we're trying to do, so you're not just paying a fee. So I think we need to communicate what the benefit is. You know, me, my wife runs a business. As the Bently Nevada CFO years ago, if there's a benefit to my business we'll pay for that benefit. So I think the key is communicating what the benefit is to the business and then figuring out how to explain to them why it costs what it costs.

Chairman Gardner speaks:
And a fair amount.

Mr. Cox speaks:
Yeah, a fair amount.

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Chairman Gardner speaks:
Okay.

Commissioner Hales speaks:
That leads into one of the questions I've been asking, how would you balance the need to maintain stormwater infrastructure and prevent floods with the concern about asking for money from residents, many of whom may be on fixed income or be businesses with limited revenue?

Mr. Cox speaks:
I think it's kind of a scale question, right. So that's part of what I'd like to understand is how many parcels are there? I think roughly I have an idea. But how many parcels are built? The more you can scale this potential cost over it may be less material to most individuals, so that's the way I think of fairness is potentially scaling it. But I'd have to do the math to understand what that number looks like on a per parcel basis, but that's kind of where I would initially...

Commissioner Hales speaks:
So by scale you mean spread it out?

Mr. Cox speaks:
Yeah, like a lot of things, right.

Commissioner Hales speaks:
Like a lot of things?

Mr. Cox speaks:
You know, with volume or with scale little cost don't matter much, it becomes kind of immaterial and I don't think most people would notice it or feel it. Do you know what I mean? When I think about my property taxes and stuff if this was just a small line item, I might not even notice it.

Commissioner Hales speaks:
Thank you.

Mr. Cox speaks:
Yeah. Cool.

Commissioner Hales speaks:
Yeah.

Chairman Gardner speaks:
Okay. Thank you so much.

Mr. Cox speaks:
Thank you, guys. I appreciate it.

Chairman Gardner speaks:
If there's no other questions… Go ahead.

Ms. Davidson speaks:
Mr. Cox, I'm sorry, before you step away from the microphone, for I hope what are obvious reasons I'm very protective of this process and want to be very transparent. You started your comments today by

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saying that you were approached and asked to apply and so I'm going to ask you a direct question on the record for public transparency purposes; did any member of County staff approach you or ask you to apply?

Mr. Cox speaks:
No.

Ms. Davidson speaks:
Thank you.

Mr. Cox speaks:
Thank you.

Chairman Gardner speaks:
That's an important distinction. Yes. Okay. Because we asked members of our business community to reach out to other individuals. We asked members of our ag community to try to identify individuals as well. Okay. So we appreciate your stepping up to the plate in regards to the business community reaching out to you.

Mr. Cox speaks:
Thank you.

Chairman Gardner speaks:
Okay. Mr. Garrison, it's my understanding you have another appointment, I appreciate that, and so we'll try to accommodate you or we will accommodate you, I should say.

Chris Garrison, Douglas County Stormwater Utility Task Force applicant, speaks:
Thank you. I've got a 12-year-old getting braces right now, so I've got to be there at noon to pick her up. So thank you.

Chairman Gardner speaks:
Well, good luck with the pain tonight.

Mr. Garrison speaks:
I know, it's ice cream night at our house.

Laughter was heard.

Mr. Garrison speaks:
I am a resident of Ruhenstroth. Sharla has encouraged me to do some disclosures up front. I hope you'll bear with me. I am a resident of Ruhenstroth. I am directly affected by the flooding of Smelter Creek. Probably the most important disclosure to make is Courtney Walker, a friend of mine, did reach out to me and said that my voice of reason would be probably a good addition to this board, so I wanted to make that distinction in total transparency. I would also encourage those in the community that are on social media that have a voice amongst social media to seek the truth and not to drag people through the mud unnecessarily. With that, my name is Chris Garrison. Again, I live in Ruhenstroth. I am a husband, father of two, and I personally have pulled people from Smelter Creek with my truck, with my hands, and I've helped elderly people evacuate from the floods of Smelter Creek. I've also helped numerous people with issues relating to the flood. Given the opportunity to serve on this board, you know, what's that look like to me, I'd rather be part of the solution than just complaining about the problem. Like I said, I mean, I

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have a vested interest. I live on the other side of Smelter Creek. I have no political aspirations. I have no political background. I have no geology/scientific background whatsoever. I sell insurance to people that sell insurance. I help solve critical commercial insurance problems; that's what I do. I volunteer locally with anything my kids are involved in and if I can be of service to this community, I would love that.

Chairman Gardner speaks:
Thank you. Good opening statement. With that, questions?

Commissioner Hales speaks:
Would you be willing to be the face of the task force with the public? And that is to help educate and inform across a variety of opportunities.

Mr. Garrison speaks:
It would be my honor.

Commissioner Hales speaks:
Thank you.

Commissioner Tarkanian speaks:
Did you say Courtney Walker encouraged you to apply or did I hear wrong?

Mr. Garrison speaks:
Correct.

Commissioner Tarkanian speaks:
Okay. Ruhenstroth has had one of the worst problems lately and it's important probably to have somebody who knows those issues real well and you live in there and stuff. Do you communicate and have you had talks with others in the community that have had problems with these issues?

Mr. Garrison speaks:
Absolutely.

Commissioner Tarkanian speaks:
And what was the conclusion with all of it? What do you guys feel is…

Mr. Garrison speaks:
Something needs to be done. I feel like what I hear from people is something needs to be done, the County is not doing enough, what are they doing, why aren't they doing it fast enough? And I'm not throwing stones right now, but those are the messages that I've received. Which is kind of interesting to be part of this conversation because this is a great opportunity to be part of that solution versus just complaining.

Vice Chairman Tolbert speaks:
All right, you've specifically stated that you're here and representing your community and not necessarily just Ruhenstroth, so how should flood protection be equal countywide? The County can't solve every flooding problem at once, obviously, so how should it decide where to begin?

Mr. Garrison speaks:
That's a great question. I think if the community saw this as a community problem it would be much more, I think people would want to give us money, give the County money to solve the problem from low income, fixed income, business owners. If everybody saw it as a community problem and understood

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that everybody's affected by this problem, it'd be far easier for everybody to participate in our community by raising funding to help solve this problem. I feel like there is a way, there has to be a way to fund a transparent program that works towards solving these problems. Maybe it doesn't happen overnight, maybe it's not a massive fee upfront, or maybe it's not a significant revenue collection very quickly. Maybe it's dragged out over time, over a longer period of time. Perhaps we're not able to move as quickly as we would want, but we would be moving forward to creating solutions.

Vice Chairman Tolbert speaks:
Okay. Then my second part to that, I usually only do one, but you hit that, how do you think this task force could build public trust? Because that's the bottom line, right, if everybody would be on board, if everybody believed. So the point of this advisory board is to be transparent, so how does this board help us build that public trust?

Mr. Garrison speaks:
You know, I don't know exactly what that looks like. I feel like if, you know, once the board is assembled, transparency is of utmost importance. I feel like there are numerous ways of communicating with the public, both in person, both social media, internet, news platforms, paper, what… You have to hit all of them. It's got to be accessible. You know, I've considered the ideas of, you know, perhaps doing a local stormwater podcast. Where are we at? What are we doing? Interviewing the different people, Commissioners, the Stormwater people, residents that are affected, you know, creating different avenues of engagement in which, because people don't just read the back pages of the newspaper for public announcements anymore, that just doesn't happen, at least for me it doesn't.

Chairman Gardner speaks:
This process is going to be open to the public. It's going to be subject to Open Meeting Laws. So you'll be sitting in a similar room on a dais or some sort of public forum. I'm not sure exactly where we are planning on having those meetings. A board of 15 people or so give or take a couple obviously probably won't be able to necessarily operate in this room. So understanding that in that process, all members of the public are going to have an opportunity to come to the microphone, such as yourself, and tell you, should you be on this committee, this task force, tell you how they feel about the different things you're discussing, so how do you feel about that process?

Mr. Garrison speaks:
I think it's critical. I think if given the opportunity to understand individuals' motivations that certainly allows you to understand the perspective, you know, what's motivating for this individual. Is this a business reason? Is this a personal reason? Like what is the understanding? And if you approach these conversations with the public as trying to understand true motivations, what's in it for, you know, why are they pushing for this, I feel like people will feel like they're listened to and their influence and their words are not just spoken into a microphone to be stored for the record.

Chairman Gardner speaks:
And you feel like you have the available personal time to devote to this type of process?

Mr. Garrison speaks:
I would make the time.

Chairman Gardner speaks:
Very good. Thank you.

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Mr. Garrison speaks:
Thank you.

Chairman Gardner speaks:
Thank you very much, Chris, appreciate it. Okay. Next, we have on our list Scott Mcafee. Am I pronouncing the last name correctly? Okay. Well, I don't always be great, but okay. Scott. We'll give you two minutes like everybody else and then we'll go into our questions. So thank you.

Scott Mcafee, Douglas County Stormwater Utility Task Force applicant, speaks:
I don't think any of you know me. So a little bit about me; I'm a resident of Douglas County and own a home with my wife near East Valley Road and Buckeye. I'm no longer a Certified Flood Manager. I listed that in my application, but that expired last week, so don't take that into account if it's something you've seen. We live a stone's throw from Buckeye Creek and are in a moderate flood risk zone according to FEMA maps. I apologize, I haven't been following this issue closely as it's been developing since last fall. I've been trying to catch up, mostly by reading through the County Master Plan, the Stormwater Master Plan, and watching about 15 hours of Board of County Commissioners meetings videos over the last three days. I don't have a lot of direct experience in county government and local government, so I apologize in advance if I say the wrong things. I'm retired, but I do have about 30 years of experience as an Emergency Manager in state and federal government.

Chairman Gardner speaks:
I'm sorry, what kind of manager?

Mr. Mcafee speaks:
Emergency Manager focusing on the use of geospatial information systems, GIS, for analyzing and modeling the reduction of risk from natural hazards. I've participated in response and recovery operations for a number of disasters, large and small, including hurricanes, fires, floods, and 9/11. Generally, my day to day job has been in the area of hazard mitigation, with the last 25 years of that in the National Flood Insurance Program. If selected for the task force, I may provide the most value by taking a look at any data and geospatial analysis used for making recommendations to the Commissioners and offering some thoughts. I thank the County Commissioners and staff for the hard work, public outreach, and working through tough decisions and striving to reduce flood risk for the people of Douglas County by advancing a stormwater management program and framework. Thank you.

Chairman Gardner speaks:
Thank you. Commissioners, questions?

Commissioner Hales speaks:
Thank you for your application. I would like to ask, would you be willing to be the face of this task force to the public to help inform them of the task force recommendations or information the task force has received?

Mr. Mcafee speaks:
I would. I don't know if you can tell, but I'm a bit of an introvert and I know a lot of GIS Analysts are, so it's a stretch for me, but it's a stretch I think is critical and important to what this task force and what you all would like to do.

Commissioner Hales speaks:
Thank you.

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Vice Chairman Tolbert speaks:
My first job was in GIS at the Assessor's Office in Carson City. So yeah, that was funny to hear another tech, but I have the gift of gab, so I'm quite the opposite. So my question would be in this process staff is going to be working with this group and they'll be bringing forth experts as you guys request them to give input on different aspects of it, so when the staff or these other experts that come in to give you information about it, how do you think the committee should evaluate those recommendations before deciding how they support it?

Mr. Mcafee speaks:
Yeah. So I mean, like I said, I watched videos of some of the meetings, I saw FCSs presentation. It was kind of interesting to watch how that whole thing developed and where they went from with their initial recommendations to what came out of that. And I think the key thing for me with the experience I have in GIS and data and analysis and report writing and all that kind of stuff is there's a real, it's enticing to kind of want to take it further and further and further and get things out of it that, you know, maybe the data doesn't support or maybe the unknowns aren't really understood. So my, I mean, my philosophy around this is to keep it as simple as possible. I mean, yes, look at the data. Yes, do the analysis, do the modeling that you need to do. But, you know, strive to keep it simple and strive to keep things from slipping away. I respect the opinions of experts. I think it's important to ask questions, right, and I think a lot of you asked some very good questions during those presentations. But I think it's also important to allow the experts that you're asking the questions of to inform you when maybe you're taking things a little bit too far and inform you about what the limitations of that data are. And it's hard when you're a contractor or staff maybe or something else to take direction from the Commission and push back on that and say, you know, maybe this isn't something we should be doing, but I think that's important for you as Commissioners to allow that sort of dialog.

Chairman Gardner speaks:
So, Scott, you seem to bring a lot of technical information background to the role, especially with Emergency Management, as you indicated. So I guess my question is if you were not selected to serve directly on the board would you be willing to serve as a technical expert and offer those insights to the actual task force on a routine basis?

Mr. Mcafee speaks:
Absolutely, I'd be happy to do that.

Chairman Gardner speaks:
Okay because those are going to be extremely important to the role, to the task force.

Mr. Mcafee speaks:
Sure.

Chairman Gardner speaks:
Okay.

Commissioner Hales speaks:
You have a degree in English; how did this happen, how did this career happen?

Mr. Mcafee speaks:
You looked at my resume, holy cow. Yeah. So I guess great question. I hadn't thought about that in a while. It used to be, I don't know, a point of pride for me or something. I mean, I grew up in the 80s and my dad was a computer enthusiast and so it's always kind of been a hobby for me, you know, computers

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and stuff. And then I got to college and I pretty much didn't know what I wanted to do and I was undeclared for as long as I could possibly be undeclared for and when I finally had to declare a major that's where I had most of my units because I enjoyed it, so that's how I ended up as an English major. But I've always been interested in computers and technically oriented and I started out when I was in college as a student assistant working for the library of the Bay Area Earthquake Preparedness Project. So I started off in earthquakes and spent a lot of time there with the State of California. I was eventually hired to FEMA and worked in the flood mapping modernization program and the NFIP insurance part of it, but that's kind of where my English major comes from.

Commissioner Hales speaks:
If you were on a task force with a lot of loud voices, could you make your voice heard?

Mr. Mcafee speaks:
I will try.

Laughter was heard.

Commissioner Hales speaks:
Thank you.

Chairman Gardner speaks:
That's a good observation and question. I don't have any other questions. Any other Commissioners? No. Okay, Scott, thank you so much. We appreciate your application and visiting with us today and we'll be talking later about who we want to put on. So thank you.

Mr. Mcafee speaks:
Thank you and thank you all for your work.

Chairman Gardner speaks:
Yeah, appreciate it. Okay, Mr. Ortiz. Can I call you Joe or do you go by Joseph? Joe is fine. Okay. That's what I've called you before, but I just wanted to make sure I was…

Joseph Ortiz, Douglas County Stormwater Utility Task Force applicant, speaks:
It’s one syllable, so maybe that will be easier.

Chairman Gardner speaks:
… being correct. Okay. I didn't want to offend you. Okay. So, Mr. Joe Ortiz.

Mr. Ortiz speaks:
I'm here as a resident of Douglas County, specifically Fish Springs. I hold three contractors’ licenses in two states; plumbing, demolition. One of our companies specifically does flood mitigation primarily in buildings, but we deal with a lot of stuff outside of the buildings as well. We had some involvement in the flood late last year out there, so we were directly involved in helping people partially through our business, but also through volunteering trying to help out especially some of the older residents of that area that were devastated. I won't bore you with any more of an introduction because I feel like I provided a pretty detailed resume, so if you have any more questions about who I am feel free to ask.

Chairman Gardner speaks:
Thank you. No sense taking that time if you don't need it, right?

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Mr. Ortiz speaks:
Yes, sir.

Chairman Gardner speaks:
Yeah. Okay. Thank you.

Commissioner Hales speaks:
Would you be willing to be one of the faces of the task force with the public?

Mr. Ortiz speaks:
I always tell people I've got a great face for radio, but in this case, yes, that's why I'm here is to be of service to the community.

Commissioner Hales speaks:
Thank you.

Commissioner Tarkanian speaks:
I think your face would be great on radio.

Mr. Ortiz speaks:
I agree.

Laughter was heard.

Commissioner Tarkanian speaks:
So you said you work with mitigating some of the flooding and so forth within the county already through your contractor's business; is that correct?

Mr. Ortiz speaks:
I'm sorry.

Commissioner Tarkanian speaks:
That's okay. So you said that with one of your contractors' businesses, I believe you said, you work on mitigating some of the stormwater damages that have been caused in the county.

Mr. Ortiz speaks
Yes, sir.

Commissioner Tarkanian speaks:
And can you just tell us a little bit about that and how you got started in it?

Mr. Ortiz speaks:
How I got started in the mitigation part of it?

Commissioner Tarkanian speaks:
Yeah. Well, I mean, obviously that's a good interest for this type of a task force, I just thought it'd be nice to see how it got started.

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Mr. Ortiz speaks:
Ultimately how I got started in mitigation was because I had a plumbing company, a very large plumbing company, that served Northern Nevada and I take pride in giving referrals to companies that I know and trust that have integrity and we ran out of options, so I just started my own flood mitigation company. All of our technicians are IICRC certified, which is, you know, high level certification as well. Our company is also an IICRC certified firm, so we've been through a lot of training and couple that with a lot of experience, but ultimately that's why we started that company because there…

Commissioner Tarkanian speaks:
Thank you.

Mr. Ortiz speaks:
Yeah.

Vice Chairman Tolbert speaks:
So my question is, I'm kind of combining, if you looked at 15 and 17 together, since one is how should the businesses contribute and the other one is how do you think that they, what knee jerk do you have about how those fees should work for businesses? Because you specifically are going to have three businesses, right, that could be affected by that, so how do you, what's your knee jerk to that? It doesn't mean you're going to push that through but just trying to see where you're at.

Mr. Ortiz speaks:
Yeah. Well, I did read through the questions and 15 and 17 I, for 17 I put same as question 15, they're basically the same thing. But ultimately, it's about, hold on, let me see, let me just read the question real quick. Ultimately, it's about, sorry, I can't hear or see. Ultimately, I guess I would kind of put that question back to you, like, what businesses are we talking about? Whether it's, you know, existing businesses, new businesses that are coming in because I know a lot of people are talking about pass the fees on to builders or, you know, push more of it to businesses, which the overwhelming majority of businesses in Douglas County are our neighbors, the owners of them are our neighbors, and at the end of the day, those fees are going to be passed on to our neighbors anyways. There's no company that I can think of that's going to just absorb those additional costs. So I think there's more of a conversation that needs to be had about that and certainly more information needs to be provided before I could make a decision right here and say, hey, this is the way to do it. Hopefully that answers your question.

Chairman Gardner speaks:
And that's a balance that you would have to make, Joe. As a business owner and as a resident, of course, is you would be affected almost like a double barrel shotgun, right, both of those, so how do you weigh those processes?

Mr. Ortiz speaks:
Absolutely. Well, and that's something that I have to deal with on a daily basis. All of our businesses are customer focused. We are residential for the most part. And I know that we have to see all of these people in the grocery store, at church, and everywhere else, so I weigh our decisions on what we do on a daily basis. Even though we have set pricing, we have certain processes and procedures in how we run our businesses, but, you know, you still have to consider Dolly down the street that's 83 years old on a fixed income that just had to have her well replaced last week, that's a real story, that is going to have to deal with, you know, this. So those are real things that I deal with on a daily basis in our community.

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Chairman Gardner speaks:
We share those concerns. Yeah. Thank you. And we face those same people in the grocery stores, so yeah. Okay. Any other questions, Commissioners? Commissioner Hales, you still have your microphone on.

Commissioner Hales speaks:
Yes. One of the things I'm trying to look for is whether the applicant has an open mind and trying to look for statements made in social media or in public or whatever that might indicate that they've already got a mind made up or an angle in looking at a particular thing because we want people who come to this task force and look at all the information that they may not have looked at deeply and be willing to maybe change their mind and so I guess what I'm asking is do you have any position right now before going into the task force that would make you negative about charging fees just uniformly or could you come into this thing with an open mind?

Mr. Ortiz speaks:
I'm in here with an open mind, but I'm also in here because, as you said in the beginning, we did host you and Mark at our home with about 60 of our neighbors from the Fish Springs area. We invited all five of the Members to do it at another time, you know, differently, so that way there were no Open Meeting violations, but ultimately there's not enough information out there, I think, for you guys to have even made a decision to move forward with this and it was clear when we had that meeting at my house. And I think it's been clear with subsequent conversations after that because a lot of things have been brought up that you yourself said, hey, that's a good idea, I never considered that. So ultimately, I mean, I don't have my mind made up on anything other than where we're at right now. Nobody, as far as the decision makers and the community, none of us have enough information to be able to make any sort of an educated decision on this. So I guess the short answer is I'm here trying to find more information to help make that decision.

Chairman Gardner speaks:
Thank you.

Commissioner Hales speaks:
Thanks.

Chairman Gardner speaks:
Any other questions? I think we're done asking questions, so I appreciate your attendance. And once again, I said it to everybody, but I'll repeat it again, if an individual is not selected on this board, because we do have a limited amount, we hope that you stay engaged with the process; that's very important to us.

Mr. Ortiz speaks:
Absolutely, you won't get rid of me that easy.

Laughter was heard.

Chairman Gardner speaks:
Okay. Thank you, Joe, appreciate it. We had one other person on the list today in this first session and I've been informed that Mr. Reiman has decided not to interview; however, he did not indicate that he was withdrawing completely, so that's where we are. Okay. So it is 12:05 PM and our next session is starting at 1:30 PM, so we are going to go ahead and break for lunch at this time and we will return at 1:30 PM to listen to the other applicants from the North area, the South area, and the West area. So thank

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you for your attendance. The meeting is now in recess. I should say also, I want the public to understand that I don't like to break in the middle of an agenda item, but I can promise you, as the public, should we choose to go to lunch together we will have other individuals who will ensure that we will not deliberate or break Open Meeting Law, very important.

A lunch break was held.

Chairman Gardner speaks:
It is 1:30 PM, so we'll call this meeting back to order. I appreciate everybody being in attendance and hopefully everybody got some refreshments during the lunch hour. For those that are new in the audience that were not here this morning I'm going to repeat some things, you may have heard them online if you were participating in that manner, but what we've done is we've scheduled this by areas of the county and tried to give you some times where we would interview you so that you didn't have to tie up your entire day with us. We have developed a set of 30 questions. You may have seen that in the Board packet. That doesn't require us to ask all 30, of course we're not going to, and also it doesn't restrict us to those 30 questions either, so the candidates won't necessarily be asked the same questions, it all depends on what the Commissioner wants to ask. We're providing ten minutes for the dialog to take place, so a two-minute opening statement on who you are and why you might want to be on this task force and then after two minutes, and Vice Chairman Tolbert will be timing that, you'll see a red light when your two minutes has expired and then we're providing up to eight minutes for the Commissioners to ask questions. We don't necessarily go the full other eight minutes, but we're just trying to get enough information here so that we can make some good decisions on who should serve on this task force. As you know, we started out with 54, we whittled that down to 25 and then we've had three individuals withdraw from that process, so we're down to 22 that we're actually interviewing today. I believe all of the individuals that are interviewing this afternoon have indicated they will be here in person, except for Mr. Lennie Lerg, who is the CEO, I believe, or the Manager of the Starbucks plant. He had a previous engagement that he could not break and so he won't be here, but I believe he's submitted his responses in writing, I think. So at this time then, I'm going to go ahead, and hopefully there's no questions, but at this time then and the list was not done in alphabetical order, so it’s pretty much random, but at this time then we're going to the five people that applied that fit into our North region of the county. The first one is Mr. Larry Werner, who is a previous County Manager. Are there disclosures that you want to make? Okay. So I'll go ahead and entertain those disclosures. I'll start that off then. People are saying this needs to be a committee of the residents. This is a task force that will be made up of residents and then also business owners and also ag people. If I were to try to say that I, if I was, anyways, almost everybody on this list, even the 54 that we had to whittle down, I pretty much know almost everybody on the list except with few exceptions and Commissioner Tolbert has indicated the same. He's lived here a lot longer than I and the other Commissioners. And then Ms. Davidson had a, so I'm not going to recuse myself from making these decisions today.

Ms. Davidson speaks:
Thank you, Mr. Chairman, Members of the Commission. In the interest of transparency I will disclose that I worked previously for Larry, as did many members of County staff when he served as the former County Manager for Douglas County. You had two instances where you served as County Manager. And then I will say of the applicants that are being interviewed by this County Commission Mr. Werner is the only individual I have had a conversation with. I did not encourage him to apply, but when I saw his application, I did reach out to him and have a conversation. Specifically, we chatted about what the task force experience might look like this time and what it looked like last time when he organized the task force, which I'm sure he'll get into today with his remarks. But also, I asked him if he would potentially consider facilitating this committee if there was a Facilitator chosen. We had an extensive conversation about what that facilitation process might look like. With that, that's all I have to disclose. Thank you.

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Chairman Gardner speaks:
Other Commissioners, do you need to disclose anything beyond what I've already said?

Commissioner Hales speaks:
I disclosed all this morning.

Chairman Gardner speaks:
Which means that you know everybody, basically. I mean, you went down the individual names, but yeah.

Commissioner Hales speaks:
I could have added more, but…

Laughter was heard.

Chairman Gardner speaks:
Okay. I mean, it obviously makes it difficult for us because we're around town and it's a small town, everybody knows everybody and that's good and bad, right, and everybody knows you.

Lawrence Werner, Douglas County Stormwater Utility Task Force applicant, speaks:
Thank you, Mr. Chairman. And thank you Ms. Davidson, for reminding me of all the good times we had back in the past. For the Board and for the comments of the period I'll give a brief rundown of my resume. I'm a retired Civil Engineer and Land Surveyor. I'm retired from several jurisdictions; Carson City, Douglas County, Puyallup, Washington where I served in all of those, at some point Public Works some were in between interim and then somewhere along the line County Manager back and forth several times. But I keep thinking one of these days I'll get it right if I live that long. But anyway, yeah, I was interested in that because I am a firm believer that the stormwater system can be treated just like a utility. If you think about it, houses connect up to water systems, power, sanitary, sewer, electrical. Stormwater, once it gets into the County's system, it's like any other utility, people contribute to it. They may not contribute a lot, but by the County having to maintain a stormwater system to prevent roads from being damaged, houses from being damaged. It won't stop all the flooding, but it gets rid of all the nuisances that occur with development. And in the other jurisdictions where I've worked with, we have found it very feasible to talk about it as a utility, not… Anyway, I guess I'm done. Oh, okay. But anyway, that's kind of the reason I keep coming back to this is maybe it's a different frame of mind. I don't look at it as a tax. It's based on the water that you generate from your property, be it residential, business, whatever. In many cases agricultural is not included because it absorbs a lot of that stuff, but you also then have portions of driveways and streets that come off the agricultural property. So there's ways to address all of those, but like I say, as a utility, not as a tax.

Chairman Gardner speaks:
Thank you. Questions, Commissioners?

Commissioner Hales speaks:
Thank you for applying.

Mr. Werner speaks:
Thank you.

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Commissioner Hales speaks:
The question I've asked everyone, or they've addressed in their comments, is would you be willing to be a public face of the Stormwater Task Force and that is to educate members of the public, perhaps through Town Hall meetings or other avenues?

Mr. Werner speaks:
Yes, I would be.

Commissioner Hales speaks:
Thank you.

Commissioner Tarkanian speaks:
Okay. I got a couple questions dealing with when you say this should be utilized or shown as a utility. So we had a definition of what would apply as utility instead of a tax and one of the things was based upon the benefit each person gets at their home or the use, the business or home. How do you apply that in this situation when you're talking about roads and how does that…? Okay, go ahead and I'll ask you a second question.

Mr. Werner speaks:
Yeah. The way I look at it is, for example, you have underground drainage systems throughout the county or you have roadside ditches. Those need to be maintained and the County is doing it now, they have a maintenance crew, Courtney has her program going on, and that's currently being funded probably from General Fund revenues that do that. Where I've experienced it that makes sense is to have that as a dedicated utility where it gets its own funding, doesn't compete with the General Fund tax dollars, but countywide maintains the drainage ditches that are owned by the County, the pipes that are owned by the County.

Commissioner Tarkanian speaks:
Let me just interrupt you. We understand all that, and yes, it does come out of General Fund, they're taking the money from the roads to do this. We all want it to work this way, but I'm trying to get to how you analyze this to fall under the definition of a utility, as was stated to us by our former CFO, which I thought was a very good definition. How do you allocate, because this is what this committee is going to be doing, how are you going to allocate the benefit each person gets and then allocate the cost to them based upon water that's flowing across the county in different areas and may not affect any homes, but may affect roads that people drive? See, to me, that's the hardest question to answer for your task force.

Mr. Werner speaks:
It's how you approach it, Commissioner. It's like, for example, I may live out in the county, very rural area, don't have any there, but water that comes off of my property goes into the road ditch that's beside my property and that has to be maintained. My contribution is, what we looked at, was taking a look at the different sized properties how much water would generally come off of those in a typical thing and then therefore it's not just a benefit to the property, it's what you cause and now you're paying for it. Think of it as a sanitary sewer system; it's the same idea. You're using a system that you are taking stuff from your property and it's being treated by the County.

Commissioner Tarkanian speaks:
So the sewer system takes one part of a sewer and originates at that the home or business and it transfers through a sewer system. This water is coming across numerous properties, probably started way up the streams, up away from some of the downstream areas, it's passing through a number of areas, so each one of them are responsible for the size of the home. See, I don't agree. I thought the biggest mistake that the

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consultants that we paid all this money to did was to use this permeated and non-permeated calculation. Because to me, if you got a big home or a big ranch with a bunch of non-permeable stuff, why are you getting a bigger benefit than someone else in a smaller home when really the revenue of this is being used to maintain the roads that people are driving on? You're not going in and stopping the flooding on people's homes; that was a category three part. The first two categories dealt with maintaining the current culverts and drainage ditches, which are basically to keep the roads secure and maybe some homes that are in the area. That has nothing to do with the size of the home or the non-permeation and that's what you're saying you would allocate. And you got great credentials, believe me, I think everybody on the Board is probably going to vote for you, I just disagree with what you're saying right here and it concerns me.

Mr. Werner speaks:
Historically what's been shown is the only equitable way that's been able to have been figured out on this is to look at under a typical small storm. We're not talking about flooding, we're talking about just your typical rainstorm, maybe a two-year storm, somewhere in that general hood. There's water that comes off of that property that without the house there would have never left the property, it would have absorbed into the ground. Now that you've got the house and the property that's contributed now a portion of water to the drainage system. And so what you look at is that under a small storm, again, not floods, you look at, okay, what does it take to maintain this and how do we equitably share that? And what we have found that has worked best is that you share it based on what you contribute to the problem and so…

Chairman Gardner speaks:
Okay.

Commissioner Tarkanian speaks:
Real quick, I'm gonna let you move on because I don't want to take up all… Is that what you were going to get at?

Chairman Gardner speaks:
Well, I mean, we're giving each person ten minutes and we have two Commissioners that haven't asked questions yet and we're approaching the ten minutes.

Commissioner Tarkanian speaks:
I've only asked a few questions all day. I'm sorry. This one interests me because it was talked about. Never mind. My Chairman would prefer that you get to the next person, so thank you.

Mr. Werner speaks:
Okay.

Vice Chairman Tolbert speaks:
So actually, I think I'm going to ask the same question in a different way. Obviously, you bring a lot of technical expertise, so how do you make sure that you're not dominating the conversation, but providing help to this citizen committee and help it make the recommendations? So how are you going to balance having this technical expertise and bringing it to the table while still working with the committee to come up with a solution?

Mr. Werner speaks:
I think it's you have to start with some base element, but understanding that there may be variations to that, people may have different thoughts that, as Commissioner Tarkanian just stated. And I think what you have to do is look at, okay, how do we separate that into pieces and can you measurably utilize some of that information or is it more emotional than technical? And that's where it gets difficult. And I can't

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say today that what we just talked about would be the way you have to go. There could be alternative ways based on what this county sees and how they approach the issue, but that's where you get involvement with the community. The toughest part is talking to somebody who just doesn't want to do it for any reason. That can't really set the stage. It needs to be done on say, okay, what would you offer in lieu of this? How would you come up with an equitable way of funding this program that the county sincerely needs? I don't know if that answers the question.

Chairman Gardner speaks:
Thank you, Mr. Werner. I had two questions. I know that you've been involved with stormwater in other communities, so number one, one of the chief concerns I have, of course is, not of course, I shouldn't say that, but one of the chief concerns I have is stormwater improvements require additional funding, how should the County consider residents with very limited financial resources? How has that area been discussed and addressed in other…?

Mr. Werner speaks:
There's multiple ways to do that and some of them are done like you do with some of the other utilities, you actually say, okay, because of certain levels either… I'm trying to think of an example and I have a hard time coming up with it. But there may be a way to do a reduced fee, that you recognize that, and in fact, from some of the source that's being subsidized to make up the balance. That could be, I know in some cases we did utilities that way. Based on incomes people could apply and could get help on water bills. For example, I'm with FISH and we help people pay their water bill. Well, the city recognizes that, this is Carson, and they reduced their fee. So I think that same thing could be looked at based on the need. And, you know, just determining the criteria would be extremely difficult, but it's possible.

Chairman Gardner speaks:
Good. Okay. So that's an important consideration obviously for this task force, I think, is to understand the financial resources of some of our elderly populations or maybe even low-income families who are living day to day, paycheck to paycheck also and we need to be able to accommodate that. So okay, good. And secondly, there's a question here, if the County can't solve every flooding problem at once, and of course we can't, there's just not the dollars necessary, so how should we decide where to begin? What would be the priorities?

Mr. Werner speaks:
To me, that's a separate discussion, but a good one. What I look at it is, the Stormwater Utility you're looking at now looks at maintaining whatever stormwater system you've built. When it comes to solving flooding issues and you have a countywide flood plan you have priorities based on damages and concerns that the County works with the consultants to figure out, okay, what kind of projects do we need out there? And then you look at the ability of getting funding for those. Can you get federal funding? Can you get assistance? To try to fund your construction elements from a utility is really not feasible. What you want to do with the utility, in my mind, and I may be wrong, is to be able to maintain what you build, but the building of it comes from a different program and process.

Chairman Gardner speaks:
Thank you. Any other questions?

Commissioner Hales speaks:
Yes, I appreciate your distinction between a tax and a fee. Based on a few hours I spent with 400 angry people they don't share that. If you were to be on the task force or possibly even Facilitator of a task force, how would you manage this situation where there's truly a distinction between a tax and a fee and most people don't care?

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Mr. Werner speaks:
Yeah.

Commissioner Hales speaks:
And in fact, it might be an emotional trigger.

Mr. Werner speaks:
Commissioner Hales, you've just described what happened about 20 years ago here. So we had a task force that got formed and we were doing the same thing and emotionally people just did not like it at all and we ended it. I don't know, sometimes it ends up falling in your court. You, as the County Commissioners who make these laws and regulations may have to make a decision that what you're hearing from the community in this area has no statistical value. It's emotional, but it still needs to be done to the benefit of the county and that falls in your lap. Not a good one, but that's where it ends up at.

Commissioner Hales speaks:
So could you find a way to talk about this without calling it a fee and insisting it's a fee and not a tax?

Mr. Werner speaks:
I don't know. You could try, but again, people reach a point where they don't want to pay either, they're done, they don't want to pay anything and at some point, that's not an acceptable answer.

Chairman Gardner speaks:
Okay.

Commissioner Tarkanian speaks:
For it to be accepted by the people as a fee you're going to have to have a better explanation of what benefit each person is getting for that fee because that's what it requires. And to say that you're taking the size of the house, the property, and the permeable water that's flowing through there it's not not going to buy with a bunch of people because water is flowing across a large area; it's starting in one area, it's more prevalent in one area. If one area would not have built up higher, it may have never gotten to the lower area. It's not a question, just a statement.

Mr. Werner speaks:
Well…

Chairman Gardner speaks:
Yes, and I appreciate that. The questions that you've raised, Commissioner, are questions I believe that the task force will be responsible for addressing and how that relates to them and how it affects each individual. So they're going to have a heavy lift, I would say, a heavy lift. So okay, we've gone a little bit over the time.

Mr. Werner speaks:
Can I just say one thing though, just for your information? I'm going to be out of town from August 30th to September 5th and then September 20th to October 7th, so I don't know if that impacts who you're picking or those kinds, but I will not be available during those timeframes.

Chairman Gardner speaks:
Okay, thank you so much. I appreciate the heads up on that. With that, then our next person on our list is George Phillips. Once again, two-minute opening statement and then questions from the Board. We're going to try to get this into ten minutes. Okay.

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George Phillips, Douglas County Stormwater Utility Task Force applicant, speaks:
I'm pretty sure I'll be pretty fast.

Chairman Gardner speaks:
Thank you.

Mr. Phillips speaks:
I really don't want to go on after that; that was amazing. A little bit about myself; I moved to Douglas County 11 years ago with the company I work for still, VIP Plastics. I came from Southern California, which I know is a negative thing to some. But when I moved here there was a lot of construction that needed to be done to the building we're at. I learned a lot about the necessities with flooding and I was actually quite frustrated with different building requirements but learned a lot in the process. I don't have a huge introduction. All I can tell you is that I would bring you a perspective from both the residents and the business perspective, if that's what you're looking for.

Chairman Gardner speaks:
Well, you just addressed one of our questions, so thank you. Commissioners, questions?

Commissioner Hales speaks:
Thanks for being willing. My question is, would you be willing to go be the face of the Stormwater Task Force to the public and help educate and inform the public about things the task force learns or recommends?

Mr. Phillips speaks:
Once I am educated enough to feel confident, absolutely.

Commissioner Hales speaks:
Thank you.

Vice Chairman Tolbert speaks:
For me, knowing you, because this is another one of my acquaintances, my question for you is number six, decision making. What information would you need or want to see before supporting or creating, you know, making any attempts to resolve this as part of the group? As part of the group, what would you think the County (*inaudible comment*) information you'd like to know?

Mr. Phillips speaks:
The dollar amount obviously would be the biggest, but the equipment required, the hours needed, and what we're looking at. I mean, when I educated myself a little bit about what we're working on here there's a lot of debris that needs to be cleaned up. So it's really where all these sections are at. I would actually like to know the location so I can go myself to see what needs to be worked on. And yeah, I would really like to know that that number, that dollar amount that's needed, required.

Chairman Gardner speaks:
That was going to be one of my primary questions is how do you balance being a resident and also being the General Manager of a business here in Douglas County? How would you balance that? But I will go back to the question regarding affordability, recognizing that we do have a certain amount of residents that are on fixed income, so how do you wrestle with that concept?

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Mr. Phillips speaks:
So I honestly think it really starts with, I'm with the square footage of the home and when it was purchased. I got a personal, I am taxed heavier on my property tax because I purchased later in the year, you know, 2015 and that's where I think people can afford it a little more. They can afford a little bit higher tax because they moved here with a higher income. Those who have been living here since the 30s, the 40s, maybe retired at this point, their income isn't as high, so I would go based off that. To backtrack and answer your question about balancing between residents and business, I do that all the time. I think it's a great thing to bring to the table because I do look at it from both perspectives and try to find the happy medium.

Chairman Gardner speaks:
The other thing I hope you would understand, should you be selected to be on this board, is that there are going to be a number of residents that are going to come before you and suggest basically that even the thought process dies completely of creating a Stormwater Utility fee. So they're going to come and they're very passionate about that, so are you mentally and physically prepared for that type of situation occurring?

Mr. Phillips speaks:
I feel strongly that I am. I have employees who work beneath me and I have bosses that are above me. No one's ever happy with me, so I'm used to that. I understand where people are coming from and why they don't want a tax, I really do, but I also understand growth and maintaining our county. And I've personally been in the middle of a flood in Truckee and was not thrilled with the situation I had to deal with. So yeah, I'm prepared, very much so and I'm ready to speak up to whomever once educated enough.

Chairman Gardner speaks:
Thank you. Any other questions, Commissioners? No.

Mr. Phillips speaks:
I appreciate the opportunity. Thank you very much.

Chairman Gardner speaks:
Thank you, George, for being with us today. Something I failed to mention before when we brought the thing in also is that we're going to interview everybody and then we're going to come back to the Board for, then we'll take Public Comment and deliberate on this. I did not take Public Comment as I indicated I was thinking about doing at each level, but that's okay, so we'll do it at the end. We will do it at the end. I'm trying to embed that in my mind that I have to do it. I'm not doing it for you. So anyways, so the next one we have is Steve Walker. Steve.

Steve Walker, Douglas County Stormwater Utility Task Force applicant, speaks:
Good afternoon, Commissioners. I have lived in Douglas County since 2020. I worked in Douglas County for Soil Conservation Service since 1981. I've been on probably every ranch in the Valley during my career. I was also instrumental in working for the Soil Conservation Service with Douglas County, with Arnold Settelmeyer, with the Conservation District, and authoring and implementing the Water Conveyance Advisory Committee, the ditch ordinances. I know the ditches. I know how they run. I know agricultural operations. I'm not a farmer. I'm not a rancher. I own 30 acres. There's 75 cows on it right now; they're not mine. But I do have a degree in agriculture and I was raised on a ranch on the Idaho/Nevada border and did row crop farming in Idaho and my wife and I also developed our own alfalfa farm in Fallon. I'm here because I want to give back. I am retired. I am happily retired. But when I saw this opportunity, I thought, I know something about these issues. I worked in Washoe County as a Regional Water Management Planner for five years. I was instrumental in developing that plan. I worked

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with water conveyance and stormwater issues there and we almost always failed. And basically, we would require the developer to build drainages and then we would never maintain them because we didn't have any money, we didn't have any source. I also think Douglas County is unique in you have 39,000, 40,000 acres of irrigated agriculture. And you can talk about your street culverts, but who is conveying the stormwater right now is a ditch system in Douglas County, and who's being impacted by that is the flooding of the fields. That works quite well, but it needs to be recognized.

Chairman Gardner speaks:
Thank you.

Mr. Walker speaks:
I would like one thing. I'm hard of hearing, so if you could speak up, I'd appreciate it.

Chairman Gardner speaks:
Very good. I have to remind everybody also, when I went in to the audiologist they told me you're getting hearing aids, they're not hearing cures.

Laughter was heard.

Chairman Gardner speaks:
Commissioner Hales.

Commissioner Hales speaks:
Thank you for applying. Would you be willing, if you were a member of the task force, to help educate the public about what you have learned and any recommendations the task force is making?

Mr. Walker speaks:
Yes, I'd be more than willing and I think I have quite a bit of experience in doing it. I served as a lobbyist for Douglas County, Carson City, Lyon County, Storey County, Eureka County, and Truckee Meadows Water Authority and I constantly had to explain issues to the public. I am kind of maybe a ham. I don't mind getting up in front of groups at all.

Commissioner Hales speaks:
Thank you.

Commissioner Tarkanian speaks:
So you said when you were working, I believe, up in Reno on a Stormwater project and it didn't work out for you guys, how were you, what do you think you could do, would we do differently here to make it work here? I'm sorry. You said you're hard, did you hear me okay?

Mr. Walker speaks:
I got you.

Commissioner Tarkanian speaks:
Okay. Thank you.

Mr. Walker speaks:
What could make it work here? Well, again, I think you have to say we have to be equitable. You create the flow and the cost of conveying that flow has to be equal. So the equity is really a tough thing to do when you're talking about an impervious area measurement where you put a six hour 24-year storm, come

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up with a number and then you have to say how much it is going to cost to convey that flow. But that has to be, I think if the public is going to accept any type of fee, then you have to make sure that that's the way you do it. Again, I would say that you have a unique situation in Douglas County because you do have a floodplain that hasn't been developed and the pastoral nature of the Valley lends itself well to conveyance of floodwaters onto irrigated agricultural land. But if you're going to do that, maybe there ought to be some type of compensation.

Vice Chairman Tolbert speaks:
So mine says since you have the background in agriculture and being a resident what would you say are the top concerns are of the different neighborhoods around the Valley?

Mr. Walker speaks:
The top concerns of the agricultural community in Carson Valley dealing with stormwater issues, that they are going to be impacted by the stormwater drainages and that it sometimes would be to their advantage, sometimes it wouldn't. But at the same time, if you're going to put the stormwater onto my land and my contribution to the actual queue, the actual flow is minor, then what's in it for me? I think that they're going to ask that question; what's in it for me? You got to realize too the slope of the Valley is about 6/10th per 100 feet almost uniformly going from the southeast to the northwest. So that's how, you know, if you try to fight that you need to put that into your computations this is how we get the water to flow through this Valley. And I'm not an engineer, but I do know how to irrigate.

Chairman Gardner speaks:
Okay, so I have a couple of questions and you brought one of them up in regards to impervious surfaces. That was a huge, huge debate for us on the week of May 28th and the definition of impervious surfaces. We are a rural community and we're encouraging, but we're also a fire prone community and so we really encourage our residents, especially the people that have two acres such as myself, five acres, ten acres or larger would technically have more impervious surfaces because we are also trying to be a very fire wise community and make sure that our areas are cleaned out around our house, so how do you take that aspect in? Because it appeared at that time that we were almost penalizing our residents for being fire wise and that's troublesome in the community.

Mr. Walker speaks:
So creating hard surfaces as a fire prevention mechanism and then getting penalized for that because you've done that; it's like no good deed goes unpunished. I would just have to say, I'll go back to it, it has to be equitable. If you've created that hard surface and the rain falls on it and runs off of it then, and what does that cost to convey that amount of rain? And I think that, yes, you have a situation where I'm doing it for fire prevention, but I think you'd get into the weeds and you would never implement anything if you started making exception to certain impervious areas aren't included and certain ones are because an impervious area is an impervious area.

Chairman Gardner speaks:
Well, I'm sure that the committee, the task force, is going to get into that debate because the difference between gravel and parking lots are significant, right, the impervious ability of that.

Mr. Walker speaks:
Right, and gravel and a vegetated area obviously are, it's not included in the fee computation if in fact you're going to go to a fee. I don't know if that's possible in Douglas County.

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Chairman Gardner speaks:
Yeah, okay. So my last question will be, if not selected, what do you see is your role or how will you play a role in this process?

Mr. Walker speaks:
I see my role as that I have experienced a lot of decision making in government process and I have facilitated meetings. I have been involved as both staff and as also an appointed person and I learned from that experience. And so I'm 75 years old. I have been around the game and I have been around stormwater issues. I have a very good background in water in general and so I will contribute by trying to provide my knowledge, but also by knowing that it's more important to listen than talk.

Chairman Gardner speaks:
Okay. Commissioners, any other questions you might have for Steve? No. Okay. Ms. Davidson.

Ms. Davidson speaks:
Thank you, Mr. Chairman, Members of the Commission. I do think that Mr. Walker disclosed his time as a lobbyist for Douglas County, but I also want to make a disclosure. I routinely worked with him and I signed/executed the agreements that Douglas County had when he served in that capacity. He has since retired. I enjoyed working with him. I have not discussed this matter with him at all. Thank you.

Chairman Gardner speaks:
I would indicate also as Chairman of the Board and also on the legislative committee of the Nevada Association of Counties we did work with Steve Walker as a consultant for the County or as a lobbyist for the County. His primary function on behalf of Douglas County was advocacy in regards to ag issues before the state legislature. So we appreciate that activity, but once again, that won't impact my vote one way or the other, but I felt like that's an appropriate disclosure. With that then, we'll go to the next person we have on our list. We have Jonathan Lang. I know he's here. Welcome, Jonathan.

Jonathan Lang, Douglas County Stormwater Utility Task Force applicant, speaks:
Thank you, sir. Good afternoon, Commissioners and thank you for the opportunity for me to be here today. I appreciate your consideration for the appointment of the Douglas County Stormwater Utility. I've spent my career serving the community in a variety of roles and those experiences have taught me the importance of protecting natural resources, making thoughtful decisions based on facts, and working collaboratively to solve complex problems. I've also reinforced the value of listening to different perspectives, evaluating issues objectively, and focusing on the long-term best interests of the actual community that I was serving for. As a rancher, I currently manage approximately 300 head of cattle. I have firsthand experience managing land, water resources, and understanding the importance of responsible stewardship. I am also well versed in the Alpine Decree and have a strong appreciation for the legal and historical framework that shapes the water management of Douglas County. Over the past year and a half, I've attended Stormwater Division meetings and provided input where appropriate, giving me greater understanding of the technical, financial, and policies, and the considerations involved with the stormwater management. If appointed, my role would not be to advocate for only a single group or a predetermined outcome. My responsibility would be to represent the residents of Douglas County by listening carefully, asking thoughtful questions, reviewing the available information, and working collaboratively with the fellow task force members, County staff, technical experts, and members of the public. I believe the task force responsibility is to develop the recommendations that are practical, fiscally responsible, legally sound, and sustainable, recommend recommendations that protect our natural resources, respect existing water rights and private property, support public safety, and make reasonable use of tax dollars. Thank you again for your time and consideration. I'd be honored to serve on this board if selected.

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Chairman Gardner speaks:
Thank you. As I understand, you have a recommendation by the ag community for inclusion on this board.

Mr. Lang speaks:
Yes, sir.

Chairman Gardner speaks:
Thank you.

Commissioner Hales speaks:
Is this a formal recommendation by the ag community? By which group? I'm just wondering what you just said, Chairman Gardner, maybe you should answer that.

Chairman Gardner speaks:
I believe he was recommended by the ag community to apply or recommend to…

Commissioner Hales speaks:
What do you mean by ag community?

Chairman Gardner speaks:
The farmers and ranchers. I mean, maybe I'm mistaken; is that not the case?

Mr. Lang speaks:
No, that would be incorrect.

Chairman Gardner speaks:
Okay, so you just took it, but you're an ag community member and therefore you saw an opportunity and applied.

Mr. Lang speaks:
Yes, sir.

Chairman Gardner speaks:
Okay, I will retract my statement.

Laughter was heard.

Chairman Gardner speaks:
I'm mistaken and that happens.

Commissioner Hales speaks:
Just figuring it out. That is not to say they don't support you, I'm sure they do, and I'm very pleased that you have applied. So thank you.

Mr. Lang speaks:
Thank you.

Commissioner Hales speaks:
One question I'm asking of all applicants is would you be willing to be one of the faces of the task force to the public? And that is would you help educate the public, after you feel like you understand the

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information or the recommendations, would you help take that to help inform and educate members of the public?

Ms. Lang speaks:
Yes, ma'am.

Commissioner Hales speaks:
Thank you.

Commissioner Tarkanian speaks:
Do you think that this would be a tax or fee?

Mr. Lang speaks:
A task or a…?

Commissioner Tarkanian speaks:
A tax or a fee?

Mr. Lang speaks:
In my understanding, for the last year and a half that I've been a part of this and following it, in my interpretation it would be a fee.

Commissioner Tarkanian speaks:
Okay. And for it to be a fee it needs to be applied based upon the benefits that people get from it. How would you go about on an initial part, because I know you're going to get a lot of information to give you better input, but what's your overall thought process of getting to that point?

Mr. Lang speaks:
So on a historical standpoint, the way that I guess I see it, sir, is the fee that was originally discussed was going to be kind of a base fee for residents. It was originally pitched or advertised of a coffee a month or whatever, a coffee a week, $20 for that. I understand that once that study came out there was one person spending X amount of money and then it was tenfold across the street. To go through that amount of information and give you, I guess my opinion, I think I would be short selling the system at this point.

Commissioner Tarkanian speaks:
What you did was you explained exactly the problem we had and anyways, at least you understand it so maybe you could figure out how we can get out of that and not make it again.

Mr. Lang speaks:
Yes, sir. And if I may, I don't know if that was the end of your question, but part of that is the transparency. I understand that everybody speaks about transparency and wanting to be with the public and all that and I think with this my goal would be to be extremely transparent in getting that view from the community itself.

Vice Chairman Tolbert speaks:
Thanks for coming. My question is question 12, I don’t know if you had this stuff ahead, about how do you balance agriculture and it said development, but it was more like the residents, so how do you, or at least that was my intention with the questions, so what do you see is an equitable way to balance and represent ag and the residents at the same time?

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Mr. Lang speaks:
It's one of the same per se when it comes to these types of situations, right. If ag is not around that's part of the pie and if the public is not around that's the other aspect. I don't see it as battling. I don't see it as trying to get the better deal. We are in this together. I will say that when ag came to this Valley, which was, I mean, layman terms, years ago, in the early 1820s to the 1850s, this was a giant swampland. All of Carson Valley was underwater. From there, as ag started to evolve, ditches were made, the Valley started to drain and in which case we were able to start cultivating the land. So I guess balancing between the two is it's not a simple task by any means; however, it's one that is going to take, I guess, those conversations, those uncomfortable conversations with the people that are not happy about the fee or the tax and then trying to find that middle ground.

Chairman Gardner speaks:
So we have a question here, it's balancing ag and development; how would you balance the needs of agriculture with the needs of growing communities and neighborhoods and businesses?

Mr. Lang speaks:
So if selected on this board or this task force, I'm not here to only represent ag, I'm not only here to represent business because we are a business up in the Valley, I'm here to represent the constituents and the residents of Douglas County. As far as balancing, to me it comes off as decisiveness, you know, or the ability to separate. Again, I know I'm kind of, excuse my language, but beating a dead horse, as my dad would say on the aspect of coming together and working to find that goal together. So it's just not ag, it's just not businesses, it's everybody that's going to be affected by this fee and the decisions that are made within this task force.

Chairman Gardner speaks:
Thank you. So I have been informed that Commissioner Rice has rejoined us and so I want to acknowledge that. Commissioner Rice, do you have any questions you might want to ask? We're interviewing right now Jonathan Lang from the Genoa area who has a ranch. Is there any questions you might want to ask of him? He still may be experiencing electronic…

Ms. Davidson speaks:
It might be that new headset.

Chairman Gardner speaks:
Yeah, that new headset. Okay. Because yeah, he's not in a controlled environment, so he tried to get a headset and a microphone also so that he could operate. Okay, we won't delay this any longer for that. But if you're listening Commissioner Rice and you have a question, please don't wait to be called upon. Please jump right in and ask your question, we'll accede to your needs. Okay, any other questions for Mr. Lang? No. Thank you so much. And once again, and I've told everybody this certainly, if you're not chosen, I mean, we have a list of 22 that we have to whittle down to a level, we certainly hope that you remain engaged in this because it's a very important thing for our community to be and the ag community to be involved.

Mr. Lang speaks:
Yes, sir.

Chairman Gardner speaks:
We appreciate your knowledge of the Alpine Decree. So many people are not aware of that and the thing that our water conveyance committee does. It's more commonly known, as Mr. Walker identified, as the

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ditch committee affectionately. Five people that have been ranchers in this area for a very, very long time. So anyways, thank you.

Mr. Lang speaks:
Thank you all for your time and consideration.

Chairman Gardner speaks:
Okay. Do we need to take a quick break or do you want to move on? The next group is three people. You're good. Everybody good?

Commissioner Hales speaks:
(*Inaudible comment*) is Lennie Lerg not going to interview?

Chairman Gardner speaks:
Lennie Lerg is not available today. When we made the decision to have this meeting he had already committed to something else.

Commissioner Hales speaks:
Oh, okay. We'll just review the written.

Chairman Gardner speaks:
Right.

Commissioner Hales speaks:
Got it. Thank you.

Chairman Gardner speaks:
I appreciate you bringing that to our attention though. So yeah, otherwise we were right on time. We would have been right on time, but we have a few minutes here.

Commissioner Tarkanian speaks:
So I could have asked my other question.

Chairman Gardner speaks:
Yeah, you can ask your other question. Who are you going to ask?

Commissioner Tarkanian speaks:
Is it a fee or a tax?

Laughter was heard.

Chairman Gardner speaks:
Yeah, is it a fee or a tax? Yeah. Okay. And I know that, let's see… Oh, okay. Mr. Garrahan has joined us and Donald Bauman, I believe, is here. Okay. I'm going to take a five-minute quick break, so we can use the facilities. We'll come back and we'll start a little bit earlier than 2:30 PM if everybody's good with that. Okay. Am I seeing shaking heads that you're good with that? Okay. Thank you. Okay.

A break was held.

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Chairman Gardner speaks:
I'm going to call the meeting back to order and ask those members of the public to please finish their conversations. Thank you. So it was pointed out Lennie Lerg, who is the, I guess he's the General Manager of the Starbucks Roasting Plant, was not able to attend today, so he's apparently submitted his responses in writing to the questions. And so at this time, we'll go into the South region and the first one on the agenda is Ms. Donna Tanner.

Ms. Davidson speaks:
Mr. Chairman, if I may? Just for clarification, Mr. Lerg was invited to submit his responses in writing. He has not submitted responses, so for those who may be looking for his responses as part of the public record, they don't exist. I just wanted to let you know that no responses were submitted by Mr. Lerg. Thank you.

Commissioner Hales speaks:
Responses to the 30 questions, or responses to…?

Ms. Davidson speaks:
Correct. Mr. Chairman, because we anticipated that Mr. Lerg was not going to be able to attend, we invited him to provide answers to the 30 questions. We suggested that he may select from amongst the list for your consideration. He did not take us up on that invitation.

Chairman Gardner speaks:
Okay, that's twice I've been corrected.

Ms. Davidson speaks:
Sorry.

Chairman Gardner speaks:
That's fine. I want the information to be correct, that's what's most important. Okay, so Ms. Tanner.

Donna Tanner, Douglas County Stormwater Utility Task Force applicant, speaks:
Hello, can you hear me? Commissioners, Chairman. I've been a resident of this area for right around 30 years. I'm a citizen advocate, self proclaimed, for my community, Topaz Ranch Estates. And I think the only participant here right now from Topaz Ranch Estates, but I could be wrong. I'm also a continued advocate for the taxpayers or fee payers of Douglas County and I do have concerns about the Stormwater Utility or Enterprise Fund. And I was not asked by anybody to apply for this, so I just want to let you know. I will let you know that my family has been in the environmental consulting and stormwater compliance business for over 30 years. So while I'm not an expert in any of that, as a layperson, my learning curve would probably be less steep than most because I've been around it most of my life. I do have experience with budgeting, I ran facilities for the Department of Defense and they were multi-million dollar budgets. So I do have that experience of taking in money, putting it where it's supposed to go, and trying to make it all work till the end of the year. But I think my most relevant experience is that I have been the Administrative Assistant to the FEMA applicant for the Topaz Ranch Estates for the disaster that occurred in March 2023. We are actually getting ready to sew that up. But my recent experience in these administrative aspects, I think would help the group in general understand what it takes to get grants, keep them in the queue, and also secure the funding for your portion of it. Anyways, yeah, thank you.

Chairman Gardner speaks:
Thank you. Questions, Commissioners?

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Ms. Tanner speaks:
Hi.

Commissioner Hales speaks:
Thank you for applying. Would you be willing to be one of the public faces of the task force committee to inform and educate the public about the things you learn and the recommendations you bring forward?

Ms. Tanner speaks:
Yes, I think I've already been doing that. I've attended most of your meetings or watched them on YouTube and so yeah, that's what I've been doing. I want the public to understand everything that's going on so they can make good decisions as well.

Commissioner Tarkanian speaks:
So I think the first time we met was when you were involved with that, what you called a catastrophe, the flooding that happened in TRE and the damage that was done and when the Board was discussing what we could and couldn't do in funding.

Ms. Tanner speaks:
Right.

Commissioner Tarkanian speaks:
And you went through and worked with FEMA and you got an incredible success with that. And I'd just like you to maybe talk a little bit about what you did and the success you had, but more importantly, how you can use that experience into this task force member.

Ms. Tanner speaks:
Okay. The success of any grant is the persistence to keep going with it. And it takes years, I mean, obviously we haven't even finished up all of it and we're three and a half years. So what I could bring to it is to help them understand that this has all got to be in the queue and you have to understand that by the time you get it, oftentimes they're not giving you enough money for the project. So if they said it's going to cost this much and you get the money three years later, you know, you have to understand that those things are happening. And that you also usually have to do the project beforehand, not always and you're going to have to spend somewhere between 20, 25, 30 percent yourself. But the part of it that I think I could bring there is just the persistence and figuring out how you're going to get that money for the grants. How you're going to do it, what are your plans, and how are you going to get it done quickly so that you have the money that you got actually will pay for it.

Commissioner Tarkanian speaks:
We think the knowledge of the damage that is done by some of these floods would be very, the knowledge of the damage done by some of these floods…

Ms. Tanner speaks:
Oh yeah.

Commissioner Tarkanian speaks:
…would be very good information to bring to the task force.

Ms. Tanner speaks:
Well I can also tell you that sometimes, no matter the best laid plans of mice and men. I was here for the Walker Canyon Flood, that flood was basically caused by a bunch of beaver dams up at the very top that

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nobody knew about. And it just filled up, and filled up, and let go, and everything went crashing during, you know, early snowmelt. So not all the time can we even circumvent things or know that they're there.

Vice Chairman Tolbert speaks:
Okay so mine, I had three pulled for you. So I'm going to combine two of them into one and then the other one because you've been pretty vocal about concerning affordability of this and return for the equity to everybody. So how would you balance affordability of funding the Stormwater Department? Because it's not about necessarily the infrastructure things, those are going to be I feel like a separate topic. So we need to fund that, so how do you balance the affordability of that and then at the same time, hardship, how should low income residents be treated? So I kind of feel like that's all getting into one kind of question for you.

Ms. Tanner speaks:
Right.

Vice Chairman Tolbert speaks:
So how do you see that?

Ms. Tanner speaks:
Right. Well, TRE has some underserved people for sure. And I think the best way to do that, and I know probably it isn't popular, people don't want to say it, but we have to look at income levels. And then look at what the standard is because I don't know what the standard is for people getting help for anything, you know, SNAP benefits or whatever it is. So I think that would be a good starting point to see what income levels we have and then also kind of have it like income tax, right? Well, I have this level, but I have a sick kid, or you know, and that's probably through an application process, I don't know. I mean, I don't know, I don't know how that looks, but I do advocate for that. What was the other one?

Vice Chairman Tolbert speaks:
How do you balance that affordability with knowing that you have to fund the operations of this department?

Ms. Tanner speaks:
Yeah. I'm not a big equity or fairness person just because I don't see it like that. I see it as a nexus of service and I see this many people. And so we've got this many residents, we got this many businesses, this is how much money we need. And that's where we got to start, how much money do you need and what are you going to do with it? How will the public be able to see your benchmarks? I went on to the Stormwater Master Plan and it tells you what you're going to do, but I don't think it's enough. I think that people should be able to see how those maintenance programs are going. I don't know, maybe post pictures, I don't know. But yeah, I digress.

Vice Chairman Tolbert speaks:
That's good, it helps us understand where you're headed. And then my last question is, how do we make sure we maintain, this is another thing you've advocated is, how do we maintain that this is a citizens' board?

Ms. Tanner speaks:
Oh, keep citizens on it. I mean really, citizen advocates, right?

Vice Chairman Tolbert speaks:
Right, but who would you exclude as saying, well, that maybe are too...

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Ms. Tanner speaks:
I'm not at liberty to exclude anybody, what I would say is…

Vice Chairman Tolbert speaks:
What would you look for as saying well, maybe that's too much government history versus this is actually a citizen?

Ms. Tanner speaks:
Well, if you want to go by what people are saying, then it would be nobody, right? But I don't think that's balanced, I think it should be very few if that's what you're going to do. But the more you put on there that are people that have been involved with the County or been involved in other things, or they just see it as more of the same. And they'd really like to have people that are just here as a citizen wanting to help with the process and make it transparent and understood. You're welcome.

Chairman Gardner speaks:
Thank you, Donna. So two things; the two heavy lifts that our task force is going to have to identify are number one, funding the existing program as it is now because that's running us in the neighborhood of $1.3 million previously out of the General Fund and at the deterioration of our roads. And then the second one is the grant matches, is having the ability to fund our matching part of the grant as we apply for those. So what do you feel is the most important of those two?

Ms. Tanner speaks:
Keeping the maintenance program going and understanding what that all means. Because one of the things I feel like people aren't addressing enough, and I know it's mostly a Lake problem, and the fact that we, anyways, I'm not going to go into that. But there is a regulatory part of this and I'm sure that the lady that was here, Karin, brought that up, but no one's really talking about that. Regulatory can eat up a lot of this budget. So I think we need to understand that as well and let the public understand that that's part of this. Not just cleaning the ditches and the culverts, which are the most important thing to me and maintaining the infrastructure.

Chairman Gardner speaks:
Okay.

Ms. Tanner speaks:
You know, these are all things that a task force needs to look at and try to understand and convey to the people. Otherwise, you're asking us to be the face of this, but if you can't explain to people where everything's going and is it working, and can I see where the ditches are cleaned, and the culverts are done? You know, you can't do that.

Chairman Gardner speaks:
Okay. And so I know you're a member of the TRE community; do you feel like as a member of that community you can represent the entire community or the entire county versus just the TRE community?

Ms. Tanner speaks:
Okay. I represent all the tax or fee payers, whatever you want to call them because I feel like they all need to have an advocate. But I am seeing it through the lens of TRE, I can't lie about that. As the GID, it is an entity that has, and in your own Stormwater Master Plan, it says it's a separate deal. Mostly it talks about the GIDs in Tahoe because of the environmental concerns, but we are kind of set aside. So while I'm open minded enough to see how this all shakes out, I am seeing it through a lens of the GIDs.

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Chairman Gardner speaks:
Now my last question; obviously, earning public trust and confidence. What can this task force do that you feel that can do so that the residents trust the task force recommendations, even though you or they may not agree with every decision that that the task force makes?

Ms. Tanner speaks:
So I feel like we're putting a negative energy on the task force before it's formed. But I don't see the task force as being, you know, negative, right, we're not even formed, they don't know what we're going to do. But yeah, we need to let people understand what we're doing, keep transparent and be as citizens based as possible. So they feel like we're the people that are looking at this and going to, if whatever we present to them will be with them in mind, you know, this is coming to them. A lot of people that I talk to just feel like the County is doing this and they don't understand. And probably part of it, and a lot of it is they haven't really engaged, and I get that. So it's frustrating for you guys, but at the same time, if you're going to take taxpayers' money from this giant area, you got to get this giant area understanding what you're doing. So I would hope we wouldn't put that on the task force right now, but…

Chairman Gardner speaks:
Well, these are going to be task force recommendations…

Ms. Tanner speaks:
Absolutely…

Chairman Gardner speaks:
They're not going to be our recommendations.

Ms. Tanner speaks:
I get it and I understand that part of it.

Chairman Gardner speaks:
Yeah.

Ms. Tanner speaks:
Hopefully everything we say everybody will love, right?

Chairman Gardner speaks:
Yeah, good luck with that.

Ms. Tanner speaks:
Yeah, well you can wish, a girl can dream.

Chairman Gardner speaks:
Any other questions, Commissioners? Okay, that's Commissioner Rice, he is listening, but he doesn't have the ability to speak. So I just wanted to let the public know that he is listening.

Ms. Tanner speaks:
Well, I'm more than happy to answer his question if he is able to get on.

Chairman Gardner speaks:
And I think that's where we are. So thank you very much, once again, in applying. So thank you. And now we'll go to Pat Garrahan. And so I've asked the others, is it okay to call you Pat or is it Patrick?

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Patrick Garrahan, Douglas County Stormwater Utility Task Force applicant, speaks:
Pat is great.

Chairman Gardner speaks:
Okay. Thank you.

Mr. Garrahan speaks:
Patrick was when I was in trouble with my father.

Chairman Gardner speaks:
Okay, well you're not in trouble yet.

Mr. Garrahan speaks:
Good afternoon. I've been a Douglas County resident and a Nevadan for the past eight years. My children and my grandchildren also live in Douglas County. During my time here, I've become invested in Douglas County. I've been involved in public service or community service virtually all my entire life. Over the past few years, I've had the opportunity to serve on two non-profit boards here in Douglas County, a member of the Rotary Club here, and I'm the current President of the Rotary Club in Minden. Serving on the task force would be another opportunity for me to give back to the community that I live in. I'm a retired police lieutenant and served in law enforcement for 31 years. After retiring, I deployed twice to Afghanistan with marine infantry battalions as their DoD policing expert and advisor. After I returned, I taught high school, CTE for three years. I hold associates and bachelors degrees in criminal justice administration and a master's degree in criminology. While I'm certainly not an expert in stormwater or flooding issues, I did gain firsthand experience when our property and our neighbor's property flooded in the spring of 2030. That event gave me the opportunity to deal with various government agencies at the County, State, and federal level, which in the end did result in some positive outcomes there. During the May Board of County Commissioners meeting, I gave Public Comment on the proposed Stormwater Utility fees. Now that the prospect to serve on this task force is here, I believe it would be hypocritical of me not to apply. This is how local government is supposed to work. I'm motivated, I have the time and the energy to put into a task force, I fully understand it is to build recommendations, it is not a policy making board. And I'd like the opportunity to serve to be part of the solution. Thank you.

Chairman Gardner speaks:
Thank you.

Commissioner Hales speaks:
Thank you, Mr. Garrahan. Would you be willing to serve as one of the faces of this task force with the public to help educate and inform the public about the information you learn and about recommendations the task force may make?

Mr. Garrahan speaks:
Short answer is yes. The reason being is that the task force can't be insular, it can't do all its work in and amongst itself, it's got to gain trust and support from the citizens in there. And the only reason you're going to be able to do that is to, well, hold public meetings, but to get out, speak to people. In the past, I was the face of the police department that I worked with. When you were out there, you were representing that, so I see this as no different. You can't just sit in your meeting and do all the work, you've got to do that outreach for folks.

Commissioner Hales speaks:
Thank you.

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Commissioner Tarkanian speaks:
Do you have any thoughts, without getting the public input yet, on how you would allocate the fees for the initial work dealing with maintaining the current infrastructure of the culverts and ditches?

Mr. Garrahan speaks:
I'm sorry, it was?

Commissioner Tarkanian speaks:
I'm sorry. Do you have any feelings right now on what would be an equitable allocation of costs for the current upkeep of the drainage ditches and culverts? The base fee we were talking about when we first made our proposal.

Mr. Garrahan speaks:
Okay, the way I look at it as a citizen, and I'm not a floodwater expert, is that you look at the impact certain parcels or properties will have on that. I guess one way to explain it would be if there's a business in town that has all the infrastructure in place, everything is good and it has little to no impact, then I could see that that fee may be lower versus say, a development going in where the infrastructure has to be put into place where revisions need to be made. I'll use my property as an example; my property and the contiguous Douglas County properties are completely surrounded by tribal and federal lands. So I look at us as sort of being at the tail end of receiving anything just because we're surrounded, if you will, we're not in town. So I see that that would be another means of what level of service will be provided and when as far as the fees are assessed.

Vice Chairman Tolbert speaks:
So my question is about neighborhoods and what do you think are the top concerns of the different neighborhoods around this stormwater issue?

Mr. Garrahan speaks:
Well, with regard to stormwater and flooding issues, the top concern is that their houses and businesses do not flood. Then that is, I've got an answer to that here, if you'll bear with me for a minute.

Vice Chairman Tolbert speaks:
It’s 21.

Mr. Garrahan speaks:
21, thank you. Yeah, their next concern would be that government entities develop mitigation infrastructures that will prevent that stuff from occurring. And third, that any imposed fees are reasonable and commensurate with the benefits that they're going to derive from those mitigation projects and the fees that they'll be paying.

Chairman Gardner speaks:
Okay, so I will make a quick disclosure. Pat is the current President of Rotary and I'm a new member of Rotary. So I just want everybody to understand that and it won't affect my decision one way or the other, so I needed to make that disclosure. We've asked this of several of the applicants, but one of my biggest concerns and you may encounter it out where you live, and I know a lot of properties in East Valley and South County have massive amounts of property for that matter. And so how do you balance the concept of impervious surfaces on a residential property, maybe versus an impervious surface on a Walmart type of operation?

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Mr. Garrahan speaks:
Well first of all, we need to not recognize gravel as impervious, it is pervious, (*inaudible comment*). And then again, I think it goes back to what the particular impact of any parcel, business, house, shop, pavement will have on that stormwater. And how it could tie in with existing infrastructure if new stuff has to be developed, those types of things. And again, I think that would result, or it needs to result in a scalable fee. We can't charge everybody $1,000 a month, nor would it be reasonable to charge everybody a dollar a month that lives in the county or does business here because it's just not going to work.

Chairman Gardner speaks:
So that goes to my next question, is recognizing the vulnerability of our county and some of the folks that might have limited resources. How do you balance that, how would you go about that?

Mr. Garrahan speaks:
Okay, well when I looked at this question, I thought it might be too complex for a vetting process, but maybe an exemption or fee reduction application could be in process. I'll use my neighbors as a perfect example; they're in their 80s. When we had flooding, their house was virtually destroyed, it cost them tens of thousands of dollars. They're on a fixed income, you can't get blood from a stone. So in that case, I think it would be reasonable for the County to have something where they could either apply for an exemption based upon their income or a scaled fee because again, if you're charging them something they can't afford, they can't pay.

Chairman Gardner speaks:
Thank you. Any other questions for Mr. Garrahan? Okay.

Mr. Garrahan speaks:
Can I add one more thing?

Chairman Gardner speaks:
Sure, please.

Mr. Garrahan speaks:
Mr. Tolbert's question, more or less add on to that, or whoever asked the question about the outreach. One of the things that I thought of too, and again, it may be too labor intensive, but rather than just keeping that board insular, task force members may need to make plans to go door to door, out to businesses, actually talk to people. Just because you have a meeting doesn't mean everybody comes, will come, wants to come. But if you knock on their door, maybe they'll want to talk to you. But again, maybe that's a crazy Pat Garrahan idea, I don't know. Thank you.

Chairman Gardner speaks:
It’s a good observation. So we thought we had reached a broad range of our community, only to find out that we hadn't. Good observation, thank you.

Mr. Garrahan speaks:
Okay, thank you.

Chairman Gardner speaks:
Okay. And we have one more, Mr. and I did get this name correct, right, Bauman?

Donald Bauman, Douglas County Stormwater Utility Task Force applicant, speaks:
You did it perfectly.

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Chairman Gardner speaks:
Okay, Bowman, Bauman. Okay, Donald Bauman.

Mr. Bauman speaks:
Okay, thank you very much for taking the time to listen to me. I was requested to actually fill out the application by a whole bunch of your neighbors and a whole bunch of that gentleman's neighbors who I know. And the trailer park that's below me, there's a lot of people down there with very low income. They're not going to get the tax, but they're going to get a rent increase from the two people that own the trailer parks. My wife works with a lot of ladies that are widowed that live in TRE and they're left on a fixed income. And they wanted somebody to more or less speak for them, so they asked me to apply and I did. I've been in private industry, this is my first public meeting. I've been in private industry my whole life, I was in the Air Force, I did high tech electronics, I went to Cal Poly Pomona for electronic engineering. Then I changed directions, went into the construction industry, started out as a dispatcher, worked my way all the way up to vice president, retired, then taught at the University, Cal State University for four years. Then I was requested back, so I went back in a higher status. Worked at private industry and during that process, when I retired the first time, I started a general contracting company, and I started my own business that I had for 20 years off roading. And then sold that recently, we finally got out of California and moved up here about ten years ago. And I'm basically here to look out for the interests of my neighbors and myself. I saw the fee structure and of course, I'm an aggregate expert, and the first thing I saw was aggregate is non-permeable. I thought we started off on the wrong foot immediately, so I'm interested in what we need. I've worked with LA Flood Control in designing their concrete for their flood control system. And I've been in aggregates, ready mix, cement and construction my whole life.

Chairman Gardner speaks:
Very good, thank you. I didn't want to cut you off on your…

Mr. Bauman speaks:
It’s all right.

Chairman Gardner speaks:
Okay.

Mr. Bauman speaks:
I appreciate it.

Chairman Gardner speaks:
Okay, Commissioners, questions?

Commissioner Hales speaks:
Thank you for applying.

Mr. Bauman speaks:
Yeah, sure.

Commissioner Hales speaks:
I appreciate that you were encouraged by some of our constituents to put your name in the hat in the ring here. Would you be willing to be a face of the task force to share information, or educate, or share recommendations from the task force with the public?

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Mr. Bauman speaks:
That's a yes, providing that what I learn about the task force and the cost-benefit basis is correct. I have no problem at all speaking.

Commissioner Hales speaks:
How will you know if it's correct?

Mr. Bauman speaks:
When I start looking at numbers, since I have an MBA in finance, and an MBA in marketing, and a business degree. When I start looking at numbers, and looking at what cost-benefits are for each of these individual areas, and I see a reality for a total fee for the whole county, I will have no problem at all.

Commissioner Hales speaks:
Thanks.

Vice Chairman Tolbert speaks:
So my question goes right into that one because you had mentioned you've been asked to represent the locals. And so if you had, as a result of whatever comes out of this, and those neighbors do have to pay more and you have to pay more, how would you decide? What criteria makes it you agreeing to that it's still fair?

Mr. Bauman speaks:
I'm going to look at the whole picture. If I feel that it's fair to me to pay $280 a month to put in flood control for other structures in other parts of the county, if I can convince myself of that, I won't have a problem convincing somebody else. As a general contractor, I want to make sure that the County is moving forward, that’s not going to cost the public more. When I built structures, houses and commercial buildings, we paid for street lights, and fire department, and flood control, and everything before we could even break ground. If we're not doing that in this county, then it's being left to the public to pay for it. And I come from SoCal, and down there you are paying for everything before you can get a permit. So I want to see that we're moving forward correctly as long as we're fixing what's already there.

Chairman Gardner speaks:
So as you indicated, you come from an area of our county that, especially the Holbrook Junction area, also the TRE area that a lot of folks are on fixed incomes. And of course, in that mobile home park that we have down there, there's one across the freeway also.

Mr. Bauman speaks:
Right.

Chairman Gardner speaks:
They rent space basically from the owners of those and so as you identified, the cost to those folks would be transferred over to them. How would you balance that, what are your thoughts in that regard, recognizing that even though they won't necessarily be paying it directly? If there was a fee that was devised, they wouldn't be necessarily paying it directly, they would be paying it through their rent, so how do you balance that?

Mr. Bauman speaks:
As a couple other people have mentioned, you're going to need a structure and you're going to need some kind of an appeal process so that somebody that doesn't have the income to pay isn't put in poverty because they're going to get a tax bill. As far as exactly how to do it, I'm not sure about that. Public groups have more experience in that area than I do as far as figuring out a structure for what they have to pay based

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upon what they own. I mean, I got 33 acres and my permeable or non-permeable was outrageous and it's 100 percent permeable or 99.3 percent permeable. So there's going to need to be a structure for low income people because where you live and where I live, there is a lot of low income people and very fixed income. They can't do anything else to do it. My wife actually spends the time to teach them how to sew, and make quilts, and fix clothes, and so we meet a lot of these people. But she gives them a skill so they can make just a little extra money sewing some neighbor's pants or whatever. They're struggling, so when you turn around and say, well, we need to put a fee in there, it's going to be a struggle. And we'll have to work out some kind of scale, some appeal process or something so that that particular information from each individual person can be discussed.

Chairman Gardner speaks:
And you said that you were previously in the concrete business, did I catch that right?

Mr. Bauman speaks:
Yeah, concrete industry, ready mix asphalt, cement.

Chairman Gardner speaks:
So you certainly understand the difference between permeable and impermeable, right?

Mr. Bauman speaks:
Yeah, without a problem there.

Chairman Gardner speaks:
Okay.

Mr. Bauman speaks:
And I'm also concrete expert. Part of what I did with LA Flood Control was actually design their concrete mixes.

Chairman Gardner speaks:
Okay. And so I have just a final question, what would you see your role…? We have 22 people here, we're going to try to get it down to 13-15. What would be your role should you not be selected to serve on this board?

Mr. Bauman speaks:
Well, I'm going to probably be the mouthpiece in between because a lot of these people, they wouldn't even come here because they don't feel secure enough to come to a meeting and speak up. So somebody has to talk to them at their level and try to make it clear to them, you know, if this moves through and there's a fee that comes out, and they're stuck with it, somebody's going to have to explain the process to them. What they can do, what they can't do, but somebody has to talk to them. So if I don't get elected, I'll be doing that.

Chairman Gardner speaks:
And then I had one other I'm going to ask you to do something…

Mr. Bauman speaks:
Okay.

Chairman Gardner speaks:
…for us. We have recently put in a fixed route DART service from South County.

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Mr. Bauman speaks:
Topaz.

Chairman Gardner speaks:
Topaz Ranch Estates, the Community Center, a pick up at the Holbrook Junction and also at the lodge. And I would ask that you communicate that, try to get that word out. I've tried to do it, the County has tried to do it, but you seem to have a very good pulse, a handle on the pulse of what's going on down there. So if you could really help us promote that, we would really appreciate it.

Mr. Bauman speaks:
Oh that's no problem. You have one at Holbrook?

Chairman Gardner speaks:
We're picking up at…

Mr. Bauman speaks:
Topaz?

Chairman Gardner speaks:
There is a schedule available and it's a fixed route three times a day. We start at Topaz Ranch Estates Community Center, then Topaz Lodge, and then Holbrook Junction, and then it brings them up to town.

Mr. Bauman speaks:
So your pickup is in the trailer park there by the store?

Chairman Gardner speaks:
Yes. Five days a week, Monday through Friday.

Mr. Bauman speaks:
Three times a day. Is that what you said, three times a day?

Chairman Gardner speaks:
Three times a day, five days a week.

Mr. Bauman speaks:
I'll let them know.

Chairman Gardner speaks:
Yeah, spread the word, please.

Mr. Bauman speaks:
No problem.

Chairman Gardner speaks:
Okay, thank you.

Mr. Bauman speaks:
Thank you.

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Chairman Gardner speaks:
Okay, so we've addressed the Central, East, North, South, and now we'll go to the West. And we're just a few minutes past time. So at this time, we have our retired Fire Chief, Mr. Tod Carlini.

Tod Carlini, Douglas County Stormwater Utility Task Force applicant, speaks:
Good afternoon, thank you. I'm honored to be here this afternoon and appreciate the Board's consideration to give me the opportunity to serve on the Stormwater Task Force. I'm a 29 year resident of Douglas County and proud native Nevadan. I served as the District Fire Chief for the East Fork Fire Protection District for 25 years and held numerous positions in emergency services over my 50 years in fire service, 41 years as a career. During my tenure, I also served as Douglas County's Emergency Manager for 16 years. I directly managed or oversaw the management of every flood incident in Douglas County since 1997, up to and including the 2023 flood event. I have extensive knowledge with respect to riverine, alluvial, and debris flow flood events in Douglas County. I have a solid background in governmental accounting and budgeting, including expertise, and excuse me, including enterprise funding and special district funding. I participated in several FEMA grant programs from cradle to grave, generating $18 million during my tenure here. My entire career as a Chief Fire Officer of the Fire District and my time as an Emergency Manager required a very high level of collaboration and effectively being able to communicate, and work with numerous stakeholders, associations, state and federal agencies, the Douglas County Business Council, the building community, and most importantly, as it relates to flood management, the agricultural community. My ability to listen and investigate all options was critical to my recognized success as a Fire Chief and Emergency Manager. While successes were numerous, failure was also experienced and failure develops leadership, character, and an opportunity for additional knowledge. I've always treated challenges as opportunities and to expand my awareness and improve my overall abilities. Being selected for the position on the Stormwater Task Force is an opportunity for me to lend a hand and expertise, and experience with flood events in this county, as well as applying my knowledge of public funding and governmental budgeting.

Chairman Gardner speaks:
Thank you, Tod, appreciate it. Appreciate your service.

Commissioner Hales speaks:
Thank you for applying.

Mr. Carlini speaks:
Thank you.

Commissioner Hales speaks:
Would you be willing to be one of the faces of the task force to educate, inform the public about the information the task force receives and recommendations the task force comes up with?

Mr. Carlini speaks:
Absolutely.

Commissioner Hales speaks:
Thank you.

Commissioner Tarkanian speaks:
Do you think you have any experience to be on this task force?

Laughter was heard.

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Commissioner Tarkanian speaks:
I have no questions, obviously.

Vice Chairman Tolbert speaks:
See, he sets me up to be the bad guy because he's funny and then I have to ask. So I have two questions for you; one, you know that we've heard a lot from the community about it being a community or citizen board. So arguably, you have a lot of experience at the County level, so how do you bring your experience and knowledge, and yet still represent this as a committee of residents, of citizens? There we go, thank you. I should have just read the question and instead, I tried to make it custom just for you.

Mr. Carlini speaks:
Which question is it?

Laughter was heard.

Vice Chairman Tolbert speaks:
Oh, are you ready? No, it's 29, the citizen board.

Mr. Carlini speaks:
29, one of the last questions. I think we have to remember who we're serving, and what the intent of the task force is, and why it was formed. And I think that was to bring about an opportunity for the citizenry or the constituency to have input and be able to have meaningful input and not just a way of moving something down the road here that, you know, is certainly going to be a challenge. So I think it has to be legitimate, you have to be sincere when you're serving on this board. You have to be able to listen and remember that you are serving, you know, the citizenry, but also the stakeholders that are involved. And one of the things I would consider also, the Commission and County staff, the stakeholders as well. So I don't know if that got to your…

Vice Chairman Tolbert speaks:
That's good and then roll right into that. Given you have a lot of technical expertise, how do you balance that with the board, have the will of the people per se, versus the technical knowledge that you're going to have plus be presented?

Mr. Carlini speaks:
Well, a technical expertise is critical, it's vital. You have to have good technical information with regard to an issue like this, but you also have to look at the practical nature of it. And remember, too, that you are talking about funding, you're talking about a fee, or a tax, or whatever people are going to want to consider it. And so I think it's going to take an effort to be able to measure the amount of technical expertise that you bring into this so it's not just a scientific, or technical, or an engineering level and one that does become personal. And there's been several questions about affordability and especially for some of our folks that are not maybe going to be able to afford that and that's when you have to put on a different hat and migrate away from some of the technical pieces of it and look at the human portion of this.

Chairman Gardner speaks:
My light went on and I didn't press the button. And I know you've been involved with our Emergency Management Program, you've been involved up until, I think you retired, what, two years ago? A year and a half ago, somewhere like that.

Mr. Carlini speaks:
Yes.

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Chairman Gardner speaks:
Okay. And you were Fire Chief when we created the Stormwater Utility Department.

Mr. Carlini speaks:
Correct.

Chairman Gardner speaks:
Okay. So obviously, the two critical areas that I see and what the work in my mind for the task force is going to be to recognize the funding needs of the existing program and the ability to fund our matching portions of grants as they come in to the County. Can you tell me what, you were there at the inception of this program, the department, have you seen an impact that that department has had and do you still advocate for the continuance of that program?

Mr. Carlini speaks:
I think it was one of the most appropriate steps that the County could have taken when they formulated or formed the Stormwater Department. I think it was important to bifurcate the difference between stormwater management and road maintenance. The challenge has always been how do you fund it? And I can tell you, after the 2014 event, followed by the 2015 event in Johnson Lane, in both those circumstances, which I think was the driving force for the establishment of a Stormwater division. You saw in both those years the majority of road department funding having to go towards the repair of public infrastructure. And so moving off the mark of being able to separate those two I think was an important and a very good decision. The benefits that I've seen in the short term period that they've really been in existence I think have made a difference, I think they have had a positive effect. Now we haven't necessarily had events that have repeated themselves to the extent that we saw in 2014, 2015. The 2023 event was a complete anomaly in what happened in the East Valley and we saw things there that we had never seen before. So I think each circumstance has its own situation in terms of how to evaluate whether it's been successful or not.

Chairman Gardner speaks:
Thank you. And you bring a tremendous amount of technical and subject matter expertise to this. Would you still make yourself available to the task force should you not be…

Mr. Carlini speaks:
Absolutely.

Chairman Gardner speaks:
…selected to? Okay, that's an important aspect, I appreciate that. And I don't know if you want to address, I think you already have addressed the affordability, haven't you? Did you ask that question, I think maybe? No? Affordability.

Vice Chairman Tolbert speaks:
He added to it.

Chairman Gardner speaks:
He added to it, okay. So that's all I have then. Okay, Commissioner Hales.

Commissioner Hales speaks:
Yes, I'm going to drill a little bit more into the affordability piece. It's been my experience that when there's someone who's very specialized in one area they might feel like there's no amount of money that's too much to go into that area. And you and I have experience in this that I came and spoke to you about, that I was very concerned about that constituents brought to me. And so I'm concerned whether you can

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truly look at not funding some things because they're not affordable in the eyes of constituents. Does that make sense to you?

Mr. Carlini speaks:
You might want to expand on that.

Commissioner Hales speaks:
All right. If there is information given to the task force that says we need X amount of money to clean out all culverts, all ditches, etcetera, all drain drop inlets, all the things and we need Y amount of money to prevent floods and there is sentiment from voters or members of the public, they don't want to spend that much, they don't think it meets a cost-benefit analysis, can you be persuaded to that effect?

Mr. Carlini speaks:
Well with the appropriate data, the appropriate facts, potentially, yes.

Commissioner Hales speaks:
What if there's no facts, but there's feelings?

Mr. Carlini speaks:
There's no facts? Then probably not.

Commissioner Hales speaks:
Even if they say, I don't have ten extra dollars and you're going to charge me this every month. Is that a fact?

Mr. Carlini speaks:
It could be.

Commissioner Hales speaks:
Anything else you want to say on that?

Mr. Carlini speaks:
Well…

Commissioner Hales speaks:
That's my question, it seems to me there's got to be a balance between the needs of infrastructure and flood prevention, versus truly what people can pay.

Mr. Carlini speaks:
Very, very absolutely.

Commissioner Hales speaks:
So what I'm talking about is that balance and the mentality of we have to have the best, we have to do the most, which is what I saw when I came to talk to you when you were Fire Chief. That's what I'm talking about, does that make sense?

Mr. Carlini speaks:
To some degree, yes.

Commissioner Hales speaks:
Can you address that concern?

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Mr. Carlini speaks:
We would all like to have the best, I think everyone that lives in this county would like the best. We want the best law enforcement, we want the best fire protection, we want the best public utilities. We definitely, you hear it all the time, we want better roads. So it is finding a balance, it is finding a balance. You know, you have to look at the entire fee structure within the County I think to really recognize, you know, where is that balance point. I don't think you can isolate it down to just, you know, we're adding a new fee. You have to look at the other fees that are assessed, you have to look at the tax rates. You have to look at other opportunities, whether they be grants, whether they be some other types of funding that might be available out there, either by idea or statutorily available to the County. So I don't know if I'm getting to your question or where you're trying to go with that.

Commissioner Hales speaks:
Can you live with not the best?

Mr. Carlini speaks:
What was that?

Commissioner Hales speaks:
Can you live with underfunding a Stormwater Utility?

Mr. Carlini speaks:
Yes, I could. Yeah, it might be the reality. It's the reality that there exists today and we're living with it.

Chairman Gardner speaks:
And I think we've identified is that one of the reality is that we have X amount of dollars to be able to devote to this program that we've already devoted that has been to the detriment of our road repair in the county. So how do we balance that? That's really going to be a struggle. And that's going to be one of the chief things that the task force is going to be trying to develop and figure out is how do we do that, how do we do that as a community? So thank you. Okay, if no other questions, go ahead.

Ms. Davidson speaks:
Thank you, Mr. Chairman, Members of the Commission. For the interest of transparency, Chief Carlini did explain his extensive involvement in County government. I worked with you for over 15 years and worked with you directly on the flooding events that you referenced; I think the public is very aware of that. What they might not be aware of is that you and I met this fall when we were, as part of County staff's efforts to do extensive public engagement. I met with stakeholders in the community and you were one of the individuals I sat down with and talked about the Stormwater program. I did not reach out to you or encourage you to apply to be part of this process, but I did want to disclose that that conversation did occur and say thank you for expressing interest today.

Mr. Carlini speaks:
Thank you.

Chairman Gardner speaks:
Okay, thank you, Mr. Carlini. Appreciate your…

Mr. Carlini speaks:
Thank you.

Chairman Gardner speaks:
…involvement. We'll now go to Terri Huffman.

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Terri Huffman, Douglas County Stormwater Utility Task Force applicant, speaks:
Thank you, Commissioners. I live in Genoa, so I am up in the higher part of the Valley. But the reason I applied is because I have spent 37 years in aerospace as a quality engineer working with root cause and corrective action. And I have been a little bit of a pain in your guys side talking about where's the deliverables and how come we're not doing benchmarking. And I'm sure that there is a great plan and I just wanted to say our mission statement for our task force is intended to create collaborative and transparent process for evaluating the County's long term Stormwater infrastructure and funding needs. We are just evaluating the plan, not creating it. And I think it's very good because it's already built, that saves time. And we just want to see how it was developed and we want to see if there's anything we can do to help, I don't want to say sell it but help market it. And once you have got all of the 15 or 20 people that you have and we're all convinced that it's right, we will be the biggest cheerleaders in the Valley. I truly believe we need a stormwater project, I just want to make sure it's the right one and I feel that I could help through root cause, corrective action. And I do have a few non-profits that I work for like three of them and two golf course people that I work with, a lot of people. I'm done.

Chairman Gardner speaks:
Thank you.

Ms. Huffman speaks:
I filled out all the questions if you want any answers.

Chairman Garder speaks:
We're not going to take time to go through 30 answers.

Ms. Huffman speaks:
That’s what I thought.

Chairman Gardner speaks:
But thank you because we might have some that are not on that list too.

Ms. Huffman speaks:
Oh, I have answers.

Chairman Gardner speaks:
Yeah, Commissioner Hales.

Commissioner Hales speaks:
You answered my first question, so I'll pass.

Ms. Huffman speaks:
Oh, I'm sorry, I should have let you answer, ask.

Commissioner Hales speaks:
It’s all good.

Commissioner Tarkanian speaks:
I don't have any questions.

Ms. Huffman speaks:
Good cop, bad cop.

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Vice Chairman Tolbert speaks:
Okay, so mine is question 21. So about the neighborhoods and what you think are the top concerns that the different neighborhoods have regarding stormwater.

Ms. Huffman speaks:
Well, I would say protecting homes and property from flooding, keeping streets safe for emergency vehicles, and public passable during storms, and preventing erosion, and damage to land, and infrastructures, maintaining clear waterways and reducing pollution from the runoff. I believe that we owe this to the people of our county to keep their streets open. And that's my answer. Did that answer it correctly or do you have any more?

Vice Chairman Tolbert speaks:
Yeah that's correct. No, there is no right or wrong answer.

Ms. Huffman speaks:
There's no right or wrong?

Vice Chairman Tolbert speaks:
Yeah, no, it just helps to understand your perspective.

Ms. Huffman speaks:
I don’t get graded?

Vice Chairman Tolbert speaks:
But you didn't mention the cost of it.

Ms. Huffman speaks:
That's because, do you have a question about the cost?

Vice Chairman Tolbert speaks:
No, no, I just…

Ms. Huffman speaks:
Okay.

Vice Chairman Tolbert speaks:
…a lot of people are saying, well, why does it cost my neighborhood more than, so that seems like one that, and you went straight to public safety basically.

Ms. Huffman speaks:
That's it.

Chairman Gardner speaks:
And I think I want to echo that, there are no right or wrong answers to this. We're just looking for information on why we might want to entertain you for this task force. You made a mention of the mission statement, and I want to indicate to you, and I hope all the other members of the task force that have applied for this understand this; that all solutions, all solutions, the solutions that were brought to us for entertaining on May 28th, those may be a part of the solution and they may not be a part of the solution.

Ms. Huffman speaks:
Okay.

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Chairman Gardner speaks:
We're not asking you to look at that and say yes or no that was the solution. We want to look at all solutions. We want the public to have input in determining all solutions for funding the current program and matching, giving us the funds for matching grants in the future. So that's a critical element of this task force.

Ms. Huffman speaks:
I had no idea of that.

Chairman Gardner speaks:
So we want to explore everything and anything, and have a consensus here, the community.

Ms. Huffman speaks:
I like that.

Chairman Garder speaks:
So I guess my question would be, and then the question of affordability, we've had that, we've bounced that around several times through different candidates. I'm trying to figure out where I want to go with this question here. We do have a lot of affluent people in our community and we have a lot of people on the other end of the spectrum.

Ms. Huffman speaks:
Right.

Chairman Gardner speaks:
The question would be then, should the ability to pay be placed on the more affluent people rather than the un-affluent people? That's something that task force is going to have to wrestle with also. I don't want to give you an answer there because I don't know that there is. How are we going to do it in regards to the amount of land that a person owns, do they pay more than another person that doesn't have just as many? And the aspect of renters versus homeowners and businesses. So how would you, and I know you lived in Genoa, and I believe they have some sort of a flood mitigation process up there.

Ms. Huffman speaks:
Yes.

Chairman Gardner speaks:
So do you feel comfortable and be able to look beyond your individual community and look at the community as a whole?

Ms. Huffman speaks:
I would be representing all of the taxpayers. I have personally actually been trapped in two flash floods. So one I had to spend three days in a campground until it subsided and another one I spent like five hours on 395 until they cleared it up. I grew up next to an alluvial fan, I understand how water affects people's lives. And I know that I could be fair and equitable for people that are of a different income. I feel that instead of going benchmarking to different locations, we can do this all on the internet, we don't even have to leave our house when we look at other ways of funding things. I believe that we could have maybe a mix of fee and possible short term tax maybe. I feel that if we showed a good plan to the people, they might agree to a short term tax.

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Chairman Gardner speaks:
Well, I appreciate the fact that you recognize that just because it doesn't directly affect your property, it might affect your ability to get to a good or service that you may need also.

Ms. Huffman speaks:
It affects my friends.

Chairman Gardner speaks:
Yeah. Okay, thank you. And I think that might be, and the existing program you've asked questions to us before about the existing program and what the deliverables are.

Ms. Huffman speaks:
Yes.

Chairman Gardner speaks:
Have you taken an opportunity to actually take a look at our website and figure out what the deliverables were from the current program?

Ms. Huffman speaks:
I actually did, I researched the whole thing, I've done quite a bit of research. I've looked at different mapping processes, I've done a lot of homework and I actually disagree. I can't remember who was up here, somebody said that they thought that the plan would deter business, I think it would be good for business. Because every county has, every county here like Clark, all up and down the Valley, everybody's going to have a flood water plan. If you know that it's already done, I think it's an enhancement to our business, not a deterrent.

Chairman Gardner speaks:
Okay, thank you. We got enough information, thank you very much. And we'll now go to, I'm going to try to get this last name correct. It’s a French name, right, Sheila Arnaud?

Sheila Arnaud, Douglas County Stormwater Utility Task Force applicant, speaks:
Yes.

Chairman Gardner speaks:
Okay, so the D is kind of silent. So I studied French in high school, but that has been decades ago. So back in the previous century, as a matter of fact.

Ms. Arnaud speaks:
Good afternoon, Commissioners. I appear to you before as a resident and business owner for the last 28 and a half years. Oh, I appear before you today as a resident and business owner of Douglas County for the last 28 and a half years. I'm a diversified property owner with industrial, warehouse, residential, and until recently, AG-19 property with hands on experience with surface rights, water rights. My objective is to utilize my previous experience as a grant writer, program administrator, auditor, and community advocate to help design a transparent framework that treats our residents as independent partners in infrastructure. To do this, I would propose a layered course of action; one would be to maximize external funding, which also would include things such as a growth for pay, growth pays for growth. There are other mechanisms, I'm going to start with a clean slate in looking at anything. I think we need to ensure the legal equity and the Nevada Enterprise Fund law, and cost of service rules to guarantee geographic fairness pretty much dictate what we can do there, from what I've read. I think we need to publish clear data mandate, transparent cost-benefit matrices for each project. Protect vulnerable seniors from displacement, foster small business viability, enforce strict fiscal discipline, close to my heart. Implement

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strict sunset laws, clauses upon project completion with an explicit firewalls preventing Stormwater fund diversion into nonessential or General Fund projects. And to prioritize incentives to educate and allow stormwater mitigation credit system for property owners who naturally absorb stormwater. If selected, I'll do my best to ensure the process remains fair, legally compliant, and completely transparent.

Chairman Gardner speaks:
Thank you. Commissioners?

Commissioner Hales speaks:
Thank you for applying. Would you be willing to be one of the faces of the Stormwater Task Force to the public to help share the information that you receive and educate them on any recommendations you make?

Ms. Arnaud speaks:
I would be happy to disseminate information that in an honest and transparent, fair way.

Commissioner Hales speaks:
Thank you.

Commissioner Tarkanian speaks:
Do you consider this being a fee or a tax? And whichever one, why?

Ms. Arnaud speaks:
I don't think we have to necessarily do a fee, necessarily. I think that there's a lot of things that to look at. I come at it at a blank slate even to the point of maybe sales tax would be a consideration. But yeah. Okay.

Vice Chairman Tolbert speaks:
Okay. So mine is fairness, how do you define a fair funding system?

Ms. Arnaud speaks:
I think part of the Enterprise Fund cost of service limits us in defining what the legal part of it in defining what we're able to do in terms of calling it fair. Because there, it's a direct cause and effect according to the cost of service rules. But in my own mind, if I have coverage, then I, and I'm causing stormwater problems, then I owe it.

Vice Chairman Tolbert speaks:
Thank you.

Chairman Gardner speaks:
So are you familiar with our current program and how do you feel about that program?

Ms. Arnaud speaks:
I looked at the Stormwater project online and my, what really brought me to the meeting in May was my concern about the over 28 percent seniors in our community, and the fixed incomes that they have, and the effects that it would have on them. In listening to all the people that spoke and the concerns that they brought is what led me to this framework to consider, which I think all of these things need to be addressed. And that return on investment, the cost-benefit analysis, everything with fresh eyes and a fresh start.

Chairman Gardner speaks:
So you're a commercial business owner?

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Ms. Arnaud speaks:
Yes.

Chairman Gardner speaks:
Do you feel like the program is a benefit to you as a business owner or a detriment? And will it have a detriment if a fee is determined that includes businesses, do you feel like that'll be a detriment to bringing additional business into our community?

Ms. Arnaud speaks:
Well, I think that the streets and roads are something that I'm depending upon since our product is shipped out. And that, so it, since the stormwater affects those roads, Stormwater is a benefit to the business, but without fiscal responsibility, then it's all for naught. I'm…

Chairman Gardner speaks:
Do you think that adding an Enterprise Fund, which we've done, adds to that or the proper guardrails for that program?

Ms. Arnaud speaks:
I think that's where we, I have, we have to go back to square one and consider everything. And I think that's what the public asked for.

Chairman Gardner speaks:
Okay. And I think you mentioned affordability, right, she talked about that a little bit. And you're a resident here also, right?

Ms. Arnaud speaks:
Yeah, for over 28 and a half years.

Chairman Gardner speaks:
Yeah, so you have the balance…

Ms. Arnaud speaks:
I've lived at the Lake, I've lived in the Valley, I've lived on ag land.

Chairman Gardner speaks:
So you have to balance that resident portion of it versus the commercial business part of it. Okay and you have the time available?

Ms. Arnaud speaks:
Yes. I'm assuming that it's not a 40 hour week.

Chairman Gardner speaks:
I often say my campaign team lied to me about that, they said it was a part-time job. Okay, any other questions or comments, Commissioners? Thank you, Sheila, we appreciate it. And last but not least, Virginia Starrett, more commonly known as Ginger. And I will go ahead and disclose that Ginger has served as one of my campaign managers during the last two election cycles but that won't influence my decision today.

Virginia Starrett, Douglas County Stormwater Utility Task Force applicant, speaks:
I'm really pleased to be a part of this effort to address stormwater in our county. My background isn't in the science of water or finance, either one, but my background is in communications. And so I feel like

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one of the problems with, currently with even the Stormwater task overall has been that the communication behind why we would even need to address stormwater at all has not been as clear as it might be. And I would like to be a part of the messaging, since I do messaging. Some of you may know that I'm fairly involved in the county, I'm part of a group called Good Governance Group that weekly meets to discuss things that are going on in our county. So I'm fairly well informed about things like that. But I've also been a part, for instance, of the Airport Advisory Committee, so I've been in service to different things about the County. And I manage campaigns and do messaging for a number of organizations, so I've managed campaigns in our county. And paying attention to the public's voice and the feeling in the public has been one of the things that I've really concentrated on. I've been doing that for more than a decade and I feel like I could be of great service to the committee in transmitting whatever messaging they would decide on, as well as helping to contribute to the formation of the message. My former life, my life before I retired and came here 25 years ago, was as a college English professor. And so I'm used to formulating arguments and understanding how you build those, and what kind of backup you need, and also doing research so that you're sure that your arguments are backed up by facts. So while I don't have the expertise, the amazing expertise of many of the other people who have spoken here, I do have an expertise that I think would serve well on this committee. Thank you.

Chairman Gardner speaks:
Thank you. Go to questions.

Commissioner Hales speaks:
Thank you for applying. Since much of your opening statement was about messaging, I'm assuming you would be willing to be a face of the task force with the public.

Ms. Starrett speaks:
Well in fact, I think in your original question, you talked about educating the public and that's been my whole life's work has been educating them in some way. And I'm still doing it now, I'm actually working as a teacher in a homeschool consortium. So teaching is my life, teaching and educating, so yes, I certainly would.

Commissioner Tarkanian speaks:
Have you educated your husband yet on this?

Laughter was heard.

Ms. Starrett speaks:
Oh, my husband's a different story and you know that.

Commissioner Tarkanian speaks:
The reason is we talked about this being a fee, a tax and so forth.

Vice Chairman Tolbert speaks:
And so my question is number 24, on the communication. So should the task force come up with its recommendations and we move forward with whatever it looks like, how would you explain the recommendations to skeptics?

Ms. Starrett speaks:
How would I explain them to who? I'm sorry.

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Vice Chairman Tolbert speaks:
To skeptics, people who are like, well, this isn't what we should, we should have done this or we didn't do that or whatever. So how would you explain, what would your process be? Not the answers, but what would your process be to explaining to a skeptic when this is all done?

Ms. Starrett speaks:
Well I would begin actually this story with where the County tried to begin. But I think not enough people participated along the way in actually bringing forward the question, is why the County needs to address stormwater issues at all. I think that there's a doubtfulness about some of the population as to why that should be a priority, why would they need to spend more money out of their pocket for this particular issue. And I also want to look at it community-wide. My messaging would probably be aimed at building the community. I think sometimes we're all separate fiefdoms, we have a lot of GIDs, and we have HOAs, and we have a lot of separation. And I think that emphasizing the county good as a whole would be a part of the messaging that we are all part of a community. We're all neighbors and we need to watch out for each other, and what can happen in our community.

Chairman Gardner speaks:
So I know where you live, that's a common statement, right? Sometimes a threat, but this is not intended as a threat. You live in the Jobs Peak area…

Ms. Starrett speaks:
Yes, I do.

Chairman Gardner speaks:
…which is high area in our community. I don't know that you incur a storm drain issues up there, I don't know, you may. Maybe you can enlighten me on that. But do you see this as something that would be beneficial if we were to be able to develop a fee structure that would work for our residents, do you see this as a benefit to you and your community, where you live and a necessary component of where you live?

Ms. Starrett speaks:
Actually, yes, I do. And part of that is that I even have been affected, not my community directly, but we've lived here long enough to not be able to use certain roads because there's too much water running over those roads at different times. And I also look on this again from a community standpoint. 395 is a vital artery for us to get medical care or other kinds of things, and if 395 is blocked and stopped because of a stormwater issue, that could definitely affect me and my family. So I don't, yes, in fact, one of my practice subjects is my husband, he was brought up earlier, on this particular subject because he, of course, is an extreme small government guy. And we've had lots of conversations about why I feel that there are things about your neighbors, and your county, and your community that actually are still part of your life and part of your responsibility, regardless of whether you think your house is going to be washed away by floods or not. That there are benefits to the overall quality of life that you're entertaining in your entire experience, in your community that play a role as well.

Chairman Gardner speaks:
And I'll ask you the other question about, I posed it to most of the individuals, affordability. What are you looking at in that regard, or what would you look at in that regard of recognizing some of the vulnerability of some of our community members and their responsibility to feed into this?

Ms. Starrett speaks:
I'm sorry, I missed part of that question if you were asking me something.

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Chairman Gardner speaks:
The affordability, recognizing that some people, and how would you go about addressing that? Or have you thought about that aspect of whether or not all of our members of our community can afford to get into this to help us out in this situation?

Ms. Starrett speaks:
I have thought about it and I think that's a very, very tough question to sort out. In my inner thoughts, it comes to me that my first thought would be that there should be a basic fee that all the households would pay. And maybe a basic fee for businesses that would be not in a range that would be considered unaffordable, but just a basic so that everyone has some significance in this. Everyone is taking part in the solution. But then I also feel that, for instance, certain HOAs already charge their members for flood mitigation. And then there's this issue of people that just really basically can't afford very much at all toward this. So I think there has to be some kind of a exception, some kind of, and many of the other people talking before me brought this up too that they felt there needed to be certain exemptions that would be established. So that people that truly are in situations that they cannot deal with this and actually afford food on the table, that they have to be given some way to actually live their lives without worrying about this fee.

Chairman Gardner speaks:
Thank you. I don't have any other questions. Commissioners? Go ahead.

Ms. Starrett speaks:
Thank you.

Ms. Davidson speaks:
Thank you, Mr. Chairman, Members of the Commission. In the interest of disclosure, full disclosure, Ms. Starrett, you and I did meet as part of the public engagement stakeholder outreach. We had a conversation about the Stormwater program, you actually had some suggestions for me, which I incorporated into our presentation when we did bring forward our public meeting materials. So I really appreciate your feedback on that and I thank you for your interest in this committee. I did not encourage you to apply today. Thank you.

Ms. Starrett speaks:
No, no one else encouraged me but me. So thank you for the committee, though, I think this is a great idea for the community.

Chairman Gardner speaks:
Thank you. Okay, so where I see us at, and we are about five minutes over time, which is not bad, right in that respect. So we would have been a little bit more over time if the other individuals had participated, but that's where we are. I want to take, we still have to take Public Comment, but I want to take a five minute break here to allow us to use the facilities because then I want to entertain Public Comment. And then we'll come back and we'll deliberate as a Board on who we feel would best serve us on this task force. So give us a few minutes.

Vice Chairman Tolbert speaks:
Mr. Chair?

Chairman Gardner speaks:
Yes.

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Vice Chairman Tolbert speaks:
Also before we go, give us time to think about it, I'd also like to discuss the ones that didn't interview today. I think we should address that before we do that or when we come back. So just think how we want to address those that didn't interview as opposed to those that did today.

Chairman Gardner speaks:
Oh, okay.

Vice Chairman Tolbert speaks:
So how we want to address that.

Chairman Gardner speaks:
Not the ones that weren't selected to be interviewed, but…

Vice Chairman Tolbert speaks:
Right, they were selected to be interviewed, but didn't come…

Chairman Gardner speaks:
The two that were not able to interview, yes.

Vice Chairman Tolbert speaks:
We should address that…

Chairman Gardner speaks:
Yes, okay.

Vice Chairman Tolbert speaks:
…on it's own.

Chairman Gardner speaks:
We will do that as we come back.

Vice Chairman Tolbert speaks:
So think about it while you're on break.

Chairman Gardner speaks:
But let's have Public Comment and then we'll do that during the deliberation process. Okay, thank you, let's come back at 3:55 PM. I think that's where we are, yeah, 3:55 PM.

A break was held.

Chairman Gardner speaks:
So we're back in session. Commissioner Rice has told me that unfortunately, he was not able to listen to the applicants that are identified in the Central, the East, the North, those three areas, but then doesn't feel comfortable in voting in those areas. But has been able to participate and listen to the questions for the South and the West so he will participate in that process. So we're going to go to Public Comment, and then we'll come back and try to get into our deliberations. So once again, Public Comment is for three minutes, you've adjusted the clock, thank you and Vice Chairman Tolbert will be timing that. Once again, print your name so we have it clearly in the record. State your name, once you state your name, we'll start the clock and you have three minutes. When you have 30 seconds left, you will see a yellow light and a slight beep, but an obnoxious beep at the end of three minutes and we ask you to please conclude your

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comments, sit down. So with that, Public Comment is now open on Item 5 of the agenda regarding the appointment of approximately 13 members to the Douglas County Stormwater Utility Task Force. Any Public Comment?

PUBLIC COMMENT – (none)

Chairman Gardner speaks:
Wow, okay, Public Comment is now closed and we'll bring it back to the Board. Okay, so you wanted to discuss, the first thing I guess you wanted to discuss is the, what we're going to, how we're going to address the two people that were not in attendance today. Is that right? So I'm open to…

Vice Chairman Tolbert speaks:
I don't know, that was, like I said, I did a pretty objective scoring. So if they didn't participate today, it's an unfair scoring advantage for my process. So I think that the two that aren't going to be, I have to exclude given they had the opportunity. But the grief I have on that is that we did send Mr. Lerg the questions so he could respond. But if I had 30 questions to respond to, maybe if he didn't understand that, but like I said, I can't verify. So it's hard to, I don't want to just write somebody off knowing that they did respond to us saying they wanted to be considered. So I'm completely open to suggestion.

Chairman Gardner speaks:
As I understand it, though, from our County Manager, we have no evidence that he did respond. Do we?

Ms. Davidson speaks:
Correct, Mr. Chairman, Members of the Commission. We did separately email him to let him know that although he received all 30 questions, we did not expect he was going to answer all 30. And that we would ensure that if he submitted written responses or any kind of written statement, that we would include it for your consideration as part of this process.

Vice Chairman Tolbert speaks:
Okay, that's fine with me. But for me, I think I'm going to exclude him in mine just because it's not fair to have more judgment on the other ones that were here. So I guess, as far as anybody else, so that's…

Chairman Gardner speaks:
I think as we go through the list and the different various Commissioners, we have a spreadsheet here so we can check off. And you basically told us you're going to eliminate those two names on your spreadsheet, right, so do we need to discuss it beyond that?

Commissioner Hales speaks:
I guess I'll just mention that I have a little bit of heartburn about eliminating them both, although I think it's the appropriate thing to do. Or maybe don't unfairly advantage them because they weren't here. And that is, I feel like we might be a little bit light on ag and so Rieman was high on my list because of that. But I'm concerned about not being able to ask him any questions.

Vice Chairman Tolbert speaks:
Yeah, I would reiterate that both of them are on my top list, but they didn't have the opportunity to interview today. And the previous scoring, but yeah, they're still pending.

Commissioner Tarkanian speaks:
I think it's real obvious, you decide what you want to do.

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Vice Chairman Tolbert speaks:
Okay. I just wanted to make sure it's on the record, I want to be clear. I just didn't want anything to come back.

Chairman Gardner speaks:
You have your reasons for selecting the people you have and we respect that.

Vice Chairman Tolbert speaks:
Okay.

Chairman Gardner speaks:
Each of us can select 15 people, or 13 people, or ten people and have five different reasons for doing so.

Vice Chairman Tolbert speaks:
Okay.

Chairman Gardner speaks:
…like to go first on this in trying to identify who their top candidates are?

Commissioner Hales speaks:
Are you wanting to go region by region? I kind of like that it breaks it down in some sort of manageable discussion chunks.

Chairman Gardner speaks:
Does that mean that we would select, and just for clarification, does that mean that we would try to give equal representation by region?

Commissioner Hales speaks:
No.

Chairman Gardner speaks:
No.

Commissioner Hales speaks:
Because there's not equal number of people in each region.

Chairman Gardner speaks:
Okay.

Commissioner Hales speaks:
Or equal number of stormwater concerns, whatever.

Chairman Gardner speaks:
Oh, I'm good with that. You want to go by region?

Commissioner Hales speaks:
I can jump in on Central.

Chairman Gardner speaks:
Does anybody have objections to going by region? Okay, then you want to start with the top one, the Central region who we heard from first this morning?

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Commissioner Hales speaks:
I'll tell you that one of my big concerns is that this look, and act, and feel, and be truly a citizen board. I want the people of Douglas County to feel like these are their people who are grappling with this problem and not a rubber stamp of a County government. For that reason, I would respectfully suggest that Mr. McKalip is very much tied into government as he is elected, I understand, or will be elected to GRGID. Is that right? Or he's running for GRGID but is likely to be elected. He's been elected, right and so for that reason, I would probably not move his name forward, although I really scored many of his answers highly. So that's one consideration in the Central region. The second note I would have is Karin Peternel, Peternel, excuse me, Karin Peternel, I think she's fantastic, her knowledge is amazing. I want to hear from my fellow Board Members whether she's too closely tied to past Douglas County government to truly make this a citizen board.

Commissioner Tarkanian speaks:
…names, okay. I'm with McKay, Peternel, and McKalip. I think Peternel was absolutely incredible, I don't care what her past background was, the knowledge in her presentation, I would make her chairwoman. McKay, Peternel, and McKalip.

Vice Chairman Tolbert speaks:
I have Peternel, Whear, and McKay.

Chairman Gardner speaks:
You had who?

Vice Chairman Tolbert speaks:
Peternel, Whear, and McKay. I agree with Commissioner Hales on McKalip, although I wouldn't oppose it either.

Chairman Gardner speaks:
I agree with Mr. Whear and I think Karin, is it Karin? Karin brings an expertise that I don't know that we can overlook. And we have two people that are in the Ranchos, both Cameron McKay and James McKalip. And I think in that regard, Mr. McKay brings a greater expertise to Stormwater being a previous Manager of both the GID and Roundhill. And so I would go with Cameron, and he already has been selected by Vice Chairman Tolbert, Commissioner Tarkanian, and Commissioner Hales, so I would give him that. So I think that's kind of where we are. Well no, so we have two people that have received a majority of the votes. The question is whether or not Todd Whear.

Commissioner Hales speaks:
Yes, I support Todd Whear.

Chairman Gardner speaks:
Oh, okay, I didn't catch that. Okay, so that would mean that we would go with Todd Whear, Cameron McKay and Karin, I'm not going to get that name ever right, Karin Peternel. I got the last name right. Okay, so I think that's where I'm headed. So with that then, that would give those three people at least three votes and in some cases, four. So is that where we are for that? Is that good? Okay, you want to go to East Valley now? Or East, I guess.

Commissioner Tarkanian speaks:
I'm sorry. Ortiz, Garrison, and St. John.

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Vice Chairman Tolbert speaks:
I have the same except I also have Mr. Cox in my top 13. So I have four from the East; Joseph Ortiz, Chris Garrison, and Chad Cox in my 13, yeah.

Chairman Gardner speaks:
…the spot all the time. I'll go next then. Okay, I really like what Chad Cox brings to the table, so I would go with Chad Cox. I would also go with Joe Ortiz. I really like the answers that Chris Garrison brought forward to us, I think he's a true member of the public, so to speak. I think we could use and I think I asked this question, or at least I wrote this note, I think that Mr. Mcafee, although he brings a great deal of expertise in regards to emergency management to the table, I think that we could possibly ask him to be more of a technical consultant than a member of the task force. So those are kind of the three that I was leaning for. I am concerned about, and Dan St. John, he brings a tremendous amount also. He is already on the Planning Commission, so I question whether or not, as Commissioner Hales has indicated, whether or not it's a true citizens' committee having somebody on the Planning Commission in that regard in the same manner as James McKalip. So those are kind of my three; Chad Cox, Joe Ortiz, and Chris Garrison. And then now we'll go down to Commissioner Hales.

Commissioner Hales speaks:
Well, I definitely agree with Chris Garrison, I very much liked his answers. And I really like the fact that he's had experience in Smelter Creek, so he gets a check from me. Joe Ortiz gets a check, Ortiz gets a check from me. I feel that he may kind of be a naysayer a little bit, tend to be a naysayer a little bit and I want that, and that balance of opinion, and so he gets a check from me. I also check Scott Mcafee, I really liked his approach and I think it would be a diversifying thought process, very analytical, so I would support him. I definitely support Chad Cox. I reluctantly do not support Rieman because I didn't have the chance to ask any questions. And I think Dan St. John's answers were spot on and I think he's excellent, but because I have so many others that are in the excellent category, I look to tiny, less significant differences because I don't want 22 people on this committee, it's too many. Then I would go then back to the concern about making this truly a citizen board and he is serving on the Planning Commission.

Chairman Gardner speaks:
That gives us four votes for Chris Garrahan, four votes for Joe Ortiz, I'm sorry, Tanya, I forget to turn it on, and three votes for Chad Cox. And so that's a majority, so those are three members there on in that area. Are we good with that? I may have to go first this time, oh, it's his turn.

Vice Chairman Tolbert speaks:
Okay, so for the North I have big John Lang, Larry Werner, George Phillips. That's it.

Chairman Gardner speaks:
Okay. John Lang, George Phillips and who?

Vice Chairman Tolbert speaks:
Larry Werner.

Chairman Gardner speaks:
Larry Werner, okay. And you want me to go next then so we keep going around the table, right? Okay, I certainly agree with Jonathan Lang, I thought he answered the questions very well and I think he will look at it from a very good perspective. And even though he was not recommended by the ag community, I was corrected on that, he brings that experience to the board. I would also go with Larry Werner, so I'll articulate this now, I was actually looking at asking because of this group that we're putting together, I was actually looking at asking or suggesting maybe that we entertain the idea of having Larry Werner serve as our facilitator in this regard. So that's one of the expertises I think that he would bring to this

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board. I think I'm also inclined to go with George Phillips. So those are my top three choices, I think. I thought that Lennie Lerg might be a big contributor to this, especially as the General Manager of Starbucks, but unfortunately, we don't have the opportunity to talk with him. And I was hoping that he would bring something forward. And Mr. Walker brings a tremendous amount of experience to us, but as you look at citizen's committee, I think I would certainly still encourage him to please use his expertise to assist us in this process. So those are my top three choices in that regard; Larry Werner, George Phillips and Jonathan Lang. Commissioner Hales.

Commissioner Hales speaks:
Yes. Lennie Lerg I would pass simply because unable to ask questions. John Lang, absolutely, very much appreciated his concern about natural resources and a lot of other things. Steve Walker, I appreciate, I'm concerned about getting enough ag representation. And while he's not in production with agriculture, he is ag adjacent and for that reason, I would support him. George Phillips I would also support, I very much liked the answer that he's going to go look and see which culverts do actually need to be cleared out and do some analysis about the costs to do the things that the County is saying need to be done. I appreciate that a lot. Larry Werner, I like a lot about his experience. I'm concerned about the tax/fee conundrum, which is what we proposed is clearly a fee by technical definition, but that is a hot button for our citizens. So I can support Larry, but I am very concerned about that. Does it really need to be a hot button, can we find a way to make that terminology sensitivity minimized?

Chairman Gardner speaks:
Okay.

Commissioner Tarkanian speaks:
I'm sorry. Lang and Walker.

Chairman Gardner speaks:
Three of us. Sorry, Tanya, three of us, George Phillips has had three of us express interest. Jonathan Lang has four of us and Steve Walker has only had two. So that would be Larry Werner, George Phillips, and Jonathan Lang. We'll see how things work out later on, right as we…

Commissioner Tarkanian speaks:
That's why I said she didn't say yes or no on Werner. But if she was yes then he's got the three.

Commissioner Hales speaks:
I was a want to say yes on Werner.

Chairman Gardner speaks:
Oh, I'm sorry. Did I misunderstand that?

Commissioner Hales speaks:
But we can make it a yes, especially if Steve Walker is not going to move forward. Then I'll say yes on Larry Werner.

Chairman Gardner speaks:
Okay, so we still have a question mark there on whether or not Steve Walker makes the, when we get down to the numbers.

Commissioner Hales speaks:
Okay.

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Chairman Gardner speaks:
Okay.

Commissioner Hales speaks:
Then jumping in on South, is it my turn? Oh, you.

Chairman Gardner speaks:
Was it you? Okay.

Commissioner Hales speaks:
I'll go first if you want me to.

Chairman Gardner speaks:
Okay.

Commissioner Hales speaks:
...for TRE Improvement District and the fact that you've done such great work, but it's very much government work on the grants. And I want, I don't want this to look like we're stacking it full of people who are associated with the County or any local government entity. So because of that, I would not support Donna Tanner. I very much liked Garrahan and Bauman, so I don't know that we need two from the South, but I like both of those. I like collaborating a little more, I want to know what you all think and say.

Chairman Gardner speaks:
I don’t know that you’re required to, it’s three, so I don’t know that you’re required to pick all three. But that’s up to you. Commissioner Tarkanian.

Commissioner Tarkanian speaks:
Then it gets to the Chairman and you decide whether that's a yes or no on this end and then we go that route.

Chairman Gardner speaks:
Well, no because we're going to have Commissioner Rice join us in this too.

Commissioner Tarkanian speaks:
It's not too difficult, who did you like and not like? I only have Tanner.

Chairman Gardner speaks:
Okay.

Vice Chairman Tolbert speaks:
I have Tanner and Garrahan.

Chairman Gardner speaks:
Okay. And so that I don't have the controlling vote here, I want to go to Commissioner Rice.

Commissioner Rice speaks:
Okay, thank you.

Chairman Gardner speaks:
Are you ready?

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Commissioner Rice speaks:
Yes, I am. I need to disclose that I know several of the people on this list, but there were two from the South that stood out to me and there were two from the West that stood out. So in the West, and I am probably mispronouncing his name, I have Patrick Garrahan and the other is Mr. Don Bauman for the South region.

Chairman Gardner speaks:
Okay, very good, so Patrick Garrahan. So I'm going to go ahead and I'm going to go with Patrick Garrahan and I'm going to go with Donna Tanner. And I think I'll leave it at that.

Commissioner Hales speaks:
Just to firm up mine, I would vote for Garrahan and Bauman. Confirming.

Chairman Gardner speaks:
However, that gives us three votes for Donna Tanner, four votes for Garrahan and two votes for Bauman. But that's right, we don't have to select all three people. Okay, so that would be the selection, Donna Tanner and Patrick Garrahan. And we'll go to the next one. Commissioner Rice, do you want to start off on this one too, on the West?

Commissioner Rice speaks:
Sure, I'll be more than happy to. I have known several people on this list for quite a while, but I did not let that influence my decision. And my favorites are Tod Carlini and Sheila Arnaud.

Chairman Gardner speaks:
Okay, who wants to go next?

Commissioner Tarkanian speaks:
I'm gonna pull a Commissioner Hales; but I got a Carlini, Huffman, a Starrett for sure, and I really liked Arnaud, too, but I didn't want to pick all four from the same district. But if she has the votes, I'm fine with that.

Chairman Gardner speaks:
Okay, Vice Chairman Tolbert.

Vice Chairman Tolbert speaks:
I have Carlini and Starrett.

Chairman Gardner speaks:
Carlini and Starrett. Okay, I'm sorry, Commissioner Hales, did you have a selection there?

Commissioner Hales speaks:
No, it wasn't my turn yet. Carlini and Arnaud.

Chairman Gardner speaks:
I think we're going to be all over the board on this one because I do like everybody on that list. That's the problem, I like everybody on that list. But Tod already has four votes, so that kind of assures that. And then Virginia Starrett has two votes, so I'll give her a third vote there. And Terri Huffman or Sheila Arnaud. Oh, okay, Terri Huffman only has one vote so far, so that's the problem, is that even if I were to go there, that doesn't give her the nod. And Sheila Arnaud already has two, so that's the tough decision, Ms. Terri, that I have to make. Oh, I thought she was still here. Oh okay, that I'm late for. Thank you. So I will go with Sheila Arnaud. So that gives us, how many people does that, did somebody?

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Ms. Lang speaks:
Mr. Chairman, 14 yes.

Chairman Gardner speaks:
14 people on the board.

Ms. Davidson speaks:
Mr. Chairman?

Chairman Gardner speaks:
Yes.

Ms. Davidson speaks:
I would strongly encourage you to pick an odd number. This will be an issue.

Chairman Gardner speaks:
Okay. I don't disagree with you on that, it's always good to have an odd number. So I'm trying to look back on where we might come to a consensus. So Steve Walker received two votes in that area in the North, Donald Bauman got two votes on the South area and who? And Dan St. John, okay. And I didn't give Dan St. John a vote there because I felt being on the Planning Commission and I think he'll still completely be involved. What about the other one? The other one was Steve Walker. In other words, I'm looking at where could I give a third vote to and do it or maybe one of you two.

Vice Chairman Tolbert speaks:
11. The ones, the three that got only two votes, you could eliminate those and we now have a board of 11.

Chairman Gardner speaks:
No. It took three votes to get..

Vice Chairman Tolbert speaks:
Right, we had 14 but there's…

Chairman Gardner speaks:
No, there's 14 votes, 14 people who got three or more votes. They got to go, you've got to get a majority on a five member board. So we're at 14.

Vice Chairman Tolbert speaks:
I was going to make it more efficient.

Chairman Gardner speaks:
No, I'm trying to get to a 15th rather than down to, otherwise we'd have to cut one to go down to 13, right?

Vice Chairman Tolbert speaks:
No, there was three of them, he's talking about that had two.

Chairman Gardner speaks:
Right.

Vice Chairman Tolbert speaks:
Oh, they're not counting the 14?

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Chairman Gardner speaks:
Right.

Vice Chairman Tolbert speaks:
Fine, I got it. Just hit me with this two by four.

Chairman Gardner speaks:
So do we want to go to 15? And Steve Walker got two votes, one from Commissioner Tarkanian and one from Commissioner Hales. I could go there, I think he brings a tremendous amount of expertise also. So would anybody like to convince me otherwise to go to perhaps Donald Bauman? The problem with Donald Bauman, and I don't mean it as a problem, I shouldn't state that, except that we have had three people apply from South county and that would put all three of them on the board. So I think I would prefer to defer to Steve Walker in that regard.

Commissioner Rice speaks:
Mr. Chairman, I'm wondering if having three on the board down there would be a problem. Mr. Bauman came with a great deal of experience and I think he would be a tremendous asset to the board.

Chairman Gardner speaks:
What are you guys' feeling, would you like to convince me otherwise?

Commissioner Tarkanian speaks:
I think your vote already counted on that.

Chairman Gardner speaks:
Huh? Commissioner Tarkanian, you didn't vote for Bauman, would you like to vote for him then on that?

Commissioner Tarkanian speaks:
I don't know how to go back and say you're going to take one person's vote. I have people that I had voted on that didn't make it. I had not voted on Bauman, so you're having me take somebody that was not on my list. I would prefer leave it up to you. Listen, you're the Chairman, you're the man, you make the decision.

Chairman Gardner speaks:
Okay.

Commissioner Tarkanian speaks:
I voted against this committee too, so I think I should be the…

Chairman Gardner speaks:
Yeah.

Commissioner Tarkanian speaks:
…last one that would make the decision…

Chairman Garnder speaks:
Okay.

Commissioner Tarkanian speaks:
…who should be on it.

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Chairman Gardner speaks:
So you and Commissioner Hales both agreed on Steve Walker and I will give him that third vote that gets us to 15. So that would get us to 15, right…

Vice Chairman Tolbert speaks:
I would go there also.

Chairman Gardner speaks:
…Ms. Lang, that gets us to 15?

Ms. Lang speaks:
That's correct, yes.

Chairman Gardner speaks:
Okay, now the other thing that we have here, okay that gets us to 15. So I think that's where we need to be, I'm glad that we're there. And I would express the sentiment, I know the Board feels this way, these are always extremely difficult positions and decisions by the Board. And when we had 54 people apply, once again, I had a number of people reach out to me and say that they were the most qualified to serve on this board and yet they didn't get selected to even be in the interview process. So I think everybody feels like they were in that position. But I would encourage all 54 and other members of our community to participate as we go forward with this. But we do need to try to identify a Facilitator for this.

Ms. Lang speaks:
Mr. Chairman, sorry to interrupt you. For the record and for the public's transparency, if you don't mind, I'm prepared to read the list of the 15 names.

Chairman Gardner speaks:
Okay.

Ms. Lang speaks:
Okay. Todd Whear, Cameron McKay, Karin Peternell, Chad Cox, Joseph Ortiz, Chris Garrison, Larry Werner, George Phillips, Steve Walker, John Lang, Donna Tanner, Patrick Garrahan, Tod Carlini, Sheila Araud, and Virginia Starrett.

Chairman Gardner speaks:
That's what I had. Everybody else?

Vice Chairman Tolbert speaks:
And for the record, I had Mr. Walker as my 14 because I put 13 forward.

Chairman Gardner speaks:
Oh.

Vice Chairman Tolbert speaks:
So I have no problem with that also.

Chairman Gardner speaks:
Okay, very good. So I was initially, so I'll say this, initially I was looking at Mr. Werner as a person that could serve as the Facilitator of this committee. My only concerns, Mr. Werner, you're still here, is you've indicated that there are a couple of dates that you will not be available. Is that correct? Okay, can you tell us, can you remind us of what those dates were? Not that this is my decision, this is the Board's position.

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So was there any other feeling of somebody else, Commissioner Hales, Commissioner Tarkanian, Vice Chairman Tolbert? Well, somebody to run the meetings, basically.

Commissioner Tarkanian speaks:
I've said over and over again the lady that gave her testimony, her statement at the beginning was by far the best. What's her name?

Commissioner Hales speaks:
Karin Peternel.

Commissioner Tarkanian speaks:
Geez, you are so good, I don't know how you get. At least from the presentation you made, you were by far the best today, in my opinion.

Chairman Gardner speaks:
I'm good with that, too. I guess we would need to ask the individual if they would be comfortable in serving in that role.

Ms. Peternel (*from the audience*) speaks:
You know what, I don't do social media, so I'm not in touch with people. So I don't know about that, but (*inaudible comment*) that's probably a good thing.

Chairman Gardner speaks:
So as I understand the role, and maybe our County Manager can help me out here, is that basically, they would chair the meetings. That would basically be the role, right? Does it go beyond that? Go ahead.

Ms. Davidson speaks:
Mr. Chairman, I think it's a little bit more extensive than that. The concerns expressed to me by the public were that they were worried that staff were going to steer the work of the task force. And so there will be a staff liaison assigned to this committee, it will be Assistant County Manager, Wendy Lang. We are looking for not only this individual chairing the meetings, but that they will work with County staff to set the agenda for this task force. And will help ensure that the information is brought forward and presented that this task force needs in order to inform their decisions. So this person will really be an advocate on behalf of the task force, asking for the resources and the things that they need, but then also ensuring that staff are balanced in how we're presenting this information to the task force. And that the report that comes out of this task force is a true reflection of the task force direction and intent, that's what I'm hoping this individual will do. I know you didn't ask, Mr. Chairman, but I will tell you, based on my review of the applications and my knowledge of the individual skill sets of some of these people, I think there are a couple of names that you could maybe consider in addition to Mr. Werner. I also think Mr. Carlini has skill in facilitating public conversations and public meetings. I think Ms. Peternel has experience doing that, I think Mr. McKay has experience, Mr. Walker. And those are the names that stand out to me as individuals who have experienced facilitating public discussion, public conversations.

Vice Chairman Tolbert speaks:
Mr. Chair, if I could weigh in? I would propose that we let this board elect their own chairman because that's typically how the boards are done. I almost feel like it's an overstep of us to dictate who's going to run the meetings, but I don't know if that's just my two cents.

Chairman Gardner speaks:
And quite frankly, yeah, of course that's, yeah, a penny is not worth what it used to be. When all this was being, that was kind of where my head was going also, is let the board meet and determine their own

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Facilitator and perhaps a vice Facilitator, or chair and a vice chair such as we have. So if one can't be there, the other one hopefully will be. Commissioner Hales, did you have anything you wished to?

Commissioner Hales speaks:
Yeah, I was going to ask the County Manager what advantages there are to this Board making that decision, our Board, us.

Ms. Davidson speaks:
Thank you for the question. Having been the facilitator of meetings of a task force in the past, I can tell you I think it's the role of this individual also to ensure that the scope of the assignment is adhered to, that this task force isn't overreaching or heading down rabbit holes that you did not task them with. There's a clear scope of work that has been adopted here and previously that has resulted in mutinys on the bounty on occasion and me almost getting voted off a task force. I think giving this individual some authority and having this Board appoint this gives this person a little bit more of that ability. I'm tap dancing a little bit around the inner workings of task force based on my previous experience. I would support the direction of this Board if you chose to have this committee select the individual. I do think the committee needs to trust who ends up in that role.

Chairman Gardner speaks:
So if that's the decision of this Board, do we need a motion to that effect or no? Yep, okay, very good. So we will suggest that the committee meet and staff can determine a time when the first meeting will take place and they can…

Ms. Lang speaks:
Mr. Chair, if I may? I will reach out to all of the 15 candidates or applicants that you identified today and let them know of the first meeting. We will publish and notice that meeting to the public once a date is selected and we'll let the task force work towards future meeting dates and leadership of their team as well. Thank you.

Chairman Gardner speaks:
Do we need a motion to appoint the 15? No, okay, it's based on the number of votes that we had from each. Okay, if that's the case, then that item, as I understand it, is done, right? Okay, so we have a Stormwater Task Force identified.

Commissioner Hales speaks:
I just want to say to those who are still here how much I appreciate you stepping forward to try and benefit our county in this really complex issue. Thank you.

Chairman Gardner speaks:
Thank you. And I would add to that that I think it's important for those people not selected to please stay engaged. And I would encourage the members that have been selected to serve on this to please reach out to the community and encourage their involvement and advocation also. That's very important in my mind. So with that then, I'll end this agenda item.

RESULT:	**DISCUSSION HELD**

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6. CLOSING PUBLIC COMMENT (No Action)

Chairman Gardner speaks:
We'll go to Item 6, Closing Public Comment. Is there any additional Closing Public Comment? Any Closing Public Comment?

James McKalip speaks:
I very much respect the decision of the Board. I think you're going to have a great Stormwater Task Force. I believe that if being on the Planning Commission and being on a GID was a disqualifying element that other people could have been chosen to be interviewed. Instead of those of us preparing for this and going through the questions, preparing a statement to basically be eliminated based on what you already knew about us before we were selected to be interviewed. I just suggest that that's a flaw in the plan. But again, I wish the best for the task force and I will try to attend meetings when I can as the public. Thank you.

Chairman Gardner speaks:
Thank you, Mr. McKalip and thank you for applying. Is there any additional Public Comment? Okay, not seeing any additional Public Comment, the meeting is hereby adjourned.

7. ADJOURNMENT

There being no further business to come before the Board of County Commissioners, the meeting adjourned at 4:40 PM.

Respectfully submitted:

_____
Mark Gardner, Chairman
Douglas County Board of County Commissioners

ATTEST:

_____
Amy Burgans, Clerk-Treasurer

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DRAFT

The Regular Meeting of the Board of County Commissioners was held on Thursday, August 6, 2026, beginning at 10:00 AM in the meeting room of the County Administration Building, 1616 8th Street, Minden, Nevada and via Zoom participation as well as was streamed via Live Stream – Video Link, Douglas County YouTube Channel. **When applicable, the minutes below have been transcribed.**

CALL TO ORDER
The meeting was called to order at 10:00 AM.

COMMISSIONERS PRESENT:
Mark Gardner, Chair
Nathan E Tolbert, Vice Chair
Wesley Rice, Commissioner – *via Zoom*
Danny Tarkanian, Commissioner
Sharla Hales, Commissioner

STAFF PRESENT:
Dan Coverley, Sheriff
Amy Burgans, Clerk-Treasurer
Jenifer Davidson, County Manager
Doug Ritchie, Chief Civil Deputy District Attorney
Nicki Leeper, Assistant County Clerk
Taylor Tobias, Deputy Clerk

2. PLEDGE OF ALLEGIANCE
Led by Chief Civil Deputy District Attorney, Doug Ritchie.

Chairman Gardner speaks:
Okay. I don't really have any housekeeping items today to go through other than, as I look at it, it says on the top of it, the County may take a break for lunch at approximately 12:00 PM; however, when I look at the agenda today, I believe that we could accomplish the agenda within that noon hour if not before. So I don't see any purpose in taking a one hour break to come back and spend only 15 minutes, or a half hour, or 45 minutes in a meeting. So I think we're going to just try to power through the entire agenda and then let everybody go home early today.

3. PUBLIC COMMENT (No Action)

Chairman Gardner speaks:
So we allow Public Comment at Opening Public Comment and at close of the meeting, also Closing Public Comment. And then we allow Public Comment on those items that are marked for possible action in your agendas; there's one Airport item and then two other items. And I think I understand that a Commissioner wants to move one of the Consent Calendar items that is marked for possible action over to Admin, so when we get to that portion we'll entertain that. So at this time, Public Comment is limited to three minutes. We have a timer that's controlled by our Vice Chair, Mr. Tolbert. So when you offer Public Comment, we ask you to approach the podium, print your name so we have that clearly into the record and then state your name, and your three minutes will start at once you state your name. We'll give you a signal up here with a yellow light that indicates you have 30 seconds left, but at the end of three minutes, you'll have some obnoxious beeps and that'll indicate that your time is up and we ask you to please conclude your comments and sit down. So we have no Liquor Board items on, we don't take Public Comment on Liquor Board items anyway, so that's good. So Public Comment must be limited to matters that are within the jurisdiction control of the Board of County Commissioners, must be addressed to the

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Board and Chairperson, and not to members of the public so that the Board may take future action on the issues that are raised by the public. So at this time, Public Comment will be taken on those items that are within the jurisdiction and control of the Board of County Commissioners.

Jim Jackson speaks:
At the last meeting I brought up two objects or two topics; one was the loss of $60,000 or the potential loss of $60,000 and if somebody had been held accountable for that. The second thing was the unequal enforcement of County codes; I'd like to elaborate a little bit on that. One of the problems that happens is an object or a topic is brought up in open meeting and then we never hear anything about it again; whether it's been resolved, whether it's being worked on, whether it's not going to be worked on or whatever. The case of the $60,000 in money owed by developers that was brought up and discussed quite a bit, but we've heard nothing additional about it. That's why I asked had somebody been fired. You know, I understand that one of the individuals that was responsible for that is no longer with the County and everything, but it's still something that we should hear about what's the resolution to it. As far as the unequal enforcement of codes, even after you do everything that you're supposed to do to complain about something and it's told, you're told that yes, no permits were pulled for this thing that was done and all that. You expect something to be done and then nothing is done, or at least we don't hear about it. There has to be a mechanism in which we get informed as to what is happening on some of these items. It would make your lives easier, it would have less complaints coming in from us, less discussion from us. And it would also keep more people doing things and getting permits. Right now, on my street, if somebody got away with doing what they did with no permits pulled whatsoever, why should I get a permit pulled for something I may want to do up on my property? You lose revenue if you're short staffed in that department. If you collect more of these revenues, you might not be short staffed. But the bottom line is, we need to be informed as to what is the resolution to some of these problems, not just left out there in the breeze. I don't think that's asking too much for a lot of these problems. Thank you.

Chairman Gardner speaks:
Thank you, Mr. Jackson.

Robbie Simons speaks:
Morning, Sheriff, good morning, Amy, good morning, Members. Thank you, Commissioners. I want to give a shout out to the Title 20 people that…

Chairman Gardner speaks:
Could you please state your name for the record?

Mr. Simons speaks:
I'm sorry, Robbie Simons. I wanted to shout out to the Title 20 members that have been working pretty hard by showing up at the meetings and trying to get some information. Today's subject is an out of control population of feral colony cats which have become a huge nuisance. They're also carrying pack leukopenia, I probably didn't say that, right, it's a virus, numerous cats have died. The human feeder of cats and also neighbor where cats live and breed, deny ownership of this. I'd like to have ownership defined. TNR with DAWG and direction by Town of Gardnerville members have been directed to me and others in the humane direction to go. Retaliation with this direction has been hateful to those who choose the direction the Town has told us to take trying to come to an acceptable solution for all. Animal Control visits, yes, cats are free roaming, but please, BoCC, look and listen to all the facts that are given. DAWG has been trapping and it has been an advocate of this matter. Please help lead me in a direction to help Toiyabe Avenue and its surrounding apartments, homes to relax on this matter. It's become a real traffic concern; cats are getting popped right in the middle of the street running through the cars. It's just a bad scene to watch. Please help me lead in your direction for the for the neighbors in apartments and homes to relax on this matter. Title 6, I understand has been closed. Please look at these codes or anything.

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Frustration and tempers are at a high pitch. I get confronted often that I'm the cruel one for using the advice by the board, the Town Hall people to TNR trapping. Understanding please, financial burdens have been placed on several neighbors. Title 20 openings for new verbiage for next time this doesn't happen, maybe we can elaborate some verbiage into that Title 20. I know Title 6 is closed. I ask BoCC to ask me for any information pertinent to this three year long problem and spreading. Please address FPD virus to community with those house cats before they die also. Please understand I am a reasonable person and would like reasonable solutions by those who can set these standards, revisit these standards please. Respectfully, Rob Simons.

Chairman Gardner speaks:
Thank you.

Joe Brooks speaks:
Hi, good morning all. I'd like to address the issue of the e-bikes riding through Lampe Park. They're running the elderly folks off the trails, it's getting pretty dangerous. And I'm one of the walkers and I know they're not a motorcycle, but they don't make any noise. But they're just as fast and just as dangerous. And that's all I have, thank you.

Chairman Gardner speaks:
Thank you. I'll come back. Additional Public Comment?

Julie Duda speaks:
Good morning. A cloud with a silver lining; I'm referring to Judge Glasson's undelivered ballot and his wonderful quote, the bedrock of democracy is the voter, I agree. Improving transparency; transparency is a reoccurring topic serving as a reminder that the people have a right to Finance budget and investment information. The annual Comprehensive Financial Report for the year end of June 30, 2025 reports the local government investment pool as $103 million and a total investment balance of $207.8 million, not including cash and cash equivalents of $19.3 million. It is relevant for all of us to recognize that the LGIP reserve accounts are in addition to the reserves built into the annual budget. Transparency will be improved by the inclusion of transfers, deposits, and disbursements for the LGIB accounts. Currently, only one of the four LGIP accounts is reported with the monthly investment report; however, only the opening balance, earnings, and closing balance are reported, leaving transfers, deposits, and disbursements unreported. As you know, this monthly investment report is made available to the public and included in the agenda packet; today's packet includes the May investment report. Transparency will be improved by including all of the transactions for the LGIP account and further transparency is possible by including the additional three LGIP accounts with the monthly investment report. FEMA grants; currently there are, we have three grants totaling about $10 million. Community Development employees Tom Dallaire, Courtney Walker, and staff have worked persistently to secure flood mitigation grants. Securing a grant does not end the work needed to move these flood mitigation projects forward, staff focus is essential to effectively complete the process. Focus on the grant progress and current status is information that is appropriately communicated to the public. Please arrange for a monthly grant status report to keep the public informed.

Chairman Gardner speaks:
Thank you, Ms. Duda. Additional Public Comment?

Ron Conway speaks:
Johnson Lane. I want to talk about the stop sign that's not on Johnson Lane at Fremont that needs to be. It gets pretty scary on Friday afternoons when you got RVs coming out there and they're not 100 percent sure which way they're going but they're doing 35 and 40 miles an hour. You got UTVs, which I'm not against them, I love them, I bought the house because we knew they were going to be there. But when

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the road transitioned from the dirt to the asphalt, it's smooth as glass now, they're coming out of there at 35 and 40 miles an hour. Motorcycles, dirt bikes are coming down Johnson Lane in that 25 mile an hour zone practicing their wheelies. I've noticed, I think they were doing training, but we've had in the last month or two since that road's been done at least three helicopters land out there. I think one of them was training, but that's more than we've had since I've been there in ten years. So that road's adding to the accidents because a UTV comes out of the dirt, hits almost asphalt, it's going to grab and it's going to flip over. So when they come out, I'm waiting for somebody to come out of there at 35 miles an hour and hit that asphalt. They need to slow down there. It's everyone, not just the trucks, everyone coming out of there very, very, very fast because there's no pothole before the asphalt anymore. Somebody's going to get seriously hurt. Thank you.

Chairman Gardner speaks:
Thank you. Is there any additional Public Comment here in Chambers? Okay then, Commissioner, well, there's an opportunity maybe, I don't know.

Dan Coverley, Sheriff, speaks:
Absolutely.

Chairman Gardner speaks:
Sheriff Coverly.

Laughter was heard.

Chairman Gardner speaks:
I think you had a comment that you wanted to.

Sheriff Coverley speaks:
So the issue on Toiyabe, the Sheriff's Office is aware of that and we're working with Animal Control. We've submitted a report to the DA's Office for review. I do think that it's a significant problem, I feel that it's a health issue or definitely can be. And so I'll follow up with the DA's Office to make sure to see what we're doing and what our next avenue is. But I agree with you, there's way too many cats and we can get into the reason why they're there, but I'm sure you're aware of that. So we'll do what we can to get you some relief for the whole neighborhood.

Chairman Gardner speaks:
Thank you.

Jenifer Davidson, County Manager, speaks:
Mr. Chairman, if I may add to the comments of the Sheriff? I've been informed by our Director of Community Services, Brook Adie, that her team is also aware, Animal Control is also aware of the issue. And they are actively taking action to address it in coordination with the other entities who are addressing it.

Sheriff Coverley speaks:
The code could be better, I guess and it's one of those things that it's not super specific. But I think it gives us generally the authority to do what we need to do to, to alleviate the cat hoard that's over there.

Chairman Gardner speaks:
Thank you. So another comment that was made earlier by a member of the public was regarding e-bikes and those types of vehicles. And I know that in communication with a number of other jurisdictions, this

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is a growing problem and it might be something that we need to take a look at addressing later on. But because that may come before us at some point in time, I don't want to elaborate beyond that.

Sheriff Coverley speaks:
The e-bike issue, in my opinion, the advancement in the bikes, the technology is outpacing our codes and I think you see that in every jurisdiction. So the bikes are really good and you can really go fast. I arrested a guy the other day that was on a scooter that could go up to 50 miles an hour and he was weaving through town. And then yeah, so that guy is still in our jail, so that just illustrates the problem. The technology that these scooters and bikes can do, they're like motorcycles, I absolutely agree. And I don't think that they should be on a walking path because it's not a bicycle, right, bicycles can only go as fast as you can pedal. These are basically motor vehicles in my opinion. So we need to catch up, the code needs to catch up with the technology.

Chairman Gardner speaks:
Okay, very good. I don't think we should go any further into it because once again, it may come before the Board.

Vice Chairman Tolbert speaks:
I may have that on my dash cam. I followed him all the way from the Community Center, so I can look.

Chairman Gardner speaks:
Wait a minute now, did you speed in the process of keeping him on your camera?

Laughter was heard.

Vice Chairman Tolbert speaks:
No, no. This guy was flying and I lost him. He took off and then when everything slowed down, then all of a sudden, he's weaving in and he cuts in front of a silver truck. And that truck went, whoop, whoop. And then he didn't stop, he kept going.

Chairman Gardner speaks:
I'm going to issue your first your Amanda right, or is it the Miranda rights? Anything you can and will say can be used against you in a court of law, so just be careful here, Vice Chairman Tolbert. Okay, with that, if there's no other Public Comment, then I'm going to close Public Comment.

4. APPROVAL OF AGENDA

MOTION TO: Approve the agenda; carried.

RESULT:	**APPROVED [UNANIMOUS]**
MOVER:	Danny Tarkanian, Commissioner
SECONDER:	Nathan E Tolbert, Vice Chair
AYES:	Sharla Hales, Mark Gardner, Danny Tarkanian, Nathan E Tolbert, Wesley Rice

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APPROVAL OF PREVIOUS MINUTES

5. For possible action. Discussion to approve the draft minutes of the regular meeting on July 2, 2026, of the Board of County Commissioners.

MOTION TO: Approve the draft minutes of the regular meeting on July 2, 2026, of the Board of County Commissioners; carried.

RESULT:	**APPROVED [UNANIMOUS]**
MOVER:	Sharla Hales, Commissioner
SECONDER:	Danny Tarkanian, Commissioner
AYES:	Sharla Hales, Mark Gardner, Danny Tarkanian, Nathan E Tolbert, Wesley Rice

CONSENT CALENDAR

Chairman Gardner speaks:
We're going into the Consent Calendar now. It's my understanding number one, Item V as in Victor has been removed because it's outside of the jurisdiction of this Board. That's number one, so V is being removed. And I've had a request by a Commissioner to move item P to the Admin Calendar. So with that, I'll entertain a motion to approve the Consent Calendar with the movement of item P to the Admin Calendar and the removal of item V as presented.

Commissioner Rice speaks:
Mr. Chairman, I move that we approve the Consent Agenda as stated by you.

Chairman Gardner speak:
Okay.

Commissioner Hales speaks:
I'll second.

Chairman Gardner speaks:
Motion by Commissioner Rice, seconded by Commissioner Hales, to approve the Consent Calendar with pulling Item P to the Admin and the removal of item V. Any other discussion? Sensing no other discussion, all those in favor signify by saying aye. Okay, the motion passes 5-0.

MOTION TO: Approve the Consent Calendar Items A-Cc, with Item P moved to the Administrative Agenda and Item V pulled from the agenda; carried.

RESULT:	**APPROVED [UNANIMOUS]**
MOVER:	Wesley Rice, Commissioner
SECONDER:	Sharla Hales, Commissioner
AYES:	Sharla Hales, Mark Gardner, Danny Tarkanian, Nathan E Tolbert, Wesley Rice

6. CONSENT ITEMS

A. For possible action. Discussion to approve a $15,000 Sponsorship Agreement with Steve and Nancy Sliwa for the 2026 Minden-Tahoe SkyFest, and authorize the Airport Manager or Public Works Director to execute the agreement. (Heather MacDonnell, Airport Manager)

UNAPPROVED

B. For possible action. Discussion to approve a month-to-month T-hangar lease, Lease E-125, at the Minden-Tahoe Airport with David J. Olson and Charlotte Ursic, beginning July 1, 2026, and authorize the Public Works Director to sign the agreement. (Heather MacDonnell, Airport Manager)

C. For possible action. Discussion to approve the Assignment of Lease and Lease Amendment #7 ("Amendment #7") to Land Lease 051 at the Minden Tahoe Airport, and authorize the Airport Manager to execute any required documents. Amendment #7 is between Douglas County, Nevada ("Lessor"), Barrakuda Limited and Spinboldak LLC (collectively, "Assignor"), and The Mark and Raquel Norton Family Trust ("Assignee"). The proposed action transfers the existing lease obligations and interests to the Assignee and updates the lease accordingly. (Heather MacDonnell, Airport Manager)

D. For possible action. Discussion on the Douglas County May 2026 Investment Report submitted per Douglas County Code 3.02.040. (Amy Burgans, Clerk-Treasurer)

E. For possible action. Discussion to accept the cumulative voucher sheets submitted under NRS 244.210 for checks and electronic fund transfers issued for the 5/1/26 Payables, 5/1/26 Payroll, 5/8/26 Payables, 5/13/26 Payables, 5/15/26 Payables, 5/15/26 Payroll, 5/20/26 Payables, 5/22/26 Payables, 5/29/26 Payables and 5/29/26 Payroll. (Amy Burgans, Clerk-Treasurer)

F. For possible action. Discussion to accept the cumulative voucher sheets submitted under NRS 244.210 for checks and electronic fund transfers issued for the 6/5/26 Payables, 6/12/26 Payroll, 6/12/26 Payables, 6/15/26 Payroll, 6/17/26 Payables, 6/18/26 Payables, 6/25/26 Payroll, 6/25/26 Payroll 2, 6/26/26 Payroll, 6/26/26 Payables and 6/29/26 Utility Refunds. (Amy Burgans, Clerk-Treasurer)

G. For possible action. Discussion to accept a $70,000 Department of Agriculture Award for the National School Lunch Program (NSLP), School Breakfast Program (SBP), and Afterschool Snack Program (ASP) to reimburse the China Spring Youth Camp for qualifying meals provided to youth. (Jessica Stocking, Director of Camp)

H. For possible action. Discussion to approve a $67,500 purchase order with Sysco Foods for food commodities and operation supplies for Fiscal Year 2026-27. (Jessica Stocking, Director of Juvenile Camp Services)

I. For possible action. Discussion to approve a $50,000 purchase order with US Foods for food commodities and operating supplies for Fiscal Year 2026-27. (Jessica Stocking, Director of Juvenile Camp Services)

J. For possible action. Discussion to approve a $120,000 purchase order with Hinderliter De Llamas & Associates (HDL) for Fiscal Year 2026-27 for services related to the collection of Room Tax revenues. (Brook Adie, Community Services Director)

K. For possible action. Discussion to accept an $88,398 Family Planning grant from the Nevada Department of Health and Human Services for the time period of July 1, 2026, through June 30, 2027, and authorize the County Manager to sign the grant award. (Brook Adie, Community Services Director)

L. For possible action. Discussion to retroactively approve Interlocal Agreement Amendment #1 between Carson City Health and Human Services and Douglas County for Douglas County to receive American Rescue Plan Act (ARPA) funds for Comprehensive Reproductive Services

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for the time period of July 1, 2025, through December 31, 2026, which revises the allowed expenditures for the ARPA funding. (Brook Adie, Community Services Director)

M. For possible action. Discussion to approve Resolution 2026R-047, a resolution approving the donation of a washer and dryer set to the Washoe Tribe's Animal Control Office. (Brook Adie, Community Services Director)

N. For possible action. Discussion to approve a $56,000 Contract and Purchase Order with Northern Nevada Legal Aid to provide essential legal services for vulnerable, protected persons residing in Douglas County during Fiscal Year 2026-27; and authorize the Court Administrator to sign the contract. (Delores Goelz, Fiscal Management Analyst)

O. For possible action. Discussion to approve a $196,600 Purchase Order with Capitol Reporters for court reporter and transcription services in the District and Justice Courts during Fiscal Year 2026-27; and authorize the Court Administrator to sign any required documents. (Delores Goelz, Fiscal Management Analyst)

P. For possible action. Discussion to approve the first amendment to a contract between Douglas County and Truepoint Solutions, LLC, for consulting services and maintenance of the Oracle (OPAL) software system, from June 1, 2026, through June 30, 2027, increasing the cost from $49,000 to $79,000; and to authorize the County Manager to execute the contract. (Andrea Pawling, Deputy Community Development Director)

Q. For possible action. Discussion to approve a $21,914.15 Purchase Order with Tyler Technologies Inc. for the maintenance of the Jury Management Software for the District Court, East Fork Justice Court and Tahoe Justice Court during Fiscal Year 2026-27. (Delores Goelz, Judicial Fiscal Management Analyst)

R. For possible action. Discussion to approve a $157,659.56 purchase order with the Nevada Department of Public Safety for the preparation of statutorily required presentence investigation reports for the District Court prior to sentencing in criminal cases for Fiscal Year 2026–27. (Delores Goelz, Judicial Fiscal Management Analyst)

S. For possible action. Discussion to accept a $68,000 State Homeland Security Program (SHSP) grant through the Nevada Office of Emergency Management; augment the Emergency Operations budget in the amount of the grant award; and authorize the Director of Emergency Management to sign all related documents. (Kara Easton, Director of Emergency Management)

T. For possible action. Discussion to retroactively approve Amendment No. 1 to the Contract with Baker Tilly Advisory Group, LP, successor-in-interest to Moss Adams, LLP, to extend the term of the contract from July 1, 2026, to August 31, 2026, and to provide additional compensation of up to $3,000 for the extended contract term. (Kathy Lewis, Chief Operating Officer)

U. For possible action. Discussion to retroactively approve the renewal of insurance coverage(s) through LP Insurance Services LLC, in an amount not-to-exceed $1,720,641.00 for Fiscal Year 2026-27, and authorize the Human Resources Director to execute any documents necessary to bind coverage and to approve final adjustments of up to 2% of the renewal premiums. (Christine Vido, Human Resources Director)

UNAPPROVED

V. For possible action. Discussion to approve a $654,007 construction contract with Sierra Nevada Construction, Inc. for the 2026 Douglas County Road Seal Project, and authorize the County Manager or Public Works Director to approve change orders up to 10% of the contract amount. (Josh Nordloh, Acting Engineering Transportation Manager)

W. For possible action. Discussion to approve an Easement Agreement for Public Right-of-Way and Utilities with Barton Healthcare System (as Grantor) for an Easement Area adjacent to the existing Kahle Drive Right-of-Way to allow for roadway improvements that are part of the Kahle Drive Improvement Project, and authorize the County Manager to sign the Agreement. (Philip Ritger, Director of Public Works)

X. For possible action. Discussion to accept the Douglas County Sheriff's Office Quarterly Fee and Compensation Report for April 2026 through June 2026. (Undersheriff Elges)

Y. For possible action. Discussion to authorize Chairman Mark Gardner and Sheriff Dan Coverley to sign the Douglas County Sheriff's Office Equitable Sharing Agreement and Certification to be filed with the United States Department of Justice for Fiscal Year 2025-26. (Undersheriff Elges)

Z. For possible action. Discussion to approve a $124,066.07 payment to Motorola Solutions for annual software maintenance in Fiscal Year 2026-27 for all software maintenance, updates and support necessary for the Douglas County Sheriff's Office and 911 Emergency Communications. (Undersheriff Elges)

Aa. For possible action. Discussion to accept the auditor's report on Douglas County's general ledger cash balances through June 30, 2026, per Nevada Revised Statute 251.030. (Kathy Kaiser, Comptroller)

Bb. For possible action. Discussion to approve a Contract for Service with the Minden Gardnerville Sanitation District to provide sewer service and capacity for the new Douglas County Justice Center, and authorize the County Manager to execute the Contract. (Scott McCullough, Project Manager)

Cc. For possible action. Discussion to approve the payment for professional legal services provided by Ryan McPhee, Esq., of RPM Law, PLLC, to indigent defendants in *State of Nevada v. Greenleaf*, *State of Nevada v. Lapin*, and *State of Nevada v. Puleri* which, in combination with prior payments issued in various cases, exceed the contractual cap of $50,000 by $17,115. All invoices have been reviewed and deemed appropriate and justified. (Brian Filter, Director of Indigent Defense)

ADMINISTRATIVE AGENDA

7. ITEM(S) PULLED FROM THE CONSENT AGENDA WILL BE HEARD AT THIS TIME

P. For possible action. Discussion to approve the first amendment to a contract between Douglas County and Truepoint Solutions, LLC, for consulting services and maintenance of the Oracle (OPAL) software system, from June 1, 2026, through June 30, 2027, increasing the cost from $49,000 to $79,000; and to authorize the County Manager to execute the contract. (Andrea Pawling, Deputy Community Development Director)

Consent Calendar Item P was heard after Administrative Agenda Items 8.1 and 8.2.

UNAPPROVED

Chairman Gardner read the agenda item into the record.

Commissioner Hales speaks:
Since I was the Commissioner who asked for this to be pulled, I'd like to just jump in here because I don't really want a discussion or I don't even have questions. But I want to state for the public record that I have concerns about Oracle and I know one other Commissioner does. And I've spoken with Andrea and Tom about Oracle, it's a big undertaking to change software systems and there's a lot to it. And we have heard, I have, I expect other Commissioners have heard from members of the building community in particular about the transition from the old system to the new system. So I wanted to state before I took this vote that I am concerned about Oracle/Opal and have asked for an agenda item on that in the near future. And I wanted to let the public know that we do have concerns and we are looking at this, but it's not agendized to talk about Oracle or Opal today. But before I voted on this software, which is supporting our transition… before I voted on this increase to a company that is a third party company that is supporting our transition to Opal, I wanted the public to know that the issues related to the transition are on our radar and we are looking at it. And it will come before this Board for an update and conversation, but it's not agendized for that today so I don't want to ask any questions about that. I just wanted to get on the record that we're going to look at it, and it is a concern, and it's on our radar. And we have heard the concerns of members of the building community on this point. So I don't need…

Chairman Gardner speaks:
So you don't need a presentation, okay.

Commissioner Hales speaks:
I don't need anything.

Chairman Gardner speaks:
And you're willing to just go directly to Public Comment because it is a…

Commissioner Hales speaks:
Yes.

Chairman Gardner speaks:
…possible action and then…

Commissioner Hales speaks:
Exactly.

Chairman Gardner speaks:
…coming back to the Board. Okay.

Commissioner Hales speaks:
Thank you.

Chairman Gardner speaks:
So thank you, Mr. Dallaire and Ms. Pawling. So at this time with concurrence from the rest of the Board, we'll go to Public Comment. Okay, we'll entertain Public Comment on Item P.

PUBLIC COMMENT – none

UNAPPROVED

Chairman Gardner speaks:
Okay, seeing no Public Comment, we'll bring it back to the Board and I'll entertain a motion then if that's where you want.

Commissioner Hales speaks:
Yes. I move approval of Consent Agenda Item P.

Commissioner Rice speaks:
I'll second.

Chairman Gardner speaks:
Okay. We have a motion by Commissioner Hales, seconded by Commissioner Rice to approve the first amendment of the contract between Douglas County and Truepoint Solutions, LLC as presented. Any discussion? Sensing no discussion, all those in favor signify by saying aye. The motion passes, 5-0. Thank you very much, Commissioner Hales, I think that was very well stated and we moved through that item very well.

MOTION TO: Approve the first amendment of the contract between Douglas County and Truepoint Solutions and authorize the County Manger to execute the contract; carried.

RESULT:	**APPROVED [UNANIMOUS]**
MOVER:	Sharla Hales, Commissioner
SECONDER:	Wesley Rice, Commissioner
AYES:	Wesley Rice, Sharla Hales, Mark Gardner, Danny Tarkanian, Nathan E Tolbert

PRESENTATIONS

8.1 For presentation only. Ceremonial presentation of Proclamation 2026P-049 Commemorating the 30th Anniversary of the Lake Tahoe Summit. (Devin Middlebrook, Tahoe Regional Planning Agency)

Administrative Agenda Item 8.1 was heard before Consent Calendar Item P.

Chairman Gardner speaks:
We are honored today to have a city councilman, right?

Devin Middlebrook, Tahoe Regional Planning Agency Government Affairs Manager, speaks:
Former city councilman.

Chairman Gardner speaks:
Okay well, we appreciate your service to the City of South Lake Tahoe, right?

Mr. Middlebrook speaks:
Yes.

Chairman Gardner read the agenda item and the proclamation into the record.

To review the complete proclamation please see the Agenda Packet material.

Applause was heard.

UNAPPROVED

Mr. Middlebrook speaks:
Thank you, Chairman, you said everything that I would've said. But hopefully everyone's able to join us on August 19th. Unfortunately, in person tickets have sold out, but you can still attend via the virtual livestream, so hopefully everyone's able to tune in. I know your staff and the Commissioners are sending a large group, so we are looking forward to having you at the Summit this year. And just thank you, all of you for today, all of the Douglas County staff and every resident of Douglas County for their continued support of Lake Tahoe.

Chairman Gardner speaks:
So I just wanted to recognize that the Summit has been going back and forth for 30 years, it's US Senators so it flips back and forth. Last year it was Senator Adam Schiff, the year before, it was Senator Cortez Masto. So you can see the progress, so next year it'll go back to a California, a US Senator. But a magnificent jewel of the county and we have a picture up there, right, that's a picture that Commissioner Hales made sure we got up there, so yeah, that's the one on the left over there. Yes, we want to take a picture. Thank you.

Photos were taken.

RESULT:	**PRESENTATION HELD.**

8.2 For presentation only. Ceremonial presentation of an Employee Service Award to Daniel Kistler for 15 years of continuous service to Douglas County. (Jeff Cady, Superintendent Minden Town Public Works - Town of Minden)

Chairman Gardner read the agenda item into the record.

Applause was heard.

Jeff Cady, Town of Minden Public Works Superintendent, speaks:
Thank you, sir. Well first of all, congrats, Dan, 15 years is a long time that we don't really get to acknowledge a lot anymore I think in today's workforce. So that's pretty cool and I'm really proud of you for doing that, that's awesome. When I first started ten years ago, I actually got to share an office with Dan and I learned two things really fast; one, is he never forgets any detail about any project he's ever worked on. And two, when the day came to try and replace him, it was going to be pretty hard to try and replace all that knowledge. So we're going to try hard, but I don't know if I'm going to be able to do it. So also tomorrow he's celebrating another milestone, as he's working his last shift with us and retiring into the sunset. So congrats on 15 years and we wish you best of luck in your next chapter, good job buddy.

Applause was heard.

Daniel Kistler, Senior Town Maintenance Specialist, speaks:
I'd just like to say it's been my pleasure to serve the County of Douglas for the last 15 years. Thank you.

Applause was heard.

Photos were taken.

RESULT:	**PRESENTATION HELD.**

UNAPPROVED

Chairman Gardner speaks:
At this time then, we're going to go back to Item P that's been removed from the Consent Calendar and moved to the Admin Calendar.

AIRPORT

9. For possible action. Discussion on the possible adoption of the 2026 Strategic Plan for the Minden-Tahoe Airport. Discussion may include, the current condition of the Airport, vision, mission, priorities, organizational values, strategic direction, and strategic initiatives. (Heather MacDonnell, Airport Manager)

Administrative Agenda Item 9 was heard after Consent Calendar Item P.

Chairman Gardner read the agenda item into the record.

Heather MacDonnell, Airport Manager, speaks:
Good morning, thank you. I have in the audience our chair for our advisory committee, Mr. Steve Sliwa and then also a member, Ms. Linda May Hivert. So I apologize, I didn't do a slide show, but it's in your packet. We are here today to present you with our updated 2026 Strategic Plan. The last strategic full plan was updated in 2012, there have been some objectives updated after that, but the full plan itself hasn't been updated since 2012. This document serves as a tool for our Master Plan update. The Strategic Plan, as you know, is the basis of what do we want to accomplish at the Airport and the vision of the Airport, where the Master Plan gets more into the weeds of how are we going to accomplish that. So right now, we're in the middle of our Master Plan update, and so I wanted to bring this Strategic Plan forward and have it updated, also to be a tool that we can use. I modeled this Strategic Plan to format and mirror the Douglas County Strategic Plan. So for continuity so it has the same kind of flow in it. And we had multiple public meetings, both at the Community Center and here during our Airport Advisory meetings getting public input and also input from our advisory committee on what needs to be in here. So the Strategic Plan talks a little bit about the Minden Airport. I'm sure everyone's aware but I'm going to say it anyways, Minden is a great little, very one of the busiest general aviation airports in Nevada. We accommodate all forms of aviation from hot air balloons, gliders, ultralights, helicopters, power planes, to jets. And you mix in skydiving with that, it's a very entertaining time to be at the Airport.

We recently, well about two years ago, we were able to update our IFR approach so now we have a straight in approach. And that has been a benefit to us as now pilots can come in during inclement weather and low visibility, where we didn't have that before. We have multiple businesses on the Airport; we have FBO who sells fuel and does services to the planes, line service and also mechanical service. We have skydiving, avionics, aircraft maintenance, flight instruction, charter operations, and a restaurant that stays very busy. People fly in every day, I'm not even exaggerating, just to have breakfast and then they fly away and leave. So it's an entertaining fact. Just the day before yesterday we had a 20 year old who has his pilot license was taking his brother for his first flight and they rented a plane from Reno just to fly to Minden, have breakfast, and fly back. During this process, we were able to update, recently we updated our mission statement and during this process, we updated the vision statement. So that's new to this advisory committee. And in the Strategic Plan, we made sure that our guiding principles were clear and knew the direction that we wanted the Airport to go. And then also with multiple public input and input from the advisory committee we were able to update our SWOT analysis detailing what our strengths, weaknesses, opportunities, and threats are. We also spent time on updating our priorities and objectives to know what we want out of this Airport, and what we don't want out of it, and how exactly are we going to get there.

A child crying in the hallway was heard.

UNAPPROVED

Chairman Gardner speaks:
Apparently somebody's not happy with your report.

Ms. MacDonnell speaks:
I know, he probably wants a little airplane toy. I have them, I pass'em out to all the kids. Okay, at this time, I'll let our Chair, Mr. Steve Sliwa, say a few words.

Steve Sliwa, Airport Advisory Committee Chairman, speaks:
I want to say that we collaboratively worked with the Airport management to develop the Strategic Plan that had been long overdue for an update. We made some initial updates as part of the master planning process, but we decided in order to make sure the Master Plan really converges, which you'll be seeing soon, we wanted to make sure there was a Strategic Plan that we could compare it against. And after Heather collected the inputs from a variety of sources, including the members of the AAC, she developed a draft that was considered by the AAC. Some suggestions were made, then we had public opportunity for comment. It was a very active meeting, we had little stickies on all different parts of the plan and Heather was able to effectively incorporate most of those. And we also had three meetings after that where the council considered it, refined it. The very last meeting we actually spent 40 minutes together wordsmithing one of the sections for the plan in a collaborative way and I thought it was successfully done. So I just wanted to congratulate Airport management for doing a good job of including community comment from the expertise in the AAC, as well as reaching out to the general public.

Chairman Gardner speaks:
Thank you. Are you ready for questions? Okay, I think Commissioners have questions. Commissioner Hales did…?

Commissioner Hales speaks:
I don't have questions, I have comments. We had a great conversation, I called Heather yesterday and I really appreciate her taking the time to talk in more detail about some of the aspects of the Strategic Plan. But my comments are, I think this is very well done, there are a lot of things in here that I felt strongly about in support of. And two of those are just to mention in your mission statement, a welcoming rural airport, and I know that welcoming part was a concern a few years ago, and I appreciate that that is front and center as an important piece. I also appreciate the multiple references to strengthening public trust, or demonstrating community support, or just being proactive in terms of working with the community. Those are a couple of the many things that I support strongly. A couple of the concerns resonated with me. I'm concerned about the high fuel costs, it's not okay with me that fuel costs more here than other nearby airports. And the other concern I wanted to touch on as being important to me that we resolve is the potential land zoning encroachment. I know that there is work being done on avigation easements and in my opinion, anybody within a radius of, I don't know, however many miles, it shouldn't have multiple points where if they're purchasing property they are informed the Airport was here before you and is not going away, and you have to deal with it, it's not going to accommodate you by moving. There's only so much that we can do with pilot patterns. And so informing the public of that when they're buying land within whatever radius of the Airport is important to me. So I fully support those efforts and there's a lot of other things in here that I support, but I wanted to mention those few.

Vice Chairman Tolbert speaks:
So I would echo some of that. I think it's very well written and it stays at the high level instead of getting into any capital improvement projects specifically. But one of the questions I have is that the plan emphasizes financial sustainability, so what does that financial sustainability look like in five years? What are the goals, are we trying to reduce the County's involvement, are we trying to increase the Airport's revenues themselves? What exactly does it look like in five years that you can say we've implemented and we're doing well?

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Ms. MacDonnell speaks:
Thank you, Vice Chairman Tolbert. So to clarify, the County involvement into the Airport financially is zero, the Airport is 100 percent enterprise funded currently at this time. So to be more financially stable and be able to increase our revenue, we have to grow. So that means building more hangars, that means imposing extra fees, bringing more people into the Airport in order to grow to accommodate the rising costs of operation. So that's the big thing because the cost of asphalt keeps going up, right, and our rents keep staying the same. So last year we brought a rate resolution to bring our hangar tenants to fair market value, that was the first step. And then the second step is getting together and putting on the agenda, actually, the next meeting with the Airport Advisory Committee on creative ways for additional funding. Whether that be landing fees, or possibly we're looking into bonding to build more hangars so we can increase more revenue. So that's the current plan.

Mr. Sliwa speaks:
So, agreed. An active topic with the AAC are to find innovative sources of revenue. But the most important one is going to be the growth, the tenants base and using the Master Plan that's being developed now. We're using that to try to excite people to come in and make investment in our Airport, so we'll be trying to partner with the business community. The good news is, what's our current wait list? We have 72 people on the wait list for hangars and most people don't like to put their name on a list that's more than about 20. So I think really the demand is really high, so if we can find a way to economically serve that, that will be a good source, the primary source of increased revenue.

Vice Chairman Tolbert speaks:
Okay and just one more; one of the other things emphasizes benefits to the residents and businesses. So can you just give a brief overview of how is this going to help strengthen Douglas County's economic development efforts outside of the Airport itself?

Ms. MacDonnell speaks:
So every hangar on the Airport pays property tax into the County. Last year, our total property tax valued from just the Airport was $600,000. As we grow and more hangars are built, that's more property tax revenue for the County, both in the County's General Fund and to the other entities that receive those taxes. And then we also have a large business community at the Airport. So we're employing people, and we're working towards those businesses, and helping them grow, and be able to be partners in the community also.

Vice Chairman Tolbert speaks:
So would it be safe to say that when we're talking about improving the tax base, I believe our community, it’s not wanting to grow our community, but if there's already 72 people on the wait list, if we were able to provide 72 hangers, we're not growing, we're providing a need that's already existing, right? This seems like a win-win.

Ms. MacDonnell speaks:
Correct. There are some people on the waitlist that are from out of town, but they already live here and they have to have their plane somewhere else, and things of that nature. But also we have a large tourism rate at the Airport. As I mentioned earlier, people fly in for breakfast at the Taildragger, people also fly into golf, they fly into hike, they fly in to go to Tahoe. And so they're coming in, spending their dollars in the county and then leaving, so tourism rate is high for the Airport also.

Mr. Sliwa speaks:
Just, you know, add on to that, for example, one of the areas that the Minden Airport is well known for is in the soaring area. And we have people that are continuously trying to move here if there were sufficient hangars and support for them. So I think it's an attractor from that standpoint. I also think

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businesses like to be able to have their corporate airplanes nearby and I think this provides an opportunity for enhancements within the community.

Chairman Gardner speaks:
Commissioner Tarkanian, anything? Commissioner Rice, did you? Okay.

Commissioner Rice speaks:
Yes, when it's my turn.

Chairman Gardner speaks:
Go.

Commissioner Rice speaks:
Okay. I want to say that I am a big proponent of the Airport. Don't you dare change the Taildragger, that's one of my favorite restaurants in all of the Valley. My concern is that with all of the traffic that we have, we have no tower. And I know that there's a large, well, at least a very vocal segment of our society that thinks that we have a tower that's going to open it up to commercial airlines, which is not the case at all. I would like to see us be able to bring in firefighting planes because the Tahoe area has already suffered a fire and we can't do that again. And they would be able to put it out before it got out of hand, so my congratulations to you for what you have done. I think that, again, I don't know the possibility of getting a tower, but I don't want to see any airplane accidents where people are coming in and going out and flying on top of each other. So thank you very much for letting me comment.

Chairman Gardner speaks:
Thank you, Commissioner Rice. So I think Reno is recognized as The Biggest Little City in America and I think that that would be a good moniker for our Airport, the biggest little Airport in America, so the amount of traffic that we get in and out of that Airport. So I did have an opportunity to visit with you at your Master Plan update that you had at the Community Center, I thought that was very well coordinated. I know that there was some people who wanted to get into the weeds on that and talk about specific issues and that was not the purpose of the meeting. But rather just to show the public and have public input and workshop to show the Airport, and what you're looking at in a Master Plan. People say that the Master Plan can't be accomplished. The overreaching or overarching dollars involved in trying to do those things that you are identifying in your Master Plan is undoable; however, if you don't have a plan, you can't go out and seek the funds to create that. Now I understand this is the Strategic Plan and I appreciate that you are aligning the two together as you go through. I think that was only appropriate, so I appreciate that. I think it's important for the public to understand, and Vice Chairman Tolbert alluded to it, is that in regards to costs of the Airport are self sustaining. The fact is, as I understand, you're an Enterprise Fund, which means you're completely self-funded, including the salaries that are required to run the Airport. So those salaries are, the operational costs of that are coming out of the Enterprise Fund, not out of the General Fund and I think it's important for the for the community to be reminded of that aspect. So we respect that. And so there's no drain on the General Fund. And that's something that we've really talked about in trying to identify those areas where we can use other funds versus the General Fund to finance. So I appreciate the fact that as long as I've been in the community, it seems like our wait list, as I recall, has ranged somewhere between the 70 and 80 range. And I can see where a benefit not only by the Airport actually using their bonding capacities to create more hangars, but also the business community itself and creating more hangars that would still create additional property taxes for us. And I know that there's a tremendous need on the east side in the soaring community. And I know Linda May may be very, very high on ensuring we get a bathroom, a ladies bathroom, at least on the east side of the Airport and hopefully we're working towards that. We have a bathroom company out on Johnson Lane not far for the Airport, so transportation costs wouldn't be hard. Maybe we need to open the gate and let you go over to there, use that facility. But I really appreciate you coming forward and bringing this to us, and what you've

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done, Heather, in regards to the Airport. And I've been out to a lot of forums where you've spoken. Oh, and we didn't talk about the fire fighting capacities that we already have at the Airport, maybe you want to talk about that because I was at a presentation of the Chamber luncheon last month when you talked about Bubba. And Bubba had a tremendous impact on TRE in putting out that fire recently, so why don't you talk a little bit about that?

Ms. MacDonnell speaks:
Thank you, Chairman Gardner. Yes, I was going to see if I could comment. We do have quite a bit of fire activity on the Airport as far as helicopters. So we have the Nevada Department of Forestry is based at our Airport and they have two Bell helicopters that they use for firefighting. And they also contract out with other large crane helicopters to come in. We also have the Forest Service, the National Forest Service based at our Airport and they brought in Bubba. And Bubba is a sky crane that is capable of sucking up 10,000 gallons of water in seconds as it flies. And because they were stationed at our Airport, they were able to respond to the fire in TRE within minutes. They're on duty, they have 12 hours on, 12 hours off, so they're there at the Airport ready to respond at a moment's notice. So they were able to get there and help really strategically put that fire out. They've also responded to several other fires in the area, all the local fires, some in Northern California, some in Nevada. And they come back here every day and are based here. So they're a tremendous asset to our community and to the Airport, along with several other firefighting helicopters we've had based out at the Airport. We've had some Rotaks, some contract companies on the ramp that have responded to multiple fires. And it's a great place for the fire community to come be able to rest and be a good location to act within our area, which I believe is California, Nevada, and Idaho they go to.

Chairman Gardner speaks:
I actually had an opportunity, I was returning home when the fire broke out in TRE and I have a friend that lives within a half a mile of that. So I was actually able to go onto his property and watch Bubba in action, absolutely impressive tool. And I almost, I thought there were two because he was on site, dumped and back on site within minutes. I couldn't believe how, so I thought there was maybe two that were interchanging. So that was extremely impressive. And I actually watched a pinyon pine start to get flames and start to go up, and then he hovered right above that pinyon pine and dropped that water, and put it out immediately. So extremely impressive. And without that, I'm not sure if we wouldn't have lost a lot more in TRE from a house standpoint, so yeah, extremely impressive.

Ms. MacDonnell speaks:
And also, I can't forget about Skydance. Skydance helicopters is also based at our Airport and they fly Blackhawks for fire suppression, so they're all over the place too. So we have a great community of helicopters ready to act on any notice. And then also, I'm sorry, one more thing I wanted to comment on, Commissioner Hales, about your encroachment comment. I wanted to let everyone know that we are currently working with Community Development and legal on putting an area on our GIS map that triggers the deed statement that you live next to an Airport and please don't complain. So we're working on that and then also the additional layers, the navigation easements. But it is on our radar and we're working towards it with Community Development for permitting. So thank you.

Chairman Gardner speaks:
Okay. And I didn't see it in your Strategic Plan, but I'm going to give you a moment to comment again about your upcoming event in October.

Ms. MacDonnell speaks:
Thank you. So I'll do two plugs here; one plug is that the Airport started its social media, we have Facebook and Instagram. So if you want to see videos of Bubba in action, visit our social media. We've had a lot of response to that and we're gaining support rapidly through those outlets, so it makes me very

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happy. Anything we can do to keep the public informed and be a cooperative partner with the Airport, we're doing our best with. On that note, we are trying to, we aren't trying, we are bringing back our airshow. So the Minden Tahoe Skyfest, October 16th through 18th. October 16th is a night show, it's the first ever night show here. We have planes that have over 200 pounds of pyro attached to them, so they will fly after dark, and shoot off fireworks and pyrotechnics. We have a drone show and our jet team are the Patriots Jet Team who are retired military pilots, they'll be doing a twilight show. So Friday is going to be great, Saturday will be a completely different show. We'll have a car show involved in it and the daytime show completely different from Friday and then Sunday also. With that, I want to let you guys know that Friday morning the Airport is doing community outreach to our local youth and we have invited the Pau-Wa-Lu eighth graders, they're going to take a field trip and come out and see us. We'll have STEM activities ready for them to do to complete both the craft side of STEM on a flight and lift. And then we'll also have people there to help them fly drones so they'll get to fly a drone. UNR will be there to give presentations on their programs for STEM and aviation. It'll be a very informative day and that's during the practice day. So we're really trying to reach out to our youth, and we're very lucky to have a couple of sponsors that are going to sponsor youth tickets for those eighth graders. So those eighth graders at Pau-Wa-Lu will be able to get a free ticket to the air show based on our sponsorships as long as they bring an adult with them.

Chairman Gardner speaks:
Okay. You said Friday, but that's Friday of the air show, not tomorrow?

Ms. MacDonnell speaks:
Correct.

Chairman Gardner speaks:
Okay.

Ms. MacDonnell speaks:
That Friday of the air show we'll have our static displays and the practice for the air show going on that day, Friday the 16th, October.

Chairman Gardner speaks:
Thank you. Okay any other questions, Commissioners, before we go to Public Comment? Okay, so this item is for possible action, so we will entertain Public Comment on the Strategic Plan of the Airport.

PUBLIC COMMENT

Jim Jackson speaks:
In all my dealings with the Airport, I hadn't been that many of them, but I've been very impressed. In particular, one item that I had to deal with them on; when the air show was first announced, I bought tickets and for the Friday night VIP tent. The next day, Saturday, they hadn't had the VIP tent set up yet, so I said I bought my tickets, but if it does come up, I want to change it. And Heather said, that's no problem whatsoever and I think it was Virginia that said I would call you as soon as it's all set up. Well, she did and it wasn't really a surprise, but it was a nice surprise that somebody actually did what they said they were going to do. Because it was like a month later and I was beginning to wonder about that, so my compliments to them. The reason I mention this is that this brings the Airport back down to the level of directly communicating with the people in the area. And when they say what they're going to do and then they do it, that is extremely important. And it gives a much better attitude towards the Airport and people are willing to work more with them. As far as your comment, people that complain about the Airport because they moved in, the Airport's been here since the 1940s. And I had one person that was complaining because they said it bothered their horses. The horses don't care about the airplanes, I've

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been around horses for over 50 years. When I was riding with the sheriff's department down in San Bernardino, we brought in helicopters to harass the horses so that they would be sensitized to them. So when we had to clear a landing zone for a helicopter to come in, it wouldn't bother the horses. It didn't bother the horses and these guys, and we heard the radio calls from the helicopter, and when they were hovering over us, we were all in formation. They said, let's scatter the herd and they couldn't do it. So the horses aren't really upset by all the noise from the airplanes. The one comment that was made about a tower, if you want anything that will kill the Airport, is a tower. People are dead set against it, and I believe it has to be voted on by the public before you can put a tower in anyway; I think that's the way it was written. So that would be an issue that, you think you had a lot of people show up here when you had the Stormwater Utility thing show up, bring that up on the agenda and you'll see a lot more people. Thank you.

Chairman Gardner speaks:
Thank you, Mr. Jackson. Any additional Public Comment on Item 9? Okay, seeing no additional Public Comment, I'll bring it back to the Board. If there's no other discussion, I'll entertain a motion.

Commissioner Hales speaks:
I move approval of the Airport Strategic Plan as proposed.

Commissioner Tarkanian speaks:
Second.

Chairman Gardner speaks:
Motion by Commissioner Hales, seconded by Commissioner Tarkanian to adopt the 2026 Strategic Plan for the Minden-Tahoe Airport as presented. Sensing no other discussion, all those in favor signify by saying aye. The motion passes 5-0. Once again, thank you very much for your presentation. Heather, great job you're doing out there; Steve appreciate your continued involvement and your activity as the Chairman of the Airport Advisory Committee and thank you, Ms. Hivert. Okay, thank you.

Ms. MacDonnell speaks:
Thank you guys. And I also need to commendate my staff real quick after Mr. Jackson's comment. I do have a great staff at the Airport, we're small but mighty and the four of us, actually three right now, but we're getting it done. So thank you to my staff.

MOTION TO: Approve the 2026 Minden-Tahoe Strategic Plan; carried.

RESULT:	**APPROVED [UNANIMOUS]**
MOVER:	Sharla Hales, Commissioner
SECONDER:	Danny Tarkanian, Commissioner
AYES:	Sharla Hales, Mark Gardner, Danny Tarkanian, Nathan E Tolbert, Wesley Rice

Chairman Gardner speaks:
Why don't we take a quick 5 minute; why don't we return at 11:15 AM. Okay, let's take a break.

A break was held.

Chairman Gardner speaks:
Okay, it's 11:15 AM, so I'm going to call the meeting back to order.

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COUNTY MANAGER

10.1 For possible action. Discussion to approve Douglas County's Fiscal Year 2026 -27 Biennial Language Access Plan pursuant to NRS 244.184. (Kathy Lewis, Chief Operating Officer)

Chairman Gardner read the agenda item into the record.

Kathy Lewis, Chief Operating Officer, speaks:
Great, thank you.

Ms. Lewis began the presentation and covered the following topics:

- Douglas County Language Access Plan
  - Assembly Bill 266 (2025), codified in NRS 244.184, requires each county to develop, maintain, and periodically update a Language Access Plan (LAP) that identifies the language assistance services available to individuals with limited English proficiency (LEP) and outlines the County's procedures for providing meaningful access to County programs, services, and activities.
- Countywide Assessment
  - To develop the Douglas County Language Access Plan, staff conducted a comprehensive survey of all elected officials and department directors to identify existing language access practices, available resources, anticipated needs, and opportunities for improvement across County departments.
  - The resulting plan reflects the County's current practices while establishing a framework for continued compliance with state law.

Ms. Lewis speaks:
So I will tell you that I was pleasantly surprised of how much the County already does with the budget and the resources that they have. As you can imagine, there are many other laws that affect language access to our residents or to people that access our services beyond this bill that was approved. The courts have their own laws, that there's some laws with Juvenile Probation, the District Attorney's Office has to follow in the courts, the elections have their own laws. So it was a great survey in that our County already does a lot with the resources that we have. I will tell you there is not one Director or Elected Official that responded that they needed more resources, more dollar resources to implement or to improve their services. They say that they have what they need. As we know, as technology gets better, there is easier, pretty inexpensive resources to go forward. So then let me go to the next page. Part of also what we did is we surveyed the residents and I wanted to just do an outline of what we heard from residents. In our survey, we got a total of 19 submissions. As you can imagine, the majority of the respondents expressed a preference for maintaining English as the primary and sole language for County operations. Several respondents cited the concern over using taxpayer funds to translate documents, signage, and hiring interpreters.

There's also some suggestions of using our resources towards ESL classes or encouraging residents to learn English independently. We did get a few people that supported the plan, this was out of 19. I also like the alternative solutions or operations suggestions that were given. There was a suggestion to create a volunteer network of maybe qualified volunteers that could help us interpret for the community, suggestions to use technology in AI more, and to use our bilingual staff. One respondent said that while the plan appears realistic, language barriers remain visible at certain departments where language access tools are not yet consistently utilized. So this plan, I hope when you're reading the plan you're able to see what departments already do, what Elected Officials already do. And then we want to talk about what we want to do going forward in the next biennium. Luckily, I don't think the things that we've listed are

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necessarily dollar related, but are time related to create that we want to create an employee training for, to let our employees know where they can get resources. Can they go to a department next door that has a bilingual staff in there to help them if they need to or what kind of AI or technology tools are available to them. We want to create a language access resource guide for our departments that centralizes all the different resources we already have in place and create that inventory. So those are what we want to go forward. I did submit this plan to the State, it was due August 1st, let them know that you are reviewing it to approve it or to implement it going forward. But I will pass on any comments that you have for them and any discussion.

Ms. Lewis continued the presentation and covered the following topic:

- Moving Forward
  - Continue providing meaningful access
  - Budget requests incorporated as resources permit
    - Implement
  - Review and update the Plan biennially

To review Ms. Lewis' full presentation please see the Agenda Packet material.

Chairman Gardner speaks:
Thank you. Comments, Commissioners? Commissioner Rice, any questions of Ms. Lewis?

Commissioner Rice speaks:
No, thank you for asking.

Chairman Gardner speaks:
Okay, thank you.

Commissioner Hales speaks:
Thank you. I really appreciate the emphasis on using what we already have in place and not spending money because we don't need to, to accommodate all the language needs of our people. The one question I had, by central language access resource guide and bilingual employee inventory, I understand that to mean we're asking all our current County employees what second languages they speak. And then if someone in one department has a county resident who speaks, for instance, Mandarin, we don't need to pay for an interpreter or translator. We can call on the person who speaks Mandarin in a different department to come help.

Ms. Lewis speaks:
Thank you for that clarification, that is exactly what I intend to do. That was the hope of creating a centralized resource guide and the bilingual inventory, is that we can share our resources and help each other.

Commissioner Hales speaks:
Great, thanks.

Chairman Gardner speaks:
Commissioner Tarkanian? No? So what I would recognize here and thank you for the presentation, and it's interesting, I had a conversation actually with two State Legislators earlier this week. And once again, it's concerns as I sit as President of the Nevada Association of Counties, I've heard and one of our biggest concerns, not only from a Commissioner standpoint, but from that board standpoint, is the issue again, of unfunded mandates, that are passed down by State Legislators who have no previous experience at the

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local level, on commissions or city councils and that's troubling. I'm glad that we have been proactive in this regard so that we're not going to have to exhaust additional very, very tight budget constraints to accommodate this. I can say that not all counties are in our position. And so I caution those State Legislators to, once again, they're going to get pushback from commissioners and from our organization in the next legislative session. Once again, about taking a look at the, and we look at the fiscal impact of every bill that comes out of that building up there to see where it's going to cause our residents additional funds that are mandated by them, but unfunded. So a concern, but I appreciate where we are and what we've done. And I'm not wanting to limit the ability of an individual to participate in government. And participate also in our justice system and not be able to understand what's going on because that's very important to the justice system as well. So thank you and this being proactive. I know it was mandated, but whatever.

Ms. Lewis speaks:
Thank you for those comments. And it reminded me that I have written down, but I did not say it, is I do want to thank our Directors and Elected Officials for participating in this survey. When I started this process I wasn't sure what kind of report this would be. And I will tell you, I was pleasantly surprised and I should not have been surprised, of our County employees, Directors, and Elected Officials to the effort they do go to serve our residents and the people that come across their services that need their services. So I was pleasantly surprised what we were able to, we already provide.

Chairman Gardner speaks:
Thank you. Okay with that then, this is an actionable item, so we'll go to Public Comment. Is there any Public Comment on Item 10.1, the Biennial Language Access Plan?

PUBLIC COMMENT – none

Chairman Gardner speaks:
Seeing no Public Comment, that's the two of you, folks. Okay, seeing that, I'll bring it back to the Board and entertain a motion.

Commissioner Hales speaks:
I move that we approve the Biannual Language Access Plan as presented.

Vice Chairman Tolbert speaks:
I'll second.

Chairman Gardner speaks:
Okay well, now she's getting ready for the next item. Okay, we've had a motion and a second to approve Douglas County's Fiscal Year 2026-27 Biennial Language Access Plan, pursuant to NRS 244.184 as presented. Sensing no further discussion, all those in favor signify by saying aye. The motion passes 5-0.

MOTION TO: Approve Douglas County's Fiscal Year 2026-2027 Biennial Language Access Plan pursuant to NRS 244.184; carried.

RESULT:	**APPROVED [UNANIMOUS]**
MOVER:	Sharla Hales, Commissioner
SECONDER:	Nathan E Tolbert, Vice Chair
AYES:	Sharla Hales, Mark Gardner, Danny Tarkanian, Nathan E Tolbert, Wesley Rice

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10.2 For possible action. Discussion to accept, on behalf of the citizens of Douglas County, the gift from the Nevada Association of Counties (NACO), consisting of a fully engraved, stainless steel replica of the Declaration of Independence, the United States Constitution, the Bill of Rights, and the Civil Rights Amendment, provided through the Charters of Freedom America 250 Project, and authorize the County Manager to execute any documents necessary to complete the acceptance of the gift. (Jenifer Davidson, County Manager)

Chairman Gardner read the agenda item into the record.

Jenifer Davidson, County Manager, speaks:
Thank you, Mr. Chairman, Members of the Commission. As you read into the record, the title of this agenda item is the acceptance of a gift facilitated by the Nevada Association of Counties with the Charters of Freedom of America 250 Project. For those who may be interested in further background on this agenda item, I would refer you to packet page 775 in today's agenda. Mr. Chairman, I do not specifically have a presentation for this agenda item at this time. We are, with your approval, requesting permission to accept this gift; there is no fiscal impact of for the acceptance of this gift. But we will be bringing an agenda item back at a future meeting for your direction regarding the placement and location of this display. Examples of displays that have been installed in Carson City, Washoe County, and Nye County are included in the background information in the packet as well. But as I mentioned, we will be bringing that forward for a future Board discussion and direction with some recommendations from County staff. We are currently exploring possible locations and chatting with staff members and our Facilities crew about that. With that, Mr. Chairman, I'm happy to answer any questions or concerns you may have and I turn it back to you.

Chairman Gardner speaks:
Thank you. I'll just provide a little bit more background on this; a nonprofit organization back east in North Carolina developed this idea in regards to America's 250 year celebration. And they created these documents etched in stainless steel, they are the full size replicas of the founding documents of the United States. They're making them available at no charge to over 3,100 entities throughout the United States, all the counties, in some cities and municipalities. So it's up to us to figure out how we want to display them should we accept these. But they are certainly asking us to accept these. I visited with, when I announced this at the Chamber of Commerce meeting yesterday morning there, and the fact that this was on our agenda today, it was recommended by one of the school board trustees, Dave Brady, that before we determine or ensconce these in a permanent location somewhere in the county, should we accept these, that we make a tour of all the elementary schools and schools in Douglas County just to display them and get the kids to see an eyes on and hands on a copy of our founding documents. So I thought that was probably a good idea. So all we have to do is designate, as I understand it, designate a place where they can be delivered and then we can store them and do whatever we want to once we figure out where we might want to put them in permanent. And they're not putting any guidelines or restraints on us on where we can display these. And I have some ideas, but we'll go into that later as we move forward to this. So that's all I have. Is there any questions by the rest of the Commissioners on this, or comments, or observations?

Commissioner Hales speaks:
No questions. I understand they could just be put on a wall as well, we don't have to build a big ensconcement. I think it's a wonderful thing to have these things. I do want to be very, very careful that wherever we place them it is professionally designed, I don't want some haphazard cinderblock thing that doesn't look good. And I want to give careful thought to, I don't want them to just be put up because they were given to us. If we put them in a playground, is anybody ever going to look at them? So I want to give some thought to is there a place where people might actually look at them and potentially read a few sentences? I don't see that people are going to stand there and read the whole things, so I have strong

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opinions about what we do from here after. But I think it's wonderful of this group to undertake this work and certainly love these documents and that's great.

Vice Chairman Tolbert speaks:
To answer part of that, I'll go on the record and say I've already volunteered my design services for that. So when we get to that…

Commissioner Hales speaks:
I mean like architect, not you.

Laughter was heard.

Commissioner Hales speaks:
I'm sorry but…

Vice Chairman Tolbert speaks:
Whoa, okay.

Commissioner Hales speaks:
I mean like if it's going to go anywhere near the Justice Center…

Vice Chairman Tolbert speaks:
I guess my…

Commissioner Hales speaks:
It needs to be TSK that does.

Vice Chairman Tolbert speaks:
…doesn't carry a lot of weight with you.

Commissioner Hales speaks:
I'm very serious, professional, whoever designed the building has to design the ensconcement.

Chairman Gardner speaks:
Yeah okay, very good. We'll get into that discussion down the road should we accept these. Okay, with that then, if there's no further questions, we'll go to Public Comment. Is there any Public Comment on this?

PUBLIC COMMENT – none

Chairman Gardner speaks:
Going, going, gone, done. Okay, I'll bring it back to the Board. Motions? I will, I don't normally but I will. Okay, so I move that on behalf of the citizens of Douglas County, the Douglas County Board of Commissioners accept the gift from the Nevada Association of Counties and this Charter of Freedom America 250 Project consisting of fully engraved stainless steel replicas of the Declaration of Independence, the United States Constitution, the Bill of Rights, and the Civil Rights Amendment provided through the Charters of Freedom Project, authorize the County Manager to execute any documents necessary to complete the acceptance of the gift and come back to this Board at a future time for discussions on where we want to put them. Second?

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Vice Chairman Tolbert speaks:
I'll second.

Chairman Gardner speaks:
Okay. So motion by Chairman Gardner and seconded by our Vice Chair, Nathan Tolbert to approve Item 10.2 as presented. All those in favor signify by saying aye. Commissioner Rice? Commissioner…

Commissioner Rice speaks:
I'm sorry, getting this on mute and off of mute, it's sometimes a problem.

Chairman Gardner speaks:
Okay.

Commissioner Rice speaks:
I think this is a wonderful thing, I think that we should really search for an appropriate place to display them. I don't know if the new Justice Center would be the place, but I want them where the public has free access to show them to their children, read it to their children and let them understand what this country is all about. I'm very happy to see this, thank you.

Chairman Gardner speaks:
So that would be a 5-0 vote to approve. Okay, thank you so much, Commissioner Rice.

Commissioner Rice speaks:
Thank you.

MOTION TO: Accept on behalf of the citizens of Douglas County, the gift from the Nevada Association of Counties and this Charter of Freedom America 250 Project consisting of fully engraved stainless steel replicas of the Declaration of Independence, the United States Constitution, the Bill of Rights, and the Civil Rights Amendment, provided through the Charters of Freedom Project, and authorize the County Manager to execute any documents necessary to complete the acceptance of the gift; carried.

RESULT:	**APPROVED [UNANIMOUS]**
MOVER:	Mark Gardner, Chair
SECONDER:	Nathan E Tolbert, Vice Chair
AYES:	Sharla Hales, Mark Gardner, Danny Tarkanian, Nathan E Tolbert, Wesley Rice

10.3 For presentation only. Announcements/reports/updates from County Commission members, including updates on the various boards and/or commissions that they may be a member of or a liaison to, or any other meetings/functions they have attended, and any request by a Commissioner for discussion of a future agenda item. (Chairman Gardner)

Chairman Gardner read the agenda item into the record.

Chairman Gardner speaks:
Commissioner Rice, I know that you have unfortunately been in the hospital, but do you have anything you would like to share with us at this time?

UNAPPROVED

Commissioner Rice speaks:
I'm just so happy that I can participate by Zoom. I take my responsibilities quite seriously and it tore me apart when I had to miss a couple of meetings. And just as an update, nobody needs to know this, but I'm going to tell you anyway; I have been in the hospital now for nine weeks and they think that they've got everything dialed in. And our insurance company is fighting my transfer to a rehab center that's a real rehab center, not a place where you go to die. So the doctors are fighting with our insurance company to get me there and I look forward to sometime in the future being sitting at my desk or at my position on the Board and look at your smiling faces. Thank you.

Chairman Gardner speaks:
Thank you, Commissioner Rice. And once again, we're glad to have your voice back, at least and we look forward to your in-person meeting. But don't rush yourself, your health is worth more.

Commissioner Rice speaks:
Thank you.

Chairman Gardner speaks:
Thank you. Commissioner Hales.

Commissioner Hales speaks:
Yes. Probably people have noticed the Ironwood Cinema building getting a mural painted on it, that is exciting. And I understand there will be the ribbon cutting ceremony August 14th at 1:00 PM. Lake-Link expansion occurred, so now public transit door to door free is available to most of our Douglas County residents and visitors within the Lake Tahoe Basin. It goes all the way to the top of Kingsbury, and all the way to Zephyr Cove, and next year, it will expand to Cave Rock. And in past times, there were significant wait times unacceptably long and erratic wait times in some of the area, but the organization has redone how they operate vans. And now we have dedicated vans that stay within Douglas County and will function within, SSTMA has created three zones. The vans stay within their zones and so that means we have more vans in our Douglas County area more of the time. So we went from 80, sometimes as long as 80 minutes to an average of 22 minute wait time within Douglas County that is served by Lake-Link. So I'm very excited about that. So those are my two little pieces and I…

Commissioner Rice speaks:
Commissioner, one thing you failed to mention is that there's a connection they can get under the South Tahoe Transportation and get all the way to Emerald Bay and back.

Commissioner Hales speaks:
Yes, on public transit with a couple of different connections. So they would, if people are going beyond the Stateline casino core, then they would get on a fixed route bus operated by TTD and then perhaps get back on Lake-Link if they need that for the final mile. And before I relinquish the mic, I have to say to you, Vice Chairman Tolbert, I am sure his design services are excellent, just excellent. But I feel very, very strongly that we need to, if we do this at all, it must be done top notch with by the same people who designed the building.

Chairman Gardner speaks:
Well, we're deliberating perhaps a future agenda item. So you need to be careful here, okay, thank you. Vice Chairman Tolbert.

Vice Chairman Tolbert speaks:
I don't on this one, but I'm hoping by the next meeting I can drop a huge bomb. So I'm hoping that's going to come through, so we'll wait…

UNAPPROVED

Chairman Gardner speaks:
Oh boy.

Vice Chairman Tolbert speaks:
…wait and see. The bomb I've been working on since before I was elected, so hopefully it's going to happen.

Chairman Gardner speaks:
And so I will report on my activities as a Commissioner. As I indicated earlier, I serve as the current President this year through January as President of the Nevada Association of Counties. And we have our upcoming conference at the Lake Tahoe event center, Tahoe Blue Event Center on September 22nd, 23rd, 24th. I hope my fellow Commissioners can join us up there for that. And the President's reception will be at Edgewood on the shores of Lake Tahoe, so on Tuesday night, the 22nd, so I look forward to having you up there for that. And then our County is hosting again, as I indicated earlier, the Western Interstate Region Conference in May of 2027. So those are two things. And the previous chief executive officer of NACO had resigned in March to take a role with the State Department of Conservation and Natural Resources, DCNR. And so we've been through the process of selecting a new individual to serve in that role. And we have done so and that individual has accepted our contract, so we're looking forward to having that individual come on board in that regard. So other than that, I really don't have anything else to report. Oh, I did want to say something, there is another thing to report. Tomorrow night, tomorrow afternoon at 4:00 PM I am going to take one for the team. What I mean by that is, and members of the public, tomorrow night at the Ironwood Center, so you can see the new mural that's going up, is Law Enforcement Night Out. This is a nationwide event and ours is being hosted at the Ironwood Center tomorrow afternoon at 4:00 PM. And I have offered my body to participate in the dunk tank, no tomatoes allowed, but they will have a screen in front of me, so it'll catch any tomatoes. What's that? Well, I won't wear my bathrobe again in the dunk tank, but my wife did go out and buy me a new pair of swim trunks. And so tomorrow afternoon at 4:00 PM, please come, you're going to have to purchase balls just like you do in a fair. And it's a fundraiser for our law enforcement team, so come and take your shots at a Commissioner.

Laughter was heard.

Chairmen Gardner speaks:
Mr. Jackson. And I told him, I said I hope that the expected temperature is around 100 degrees. So I've asked them to make sure that there is ice in that water, I don't want it to be like a spa. So I hope to spend a lot of time in the water and raise a lot of money. So I look forward to seeing our members of our community out on that. So I almost forgot about that, so see you tomorrow afternoon. With that, 10.3 is done.

RESULT:	**PRESENTATION HELD.**

11. CLOSING PUBLIC COMMENT (No Action)

Jim Jackson speaks:
I'll be there. I'd also like to be a fly on the wall when we have the discussion on where the plaques are going to go.

Chairman Gardner speaks:
That'll have to be done here in public.

UNAPPROVED

Mr. Jackson speaks:
Probably. Earlier Mr. Conway made a comment about a stop sign. I know this has come up before, there's been some hesitation on it. Let me relate an item that happened to me at that corner. Coming up Johnson Lane, there is no stop sign there so if you're going to make a right turn, you slow down, you make the turn. Coming up behind me was one of the ten wheelers, these are the extremely heavy, heavy trucks, they're supposed to drop their wheels when they're carrying a heavy load. This one was carrying asphalt, where it came from we don't know, don't care. He was quite a ways behind me coming at a pretty good clip when I started to slow down to make the turn. Now like most people do at that turn, if they see you're going to turn in, and they're waiting to come out and make a left turn, they go ahead and make the turn. You should always wait until that person makes the turn because you don't know. He was starting to come out when that truck passed me, crossed over the yellow line in the middle of the road at the intersection, going at a pretty good clip. I don't know what the speed was, but it was well above whatever the speed limit was there, it was 35 going, dropping to 25. If he hadn't have stopped, it would have been a fatality because that truck would have kept on going and just pulverized him. We need to put a stop sign so that's a four way stop. They're coming down faster, coming out of the top of Johnson Lane. It's 25 miles an hour and rarely do they do that. The example, and I don't know why one can have it and we can't, Stephanie and East Valley is a four way stop. And I'll make you a bet there isn't ten percent the amount of traffic goes through that as there is Johnson and Fremont. That needs a four way stop, it is going to be a serious accident at some point. When some big project is going on and a lot of trucks are going through there, people don't wait to make that left hand turn going down Johnson Lane. They get out there and try to make the turn before the trucks get by them or anything like that. And the trucks are still going down Fremont, not as many, but there's still a few of them. So we need to get that enforced also, maybe park somebody there, maybe you can make extra revenue for the County and stuff. But please look at putting a four way stop in there. If Stephanie and East Valley can have it, I don't see why we can't have one at Johnson and Fremont. There's a lot of traffic going through there. Thank you.

Chairman Gardner speaks:
Additional Public Comment? Seeing no additional Public Comment, I'll close Public Comment and the meeting is hereby adjourned; thank you.

12. ADJOURNMENT

There being no further business to come before the Board of County Commissioners, the meeting adjourned at 11:47 AM.

Respectfully submitted:

_____
Mark Gardner, Chairman
Douglas County Board of County Commissioners

ATTEST:

_____
Amy Burgans, Clerk-Treasurer

UNAPPROVED

AGENDA ITEM NO. 7.1

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **DOUGLAS COUNTY LIQUOR BOARD**

TITLE:
For possible action. Discussion to approve the addition of Vice President and General Manager Arik Allan Knowles to the existing On-Site Unrestricted Retail, Packaged Retail, and Caterer's Liquor License with Entertainment Endorsement and a Non-Restricted Gaming License for Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe. Arik Allan Knowles has signed a Waiver of Notice of Hearing. Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe, is located at 55 US Hwy 50, Stateline, Nevada 89449. (Captain Koontz)

RECOMMENDED MOTION:
Approve the addition of Arik Allan Knowles to the existing On-Site Unrestricted Retail, Packaged Retail, and Caterer's Liquor License with Entertainment Endorsement and a Non-Restricted Gaming License for Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe.

FINANCIAL IMPACT:
$150.00 collected towards General Fund revenue account 101.000.341.211 applicants license fee.

BACKGROUND:
Arik Allan Knowles has signed a Waiver of Notice of Hearing and has cleared his background check. Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe, is located at 55 US Hwy 50, Stateline, Nevada 89449.

ATTACHMENTS:

AGENDA ITEM NO. 7.2

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **DOUGLAS COUNTY LIQUOR BOARD**

TITLE:
For possible action. Discussion to approve the addition of Vice President and General Manager Arik Allan Knowles to the existing Adult Characterized Business License for Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe. Arik Allan Knowles has signed a Waiver of Notice of Hearing. Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe, is located at 55 US Hwy 50, Stateline, Nevada 89449. (Captain Koontz)

RECOMMENDED MOTION:
Approve the addition of Arik Allan Knowles to the existing Adult Characterized Business License for Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe.

FINANCIAL IMPACT:
$150.00 collected towards General Fund revenue account 101.000.341.211 applicants license fee.

BACKGROUND:
Arik Allan Knowles has signed a Waiver of Notice of Hearing and has cleared his background check. Premier Entertainment Tahoe, LLC, dba Bally's Lake Tahoe, is located at 55 US Hwy 50 Stateline, Nevada 89449.

ATTACHMENTS:

AGENDA ITEM NO. A.

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: CONSENT ITEMS

TITLE:
For possible action. Discussion to accept a $19,207 Title X grant award for the period of April 1, 2026, through March 31, 2027, and authorize the Board Chairman and County Manager to sign the grant award. (Brook Adie, Community Services Director)

RECOMMENDED MOTION:
Accept a $19,207 Title X grant award for the period of April 1, 2026, through March 31, 2027, and authorize the Board Chairman and County Manager to sign the grant award

FINANCIAL IMPACT:
This grant award will increase revenue in the "Grant Revenue - Federal" account in the Social Services fund (216-000 331.500) by $19,207 for Fiscal Year 2026-27. There is no match requirement. The Community Services Department has drafted the grant forms packet and routed it to the grants administrator for review and approval. The grants administrator will assign a project number to the grant, which will be used to track all revenues and expenses related to the grant.

BACKGROUND:
The Title X grant award is a federal grant that is awarded to the Carson City Health and Human Services Department. The Douglas County Community Health Nurse is a subrecipient. The funding is used to provide family planning related health care services to Douglas County residents. There is no match requirement.

ATTACHMENTS:
DC Title X Subaward Agreement 2026.pdf
Grant Form 27F05.pdf

Carson City on behalf of its Department of Health and Human Services

(Hereinafter referred to as the City)

Subaward Agreement

NOTICE OF SUBAWARD

Program Name: Carson City Health and Human Services Family Planning and Preventive Health Services Project Carson City Health and Human Services Toni Orr/torr@carsoncity.gov	**Subrecipient's Name:** Douglas County Social Services DBA Douglas County Community Health Jodi Martinez/ jmartinez@douglasnv.us
Address: 900 E. Long Street, Carson City, NV 89706	**Address:** PO Box 218 Minden, NV 89423
Subaward Period: April 1, 2026, through March 31, 2027	**Subrecipient's:** EIN: 88-6000031 UEI: KE5GF37F6F95

Purpose of Award: The purpose of this award is to support the provision of comprehensive, voluntary, and client-centered Title X Family Planning services for eligible individuals in Douglas County. Funding will increase access to high-quality reproductive health care, preventive services, and referrals while improving reproductive health outcomes in accordance with the approved Title X Work Plan and all applicable federal requirements.

Region(s) to be served: Specific County or counties: Douglas County

Approved Budget Categories:	
1. Personnel	$19,207.00
2. Travel	
3. Operating	
4. Equipment	
5. Contractual/Consultant	
6. Training	
7. Other	
TOTAL DIRECT COSTS	$19,207.00
8. Indirect Costs	
TOTAL APPROVED BUDGET	$19,207.00

FEDERAL AWARD COMPUTATION:		
Total Obligated by this Action:	$	19,207.00
Cumulative Prior Awards this Budget Period:	$	0.00
Total Federal Funds Awarded to Date:	$	34,282.00
Match Required ☐ Y ☒ N		
Amount Required this Action:	$	0.00
Amount Required Prior Awards:	$	0.00
Total Match Amount Required:	$	0.00

Research and Development (R&D) ☐ Y ☒ N

Federal Budget Period:
04/01/2026 through 03/31/2027

Federal Project Period:
04/01/2022 through 03/31/2027

FOR AGENCY USE, ONLY

Source of Funds:	% Funds:	ALN:	FAIN:	Federal Grant #:	Grant Award Date by Federal Agency:
U.S. Department of Health and Human Services	100%	93.217	FPHPA006602	5 FPHPA006602-05-00	03/31/2026

Agency Approved Indirect Rate: N/A

Subrecipient Approved Indirect Rate: N/A

Terms and Conditions:

In accepting these grant funds, it is understood that:

1. This award is subject to the availability of appropriate funds.
2. Expenditures must comply with any statutory guidelines, and City Instructions and Requirements.
3. Expenditures must be consistent with the narrative, goals, and objectives, and budget as approved and documented.
4. Subrecipient must comply with all applicable Federal regulations.
5. Quarterly progress reports are due by the 15th of each month following the end of the quarter, unless specific exceptions are provided in writing by the City.
6. Financial Status Reports and Requests for Funds must be submitted quarterly, unless specific exceptions are provided in writing by the City.

Incorporated Documents:

Section A: Grant Conditions and Assurances;
Section B: Description of Services, Scope of Work and Deliverables;
Section C: Budget and Financial Reporting Requirements;
Section D: Request for Reimbursement;
Section E: Audit Information Request;
Section F: CCHHS Business Associate Addendum; and
Exhibit 1: Title X Work Plan

CARSON CITY
HEALTH AND HUMAN SERVICES
SUBAWARD AGREEMENT

This Cooperative Subaward Agreement ("Agreement") is entered into by and between Carson City, a consolidated municipality and political subdivision of the State of Nevada on behalf of its Department of Health and Human Services ("City") and Douglas County, Nevada ("Douglas" or "Subrecipient").

WHEREAS, City accepted a Title X – "Population Research and Voluntary Family Planning Programs" grant, awarded by the United States Department of Health and Human Services under Section 1001 of the Public Health Service Act, 42, U.S.C. 300, et. Seq.; and

WHEREAS, a certain portion of those funds are designated for public family planning services in Douglas County; and

WHEREAS, City has adopted a Work Plan (Exhibit 1) and a Carson City Health and Human Services ("CCHHS") Title X Program Standards and Policy Manual (https://opa.hhs.gov/sites/default/files/2022-08/title-x-program-handbook-july-2022-508-updated.pdf); and

WHEREAS, the Program outlined in this Agreement has been designated by the City as consistent with the Work Plan's objectives of family planning care or access to such services, which shall offer a broad range of acceptable and effective family planning methods and services (including natural family planning methods, infertility services, and services for adolescents); and

WHEREAS, City desires to pass through funds to Douglas, up to the Total Approved Budget amount reflected on Notice of Subaward at page 1 of this Agreement for the term of the Subaward Period designated on that same Notice of Subaward to assist Douglas in meeting the requirements under the Work Plan; and,

WHEREAS NRS 277.110 authorizes any two or more public agencies to enter into agreements for joint or cooperative action; and,

WHEREAS, City and Douglas are both public agencies.

NOW, THEREFORE, the parties agree that the Incorporated Documents identified in the Notice of Subaward, and attached hereto, are part of the Agreement and establish the parties' obligations under the Agreement.

This Agreement shall not be effective until it has been approved as required by the governing bodies of the Parties and signed by the persons having executory powers for the Parties.

CARSON CITY

By: _____
Lori Bagwell, Mayor

Attest: _____
William Scott Hoen, Clerk-Recorder

CARSON CITY HEALTH AND HUMAN SERVICES

By: _____
Jeanne Freeman, Director

DOUGLAS COUNTY

By: _____
Jenifer Davidson, County Manager

By: _____
Mark Gardner, Commission Chair

By: _____
Jodi Martinez, Douglas County Social Services Manager

CARSON CITY
HEALTH AND HUMAN SERVICES
SUBAWARD AGREEMENT
SECTION A
GRANT CONDITIONS AND ASSURANCES

General Conditions

1. Nothing contained in this Agreement is intended to, or shall be construed in any manner, as creating or establishing the relationship of employer/employee between the parties. The Subrecipient shall at all times remain an "independent contractor" with respect to the services to be performed under this Agreement. Carson City Health and Human Services (hereafter referred to as the "City") shall be exempt from payment of all Unemployment Compensation, FICA, retirement, life and/or medical insurance and Workers' Compensation Insurance as the Subrecipient is an independent entity.

2. The Subrecipient shall hold harmless, defend and indemnify the City from any and all claims, actions, suits, charges and judgments whatsoever that arise out of the Subrecipient's performance or nonperformance of the services or subject matter called for in this Agreement.

3. The Subrecipient shall retain all financial, programmatic, statistical, and supporting records for a minimum of three (3) years after submission of the final expenditure report unless a longer retention period is required by law, litigation, audit, or written notice.

4. Carson City Health and Human Services, the U.S. Department of Health and Human Services, the Office of Inspector General, the Comptroller General of the United States, and their authorized representatives shall have timely access to records and personnel necessary to monitor, audit, or evaluate this Subaward.

5. The Subrecipient shall procure, maintain, and provide proof of coverage of a Medical Malpractice Professional Liability Insurance Policy and such policy shall be written on an occurrence basis in the minimum amount of $1,000,000 for all medical provider employees and subcontractors and consultants. The Subrecipient shall procure, maintain and provide proof of general liability insurance which shall be written on an occurrence basis insuring the premises and all operations in broad form with a combined single limit of not less than $1,000,000 per occurrence and $3,000,000 annual aggregate. The Subrecipient will comply with all state requirements for the provision of Workers' Compensation Insurance. The insurance policies referred to above must name the City as an additional insured under each policy.

6. The City or Subrecipient may amend this Agreement at any time provided that such amendments make specific reference to this Agreement, and are executed in writing, and signed by a duly authorized representative of both organizations. Such amendments shall not invalidate this Agreement, nor relieve or release the City or Subrecipient from its obligations under this Agreement.

    - The City may, in its discretion, amend this Agreement to conform with federal, state or local governmental guidelines, policies and available funding amounts, or for other reasons. If such amendments result in a change in the funding, the scope of services, or schedule of the activities to be undertaken as part of this Agreement, such modifications will be incorporated only by written amendment signed by both the City and Subrecipient.

7. The Subrecipient shall immediately notify the City of any claims or lawsuits or any situations involving Title X clients or resources in which the Project may undergo any public scrutiny.

8. The Subrecipient will ensure that publications developed under the project do not contain information that is contrary to program requirements or to accepted clinical practice. Federal and City grant support must be acknowledged in any publication. The Subrecipient will obtain pre-approval from the City for publications resulting from activities conducted under this Agreement. Subgrantee will also provide all publications referencing the City to the City for pre-approval prior to distribution. Restrictions on motion picture film production are outlined in the "HHS Grants Policy Statement." The word "publication" is defined to include computer software. Any such copyrighted materials shall be subject to a royalty-free, non-exclusive, and irrevocable right of the federal government and City to reproduce, publish, or otherwise use such materials for federal or City purposes and to authorize others to do so. The projects undertaken pursuant to this Agreement must comply with government-wide regulations, 37 CFR Part 401, which apply to the rights to inventions made under government grants, contracts and cooperative agreements.

9. Termination:

    - No Cause Termination: Either party may terminate this Agreement at any time by giving written notice to the other party of such termination and specifying the effective date thereof at least 30 days before the effective date of such termination. Partial terminations of the Scope of Work in Section B may only be undertaken with the prior approval of the City. In the event of any termination for convenience, all finished or unfinished documents, data, studies, surveys, reports, or other materials prepared by the Subrecipient under this Agreement shall, at the option of the City, become the property of the City, and the Subrecipient shall be entitled to receive just and equitable compensation for any satisfactory work completed on such documents or materials prior to the termination.
    - Termination for Cause: The City may also terminate this Agreement, in whole or in part, for cause if the Subrecipient materially fails to comply with any term of this Agreement, or with any of the rules, regulations or provisions referred to herein. The City will have the right to terminate this Agreement in whole or in part by giving written notice to the Subrecipient of such termination and specifying the effective termination date. Said termination will not be deemed a breach of contract by the City. Such notice must provide for a minimum of 10 days during which the Subrecipient shall have the opportunity to cure deficiencies identified in the written notice from the City.
    - Termination for Non-Appropriation: The continuation of this Agreement is subject to the availability of funds made available by applicable federal sources. City may terminate this Agreement, and the Subrecipient waives any and all claim(s) for damages, effective immediately upon receipt of written notice (or any date specified in the notice) that funding for this Agreement has become unavailable for any reason.
    - Closeout Procedures: In the event of termination of this Agreement, whether with or without cause and whether terminated in whole or in part, all nonexpendable personal property, finished or unfinished documents, data, studies, and reports purchased or prepared by the Subrecipient under this Agreement will, at the option of the City, become City's property or be disposed of in accordance with the City's procedures or instructions; and the Subrecipient will be entitled to compensation for any un-reimbursed expenses necessarily incurred in satisfactory performance of this Agreement.
    - Remedies: Notwithstanding the above, the Subrecipient will not be relieved of liability to the City for damages sustained by the City by virtue of any material breach of this Agreement, and the City may pursue any lawful remedy for breach, including withhold any reimbursement to the Subrecipient for the purpose of offset until such time as the exact amount of damages, if any, due the City from the

Subrecipient is agreed upon or otherwise determined. Final payment to the Subrecipient is contingent upon the Subrecipient completing closeout procedures.

10. Remedies identified in this Agreement are non-exclusive and are intended to supplement rather than replace other remedies available through this Agreement or any other lawful authority. If the Subrecipient fails to comply with Federal requirements or the terms of this Subaward, Carson City may impose one or more remedies, including requiring corrective action, withholding reimbursement, disallowing costs, suspension of payments, termination of the Subaward, recovery of funds, or any other remedy authorized under 2 CFR Part 200, including 2 CFR §§ 200.339–200.343. Additionally, the City may declare the Subrecipient ineligible for any further participation in the City's grant agreements, in addition to other remedies as provided by law. In the event there is probable cause to believe the Subrecipient is in noncompliance with any applicable rules or regulations, the City may withhold funding.

11. The Subrecipient may not assign, transfer, pledge or otherwise encumber its rights, duties, or obligations under this Agreement without the written consent of the City. Any such assignment shall comply with all applicable state and federal regulations or statutes.

12. The Subrecipient and each of its employees, agents and contractors shall obtain and maintain during the Subaward Period all appropriate licenses required by law for the operation of its facilities and for the provision of Scope of Work hereunder.

13. The validity, construction and performance of this Agreement and the legal relations among the parties to this Agreement shall be governed by and construed in accordance with the laws of the State of Nevada without giving effect to its conflict of law principles. The Subrecipient consents and agrees to the jurisdiction of the First Judicial District Court for the State of Nevada for resolution of disputes arising from or related to this Agreement.

14. Subrecipient understands and agrees that strict compliance with all requirements is mandatory and any material breach and/or a failure to cure said material breach thereof is grounds for termination of this Agreement.

15. This Agreement and its Incorporated Documents constitute the entire Agreement of the parties, and such are intended as complete and exclusive statement of the promises, representations, negotiations, discussions, and other Agreements that may have been made in connection with the subject matter hereof. Unless otherwise expressly authorized by the terms of this Agreement, no modification or amendment to this Agreement shall be binding upon the parties unless the same is in writing and signed by the parties. The parties agree that each has had their respective counsel review this Agreement which will be construed as if it was jointly.

Grant Assurances

A signature on the Signature page of this packet indicates that the applicant is capable of and agrees to meet the following requirements, and that all information contained in this proposal is true and correct.

1. Acceptance of this Subaward constitutes the Subrecipient's agreement to comply with all applicable federal statutes, regulations, the terms and conditions of the federal award, 2 CFR Part 200, and all requirements incorporated into this Subaward.

2. The Subrecipient is responsible for carrying out the approved Scope of Work; maintaining compliance with all applicable federal statutes, regulations, and award conditions; maintaining adequate administrative, financial, and internal controls; monitoring any lower-tier subrecipients or contractors; and maintaining an active UEI and, where applicable, an active SAM registration throughout the period of performance.

3. The Subrecipient shall promptly disclose in writing to Carson City Health and Human Services any credible evidence of violations of Federal criminal law involving fraud, bribery, gratuities, or conflicts of interest that potentially affect this Federal award. Failure to make required disclosures may result in remedies for noncompliance under 2 CFR Part 200.

4. The Subrecipient shall inform its employees in writing of the whistleblower protections afforded under 41 U.S.C. §4712 and 2 CFR 200.217.

5. The Subrecipient shall maintain written standards of conduct governing conflicts of interest and procurement activities. Officers, employees, agents, board members, and their immediate family members shall not participate in the selection, award, or administration of contracts supported by this Subaward where a real or apparent conflict of interest exists.

6. Adopt and maintain a system of internal controls which results in the fiscal integrity and stability of the organization, including the use of Generally Accepted Accounting Principles (GAAP).

7. Compliance with state insurance requirements for general, professional, and automobile liability; workers' compensation and employer's liability; and, if advance funds are required, commercial crime insurance.

8. These grant funds will not be used to supplant existing financial support for current programs. Supplanting occurs when an entity replaces funds for an activity because federal funds are available (or are expected to be available) to fund that same activity.

9. No portion of these grant funds will be subcontracted without prior written approval unless expressly identified in the grant agreement.

10. Compliance with the requirements of the Civil Rights Act of 1964, as amended, and the Rehabilitation Act of 1973, P.L. 93-112, as amended, and any relevant program-specific regulations, and shall not discriminate against any employee for employment because of race, national origin, creed, color, sex, religion, age, disability or handicap condition (including AIDS and AIDS-related conditions).

11. Compliance with the Americans with Disabilities Act of 1990 (P.L. 101-136), 42 U.S.C. 12101, as amended, and regulations adopted there under contained in 28 CFR 26.101-36.999 inclusive, and any relevant program-specific regulations.

12. Compliance with Title 2 of the Code of Federal Regulations (CFR) and any guidance in effect from the Office of Management and Budget (OMB) related (but not limited to) audit requirements for grantees that expend $1,000,000 or more in Federal awards during the grantee's fiscal year must

have an annual audit prepared by an independent auditor in accordance with the terms and requirements of the appropriate circular. **To acknowledge this requirement, Section E of this notice of subaward must be completed.**

13. Compliance with the Clean Air Act (42 U.S.C. 7401–7671q.) and the Federal Water Pollution Control Act (33 U.S.C. 1251–1387), as amended—Contracts and subgrants of amounts in excess of $150,000 must contain a provision that requires the non-Federal award to agree to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act (42 U.S.C. 7401–7671q) and the Federal Water Pollution Control Act as amended (33 U.S.C. 1251–1387). Violations must be reported to the Federal awarding agency and the Regional Office of the Environmental Protection Agency (EPA).

14. Certification that neither the Subrecipient nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency. This certification is made pursuant to regulations implementing Executive Order 12549, Debarment and Suspension, 28 C.F.R. pt. 67 § 67.510, as published as pt. VII of May 26, 1988, Federal Register (pp. 19150-19211).

15. No funding associated with this grant will be used for lobbying.

16. Disclosure of any existing or potential conflicts of interest relative to the performance of services resulting from this grant award.

17. Provision of a work environment in which the use of tobacco products, alcohol, and illegal drugs will not be allowed.

18. An organization receiving grant funds through the Carson City's Department of Health and Human Services shall not use grant funds for any activity related to the following:

    - Any attempt to influence the outcome of any federal, state or local election, referendum, initiative or similar procedure, through in-kind or cash contributions, endorsements, publicity or a similar activity.

    - Establishing, administering, contributing to or paying the expenses of a political party, campaign, political action committee or other organization established for the purpose of influencing the outcome of an election, referendum, initiative or similar procedure.

    - Any attempt to influence:
        - The introduction or formulation of federal, state or local legislation; or
        - The enactment or modification of any pending federal, state or local legislation, through communication with any member or employee of Congress, the Nevada Legislature or a local governmental entity responsible for enacting local legislation, including, without limitation, efforts to influence State or local officials to engage in a similar lobbying activity, or through communication with any governmental official or employee in connection with a decision to sign or veto enrolled legislation.
    - Any attempt to influence the introduction, formulation, modification or enactment of a federal, state or local rule, regulation, executive order or any other program, policy or position of the United States Government, the State of Nevada or a local governmental entity through communication with any officer or employee of the United States Government, the State of Nevada or a local governmental entity, including, without limitation, efforts to influence state or local officials to engage in a similar lobbying activity.

    - Any attempt to influence:
        - The introduction or formulation of federal, state or local legislation;
        - The enactment or modification of any pending federal, state or local legislation; or
        - The introduction, formulation, modification or enactment of a federal, state or local rule, regulation, executive order or any other program, policy or position of the United States Government, the State of Nevada or a local governmental entity, **by preparing, distributing or using** publicity or propaganda, or by urging members of the general public or any segment thereof to contribute to or participate in any mass demonstration, march, rally, fundraising drive, lobbying campaign or letter writing or telephone campaign.

    - Legislative liaison activities, including, without limitation, attendance at legislative sessions or committee hearings, gathering information regarding legislation, and analyzing the effect of legislation, when such activities are carried on in support of or in knowing preparation for an effort to engage in an activity prohibited pursuant to subsections 1 to 5, inclusive.

    - Executive branch liaison activities, including, without limitation, attendance at hearings, gathering information regarding a rule, regulation, executive order or any other program, policy or position of the United States Government, the State of Nevada or a local governmental entity and analyzing the effect of the rule, regulation, executive order, program, policy or position, when such activities are carried on in support of or in knowing preparation for an effort to engage in an activity prohibited pursuant to subsections 1 to 5, inclusive.

19. An organization receiving grant funds through the Carson City Health and Human Services may, to the extent and in the manner authorized in its grant, use grant funds for any activity directly related to educating persons in a nonpartisan manner by providing factual information in a manner that is:

    - Made in a speech, article, publication, or other material that is distributed and made available to the public, or through radio, television, cable television or other medium of mass communication; and

    - Not specifically directed at:
        - Any member or employee of Congress, the Nevada Legislature or a local governmental entity responsible for enacting local legislation;
        - Any governmental official or employee who is or could be involved in a decision to sign or veto enrolled legislation; or
        - Any officer or employee of the United States Government, the State of Nevada or a local governmental entity who is involved in introducing, formulating, modifying or enacting a Federal, State or local rule, regulation, executive order or any other program, policy or position of the United States Government, the State of Nevada or a local governmental entity.

This provision does not prohibit a recipient or an applicant for a grant from providing information that is directly related to the grant or the application for the grant to the granting agency.

To comply with reporting requirements of the Federal Funding and Accountability Transparency Act (FFATA), the sub-grantee agrees to provide the City with copies of all contracts, sub-grants, and or amendments to either such documents, which are funded by funds allotted in this agreement.

Compliance with this section is acknowledged by signing the subaward Signature page of this packet.

CARSON CITY
HEALTH AND HUMAN SERVICES
SUBAWARD AGREEMENT
SECTION B

Description of Services, Scope of Work, and Deliverables

Douglas County, hereinafter referred to as Subrecipient, agrees to provide the following services and reports according to the identified timeframes:

Scope of Work for Douglas County Community Health

Goal 1: Deliver Comprehensive Title X Family Planning Services

Objective	Activities	Expected Outcomes	Due Date	Documentation Needed
1. Through March 31, 2027, Subgrantee shall provide Title X family planning services to approximately 646 unduplicated clients.	• Provide contraceptive services. • Provide pregnancy testing and counseling. • Provide assistance with achieving pregnancy. • Provide basic infertility services. • Provide preconception health services. • Provide STI services. • Provide related preventive health services onsite or by referral. • Provide other preventive health services through referral when appropriate.	646 unduplicated clients receive comprehensive Title X services in accordance with the approved Work Plan.	Ongoing through 3/31/2027	1. Family Planning Annual Report (FPAR) encounter data. 2. Client records. 3. Referral documentation. 4. Staff training records.

Requirement 1: Maintain Compliance with Title X Requirements

Objective	Activities	Expected Outcomes	Due Date	Documentation Needed
1. Through March 31, 2027, maintain compliance with all applicable federal, state, and program requirements throughout the grant period.	• Ensure employees and agents are trained and equipped to provide required services, including but not limited to annual Title X program training, HIPAA/privacy training, mandatory reporting requirements, and human trafficking awareness training. • Perform the functions and services identified in the Title X Work Plan (Exhibit 1). • Provide services only to clients in need of Title X family planning services. • Sterilization is not funded under this Agreement. • Provide services without regard to religion, race, color, national origin, handicapping condition, age, sex, number of pregnancies, marital status, or durational residency. • Comply with 42 CFR 59.14(a): A Title X project may not perform, promote, refer for, or support abortion as a method of family planning. • Ensure Title X funds are not used to advocate or promote gun control. • Comply with Title X Assurances, including 2 CFR Part 200 and 45 CFR Part 75. • Comply with Office of Population Affairs (OPA) standards. • Comply with all applicable HHS Title X regulations in 42 CFR Part 59, including §§59.2, 59.5, 59.6, 59.9, 59.10, and 59.11. • Comply with the definition of Program Income in 2 CFR 200.1 and 2 CFR 200.307. • Maintain and document the required non-Federal Subgrantee Contribution. Contributions must be auditable, allowable, tracked, verified, and not used to match more than one project.	Program operates in full compliance with Title X requirements.	Ongoing through 3/31/2027	1. FPAR encounter data. 2. Client records. 3. Referral documentation. 4. Staff training records.

	• Ensure Title X is the payer of last resort. • Provide subsidized Title X services only to fertile adults and adolescents with income at or below 250% of the current Federal Poverty Level. • Ensure services are voluntary and free from coercion. • Comply with the 2021 Title X Final Rule. https://opa.hhs.gov/2021TitleXRule • Coordinate referrals with primary care providers, hospitals, health departments, voluntary agencies, and other providers pursuant to 42 CFR 59.5(a)(8). • Comply with OPA Program Requirements for Title X Funded Family Planning Projects. https://opa.hhs.gov/grant-programs/title-x-service-grants • Comply with OPA Program Policy Notices. • Comply with MMWR Quality Family Planning Guidelines. • Comply with the Grantee's Title X Program Standards and Policy Manual. • Perform the functions and services identified in the Title X Work Plan. • Provide services only to clients in need of Title X family planning services. • Sterilization is not funded under this Agreement. • Provide services without regard to religion, race, color, national origin, handicapping condition, age, sex, number of pregnancies, marital status, or durational residency. • Comply with 42 CFR 59.14(a): A Title X project may not perform, promote, refer for, or support abortion as a method of family planning. • Ensure Title X funds are not used to advocate or promote gun control. • Comply with Title X Assurances, including 2 CFR Part 200 and 45 CFR Part 75. • Comply with Office of Population Affairs (OPA) standards. • Comply with all applicable HHS Title X regulations in 42 CFR Part 59, including §§59.2, 59.5, 59.6, 59.9, 59.10, and 59.11. • Comply with the definition of Program Income in 2 CFR 200.1 and 2 CFR 200.307. • Maintain and document the required non-Federal Subgrantee Contribution. • Contributions must be auditable, allowable, tracked, verified, and not used to match more than one project. • Ensure Title X is the payer of last resort. • Provide subsidized Title X services only to fertile adults and adolescents with income at or below 250% of the current Federal Poverty Level. • Ensure services are voluntary and free from coercion. • Comply with the 2021 Title X Final Rule. • Coordinate referrals with primary care providers, hospitals, health departments, voluntary agencies, and other providers pursuant to 42 CFR 59.5(a)(8).			

	• Comply with OPA Program Requirements for Title X Funded Family Planning Projects. • Comply with OPA Program Policy Notices. • Comply with MMWR Quality Family Planning Guidelines. • Comply with the Grantee's Title X Program Standards and Policy Manual. • Comply with Section 106(g) of the Trafficking Victims Protection Act of 2000, as amended. • Meet Client Data Projections described in the Project Work Plan. • Comply with HIPAA privacy and confidentiality requirements. • Ensure confidential health information remains protected, is not improperly disclosed or removed, and is used only as necessary to perform this Agreement. • Obtain prior written approval before implementing any change to the Scope of Work.			

Requirement 2: Reporting and Financial Requirements

Objective	Activities	Expected Outcomes	Due Date	Documentation Needed
1. Through March 31, 2027, Subgrantee shall submit complete and timely programmatic and financial reports.	• Submit encounter data for FPAR via email to the CCHHS Clinical Services Manager. **FPAR and Financial Reporting Period** / **Due Date** **July 1, 2026 – September 30, 2026** / **October 9, 2026** **October 1, 2026 – December 31, 2026** / **January 8, 2027** **January 1, 2027 – March 31, 2027** / **April 8, 2027 (Budget Close Out)** • Submit complete encounter data at least quarterly within 15 days after each reporting period. • Submit complete quarterly financial accounting within 15 days after each reporting period. • Submit final financial accounting within 30 days of the end of the subgrant period. • Return any unobligated funds or allow deduction from the final reimbursement. • Submit encounter-level FPAR data, financial reports, special project reports, and any additional statistical, programmatic, or expenditure reports requested by CCHHS.	Required reports submitted accurately and on time.	Ongoing through 3/31/2027	1. Quarterly FPAR reports. 2. Financial reports. 3. Reimbursement documentation. 4. Final reports.

Compliance with this section is acknowledged by signing the subaward Signature page of this packet.

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SECTION C

Budget and Financial Reporting Requirements

Identify the source of funding on all printed documents purchased or produced within the scope of this subaward, using a statement similar to: "This publication (journal, article, etc.) was supported by Carson City Health and Human Services through Grant Number 5 FPHPA006602-05-00 from the Department of Health and Human Services. Its contents are solely the responsibility of the authors and do not necessarily represent the official views of the City nor the U.S. Treasury."
Any activities performed under this subaward shall acknowledge that the funding was provided through the Carson City Health and Human Services by Grant Number 5 FPHPA006602-05-00 from the Department of Health and Human Services.

Subrecipient agrees to adhere to the following budget:

BUDGET NARRATIVE

Total Personnel Costs				Including fringe	**Total:**	**$19,207**
Staff	Annual Salary	Fringe Rate	% of Time	Months	Percent of Months Worked Annual	Amount Requested
Tamara Baumann, APRN. Position number 552.3661.01	$143,139.00	39.330%	5.000%	12	100.00%	$9,972

Registered Nurses funded under this award shall provide comprehensive Title X family planning services, including reproductive health assessments, contraceptive counseling, pregnancy testing, STI services, client education, care coordination, and referrals. Nurses are also responsible for maintaining accurate clinical documentation, ensuring compliance with Title X and HIPAA requirements, participating in quality improvement activities, and supporting required program reporting.

	Annual Salary	Fringe Rate	% of Time	Months	Percent of Months Worked Annual	Amount Requested
Noemi Aschenbach, RN. Position number 552.3660.02	$131,473.00	37.130%	5.123%	12	100.00%	$9,235

Registered Nurses funded under this award shall provide comprehensive Title X family planning services, including reproductive health assessments, contraceptive counseling, pregnancy testing, STI services, client education, care coordination, and referrals. Nurses are also responsible for maintaining accurate clinical documentation, ensuring compliance with Title X and HIPAA requirements, participating in quality improvement activities, and supporting required program reporting.

Total Fringe Cost				**Total Salary Cost:**	
		$5,315			**$13,892**
Total Budgeted FTE		0.10123			

Travel				**Total:**	**$0**
Out-of-State Travel					**$0**
In-State Travel					**$0**
Origin & Destination	Cost	# of Trips	# of days	# of Staff	
Operating				**Total:**	**$0**
			$0.00		
Equipment				**Total:**	**$0**
			$0.00		
Contractual					**$0**

Name of Contractor, Subrecipient: **Total** **$0**
Method of Selection:

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Period of Performance:
Scope of Work:

* Sole Source Justification:
Budget

Personnel	$0.00
Travel	$0.00
Total Budget	$0.00

Method of Accountability:
Define -

Training		**Total:**	**$0**
Describe training	$0.00		
Other		**Total:**	**$0**
	$0		
TOTAL DIRECT CHARGES			**$19,207**
Indirect Charges		**Indirect Rate:** 0.000%	**$0**
Indirect Methodology:			
TOTAL BUDGET		**Total:**	**$19,207**

Compliance with this section is acknowledged by signing the subaward signature page of this packet

CARSON CITY
HEALTH AND HUMAN SERVICES
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Form 2

PROPOSED BUDGET SUMMARY

A.

FUNDING SOURCES	***Title X***	Family Planning Grant	Douglas County General Fund	Family Planning Program Income	ARPA CRS Award	Other Funding	Other Funding	Program Income	TOTAL
SECURED									
ENTER TOTAL REQUEST	$19,207	$88,398	$440,518	$55,000	$39,981				$643,104

EXPENSE CATEGORY

Personnel	$19,207	$58,398	$318,201						$395,806
Travel	$0		$1,500						$1,500
Operating	$0	$30,000	$101,554	$55,000	$31,381				$217,935
Equipment	$0		$1,302						$1,302
Contractual/Consultant	$0		$15,961						$15,961
Training	$0		$2,000						$2,000
Other Expenses	$0				$8,600				$8,600
Indirect	$0								$0
TOTAL EXPENSE	$19,207	$88,398	$440,518	$55,000	$39,981	$0	$0	$0	$643,104
These boxes should equal 0	$0	$0	$0	$0	$0	$0	$0	$0	$0

Total Indirect Cost	$0

Total Agency Budget	$643,104
Percent of Subrecipient Budget	3%

B. Explain any items noted as pending:
None

C. Program Income Calculation:
The Family Planning Program Income Calculation is based on the Fiscal year 2026/27 budget for Family Planning Services. The budget is based on historical, actual data.

- The Subgrantee must submit Budget modification requests for prior approval by the City in any of the following instances:
  - Request for the City allocations of additional funds beyond the specified base amount; the City requires submission of a revised Budget within 30 days of issuance before amended funds can be disbursed.
  - The Subgrantee reductions of amounts to be reimbursed; or changes to Budget representing a variance of 10% of any individual Budget category.
  - Changes in policies, procedures, and/or forms related to the project must be submitted in writing to the City for approval prior to implementation.
  - The Subgrantee must notify the City of changes in key clinical or management personnel, including administrative officers within 15 days of change.

- Travel expenses, per diem, and other related expenses must conform to the procedures and rates allowed for State officers and employees. It is the Policy of the Board of Examiners to restrict contractors/ Subrecipients to the same rates and procedures allowed State Employees. The State of Nevada reimburses at rates comparable to the rates established by the US General Services Administration, with some exceptions (State Administrative Manual 0200.0 and 0320.0).

- Equipment purchased with these funds belongs to the federal program from which this funding was appropriated and shall be returned to the program upon termination of this agreement.

The Subrecipient agrees:
To request reimbursement according to the schedule specified below for the actual expenses incurred related to the Scope of Work during the subaward period.

- Total reimbursement through this subaward will not exceed $19,207;
- Requests for Reimbursement will be accompanied by supporting documentation, including a line item description of expenses incurred;
- The **Subrecipient** agrees to request reimbursement according to the specified schedule for the actual expenses incurred related to the Scope of Work during the subgrant period using the Request for Reimbursement Excel workbook.
- Additional expenditure detail will be provided upon request to the City.
- The Subrecipient shall maintain a financial management system capable of accurately identifying, tracking, and reporting federal expenditures, program income, cost sharing (if applicable), and expenditures by budget category.
- Program income generated under this award shall be accounted for separately and used in accordance with 2 CFR 200.307 and applicable Title X requirements.

Additionally, the Subrecipient agrees to provide:
- A complete financial accounting of all expenditures to the City within 30 days of the CLOSE OF THE SUBAWARD PERIOD.
- Any un-obligated funds shall be returned to the City at that time, or if not already requested, shall be deducted from the final award.
- Any work performed after the BUDGET PERIOD will not be reimbursed.
- If a Request for Reimbursement (RFR) is received after the 45-day closing period, the Department may not be able to provide reimbursement.
- If a credit is owed to the City after the 45-day closing period, the funds must be returned to the City within 30 days of identification.

The City agrees:
- Providing technical assistance, upon request from the Subrecipient;
- Providing prior approval of reports or documents to be developed;
- The City reserves the right to hold reimbursement under this subaward until any delinquent forms, reports, and expenditure documentation are submitted to and accepted by the City.

Both parties agree:
- Carson City Health and Human Services reserves the right to conduct monitoring activities, including desk reviews, site visits, interviews, review of financial and programmatic records, and corrective action follow-up, to ensure compliance with Federal statutes, regulations, and the terms and conditions of this Subaward.
- The Subrecipient will, in the performance of the Scope of Work specified in this subaward, perform functions and/or activities that could involve confidential information; therefore, the Subrecipient is requested to fill out Section F, which is specific to this subaward, and will be in effect for the term of this subaward.
- All reports of expenditures and requests for reimbursement processed by the City are SUBJECT TO AUDIT.
- This subaward agreement may be TERMINATED by either party prior to the date set forth on the Notice of Subaward, provided the termination shall not be effective until 30 days after a party has served written notice upon the other party. This agreement may be terminated by mutual consent of both parties or unilaterally by either party without cause. The parties expressly agree that this Agreement shall be terminated immediately if for any reason the Department, state, and/or federal funding ability to satisfy this Agreement is withdrawn, limited, or impaired.

Financial Reporting Requirements
- A Request for Reimbursement is due on a quarterly basis, based on the terms of the subaward agreement, no later than 15 days after the end of each month, even if zero dollars were expended. End of fiscal year request for reimbursement is due July 1st. Any unobligated funds shall be returned to the City at that time, or if not already requested, shall be deducted from the final award.
- Reimbursement is based on actual expenditures incurred during the period being reported.
- Payment will not be processed without all reporting being current.
- Reimbursement may only be claimed for expenditures approved within the Notice of Subaward.

Compliance with this section is acknowledged by signing the subaward signature page of this packet

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HEALTH AND HUMAN SERVICES
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SECTION D

Request for Reimbursement

Program Name: City of Carson City Health & Human Services Family Planning & Preventive Health Services Project	**Subrecipient Name:** Douglas County Social Services DBA Douglas County Community Health
Address: 201 N CARSON ST STE 5 Carson City, NV 89701	**Address:** PO BOX 218 Minden
Subgrant Period: April 1, 2026- March 31, 2027 **Budget Period:** FY27	**Subrecipient's:** EIN: 88-6000031 UEI: KE5GF37F6F95 Vendor #: 608

FINANCIAL REPORT AND REQUEST FOR FUNDS
(must be accompanied by expenditure report/back-up)

Month(s): _____ **Calendar year:** _____

Approved Budget Category	A Approved Budget	B Total Prior Requests	C Current Request	D Year to Date Total	E Budget Balance	F Percent Expended
1 Personnel	$19,207.00	$0.00	$0.00	$0.00	$19,207.00	0.0%
2 Travel	$0.00	$0.00	$0.00	$0.00	$0.00	-
3 Operating	$0.00	$0.00	$0.00	$0.00	$0.00	-
4 Equipment	$0.00	$0.00	$0.00	$0.00	$0.00	-
5 Contract/Consultant	$0.00	$0.00	$0.00	$0.00	$0.00	-
6 Training	$0.00	$0.00	$0.00	$0.00	$0.00	-
7 Other	$0.00	$0.00	$0.00	$0.00	$0.00	-
8 Indirect	$0.00	$0.00	$0.00	$0.00	$0.00	-
Total	**$19,207.00**	**$0.00**	**$0.00**	**$0.00**	**$19,207.00**	**0.0%**

MATCH REPORTING	Approved Match Budget	Total Prior Reported Match	Current Match Reported*	Year to Date Total	Match Balance	Percent Match Completed
0	$0.00	$0.00	$0.00	$0.00	$0.00	-

I, a duty authorized signatory for the applicant, certify to the best of my knowledge and belief that this report is true, complete and accurate; that the expenditures, disbursements and cash receipts are for the purposes and objectives set forth in the terms and conditions of the grant award; and that them amount of this request is not in excess of current needs or, cumulatively for the grant term, in excess of the total approved grant award. I am aware that any false, fictitious or fraudulent information, or the omission of any material fact, may subject me to criminal, civil or administrative penalties for fraud, false statements, false claims, or otherwise. I verify that the cost allocation and documentation is correct and that source documentation is maintained.

Authorized Signature _____ Title _____ Date _____

OFFICE USE ONLY - Health Department - OFFICE USE ONLY

Program contact necessary? _____ Yes _____ No Person contacted: _____
Reason for contact:
_____

Scope of Work/approval date: _____ Signed: _____
Fiscal Review/approval date: _____ Signed:
_____
Clinical Service Manager (as required) /approval date: _____ Signed:

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HEALTH AND HUMAN SERVICES
SUBAWARD AGREEMENT

SECTION E

Audit Information Request

1. Non-Federal entities that **expend** $1,000,000.00 or more in total federal awards are required to have a single or program-specific audit conducted for that year, in accordance with 2 CFR § 200.501(a).
2. Did your organization expend $1,000,000 or more in all federal awards during your organization's most recent fiscal year? ☐ YES ☐ NO
3. When does your organization's fiscal year end? _____
4. What is the official name of your organization? _____
5. How often is your organization audited? _____
6. When was your last audit performed? _____
7. What time-period did your last audit cover? _____
8. Which accounting firm conducted your last audit? _____

Compliance with this section is acknowledged by signing the subaward Signature page of this packet

CARSON CITY
HEALTH AND HUMAN SERVICES
SUBAWARD AGREEMENT

SECTION F

Business Associate Addendum

BETWEEN

Carson City Health and Human Services

Hereinafter referred to as the "Covered Entity"

and

Douglas County Community Health

Hereinafter referred to as the "Business Associate"

PURPOSE. In order to comply with the requirements of HIPAA and the HITECH Act, this Addendum is hereby added and made part of the agreement between the Covered Entity and the Business Associate. This Addendum establishes the obligations of the Business Associate and the Covered Entity as well as the permitted uses and disclosures by the Business Associate of protected health information it may possess by reason of the agreement. The Covered Entity and the Business Associate shall protect the privacy and provide for the security of protected health information disclosed to the Business Associate pursuant to the agreement and in compliance with the Health Insurance Portability and Accountability Act of 1996, Public Law 104-191 ("HIPAA"), the Health Information Technology for Economic and Clinical Health Act, Public Law 111-5 ("the HITECH Act"), and regulation promulgated there under by the U.S. Department of Health and Human Services (the "HIPAA Regulations") and other applicable laws.

WHEREAS, the Business Associate will provide certain services to the Covered Entity, and, pursuant to such arrangement, the Business Associate is considered a business associate of the Covered Entity as defined in HIPAA, the HITECH Act, the Privacy Rule and Security Rule; and

WHEREAS, Business Associate may have access to and/or receive from the Covered Entity certain protected health information, in fulfilling its responsibilities under such arrangement; and

WHEREAS, the HIPAA Regulations, the HITECH Act, the Privacy Rule and the Security Rule require the Covered Entity to enter into an agreement containing specific requirements of the Business Associate prior to the disclosure of protected health information, as set forth in, but not limited to, 45 CFR Parts 160 & 164 and Public Law 111-5.

THEREFORE, in consideration of the mutual obligations below and the exchange of information pursuant to this Addendum, and to protect the interests of both Parties, the Parties agree to all provisions of this Addendum.

I. DEFINITIONS. The following terms shall have the meaning ascribed to them in this Section. Other capitalized terms shall have the meaning ascribed to them in the context in which they first appear.

1. **Breach** means the unauthorized acquisition, access, use, or disclosure of protected health information which compromises the security or privacy of the protected health information. The full definition of breach can be found in 42 USC 17921 and 45 CFR 164.402.
2. **Business Associate** shall mean the name of the organization or entity listed above and shall have the meaning given to the term under the Privacy and Security Rule and the HITECH Act. For full definition refer to 45 CFR 160.103.
3. **CFR** stands for the Code of Federal Regulations.
4. **Agreement** shall refer to this Addendum and that particular agreement to which this Addendum is made a part.
5. **Covered Entity** shall mean **Carson City Health and Human Services** listed above and shall have the meaning given to such term under the Privacy Rule and the Security Rule, including, but not limited to 45 CFR 160.103.
6. **Designated Record Set** means a group of records that includes protected health information and is maintained by or for a covered entity or the Business Associate that includes, but is not limited to, medical, billing, enrollment, payment, claims adjudication, and case or medical management records. Refer to 45 CFR 164.501 for the complete definition.
7. **Disclosure** means the release, transfer, provision of, access to, or divulging in any other manner of information outside the entity holding the information as defined in 45 CFR 160.103.
8. **Electronic Protected Health Information** means individually identifiable health information transmitted by electronic media or maintained in electronic media as set forth under 45 CFR 160.103.
9. **Electronic Health Record** means an electronic record of health-related information on an individual that is created, gathered, managed, and consulted by authorized health care clinicians and staff. Refer to 42 USC 17921.
10. **Health Care Operations** shall have the meaning given to the term under the Privacy Rule at 45 CFR 164.501.
11. **Individual** means the person who is the subject of protected health information and is defined in 45 CFR 160.103.
12. **Individually Identifiable Health Information** means health information, in any form or medium, including demographic information collected from an individual, that is created or received by a covered entity or a business associate of the covered entity and relates to the past, present, or future care of the individual. Individually identifiable health information is information that identifies the individual directly or there is a reasonable basis to believe the information can be used to identify the individual. Refer to 45 CFR 160.103.
13. **Parties** shall mean the Business Associate and the Covered Entity.
14. **Privacy Rule** shall mean the HIPAA Regulation that is codified at 45 CFR Parts 160 and 164, Subparts A, D and E.

15. **Protected Health Information** means individually identifiable health information transmitted by electronic media, maintained in electronic media, or transmitted or maintained in any other form or medium. Refer to 45 CFR 160.103 for the complete definition.
16. **Required by Law** means a mandate contained in law that compels an entity to make a use or disclosure of protected health information and that is enforceable in a court of law. This includes but is not limited to: court orders and court-ordered warrants; subpoenas, or summons issued by a court; and statutes or regulations that require the provision of information if payment is sought under a government program providing public benefits. For the complete definition, refer to 45 CFR 164.103.
17. **Secretary** shall mean the Secretary of the federal Department of Health and Human Services (HHS) or the Secretary's designee.
18. **Security Rule** shall mean the HIPAA regulation that is codified at 45 CFR Parts 160 and 164 Subparts A and C.
19. **Unsecured Protected Health Information** means protected health information that is not rendered unusable, unreadable, or indecipherable to unauthorized individuals through the use of a technology or methodology specified by the Secretary in the guidance issued in Public Law 111-5. Refer to 42 USC 17932 and 45 CFR 164.402.
20. **USC** stands for the United States Code.

II. OBLIGATIONS OF THE BUSINESS ASSOCIATE.

1. **Access to Protected Health Information.** The Business Associate will provide, as directed by the Covered Entity, an individual or the Covered Entity access to inspect or obtain a copy of protected health information about the individual that is maintained in a designated record set by the Business Associate or, its agents or subcontractors, in order to meet the requirements of the Privacy Rule, including, but not limited to 45 CFR 164.524 and 164.504(e) (2) (ii) (E). If the Business Associate maintains an electronic health record, the Business Associate or, its agents or subcontractors shall provide such information in electronic format to enable the Covered Entity to fulfill its obligations under the HITECH Act, including, but not limited to 42 USC 17935.
2. **Access to Records.** The Business Associate shall make its internal practices, books and records relating to the use and disclosure of protected health information available to the Covered Entity and to the Secretary for purposes of determining Business Associate's compliance with the Privacy and Security Rule in accordance with 45 CFR 164.504(e)(2)(ii)(H).
3. **Accounting of Disclosures.** Promptly, upon request by the Covered Entity or individual for an accounting of disclosures, the Business Associate and its agents or subcontractors shall make available to the Covered Entity or the individual information required to provide an accounting of disclosures in accordance with 45 CFR 164.528, and the HITECH Act, including, but not limited to 42 USC 17935. The accounting of disclosures, whether electronic or other media, must include the requirements as outlined under 45 CFR 164.528(b).
4. **Agents and Subcontractors.** The Business Associate must ensure all agents and subcontractors to whom it provides protected health information agree in writing to the same restrictions and conditions that apply to the Business Associate with respect to all protected health information accessed, maintained, created, retained, modified, recorded, stored, destroyed, or otherwise held, transmitted, used or disclosed by the agent or subcontractor. The Business Associate must implement and maintain sanctions against agents and subcontractors that violate such restrictions and conditions and shall mitigate the effects of any such violation as outlined under 45 CFR 164.530(f) and 164.530(e)(1).
5. **Amendment of Protected Health Information.** The Business Associate will make available protected health information for amendment and incorporate any amendments in the designated record set maintained by the Business Associate or, its agents or subcontractors, as directed by the Covered Entity or an individual, in order to meet the requirements of the Privacy Rule, including, but not limited to, 45 CFR 164.526.
6. **Audits, Investigations, and Enforcement.** The Business Associate must notify the Covered Entity immediately upon learning the Business Associate has become the subject of an audit, compliance review, or complaint investigation by the Office of Civil Rights or any other federal or state oversight agency. The Business Associate shall provide the Covered Entity with a copy of any protected health information that the Business Associate provides to the Secretary or other federal or state oversight agency concurrently with providing such information to the Secretary or other federal or state oversight agency. The Business Associate and individuals associated with the Business Associate are solely responsible for all civil and criminal penalties assessed as a result of an audit, breach, or violation of HIPAA or HITECH laws or regulations. Reference 42 USC 17937.
7. **Breach or Other Improper Access, Use or Disclosure Reporting.** The Business Associate must report to the Covered Entity, in writing, any access, use or disclosure of protected health information not permitted by the agreement, Addendum or the Privacy and Security Rules. The Covered Entity must be notified immediately upon discovery or the first day such breach or suspected breach is known to the Business Associate or by exercising reasonable diligence would have been known by the Business Associate in accordance with 45 CFR 164.410, 164.504(e)(2)(ii)(C) and 164.308(b) and 42 USC 17921. The Business Associate must report any improper access, use, or disclosure of protected health information by the Business Associate or its agents or subcontractors. In the event of a breach or suspected breach of protected health information, the report to the Covered Entity must be in writing and include the following: a brief description of the incident; the date of the incident; the date the incident was discovered by the Business Associate; a thorough description of the unsecured protected health information that was involved in the incident; the number of individuals whose protected health information was involved in the incident; and the steps the Business Associate is taking to investigate the incident and to protect against further incidents. The Covered Entity will determine if a breach of unsecured protected health information has occurred and will notify the Business Associate of the determination. If a breach of unsecured protected health information is determined, the Business Associate must take prompt corrective action to cure any such deficiencies and mitigate any significant harm that may have occurred to individual(s) whose information was disclosed inappropriately.
8. **Breach Notification Requirements.** If the Covered Entity determines a breach of unsecured protected health information by the Business Associate has occurred, the Business Associate will be responsible for notifying the individuals whose unsecured protected health information was breached in accordance with 42 USC 17932 and 45 CFR 164.404 through 164.406. The Business Associate must provide evidence to the Covered Entity that appropriate notifications to individuals and/or media, when necessary, as specified in 45 CFR 164.404 and 45 CFR 164.406 has occurred. The Business Associate is responsible for all costs associated with notification to individuals, the media or others as well as costs associated with mitigating future breaches. The Business Associate must notify the Secretary of all breaches in accordance with 45 CFR 164.408 and must provide the Covered Entity with a copy of all notifications made to the Secretary.
9. **Breach Pattern or Practice by Covered Entity.** Pursuant to 42 USC 17934, if the Business Associate knows of a pattern of activity or practice of the Covered Entity that constitutes a material breach or violation of the Covered Entity's obligations under the Contract or Addendum, the Business Associate must immediately report the problem to the Secretary.
10. **Data Ownership.** The Business Associate acknowledges that the Business Associate or its agents or subcontractors have no ownership rights with respect to the protected health information it accesses, maintains, creates, retains, modifies, records, stores, destroys, or otherwise holds, transmits, uses or discloses.

11. **Litigation or Administrative Proceedings.** The Business Associate shall make itself, any subcontractors, employees, or agents assisting the Business Associate in the performance of its obligations under the agreement or Addendum, available to the Covered Entity, at no cost to the Covered Entity, to testify as witnesses, or otherwise, in the event litigation or administrative proceedings are commenced against the Covered Entity, its administrators or workforce members upon a claimed violation of HIPAA, the Privacy and Security Rule, the HITECH Act, or other laws relating to security and privacy.
12. **Minimum Necessary.** The Business Associate and its agents and subcontractors shall request, use and disclose only the minimum amount of protected health information necessary to accomplish the purpose of the request, use or disclosure in accordance with 42 USC 17935 and 45 CFR 164.514(d)(3).
13. **Policies and Procedures.** The Business Associate must adopt written privacy and security policies and procedures and documentation standards to meet the requirements of HIPAA and the HITECH Act as described in 45 CFR 164.316 and 42 USC 17931.
14. **Privacy and Security Officer(s).** The Business Associate must appoint Privacy and Security Officer(s) whose responsibilities shall include: monitoring the Privacy and Security compliance of the Business Associate; development and implementation of the Business Associate's HIPAA Privacy and Security policies and procedures; establishment of Privacy and Security training programs; and development and implementation of an incident risk assessment and response plan in the event the Business Associate sustains a breach or suspected breach of protected health information.
15. **Safeguards.** The Business Associate must implement safeguards as necessary to protect the confidentiality, integrity, and availability of the protected health information the Business Associate accesses, maintains, creates, retains, modifies, records, stores, destroys, or otherwise holds, transmits, uses or discloses on behalf of the Covered Entity. Safeguards must include administrative safeguards (e.g., risk analysis and designation of security official), physical safeguards (e.g., facility access controls and workstation security), and technical safeguards (e.g., access controls and audit controls) to the confidentiality, integrity and availability of the protected health information, in accordance with 45 CFR 164.308, 164.310, 164.312, 164.316 and 164.504(e)(2)(ii)(B). Sections 164.308, 164.310 and 164.312 of the CFR apply to the Business Associate of the Covered Entity in the same manner that such sections apply to the Covered Entity. Technical safeguards must meet the standards set forth by the guidelines of the National Institute of Standards and Technology (NIST). The Business Associate agrees to only use or disclose protected health information as provided for by the agreement and Addendum and to mitigate, to the extent practicable, any harmful effect that is known to the Business Associate, of a use or disclosure, in violation of the requirements of this Addendum as outlined under 45 CFR 164.530(e)(2)(f).
16. **Training.** The Business Associate must train all members of its workforce on the policies and procedures associated with safeguarding protected health information. This includes, at a minimum, training that covers the technical, physical and administrative safeguards needed to prevent inappropriate uses or disclosures of protected health information; training to prevent any intentional or unintentional use or disclosure that is a violation of HIPAA regulations at 45 CFR 160 and 164 and Public Law 111-5; and training that emphasizes the criminal and civil penalties related to HIPAA breaches or inappropriate uses or disclosures of protected health information. Workforce training of new employees must be completed within 30 days of the date of hire and all employees must be trained at least annually. The Business Associate must maintain written records for a period of six years. These records must document each employee that received training and the date the training was provided or received.
17. **Use and Disclosure of Protected Health Information.** The Business Associate must not use or further disclose protected health information other than as permitted or required by the agreement or as required by law. The Business Associate must not use or further disclose protected health information in a manner that would violate the requirements of the HIPAA Privacy and Security Rule and the HITECH Act.

III. PERMITTED AND PROHIBITED USES AND DISCLOSURES BY THE BUSINESS ASSOCIATE. The Business Associate agrees to these general use and disclosure provisions:

1. **Permitted Uses and Disclosures:**
   a. Except as otherwise limited in this Addendum, the Business Associate may use or disclose protected health information to perform functions, activities, or services for, or on behalf of, the Covered Entity as specified in the agreement, provided that such use or disclosure would not violate the HIPAA Privacy and Security Rule or the HITECH Act, if done by the Covered Entity in accordance with 45 CFR 164.504(e) (2) (i) and 42 USC 17935 and 17936.
   b. Except as otherwise limited by this Addendum, the Business Associate may use or disclose protected health information received by the Business Associate in its capacity as a Business Associate of the Covered Entity, as necessary, for the proper management and administration of the Business Associate, to carry out the legal responsibilities of the Business Associate, as required by law or for data aggregation purposes in accordance with 45 CFR 164.504(e)(2)(A), 164.504(e)(4)(i)(A), and 164.504(e)(2)(i)(B).
   c. Except as otherwise limited in this Addendum, if the Business Associate discloses protected health information to a third party, the Business Associate must obtain, prior to making any such disclosure, reasonable written assurances from the third party that such protected health information will be held confidential pursuant to this Addendum and only disclosed as required by law or for the purposes for which it was disclosed to the third party. The written agreement from the third party must include requirements to immediately notify the Business Associate of any breaches of confidentiality of protected health information to the extent it has obtained knowledge of such breach. Refer to 45 CFR 164.502 and 164.504 and 42 USC 17934.
   d. The Business Associate may use or disclose protected health information to report violations of law to appropriate federal and state authorities, consistent with 45 CFR 164.502(j)(1).

2. **Prohibited Uses and Disclosures:**
   a. Except as otherwise limited in this Addendum, the Business Associate shall not disclose protected health information to a health plan for payment or health care operations purposes if the patient has required this special restriction and has paid out of pocket in full for the health care item or service to which the protected health information relates in accordance with 42 USC 17935.
   b. The Business Associate shall not directly or indirectly receive remuneration in exchange for any protected health information, as specified by 42 USC 17935, unless the Covered Entity obtained a valid authorization, in accordance with 45 CFR 164.508 that includes a specification that protected health information can be exchanged for remuneration.

IV. OBLIGATIONS OF COVERED ENTITY

1. The Covered Entity will inform the Business Associate of any limitations in the Covered Entity's Notice of Privacy Practices in accordance with 45 CFR 164.520, to the extent that such limitation may affect the Business Associate's use or disclosure of protected health information.

2. The Covered Entity will inform the Business Associate of any changes in, or revocation of, permission by an individual to use or disclose protected health information, to the extent that such changes may affect the Business Associate's use or disclosure of protected health information.
3. The Covered Entity will inform the Business Associate of any restriction to the use or disclosure of protected health information that the Covered Entity has agreed to in accordance with 45 CFR 164.522 and 42 USC 17935, to the extent that such restriction may affect the Business Associate's use or disclosure of protected health information.
4. Except in the event of lawful data aggregation or management and administrative activities, the Covered Entity shall not request the Business Associate to use or disclose protected health information in any manner that would not be permissible under the HIPAA Privacy and Security Rule and the HITECH Act, if done by the Covered Entity.

V. TERM AND TERMINATION

1. **Effect of Termination**:
   a. Except as provided in paragraph (b) of this section, upon termination of this Addendum, for any reason, the Business Associate will return or destroy all protected health information received from the Covered Entity or created, maintained, or received by the Business Associate on behalf of the Covered Entity that the Business Associate still maintains in any form and the Business Associate will retain no copies of such information.
   b. If the Business Associate determines that returning or destroying the protected health information is not feasible, the Business Associate will provide to the Covered Entity notification of the conditions that make return or destruction infeasible. Upon a mutual determination that return, or destruction of protected health information is infeasible, the Business Associate shall extend the protections of this Addendum to such protected health information and limit further uses and disclosures of such protected health information to those purposes that make return or destruction infeasible, for so long as the Business Associate maintains such protected health information.
   c. These termination provisions will apply to protected health information that is in the possession of subcontractors, agents, or employees of the Business Associate.
2. **Term**. The Term of this Addendum shall commence as of the effective date of this Addendum herein and shall extend beyond the termination of the contract and shall terminate when all the protected health information provided by the Covered Entity to the Business Associate, or accessed, maintained, created, retained, modified, recorded, stored, or otherwise held, transmitted, used or disclosed by the Business Associate on behalf of the Covered Entity, is destroyed or returned to the Covered Entity, or, if it not feasible to return or destroy the protected health information, protections are extended to such information, in accordance with the termination.
3. **Termination for Breach of Agreement**. The Business Associate agrees that the Covered Entity may immediately terminate the agreement if the Covered Entity determines that the Business Associate has violated a material part of this Addendum.

VI. MISCELLANEOUS

1. **Amendment.** The parties agree to take such action as is necessary to amend this Addendum from time to time for the Covered Entity to comply with all the requirements of the Health Insurance Portability and Accountability Act (HIPAA) of 1996, Public Law No. 104-191 and the Health Information Technology for Economic and Clinical Health Act (HITECH) of 2009, Public Law No. 111-5.
2. **Clarification.** This Addendum references the requirements of HIPAA, the HITECH Act, the Privacy Rule and the Security Rule, as well as amendments and/or provisions that are currently in place and any that may be forthcoming.
3. **Indemnification.** Each party will indemnify and hold harmless the other party to this Addendum from and against all claims, losses, liabilities, costs and other expenses incurred as a result of, or arising directly or indirectly out of or in conjunction with:
   a. Any misrepresentation, breach of warranty or non-fulfillment of any undertaking on the part of the party under this Addendum; and
   b. Any claims, demands, awards, judgments, actions, and proceedings made by any person or organization arising out of or in any way connected with the party's performance under this Addendum.
4. **Interpretation.** The provisions of the Addendum shall prevail over any provisions in the agreement that may conflict or appear inconsistent with any provision in this Addendum. This Addendum and the agreement shall be interpreted as broadly as necessary to implement and comply with HIPAA, the HITECH Act, the Privacy Rule and the Security Rule. The parties agree that any ambiguity in this Addendum shall be resolved to permit the Covered Entity and the Business Associate to comply with HIPAA, the HITECH Act, the Privacy Rule and the Security Rule.
5. **Regulatory Reference.** A reference in this Addendum to a section of the HITECH Act, HIPAA, the Privacy Rule and Security Rule means the sections as in effect or as amended.
6. **Survival.** The respective rights and obligations of Business Associate under Effect of Termination of this Addendum shall survive the termination of this Addendum.

Compliance with this section is acknowledged by signing the subaward signature page of this packet

Exhibit 1 Title X Work Plan

WORK PLAN; April 1, 2026 – March 31, 2027: Announcement Number: PA-FPH-22-001; CFDA Number: 93.217

Carson City Health & Human Services (CCHHS) Family Planning and Preventive Health Services Project

CCHHS, 900 East Long Street, Carson City, NV; Mon - Fri - 8:30-17:00, remain open through the lunch hour, and up to 2 Saturdays each month - 9:30-14:30.

Subrecipient - Douglas County Community Health (DCCH) 1329 Waterloo Lane, Gardnerville, NV; Mon, Tues, and Fri - 8:30-17:00; Wed - 7:30-17:00; Thurs - 8:30-18:00.

The entire contents of this work plan are confidential and commercial information exempt from disclosure under FOIA Exemption 4

Office of Population Affairs Program Priority #3: Delivering Title X family planning services of the highest quality and consistent with nationally recognized standards of care.

GOAL 1: Provide client-centered, voluntary, non-coercive contraceptive services, pregnancy testing/counseling, achieving pregnancy, basic infertility services, preconception health services, STIs, and breast and cervical cancer screening, in accordance with 42 CFR 59.5 and nationally recognized standards of care, emphasizing access to low-income and other vulnerable populations of Carson City, Douglas County and surrounding communities in Nevada to prevent unintended pregnancy and to reduce pregnancy-related adverse outcomes.

Objective 1.1: April 1, 2026 – March 31, 2027, this project will provide a client-centered, voluntary, and non-coercive schedule of discounted contraceptive services to 1,900 low-income clients (1,500 CCHHS and subrecipient site 400) with a 5% increase annually through 2027 as supported by adequate funding. At least 75% of participants will have an income < 138% of FPL. Both clinics have seen a decrease in patients since COVID and are working to regain and increase our numbers.

TIMELINE	ACTIVITIES/ACTION STEPS	ASSIGNED TO	EVALUATION
Activities: April 1, 2026 - March 31, 2027, a 3% increase each project year to March 31, 2027 FPAR and Quarterly Chart Audits (July 2026, October 2026, January 2027, April 2027) Annual Policy Review: April – June 2027	• Have a broad range of methods available onsite: abstinence education, barrier methods, Fertility Awareness-Based Method (FABM) and online applications, Lactational Amenorrhea Method (LAM), Emergency Contraception (EC), Combined Oral Contraceptives (COC), Progestin-Only Contraception (POC), vaginal ring, injectable, intrauterine devices, and implant. • Establish rapport with client utilizing open-ended questions, maintaining privacy and confidentiality, identify client's reason for visit, educational needs, and contraceptive experiences/preferences. • Conduct medical history to determine method eligibility and physical assessment related to contraceptive use as applicable. • Conduct method counseling to include correct and consistent use, method effectiveness, non-contraceptive benefits, and side effects. • Provide the quick start of the family planning method per practice	Service Site APRNs and RNs Clinical Services Division Manager Subrecipient Supervisor	Client totals by age, income method retrieved from Electronic Health Record (EHR) reports & Family Planning Annual Report (FPAR) Quarterly chart audits Review policies confirming up-to-date practice

	standards and dispense 6-12 months of the method after the initial dispensing period. • Bill public/private insurance to maximize federal resources.		standards.

Objective 1.2: From April 1, 2026, to March 31, 2027, and annually through March 31, 2027, screen 85% of women <25 years of age for Chlamydia and 85% of clients >13 years of age for HIV per the *CDC's STI Treatment Guidelines 2021*. For 85% of applicable clients, cervical cancer screening will occur every 3 years with cytology alone in women aged 21-29 years, with HPV testing with cytology every 5 years for women aged 30-50 years, and shared decision making with women 40-49 years of age per the US Preventive Services Task Force (USPTF), American College of Obstetrics and Gynecology (ACOG) and American Society for Colposcopy and Cervical Pathology.

TIMELINE	ACTIVITIES/ACTION STEPS	ASSIGNED TO	EVALUATION
April 1, 2026 - March 31, 2027, then each project year through March 31, 2027 FPAR and Quarterly Chart Audits (July 2026, October 2026, January 2027, April 2027) Annual Policy Review: April – June 2027	• Obtain medical, social, and sexual history (2021 CDC's 2021 Five P's approach for obtaining sexual histories: partners, practices, protection from STIs, history of STIs, and pregnancy intention). • Provide client counseling and education regarding the risk of STIs/HIV. • Conduct annual CT screening for women < 25 years old per CDC guidelines. • Conduct expedited partner therapy. • Provide HIV testing of clients 13 years and older once, and then risk-based. • Refer HIV+ clients and discordant partners to HIV specialist care. • Offer and conduct breast and cervical cancer screening per U.S. Preventive Services Task Force (USPSTF) and American College of Obstetricians and Gynecologists (ACOG) guidelines. • Bill, public, private insurance billing, and utilization of Women's Health Connection, mobile Mammovan, and Soroptimist. • Provide active referrals, appointment scheduling, and follow-up for clients with identified health issues utilizing the primary care MOU process.	Service Site APRNs and RNs Clinical Services Division Manager Subrecipient Supervisor	FPAR data evaluation of STI, HIV, and breast and cervical screening activity Quarterly chart audits Policy review for up-to-date practice standards

Exhibit 1 Title X Work Plan

Objective 1.3: April 1, 2026 – March 31, 2027, and annually through March 31, 2027, this project will provide pregnancy testing and basic infertility services to 100% of clients requesting services using *Quality Family Planning Services: Recommendations of CDC & the U.S. Office of Population Affairs.*			
TIMELINE	**ACTIVITIES/ACTION STEPS**	**ASSIGNED TO**	**EVALUATION**
Activities: April 1, 2026 – March 31, 2027, for 100% of persons requesting services annually to March 31, 2027 FPAR and Quarterly Chart Audits (July 2026, October 2026, January 2027, April 2027) Annual Policy Review: April – June 2027	<u>For Those Seeking Pregnancy Testing Services:</u> • Establish rapport & assess clinical, social, and sexual health history. • Provide screening for STIs, HIV, intimate partner violence, and substance use. • For women/couples with a positive test, offer education about gestational age, provide prenatal counseling, provide referral for prenatal care, social and faith-based support, and substance use. • For women/couples with a negative test, offer and provide reproductive life planning, offer contraceptive methods or services to achieve pregnancy per client preferences. <u>For Those Seeking Basic Infertility Services:</u> • Evaluate medical, sexual, menstrual history, GYN surgery/trauma, previous pregnancy outcomes, endocrine disorders, STI or genital infections, DES exposure, medication usage, and substance use. • Review with the client the length of time attempting pregnancy, along with the coital history of frequency and timing. • Conduct a physical exam to include height, weight, and BMI, examination of the thyroid, clinical breast exam, and any signs of androgen excess. • Conduct laboratory testing as indicated – pap and referral for semen analysis.	Services site APRNs and RNs Clinical Services Division Manager Subrecipient Supervisor	Client totals for pregnancy tests by CPT and pregnant or seeking Pregnancy retrieved from EHR reports & FPAR Quarterly chart audits Policy review for up-to-date practice standards

Exhibit 1 Title X Work Plan

Objective 1.4: From April 1, 2026 – March 31, 2027, and annually thereafter through March 31, 2027, 90% of those of childbearing age seen in this project will be introduced to fertility and reproductive life planning, engaged in screening and behavioral risk reduction education and actively linked to primary care, substance use, and social service providers as needed to improve pregnancy outcomes and to optimize overall health-based *Quality Family Planning Services: Recommendations of CDC and the U.S. Office of Population Affairs.*			
TIMELINE	**ACTIVITIES/ACTION STEPS**	**ASSIGNED TO**	**EVALUATION**
Activities: April 1, 2026 – March 31, 2027, then each project year through March 31, 2027 FPAR and Quarterly Chart Audits (July 2026, October 2026, January 2027, April 2027) Annual Policy Review: April – June 2027	• Assess client's reproductive health plan and pregnancy readiness. • Obtain and assess female medical, family & reproductive history, poor birth outcomes, environmental and teratogen exposures, and genetic factors. • Obtain and assess male medical/surgical history that might impair reproductive health and environmental exposures, hazards, and toxins. • Screen for STIs/HIV, undiagnosed or known chronic health conditions, or high-risk behaviors, then provide a physical exam. • Conduct active referral and appointment scheduling for identified health issues utilizing the primary care MOU and process. • Assess for history of/or current intimate partner violence, alcohol, tobacco, or other drug use, depression, and mental health concerns. • Provide referral for tobacco and substance use cessation brief intervention. • Facilitate social services and mental health referrals. • Provide client-centered education/anticipatory guidance regarding pregnancy spacing, breastfeeding, and risk-reduction behaviors. • Offer and provide immunizations per internal immunization program policies/ fees.	Services site APRNs and RNs Clinical Services Division Manager Subrecipient Supervisor	Client totals for reproductive life planning through EHR activity reports Quarterly chart audits Annual review of policies for up-to- date practice standards

Exhibit 1 Title X Work Plan

Objective 1.5 From April 1, 2026, to March 31, 2027, and annually through March 31, 2027, this will provide confidential adolescent-sensitive pregnancy prevention services to at least 450 adolescents – 15% of project participants, including services outlined in Objectives 1.1 – 1.4, while promoting family participation, resisting coercion, and engaging protective factors for adolescent sexual health.			
TIMELINE	**ACTIVITIES/ACTION STEPS**	**ASSIGNED TO**	**EVALUATION**
Activities: April 1, 2026 – March 31, 2027, then each project year through March 31, 2027 FPAR and Quarterly Chart Audits (July 2026, October 2026, January 2027, April 2027) Annual Policy Review: April – June 2027	• Conduct activities under 1.1, 1.2, 1.3, and 1.4 per current standards for teens. • Perform annual adolescent medical, sexual, and social health assessment. • Assess family dynamics/relationships, barriers to seeking parental/guardian involvement. • Assist with facilitation of parental/guardian conversations about parental involvement in sexual and reproductive health decisions. • Provide counseling to resist attempts to coerce minors into sexual activities. • Provide pregnancy prevention counseling to include risks of pregnancy and STIs, and abstinence as 100% effective to prevent pregnancy and STIs. • Provide patient-centered counseling for the birth control method selected, effectiveness, side effects, risks, benefits, and use. • Conduct exploration of protective factors to include involvement in academics and/or extra-curricular activities, skills for consensual decision-making, effects of alcohol/drugs on decision-making, and effects of and skills for handling peer pressure. • Provide annual staff education & monitor staff compliance related to abuse reporting laws: child abuse and molestation, sexual abuse, rape, incest, intimate partner violence, and human trafficking.	Service Sites RNs, APRN's Oversight and Training: Clinical Services Division Manager	Evaluate teen utilization of services with the annual FPAR. Quarterly Chart Audits Policy review for up-to-date practice standards

Exhibit 1 Title X Work Plan

Subrecipient Monitoring Plan for Goal 1, Objective 1.1, 1.2, 1.3, 1.4, and 1.5: Minimum evaluation of the subrecipient site: monthly FPAR review, quarterly fiscal data review, and an annual fiscal, clinical, and administrative site visit review by CCHHS Clinical Services Manager and Fiscal Grant Analyst utilizing the OPA Program Review Tool.			
Office of Population Affairs Program Priority #2: Improving and expanding accessibility of Title X family planning services for all clients, especially low-income clients.			
GOAL 2: To improve and expand accessibility of Title X family planning services for all clients, especially the low-income clients. This project will provide virtual appointment reminders; language assistance, if needed; same-day/next-day appointments; ensure educational materials reflect the population served; and engage community stakeholders in educational material review and community-wide outreach. **Within our communities, the traditional telehealth has not been successful for family planning/STI services as clients need to provide specimens, have exams and/or LARC insertion/removal, receive depo injections, receive pills, patches, rings if not insured.			
Objective 2.1: From April 1, 2026, to March 31, 2027, and annually thereafter through March 31, 2027, telehealth services (including appointment reminders and virtual language assistance) will be available via a secure virtual platform.			
TIMELINE	**ACTIVITIES/ACTION STEPS**	**ASSIGNED TO**	**EVALUATION**
Activities: April 1, 2026 – March 31, 2027, then each project year through March 31, 2027	• Maintain annual subscription to Doxy.me, the current secure video telehealth platform, and update the platform, as needed. • Maintain an advanced patient portal for secure communication between client and practice. • Provide client communication regarding the availability of telehealth. • Update EHR field to ensure ongoing tracking and differentiation of telehealth and onsite visits. • Maintain knowledge of telehealth laws and regulations. • Monitor billing systems for ongoing telehealth engagement.	Clinical Services Division Manager Subrecipient Supervisor	Telehealth metrics Patient satisfaction surveys

Exhibit 1 Title X Work Plan

Objective 2.2 From April 1, 2026, to March 31, 2027, and annually thereafter through March 31, 2027, the project will maintain same-day/next-day appointment availability. CCHHS will offer up to two Saturday clinics each month. The subrecipient site will continue to operate on nontraditional hours from April 1, 2026, through March 31, 2027.

TIMELINE	ACTIVITIES/ACTION STEPS	ASSIGNED TO	EVALUATION
Same day/next day appointment and CCHHS Saturdays: April 1, 2026 – March 31, 2027, then annually through March 31, 2027 – See Activities for DCCH	• Service sites will offer same-day / next-day availability via appointments and/or walk-ins. • CCHHS is open through the lunch hour and offers Saturday hours up to two times per month. • DCCH will continue with nontraditional hours (i.e., Wednesday starting at 0730 and Thursday appointments until 1800).	Clinical Services Division Manager Subrecipient Supervisor	Clinic scheduling metric in EHR Patient satisfaction surveys

Objective 2.3. From April 1, 2026, to March 31, 2027, and annually through March 31, 2027, CCHHS will update the marketing plan to address written and social media forms of public engagement and education on family planning and related preventive health. CCHHS will engage a Title X Family Planning Advisory Board annually to seek input on expanding and improving access to care. Evaluation and implementation of suggested changes will occur within 6 months of identification.

TIMELINE	ACTIVITIES/ACTION STEPS	ASSIGNED TO	EVALUATION
Update CCHHS Marketing Plan annually to March 31, 2027 Title X Advisory Board, November 2024, and annually to March 31, 2027	• CCHHS will update the written and social media marketing plan annually in December for the following year. • CCHHS will plan, develop, and post messages on social media with the assistance of the CCHHS Public Health Communication Specialist. • Subrecipient will work with CCHHS Public Health Communication Specialist to update all social media platforms, adding Instagram and updating website throughout the year, April 1, 2026 – March 31, 2027. • Subrecipient will add accessible content to platforms, making it user-friendly, easy to understand, and explain how to access services. Registration forms will be added to the webpage for easier access for clients. • A Title X Advisory Board will be convened with an access and utilization focus. • Implement recommended interventions.	Clinical Services Division Manager Advisory Board Committee members	Updated Marketing Plan Meeting Minutes

Exhibit 1 Title X Work Plan

Objective 2.4: In June and November 2025, and biannually thereafter through March 31, 2027, CCHHS will facilitate a bi-annual client-based Information and Education (I&E) Committee and evaluate 100% of family planning educational materials. Approved educational materials will be reviewed every 3 years. The committee will meet the guidelines as outlined in 42 CFR 59.

TIMELINE	ACTIVITIES/ACTION STEPS	ASSIGNED TO	EVALUATION
The Information and Education (I&E) Committee will meet in June and November 2025 and continue biannually in June and November through 2027	• Conduct educational material review. • Conduct ongoing education material evaluation for reading level and culturally sensitive content. • Complete client review, staff review, and medical review for newly introduced educational materials. • Review educational materials every 3 years.	Clinical Services Division Manager I & E Committee Members	Meeting Minutes Spreadsheet of material evaluated

Subrecipient monitoring for Goal 2, Objective 2.1, 2.2, 2.3, 2.4: Minimum evaluation of the subrecipient site: monthly FPAR review, quarterly fiscal data review, including an annual fiscal, clinical, and administrative site visit review by CCHHS Clinical Services Manager and Fiscal Grant Analyst utilizing the OPA Program Review Tool.

Office of Population Affairs Program Priority # 1: Advancing health equity through the delivery of Title X family planning services, and implementing a QI/QA plan, including and not limited to collecting, reporting, and using FPAR 2.0 data.

DISPARITY IMPACT STATEMENT I: In the projected service area, 7.4-14.3% of residents are foreign-born. Of these foreign-born, 50-68% were born in Latin America, and 10-22% speak a language other than English (Spanish). Those of Hispanic ethnicity have lower median household incomes and often work in the Leisure/Hospitality industry, where median incomes are 47-58% lower overall. By census tracts, as many as 21.6% – 59.1% of those of Hispanic ethnicity have incomes that fall below the FPL, and for those with low incomes, from 16.8% to 67.6% are uninsured, putting these individuals at greater risk for issues with accessing needed family planning and preventive health services from traditional insurance and payment-based health systems. Thus, this project will focus efforts on increasing staff and organization competencies while also addressing the disparities in service access within the Hispanic population.

DISPARITY IMPACT STATEMENT II: In the projected service area, there are 9,866 adolescents between the ages of 12 and 19 years. Children <18 years of age live in poverty at a rate of 12.4-18.0%, those 15-19 years of age have pregnancy rates of 15.8% in Douglas County and 30.5% in Carson City, and adolescent Chlamydia is on the rise from the prior year within this age group. As pregnancy/birth rates for the time of the pandemic are not yet available and it is expected that the impact of the stay-at-home orders, hybrid classrooms, and unemployment that reached upwards of 21% in 2020 with the projected service area are projected to reverse positive gains in teen pregnancy prevention efforts and increase adolescent disparities in pregnancy, birth rates, chlamydia rates as well as overall health outcomes, this project will focus on improving access to family planning and preventive services for adolescents.

Exhibit 1 Title X Work Plan

GOAL 3: This project area will implement quality improvement and quality assurance activities to be able to implement FPAR 2.0, address health disparities, and assure overall quality of family planning and preventive health services within the project.			
Objective 3.1 From April 1, 2026, to March 31, 2027, and annually through March 31, 2027, this project will submit FPAR 2.0 encounter level data for calendar year 2025, and annually through March 31, 2027.			
TIMELINE	**ACTIVITIES/ACTION STEPS**	**ASSIGNED TO**	**EVALUATION**
Activities: FPAR 2.0 encounter level data for calendar years 2026, January – December, by federal due date in February of 2027.	• Work with eClinicalWorks FPAR staff for readiness and FPAR 2.0 implementation for calendar year 2027 data for entry in February 2027. • Update staff training for FPAR 2.0 data. • Configure EHR to capture required FPAR 2.0 data. • Review FPAR 2.0 data monthly until accuracy is validated, then at least quarterly.	Clinical Services Division Manager	FPAR 2.0 data and submissions

Objective 3.2: From April 1, 2026, to March 31, 2027, and annually through March 31, 2027, quality improvement activities in this project will advance health equity, improve quality, and help eliminate health care disparities by increasing access to identified populations. At least 75% of the program participants will have an income below 138% FPL, 30% of program participants will be low-income and/or uninsured individuals of Hispanic ethnicity, and at least 15% of the population served will be adolescents.			
TIMELINE	**ACTIVITIES/ACTION STEPS**	**ASSIGNED TO**	**EVALUATION**
Continue staff training and implementation of CLAS Communication Strategies from April 1, 2026, to March 31, 2027. Ongoing actions to address disparities will be developed and implemented by June each year from 2026 to 2027.	• Continue to conduct staff training on National Standards for Culturally and Linguistically Appropriate Services (CLAS), as needed. • Collect data (age, ethnicity, income, insurance status, LGBTQ+) annually. • Annually monitor the impact of health disparities and implementation of CLAS on health equity, outcomes, and service delivery. • Conduct QI meetings with a standing agenda item to review & monitor data at least annually.	Clinical Services Division Manager Service Site QI Committees	QI minutes QI plan QI Story Board Data Reports Data Analysis Documentation on Implementation of CLAS

Demographic, survey data evaluation annually, November – December through 2027 DCCH staff will conduct a bi-annual in-school sexual health education at Douglas High per the school's timeline preference CCHHS staff will annually conduct facility tours for the Freshman Health class in May of each year. continuing through 2027	• Continue to implement CLAS Communication and Language Standards, as needed - provide easy-to-understand print/multimedia materials/signage in the languages commonly used and evaluate clinic environments to ensure priority groups are represented and feel welcomed (e.g., clinic registration/forms, outreach material, brochures, and posters on the wall representative of priority groups). • Survey current clients who represent priority groups to assist in identifying access barriers. • Meet with local Family Life Committees for adolescent education and engagement; DCCH to continue in-school sexual health instruction to include education about STIs, family planning, and safe sex, and CCHHS to continue annual health class tours of the family planning facility during school hours. • Promote CLAS priority that recruit, promote, and support a workforce that is responsive to the population with a culturally representative and Spanish-speaking availability when clients schedule or present. • Conduct outreach to community groups currently serving priority groups for referral. • Survey the social media preferred by priority groups and develop campaigns through those platforms, and increase social media presence. • Make programmatic adjustments and implement services in accordance with cultural and linguistic needs identified from data, priority, and community groups.		Documentation of adolescent engagement

Exhibit 1 Title X Work Plan

Objective 3.3. From April 1, 2026, to March 31, 2027, CCHHS staff will optimize quality services for all clients through 10 quarterly chart audits, quarterly FPAR audits, and ongoing electronic client satisfaction surveys issued after each patient visit. Audits will review the percentage of highly and moderately effective birth control methods utilized and reflect 85% of women <25 years screened for Chlamydia, 85% of individuals screened for HIV testing per 2021 CDC Guidelines, and 85% of clients who received reproductive life planning and an ongoing client satisfaction rate of 90%.

TIMELINE	ACTIVITIES/ACTION STEPS	ASSIGNED TO	EVALUATION
FPAR, chart audits, and management review of QA - July 2025 October 2025, January 2026, April 2026 through 2027 Biannual QA material to the QI team – September and March each budget period to 2027	• Perform 10 -15 chart audits quarterly, per clinical site. • Present audit results to QI Team biannually. • Medical Director to conduct ongoing review of charts. • Perform quarterly FPAR audits. • Continue sending electronic satisfaction surveys to patients following each visit. • Conduct annual evaluation of clinical services based on chart audits, FPAR data, and satisfaction survey by the Quality Improvement Team. • Initiate improvement activities as identified	Clinical Services Division Manager Subrecipient Supervisor CCHHS and subrecipient site QI Committee	Chart audit documentation and satisfaction survey results. QI meeting minutes of evaluation and actions taken related to QA and QI activities

Subrecipient monitoring for Goal 3, Objective 3.1, 3.2: Minimum evaluation of the subrecipient site: monthly FPAR review, quarterly fiscal data review, including an annual fiscal, clinical, and administrative site visit review by CCHHS Clinical Services Manager and Fiscal/Grant Analyst utilizing the OPA Program Review Tool.

Douglas County Finance Department

Grant Information Form

Complete only GREY areas

Today's Date	8/14/2026	**Fund-Department #**	216 552
Project Number	27F05	**Fund-Department Name**	Community Health Nurse
Grant Title	Title X Family Planning Services Grant - FY27		
Grant Purpose	Provide family planning related health care services.		
Awarding Entity	US Department of Health and Human Services		
Total Grant Funds	$ 19,207.00		
Grant Start Date	4/1/2026	**End Date**	3/31/2027
Grant Type	☑ Federal- Enter CFDA ☐ State ☐ Other	(description of Other)	
Federal CFDA#	93.217	**Agreement Number**	5 FPHPA006602-05-00
Method of Funding	☐ Advance ☑ Reimbursement		
Reporting Frequency	☐ Monthly ☑ Quarterly ☐ Semi-Annually ☐ Annually ☐ Upon Completion		
Reporting Due By	**15th Q**	**(EX: 10th, 15th, 30th after the end of the Quarter)**	
County Match Required?	☑ No ☐ Yes - enter $amount or %	**Match Amt**	$ - **or Match %** 0%
Match Type	☐ In-Kind **or** ☐ Cash		

Required Approvals

Approval to apply	*D Swickard*	**Date**	**8.14.26**

Complete only GREY areas

	Fund	Dept		
Fund-Department #	216	552	**Project Number**	**27F05**
Fund-Department Name	Community Health Nurse			

Source of Funds

(Name of Awarding entity)

Financial Information

Revenue				
216-000 331.500	Grant Revenue - Federal	$ 19,207.00	$ -	$ -
216-000 331.510	Grant Revenue - State	$ -	$ -	$ -
216-000 360.300	Grant Revenue - Non-Govt.	$ -	$ -	$ -
	Total Revenue	$ 19,207.00	$ -	$ -
	Match - Non Grant Reimbursement	$ -	$ -	$ -

Expenditures

		First Year	Second Year	Third Year
Various	Salaries & Benefits	$ 19,207.00	$ -	$ -
216-552 532.003	Gas & Oil	$ -	$ -	$ -
216-552 520.088	Utilities	$ -	$ -	$ -
216-552 521.100	Professional Services	$ -	$ -	$ -
216-552 520.116	Vehicle Maint - Co	$ -	$ -	$ -
216-552 520.156	Insurance	$ -	$ -	$ -
216-552 533.800	Office Supplies	$ -	$ -	$ -
216-552 520.085	Communications	$ -	$ -	$ -
216-552 532.050	Food Commodities	$ -	$ -	$ -
216-552 000.000	Operating Expense	$ -	$ -	$ -
216-552 000.000	Maint Bldg & Grounds	$ -	$ -	$ -
216-552 562.100	Grants-Capital Outlay	$ -	$ -	$ -
		$ -	$ -	$ -
		$ -	$ -	$ -
	Subtotal Expenses	$ 19,207.00	$ -	$ -
	Total Expenditure	$ 19,207.00	$ -	$ -
	Total Match	$ -	$ -	$ -

Where will match funds come from?

Grant Awarded Funds

Year	**Amount**
FY25-26	
FY26-27	$ 19,207.00
FY27-28	$ -
Total	$ 19,207.00

AGENDA ITEM NO. B.

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: CONSENT ITEMS

TITLE:
For possible action. Discussion and review of the Douglas County Treasurer's Monthly Statement for June 2026 submitted per Nevada Revised Statutes 354.280(2). (Amy Burgans, Clerk-Treasurer)

RECOMMENDED MOTION:
Accept the Douglas County Treasurer's Monthly Statement for June 2026, as presented.

FINANCIAL IMPACT:
None

BACKGROUND:
Attached is the June 2026 Monthly Statement of the County Treasurer per NRS 354.280(2).

NRS 354.280 Contents of monthly statement of county treasurer. The county treasurer shall:

1. Keep a complete record of the source and amount of all receipts, apportionments to, payments from, and balances in all funds; and
2. Submit to the board of county commissioners each month at any regular or special meeting a statement containing the information required in subsection 1 for the previous month, giving the balance in each county, state and special fund, together with a statement of all money on deposit, outstanding checks against that money and cash on hand.

ATTACHMENTS:
MONTHLY TREASURER REPORT JUNE 25-26.pdf

DOUGLAS COUNTY TREASURER'S REPORT
Amy Burgans, Clerk-Treasurer
For the Month Ending June 30, 2026

BOARD OF COUNTY COMMISSIONERS
DOUGLAS COUNTY
MINDEN, NEVADA

RE: NRS 354.280

Honorable Commissioners:

I hereby submit this summary record of all receipts, apportionments to, payments from and balances in all funds and separate accounts as required by the referenced statute. Detail information for these funds is available in my office, or in the Finance Department.

CASH ON DEPOSIT:	$ 11,034,162.56
INVESTMENT WITH BANK OF NEW YORK MELLON (BNYM):	$ 108,367,971.08
INVESTMENT WITH LOCAL GOVERNMENT INVESTMENT POOL (LGIP):	$ 39,819,674.21
OUTSTANDING CHECKS:	$ (984,659.32)
*TIMING DIFFERENCES:	$ (709,752.21)
GENERAL LEDGER CASH BALANCE:	$ 157,527,396.32
REVENUE RECEIPTED FOR THE MONTH:	
UNAPPORTIONED FUNDS:	$ -
(Includes both secured and unsecured taxes)	

	Receipts & Apportionments	Payments	Change in Cash June 2026
DOUGLAS COUNTY:	11,815,473.32	(18,055,230.85)	(6,239,757.53)
REDEVELOPMENT AGENCY:	13,791.58	(3,137.29)	10,654.29
TOWN OF GARDNERVILLE:	157,483.61	(350,020.07)	(192,536.46)
TOWN OF GENOA:	38,498.26	(85,571.76)	(47,073.50)
TOWN OF MINDEN:	711,395.23	(624,955.79)	86,439.44
OTHER AGENCIES:	997,729.33	(346,755.19)	650,974.14
Totals:	13,734,371.33	(19,465,670.95)	(5,731,299.62)

*NOTE: Timing differences on the last day of the month are comprised of cash deposits in transit, credit card transactions not yet settled in bank and/or posted to the general ledger, and direct deposits such as receipts from the State of Nevada for grants and taxes that have not been receipted until the next work day.

Amy Burgans Digitally signed by Amy Burgans
Date: 2026.08.28 09:12:05 -07'00'

AMY BURGANS, CLERK-TREASURER

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
101	General Fund	101	General Fund	$16,673,164.00	$3,479,393.68	$6,750,862.77	$13,401,694.91
201	Stabilization Fund	201	Stabilization Fund	$1,743,175.28	$8,206.47	$1,885.81	$1,749,495.94
202	Nv Cooperative Extension	202	Nv Cooperative Extension	$547,476.25	$3,097.94	$629.01	$549,945.18
204	Airport	204	Airport	$0.00	$0.00	$0.00	$0.00
208	Cash Trust	208	Cash Trust	$17,742.02	$5,490.06	$2,905.11	$20,326.97
210	Douglas County Water Dist	210	Douglas County Water Dist	$0.00	$0.00	$0.00	$0.00
211	Solid Waste Mgmt.	211	Solid Waste Mgmt.	$3,976,389.67	$82,894.20	$40,135.89	$4,019,147.98
212	Landscape Maintenance Districts	212	Landscape Maintenance Districts	$11,766.91	$56.09	$3,447.41	$8,375.59
214	St Mv Accident Indigent	214	St Mv Accident Indigent	$0.00	$0.00	$0.00	$0.00
215	Assistance To Indigents	215	Assistance To Indigents	$2,301,795.07	$14,074.75	$2,921.69	$2,312,948.13
216	Social Services	216	Social Services	$1,970,002.16	$72,499.19	$377,922.86	$1,664,578.49
217	One Nevada (Opioid Settlement)	217	One Nevada (Opioid Settlement)	$1,373,810.51	$0.00	$19,245.15	$1,354,565.36
218	ARPA	218	ARPA	$0.00	$0.00	$0.00	$0.00
219	CARES Act	219	CARES Act	$0.00	$0.00	$0.00	$0.00
220	PALS Sales Tax Fund	220	PALS Sales Tax Fund	$0.00	$235,645.53	$235,645.53	$0.00
222	Law Library	222	Law Library	$77,351.29	$1,823.04	$889.32	$78,285.01
224	Library	224	Library	$1,208,822.30	$142,821.10	$163,408.94	$1,188,234.46
232	Road Operating	232	Road Operating	$1,840,420.42	$122,224.73	$164,603.35	$1,798,041.80
234	Room Tax	234	Room Tax	$4,148,127.27	$1,481,972.44	$1,404,877.43	$4,225,222.28
235	Library Gift Fund	235	Library Gift Fund	$154,289.50	$1,738.29	$977.80	$155,049.99
236	Tahoe-Douglas Trans.Dist.	236	Tahoe-Douglas Trans.Dist.	$4,984,062.03	$423,844.42	$22,207.73	$5,385,698.72
240	Justice Ct. Admin. Assess	240	Justice Ct. Admin. Assess	$1,653,233.14	$23,770.61	$1,782.49	$1,675,221.26
242	China Spring Youth Camp	242	China Spring Youth Camp	$1,375,530.54	$95,138.02	$426,350.85	$1,044,317.71
245	Stormwater Management	245	Stormwater Management	$586,513.31	$61,281.45	$92,069.11	$555,725.65
246	Flood Litigation Settlement Fund	246	Flood Litigation Settlement Fund	$76,208.60	$0.00	$0.00	$76,208.60
255	911 Emergency Services	255	911 Emergency Services	$1,380,707.51	$9,170.26	$267,972.27	$1,121,905.50

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
256	911 Surcharge	256	911 Surcharge	$613,441.45	$18,003.66	$25,500.67	$605,944.44
260	Senior Services Program	260	Senior Services Program	$1,234,794.81	$162,769.21	$359,888.49	$1,037,675.53
297	Restricted Accounts Fund	297	Restricted Accounts Fund	$4,285,875.27	$47,539.21	$64,560.58	$4,268,853.90
309	Risk Management	309	Risk Management	$6,247,529.34	$151,317.24	$224,264.80	$6,174,581.78
310	Self Ins.Dental Insurance	310	Self Ins.Dental Insurance	$812,676.40	$44,663.17	$38,402.25	$818,937.32
313	Motor Pool/Vehicle Maint	313	Motor Pool/Vehicle Maint	$2,025,912.40	$191,570.70	$235,323.00	$1,982,160.10
314	Water Utility	314	Water Utility	$0.00	$0.00	$0.00	$0.00
315	Ridgeview Water System	315	Ridgeview Water System	$0.00	$0.00	$0.00	$0.00
316	Zephyr Water Utility Dist	316	Zephyr Water Utility Dist	$0.00	$0.00	$0.00	$0.00
317	West Valley Water System	317	West Valley Water System	$0.00	$0.00	$0.00	$0.00
318	East Valley Water System	318	East Valley Water System	$0.00	$0.00	$0.00	$0.00
319	Cave Rock/Uppaway Wtr.Sys	319	Cave Rock/Uppaway Wtr.Sys	$0.00	$0.00	$0.00	$0.00
320	Skyland Water System	320	Skyland Water System	$0.00	$0.00	$0.00	$0.00
321	Foothill Water Utility	321	Foothill Water Utility	$0.00	$0.00	$0.00	$0.00
322	Sheridan Acres Water Utility	322	Sheridan Acres Water Utility	$0.00	$0.00	$0.00	$0.00
324	Regional Water Fund	324	Regional Water Fund	$2,739,679.05	$189,959.65	$262,702.70	$2,666,936.00
325	Sewer Utility	325	Sewer Utility	$12,891,888.31	$482,642.75	$243,779.04	$13,130,752.02
326	Carson Valley Water Utility	326	Carson Valley Water Utility	$0.00	$0.00	$0.00	$0.00
327	Lake Tahoe Water Utility	327	Lake Tahoe Water Utility	$0.00	$0.00	$0.00	$0.00
328	Douglas County Water Utility	328	Douglas County Water Utility	$22,726,480.82	$852,036.36	$768,179.00	$22,810,338.18
340	Water-Debt Service	340	Water-Debt Service	$0.00	$0.00	$0.00	$0.00
341	Sewer-Debt Service	341	Sewer-Debt Service	$0.00	$0.00	$0.00	$0.00
350	W.Valley 2010 Bond(317)	350	W.Valley 2010 Bond(317)	$0.00	$0.00	$0.00	$0.00
351	E.Valley 2010 Bond(318)	351	E.Valley 2010 Bond(318)	$0.00	$0.00	$0.00	$0.00
360	Airport Enterprise Fund	360	Airport Enterprise Fund	$2,439,108.29	$276,164.46	$107,669.11	$2,607,603.64
401	Extraordinary Maintenance	401	Extraordinary Maintenance	$3,700,079.55	$14,963.70	$3,349.54	$3,711,693.71

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
405	Ad Val Capital Projects	405	Ad Val Capital Projects	$960,791.25	$7,956.89	$209,974.14	$758,774.00
410	County Construction	410	County Construction	$7,819,488.26	$39,810.75	$309,585.81	$7,549,713.20
420	Park Resident.Const.Tax	420	Park Resident.Const.Tax	$942,714.34	$44,356.29	$4,999.34	$982,071.29
430	Regional Transportation	430	Regional Transportation	$5,642,566.59	$203,957.52	$132,272.40	$5,714,251.71
440	Capital Projects-Debt Financed	440	Capital Projects-Debt Financed	$2,259,991.22	$0.00	$2,271,745.90	($11,754.68)
540	County Debt Service	540	County Debt Service	$0.00	$0.00	$0.00	$0.00
541	Debt Service	541	Debt Service	$2,039,131.18	$458,801.78	$1,553.32	$2,496,379.64
600	Dc Redevelopment Area 2-Admin.	600	Dc Redevelopment Area 2-Admin.	$77,405.22	$563.87	$97.63	$77,871.46
601	Dc Redevl. Area 2-Cap. Projects	601	Dc Redevl. Area 2-Cap. Projects	$28,787.35	$135.52	$31.14	$28,891.73
602	Dc Redevel. Area 2-Debt Service	602	Dc Redevel. Area 2-Debt Service	$0.00	$0.00	$0.00	$0.00
605	Dc Redevelopment-Admin.	605	Dc Redevelopment-Admin.	$0.00	$0.00	$0.00	$0.00
606	Dc Redevel.-Cap.Projects	606	Dc Redevel.-Cap.Projects	$2,780,977.42	$13,092.19	$3,008.52	$2,791,061.09
607	Dc Redevel.-Debt Service	607	Dc Redevel.-Debt Service	$0.00	$0.00	$0.00	$0.00
610	Gardnerville Town	610	Gardnerville Town	$1,636,383.99	$48,204.75	$172,917.95	$1,511,670.79
611	Gardnerville Trash	611	Gardnerville Trash	$790,055.15	$107,277.91	$176,983.69	$720,349.37
613	Gardnerville Debt	613	Gardnerville Debt	$0.00	$0.00	$0.00	$0.00
614	Gardnerville Ad Val Cap Proj	614	Gardnerville Ad Val Cap Proj	$98,665.82	$2,000.95	$118.43	$100,548.34
620	Genoa Town	620	Genoa Town	$755,361.98	$38,058.66	$44,950.71	$748,469.93
622	Genoa Ad Val Cap Projects	622	Genoa Ad Val Cap Projects	$63,267.72	$348.74	$68.11	$63,548.35
624	Genoa Construction Res	624	Genoa Construction Res	$20,172.81	$90.86	$40,552.94	($20,289.27)
630	Minden Town	630	Minden Town	$809,130.94	$76,409.49	$149,502.53	$736,037.90
631	Minden Ad Val Cap Project	631	Minden Ad Val Cap Project	$131,299.16	$2,049.79	$132.96	$133,215.99
635	Minden Trash	635	Minden Trash	$760,157.90	$74,392.44	$99,866.22	$734,684.12
636	Minden Cap.Equip./Constr.	636	Minden Cap.Equip./Constr.	$3,957,014.04	$15,439.41	$29,103.35	$3,943,350.10
639	Minden Wholesale Water Utility	639	Minden Wholesale Water Utility	$7,385,150.92	$335,458.96	$162,842.30	$7,557,767.58
640	Minden Town Water	640	Minden Town Water	$12,976,409.94	$207,645.14	$183,508.43	$13,000,546.65

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
650	Effpd	650	Effpd	$0.00	$0.00	$0.00	$0.00
651	Effpd Emergency Fund	651	Effpd Emergency Fund	$0.00	$0.00	$0.00	$0.00
652	Effpd Equipment Reserve	652	Effpd Equipment Reserve	$0.00	$0.00	$0.00	$0.00
653	Paramedic District	653	Paramedic District	$0.00	$0.00	$0.00	$0.00
654	Effpd Construction Res	654	Effpd Construction Res	$0.00	$0.00	$0.00	$0.00
655	MOSQUITO DISTRICT	655	MOSQUITO DISTRICT	$0.00	$0.00	$0.00	$0.00
656	PARAMEDIC CONSTRUCTION	656	PARAMEDIC CONSTRUCTION	$0.00	$0.00	$0.00	$0.00
657	East Fork Debt Service	657	East Fork Debt Service	$0.00	$0.00	$0.00	$0.00
710	School District	710	School District	$127,554.12	$225,966.39	$130,168.66	$223,351.85
720	School Dist. Debt	720	School Dist. Debt	$8,585.66	$4,244.46	$8,958.58	$3,871.54
804	Carson Water Sub	804	Carson Water Sub	$1,602.87	$856.83	$1,709.74	$749.96
806	Cave Rock	806	Cave Rock	$331.80	$0.00	$331.80	$0.00
808	Dcsid M&O	808	Dcsid M&O	$0.00	$0.00	$0.00	$0.00
809	EFFPD	809	EFFPD	$29,564.57	$12,915.48	$31,382.06	$11,097.99
810	Elk Point Sanitation	810	Elk Point Sanitation	$0.14	$36.50	$0.14	$36.50
811	Gardnerville Main Street	811	Gardnerville Main Street	$0.00	$0.00	$0.00	$0.00
812	Gardnerville Rancho Gid	812	Gardnerville Rancho Gid	$8,363.77	$1,467.20	$8,520.00	$1,310.97
813	Genoa Lakes District	813	Genoa Lakes District	$255,482.19	$800.83	$276.75	$256,006.27
814	Indian Hill	814	Indian Hill	$1,364.17	$1,518.68	$1,364.17	$1,518.68
815	G'ville Mainstreet Rev.Ln	815	G'ville Mainstreet Rev.Ln	$0.00	$0.00	$0.00	$0.00
818	Kingsbury Gid	818	Kingsbury Gid	$1,868.11	$3,152.90	$2,099.08	$2,921.93
822	Lakeridge	822	Lakeridge	$0.00	$0.00	$0.00	$0.00
823	Legal Services	823	Legal Services	$9,184.68	$2,169.84	$0.00	$11,354.52
824	Logan Creek	824	Logan Creek	$0.00	$0.00	$0.00	$0.00
826	Mgsd	826	Mgsd	$1,084.39	$579.69	$1,212.10	$451.98
829	NV Tahoe Conserv.Dist.	829	NV Tahoe Conserv.Dist.	$0.00	$0.00	$0.00	$0.00

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
830	Oliver Park	830	Oliver Park	$48,466.31	$0.00	$48,466.31	$0.00
832	Round Hill GID	832	Round Hill GID	$664.20	$7.54	$664.20	$7.54
834	Sierra Estates	834	Sierra Estates	$0.00	$0.00	$0.00	$0.00
836	Skyland	836	Skyland	$16.78	$0.00	$16.78	$0.00
838	Tahoe Douglas Sanitation	838	Tahoe Douglas Sanitation	$219.41	$148.56	$219.41	$148.56
839	Tahoe Douglas Fire	839	Tahoe Douglas Fire	$15,433.09	$9,098.99	$15,646.06	$8,886.02
840	Topaz Estates	840	Topaz Estates	$2,295.32	$1,701.48	$2,295.32	$1,701.48
842	Zephyr Cove	842	Zephyr Cove	$0.00	$0.00	$0.00	$0.00
844	Zephyr Heights	844	Zephyr Heights	$573.10	$634.95	$573.10	$634.95
846	Zephyr Knolls	846	Zephyr Knolls	$0.00	$0.00	$0.00	$0.00
847	Ef Swim Pool Dist Oper	847	Ef Swim Pool Dist Oper	$7,874.10	$3,435.74	$8,315.46	$2,994.38
848	Ef Swim Pool Debt	848	Ef Swim Pool Debt	$0.00	$0.00	$0.00	$0.00
850	Employee Benefit Trust	850	Employee Benefit Trust	$2,514,772.77	$2,352,800.98	$2,807,638.24	$2,059,935.51
852	T-D VISITORS AUTHORITY	852	T-D VISITORS AUTHORITY	$0.00	$0.00	$0.00	$0.00
853	Western NV Reg.Youth Fac.	853	Western NV Reg.Youth Fac.	$0.00	$0.00	$0.00	$0.00
855	Inmate Commissary Fund	855	Inmate Commissary Fund	$80,785.28	$7,371.89	$3,102.00	$85,055.17
860	Profit From Tax Sale	860	Profit From Tax Sale	$0.00	$0.00	$0.00	$0.00
865	Unclaimed Monies	865	Unclaimed Monies	$127,846.54	$1,475.00	$0.00	$129,321.54
868	Library Gift Fund	868	Library Gift Fund	$0.00	$0.00	$0.00	$0.00
885	Mosquito District	885	Mosquito District	$1,787.20	$795.46	$1,898.62	$684.04
890	State Of Nevada	890	State Of Nevada	$2,165,819.49	$730,367.65	$82,636.85	$2,813,550.29
892	Department Of Wildlife	892	Department Of Wildlife	$5,921.11	$0.00	$0.00	$5,921.11
894	Range Improvements	894	Range Improvements	$0.00	$0.00	$0.00	$0.00
895	Sierra Forest Fire	895	Sierra Forest Fire	$0.00	$0.00	$0.00	$0.00
896	Refund Of Taxes	896	Refund Of Taxes	$0.00	$0.00	$0.00	$0.00
Grand Total: 129 Funds				$163,170,437.84	$13,734,371.33	$19,465,670.95	$157,439,138.22

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
101	General Fund	101	General Fund	$16,673,164.00	$3,479,393.68	$6,512,894.41	$13,639,663.27
201	Stabilization Fund	201	Stabilization Fund	$1,743,175.28	$8,206.47	$0.00	$1,751,381.75
202	Nv Cooperative Extension	202	Nv Cooperative Extension	$547,476.25	$3,097.94	$37.26	$550,536.93
204	Airport	204	Airport	$0.00	$0.00	$0.00	$0.00
208	Cash Trust	208	Cash Trust	$17,742.02	$5,490.06	$2,905.11	$20,326.97
210	Douglas County Water Dist	210	Douglas County Water Dist	$0.00	$0.00	$0.00	$0.00
211	Solid Waste Mgmt.	211	Solid Waste Mgmt.	$3,976,389.67	$82,894.20	$35,821.97	$4,023,461.90
212	Landscape Maintenance Districts	212	Landscape Maintenance Districts	$11,766.91	$56.09	$3,434.75	$8,388.25
214	St Mv Accident Indigent	214	St Mv Accident Indigent	$0.00	$0.00	$0.00	$0.00
215	Assistance To Indigents	215	Assistance To Indigents	$2,301,795.07	$14,074.75	$223.73	$2,315,646.09
216	Social Services	216	Social Services	$1,970,002.16	$72,499.19	$368,976.54	$1,673,524.81
217	One Nevada (Opioid Settlement)	217	One Nevada (Opioid Settlement)	$1,373,810.51	$0.00	$19,245.15	$1,354,565.36
218	ARPA	218	ARPA	$0.00	$0.00	$0.00	$0.00
219	CARES Act	219	CARES Act	$0.00	$0.00	$0.00	$0.00
220	PALS Sales Tax Fund	220	PALS Sales Tax Fund	$0.00	$235,645.53	$235,645.53	$0.00
222	Law Library	222	Law Library	$77,351.29	$1,823.04	$805.96	$78,368.37
224	Library	224	Library	$1,208,822.30	$142,821.10	$161,693.90	$1,189,949.50
232	Road Operating	232	Road Operating	$1,840,420.42	$110,794.64	$145,752.85	$1,805,462.21
234	Room Tax	234	Room Tax	$4,149,147.27	$1,481,972.44	$1,233,895.59	$4,397,224.12
235	Library Gift Fund	235	Library Gift Fund	$154,289.50	$1,738.29	$813.22	$155,214.57
236	Tahoe-Douglas Trans.Dist.	236	Tahoe-Douglas Trans.Dist.	$4,984,062.03	$357,994.27	$16,795.39	$5,325,260.91
240	Justice Ct. Admin. Assess	240	Justice Ct. Admin. Assess	$1,653,233.14	$23,770.61	$0.00	$1,677,003.75
242	China Spring Youth Camp	242	China Spring Youth Camp	$1,375,530.54	$95,138.02	$424,091.50	$1,046,577.06
245	Stormwater Management	245	Stormwater Management	$586,513.31	$61,281.45	$91,462.23	$556,332.53
246	Flood Litigation Settlement Fund	246	Flood Litigation Settlement Fund	$76,208.60	$0.00	$0.00	$76,208.60
255	911 Emergency Services	255	911 Emergency Services	$1,380,707.51	$9,170.26	$266,347.09	$1,123,530.68

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
256	911 Surcharge	256	911 Surcharge	$613,441.45	$18,003.66	$24,867.94	$606,577.17
260	Senior Services Program	260	Senior Services Program	$1,233,774.81	$162,769.21	$342,243.16	$1,054,300.86
297	Restricted Accounts Fund	297	Restricted Accounts Fund	$4,285,875.27	$47,539.21	$64,560.58	$4,268,853.90
309	Risk Management	309	Risk Management	$6,247,529.34	$151,317.24	$213,839.87	$6,185,006.71
310	Self Ins.Dental Insurance	310	Self Ins.Dental Insurance	$812,676.40	$44,663.17	$37,508.67	$819,830.90
313	Motor Pool/Vehicle Maint	313	Motor Pool/Vehicle Maint	$2,025,912.40	$14,447.70	$217,731.54	$1,822,628.56
314	Water Utility	314	Water Utility	$0.00	$0.00	$0.00	$0.00
315	Ridgeview Water System	315	Ridgeview Water System	$0.00	$0.00	$0.00	$0.00
316	Zephyr Water Utility Dist	316	Zephyr Water Utility Dist	$0.00	$0.00	$0.00	$0.00
317	West Valley Water System	317	West Valley Water System	$0.00	$0.00	$0.00	$0.00
318	East Valley Water System	318	East Valley Water System	$0.00	$0.00	$0.00	$0.00
319	Cave Rock/Uppaway Wtr.Sys	319	Cave Rock/Uppaway Wtr.Sys	$0.00	$0.00	$0.00	$0.00
320	Skyland Water System	320	Skyland Water System	$0.00	$0.00	$0.00	$0.00
321	Foothill Water Utility	321	Foothill Water Utility	$0.00	$0.00	$0.00	$0.00
322	Sheridan Acres Water Utility	322	Sheridan Acres Water Utility	$0.00	$0.00	$0.00	$0.00
324	Regional Water Fund	324	Regional Water Fund	$2,739,679.05	$189,959.65	$258,745.48	$2,670,893.22
325	Sewer Utility	325	Sewer Utility	$12,891,888.31	$482,642.75	$229,635.26	$13,144,895.80
326	Carson Valley Water Utility	326	Carson Valley Water Utility	$0.00	$0.00	$0.00	$0.00
327	Lake Tahoe Water Utility	327	Lake Tahoe Water Utility	$0.00	$0.00	$0.00	$0.00
328	Douglas County Water Utility	328	Douglas County Water Utility	$22,594,728.41	$852,036.36	$730,409.83	$22,716,354.94
340	Water-Debt Service	340	Water-Debt Service	$0.00	$0.00	$0.00	$0.00
341	Sewer-Debt Service	341	Sewer-Debt Service	$0.00	$0.00	$0.00	$0.00
350	W.Valley 2010 Bond(317)	350	W.Valley 2010 Bond(317)	$0.00	$0.00	$0.00	$0.00
351	E.Valley 2010 Bond(318)	351	E.Valley 2010 Bond(318)	$0.00	$0.00	$0.00	$0.00
360	Airport Enterprise Fund	360	Airport Enterprise Fund	$2,431,240.50	$276,164.46	$96,137.31	$2,611,267.65
361	Stormwater Enterprise Fund	361	Stormwater Enterprise Fund	$94,626.01	$0.00	$167,198.84	($72,572.83)

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
401	Extraordinary Maintenance	401	Extraordinary Maintenance	$3,700,079.55	$14,963.70	$0.00	$3,715,043.25
405	Ad Val Capital Projects	405	Ad Val Capital Projects	$960,791.25	$7,956.89	$11,512.97	$957,235.17
410	County Construction	410	County Construction	$7,819,488.26	$39,810.75	$301,579.12	$7,557,719.89
420	Park Resident.Const.Tax	420	Park Resident.Const.Tax	$942,714.34	$44,356.29	$4,000.00	$983,070.63
430	Regional Transportation	430	Regional Transportation	$5,642,566.59	$203,957.52	$53,139.58	$5,793,384.53
440	Capital Projects-Debt Financed	440	Capital Projects-Debt Financed	$2,259,991.22	$0.00	$2,271,745.90	($11,754.68)
540	County Debt Service	540	County Debt Service	$0.00	$0.00	$0.00	$0.00
541	Debt Service	541	Debt Service	$2,039,131.18	$4,545.78	$0.00	$2,043,676.96
600	Dc Redevelopment Area 2-Admin.	600	Dc Redevelopment Area 2-Admin.	$77,405.22	$563.87	$0.00	$77,969.09
601	Dc Redevl. Area 2-Cap. Projects	601	Dc Redevl. Area 2-Cap. Projects	$28,787.35	$135.52	$0.00	$28,922.87
602	Dc Redevel. Area 2-Debt Service	602	Dc Redevel. Area 2-Debt Service	$0.00	$0.00	$0.00	$0.00
605	Dc Redevelopment-Admin.	605	Dc Redevelopment-Admin.	$0.00	$0.00	$0.00	$0.00
606	Dc Redevel.-Cap.Projects	606	Dc Redevel.-Cap.Projects	$2,780,977.42	$13,092.19	$0.00	$2,794,069.61
607	Dc Redevel.-Debt Service	607	Dc Redevel.-Debt Service	$0.00	$0.00	$0.00	$0.00
610	Gardnerville Town	610	Gardnerville Town	$1,636,383.99	$48,204.75	$171,005.55	$1,513,583.19
611	Gardnerville Trash	611	Gardnerville Trash	$790,055.15	$107,277.91	$176,116.07	$721,216.99
613	Gardnerville Debt	613	Gardnerville Debt	$0.00	$0.00	$0.00	$0.00
614	Gardnerville Ad Val Cap Proj	614	Gardnerville Ad Val Cap Proj	$98,665.82	$516.92	$0.00	$99,182.74
620	Genoa Town	620	Genoa Town	$755,361.98	$38,058.66	$44,114.78	$749,305.86
622	Genoa Ad Val Cap Projects	622	Genoa Ad Val Cap Projects	$63,267.72	$296.03	$0.00	$63,563.75
624	Genoa Construction Res	624	Genoa Construction Res	$20,172.81	$90.86	$40,531.13	($20,267.46)
630	Minden Town	630	Minden Town	$809,130.94	$76,409.49	$147,728.16	$737,812.27
631	Minden Ad Val Cap Project	631	Minden Ad Val Cap Project	$131,299.16	$622.52	$0.00	$131,921.68
635	Minden Trash	635	Minden Trash	$760,157.90	$74,392.44	$99,037.57	$735,512.77
636	Minden Cap.Equip./Constr.	636	Minden Cap.Equip./Constr.	$3,957,014.04	$15,439.41	$25,688.00	$3,946,765.45
639	Minden Wholesale Water Utility	639	Minden Wholesale Water Utility	$7,385,150.92	$335,458.96	$154,805.08	$7,565,804.80

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
640	Minden Town Water	640	Minden Town Water	$12,976,409.94	$207,645.14	$169,492.27	$13,014,562.81
650	Effpd	650	Effpd	$0.00	$0.00	$0.00	$0.00
651	Effpd Emergency Fund	651	Effpd Emergency Fund	$0.00	$0.00	$0.00	$0.00
652	Effpd Equipment Reserve	652	Effpd Equipment Reserve	$0.00	$0.00	$0.00	$0.00
653	Paramedic District	653	Paramedic District	$0.00	$0.00	$0.00	$0.00
654	Effpd Construction Res	654	Effpd Construction Res	$0.00	$0.00	$0.00	$0.00
655	MOSQUITO DISTRICT	655	MOSQUITO DISTRICT	$0.00	$0.00	$0.00	$0.00
656	PARAMEDIC CONSTRUCTION	656	PARAMEDIC CONSTRUCTION	$0.00	$0.00	$0.00	$0.00
657	East Fork Debt Service	657	East Fork Debt Service	$0.00	$0.00	$0.00	$0.00
710	School District	710	School District	$127,554.12	$225,966.39	$130,168.66	$223,351.85
720	School Dist. Debt	720	School Dist. Debt	$8,585.66	$4,244.46	$8,958.58	$3,871.54
804	Carson Water Sub	804	Carson Water Sub	$1,602.87	$856.83	$1,709.74	$749.96
806	Cave Rock	806	Cave Rock	$331.80	$0.00	$331.80	$0.00
808	Dcsid M&O	808	Dcsid M&O	$0.00	$0.00	$0.00	$0.00
809	EFFPD	809	EFFPD	$29,564.57	$12,915.48	$31,382.06	$11,097.99
810	Elk Point Sanitation	810	Elk Point Sanitation	$0.14	$36.50	$0.14	$36.50
811	Gardnerville Main Street	811	Gardnerville Main Street	$0.00	$0.00	$0.00	$0.00
812	Gardnerville Rancho Gid	812	Gardnerville Rancho Gid	$8,363.77	$1,467.20	$8,520.00	$1,310.97
813	Genoa Lakes District	813	Genoa Lakes District	$255,482.19	$800.83	$0.00	$256,283.02
814	Indian Hill	814	Indian Hill	$1,364.17	$1,518.68	$1,364.17	$1,518.68
815	G'ville Mainstreet Rev.Ln	815	G'ville Mainstreet Rev.Ln	$0.00	$0.00	$0.00	$0.00
818	Kingsbury Gid	818	Kingsbury Gid	$1,868.11	$3,152.90	$2,099.08	$2,921.93
822	Lakeridge	822	Lakeridge	$0.00	$0.00	$0.00	$0.00
823	Legal Services	823	Legal Services	$9,184.68	$2,169.84	$0.00	$11,354.52
824	Logan Creek	824	Logan Creek	$0.00	$0.00	$0.00	$0.00
826	Mgsd	826	Mgsd	$1,084.39	$579.69	$1,212.10	$451.98

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
829	NV Tahoe Conserv.Dist.	829	NV Tahoe Conserv.Dist.	$0.00	$0.00	$0.00	$0.00
830	Oliver Park	830	Oliver Park	$48,466.31	$0.00	$48,466.31	$0.00
832	Round Hill GID	832	Round Hill GID	$664.20	$7.54	$664.20	$7.54
834	Sierra Estates	834	Sierra Estates	$0.00	$0.00	$0.00	$0.00
836	Skyland	836	Skyland	$16.78	$0.00	$16.78	$0.00
838	Tahoe Douglas Sanitation	838	Tahoe Douglas Sanitation	$219.41	$148.56	$219.41	$148.56
839	Tahoe Douglas Fire	839	Tahoe Douglas Fire	$15,433.09	$9,098.99	$15,646.06	$8,886.02
840	Topaz Estates	840	Topaz Estates	$2,295.32	$1,701.48	$2,295.32	$1,701.48
842	Zephyr Cove	842	Zephyr Cove	$0.00	$0.00	$0.00	$0.00
844	Zephyr Heights	844	Zephyr Heights	$573.10	$634.95	$573.10	$634.95
846	Zephyr Knolls	846	Zephyr Knolls	$0.00	$0.00	$0.00	$0.00
847	Ef Swim Pool Dist Oper	847	Ef Swim Pool Dist Oper	$7,874.10	$3,435.74	$8,315.46	$2,994.38
848	Ef Swim Pool Debt	848	Ef Swim Pool Debt	$0.00	$0.00	$0.00	$0.00
850	Employee Benefit Trust	850	Employee Benefit Trust	$2,514,772.77	$2,352,800.98	$2,807,638.24	$2,059,935.51
852	T-D VISITORS AUTHORITY	852	T-D VISITORS AUTHORITY	$0.00	$0.00	$0.00	$0.00
853	Western NV Reg.Youth Fac.	853	Western NV Reg.Youth Fac.	$0.00	$0.00	$0.00	$0.00
855	Inmate Commissary Fund	855	Inmate Commissary Fund	$80,785.28	$7,371.89	$3,102.00	$85,055.17
860	Profit From Tax Sale	860	Profit From Tax Sale	$0.00	$0.00	$0.00	$0.00
865	Unclaimed Monies	865	Unclaimed Monies	$127,846.54	$1,475.00	$0.00	$129,321.54
868	Library Gift Fund	868	Library Gift Fund	$0.00	$0.00	$0.00	$0.00
885	Mosquito District	885	Mosquito District	$1,787.20	$795.46	$1,898.62	$684.04
890	State Of Nevada	890	State Of Nevada	$2,165,819.49	$701,387.56	$82,636.85	$2,784,570.20
892	Department Of Wildlife	892	Department Of Wildlife	$5,921.11	$0.00	$0.00	$5,921.11
894	Range Improvements	894	Range Improvements	$0.00	$0.00	$0.00	$0.00
895	Sierra Forest Fire	895	Sierra Forest Fire	$0.00	$0.00	$0.00	$0.00

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
896	Refund Of Taxes	896	Refund Of Taxes	$0.00	$0.00	$0.00	$0.00
Grand Total: 130 Funds				$163,125,443.65	$12,993,767.99	$18,731,435.52	$157,387,776.12

Douglas County

Cross Fund Report

From Date: 6/1/2026 - To Date: 6/30/2026

Summary Listing, Report By Fund - Account

Fund	Description	Paying Fund	Paying Fund Description	Beginning Balance	Total Debits	Total Credits	Ending Balance
101	General Fund	101	General Fund	$0.00	$0.00	$0.00	$0.00
204	Airport	204	Airport	$0.00	$0.00	$0.00	$0.00
314	Water Utility	314	Water Utility	$0.00	$0.00	$0.00	$0.00
315	Ridgeview Water System	315	Ridgeview Water System	$0.00	$0.00	$0.00	$0.00
316	Zephyr Water Utility Dist	316	Zephyr Water Utility Dist	$0.00	$0.00	$0.00	$0.00
317	West Valley Water System	317	West Valley Water System	$0.00	$0.00	$0.00	$0.00
318	East Valley Water System	318	East Valley Water System	$0.00	$0.00	$0.00	$0.00
319	Cave Rock/Uppaway Wtr.Sys	319	Cave Rock/Uppaway Wtr.Sys	$0.00	$0.00	$0.00	$0.00
320	Skyland Water System	320	Skyland Water System	$0.00	$0.00	$0.00	$0.00
321	Foothill Water Utility	321	Foothill Water Utility	$0.00	$0.00	$0.00	$0.00
322	Sheridan Acres Water Utility	322	Sheridan Acres Water Utility	$0.00	$0.00	$0.00	$0.00
325	Sewer Utility	325	Sewer Utility	$0.00	$0.00	$0.00	$0.00
326	Carson Valley Water Utility	326	Carson Valley Water Utility	$0.00	$0.00	$0.00	$0.00
327	Lake Tahoe Water Utility	327	Lake Tahoe Water Utility	$0.00	$0.00	$0.00	$0.00
328	Douglas County Water Utility	328	Douglas County Water Utility	$131,752.41	$0.00	$0.00	$131,752.41
360	Airport Enterprise Fund	360	Airport Enterprise Fund	$7,867.79	$0.00	$0.00	$7,867.79
635	Minden Trash	635	Minden Trash	$0.00	$0.00	$0.00	$0.00
640	Minden Town Water	640	Minden Town Water	$0.00	$0.00	$0.00	$0.00
866	Public Guardian	866	Public Guardian	$0.00	$0.00	$0.00	$0.00
867	Public Administrator	867	Public Administrator	$0.00	$0.00	$0.00	$0.00
Grand Total: 20 Funds				$139,620.20	$0.00	$0.00	$139,620.20

AGENDA ITEM NO. C.

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: CONSENT ITEMS

TITLE:
For possible action. Discussion on the Douglas County June 2026 Investment Report submitted per Douglas County Code 3.02.040. (Amy Burgans, Clerk-Treasurer)

RECOMMENDED MOTION:

Accept the June 2026 Douglas County Investment Report submitted by the Douglas County Treasurer, as presented.

FINANCIAL IMPACT:
The fiscal year-to-date earnings from investments through the end of June is $5,909,219.20.

BACKGROUND:

Per Douglas County Code 3.02.040, earnings from investments for the month of June is $487,773.57. The fiscal year-to-date earnings from investments through the end of June is $5,909,219.20. Attached is the Douglas County Investment Report for June 2026.

ATTACHMENTS:
June 2026 Douglas Monthly Report.pdf

Douglas County

Investment Report

As of June 30, 2026

MEEDER

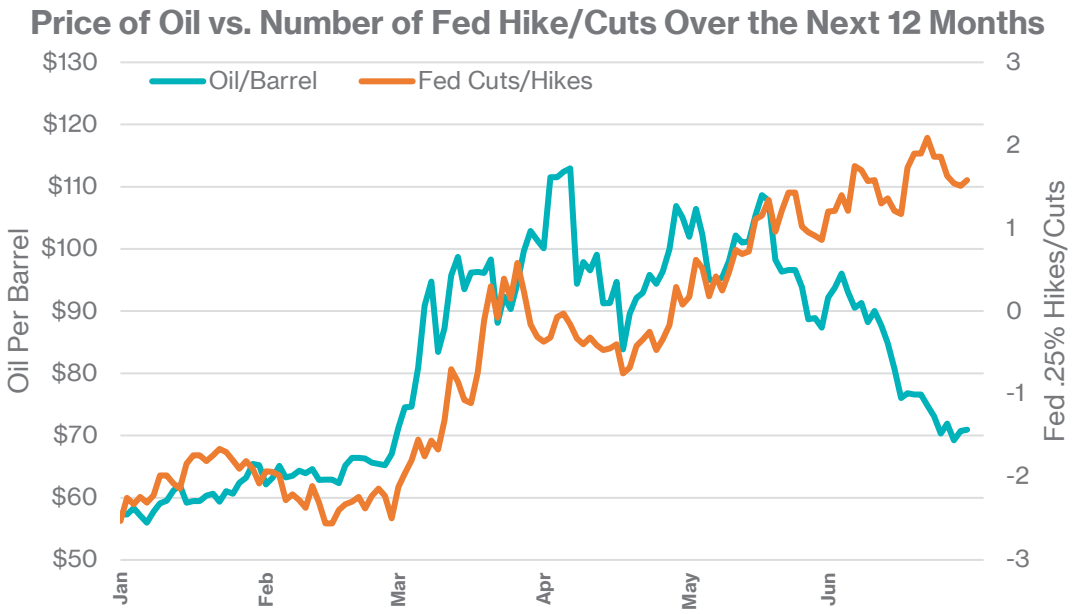
PUBLIC FUNDS

OBSERVATIONS AND EXPECTATIONS

MEEDER PUBLIC FUNDS

- The Fed delivers a hawkish tone at the June FOMC meeting
- Headline CPI is at the highest level since 2023 primarily due to energy price increases
- U.S. economic growth looks strong for the second quarter of 2026
- Shorter-term interest rates increased in June with a Fed hike projected later this year

- At the end of February (prior to the Iran conflict), the futures market was pricing in approximately 2.5 quarter point cuts by December 2026.
- At the end of June, futures market data were projecting the Fed to hike later this year.

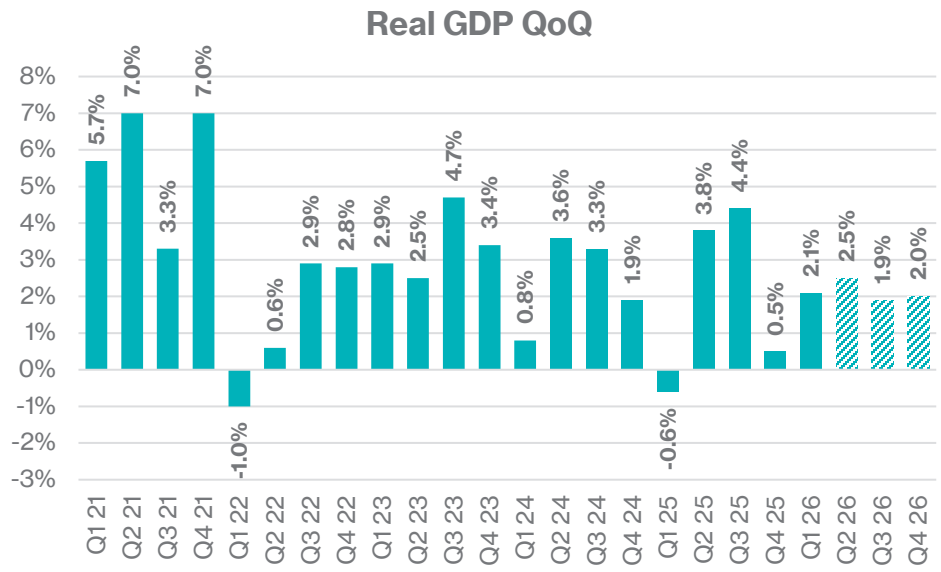


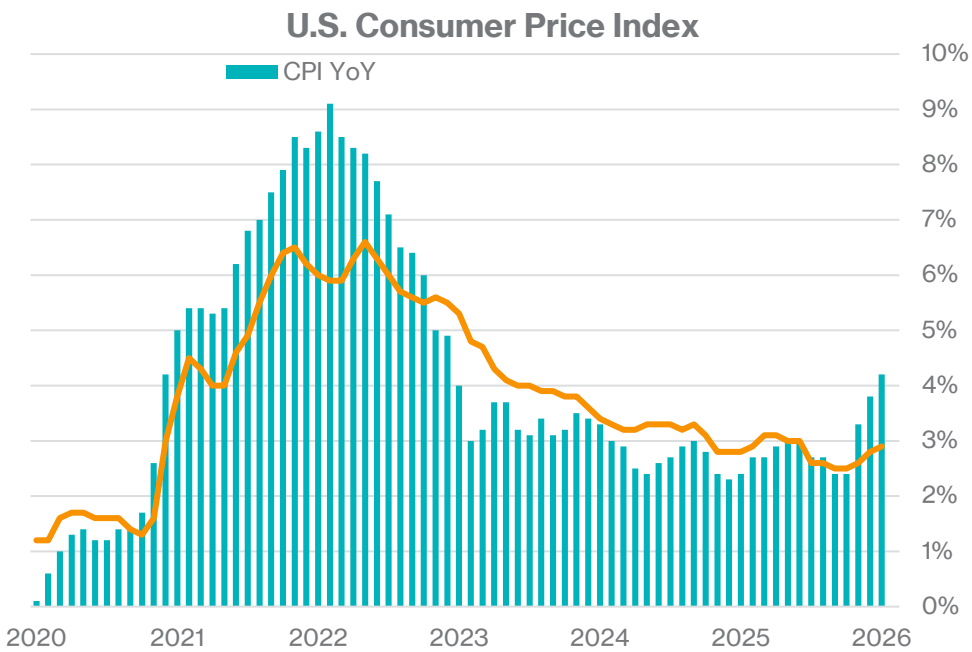
SOURCE: BLOOMBERG

MEEDER PUBLIC FUNDS

- Q1 2026's GDP was recently revised up from 1.6% to 2.1%.
- This growth surge was primarily driven by lower imports and stronger business investment, even though underlying consumer spending was weak.
- Q2 2026 GDP is projected by Bloomberg surveyed economists to be 2.5%.

SOURCE: BLOOMBERG,

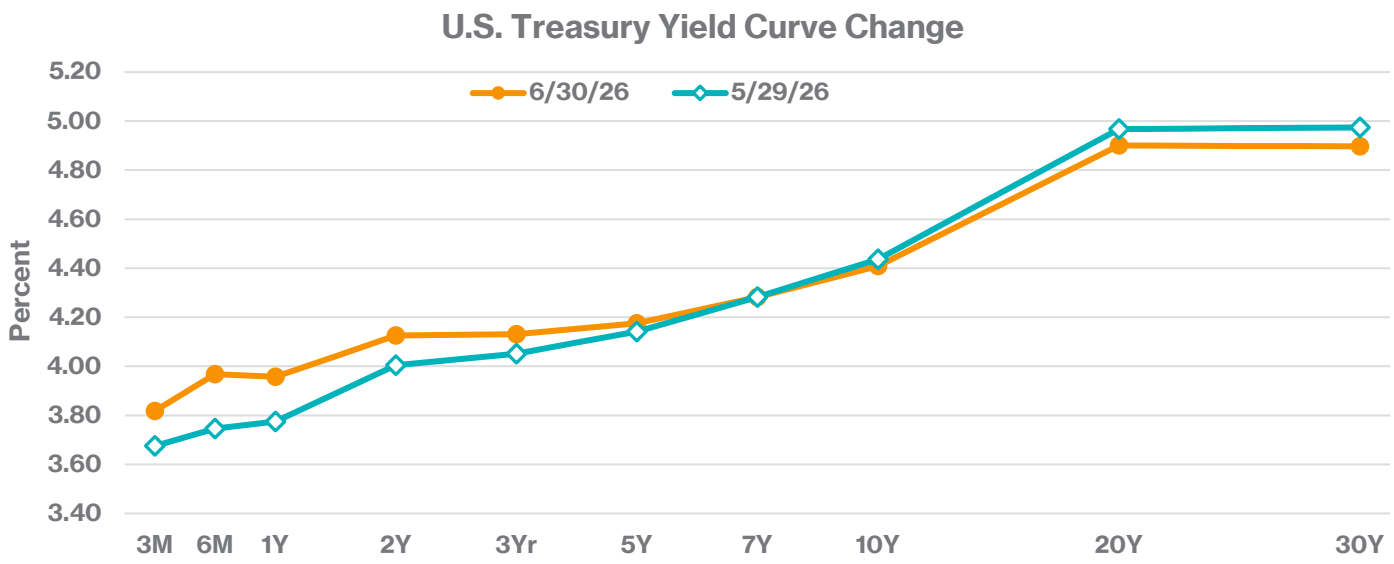


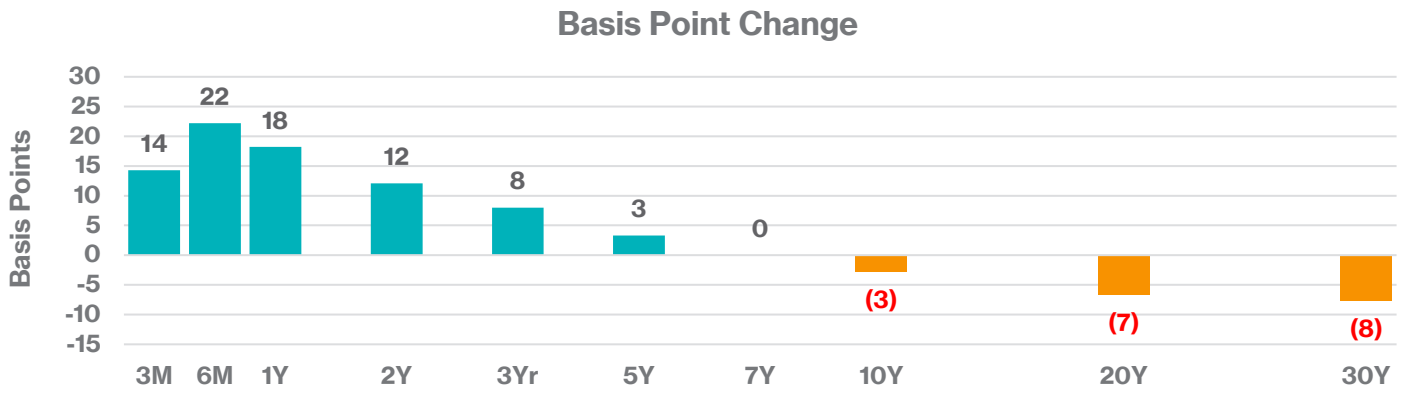


- U.S. inflation data released in May, accelerated to the fastest pace since 2023.
- A surge in energy prices accounted for most of the recent advance.
- However, the recent decline in oil prices should push inflation's rate of change lower for June.

SOURCE: BLOOMBERG

MEEDER PUBLIC FUNDS





SOURCES: BLOOMBERG

MEEDER PUBLIC FUNDS

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Income/Dividend Received	28
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Projected Cash Flows	31

MEEDER
PUBLIC FUNDS

Portfolio Summary

3.94
Weighted Average Yield to Maturity

1.92
Weighted Average Maturity (Years)

1.64
Portfolio Effective Duration (Years)

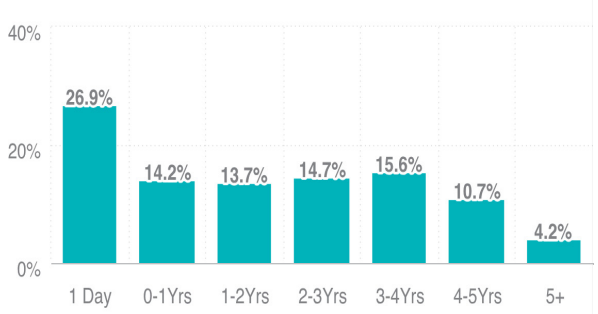
1.80
Weighted Average Life (Years)

AA
Average Credit Rating

Portfolio Position

Par Value	$149,124,194
Principal Cost	$147,469,792
Book Value	$148,319,316
Market Value	$147,850,628
Unrealized Gain/Loss	($468,688)
Accrued Interest	$928,239

Maturity Distribution



Sector Allocation

LGIP	26.76%
U.S. Agencies	23.99%
Corporate Bonds	16.26%
MBS	12.65%
U.S. Treasuries	8.15%
Asset-Backed Securities	5.76%
Negotiable CD's	3.69%
Supranational	2.62%
Money Market Funds	0.12%

MEEDER PUBLIC FUNDS

Portfolio Overview

SECURITY TYPE	PAR VALUE	MARKET VALUE	BOOK VALUE	% OF PORTFOLIO	DAYS TO MATURITY	YIELD
LGIP	39,570,156.24	39,570,156.24	39,570,156.24	26.76%	1	3.71
Money Market Funds	182,182.27	182,182.27	182,182.27	0.12%	1	3.55
U.S. Treasuries	12,150,000.00	12,045,089.87	12,080,266.03	8.15%	1,025	3.94
U.S. Agencies	36,194,000.00	35,474,752.28	35,700,520.29	23.99%	890	3.63
MBS	19,071,855.93	18,700,170.36	18,899,855.49	12.65%	1,349	4.22
Negotiable CD's	5,456,000.00	5,457,282.02	5,453,262.38	3.69%	537	4.17
Asset-Backed Securities	8,500,000.00	8,515,340.28	8,553,352.95	5.76%	1,230	4.25
Corporate Bonds	24,000,000.00	24,037,634.50	24,004,738.36	16.26%	727	4.38
Supranational	4,000,000.00	3,868,020.00	3,874,982.01	2.62%	910	4.14
TOTAL	**149,124,194.44**	**147,850,627.81**	**148,319,316.02**	**100.00%**	**701**	**3.94**
CASH AND ACCRUED INTEREST						
Purchased Accrued Interest		24,862.56	24,862.56			
TOTAL CASH AND INVESTMENTS	**149,124,194.44**	**147,875,490.37**	**148,344,178.58**		**701**	**3.94**

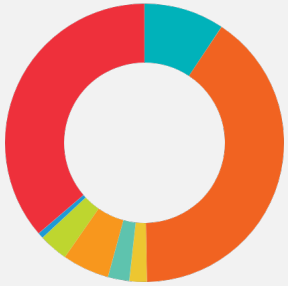
TOTAL EARNINGS

CURRENT MONTH	FISCAL YEAR TO DATE
487,773.57	5,909,219.20

MEEDER PUBLIC FUNDS

Credit Quality

Allocation by Rating



●	AAA	9.32%
●	AA+	40.41%
●	AA	2.03%
●	AA-	2.48%
●	A+	5.45%
●	A	3.37%
●	A-	0.67%
●	NA	36.27%

Rating Distribution

SHORT TERM, MONEY MARKET FUNDS, & LGIPS RATINGS

	MARKET VALUE	ALLOCATION
AAA	182,182.27	0.12%
NA	39,570,156.24	26.76%
TOTAL	**39,752,338.51**	**26.89%**

LONG TERM RATINGS

	MARKET VALUE	ALLOCATION
AAA	13,599,869.59	9.20%
AA+	59,739,293.67	40.41%
AA	3,002,810.00	2.03%
AA-	3,668,233.00	2.48%
A+	8,052,585.00	5.45%
A	4,985,920.00	3.37%
A-	987,960.00	0.67%
NA	14,061,618.05	9.51%
TOTAL	**108,098,289.30**	**73.11%**

GRAND TOTAL	**147,850,627.81**	**100.00%**

Report reflects ratings issued by Standard & Poors

MEEDER PUBLIC FUNDS

Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD TO MATURITY	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	% OF MV	MOODY'S S&P RATING
DOUGLAS COUNTY, NV												
LGIP												
NVLGIP	Nevada-LGIP	06/30/2026 06/30/2026	39,570,156.24	39,570,156.24 0.00	39,570,156.24	3.71		1	1.00 39,570,156.24	0.00 39,570,156.24	26.76	NA
LGIP TOTAL			**39,570,156.24**	**39,570,156.24 0.00**	**39,570,156.24**	**3.71**		**1**	**1.00 39,570,156.24**	**0.00 39,570,156.24**	**26.76**	**NA**
MONEY MARKET FUNDS												
X9USDDGCM	BNY DREYFUS GVT CM;INST	06/30/2026 06/30/2026	182,182.27	182,182.27 0.00	182,182.27	3.55		1	1.00 182,182.27	0.00 182,182.27	0.12	Aaa AAA
MONEY MARKET FUNDS TOTAL			**182,182.27**	**182,182.27 0.00**	**182,182.27**	**3.55**		**1**	**1.00 182,182.27**	**0.00 182,182.27**	**0.12**	**AAA**
U.S. TREASURIES												
912828X88	US TREASURY 2.375 05/15/27	05/23/2022 05/23/2022	2,000,000.00	1,956,875.00 0.00	1,956,875.00	2.84	05/15/2027	319	98.54 1,970,859.38	(21,310.91) 1,992,170.29	1.33	Aa1 AA+
91282CGT2	US TREASURY 3.625 03/31/28	11/05/2024 11/06/2024	1,000,000.00	982,656.25 0.00	982,656.25	4.18	03/31/2028	640	99.08 990,820.31	(249.27) 991,069.58	0.67	Aa1 AA+
91282CHE4	US TREASURY 3.625 05/31/28	11/05/2024 11/06/2024	1,800,000.00	1,766,390.63 0.00	1,766,390.63	4.19	05/31/2028	701	99.02 1,782,281.25	350.80 1,781,930.45	1.21	Aa1 AA+
91282CHK0	US TREASURY 4.000 06/30/28	11/05/2024 11/06/2024	1,800,000.00	1,788,609.38 0.00	1,788,609.38	4.19	06/30/2028	731	99.69 1,794,445.31	687.92 1,793,757.39	1.21	Aa1 AA+
91282CLC3	US TREASURY 4.000 07/31/29	11/05/2024 11/06/2024	1,800,000.00	1,785,023.44 0.00	1,785,023.44	4.19	07/31/2029	1,127	99.54 1,791,703.13	1,462.17 1,790,240.97	1.21	Aa1 AA+
91282CKF7	US TREASURY 4.125 03/31/31	06/17/2026 06/18/2026	1,750,000.00	1,740,156.25 15,581.45	1,755,737.70	4.25	03/31/2031	1,735	99.63 1,743,574.23	3,344.73 1,740,229.50	1.18	Aa1 AA+
91282CQK0	US TREASURY 3.875 04/30/31	04/28/2026 04/30/2026	2,000,000.00	1,990,546.88 0.00	1,990,546.88	3.98	04/30/2031	1,765	98.57 1,971,406.26	(19,461.59) 1,990,867.85	1.33	Aa1 AA+
U.S. TREASURIES TOTAL			**12,150,000.00**	**12,010,257.83 15,581.45**	**12,025,839.28**	**3.94**		**1,025**	**99.14 12,045,089.87**	**(35,176.16) 12,080,266.03**	**8.15**	**AA+**
U.S. AGENCIES												
3130APFQ3	FHLBANKS 1.100 10/28/26 '26	10/28/2021 10/28/2021	2,000,000.00	2,000,000.00 0.00	2,000,000.00	1.10	10/28/2026	120	99.00 1,979,920.00	(19,170.83) 1,999,090.83	1.34	Aa1 AA+
3130APPZ2	FHLBANKS 1.500 11/23/26 '26	11/23/2021 11/23/2021	2,000,000.00	2,000,000.00 0.00	2,000,000.00	1.50	11/23/2026	146	98.96 1,979,240.00	(20,760.00) 2,000,000.00	1.34	Aa1 AA+
3130AQA45	FHLBANKS 2.250 12/21/26	12/21/2021 12/21/2021	2,000,000.00	1,999,400.00 0.00	1,999,400.00	1.66	12/21/2026	174	99.13 1,982,640.00	(17,295.62) 1,999,935.62	1.34	Aa1 AA+
31422BSE1	FARMER MAC 1.900 01/13/27 MTN	10/12/2023 10/12/2023	2,000,000.00	1,823,280.00 0.00	1,823,280.00	4.87	01/13/2027	197	98.80 1,976,020.00	5,929.30 1,970,090.70	1.34	NA NA
3133ENRD4	FED FARM CR BNKS 1.680 03/10/27	03/18/2022 03/18/2022	2,000,000.00	1,949,360.00 0.00	1,949,360.00	2.22	03/10/2027	253	98.37 1,967,400.00	(25,353.03) 1,992,753.03	1.33	Aa1 AA+

MEEDER PUBLIC FUNDS

Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD TO MATURITY	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	% OF MV	MOODY'S S&P RATING
3130AK4Y9	FHLBANKS 0.900 09/22/27 '26	12/12/2024 12/13/2024	2,000,000.00	1,829,160.00 0.00	1,829,160.00	4.19	09/22/2027	449	95.92 1,918,340.00	(6,105.88) 1,924,445.88	1.30	Aa1 AA+
3130AMVK5	FHLBANKS 2.000 12/29/27	12/29/2022 12/29/2022	1,000,000.00	874,000.00 0.00	874,000.00	4.50	12/29/2027	547	96.62 966,210.00	5,589.59 960,620.41	0.65	Aa1 AA+
31422XW99	FARMER MAC 3.850 02/14/28 MTN	02/14/2023 02/14/2023	2,000,000.00	1,993,880.00 0.00	1,993,880.00	3.92	02/14/2028	594	99.36 1,987,220.00	(10,681.84) 1,997,901.84	1.34	NA NA
3133EN6W5	FED FARM CR BNKS 3.625 07/24/28	02/08/2023 02/08/2023	2,000,000.00	1,966,860.00 0.00	1,966,860.00	3.97	07/24/2028	755	98.79 1,975,740.00	(11,259.03) 1,986,999.03	1.34	Aa1 AA+
3133EPUN3	FED FARM CR BNKS 4.500 08/28/28	09/05/2023 09/05/2023	2,005,000.00	2,025,451.00 0.00	2,025,451.00	4.26	08/28/2028	790	100.53 2,015,526.25	1,490.20 2,014,036.05	1.36	Aa1 AA+
3133EP3B9	FED FARM CR BNKS 4.125 02/13/29	02/22/2024 02/22/2024	1,800,000.00	1,783,728.00 0.00	1,783,728.00	4.33	02/13/2029	959	99.74 1,795,284.00	4,033.28 1,791,250.72	1.21	Aa1 AA+
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	05/17/2024 05/17/2024	1,300,000.00	1,318,239.00 0.00	1,318,239.00	4.43	04/30/2029	1,035	101.35 1,317,550.00	6,990.99 1,310,559.01	0.89	Aa1 AA+
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	05/06/2024 05/06/2024	2,000,000.00	2,017,300.00 0.00	2,017,300.00	4.55	04/30/2029	1,035	101.35 2,027,000.00	17,042.76 2,009,957.24	1.37	Aa1 AA+
31315PX53	FARMER MAC 3.650 08/14/29 MTN	09/05/2024 09/06/2024	1,930,000.00	1,933,242.40 0.00	1,933,242.40	3.61	08/14/2029	1,141	98.13 1,893,928.30	(38,098.58) 1,932,026.88	1.28	NA NA
3133ERSP7	FED FARM CR BNKS 3.500 09/10/29	09/16/2024 09/17/2024	2,000,000.00	2,004,800.00 0.00	2,004,800.00	3.45	09/10/2029	1,168	97.80 1,955,980.00	(47,073.65) 2,003,053.65	1.32	Aa1 AA+
3130AH3Z4	FHLBANKS 2.200 09/24/29 '26	09/03/2024 09/04/2024	1,925,000.00	1,779,893.50 0.00	1,779,893.50	3.86	09/24/2029	1,182	93.22 1,794,427.25	(37,448.44) 1,831,875.69	1.21	Aa1 AA+
3133ELB86	FED FARM CR BNKS 1.400 05/28/30 '25	08/16/2024 08/19/2024	500,000.00	430,500.00 0.00	430,500.00	4.13	05/28/2030	1,428	88.99 444,940.00	(7,806.77) 452,746.77	0.30	Aa1 AA+
3136GD4J9	FANNIE MAE 4.100 04/22/31 '27	06/11/2026 06/12/2026	1,294,000.00	1,278,122.62 7,368.61	1,285,491.23	4.38	04/22/2031	1,757	97.96 1,267,628.28	(10,664.30) 1,278,292.58	0.86	Aa1 AA+
3130AQRW5	FHLBANKS 2.400 02/17/32 '26	02/07/2023 02/07/2023	1,900,000.00	1,624,766.00 0.00	1,624,766.00	4.36	02/17/2032	2,058	89.18 1,694,401.00	(27,696.32) 1,722,097.32	1.15	Aa1 AA+
3130ATS65	FHLBANKS 4.875 09/10/32	09/22/2023 09/22/2023	1,000,000.00	1,006,720.00 0.00	1,006,720.00	4.78	09/10/2032	2,264	102.52 1,025,200.00	20,474.64 1,004,725.36	0.69	Aa1 AA+
3130AV4X7	FHLBANKS 4.375 03/11/33	10/24/2023 10/24/2023	500,000.00	462,220.00 0.00	462,220.00	5.41	03/11/2033	2,446	99.56 497,790.00	25,456.02 472,333.98	0.34	Aa1 AA+
3133EPGG4	FED FARM CR BNKS 4.000 04/20/33	05/05/2023 05/05/2023	1,040,000.00	1,048,153.60 0.00	1,048,153.60	3.90	04/20/2033	2,486	97.34 1,012,367.20	(33,360.48) 1,045,727.68	0.68	Aa1 AA+
U.S. AGENCIES TOTAL			**36,194,000.00**	**35,149,076.12 7,368.61**	**35,156,444.73**	**3.63**		**890**	**98.11 35,474,752.28**	**(225,768.01) 35,700,520.29**	**23.99**	**AA+**
MBS												

MEEDER PUBLIC FUNDS

Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD TO MATURITY	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	% OF MV	MOODY'S S&P RATING
3137FLN91	FH-K091-A2	03/20/2025 03/25/2025	2,000,000.00	1,942,500.00 0.00	1,942,500.00	4.29	03/25/2029	999	97.62 1,952,477.04	(8,549.40) 1,961,026.44	1.32	Aa1 AAA
3132XKTY3	FH WN5066	02/27/2025 02/28/2025	1,000,000.00	986,953.12 0.00	986,953.12	4.37	08/01/2029	1,128	98.98 989,781.74	(1,113.72) 990,895.46	0.67	Aa1 AA+
3132XDBQ5	FH WA4446	05/01/2025 05/06/2025	1,321,855.93	1,317,518.58 0.00	1,317,518.58	4.20	09/01/2029	1,159	99.00 1,308,657.24	(10,017.79) 1,318,675.03	0.89	Aa1 AA+
3132XKXN2	FH WN5184	08/19/2025 08/22/2025	2,000,000.00	2,008,828.12 0.00	2,008,828.12	4.28	11/01/2029	1,220	99.71 1,994,269.30	(12,755.16) 2,007,024.46	1.35	Aa1 AA+
3140HW4G4	FN BL5322	07/01/2025 07/07/2025	2,500,000.00	2,309,765.63 0.00	2,309,765.63	4.30	01/01/2030	1,281	93.13 2,328,317.73	(23,116.08) 2,351,433.81	1.57	Aa1 AA+
3137HKXJ8	FH-K539-A2	09/25/2025 09/30/2025	1,500,000.00	1,520,625.00 0.00	1,520,625.00	4.02	01/25/2030	1,305	99.69 1,495,367.40	(21,621.02) 1,516,988.42	1.01	Aa1 AA+
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	06/04/2025 06/12/2025	1,250,000.00	1,249,955.00 0.00	1,249,955.00	4.48	02/25/2030	1,336	99.49 1,243,633.63	(6,331.57) 1,249,965.19	0.84	Aa1 AA+
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	05/21/2025 05/29/2025	1,000,000.00	999,972.00 0.00	999,972.00	4.38	02/25/2030	1,336	100.02 1,000,181.36	202.84 999,978.52	0.68	Aa1 AA+
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	11/13/2025 11/20/2025	2,500,000.00	2,508,965.00 0.00	2,508,965.00	4.19	10/25/2030	1,578	98.71 2,467,676.85	(40,162.48) 2,507,839.33	1.67	Aa1 AA+
3140Q1C57	FN BZ5491	12/08/2025 12/11/2025	2,000,000.00	1,996,484.38 0.00	1,996,484.38	4.08	11/01/2030	1,585	98.25 1,964,971.12	(31,910.88) 1,996,882.00	1.33	Aa1 AA+
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	02/18/2026 02/26/2026	2,000,000.00	1,999,082.00 0.00	1,999,082.00	4.03	01/25/2031	1,670	97.74 1,954,836.96	(44,309.87) 1,999,146.83	1.32	Aa1 AA+
MBS TOTAL			**19,071,855.93**	**18,840,648.83 0.00**	**18,840,648.83**	**4.22**		**1,349**	**98.09 18,700,170.36**	**(199,685.13) 18,899,855.49**	**12.65**	**AA+**
NEGOTIABLE CD'S												
89235MLC3	TOYOTA FINL SVGS 0.950 07/15/26	07/15/2021 07/15/2021	248,000.00	248,000.00 0.00	248,000.00	0.95	07/15/2026	15	99.88 247,709.84	(290.16) 248,000.00	0.17	NA NA
795451AK9	SALLIE MAE BNK 1.100 08/11/26	08/11/2021 08/11/2021	248,000.00	248,000.00 0.00	248,000.00	1.10	08/11/2026	42	99.67 247,191.52	(808.48) 248,000.00	0.17	NA NA
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	11/06/2023 11/06/2023	248,000.00	247,628.00 0.00	247,628.00	5.15	11/03/2026	126	100.04 248,095.92	139.59 247,956.33	0.17	NA NA
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	05/17/2023 05/17/2023	248,000.00	247,595.76 0.00	247,595.76	4.45	11/17/2026	140	99.79 247,488.74	(465.44) 247,954.18	0.17	NA NA
254673E36	CAPITL ONE NA 3.200 05/24/27	05/27/2022 05/27/2022	248,000.00	248,000.00 0.00	248,000.00	3.20	05/24/2027	328	99.22 246,053.20	(1,946.80) 248,000.00	0.17	NA NA
32026US23	SUNFLOWER BK 4.500 06/21/27	06/21/2023 06/21/2023	248,000.00	247,504.00 0.00	247,504.00	4.54	06/21/2027	356	99.58 246,949.31	(921.65) 247,870.96	0.17	NA NA
910286GM9	UNITED FIDELITY 4.550 06/29/27	06/29/2023 06/29/2023	248,000.00	247,546.16 0.00	247,546.16	4.60	06/29/2027	364	99.77 247,421.59	(460.57) 247,882.16	0.17	NA NA
14042TJD0	CAPITL ONE NA 3.550 08/03/27	08/04/2022 08/04/2022	248,000.00	248,000.00 0.00	248,000.00	3.55	08/03/2027	399	99.41 246,541.76	(1,458.24) 248,000.00	0.17	NA NA
23204HQA9	CUSTOMERS BANK 4.050 08/13/27	08/05/2024 08/14/2024	248,000.00	247,628.00 0.00	247,628.00	4.10	08/13/2027	409	99.96 247,895.84	40.23 247,855.61	0.17	NA NA

MEEDER PUBLIC FUNDS

Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD TO MATURITY	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	% OF MV	MOODY'S S&P RATING
62847NEQ5	MVB BANK 4.150 08/13/27	08/02/2024 08/13/2024	248,000.00	248,000.00 0.00	248,000.00	4.15	08/13/2027	409	100.10 248,252.96	252.96 248,000.00	0.17	NA NA
02007G3Q4	ALLY BANK 3.900 09/20/27	10/02/2024 10/03/2024	248,000.00	248,000.00 0.00	248,000.00	3.90	09/20/2027	447	99.77 247,434.56	(565.44) 248,000.00	0.17	NA NA
062119BK7	BANK FIVE 4.650 03/20/28	03/20/2023 03/20/2023	248,000.00	248,000.00 0.00	248,000.00	4.65	03/20/2028	629	100.86 250,120.40	2,120.40 248,000.00	0.17	NA NA
61690U3V0	MSBNA 4.650 04/06/28	04/06/2023 04/06/2023	248,000.00	247,975.20 0.00	247,975.20	4.65	04/06/2028	646	99.90 247,741.58	(245.31) 247,986.89	0.17	NA NA
12547CAX6	CIBC BANK 4.450 04/13/28	04/14/2023 04/14/2023	248,000.00	247,380.00 0.00	247,380.00	4.51	04/13/2028	653	99.59 246,985.38	(782.69) 247,768.07	0.17	NA NA
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	06/21/2023 06/21/2023	248,000.00	247,444.48 0.00	247,444.48	4.55	06/21/2028	722	99.68 247,207.53	(564.14) 247,771.67	0.17	NA NA
857894Q77	STEARNS BANK 4.050 08/14/28	08/02/2024 08/13/2024	248,000.00	247,752.00 0.00	247,752.00	4.08	08/14/2028	776	99.82 247,543.68	(317.52) 247,861.20	0.17	NA NA
90355GHQ2	UBS USA 5.000 11/08/28	11/08/2023 11/08/2023	248,000.00	247,451.92 0.00	247,451.92	5.05	11/08/2028	862	100.78 249,940.91	2,206.37 247,734.53	0.17	NA NA
02589AF98	AM EX BK 5.000 11/08/28	11/08/2023 11/08/2023	248,000.00	247,451.92 0.00	247,451.92	5.05	11/08/2028	862	100.65 249,608.15	1,874.19 247,733.96	0.17	NA NA
61768EE82	MORGAN PVT BNK 5.050 11/08/28	11/08/2023 11/08/2023	248,000.00	247,456.88 0.00	247,456.88	5.05	11/08/2028	862	100.86 250,132.93	2,396.66 247,736.27	0.17	NA NA
87164Y3Z5	SYNCHRONY BANK 4.900 11/17/28	11/17/2023 11/17/2023	248,000.00	247,454.40 0.00	247,454.40	4.95	11/17/2028	871	100.57 249,424.40	1,693.57 247,730.83	0.17	NA NA
8562834U7	SBI CHICAGO 5.000 11/24/28	11/24/2023 11/24/2023	248,000.00	247,456.88 0.00	247,456.88	5.05	11/24/2028	878	101.42 251,531.00	3,802.62 247,728.38	0.17	NA NA
146102AP3	CARTER BANK & TR 4.300 03/20/29	03/20/2024 03/20/2024	248,000.00	247,444.48 0.00	247,444.48	4.35	03/20/2029	994	99.20 246,010.83	(1,680.51) 247,691.34	0.17	NA NA
NEGOTIABLE CD'S TOTAL			**5,456,000.00**	**5,449,170.08 0.00**	**5,449,170.08**	**4.17**		**537**	**100.03 5,457,282.02**	**4,019.64 5,453,262.38**	**3.69**	**NA**
ASSET-BACKED SECURITIES												
02589BAE0	AXCMT-243-A	12/12/2025 12/15/2025	1,750,000.00	1,773,515.63 0.00	1,773,515.63	3.80	07/16/2029	380	100.44 1,757,712.37	(7,733.77) 1,765,446.14	1.19	NA AAA
89240JAD3	TART-25A-A3	01/22/2025 01/29/2025	1,750,000.00	1,749,929.83 0.00	1,749,929.83	4.69	08/15/2029	1,142	100.30 1,755,194.47	5,242.73 1,749,951.74	1.19	Aaa NA
43814VAC1	HONDO-251-A3	02/04/2025 02/11/2025	2,000,000.00	1,999,938.40 0.00	1,999,938.40	4.57	09/21/2029	1,179	100.27 2,005,440.86	5,483.98 1,999,956.88	1.36	NA AAA
92970QAK1	WFCIT-261-A	04/21/2026 04/27/2026	1,000,000.00	999,859.80 0.00	999,859.80	4.12	04/15/2031	1,021	99.20 991,973.25	(7,894.95) 999,868.20	0.67	Aaa NA
02582JKT6	AXCMT-255-A	09/04/2025 09/05/2025	2,000,000.00	2,045,859.38 0.00	2,045,859.38	4.02	07/15/2032	2,207	100.25 2,005,019.32	(33,110.66) 2,038,129.98	1.36	NA AAA
ASSET-BACKED SECURITIES TOTAL			**8,500,000.00**	**8,569,103.04 0.00**	**8,569,103.04**	**4.25**		**1,230**	**100.18 8,515,340.28**	**(38,012.67) 8,553,352.95**	**5.76**	**AAA**

MEEDER PUBLIC FUNDS

Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD TO MATURITY	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	% OF MV	MOODY'S S&P RATING
CORPORATE BONDS												
89236TMJ1	TOYOTA MOTOR CRD 4.550 08/07/26 MTN	12/12/2024 12/13/2024	1,500,000.00	1,504,980.00 0.00	1,504,980.00	4.34	08/07/2026	38	100.03 1,500,480.00	173.92 1,500,306.08	1.01	A1 A+
14913R2Q9	CTRPLLR FIN SERV 1.150 09/14/26 MTN	09/14/2021 09/14/2021	1,000,000.00	998,260.00 0.00	998,260.00	1.19	09/14/2026	76	99.41 994,140.00	(5,786.77) 999,926.77	0.67	A1 A
931142ER0	WALMART 1.050 09/17/26 '26	09/17/2021 09/17/2021	1,000,000.00	998,110.00 0.00	998,110.00	1.09	09/17/2026	79	99.39 993,850.00	(6,067.50) 999,917.50	0.67	Aa2 AA
94988J6F9	WELLS FARGO BANK 5.254 12/11/26 '26 MTN	12/11/2023 12/11/2023	2,000,000.00	2,000,000.00 0.00	2,000,000.00	5.25	12/11/2026	164	100.38 2,007,660.00	7,660.00 2,000,000.00	1.36	Aa2 A+
91159HHR4	US BANCORP 3.150 04/27/27 '27 MTN	02/14/2023 02/14/2023	1,000,000.00	943,510.00 0.00	943,510.00	4.64	04/27/2027	301	99.14 991,350.00	2,839.90 988,510.10	0.67	A3 A
06406RAD9	BONY MELLON 3.250 05/16/27 '27 MTN	06/29/2022 06/29/2022	1,000,000.00	965,500.00 0.00	965,500.00	4.04	05/16/2027	320	99.19 991,850.00	(1,673.31) 993,523.31	0.67	Aa3 A
06051GGA1	BOFAML 3.248 10/21/27 '26 MTN	12/08/2023 12/08/2023	1,000,000.00	939,580.00 0.00	939,580.00	4.98	10/21/2027	478	98.80 987,960.00	8,816.53 979,143.47	0.67	A1 A-
023135CP9	AMAZON.COM 4.550 12/01/27 '27	02/24/2023 02/24/2023	2,000,000.00	1,982,400.00 0.00	1,982,400.00	4.76	12/01/2027	519	100.45 2,008,960.00	14,397.30 1,994,562.70	1.36	A1 AA
89236TKQ7	TOYOTA MOTOR CRD 4.625 01/12/28 MTN	04/19/2024 04/19/2024	1,000,000.00	982,250.00 0.00	982,250.00	5.15	01/12/2028	561	100.49 1,004,880.00	12,279.89 992,600.11	0.68	A1 A+
478160DH4	JOHNSON&-JOHNSON 4.550 03/01/28 '28	02/19/2025 02/20/2025	2,000,000.00	2,002,440.00 0.00	2,002,440.00	4.51	03/01/2028	610	100.56 2,011,200.00	9,884.76 2,001,315.24	1.36	Aaa AAA
571676AT2	MARS 4.550 04/20/28 '28	05/05/2023 05/05/2023	1,000,000.00	1,013,530.00 0.00	1,013,530.00	4.24	04/20/2028	660	100.20 1,002,020.00	(2,900.88) 1,004,920.88	0.68	A2 A
17325FBB3	CITIBANK NA US 5.803 09/29/28 '28	06/14/2024 06/17/2024	2,000,000.00	2,068,800.00 0.00	2,068,800.00	4.89	09/29/2028	822	102.86 2,057,280.00	21,517.54 2,035,762.46	1.39	Aa3 A+
6944PL2Z1	PACIFIC LIFE GLO 4.900 01/11/29 MTN	01/16/2024 01/16/2024	2,000,000.00	2,003,920.00 0.00	2,003,920.00	4.86	01/11/2029	926	100.51 2,010,280.00	8,328.41 2,001,951.59	1.36	Aa3 AA-
857477CW1	STATE STREET 4.729 02/28/30 '30	02/27/2025 02/28/2025	1,000,000.00	1,003,380.00 0.00	1,003,380.00	4.63	02/28/2030	1,339	100.66 1,006,560.00	4,098.91 1,002,461.09	0.68	Aa3 A
58933YBQ7	MERCK & CO 4.150 09/15/30 '30	09/29/2025 09/30/2025	1,500,000.00	1,501,695.00 0.00	1,501,695.00	4.12	09/15/2030	1,538	98.82 1,482,285.00	(19,149.08) 1,501,434.08	1.00	Aa3 A+
64952WFR9	NYL GLOBAL FUND 4.250 01/09/31 MTN	01/20/2026 01/21/2026	1,350,000.00	1,344,303.00 1,912.50	1,346,215.50	4.35	01/09/2031	1,654	98.44 1,328,926.50	(15,882.13) 1,344,808.63	0.90	Aa1 AA+
74153WDB2	PRICOA GLOBAL 5.000 05/27/31 MTN	05/26/2026 05/27/2026	1,650,000.00	1,663,860.00 0.00	1,663,860.00	4.81	05/27/2031	1,792	100.48 1,657,953.00	(5,641.34) 1,663,594.34	1.12	Aa3 AA-
CORPORATE BONDS TOTAL			**24,000,000.00**	**23,916,518.00 1,912.50**	**23,918,430.50**	**4.38**		**727**	**100.17 24,037,634.50**	**32,896.14 24,004,738.36**	**16.26**	**A+**

MEEDER PUBLIC FUNDS

Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD TO MATURITY	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	% OF MV	MOODY'S S&P RATING
SUPRANATIONAL												
459058KT9	IBRD 3.500 07/12/28 MTN	01/05/2024 01/05/2024	2,000,000.00	1,949,480.00 0.00	1,949,480.00	4.12	07/12/2028	743	98.73 1,974,680.00	(2,173.44) 1,976,853.44	1.34	Aaa AAA
4581X0DG0	IDB 2.250 06/18/29 MTN	07/29/2024 07/30/2024	2,000,000.00	1,833,200.00 0.00	1,833,200.00	4.15	06/18/2029	1,084	94.67 1,893,340.00	(4,788.57) 1,898,128.57	1.28	Aaa AAA
SUPRANATIONAL TOTAL			**4,000,000.00**	**3,782,680.00 0.00**	**3,782,680.00**	**4.14**		**910**	**96.74 3,868,020.00**	**(6,962.01) 3,874,982.01**	**2.62**	**AAA**
DOUGLAS COUNTY, NV TOTAL			**149,124,194.44**	**147,469,792.41 24,862.56**	**147,494,654.97**	**3.94**		**701**	**147,850,627.81**	**(468,688.20) 148,319,316.02**	**100.00**	**AA**
GRAND TOTAL			**149,124,194.44**	**147,469,792.41 24,862.56**	**147,494,654.97**	**3.94**		**701**	**147,850,627.81**	**(468,688.20) 148,319,316.02**	**100.00**	**AA**

MEEDER PUBLIC FUNDS

Amortization Schedule

CUSIP	DESCRIPTION	PAR VALUE	PRINCIPAL COST	ORIGINAL PREMIUM OR DISCOUNT	BEGINNING BOOK VALUE	CURRENT PERIOD AMORT	ENDING BOOK VALUE	TOTAL AMORTIZATION	UNAMORTIZED BALANCE
DOUGLAS COUNTY, NV									
02007G3Q4	ALLY BANK 3.900 09/20/27	248,000.00	248,000.00	0.00	248,000.00	0.00	248,000.00	0.00	0.00
02589AF98	AM EX BK 5.000 11/08/28	248,000.00	247,451.92	(548.08)	247,724.69	9.27	247,733.96	282.04	(266.04)
023135CP9	AMAZON.COM 4.550 12/01/27 '27	2,000,000.00	1,982,400.00	(17,600.00)	1,994,247.80	314.90	1,994,562.70	12,162.70	(5,437.30)
02589BAE0	AXCMT-243-A	1,750,000.00	1,773,515.63	23,515.63	1,766,668.79	(1,222.65)	1,765,446.14	(8,069.49)	15,446.14
02582JKT6	AXCMT-255-A	2,000,000.00	2,045,859.38	45,859.38	2,038,905.51	(775.53)	2,038,129.98	(7,729.40)	38,129.98
062119BK7	BANK FIVE 4.650 03/20/28	248,000.00	248,000.00	0.00	248,000.00	0.00	248,000.00	0.00	0.00
06051GGA1	BOFAML 3.248 10/21/27 '26 MTN	1,000,000.00	939,580.00	(60,420.00)	977,831.74	1,311.73	979,143.47	39,563.47	(20,856.53)
06406RAD9	BONY MELLON 3.250 05/16/27 '27 MTN	1,000,000.00	965,500.00	(34,500.00)	992,914.21	609.09	993,523.31	28,023.31	(6,476.69)
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	248,000.00	247,628.00	(372.00)	247,945.85	10.48	247,956.33	328.33	(43.67)
254673E36	CAPITL ONE NA 3.200 05/24/27	248,000.00	248,000.00	0.00	248,000.00	0.00	248,000.00	0.00	0.00
14042TJD0	CAPITL ONE NA 3.550 08/03/27	248,000.00	248,000.00	0.00	248,000.00	0.00	248,000.00	0.00	0.00
146102AP3	CARTER BANK & TR 4.300 03/20/29	248,000.00	247,444.48	(555.52)	247,682.02	9.33	247,691.34	246.86	(308.66)
12547CAX6	CIBC BANK 4.450 04/13/28	248,000.00	247,380.00	(620.00)	247,757.39	10.67	247,768.07	388.07	(231.93)
17325FBB3	CITIBANK NA US 5.803 09/29/28 '28	2,000,000.00	2,068,800.00	68,800.00	2,037,120.53	(1,358.07)	2,035,762.46	(33,037.54)	35,762.46
14913R2Q9	CTRPLLR FIN SERV 1.150 09/14/26 MTN	1,000,000.00	998,260.00	(1,740.00)	999,897.48	29.29	999,926.77	1,666.77	(73.23)
23204HQA9	CUSTOMERS BANK 4.050 08/13/27	248,000.00	247,628.00	(372.00)	247,844.99	10.62	247,855.61	227.61	(144.39)
3136GD4J9	FANNIE MAE 4.100 04/22/31 '27	1,294,000.00	1,278,122.62	(15,877.38)	0.00	169.96	1,278,292.58	169.96	(15,707.42)
31422BSE1	FARMER MAC 1.900 01/13/27 MTN	2,000,000.00	1,823,280.00	(176,720.00)	1,965,512.74	4,577.95	1,970,090.70	146,810.70	(29,909.30)
31315PX53	FARMER MAC 3.650 08/14/29 MTN	1,930,000.00	1,933,242.40	3,242.40	1,932,080.22	(53.34)	1,932,026.88	(1,215.52)	2,026.88
31422XW99	FARMER MAC 3.850 02/14/28 MTN	2,000,000.00	1,993,880.00	(6,120.00)	1,997,795.69	106.15	1,997,901.84	4,021.84	(2,098.16)
3133ELB86	FED FARM CR BNKS 1.400 05/28/30 '25	500,000.00	430,500.00	(69,500.00)	451,753.36	993.41	452,746.77	22,246.77	(47,253.23)
3133ENRD4	FED FARM CR BNKS 1.680 03/10/27	2,000,000.00	1,949,360.00	(50,640.00)	1,991,890.29	862.74	1,992,753.03	43,393.03	(7,246.97)
3133ERSP7	FED FARM CR BNKS 3.500 09/10/29	2,000,000.00	2,004,800.00	4,800.00	2,003,132.15	(78.50)	2,003,053.65	(1,746.35)	3,053.65
3133EN6W5	FED FARM CR BNKS 3.625 07/24/28	2,000,000.00	1,966,860.00	(33,140.00)	1,986,481.75	517.28	1,986,999.03	20,139.03	(13,000.97)
3133EPGG4	FED FARM CR BNKS 4.000 04/20/33	1,040,000.00	1,048,153.60	8,153.60	1,045,796.83	(69.15)	1,045,727.68	(2,425.92)	5,727.68
3133EP3B9	FED FARM CR BNKS 4.125 02/13/29	1,800,000.00	1,783,728.00	(16,272.00)	1,790,976.73	273.99	1,791,250.72	7,522.72	(8,749.28)
3133EPUN3	FED FARM CR BNKS 4.500 08/28/28	2,005,000.00	2,025,451.00	20,451.00	2,014,379.63	(343.58)	2,014,036.05	(11,414.95)	9,036.05
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	2,000,000.00	2,017,300.00	17,300.00	2,010,246.14	(288.89)	2,009,957.24	(7,342.76)	9,957.24

MEEDER PUBLIC FUNDS

Amortization Schedule

CUSIP	DESCRIPTION	PAR VALUE	PRINCIPAL COST	ORIGINAL PREMIUM OR DISCOUNT	BEGINNING BOOK VALUE	CURRENT PERIOD AMORT	ENDING BOOK VALUE	TOTAL AMORTIZATION	UNAMORTIZED BALANCE
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	1,300,000.00	1,318,239.00	18,239.00	1,310,865.37	(306.35)	1,310,559.01	(7,679.99)	10,559.01
3130AWLZ1	FEDERAL HOME LOAN BANKS 4.75 06/12/2026	1,750,000.00	1,748,617.50	(1,382.50)	1,749,982.01	17.99	0.00	1,382.50	0.00
3132XDBQ5	FH WA4446	1,323,272.54	1,318,930.55	(4,341.99)	1,320,005.73	82.41	1,318,675.03	1,157.59	(3,180.90)
3132XKTY3	FH WN5066	1,000,000.00	986,953.12	(13,046.88)	990,653.10	242.36	990,895.46	3,942.34	(9,104.54)
3132XKXN2	FH WN5184	2,000,000.00	2,008,828.12	8,828.12	2,007,197.34	(172.87)	2,007,024.46	(1,803.66)	7,024.46
3137FLN91	FH-K091-A2	2,000,000.00	1,942,500.00	(57,500.00)	1,959,826.03	1,200.42	1,961,026.44	18,526.44	(38,973.56)
3137HKXJ8	FH-K539-A2	1,500,000.00	1,520,625.00	20,625.00	1,517,386.58	(398.17)	1,516,988.42	(3,636.58)	16,988.42
3130AK4Y9	FHLBANKS 0.900 09/22/27 '26	2,000,000.00	1,829,160.00	(170,840.00)	1,919,386.46	5,059.43	1,924,445.88	95,285.88	(75,554.12)
3130APFQ3	FHLBANKS 1.100 10/28/26 '26	2,000,000.00	2,000,000.00	0.00	1,998,861.63	229.20	1,999,090.83	(909.17)	(909.17)
3130APPZ2	FHLBANKS 1.500 11/23/26 '26	2,000,000.00	2,000,000.00	0.00	2,000,000.00	0.00	2,000,000.00	0.00	0.00
3130AMVK5	FHLBANKS 2.000 12/29/27	1,000,000.00	874,000.00	(126,000.00)	958,456.70	2,163.71	960,620.41	86,620.41	(39,379.59)
3130AH3Z4	FHLBANKS 2.200 09/24/29 '26	1,925,000.00	1,779,893.50	(145,106.50)	1,829,510.13	2,365.56	1,831,875.69	51,982.19	(93,124.31)
3130AQA45	FHLBANKS 2.250 12/21/26	2,000,000.00	1,999,400.00	(600.00)	1,999,924.46	11.16	1,999,935.62	535.62	(64.38)
3130AQRW5	FHLBANKS 2.400 02/17/32 '26	1,900,000.00	1,624,766.00	(275,234.00)	1,719,502.73	2,594.59	1,722,097.32	97,331.32	(177,902.68)
3130AV4X7	FHLBANKS 4.375 03/11/33	500,000.00	462,220.00	(37,780.00)	471,994.52	339.46	472,333.98	10,113.98	(27,666.02)
3130ATS65	FHLBANKS 4.875 09/10/32	1,000,000.00	1,006,720.00	6,720.00	1,004,788.01	(62.64)	1,004,725.36	(1,994.64)	4,725.36
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	1,000,000.00	999,972.00	(28.00)	999,978.03	0.49	999,978.52	6.52	(21.48)
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	1,250,000.00	1,249,955.00	(45.00)	1,249,964.40	0.80	1,249,965.19	10.19	(34.81)
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	2,500,000.00	2,508,965.00	8,965.00	2,507,990.76	(151.44)	2,507,839.33	(1,125.67)	7,839.33
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	2,000,000.00	1,999,082.00	(918.00)	1,999,131.27	15.56	1,999,146.83	64.83	(853.17)
3140HW4G4	FN BL5322	2,500,000.00	2,309,765.63	(190,234.37)	2,347,951.78	3,482.02	2,351,433.81	41,668.18	(148,566.20)
3140Q1C57	FN BZ5491	2,000,000.00	1,996,484.38	(3,515.62)	1,996,822.95	59.05	1,996,882.00	397.62	(3,118.00)
43814VAC1	HONDO-251-A3	2,000,000.00	1,999,938.40	(61.60)	1,999,955.79	1.10	1,999,956.88	18.48	(43.12)
459058KT9	IBRD 3.500 07/12/28 MTN	2,000,000.00	1,949,480.00	(50,520.00)	1,975,917.59	935.84	1,976,853.44	27,373.44	(23,146.56)
4581X0DG0	IDB 2.250 06/18/29 MTN	2,000,000.00	1,833,200.00	(166,800.00)	1,895,306.65	2,821.92	1,898,128.57	64,928.57	(101,871.43)
478160DH4	JOHNSON&JOHNSON 4.550 03/01/28 '28	2,000,000.00	2,002,440.00	2,440.00	2,001,383.27	(68.03)	2,001,315.24	(1,124.76)	1,315.24
571676AT2	MARS 4.550 04/20/28 '28	1,000,000.00	1,013,530.00	13,530.00	1,005,155.95	(235.07)	1,004,920.88	(8,609.12)	4,920.88
58933YBQ7	MERCK & CO 4.150 09/15/30 '30	1,500,000.00	1,501,695.00	1,695.00	1,501,462.65	(28.57)	1,501,434.08	(260.92)	1,434.08
61768EE82	MORGAN PVT BNK 5.050 11/08/28	248,000.00	247,456.88	(543.12)	247,727.08	9.19	247,736.27	279.39	(263.73)

MEEDER PUBLIC FUNDS

Amortization Schedule

CUSIP	DESCRIPTION	PAR VALUE	PRINCIPAL COST	ORIGINAL PREMIUM OR DISCOUNT	BEGINNING BOOK VALUE	CURRENT PERIOD AMORT	ENDING BOOK VALUE	TOTAL AMORTIZATION	UNAMORTIZED BALANCE
61690U3V0	MSBNA 4.650 04/06/28	248,000.00	247,975.20	(24.80)	247,986.28	0.61	247,986.89	11.69	(13.11)
62847NEQ5	MVB BANK 4.150 08/13/27	248,000.00	248,000.00	0.00	248,000.00	0.00	248,000.00	0.00	0.00
64952WED1	NEW YORK LIFE GLOBAL FUNDING 1.15 06/09/2026	1,000,000.00	999,030.00	(970.00)	999,995.62	4.38	0.00	970.00	0.00
64952WFR9	NYL GLOBAL FUND 4.250 01/09/31 MTN	1,350,000.00	1,344,303.00	(5,697.00)	1,344,714.42	94.22	1,344,808.63	505.63	(5,191.37)
6944PL2Z1	PACIFIC LIFE GLO 4.900 01/11/29 MTN	2,000,000.00	2,003,920.00	3,920.00	2,002,014.88	(63.29)	2,001,951.59	(1,968.41)	1,951.59
74153WDB2	PRICOA GLOBAL 5.000 05/27/31 MTN	1,650,000.00	1,663,860.00	13,860.00	1,663,822.05	(227.71)	1,663,594.34	(265.66)	13,594.34
795451AK9	SALLIE MAE BNK 1.100 08/11/26	248,000.00	248,000.00	0.00	248,000.00	0.00	248,000.00	0.00	0.00
8562834U7	SBI CHICAGO 5.000 11/24/28	248,000.00	247,456.88	(543.12)	247,719.09	9.29	247,728.38	271.50	(271.62)
857477CW1	STATE STREET 4.729 02/28/30 '30	1,000,000.00	1,003,380.00	3,380.00	1,002,517.58	(56.49)	1,002,461.09	(918.91)	2,461.09
857894Q77	STEARNS BANK 4.050 08/14/28	248,000.00	247,752.00	(248.00)	247,855.82	5.37	247,861.20	109.20	(138.80)
32026US23	SUNFLOWER BK 4.500 06/21/27	248,000.00	247,504.00	(496.00)	247,860.06	10.90	247,870.96	366.96	(129.04)
87164Y3Z5	SYNCHRONY BANK 4.900 11/17/28	248,000.00	247,454.40	(545.60)	247,721.55	9.28	247,730.83	276.43	(269.17)
89240JAD3	TART-25A-A3	1,750,000.00	1,749,929.83	(70.17)	1,749,950.47	1.27	1,749,951.74	21.91	(48.26)
89235MLC3	TOYOTA FINL SVGS 0.950 07/15/26	248,000.00	248,000.00	0.00	248,000.00	0.00	248,000.00	0.00	0.00
89236TMJ1	TOYOTA MOTOR CRD 4.550 08/07/26 MTN	1,500,000.00	1,504,980.00	4,980.00	1,500,554.25	(248.17)	1,500,306.08	(4,673.92)	306.08
89236TKQ7	TOYOTA MOTOR CRD 4.625 01/12/28 MTN	1,000,000.00	982,250.00	(17,750.00)	992,203.69	396.42	992,600.11	10,350.11	(7,399.89)
90355GHQ2	UBS USA 5.000 11/08/28	248,000.00	247,451.92	(548.08)	247,725.28	9.25	247,734.53	282.61	(265.47)
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	248,000.00	247,595.76	(404.24)	247,944.29	9.89	247,954.18	358.42	(45.82)
910286GM9	UNITED FIDELITY 4.550 06/29/27	248,000.00	247,546.16	(453.84)	247,872.42	9.74	247,882.16	336.00	(117.84)
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	248,000.00	247,444.48	(555.52)	247,762.17	9.50	247,771.67	327.19	(228.33)
91159HHR4	US BANCORP 3.150 04/27/27 '27 MTN	1,000,000.00	943,510.00	(56,490.00)	987,361.11	1,148.99	988,510.10	45,000.10	(11,489.90)
912828X88	US TREASURY 2.375 05/15/27	2,000,000.00	1,956,875.00	(43,125.00)	1,991,431.64	738.65	1,992,170.29	35,295.29	(7,829.71)
91282CGT2	US TREASURY 3.625 03/31/28	1,000,000.00	982,656.25	(17,343.75)	990,650.31	419.27	991,069.58	8,413.33	(8,930.42)
91282CHE4	US TREASURY 3.625 05/31/28	1,800,000.00	1,766,390.63	(33,609.37)	1,781,156.04	774.41	1,781,930.45	15,539.82	(18,069.55)
91282CQK0	US TREASURY 3.875 04/30/31	2,000,000.00	1,990,546.88	(9,453.12)	1,990,712.54	155.31	1,990,867.85	320.97	(9,132.15)
91282CHK0	US TREASURY 4.000 06/30/28	1,800,000.00	1,788,609.38	(11,390.62)	1,793,500.85	256.55	1,793,757.39	5,148.01	(6,242.61)
91282CLC3	US TREASURY 4.000 07/31/29	1,800,000.00	1,785,023.44	(14,976.56)	1,789,980.96	260.01	1,790,240.97	5,217.53	(9,759.03)
91282CKF7	US TREASURY 4.125 03/31/31	1,750,000.00	1,740,156.25	(9,843.75)	0.00	73.25	1,740,229.50	73.25	(9,770.50)
931142ER0	WALMART 1.050 09/17/26 '26	1,000,000.00	998,110.00	(1,890.00)	999,885.77	31.73	999,917.50	1,807.50	(82.50)

MEEDER PUBLIC FUNDS

Amortization Schedule

CUSIP	DESCRIPTION	PAR VALUE	PRINCIPAL COST	ORIGINAL PREMIUM OR DISCOUNT	BEGINNING BOOK VALUE	CURRENT PERIOD AMORT	ENDING BOOK VALUE	TOTAL AMORTIZATION	UNAMORTIZED BALANCE
94988J6F9	WELLS FARGO BANK 5.254 12/11/26 '26 MTN	2,000,000.00	2,000,000.00	0.00	2,000,000.00	0.00	2,000,000.00	0.00	0.00
92970QAK1	WFCIT-261-A	1,000,000.00	999,859.80	(140.20)	999,864.32	3.88	999,868.20	8.40	(131.80)
TOTAL		**112,123,272.54**	**110,466,513.37**	**(1,656,754.52)**	**108,270,438.97**	**29,672.78**	**108,566,977.51**	**851,877.25**	**(804,878.42)**
GRAND TOTAL		**112,123,272.54**	**110,466,513.37**	**(1,656,754.52)**	**108,270,438.97**	**29,672.78**	**108,566,977.51**	**851,877.25**	**(804,878.42)**

MEEDER PUBLIC FUNDS

Accrued Interest Schedule

IDENTIFIER	DESCRIPTION	SETTLE DATE	PAR VALUE	PRINCIPAL COST	BEGINNING ACCRUED INTEREST	PURCHASED INTEREST	CURRENT PERIOD ACCRUAL	INTEREST RECEIVED	ENDING ACCRUED INTEREST
DOUGLAS COUNTY, NV									
02007G3Q4	ALLY BANK 3.900 09/20/27	2024-10-03	248,000.00	248,000.00	1,960.90	0.00	794.96	0.00	2,755.86
02589AF98	AM EX BK 5.000 11/08/28	2023-11-08	248,000.00	247,451.92	815.34	0.00	1,019.18	0.00	1,834.52
023135CP9	AMAZON.COM 4.550 12/01/27 '27	2023-02-24	2,000,000.00	1,982,400.00	45,500.00	0.00	7,583.33	45,500.00	7,583.33
02589BAE0	AXCMT-243-A	2025-12-15	1,750,000.00	1,773,515.63	3,616.67	0.00	6,781.25	6,781.25	3,616.67
02582JKT6	AXCMT-255-A	2025-09-05	2,000,000.00	2,045,859.38	4,008.89	0.00	7,516.67	7,516.67	4,008.89
062119BK7	BANK FIVE 4.650 03/20/28	2023-03-20	248,000.00	248,000.00	379.13	0.00	947.84	979.43	347.54
X9USDDGCM	BNY DREYFUS GVT CM;INST	2026-06-30	182,182.27	182,182.27	2,037.64	0.00	1,624.02	2,037.64	1,624.02
06051GGA1	BOFAML 3.248 10/21/27 '26 MTN	2023-12-08	1,000,000.00	939,580.00	3,608.89	0.00	2,706.67	0.00	6,315.56
06406RAD9	BONY MELLON 3.250 05/16/27 '27 MTN	2022-06-29	1,000,000.00	965,500.00	1,354.17	0.00	2,708.33	0.00	4,062.50
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	2023-11-06	248,000.00	247,628.00	1,004.91	0.00	1,039.56	1,074.21	970.26
254673E36	CAPITL ONE NA 3.200 05/24/27	2022-05-27	248,000.00	248,000.00	173.94	0.00	652.27	0.00	826.21
14042TJD0	CAPITL ONE NA 3.550 08/03/27	2022-08-04	248,000.00	248,000.00	2,846.22	0.00	723.62	0.00	3,569.84
146102AP3	CARTER BANK & TR 4.300 03/20/29	2024-03-20	248,000.00	247,444.48	350.60	0.00	876.49	905.71	321.38
12547CAX6	CIBC BANK 4.450 04/13/28	2023-04-14	248,000.00	247,380.00	1,451.31	0.00	907.07	0.00	2,358.38
17325FBB3	CITIBANK NA US 5.803 09/29/28 '28	2024-06-17	2,000,000.00	2,068,800.00	19,988.11	0.00	9,671.67	0.00	29,659.78
14913R2Q9	CTRPLLR FIN SERV 1.150 09/14/26 MTN	2021-09-14	1,000,000.00	998,260.00	2,459.72	0.00	958.33	0.00	3,418.06
23204HQA9	CUSTOMERS BANK 4.050 08/13/27	2024-08-14	248,000.00	247,628.00	2,944.41	0.00	825.53	0.00	3,769.94
3136GD4J9	FANNIE MAE 4.100 04/22/31 '27	2026-06-12	1,294,000.00	1,278,122.62	0.00	(7,368.61)	2,800.07	0.00	10,168.68
31422BSE1	FARMER MAC 1.900 01/13/27 MTN	2023-10-12	2,000,000.00	1,823,280.00	14,566.67	0.00	3,166.67	0.00	17,733.33
31315PX53	FARMER MAC 3.650 08/14/29 MTN	2024-09-06	1,930,000.00	1,933,242.40	20,937.82	0.00	5,870.42	0.00	26,808.24
31422XW99	FARMER MAC 3.850 02/14/28 MTN	2023-02-14	2,000,000.00	1,993,880.00	22,886.11	0.00	6,416.67	0.00	29,302.78
3133ELB86	FED FARM CR BNKS 1.400 05/28/30 '25	2024-08-19	500,000.00	430,500.00	58.33	0.00	583.33	0.00	641.67
3133ENRD4	FED FARM CR BNKS 1.680 03/10/27	2022-03-18	2,000,000.00	1,949,360.00	7,560.00	0.00	2,800.00	0.00	10,360.00
3133ERSP7	FED FARM CR BNKS 3.500 09/10/29	2024-09-17	2,000,000.00	2,004,800.00	15,750.00	0.00	5,833.33	0.00	21,583.33
3133EN6W5	FED FARM CR BNKS 3.625 07/24/28	2023-02-08	2,000,000.00	1,966,860.00	25,576.39	0.00	6,041.67	0.00	31,618.06
3133EPGG4	FED FARM CR BNKS 4.000 04/20/33	2023-05-05	1,040,000.00	1,048,153.60	4,737.78	0.00	3,466.67	0.00	8,204.44
3133EP3B9	FED FARM CR BNKS 4.125 02/13/29	2024-02-22	1,800,000.00	1,783,728.00	22,275.00	0.00	6,187.50	0.00	28,462.50
3133EPUN3	FED FARM CR BNKS 4.500 08/28/28	2023-09-05	2,005,000.00	2,025,451.00	23,308.13	0.00	7,518.75	0.00	30,826.88

MEEDER PUBLIC FUNDS

Accrued Interest Schedule

IDENTIFIER	DESCRIPTION	SETTLE DATE	PAR VALUE	PRINCIPAL COST	BEGINNING ACCRUED INTEREST	PURCHASED INTEREST	CURRENT PERIOD ACCRUAL	INTEREST RECEIVED	ENDING ACCRUED INTEREST
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	2024-05-06	2,000,000.00	2,017,300.00	8,180.56	0.00	7,916.67	0.00	16,097.22
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	2024-05-17	1,300,000.00	1,318,239.00	5,317.36	0.00	5,145.83	0.00	10,463.19
3130AWLZ1	FEDERAL HOME LOAN BANKS 4.75 06/12/2026	2023-11-28	0.00	0.00	39,022.57	0.00	2,539.93	41,562.50	0.00
3132XDBQ5	FH WA4446	2025-05-06	1,321,855.93	1,317,518.58	4,728.86	0.00	4,571.42	4,728.86	4,571.42
3132XKTY3	FH WN5066	2025-02-28	1,000,000.00	986,953.12	3,565.00	0.00	3,450.00	3,565.00	3,450.00
3132XKXN2	FH WN5184	2025-08-22	2,000,000.00	2,008,828.12	7,750.00	0.00	7,500.00	7,750.00	7,500.00
3137FLN91	FH-K091-A2	2025-03-25	2,000,000.00	1,942,500.00	5,841.67	0.00	5,841.67	5,841.67	5,841.67
3137HKXJ8	FH-K539-A2	2025-09-30	1,500,000.00	1,520,625.00	5,512.50	0.00	5,512.50	5,512.50	5,512.50
3130AK4Y9	FHLBANKS 0.900 09/22/27 '26	2024-12-13	2,000,000.00	1,829,160.00	3,450.00	0.00	1,500.00	0.00	4,950.00
3130APFQ3	FHLBANKS 1.100 10/28/26 '26	2021-10-28	2,000,000.00	2,000,000.00	2,016.67	0.00	1,833.33	0.00	3,850.00
3130APPZ2	FHLBANKS 1.500 11/23/26 '26	2021-11-23	2,000,000.00	2,000,000.00	666.67	0.00	2,500.00	0.00	3,166.67
3130AMVK5	FHLBANKS 2.000 12/29/27	2022-12-29	1,000,000.00	874,000.00	3,444.44	0.00	1,666.67	5,000.00	111.11
3130AH3Z4	FHLBANKS 2.200 09/24/29 '26	2024-09-04	1,925,000.00	1,779,893.50	7,881.81	0.00	3,529.17	0.00	11,410.97
3130AQA45	FHLBANKS 2.250 12/21/26	2021-12-21	2,000,000.00	1,999,400.00	20,000.00	0.00	3,750.00	22,500.00	1,250.00
3130AQRW5	FHLBANKS 2.400 02/17/32 '26	2023-02-07	1,900,000.00	1,624,766.00	13,173.33	0.00	3,800.00	0.00	16,973.33
3130AV4X7	FHLBANKS 4.375 03/11/33	2023-10-24	500,000.00	462,220.00	4,861.11	0.00	1,822.92	0.00	6,684.03
3130ATS65	FHLBANKS 4.875 09/10/32	2023-09-22	1,000,000.00	1,006,720.00	10,968.75	0.00	4,062.50	0.00	15,031.25
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	2025-05-29	1,000,000.00	999,972.00	3,760.83	0.00	3,760.83	3,760.83	3,760.83
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	2025-06-12	1,250,000.00	1,249,955.00	4,529.17	0.00	4,529.17	4,529.17	4,529.17
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	2025-11-20	2,500,000.00	2,508,965.00	8,672.92	0.00	8,672.92	8,672.92	8,672.92
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	2026-02-26	2,000,000.00	1,999,082.00	6,580.00	0.00	6,580.00	6,580.00	6,580.00
3140HW4G4	FN BL5322	2025-07-07	2,500,000.00	2,309,765.63	5,062.50	0.00	5,062.50	5,062.50	5,062.50
3140Q1C57	FN BZ5491	2025-12-11	2,000,000.00	1,996,484.38	7,078.33	0.00	6,850.00	7,078.33	6,850.00
43814VAC1	HONDO-251-A3	2025-02-11	2,000,000.00	1,999,938.40	2,538.89	0.00	7,616.67	7,616.67	2,538.89
459058KT9	IBRD 3.500 07/12/28 MTN	2024-01-05	2,000,000.00	1,949,480.00	27,027.78	0.00	5,833.33	0.00	32,861.11
4581X0DG0	IDB 2.250 06/18/29 MTN	2024-07-30	2,000,000.00	1,833,200.00	20,375.00	0.00	3,750.00	22,500.00	1,625.00
478160DH4	JOHNSON&JOHNSON 4.550 03/01/28 '28	2025-02-20	2,000,000.00	2,002,440.00	22,750.00	0.00	7,583.33	0.00	30,333.33
571676AT2	MARS 4.550 04/20/28 '28	2023-05-05	1,000,000.00	1,013,530.00	5,181.94	0.00	3,791.67	0.00	8,973.61

MEEDER PUBLIC FUNDS

Accrued Interest Schedule

IDENTIFIER	DESCRIPTION	SETTLE DATE	PAR VALUE	PRINCIPAL COST	BEGINNING ACCRUED INTEREST	PURCHASED INTEREST	CURRENT PERIOD ACCRUAL	INTEREST RECEIVED	ENDING ACCRUED INTEREST
58933YBQ7	MERCK & CO 4.150 09/15/30 '30	2025-09-30	1,500,000.00	1,501,695.00	13,141.67	0.00	5,187.50	0.00	18,329.17
61768EE82	MORGAN PVT BNK 5.050 11/08/28	2023-11-08	248,000.00	247,456.88	823.50	0.00	1,029.37	0.00	1,852.87
61690U3V0	MSBNA 4.650 04/06/28	2023-04-06	248,000.00	247,975.20	1,769.29	0.00	947.84	0.00	2,717.13
62847NEQ5	MVB BANK 4.150 08/13/27	2024-08-13	248,000.00	248,000.00	535.75	0.00	845.91	874.11	507.55
64952WED1	NEW YORK LIFE GLOBAL FUNDING 1.15 06/09/2026	2021-06-09	0.00	0.00	5,494.44	0.00	255.56	5,750.00	0.00
64952WFR9	NYL GLOBAL FUND 4.250 01/09/31 MTN	2026-01-21	1,350,000.00	1,344,303.00	22,631.25	0.00	4,781.25	0.00	27,412.50
NVLGIP	Nevada-LGIP	2026-06-30	39,570,156.24	39,570,156.24	142,056.12	0.00	124,163.69	142,056.12	124,163.69
6944PL2Z1	PACIFIC LIFE GLO 4.900 01/11/29 MTN	2024-01-16	2,000,000.00	2,003,920.00	38,111.11	0.00	8,166.67	0.00	46,277.78
74153WDB2	PRICOA GLOBAL 5.000 05/27/31 MTN	2026-05-27	1,650,000.00	1,663,860.00	916.67	0.00	6,875.00	0.00	7,791.67
795451AK9	SALLIE MAE BNK 1.100 08/11/26	2021-08-11	248,000.00	248,000.00	822.14	0.00	224.22	0.00	1,046.36
8562834U7	SBI CHICAGO 5.000 11/24/28	2023-11-24	248,000.00	247,456.88	271.78	0.00	1,019.18	0.00	1,290.96
857477CW1	STATE STREET 4.729 02/28/30 '30	2025-02-28	1,000,000.00	1,003,380.00	12,216.58	0.00	3,940.83	0.00	16,157.42
857894Q77	STEARNS BANK 4.050 08/14/28	2024-08-13	248,000.00	247,752.00	2,971.92	0.00	825.53	0.00	3,797.46
32026US23	SUNFLOWER BK 4.500 06/21/27	2023-06-21	248,000.00	247,504.00	4,953.21	0.00	917.26	5,564.71	305.75
87164Y3Z5	SYNCHRONY BANK 4.900 11/17/28	2023-11-17	248,000.00	247,454.40	499.40	0.00	998.79	0.00	1,498.19
89240JAD3	TART-25A-A3	2025-01-29	1,750,000.00	1,749,929.83	3,608.89	0.00	6,766.67	6,766.67	3,608.89
89235MLC3	TOYOTA FINL SVGS 0.950 07/15/26	2021-07-15	248,000.00	248,000.00	884.31	0.00	193.64	0.00	1,077.95
89236TMJ1	TOYOTA MOTOR CRD 4.550 08/07/26 MTN	2024-12-13	1,500,000.00	1,504,980.00	21,612.50	0.00	5,687.50	0.00	27,300.00
89236TKQ7	TOYOTA MOTOR CRD 4.625 01/12/28 MTN	2024-04-19	1,000,000.00	982,250.00	17,857.64	0.00	3,854.17	0.00	21,711.81
90355GHQ2	UBS USA 5.000 11/08/28	2023-11-08	248,000.00	247,451.92	815.34	0.00	1,019.18	1,053.15	781.37
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	2023-05-17	248,000.00	247,595.76	448.44	0.00	896.87	926.77	418.54
910286GM9	UNITED FIDELITY 4.550 06/29/27	2023-06-29	248,000.00	247,546.16	92.75	0.00	927.45	958.37	61.83
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	2023-06-21	248,000.00	247,444.48	336.33	0.00	917.26	947.84	305.75
91159HHR4	US BANCORP 3.150 04/27/27 '27 MTN	2023-02-14	1,000,000.00	943,510.00	2,975.00	0.00	2,625.00	0.00	5,600.00
912828X88	US TREASURY 2.375 05/15/27	2022-05-23	2,000,000.00	1,956,875.00	2,194.29	0.00	3,872.28	0.00	6,066.58
91282CGT2	US TREASURY 3.625 03/31/28	2024-11-06	1,000,000.00	982,656.25	6,140.71	0.00	2,971.31	0.00	9,112.02
91282CHE4	US TREASURY 3.625 05/31/28	2024-11-06	1,800,000.00	1,766,390.63	32,803.28	0.00	5,348.36	32,625.00	5,526.64
91282CQK0	US TREASURY 3.875 04/30/31	2026-04-30	2,000,000.00	1,990,546.88	6,739.13	0.00	6,317.93	0.00	13,057.07

MEEDER PUBLIC FUNDS

Accrued Interest Schedule

IDENTIFIER	DESCRIPTION	SETTLE DATE	PAR VALUE	PRINCIPAL COST	BEGINNING ACCRUED INTEREST	PURCHASED INTEREST	CURRENT PERIOD ACCRUAL	INTEREST RECEIVED	ENDING ACCRUED INTEREST
91282CHK0	US TREASURY 4.000 06/30/28	2024-11-06	1,800,000.00	1,788,609.38	30,232.04	0.00	5,963.61	36,000.00	195.65
91282CLC3	US TREASURY 4.000 07/31/29	2024-11-06	1,800,000.00	1,785,023.44	24,066.30	0.00	5,966.85	0.00	30,033.15
91282CKF7	US TREASURY 4.125 03/31/31	2026-06-18	1,750,000.00	1,740,156.25	0.00	(15,581.45)	2,564.04	0.00	18,145.49
931142ER0	WALMART 1.050 09/17/26 '26	2021-09-17	1,000,000.00	998,110.00	2,158.33	0.00	875.00	0.00	3,033.33
94988J6F9	WELLS FARGO BANK 5.254 12/11/26 '26 MTN	2023-12-11	2,000,000.00	2,000,000.00	49,621.11	0.00	8,756.67	52,540.00	5,837.78
92970QAK1	WFCIT-261-A	2026-04-27	1,000,000.00	999,859.80	1,813.33	0.00	3,400.00	3,400.00	1,813.33
TOTAL			**149,124,194.44**	**147,469,792.41**	**963,710.27**	**(22,950.06)**	**458,097.29**	**516,518.60**	**928,239.02**
GRAND TOTAL			**149,124,194.44**	**147,469,792.41**	**963,710.27**	**(22,950.06)**	**458,097.29**	**516,518.60**	**928,239.02**

MEEDER PUBLIC FUNDS

Earnings by Fund

CUSIP	DESCRIPTION	ENDING PAR VALUE	BEGINNING BOOK VALUE	ENDING BOOK VALUE	FINAL MATURITY	COUPON RATE	YIELD	INTEREST EARNED	NET AMORTIZATION/ ACCRETION INCOME	NET REALIZED GAIN/LOSS	ADJUSTED INTEREST EARNINGS
DOUGLAS COUNTY, NV											
02007G3Q4	ALLY BANK 3.900 09/20/27	248,000.00	248,000.00	248,000.00	09/20/2027	3.90	3.90	794.96	0.00	0.00	794.96
023135CP9	AMAZON.COM 4.550 12/01/27 '27	2,000,000.00	1,994,247.80	1,994,562.70	12/01/2027	4.55	4.76	7,583.33	314.90	0.00	7,898.23
02582JKT6	AXCMT-255-A	2,000,000.00	2,038,905.51	2,038,129.98	07/15/2032	4.51	4.02	7,516.67	(775.53)	0.00	6,741.15
02589AF98	AM EX BK 5.000 11/08/28	248,000.00	247,724.69	247,733.96	11/08/2028	5.00	5.05	1,019.18	9.27	0.00	1,028.45
02589BAE0	AXCMT-243-A	1,750,000.00	1,766,668.79	1,765,446.14	07/15/2027	4.65	3.80	6,781.25	(1,222.65)	0.00	5,558.60
06051GGA1	BOFAML 3.248 10/21/27 '26 MTN	1,000,000.00	977,831.74	979,143.47	10/21/2027	3.25	4.98	2,706.67	1,311.73	0.00	4,018.40
062119BK7	BANK FIVE 4.650 03/20/28	248,000.00	248,000.00	248,000.00	03/20/2028	4.65	4.65	947.84	0.00	0.00	947.84
06406RAD9	BONY MELLON 3.250 05/16/27 '27 MTN	1,000,000.00	992,914.21	993,523.31	05/16/2027	3.25	4.04	2,708.33	609.09	0.00	3,317.43
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	248,000.00	247,945.85	247,956.33	11/03/2026	5.10	5.15	1,039.56	10.48	0.00	1,050.04
12547CAX6	CIBC BANK 4.450 04/13/28	248,000.00	247,757.39	247,768.07	04/13/2028	4.45	4.51	907.07	10.67	0.00	917.74
14042TJD0	CAPITL ONE NA 3.550 08/03/27	248,000.00	248,000.00	248,000.00	08/03/2027	3.55	3.55	723.62	0.00	0.00	723.62
146102AP3	CARTER BANK & TR 4.300 03/20/29	248,000.00	247,682.02	247,691.34	03/20/2029	4.30	4.35	876.49	9.33	0.00	885.82
14913R2Q9	CTRPLLR FIN SERV 1.150 09/14/26 MTN	1,000,000.00	999,897.48	999,926.77	09/14/2026	1.15	1.19	958.33	29.29	0.00	987.63
17325FBB3	CITIBANK NA US 5.803 09/29/28 '28	2,000,000.00	2,037,120.53	2,035,762.46	09/29/2028	5.80	4.89	9,671.67	(1,358.07)	0.00	8,313.60
23204HQA9	CUSTOMERS BANK 4.050 08/13/27	248,000.00	247,844.99	247,855.61	08/13/2027	4.05	4.10	825.53	10.62	0.00	836.15
254673E36	CAPITL ONE NA 3.200 05/24/27	248,000.00	248,000.00	248,000.00	05/24/2027	3.20	3.20	652.27	0.00	0.00	652.27
3130AH3Z4	FHLBANKS 2.200 09/24/29 '26	1,925,000.00	1,829,510.13	1,831,875.69	09/24/2029	2.20	3.86	3,529.17	2,365.56	0.00	5,894.73
3130AK4Y9	FHLBANKS 0.900 09/22/27 '26	2,000,000.00	1,919,386.46	1,924,445.88	09/22/2027	0.90	4.19	1,500.00	5,059.43	0.00	6,559.43
3130AMVK5	FHLBANKS 2.000 12/29/27	1,000,000.00	958,456.70	960,620.41	12/29/2027	2.00	4.50	1,666.67	2,163.71	0.00	3,830.38
3130APFQ3	FHLBANKS 1.100 10/28/26 '26	2,000,000.00	1,998,861.63	1,999,090.83	10/28/2026	1.10	1.10	1,833.33	229.20	0.00	2,062.54
3130APPZ2	FHLBANKS 1.500 11/23/26 '26	2,000,000.00	2,000,000.00	2,000,000.00	11/23/2026	1.50	1.50	2,500.00	0.00	0.00	2,500.00
3130AQA45	FHLBANKS 2.250 12/21/26	2,000,000.00	1,999,924.46	1,999,935.62	12/21/2026	2.25	1.66	3,750.00	11.16	0.00	3,761.16
3130AQRW5	FHLBANKS 2.400 02/17/32 '26	1,900,000.00	1,719,502.73	1,722,097.32	02/17/2032	2.40	4.36	3,800.00	2,594.59	0.00	6,394.59
3130ATS65	FHLBANKS 4.875 09/10/32	1,000,000.00	1,004,788.01	1,004,725.36	09/10/2032	4.88	4.78	4,062.50	(62.64)	0.00	3,999.86
3130AV4X7	FHLBANKS 4.375 03/11/33	500,000.00	471,994.52	472,333.98	03/11/2033	4.38	5.41	1,822.92	339.46	0.00	2,162.38
3130AWLZ1	FEDERAL HOME LOAN BANKS 4.75 06/12/2026	0.00	1,749,982.01	0.00	06/12/2026	4.75	4.78	2,539.93	17.99	0.00	2,557.92

MEEDER PUBLIC FUNDS

Earnings by Fund

CUSIP	DESCRIPTION	ENDING PAR VALUE	BEGINNING BOOK VALUE	ENDING BOOK VALUE	FINAL MATURITY	COUPON RATE	YIELD	INTEREST EARNED	NET AMORTIZATION/ ACCRETION INCOME	NET REALIZED GAIN/LOSS	ADJUSTED INTEREST EARNINGS
31315PX53	FARMER MAC 3.650 08/14/29 MTN	1,930,000.00	1,932,080.22	1,932,026.88	08/14/2029	3.65	3.61	5,870.42	(53.34)	0.00	5,817.08
3132XDBQ5	FH WA4446	1,321,855.93	1,320,005.73	1,318,675.03	09/01/2029	4.15	4.20	4,571.42	82.41	3.50	4,657.32
3132XKTY3	FH WN5066	1,000,000.00	990,653.10	990,895.46	08/01/2029	4.14	4.37	3,450.00	242.36	0.00	3,692.36
3132XKXN2	FH WN5184	2,000,000.00	2,007,197.34	2,007,024.46	11/01/2029	4.50	4.28	7,500.00	(172.87)	0.00	7,327.13
3133ELB86	FED FARM CR BNKS 1.400 05/28/30 '25	500,000.00	451,753.36	452,746.77	05/28/2030	1.40	4.13	583.33	993.41	0.00	1,576.74
3133EN6W5	FED FARM CR BNKS 3.625 07/24/28	2,000,000.00	1,986,481.75	1,986,999.03	07/24/2028	3.63	3.97	6,041.67	517.28	0.00	6,558.95
3133ENRD4	FED FARM CR BNKS 1.680 03/10/27	2,000,000.00	1,991,890.29	1,992,753.03	03/10/2027	1.68	2.22	2,800.00	862.74	0.00	3,662.74
3133EP3B9	FED FARM CR BNKS 4.125 02/13/29	1,800,000.00	1,790,976.73	1,791,250.72	02/13/2029	4.13	4.33	6,187.50	273.99	0.00	6,461.49
3133EPGG4	FED FARM CR BNKS 4.000 04/20/33	1,040,000.00	1,045,796.83	1,045,727.68	04/20/2033	4.00	3.90	3,466.67	(69.15)	0.00	3,397.52
3133EPUN3	FED FARM CR BNKS 4.500 08/28/28	2,005,000.00	2,014,379.63	2,014,036.05	08/28/2028	4.50	4.26	7,518.75	(343.58)	0.00	7,175.17
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	2,000,000.00	2,010,246.14	2,009,957.24	04/30/2029	4.75	4.55	7,916.67	(288.89)	0.00	7,627.77
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	1,300,000.00	1,310,865.37	1,310,559.01	04/30/2029	4.75	4.43	5,145.83	(306.35)	0.00	4,839.48
3133ERSP7	FED FARM CR BNKS 3.500 09/10/29	2,000,000.00	2,003,132.15	2,003,053.65	09/10/2029	3.50	3.45	5,833.33	(78.50)	0.00	5,754.83
3136GD4J9	FANNIE MAE 4.100 04/22/31 '27	1,294,000.00	0.00	1,278,292.58	04/22/2031	4.10	4.38	2,800.07	169.96	0.00	2,970.03
3137FLN91	FH-K091-A2	2,000,000.00	1,959,826.03	1,961,026.44	03/25/2029	3.51	4.29	5,841.67	1,200.42	0.00	7,042.09
3137HKXJ8	FH-K539-A2	1,500,000.00	1,517,386.58	1,516,988.42	01/25/2030	4.41	4.02	5,512.50	(398.17)	0.00	5,114.33
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	1,000,000.00	999,978.03	999,978.52	02/25/2030	4.51	4.38	3,760.83	0.49	0.00	3,761.32
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	1,250,000.00	1,249,964.40	1,249,965.19	02/25/2030	4.35	4.48	4,529.17	0.80	0.00	4,529.97
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	2,500,000.00	2,507,990.76	2,507,839.33	10/25/2030	4.16	4.19	8,672.92	(151.44)	0.00	8,521.48
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	2,000,000.00	1,999,131.27	1,999,146.83	01/25/2031	3.95	4.03	6,580.00	15.56	0.00	6,595.56
3140HW4G4	FN BL5322	2,500,000.00	2,347,951.78	2,351,433.81	01/01/2030	2.43	4.30	5,062.50	3,482.02	0.00	8,544.52
3140Q1C57	FN BZ5491	2,000,000.00	1,996,822.95	1,996,882.00	11/01/2030	4.11	4.08	6,850.00	59.05	0.00	6,909.05
31422BSE1	FARMER MAC 1.900 01/13/27 MTN	2,000,000.00	1,965,512.74	1,970,090.70	01/13/2027	1.90	4.87	3,166.67	4,577.95	0.00	7,744.62
31422XW99	FARMER MAC 3.850 02/14/28 MTN	2,000,000.00	1,997,795.69	1,997,901.84	02/14/2028	3.85	3.92	6,416.67	106.15	0.00	6,522.81

MEEDER PUBLIC FUNDS

Earnings by Fund

CUSIP	DESCRIPTION	ENDING PAR VALUE	BEGINNING BOOK VALUE	ENDING BOOK VALUE	FINAL MATURITY	COUPON RATE	YIELD	INTEREST EARNED	NET AMORTIZATION/ ACCRETION INCOME	NET REALIZED GAIN/LOSS	ADJUSTED INTEREST EARNINGS
32026US23	SUNFLOWER BK 4.500 06/21/27	248,000.00	247,860.06	247,870.96	06/21/2027	4.50	4.54	917.26	10.90	0.00	928.16
43814VAC1	HONDO-251-A3	2,000,000.00	1,999,955.79	1,999,956.88	09/21/2029	4.57	4.57	7,616.67	1.10	0.00	7,617.77
4581X0DG0	IDB 2.250 06/18/29 MTN	2,000,000.00	1,895,306.65	1,898,128.57	06/18/2029	2.25	4.15	3,750.00	2,821.92	0.00	6,571.92
459058KT9	IBRD 3.500 07/12/28 MTN	2,000,000.00	1,975,917.59	1,976,853.44	07/12/2028	3.50	4.12	5,833.33	935.84	0.00	6,769.18
478160DH4	JOHNSON&JOHNSON 4.550 03/01/28 '28	2,000,000.00	2,001,383.27	2,001,315.24	03/01/2028	4.55	4.51	7,583.33	(68.03)	0.00	7,515.30
571676AT2	MARS 4.550 04/20/28 '28	1,000,000.00	1,005,155.95	1,004,920.88	04/20/2028	4.55	4.24	3,791.67	(235.07)	0.00	3,556.59
58933YBQ7	MERCK & CO 4.150 09/15/30 '30	1,500,000.00	1,501,462.65	1,501,434.08	09/15/2030	4.15	4.12	5,187.50	(28.57)	0.00	5,158.93
61690U3V0	MSBNA 4.650 04/06/28	248,000.00	247,986.28	247,986.89	04/06/2028	4.65	4.65	947.84	0.61	0.00	948.45
61768EE82	MORGAN PVT BNK 5.050 11/08/28	248,000.00	247,727.08	247,736.27	11/08/2028	5.05	5.05	1,029.37	9.19	0.00	1,038.56
62847NEQ5	MVB BANK 4.150 08/13/27	248,000.00	248,000.00	248,000.00	08/13/2027	4.15	4.15	845.91	0.00	0.00	845.91
64952WED1	NEW YORK LIFE GLOBAL FUND-ING 1.15 06/09/2026	0.00	999,995.62	0.00	06/09/2026	1.15	1.17	255.56	4.38	0.00	259.94
64952WFR9	NYL GLOBAL FUND 4.250 01/09/31 MTN	1,350,000.00	1,344,714.42	1,344,808.63	01/09/2031	4.25	4.35	4,781.25	94.22	0.00	4,875.47
6944PL2Z1	PACIFIC LIFE GLO 4.900 01/11/29 MTN	2,000,000.00	2,002,014.88	2,001,951.59	01/11/2029	4.90	4.86	8,166.67	(63.29)	0.00	8,103.37
74153WDB2	PRICOA GLOBAL 5.000 05/27/31 MTN	1,650,000.00	1,663,822.05	1,663,594.34	05/27/2031	5.00	4.81	6,875.00	(227.71)	0.00	6,647.29
795451AK9	SALLIE MAE BNK 1.100 08/11/26	248,000.00	248,000.00	248,000.00	08/11/2026	1.10	1.10	224.22	0.00	0.00	224.22
8562834U7	SBI CHICAGO 5.000 11/24/28	248,000.00	247,719.09	247,728.38	11/24/2028	5.00	5.05	1,019.18	9.29	0.00	1,028.47
857477CW1	STATE STREET 4.729 02/28/30 '30	1,000,000.00	1,002,517.58	1,002,461.09	02/28/2030	4.73	4.63	3,940.83	(56.49)	0.00	3,884.34
857894Q77	STEARNS BANK 4.050 08/14/28	248,000.00	247,855.82	247,861.20	08/14/2028	4.05	4.08	825.53	5.37	0.00	830.91
87164Y3Z5	SYNCHRONY BANK 4.900 11/17/28	248,000.00	247,721.55	247,730.83	11/17/2028	4.90	4.95	998.79	9.28	0.00	1,008.08
89235MLC3	TOYOTA FINL SVGS 0.950 07/15/26	248,000.00	248,000.00	248,000.00	07/15/2026	0.95	0.95	193.64	0.00	0.00	193.64
89236TKQ7	TOYOTA MOTOR CRD 4.625 01/12/28 MTN	1,000,000.00	992,203.69	992,600.11	01/12/2028	4.63	5.15	3,854.17	396.42	0.00	4,250.59
89236TMJ1	TOYOTA MOTOR CRD 4.550 08/07/26 MTN	1,500,000.00	1,500,554.25	1,500,306.08	08/07/2026	4.55	4.34	5,687.50	(248.17)	0.00	5,439.33
89240JAD3	TART-25A-A3	1,750,000.00	1,749,950.47	1,749,951.74	08/15/2029	4.64	4.69	6,766.67	1.27	0.00	6,767.94
90355GHQ2	UBS USA 5.000 11/08/28	248,000.00	247,725.28	247,734.53	11/08/2028	5.00	5.05	1,019.18	9.25	0.00	1,028.43
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	248,000.00	247,944.29	247,954.18	11/17/2026	4.40	4.45	896.87	9.89	0.00	906.76

MEEDER PUBLIC FUNDS

Earnings by Fund

CUSIP	DESCRIPTION	ENDING PAR VALUE	BEGINNING BOOK VALUE	ENDING BOOK VALUE	FINAL MATURITY	COUPON RATE	YIELD	INTEREST EARNED	NET AMORTIZATION/ ACCRETION INCOME	NET REALIZED GAIN/LOSS	ADJUSTED INTEREST EARNINGS
910286GM9	UNITED FIDELITY 4.550 06/29/27	248,000.00	247,872.42	247,882.16	06/29/2027	4.55	4.60	927.45	9.74	0.00	937.19
91159HHR4	US BANCORP 3.150 04/27/27 '27 MTN	1,000,000.00	987,361.11	988,510.10	04/27/2027	3.15	4.64	2,625.00	1,148.99	0.00	3,773.99
912828X88	US TREASURY 2.375 05/15/27	2,000,000.00	1,991,431.64	1,992,170.29	05/15/2027	2.38	2.84	3,872.28	738.65	0.00	4,610.93
91282CGT2	US TREASURY 3.625 03/31/28	1,000,000.00	990,650.31	991,069.58	03/31/2028	3.63	4.18	2,971.31	419.27	0.00	3,390.58
91282CHE4	US TREASURY 3.625 05/31/28	1,800,000.00	1,781,156.04	1,781,930.45	05/31/2028	3.63	4.19	5,348.36	774.41	0.00	6,122.77
91282CHK0	US TREASURY 4.000 06/30/28	1,800,000.00	1,793,500.85	1,793,757.39	06/30/2028	4.00	4.19	5,963.61	256.55	0.00	6,220.15
91282CKF7	US TREASURY 4.125 03/31/31	1,750,000.00	0.00	1,740,229.50	03/31/2031	4.13	4.25	2,564.04	73.25	0.00	2,637.29
91282CLC3	US TREASURY 4.000 07/31/29	1,800,000.00	1,789,980.96	1,790,240.97	07/31/2029	4.00	4.19	5,966.85	260.01	0.00	6,226.86
91282CQK0	US TREASURY 3.875 04/30/31	2,000,000.00	1,990,712.54	1,990,867.85	04/30/2031	3.88	3.98	6,317.93	155.31	0.00	6,473.24
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	248,000.00	247,762.17	247,771.67	06/21/2028	4.50	4.55	917.26	9.50	0.00	926.77
92970QAK1	WFCIT-261-A	1,000,000.00	999,864.32	999,868.20	04/16/2029	4.08	4.12	3,400.00	3.88	0.00	3,403.88
931142ER0	WALMART 1.050 09/17/26 '26	1,000,000.00	999,885.77	999,917.50	09/17/2026	1.05	1.09	875.00	31.73	0.00	906.73
94988J6F9	WELLS FARGO BANK 5.254 12/11/26 '26 MTN	2,000,000.00	2,000,000.00	2,000,000.00	12/11/2026	5.25	5.25	8,756.67	0.00	0.00	8,756.67
NVLGIP	Nevada-LGIP	39,570,156.24	41,027,296.59	39,570,156.24	06/30/2026	0.00	3.71	124,163.69	0.00	0.00	124,163.69
X9USDDGCM	BNY DREYFUS GVT CM;INST	182,182.27	97,532.11	182,182.27	06/30/2026	3.53	3.55	1,624.02	0.00	0.00	1,624.02
TOTAL		**149,124,194.44**	**149,395,267.67**	**148,319,316.02**		**2.71**	**3.94**	**458,097.29**	**29,672.78**	**3.50**	**487,773.57**
GRAND TOTAL		**149,124,194.44**	**149,395,267.67**	**148,319,316.02**		**2.71**	**3.94**	**458,097.29**	**29,672.78**	**3.50**	**487,773.57**

MEEDER PUBLIC FUNDS

Transaction Statement

DOUGLAS COUNTY, NV

	TRADE DATE	SETTLE DATE	CUSIP	DESCRIPTION	PAR VALUE	PRINCIPAL COST	PURCHASED INTEREST	TOTAL	PURCHASE YIELD
BUY									
	06/11/2026	06/12/2026	3136GD4J9	FANNIE MAE 4.100 04/22/31 '27	1,294,000.00	1,278,122.62	7,368.61	(1,285,491.23)	4.38
	06/17/2026	06/18/2026	91282CKF7	US TREASURY 4.125 03/31/31	1,750,000.00	1,740,156.25	15,581.45	(1,755,737.70)	4.25
BUY TOTAL					**3,044,000.00**	**3,018,278.87**	**22,950.06**	**(3,041,228.93)**	**4.31**

	TRADE DATE	SETTLE DATE	CUSIP	DESCRIPTION	PAR VALUE	BOOK VALUE	TOTAL	NET REALIZED GAIN/LOSS
MATURITY								
	06/09/2026	06/09/2026	64952WED1	NEW YORK LIFE GLOBAL FUNDING 1.15 06/09/2026	(1,000,000.00)	1,000,000.00	1,000,000.00	0.00
	06/12/2026	06/12/2026	3130AWLZ1	FEDERAL HOME LOAN BANKS 4.75 06/12/2026	(1,750,000.00)	1,750,000.00	1,750,000.00	0.00
MATURITY TOTAL					**(2,750,000.00)**	**2,750,000.00**	**2,750,000.00**	**0.00**

	TRADE DATE	SETTLE DATE	CUSIP	DESCRIPTION	PAR VALUE	BOOK VALUE	TOTAL	NET REALIZED GAIN/LOSS
PRINCIPAL PAY-DOWN								
	06/25/2026	06/25/2026	3132XDBQ5	FH WA4446	(1,416.61)	1,413.11	1,416.61	3.50
PRINCIPAL PAY-DOWN TOTAL					**(1,416.61)**	**1,413.11**	**1,416.61**	**3.50**

MEEDER PUBLIC FUNDS

Income/Dividend Received

IDENTIFIER	DESCRIPTION	PAYMENT DATE	POST DATE	INTEREST/DIVIDENDS RECEIVED
BONY				
91282CHE4	US TREASURY 3.625 05/31/28	05/31/2026	06/01/2026	32,625.00
023135CP9	AMAZON.COM 4.550 12/01/27 '27	06/01/2026	06/01/2026	45,500.00
X9USDDGCM	BNY DREYFUS GVT CM;INST	05/31/2026	06/02/2026	2,037.64
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	06/03/2026	06/03/2026	1,074.21
90355GHQ2	UBS USA 5.000 11/08/28	06/08/2026	06/08/2026	1,053.15
64952WED1	NEW YORK LIFE GLOBAL FUNDING 1.15 06/09/2026	06/09/2026	06/09/2026	5,750.00
94988J6F9	WELLS FARGO BANK 5.254 12/11/26 '26 MTN	06/11/2026	06/11/2026	52,540.00
3130AWLZ1	FEDERAL HOME LOAN BANKS 4.75 06/12/2026	06/12/2026	06/12/2026	41,562.50
62847NEQ5	MVB BANK 4.150 08/13/27	06/13/2026	06/15/2026	874.11
92970QAK1	WFCIT-261-A	06/15/2026	06/15/2026	3,400.00
89240JAD3	TART-25A-A3	06/15/2026	06/15/2026	6,766.67
02589BAE0	AXCMT-243-A	06/15/2026	06/15/2026	6,781.25
02582JKT6	AXCMT-255-A	06/15/2026	06/15/2026	7,516.67
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	06/17/2026	06/17/2026	926.77
4581X0DG0	IDB 2.250 06/18/29 MTN	06/18/2026	06/18/2026	22,500.00
3130AQA45	FHLBANKS 2.250 12/21/26	06/21/2026	06/22/2026	22,500.00
062119BK7	BANK FIVE 4.650 03/20/28	06/20/2026	06/22/2026	979.43
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	06/21/2026	06/22/2026	947.84
146102AP3	CARTER BANK & TR 4.300 03/20/29	06/20/2026	06/22/2026	905.71
32026US23	SUNFLOWER BK 4.500 06/21/27	06/21/2026	06/22/2026	5,564.71
43814VAC1	HONDO-251-A3	06/21/2026	06/22/2026	7,616.67
3137FLN91	FH-K091-A2	06/01/2026	06/25/2026	5,841.67
3132XDBQ5	FH WA4446	06/01/2026	06/25/2026	4,728.86
3132XKTY3	FH WN5066	06/01/2026	06/25/2026	3,565.00
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	06/01/2026	06/25/2026	3,760.83
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	06/01/2026	06/25/2026	4,529.17
3140HW4G4	FN BL5322	06/01/2026	06/25/2026	5,062.50
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	06/01/2026	06/25/2026	6,580.00

MEEDER PUBLIC FUNDS

Income/Dividend Received

3140Q1C57	FN BZ5491	06/01/2026	06/25/2026	7,078.33
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	06/01/2026	06/25/2026	8,672.92
3137HKXJ8	FH-K539-A2	06/01/2026	06/25/2026	5,512.50
3132XKXN2	FH WN5184	06/01/2026	06/25/2026	7,750.00
910286GM9	UNITED FIDELITY 4.550 06/29/27	06/29/2026	06/29/2026	958.37
3130AMVK5	FHLBANKS 2.000 12/29/27	06/29/2026	06/29/2026	5,000.00
91282CHK0	US TREASURY 4.000 06/30/28	06/30/2026	06/30/2026	36,000.00
BONY - TOTAL				**374,462.48**

IDENTIFIER	DESCRIPTION	PAYMENT DATE	POST DATE	INTEREST/DIVIDENDS RECEIVED
OUTSIDE HOLDINGS				
NVLGIP	Nevada-LGIP	05/31/2026	06/01/2026	142,056.12
OUTSIDE HOLDINGS - TOTAL				**142,056.12**
TOTAL				**516,518.60**

MEEDER PUBLIC FUNDS

Contribution/Withdrawals and Expenses

	POST DATE	PAR VALUE	TOTAL
DOUGLAS COUNTY, NV			
CONTRIBUTION			
	06/18/2026	291,228.93	291,228.93
CONTRIBUTION TOTAL		**291,228.93**	**291,228.93**
WITHDRAWAL			
	06/18/2026	(291,228.93)	(291,228.93)
WITHDRAWAL TOTAL		**(291,228.93)**	**(291,228.93)**

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	07/03/2026	1,039.56
90355GHQ2	UBS USA 5.000 11/08/28	07/08/2026	1,019.18
64952WFR9	NYL GLOBAL FUND 4.250 01/09/31 MTN	07/09/2026	28,687.50
6944PL2Z1	PACIFIC LIFE GLO 4.900 01/11/29 MTN	07/13/2026	49,000.00
62847NEQ5	MVB BANK 4.150 08/13/27	07/13/2026	845.92
31422BSE1	FARMER MAC 1.900 01/13/27 MTN	07/13/2026	19,000.00
89236TKQ7	TOYOTA MOTOR CRD 4.625 01/12/28 MTN	07/13/2026	23,125.00
459058KT9	IBRD 3.500 07/12/28 MTN	07/13/2026	35,000.00
92970QAK1	WFCIT-261-A	07/15/2026	3,400.00
89235MLC3	Toyota Financial Savings Bank 0.95 07/15/2026	07/15/2026	1,168.32
02582JKT6	AXCMT-255-A	07/15/2026	7,516.67
02589BAE0	AXCMT-243-A	07/15/2026	6,781.25
89240JAD3	TART-25A-A3	07/15/2026	6,766.67
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	07/17/2026	896.88
146102AP3	CARTER BANK & TR 4.300 03/20/29	07/20/2026	876.49
062119BK7	BANK FIVE 4.650 03/20/28	07/20/2026	947.84
43814VAC1	HONDO-251-A3	07/21/2026	7,616.67
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	07/21/2026	917.26
3133EN6W5	FED FARM CR BNKS 3.625 07/24/28	07/24/2026	36,250.00
3140HW4G4	FN BL5322	07/25/2026	5,062.50
3132XKTY3	FH WN5066	07/25/2026	3,450.00
3132XKXN2	FH WN5184	07/25/2026	7,500.00
3132XDBQ5	FH WA4446	07/25/2026	4,571.42
3140Q1C57	FN BZ5491	07/25/2026	6,850.00
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	07/27/2026	6,580.00
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	07/27/2026	3,760.83
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	07/27/2026	8,672.92
3137HKXJ8	FH-K539-A2	07/27/2026	5,512.50

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	07/27/2026	4,529.17
3137FLN91	FH-K091-A2	07/27/2026	5,841.67
910286GM9	UNITED FIDELITY 4.550 06/29/27	07/29/2026	927.45
91282CLC3	US TREASURY 4.000 07/31/29	07/31/2026	36,000.00
JUL 2026 TOTAL			**330,113.65**
14042TJD0	CAPITL ONE NA 3.550 08/03/27	08/03/2026	4,365.82
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	08/03/2026	1,074.21
89236TMJ1	TOYOTA MOTOR CRD 4.550 08/07/26 MTN	08/07/2026	(306.08)
89236TMJ1	TOYOTA MOTOR CRD 4.550 08/07/26 MTN	08/07/2026	34,125.00
90355GHQ2	UBS USA 5.000 11/08/28	08/10/2026	1,053.15
795451AK9	SALLIE MAE BNK 1.100 08/11/26	08/11/2026	1,352.79
857894Q77	STEARNS BANK 4.050 08/14/28	08/13/2026	4,980.72
3133EP3B9	FED FARM CR BNKS 4.125 02/13/29	08/13/2026	37,125.00
62847NEQ5	MVB BANK 4.150 08/13/27	08/13/2026	874.12
23204HQA9	CUSTOMERS BANK 4.050 08/13/27	08/14/2026	4,980.72
31315PX53	FARMER MAC 3.650 08/14/29 MTN	08/14/2026	35,222.50
31422XW99	FARMER MAC 3.850 02/14/28 MTN	08/14/2026	38,500.00
3130AQRW5	FHLBANKS 2.400 02/17/32 '26	08/17/2026	22,800.00
92970QAK1	WFCIT-261-A	08/17/2026	3,400.00
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	08/17/2026	926.77
02582JKT6	AXCMT-255-A	08/17/2026	7,516.67
02589BAE0	AXCMT-243-A	08/17/2026	6,781.25
89240JAD3	TART-25A-A3	08/17/2026	6,766.67
062119BK7	BANK FIVE 4.650 03/20/28	08/20/2026	979.43
146102AP3	CARTER BANK & TR 4.300 03/20/29	08/20/2026	905.71
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	08/21/2026	947.84
43814VAC1	HONDO-251-A3	08/21/2026	7,616.67
3132XKTY3	FH WN5066	08/25/2026	3,447.92

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	08/25/2026	8,672.91
3137HKXJ8	FH-K539-A2	08/25/2026	5,512.50
3132XKXN2	FH WN5184	08/25/2026	7,495.47
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	08/25/2026	5,062.32
3132XDBQ5	FH WA4446	08/25/2026	4,565.80
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	08/25/2026	4,529.17
3140Q1C57	FN BZ5491	08/25/2026	6,845.34
3140HW4G4	FN BL5322	08/25/2026	4,952.64
3137FLN91	FH-K091-A2	08/25/2026	5,841.67
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	08/25/2026	6,580.00
3133EPUN3	FED FARM CR BNKS 4.500 08/28/28	08/28/2026	45,112.50
857477CW1	STATE STREET 4.729 02/28/30 '30	08/28/2026	23,645.00
910286GM9	UNITED FIDELITY 4.550 06/29/27	08/31/2026	958.37
AUG 2026 TOTAL			**355,210.56**
478160DH4	JOHNSON&JOHNSON 4.550 03/01/28 '28	09/01/2026	45,500.00
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	09/03/2026	1,074.21
90355GHQ2	UBS USA 5.000 11/08/28	09/08/2026	1,053.15
3130ATS65	FHLBANKS 4.875 09/10/32	09/10/2026	24,375.00
3133ERSP7	FED FARM CR BNKS 3.500 09/10/29	09/10/2026	35,000.00
3133ENRD4	FED FARM CR BNKS 1.680 03/10/27	09/10/2026	16,800.00
3130AV4X7	FHLBANKS 4.375 03/11/33	09/11/2026	10,937.50
62847NEQ5	MVB BANK 4.150 08/13/27	09/14/2026	874.12
14913R2Q9	CTRPLLR FIN SERV 1.150 09/14/26 MTN	09/14/2026	73.23
14913R2Q9	CTRPLLR FIN SERV 1.150 09/14/26 MTN	09/14/2026	5,750.00
89240JAD3	TART-25A-A3	09/15/2026	6,717.58
58933YBQ7	MERCK & CO 4.150 09/15/30 '30	09/15/2026	31,125.00
92970QAK1	WFCIT-261-A	09/15/2026	3,400.00
02582JKT6	AXCMT-255-A	09/15/2026	7,516.67

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
02589BAE0	AXCMT-243-A	09/15/2026	6,781.25
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	09/17/2026	926.77
931142ER0	WALMART 1.050 09/17/26 '26	09/17/2026	82.50
931142ER0	WALMART 1.050 09/17/26 '26	09/17/2026	5,250.00
02007G3Q4	ALLY BANK 3.900 09/20/27	09/21/2026	4,875.75
43814VAC1	HONDO-251-A3	09/21/2026	7,616.67
062119BK7	BANK FIVE 4.650 03/20/28	09/21/2026	979.43
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	09/21/2026	947.84
146102AP3	CARTER BANK & TR 4.300 03/20/29	09/21/2026	905.71
3130AK4Y9	FHLBANKS 0.900 09/22/27 '26	09/22/2026	9,000.00
3130AH3Z4	FHLBANKS 2.200 09/24/29 '26	09/24/2026	21,175.00
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	09/25/2026	6,579.99
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	09/25/2026	8,672.91
3132XKXN2	FH WN5184	09/25/2026	7,490.41
3137HKXJ8	FH-K539-A2	09/25/2026	5,512.50
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	09/25/2026	5,062.32
3132XKTY3	FH WN5066	09/25/2026	3,445.58
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	09/25/2026	4,529.17
3137FLN91	FH-K091-A2	09/25/2026	5,841.67
3132XDBQ5	FH WA4446	09/25/2026	4,557.03
3140HW4G4	FN BL5322	09/25/2026	4,819.64
3140Q1C57	FN BZ5491	09/25/2026	6,839.08
3130AMVK5	FHLBANKS 2.000 12/29/27	09/29/2026	5,000.00
17325FBB3	CITIBANK NA US 5.803 09/29/28 '28	09/29/2026	58,030.00
910286GM9	UNITED FIDELITY 4.550 06/29/27	09/29/2026	958.37
91282CKF7	US TREASURY 4.125 03/31/31	09/30/2026	36,093.75
91282CGT2	US TREASURY 3.625 03/31/28	09/30/2026	18,125.00
SEP 2026 TOTAL			**430,294.79**

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	10/05/2026	1,039.56
61690U3V0	MSBNA 4.650 04/06/28	10/06/2026	5,781.80
90355GHQ2	UBS USA 5.000 11/08/28	10/08/2026	1,019.18
62847NEQ5	MVB BANK 4.150 08/13/27	10/13/2026	845.92
12547CAX6	CIBC BANK 4.450 04/13/28	10/14/2026	5,533.12
02582JKT6	AXCMT-255-A	10/15/2026	7,516.67
02589BAE0	AXCMT-243-A	10/15/2026	6,781.25
89240JAD3	TART-25A-A3	10/15/2026	6,326.37
92970QAK1	WFCIT-261-A	10/15/2026	3,400.00
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	10/19/2026	896.88
571676AT2	MARS 4.550 04/20/28 '28	10/20/2026	22,750.00
062119BK7	BANK FIVE 4.650 03/20/28	10/20/2026	947.84
3133EPGG4	FED FARM CR BNKS 4.000 04/20/33	10/20/2026	20,800.00
146102AP3	CARTER BANK & TR 4.300 03/20/29	10/20/2026	876.49
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	10/21/2026	917.26
43814VAC1	HONDO-251-A3	10/21/2026	7,466.27
06051GGA1	BOFAML 3.248 10/21/27 '26 MTN	10/21/2026	16,240.00
3136GD4J9	FANNIE MAE 4.100 04/22/31 '27	10/22/2026	26,527.00
3137HKXJ8	FH-K539-A2	10/26/2026	5,512.50
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	10/26/2026	5,062.32
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	10/26/2026	4,529.17
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	10/26/2026	6,579.99
3132XKXN2	FH WN5184	10/26/2026	7,485.07
3137FLN91	FH-K091-A2	10/26/2026	5,841.67
3140Q1C57	FN BZ5491	10/26/2026	6,832.55
3132XKTY3	FH WN5066	10/26/2026	3,443.13
3132XDBQ5	FH WA4446	10/26/2026	4,548.09
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	10/26/2026	8,672.90

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
3140HW4G4	FN BL5322	10/26/2026	4,668.86
91159HHR4	US BANCORP 3.150 04/27/27 '27 MTN	10/27/2026	15,750.00
3130APFQ3	FHLBANKS 1.100 10/28/26 '26	10/28/2026	11,000.00
3130APFQ3	FHLBANKS 1.100 10/28/26 '26	10/28/2026	909.17
910286GM9	UNITED FIDELITY 4.550 06/29/27	10/29/2026	927.45
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	10/30/2026	78,375.00
OCT 2026 TOTAL			**305,803.46**
91282CQK0	US TREASURY 3.875 04/30/31	11/02/2026	38,750.00
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	11/03/2026	43.67
108622PJ4	BRIDGEWATER BANK 5.100 11/03/26	11/03/2026	1,074.21
61768EE82	MORGAN PVT BNK 5.050 11/08/28	11/09/2026	6,313.47
90355GHQ2	UBS USA 5.000 11/08/28	11/09/2026	1,053.15
02589AF98	AM EX BK 5.000 11/08/28	11/09/2026	6,250.96
94988J6F9	WELLS FARGO BANK 5.254 12/11/26 '26 MTN	11/10/2026	43,491.44
62847NEQ5	MVB BANK 4.150 08/13/27	11/13/2026	874.12
92970QAK1	WFCIT-261-A	11/16/2026	3,400.00
89240JAD3	TART-25A-A3	11/16/2026	5,951.17
02582JKT6	AXCMT-255-A	11/16/2026	7,516.67
02589BAE0	AXCMT-243-A	11/16/2026	6,781.25
06406RAD9	BONY MELLON 3.250 05/16/27 '27 MTN	11/16/2026	16,250.00
912828X88	US TREASURY 2.375 05/15/27	11/16/2026	23,750.00
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	11/17/2026	926.77
90385LDQ9	ULTIMA BANK MN 4.400 11/17/26	11/17/2026	45.82
87164Y3Z5	SYNCHRONY BANK 4.900 11/17/28	11/17/2026	6,125.94
146102AP3	CARTER BANK & TR 4.300 03/20/29	11/20/2026	905.71
062119BK7	BANK FIVE 4.650 03/20/28	11/20/2026	979.43
43814VAC1	HONDO-251-A3	11/23/2026	7,030.77
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	11/23/2026	947.84

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
3130APPZ2	FHLBANKS 1.500 11/23/26 '26	11/23/2026	15,000.00
254673E36	CAPITL ONE NA 3.200 05/24/27	11/24/2026	4,000.61
8562834U7	SBI CHICAGO 5.000 11/24/28	11/24/2026	6,250.96
3132XKXN2	FH WN5184	11/25/2026	7,478.13
3137HKXJ8	FH-K539-A2	11/25/2026	5,512.50
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	11/25/2026	6,579.98
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	11/25/2026	5,062.32
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	11/25/2026	4,529.17
3140Q1C57	FN BZ5491	11/25/2026	6,822.78
3137FLN91	FH-K091-A2	11/25/2026	5,841.67
3132XKTY3	FH WN5066	11/25/2026	3,439.93
3140HW4G4	FN BL5322	11/25/2026	4,460.27
3132XDBQ5	FH WA4446	11/25/2026	4,538.14
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	11/25/2026	8,672.89
74153WDB2	PRICOA GLOBAL 5.000 05/27/31 MTN	11/27/2026	41,250.00
3133ELB86	FED FARM CR BNKS 1.400 05/28/30 '25	11/30/2026	3,500.00
910286GM9	UNITED FIDELITY 4.550 06/29/27	11/30/2026	958.37
91282CHE4	US TREASURY 3.625 05/31/28	11/30/2026	32,625.00
NOV 2026 TOTAL			**344,985.12**
023135CP9	AMAZON.COM 4.550 12/01/27 '27	12/01/2026	45,500.00
90355GHQ2	UBS USA 5.000 11/08/28	12/08/2026	1,019.18
62847NEQ5	MVB BANK 4.150 08/13/27	12/14/2026	845.92
92970QAK1	WFCIT-261-A	12/15/2026	3,400.00
02582JKT6	AXCMT-255-A	12/15/2026	7,516.67
02589BAE0	AXCMT-243-A	12/15/2026	6,781.25
89240JAD3	TART-25A-A3	12/15/2026	5,591.42
4581X0DG0	IDB 2.250 06/18/29 MTN	12/18/2026	22,500.00
32026US23	SUNFLOWER BK 4.500 06/21/27	12/21/2026	5,595.29

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
062119BK7	BANK FIVE 4.650 03/20/28	12/21/2026	947.84
3130AQA45	FHLBANKS 2.250 12/21/26	12/21/2026	22,500.00
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	12/21/2026	917.26
3130AQA45	FHLBANKS 2.250 12/21/26	12/21/2026	64.38
146102AP3	CARTER BANK & TR 4.300 03/20/29	12/21/2026	876.49
43814VAC1	HONDO-251-A3	12/21/2026	6,605.57
3132XDBQ5	FH WA4446	12/25/2026	4,529.66
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	12/25/2026	6,579.98
3140Q1C57	FN BZ5491	12/25/2026	6,816.79
3132XKXN2	FH WN5184	12/25/2026	7,473.63
3132XKTY3	FH WN5066	12/25/2026	3,437.86
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	12/25/2026	8,672.88
3140HW4G4	FN BL5322	12/25/2026	4,314.83
3137HKXJ8	FH-K539-A2	12/25/2026	5,512.50
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	12/25/2026	5,062.32
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	12/25/2026	4,529.17
3137FLN91	FH-K091-A2	12/25/2026	5,841.67
910286GM9	UNITED FIDELITY 4.550 06/29/27	12/29/2026	927.45
3130AMVK5	FHLBANKS 2.000 12/29/27	12/29/2026	5,000.00
91282CHK0	US TREASURY 4.000 06/30/28	12/31/2026	36,000.00
DEC 2026 TOTAL			**235,360.00**
90355GHQ2	UBS USA 5.000 11/08/28	01/08/2027	1,053.15
6944PL2Z1	PACIFIC LIFE GLO 4.900 01/11/29 MTN	01/11/2027	49,000.00
64952WFR9	NYL GLOBAL FUND 4.250 01/09/31 MTN	01/11/2027	28,687.50
89236TKQ7	TOYOTA MOTOR CRD 4.625 01/12/28 MTN	01/12/2027	23,125.00
459058KT9	IBRD 3.500 07/12/28 MTN	01/12/2027	35,000.00
31422BSE1	FARMER MAC 1.900 01/13/27 MTN	01/13/2027	19,000.00
62847NEQ5	MVB BANK 4.150 08/13/27	01/13/2027	874.12

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
31422BSE1	FARMER MAC 1.900 01/13/27 MTN	01/13/2027	29,909.30
02582JKT6	AXCMT-255-A	01/15/2027	7,516.67
02589BAE0	AXCMT-243-A	01/15/2027	6,781.25
92970QAK1	WFCIT-261-A	01/15/2027	3,400.00
89240JAD3	TART-25A-A3	01/15/2027	5,262.29
062119BK7	BANK FIVE 4.650 03/20/28	01/20/2027	979.43
146102AP3	CARTER BANK & TR 4.300 03/20/29	01/20/2027	905.71
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	01/21/2027	947.84
43814VAC1	HONDO-251-A3	01/21/2027	6,202.52
3133EN6W5	FED FARM CR BNKS 3.625 07/24/28	01/25/2027	36,250.00
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	01/25/2027	8,672.87
3132XKXN2	FH WN5184	01/25/2027	7,468.27
3137HKXJ8	FH-K539-A2	01/25/2027	5,512.50
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	01/25/2027	5,062.32
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	01/25/2027	6,579.97
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	01/25/2027	4,529.17
3132XDBQ5	FH WA4446	01/25/2027	4,520.65
3137FLN91	FH-K091-A2	01/25/2027	5,841.67
3140Q1C57	FN BZ5491	01/25/2027	6,808.87
3132XKTY3	FH WN5066	01/25/2027	3,435.40
3140HW4G4	FN BL5322	01/25/2027	4,130.58
910286GM9	UNITED FIDELITY 4.550 06/29/27	01/29/2027	958.37
JAN 2027 TOTAL			**318,415.40**
91282CLC3	US TREASURY 4.000 07/31/29	02/01/2027	36,000.00
14042TJD0	CAPITL ONE NA 3.550 08/03/27	02/03/2027	4,438.18
90355GHQ2	UBS USA 5.000 11/08/28	02/08/2027	1,053.15
89240JAD3	TART-25A-A3	02/15/2027	4,938.97
92970QAK1	WFCIT-261-A	02/16/2027	3,400.00

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
31315PX53	FARMER MAC 3.650 08/14/29 MTN	02/16/2027	35,222.50
3133EP3B9	FED FARM CR BNKS 4.125 02/13/29	02/16/2027	37,125.00
23204HQA9	CUSTOMERS BANK 4.050 08/13/27	02/16/2027	5,063.28
62847NEQ5	MVB BANK 4.150 08/13/27	02/16/2027	874.12
02582JKT6	AXCMT-255-A	02/16/2027	7,516.67
31422XW99	FARMER MAC 3.850 02/14/28 MTN	02/16/2027	38,500.00
02589BAE0	AXCMT-243-A	02/16/2027	6,781.25
857894Q77	STEARNS BANK 4.050 08/14/28	02/16/2027	5,063.28
3130AQRW5	FHLBANKS 2.400 02/17/32 '26	02/17/2027	22,800.00
43814VAC1	HONDO-251-A3	02/22/2027	5,807.55
062119BK7	BANK FIVE 4.650 03/20/28	02/22/2027	979.43
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	02/22/2027	947.84
146102AP3	CARTER BANK & TR 4.300 03/20/29	02/22/2027	905.71
3132XDBQ5	FH WA4446	02/25/2027	4,512.40
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	02/25/2027	5,062.32
3137HKXJ8	FH-K539-A2	02/25/2027	5,512.50
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	02/25/2027	4,529.17
3140Q1C57	FN BZ5491	02/25/2027	6,802.80
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	02/25/2027	8,672.86
3137FLN91	FH-K091-A2	02/25/2027	5,841.67
3132XKTY3	FH WN5066	02/25/2027	3,433.53
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	02/25/2027	6,579.96
3132XKXN2	FH WN5184	02/25/2027	7,464.21
3140HW4G4	FN BL5322	02/25/2027	3,980.98
FEB 2027 TOTAL			**279,809.32**
478160DH4	JOHNSON&JOHNSON 4.550 03/01/28 '28	03/01/2027	45,500.00
857477CW1	STATE STREET 4.729 02/28/30 '30	03/01/2027	23,645.00
910286GM9	UNITED FIDELITY 4.550 06/29/27	03/01/2027	927.45

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
3133EPUN3	FED FARM CR BNKS 4.500 08/28/28	03/01/2027	45,112.50
90355GHQ2	UBS USA 5.000 11/08/28	03/08/2027	951.23
3133ENRD4	FED FARM CR BNKS 1.680 03/10/27	03/10/2027	16,800.00
3133ENRD4	FED FARM CR BNKS 1.680 03/10/27	03/10/2027	7,246.97
3130ATS65	FHLBANKS 4.875 09/10/32	03/10/2027	24,375.00
3133ERSP7	FED FARM CR BNKS 3.500 09/10/29	03/10/2027	35,000.00
3130AV4X7	FHLBANKS 4.375 03/11/33	03/11/2027	10,937.50
92970QAK1	WFCIT-261-A	03/15/2027	3,400.00
89240JAD3	TART-25A-A3	03/15/2027	4,619.11
02589BAE0	AXCMT-243-A	03/15/2027	6,781.25
58933YBQ7	MERCK & CO 4.150 09/15/30 '30	03/15/2027	31,125.00
62847NEQ5	MVB BANK 4.150 08/13/27	03/15/2027	789.52
02582JKT6	AXCMT-255-A	03/15/2027	7,516.67
02007G3Q4	ALLY BANK 3.900 09/20/27	03/19/2027	4,796.25
43814VAC1	HONDO-251-A3	03/22/2027	5,418.51
062119BK7	BANK FIVE 4.650 03/20/28	03/22/2027	884.65
3130AK4Y9	FHLBANKS 0.900 09/22/27 '26	03/22/2027	9,000.00
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	03/22/2027	856.11
146102AP3	CARTER BANK & TR 4.300 03/20/29	03/22/2027	818.06
3130AH3Z4	FHLBANKS 2.200 09/24/29 '26	03/24/2027	21,175.00
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	03/25/2027	6,579.95
3132XKTY3	FH WN5066	03/25/2027	3,431.85
3132XKXN2	FH WN5184	03/25/2027	7,460.57
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	03/25/2027	8,672.85
3132XDBQ5	FH WA4446	03/25/2027	4,504.39
3140HW4G4	FN BL5322	03/25/2027	3,856.28
3140Q1C57	FN BZ5491	03/25/2027	6,797.48
3137HKXJ8	FH-K539-A2	03/25/2027	5,512.50

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	03/25/2027	5,062.32
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	03/25/2027	4,529.17
3137FLN91	FH-K091-A2	03/25/2027	5,841.67
17325FBB3	CITIBANK NA US 5.803 09/29/28 '28	03/29/2027	58,030.00
910286GM9	UNITED FIDELITY 4.550 06/29/27	03/29/2027	896.54
3130AMVK5	FHLBANKS 2.000 12/29/27	03/29/2027	5,000.00
91282CKF7	US TREASURY 4.125 03/31/31	03/31/2027	36,093.75
91282CGT2	US TREASURY 3.625 03/31/28	03/31/2027	18,125.00
MAR 2027 TOTAL			**488,070.09**
61690U3V0	MSBNA 4.650 04/06/28	04/06/2027	5,750.20
90355GHQ2	UBS USA 5.000 11/08/28	04/08/2027	1,053.15
62847NEQ5	MVB BANK 4.150 08/13/27	04/13/2027	874.12
12547CAX6	CIBC BANK 4.450 04/13/28	04/14/2027	5,502.88
89240JAD3	TART-25A-A3	04/15/2027	4,308.64
02582JKT6	AXCMT-255-A	04/15/2027	7,516.67
02589BAE0	AXCMT-243-A	04/15/2027	6,781.25
92970QAK1	WFCIT-261-A	04/15/2027	3,400.00
062119BK7	BANK FIVE 4.650 03/20/28	04/20/2027	979.43
3133EPGG4	FED FARM CR BNKS 4.000 04/20/33	04/20/2027	20,800.00
146102AP3	CARTER BANK & TR 4.300 03/20/29	04/20/2027	905.71
571676AT2	MARS 4.550 04/20/28 '28	04/20/2027	22,750.00
43814VAC1	HONDO-251-A3	04/21/2027	5,041.34
06051GGA1	BOFAML 3.248 10/21/27 '26 MTN	04/21/2027	16,240.00
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	04/21/2027	947.84
3136GD4J9	FANNIE MAE 4.100 04/22/31 '27	04/22/2027	26,527.00
3137HKXJ8	FH-K539-A2	04/26/2027	5,512.50
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	04/26/2027	5,062.32
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	04/26/2027	4,529.17

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	04/26/2027	6,579.93
3137FLN91	FH-K091-A2	04/26/2027	5,841.67
3140HW4G4	FN BL5322	04/26/2027	3,719.26
3132XKXN2	FH WN5184	04/26/2027	7,456.24
3140Q1C57	FN BZ5491	04/26/2027	6,790.71
3132XKTY3	FH WN5066	04/26/2027	3,429.86
3132XDBQ5	FH WA4446	04/26/2027	4,495.93
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	04/26/2027	8,672.83
91159HHR4	US BANCORP 3.150 04/27/27 '27 MTN	04/27/2027	15,750.00
91159HHR4	US BANCORP 3.150 04/27/27 '27 MTN	04/27/2027	11,489.90
910286GM9	UNITED FIDELITY 4.550 06/29/27	04/29/2027	958.37
91282CQK0	US TREASURY 3.875 04/30/31	04/30/2027	38,750.00
3133ERDH1	FED FARM CR BNKS 4.750 04/30/29	04/30/2027	78,375.00
APR 2027 TOTAL			**336,791.91**
90355GHQ2	UBS USA 5.000 11/08/28	05/10/2027	1,019.18
61768EE82	MORGAN PVT BNK 5.050 11/08/28	05/10/2027	6,210.53
02589AF98	AM EX BK 5.000 11/08/28	05/10/2027	6,149.04
62847NEQ5	MVB BANK 4.150 08/13/27	05/13/2027	845.92
912828X88	US TREASURY 2.375 05/15/27	05/15/2027	7,829.71
06406RAD9	BONY MELLON 3.250 05/16/27 '27 MTN	05/16/2027	6,476.69
02582JKT6	AXCMT-255-A	05/17/2027	7,516.67
02589BAE0	AXCMT-243-A	05/17/2027	6,781.25
06406RAD9	BONY MELLON 3.250 05/16/27 '27 MTN	05/17/2027	16,250.00
87164Y3Z5	SYNCHRONY BANK 4.900 11/17/28	05/17/2027	6,026.06
912828X88	US TREASURY 2.375 05/15/27	05/17/2027	23,750.00
92970QAK1	WFCIT-261-A	05/17/2027	3,400.00
89240JAD3	TART-25A-A3	05/17/2027	3,985.65
146102AP3	CARTER BANK & TR 4.300 03/20/29	05/20/2027	876.49

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
062119BK7	BANK FIVE 4.650 03/20/28	05/20/2027	947.84
43814VAC1	HONDO-251-A3	05/21/2027	4,652.66
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	05/21/2027	917.26
8562834U7	SBI CHICAGO 5.000 11/24/28	05/24/2027	6,149.04
254673E36	CAPITL ONE NA 3.200 05/24/27	05/24/2027	3,935.39
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	05/25/2027	6,579.92
3137FLN91	FH-K091-A2	05/25/2027	5,841.67
3132XKTY3	FH WN5066	05/25/2027	3,427.83
3140Q1C57	FN BZ5491	05/25/2027	6,783.38
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	05/25/2027	8,672.81
3132XDBQ5	FH WA4446	05/25/2027	4,487.41
3140HW4G4	FN BL5322	05/25/2027	3,590.24
3137HKXJ8	FH-K539-A2	05/25/2027	5,512.50
3132XKXN2	FH WN5184	05/25/2027	7,451.83
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	05/25/2027	5,062.32
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	05/25/2027	4,529.17
74153WDB2	PRICOA GLOBAL 5.000 05/27/31 MTN	05/27/2027	41,250.00
3133ELB86	FED FARM CR BNKS 1.400 05/28/30 '25	05/28/2027	3,500.00
MAY 2027 TOTAL			**220,408.45**
023135CP9	AMAZON.COM 4.550 12/01/27 '27	06/01/2027	45,500.00
910286GM9	UNITED FIDELITY 4.550 06/29/27	06/01/2027	927.45
91282CHE4	US TREASURY 3.625 05/31/28	06/01/2027	32,625.00
90355GHQ2	UBS USA 5.000 11/08/28	06/08/2027	1,053.15
62847NEQ5	MVB BANK 4.150 08/13/27	06/14/2027	874.12
02582JKT6	AXCMT-255-A	06/15/2027	7,516.67
02589BAE0	AXCMT-243-A	06/15/2027	6,781.25
89240JAD3	TART-25A-A3	06/15/2027	3,675.23
92970QAK1	WFCIT-261-A	06/15/2027	3,400.00

MEEDER PUBLIC FUNDS

Projected Cash Flows

For the Period July 01, 2026 to June 30, 2027

CUSIP	DESCRIPTION	POST DATE	AMOUNT
4581X0DG0	IDB 2.250 06/18/29 MTN	06/18/2027	22,500.00
91527PCD7	UNVST BK AND TRS 4.500 06/21/28	06/21/2027	947.84
146102AP3	CARTER BANK & TR 4.300 03/20/29	06/21/2027	905.71
32026US23	SUNFLOWER BK 4.500 06/21/27	06/21/2027	129.04
062119BK7	BANK FIVE 4.650 03/20/28	06/21/2027	979.43
43814VAC1	HONDO-251-A3	06/21/2027	4,279.07
32026US23	SUNFLOWER BK 4.500 06/21/27	06/21/2027	5,564.71
3140Q1C57	FN BZ5491	06/25/2027	6,777.34
3132XKTY3	FH WN5066	06/25/2027	3,426.06
3137HKXJ8	FH-K539-A2	06/25/2027	5,512.50
3137HLJA1	FHMS K-540 A2 4.513 02/25/2030	06/25/2027	5,062.32
3137HNWH7	FHMS K-550 A2 4.163 10/25/2030	06/25/2027	8,672.80
3137HLXV9	FHMS K-541 A2 4.348 02/25/2030	06/25/2027	4,529.17
3137HQDM0	FHMS K-556 A2 3.948 01/25/2031	06/25/2027	6,579.91
3137FLN91	FH-K091-A2	06/25/2027	5,841.67
3132XDBQ5	FH WA4446	06/25/2027	4,479.21
3140HW4G4	FN BL5322	06/25/2027	3,485.42
3132XKXN2	FH WN5184	06/25/2027	7,447.98
910286GM9	UNITED FIDELITY 4.550 06/29/27	06/29/2027	117.84
910286GM9	UNITED FIDELITY 4.550 06/29/27	06/29/2027	958.37
3130AMVK5	FHLBANKS 2.000 12/29/27	06/29/2027	5,000.00
91282CHK0	US TREASURY 4.000 06/30/28	06/30/2027	36,000.00
JUN 2027 TOTAL			**241,549.23**
GRAND TOTAL			**3,886,811.97**

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MEEDER
PUBLIC FUNDS

AGENDA ITEM NO. D.

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: CONSENT ITEMS

TITLE:
For possible action. Discussion to accept the auditor's report on Douglas County's general ledger cash balances through July 31, 2026, per Nevada Revised Statute 251.030. (Kathy Kaiser, Comptroller)

RECOMMENDED MOTION:
Accept the auditor's report on Douglas County's general ledger cash balances through July 31, 2026, as presented.

FINANCIAL IMPACT:
None.

BACKGROUND:
Pursuant to Nevada Revised Statute 251.030, County Comptrollers are required to report to the Board of County Commissioners, at each regular board meeting, the condition of each fund in the treasury. The attached Cash Report reflects the cash balances currently recorded in the County's general ledger, or official accounting record. Actual general ledger cash balances may differ from reported cash balances due to timing differences of general ledger entries.

ATTACHMENTS:
Cash Report as of July 31, 2026_updated.pdf

Douglas County

Douglas County, Nevada Cash Report

From Date: 7/16/2026 - To Date: 7/31/2026

Summary Listing, Report By Fund - Account

Fund	Description	Beginning Balance	Net Change	Notes	Ending Balance
101	General Fund	$14,655,153.70	$1,960,967.45	1	$16,616,121.15
201	Stabilization Fund	$1,750,965.42	$4,311.15		$1,755,276.57
202	Nv Cooperative Extension	$542,569.34	$34,035.11		$576,604.45
208	Cash Trust	$837,210.39	($391.26)		$836,819.13
211	Solid Waste Mgmt.	$4,082,809.33	($31,806.03)		$4,051,003.30
212	Landscape Maintenance Districts	$8,384.55	$1,249.73		$9,634.28
215	Assistance To Indigents	$2,314,928.14	($1,503,333.85)	2	$811,594.29
216	Social Services	$1,635,466.31	$1,280,341.79	3	$2,915,808.10
217	One Nevada (Opioid Settlement)	$1,327,648.29	($27,457.26)		$1,300,191.03
220	PALS Sales Tax Fund	$0.00	$245,211.30		$245,211.30
222	Law Library	$79,770.58	($696.28)		$79,074.30
224	Library	$1,149,998.16	($13,441.02)		$1,136,557.14
232	Road Operating	$1,777,026.72	$2,356.17		$1,779,382.89
234	Room Tax	$4,164,764.03	($396,642.00)		$3,768,122.03
235	Library Gift Fund	$147,780.41	$542.64		$148,323.05
236	Tahoe-Douglas Trans.Dist.	$5,389,349.51	($418,151.28)		$4,971,198.23
240	Justice Ct. Admin. Assess	$1,694,831.27	$4,116.53		$1,698,947.80
242	China Spring Youth Camp	$1,004,929.92	($222,949.28)		$781,980.64
245	Stormwater Management	$545,500.11	($45,961.50)		$499,538.61
246	Flood Litigation Settlement Fund	$76,208.60	$0.00		$76,208.60
255	911 Emergency Services	$1,079,316.07	$232,952.90		$1,312,268.97
256	911 Surcharge	$633,924.28	($54,977.84)		$578,946.44
260	Senior Services Program	$1,110,439.23	$216,433.49		$1,326,872.72
297	Restricted Accounts Fund	$4,277,035.54	$148,566.86		$4,425,602.40
309	Risk Management	$5,979,407.77	$591,754.53		$6,571,162.30
310	Self Ins.Dental Insurance	$817,706.84	($11,282.39)		$806,424.45
313	Motor Pool/Vehicle Maint	$1,966,683.92	($179,986.96)		$1,786,696.96
324	Regional Water Fund	$2,659,246.93	($119,069.49)		$2,540,177.44
325	Sewer Utility	$12,992,896.50	$38,411.24		$13,031,307.74
328	Douglas County Water Utility	$22,033,195.45	($63,033.69)		$21,970,161.76
360	Airport Enterprise Fund	$2,665,570.10	($88,759.05)		$2,576,811.05
361	Stormwater Enterprise Fund	($73,942.22)	$1,076,329.68	4	$1,002,387.46
401	Extraordinary Maintenance	$3,714,642.47	$8,656.88		$3,723,299.35
405	Ad Val Capital Projects	$759,633.59	$14,078.59		$773,712.18
410	County Construction	$7,448,830.12	($25,025.88)		$7,423,804.24
420	Park Resident.Const.Tax	$1,008,883.33	$15,385.34		$1,024,268.67
430	Regional Transportation	$12,144,387.73	($44,720.08)		$12,099,667.65
440	Capital Projects-Debt Financed	$35,942,576.67	($4,702,582.66)	5	$31,239,994.01
541	Debt Service	$2,497,970.79	($259,768.25)		$2,238,202.54
600	Dc Redevelopment Area 2-Admin.	$77,936.83	$259,290.07		$337,226.90
601	Dc Redevl. Area 2-Cap. Projects	$28,916.00	$71.20		$28,987.20
606	Dc Redevel.-Cap.Projects	$2,793,405.43	$6,877.80		$2,800,283.23

Fund	Description	Beginning Balance	Net Change	Notes	Ending Balance
610	Gardnerville Town	$1,480,114.40	($85,877.64)		$1,394,236.76
611	Gardnerville Trash	$781,014.41	$132,732.09		$913,746.50
614	Gardnerville Ad Val Cap Proj	$100,631.54	$241.40		$100,872.94
620	Genoa Town	$743,363.22	$898.75		$744,261.97
622	Genoa Ad Val Cap Projects	$63,601.68	$156.47		$63,758.15
624	Genoa Construction Res	($20,283.63)	$10,016.37	**6**	($10,267.26)
630	Minden Town	$701,421.82	$144,814.09		$846,235.91
631	Minden Ad Val Cap Project	$133,326.68	$324.75		$133,651.43
635	Minden Trash	$798,206.81	$58,255.44		$856,462.25
636	Minden Cap.Equip./Constr.	$3,946,445.76	($57,816.94)		$3,888,628.82
639	Minden Wholesale Water Utility	$7,503,006.37	$215,627.84		$7,718,634.21
640	Minden Town Water	$13,206,279.35	$112,848.81		$13,319,128.16
710	School District	$97,600.00	$2,427,670.24		$2,525,270.24
720	School Dist. Debt	$3,871.54	$331,331.97		$335,203.51
804	Carson Water Sub	$749.96	$70,048.47		$70,798.43
806	Cave Rock	$0.00	$15,763.26		$15,763.26
808	Dcsid M&O	$0.00	$0.00		$0.00
809	EFFPD	$11,097.99	$1,104,711.18		$1,115,809.17
810	Elk Point Sanitation	$36.50	$215.33		$251.83
811	Gardnerville Main Street	$0.00	$0.00		$0.00
812	Gardnerville Rancho Gid	$1,310.97	$93,547.26		$94,858.23
813	Genoa Lakes District	$256,221.52	$0.00		$256,221.52
814	Indian Hill	$1,518.68	$76,322.78		$77,841.46
815	G'ville Mainstreet Rev.Ln	$0.00	$0.00		$0.00
818	Kingsbury Gid	$2,921.93	$76,742.43		$79,664.36
822	Lakeridge	$0.00	$736.13		$736.13
823	Legal Services	$13,578.44	($7,209.84)		$6,368.60
824	Logan Creek	$0.00	$2,253.84		$2,253.84
826	Mgsd	$451.98	$54,168.32		$54,620.30
829	NV Tahoe Conserv.Dist.	$0.00	$0.00		$0.00
830	Oliver Park	$0.00	$3,949.43		$3,949.43
832	Round Hill GID	$7.54	$31,117.91		$31,125.45
834	Sierra Estates	$0.00	$1,608.00		$1,608.00
836	Skyland	$0.00	$9,492.18		$9,492.18
838	Tahoe Douglas Sanitation	$148.56	$16,652.27		$16,800.83
839	Tahoe Douglas Fire	$8,886.02	$551,479.79		$560,365.81
840	Topaz Estates	$1,701.48	$17,092.32		$18,793.80
842	Zephyr Cove	$0.00	$2,498.67		$2,498.67
844	Zephyr Heights	$634.95	$5,231.48		$5,866.43
846	Zephyr Knolls	$0.00	$4,820.16		$4,820.16
847	Ef Swim Pool Dist Oper	$2,994.38	$293,298.47		$296,292.85
848	Ef Swim Pool Debt	$0.00	$0.00		$0.00
850	Employee Benefit Trust	$1,154,810.27	($315,128.75)		$839,681.52
852	T-D VISITORS AUTHORITY	$0.00	$0.00		$0.00
853	Western NV Reg.Youth Fac.	$0.00	$0.00		$0.00
855	Inmate Commissary Fund	$83,196.93	$932.35		$84,129.28
856	Inmates Trust	$20,489.58	$0.00		$20,489.58
860	Profit From Tax Sale	$0.00	$0.00		$0.00

Fund	Description	Beginning Balance	Net Change	Notes	Ending Balance
865	Unclaimed Monies	$129,321.54	($2,005.00)		$127,316.54
866	Public Guardian	$1,641,701.89	$0.00		$1,641,701.89
867	Public Administrator	$2,577,672.54	$0.00		$2,577,672.54
868	Library Gift Fund	$0.00	$0.00		$0.00
885	Mosquito District	$684.04	$73,115.95		$73,799.99
890	State Of Nevada	$2,982,164.19	($1,234,951.04)		$1,747,213.15
892	Department Of Wildlife	$5,921.11	$0.00		$5,921.11
894	Range Improvements	$0.00	$0.00		$0.00
895	Sierra Forest Fire	$0.00	$0.00		$0.00
896	Refund Of Taxes	$0.00	$0.00		$0.00
Grand Total: 100 Funds		$204,180,781.09	$2,169,631.39		$206,350,412.48

Notes

1	General Fund	Revenue collections
2	Assistance To Indigents	Annual budgeted interfund transfer
3	Social Services	Annual budgeted interfund transfer
4	Stormwater Enterprise Fund	Annual budgeted interfund transfer
5	Capital Projects-Debt Financed	Accounts payable
6	Genoa Construction Res	Waiting for grant revenue reimbursement

AGENDA ITEM NO. E.

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: CONSENT ITEMS

TITLE:
For possible action. Discussion to approve a $50,500 contract with Summit Plumbing Co., LLC for the 2026-27 Lift Station Wet Well servicing, and authorize the Director of Public Works to execute the contract and change orders up to 10% of the original contract. (Rick Robillard, Deputy Public Works Director)

RECOMMENDED MOTION:
Approve a $50,500 contract with Summit Plumbing Co., LLC for the 2026-27 Lift Station Wet Well servicing, and authorize the Director of Public Works to execute the contract and change orders up to 10% of the original contract.

FINANCIAL IMPACT:
Funds are available in 325 865 532.118 in the amount of $50,500.

BACKGROUND:
The Douglas County Sewer Utility solicited proposal from three (3) qualified contractors to provide Sewer Lift Station wet well cleaning on a routine basis to prevent fat, oils, and grease build-up and other debris from causing equipment failure and collection system maintenance issues. The Sewer Utility received one proposal from Summit Plumbing Co., LLC in the amount not-to-exceed of $50,500.

ATTACHMENTS:
26-27 Summit Wetwell Servicing Contract.pdf

CONTRACT FOR PRODCUTS AND SERVICES BY AN INDEPENDENT CONTRACTOR

A CONTRACT BETWEEN

DOUGLAS COUNTY, NEVADA

AND

SUMMIT PLUMBING CO., LLC

This Contract for Services by an Independent Contractor (the "Contract") is entered intoby and between Douglas County, a political subdivision of the State of Nevada, through the Board of County Commissioners (the "County"), and ***Summit Plumbing Co., LLC, a Domestic Limited-Liability Company*** (NV19991021762) registered with the Nevada Secretary of State ("Contractor"). The County and Contractor are at times collectively referred to hereinafter as the "Parties" or individually as the "Party."

WHEREAS, Douglas County, a political subdivision of the State of Nevada, from time to time requires the services of independent contractors; and

WHEREAS, it is deemed that the services of Contractor herein specified are both necessary and desirable and in the best interests of Douglas County; and

WHEREAS, Contractor represents that Contractor is duly qualified, equipped, staffed, ready, willing and able to perform and render the services hereinafter described.

NOW, THEREFORE, in consideration of the mutual promises and covenants herein made, the County and Contractor mutually agree as follows:

1. TERM AND EFFECTIVE DATE OF CONTRACT. The Contract will become effective on the date it is approved and signed by representatives of both Parties ("Effective Date"). Unless earlier terminated as set forth in paragraph 7, the terms of this Contract shall remain in effect for the duration of the Service Period of 12 months from the date of execution, as more particularly set forth in Paragraph 4.

2. INDEPENDENT CONTRACTOR STATUS. The Parties agree that Contractor, his associates and employees shall have the status of an independent contractors and that this contract, by explicit agreement of the parties, incorporates and applies the provisions of NRS 333.700, as necessarily adapted to the parties, including that Contractor is not a Douglas County employee and that there shall be no:

a. Withholding of income taxes by the County;
b. Industrial insurance coverage provided by the County;
c. Participation in group insurance plans which may be available to employees of the County;

d. Participation or contributions by either the independent contractor or the County to the public employees' retirement system;
e. Accumulation of vacation leave or sick leave;
f. Unemployment compensation coverage provided by the County if the requirements of NRS 612.085 for independent contractors are met.

Contractor and County agree to the following rights and obligations consistent with an independent contractor relationship between the Parties:

a. Contractor has the right to perform services for others during the term of this Agreement.
b. Contractor has the sole right to control and direct the means, manner and method by which the services required by this Agreement will be performed.
c. Contractor shall not be assigned a work location on County premises.
d. Contractor, at Contractor's sole expense, will furnish all equipment and materials used to provide the services required by this Agreement.
e. Contractor, at Contractor's sole expense, has the right to hire assistants as subcontractors, or to use Contractor's employees to provide the services required by this Agreement.
f. Contractor or Contractor's employees or contract personnel shall perform the services required by this Agreement, and Contractor agrees to the faithful performance and delivery of described services in accordance with the time frames contained herein; County shall not hire, supervise or pay any assistants to help Contractor.
g. Neither Contractor nor contractor's employees or contract personnel shall receive any training from County in the skills necessary to perform the services required by this Agreement.
h. County shall not require Contractor or Contractor's employees or contract personnel to devote full time to performing the services required by this Agreement.
i. Contractor understands that Contractor is solely responsible to pay any federal and state taxes and/or any social security or related payments applicable to money received for services provided under the terms of this contract. Contractor understands that an IRS Form 1099 will be filed by County for all payments County makes to Contractor.

3. INDUSTRIAL INSURANCE. Contractor further agrees that, prior to the commencement of any work and as a precondition to any obligation of the County to make any payment under the Contract, Contractor will provide the County with a work certificate and/or a certificate issued by a qualified insurer in accordance with NRS 616B.627. Contractor also agrees that, prior to commencing any work under the Contract, Contractor will complete and provide evidence to the County that Contractor has made the following written request to Contractor's insurer:

> ***Summit Plumbing Co., LLC*** *has entered into a contract with Douglas County to perform services through approximately* <u>*September 3, 2027*</u>*, and requests*

authorized insurer provide to Douglas County: (1) A certificate of coverage issued pursuant to NRS 616B.627 and (2) Notice of any lapse in coverage or nonpayment of coverage that the Contractor is required to maintain.

The certificate and notice should be mailed to:

Douglas County
Public Works Department
ATTN: Public Works Director
Post Office Box 218
Minden, Nevada 89423

Contractor agrees to maintain all required workers' compensation coverage throughout the entire term of the Contract. If Contractor does not maintain the required coverage throughout the entire term of the Contract, Contractor agrees that the County may, at any time the coverage is not maintained by Contractor, order the Contractor to stop work, suspend the Contract, or terminate the Contract at the sole discretion of the County. For each six-month period this Contract is in effect, Contractor agrees, prior to the expiration of the six-month period, to provide another written request to the insurer for the provision of a certificate and notice of lapse in, or nonpayment of, insurance coverage. If Contractor does not make the request or does not provide the certificate before the expiration of the six-month period, Contractor agrees that the County may order the Contractor to stop work, suspend the Contract, or terminate the Contract at the sole discretion of the County.

Contractor may, in lieu of furnishing a certificate of an insurer, provide an affidavit indicating that Contractor is a sole proprietor and that:

A. In accordance with the provisions of NRS 616B.659, has not elected to be included within the terms, conditions and provisions of chapters 616A to 616D, inclusive, of NRS; and
B. Is otherwise in compliance with those terms, conditions and provisions

4. SERVICES TO BE PERFORMED. The Parties agree that the Contractor will perform services related to service (11) existing liftstation wetwells and (1) surge tank per Table 1. Contractor will be responsible for pumping contents from the wetwell and disposing of the pumped contents at a permitted receiving facility. Douglas County Sewer Operations will provide access and operation o existing sewer facilities as needed. The Contractor is to perform the services on an on-call as needed basis. The Materials and Services are more particularly described and shall be completed in accordance with the requirements set forth in Exhibit A hereto.

5. PAYMENT FOR SERVICES. Contractor agrees to provide the services set forth in Paragraph 4 for a total cost not to exceed Fifty Thousand Five Hundred Dollars and Zero Cents ($ 50,500.00) (the "Contract Price"). Unless Contractor has received a written exemption from the County, Contractor shall submit monthly requests for payment for services performed under this Contract. Requests for payment shall be submitted no later than fifteen (15) days after the end of a month and must include a detailed summary of the expenditures reported in a form that supports the approved budget. Specifically, Contractor agrees to provide with each request for payment a

schedule of actual expenditures for the period, cumulative total expenditures for the entire contract, and a comparison of cumulative total expenditures to the maximum expected fee for the services and tasks set forth in Paragraph 4.

6. WARRANTY. Contractor agrees and hereby provides, warrants and represents each of the following with respect to any services provided under this Contract: the services, installations, or work performed under this Contract shall be free of defects in material and workmanship for a period of 365 days following the completion of such work. This term shall not be construed as a limitation on any other remedies that might be available to the County. The services will be provided in a professional and workman like manner and in conformity with the professional standards for comparable services in the industry, and shall comply with the applicable specifications or other requirements set forth in this Agreement.

7. TERMINATION OF CONTRACT. Either Party may terminate the Contract for cause if the other Party fails to correct any breach of the terms of the Contract within 30 days after receiving notice of such breach and having been given a reasonable opportunity to cure the breach. Provided, however, that except as otherwise set forth in this Contract, early termination will not relieve a Party of any obligation that became due prior to the date of termination.

8. LICENSING. Contractor agrees to maintain any required licenses to perform any services for County. The failure to maintain any required license will result in immediate termination of this Contract.

9. GENERAL LIABILITY INSURANCE. Douglas County's liability coverage will not extend to the Contractor and Contractor is required to acquire and maintain general liability insurance in the minimum amount of $1,000,000 during the term of this Contract at Contractor's sole expense. Proof of insurance must be sent to the Douglas County Manager. Such proof of insurance must be provided at least annually throughout the term of this Contract and Douglas County must be notified at least 30 days in advance of any cancellation or nonrenewal of such insurance.

10. NONAPPROPRIATION. All payments required pursuant to the Contract are contingent upon the availability of County funds. In accordance with NRS 354.626 and any other applicable provision of law, the financial obligations between the Parties will not exceed those monies appropriated and approved by the County for the Contract for the then current fiscal year under the Local Government Budget Act. The Contract will terminate and the County's obligations will be extinguished if the County fails to appropriate the necessary funding.

Nothing in the Contract will be construed to provide Contractor with a right of payment from any entity other than the County. Any funds budgeted by the County pursuant to the terms of the Contract that are not paid to Contractor will automatically revert to the County's discretionary control upon the completion, termination, or cancellation of the Contract. The County will not have any obligation to re-award or to provide, in any manner, the unexpended funds to Contractor. Contractor will have no claim of any sort to the unexpended funds.

11. CONSTRUCTION OF CONTRACT. The Contract will be construed and interpreted according to the laws of the State of Nevada. There will be no presumption for or against the drafter in interpreting or enforcing the Contract. The Contract Documents consist of this document, and Exhibit A. The Parties agree to be bound by the terms, conditions and specifications set forth in all Contract Documents, except as specifically modified or amended. The terms of the Contract Documents shall, to the extent reasonably practical, be read as complimentary to one another. In the event of an irreconcilable conflict between the terms of the Contract Documents, the terms of this document shall prevail, thereafter the terms of Exhibit A.

12. DISPUTE RESOLUTION. In the event a dispute arises between the Parties, the Parties promise and agree to first meet and confer to resolve any dispute. If such meeting does not resolve the dispute, then the Parties agree to mediate any dispute arising from or relating to the Contract before an independent mediator mutually agreed to by the parties. The fee, rate or charge of the mediator will be shared equally by the Parties, who will otherwise be responsible for their own attorney's fees and costs. If mediation is unsuccessful, litigation may only proceed before a department of the Ninth Judicial Court of the State of Nevada in and for the County of Douglas that was not involved in the mediation process and attorney's fees and costs will be awarded to the prevailing party at the discretion of the court.

13. COMPLIANCE WITH APPLICABLE LAWS. Contractor promises and agrees to fully and completely comply with all applicable local, state and federal laws, regulations, orders, or requirements of any sort in carrying out the obligations of the Contract, including, but not limited to, all federal, state, and local accounting procedures and requirements, all hazardous materials regulations, and all immigration and naturalization laws.

14. ASSIGNMENT. Contractor will neither assign, transfer nor delegate any rights, obligations or duties under the Contract without the prior written consent of the County.

15. COUNTY INSPECTION. The books, records, documents and accounting procedures and practices of Contractor related to the Contract will be subject to inspection, examination and audit by the County, including, but not limited to, the contracting agency, the County Manager, the District Attorney, and, if applicable, the Comptroller General of the United States, or any authorized representative of those entities.

16. DISPOSITION OF CONTRACT MATERIALS. Any books, reports, studies, photographs, negatives or other documents, data, drawings or other materials prepared by or supplied to Contractor in the performance of its obligations under the Contract (the "Materials") will be the exclusive property of the County and all such materials will be remitted and delivered, at Contractor's expense, to the County by Contractor upon the completion, termination or cancellation of the contract. Alternatively, if the County provides its written approval to Contractor, the Materials must be retained by Contractor for a minimum of six years after Contractor's receipt of the final payment from County and all other pending matters are closed. If, at any time during the retention period, the County, in writing, requests any or all of the Materials, then Contractor will promptly remit and deliver the materials, at Contractor's expense, to the County. Unless the County has requested the remittance and delivery by Contractor of the Materials, Contractor will not use, willingly allow or cause to have such Materials used for any

purpose other than the performance of Contractor's obligations under the terms of the Contract without the prior written consent of the County.

17. PUBLIC RECORDS LAW. Contractor expressly understands and agrees that all documents submitted, filed, or deposited with the County by Contractor, unless designated as confidential by a specific statue of the State of Nevada, will be treated as public records pursuant to NRS chapter 239 and shall be available for inspection and copying by any person, as defined in NRS 0.039, or any governmental entity. Contractor expressly and indefinitely waives all of its rights to bring, including but not limited to, by way complaint, interpleader, intervention, or any third party practice, any claims, demands, suits, actions, judgments, or executions, for damages or any other relief, in any administrative or judicial forum, against the County or any of its officers or employees, in either their official or individual capacity, for violations of or infringement of the copyright laws of the United States or of any other nation.

18. INDEMNIFICATION. Contractor agrees to indemnify, defend, and save and hold the County, its agents and employees harmless from any and all claims, causes of action or liability arising from or related to Contractor's negligent performance pursuant to the terms of the Contract by Contractor or Contractor's agents or employees.

19. MODIFICATION OF CONTRACT. The Contract and the attached exhibits constitute the entire agreement and understanding between the Parties and may only be modified by a written amendment signed by both of the Parties.

20. AUTHORITY. The Parties represent and warrant that they have the authority to enter into this agreement. Each signatory individually warrants that he or she is authorized to sign on behalf of the party for whom he or she is signing.

21. STANDARD OF CARE. Contractor will perform all services in a manner consistent with that level of care and skill ordinarily exercised by other members of Contractor's profession currently practicing in the same locality under similar conditions.

22. WAIVER OF LIEN. Contractor understands and agrees that the services it will render to the County are not intended for the improvement of real property or to otherwise grant any rights to Contractor pursuant to NRS chapter 108.

23. THIRD PARTY BENEFICIARY. Nothing contained in this Agreement is intended to convey any rights or to create a contractual relationship with any third party or to otherwise allow a third party to assert a cause of action against either Contractor or County.

24. FORCE MAJEURE. Neither Party shall be deemed to be in violation of this Agreement if it is prevented from performing any of its obligations hereunder due to protests, strikes, legal impossibility, failure of public transportation, civil or military authority, act of public enemy, accidents, fires, explosions, emergencies or acts of God, including, without limitation, earthquakes, floods, winds, or storms. In such an event, the intervening cause must not be through the fault of the Party asserting such an excuse, and the excused Party is obligated

to promptly perform in accordance with the terms of this Agreement after the intervening cause ceases.

25. WAIVER. The County's failure to insist upon Contractor's performance of any obligation hereunder shall not constitute a waiver of the County's right to enforce that obligation and the County may require compliance with that obligation or any other obligation at any time.

26. NOTICES. All notices, requests, demands and other communications hereunder must be in writing and will be deemed delivered when sent via certified mail, return receipt requested or by commercial courier, provided the courier's regular business is delivery service and provided further that it guarantees delivery to the addressee by the end of the next business day following the courier's receipt from the sender, addressed as follows (or any other address that the Party to be notified may have designated to the sender by like notice):

To County: Douglas County
Attn: Director Public Works
Post Office Box 218
Minden, Nevada 89423

To Contractor: **Summit Plumbing Co., LLC**
1749 Timber Court
Gardnerville, NV, 89410

27. CONFLICT OF INTEREST. By signing the Contract, Contractor agrees that any information obtained from Douglas County, in whatever form, will not be divulged to other competing interests without the permission of the County Manager. In the event of a breach of this provision, Douglas County may immediately withdraw, without penalty or any payment, from the Contract. Contractor must notify Douglas County of any other contracts or projects Contractor is working on that may impact Douglas County.

IN WITNESS WHEREOF, the Parties hereto have caused the Contract to be signed and intend to be legally bound thereby.

CONTRACTOR

By: _____
Name: **(Date)**

Douglas County

By: _____
Philip Ritger, Director Public Works **(Date)**

Exhibit A: Summit Plumbing Proposal

Exhibit A

PUBLIC WORKS

Philip Ritger
DIRECTOR

775-783-6480
Fax: 775-782-6266
website: www.douglascountynv.gov

1120 Airport Rd, Bldg. F-2
Minden, NV 89423

PO Box 218
Minden, NV 89423

Water & Sewer Utility
Road Maintenance
Stormwater Management
Building & Fleet Services

Request for Construction Proposal

Liftstation Wetwell Servicing

July 29, 2026

Douglas County Public Works is currently soliciting proposals to service (11) existing liftstation wetwells and (1) surge tank per Table 1. Contractor will be responsible for pumping contents from the wetwell and disposing of the pumped contents at a permitted receiving facility. See "Lift Station Location Map" for location references.

The project includes but is not limited to the following:

1. Servicing (10) existing liftstation wetwells and (1) existing surge tank and pumping their contents.
2. Contractor shall be responsible for pumping transporting and disposing of the pumped material at a permitted receiving facility.

		Lift Station Name											
	26-'27	Topsy	Valley Knolls	Sunridge	NVWWTP	North Fork	Wild Goose	Walley's	Montana	Clubhouse	Surge Tank	Clear Creek 1	Clear Creek 4
	Wetwell Size	6-ft Dia	10-ft DIA	10-ft DIA	6-ft Dia	6-ft Dia	6-ft Dia	6-ft Dia	8-ft Dia	8-ft Dia	8x17x8 ft		
Pumping Frequency	July	x	x	x	x	x	x	x	x			x	x
	August	x	x										
	September	x	x		x			x		x	x		
	October	x	x	x		x							
	November	x	x		x		x	x					
	December	x	x						x		x		
	January	x	x	x	x	x		x		x		x	x
	February	x	x										
	March	x	x	x	x		x	x			x		
	April	x	x			x							
	May	x	x	x									
	June	x	x		x			x			x		

Table 1

Assumptions:

a. Douglas County Sewer Operations will provide access and operation of existing sewer facilities as necessary.

b. Table 1 cleaning schedule for reference only, Douglas County reserves the right to alter or change the cleaning schedule as necessary to support sewer operations.

Contractor must have a valid Contractor license with the State of Nevada and can perform work within Douglas County.

The project is for on-call services from the Notice to Proceed until June 30, 2027.

The Contractor will be required to enter into a contract with Douglas County, see Attachment A template contract for requirements and reference.

Proposals are due by 4:00PM on August 12, 2026.

For Questions and/or to schedule a site visit, please contact;

Christine Larrance, PE
clarrance@douglasnv.us
(775) 783-6026

Douglas County Public Works
1120 Airport Road, #F-2
Minden, NV 89423

Cost Schedule:

Description		Unit	Unit Price	Total Price
Lift Station Wetwell Pumping	60	Each	$800.00	$48,000
Force Account	1	Lump Sum		$2,500
Total Cost				$50,500

Total Price in Words: Fifty Thousand Five Hundred Dollars and 00/100

Contractor Name: SUMMIT PLUMBING CO., LLC

Mailing Address: 1749 TIMBER CT.

GARDNERVILLE, NV 89410

Phone Number: 775-267-9987

Email: summitplumbingandseptic@gmail.com

Nevada License No. 0050252

Authorized Signature: Date: 8/4/2026

Proposals can be delivered via email to: clarrance@douglasnv.us

Douglas County Public Works
Attention: Christine Larrance
1120 Airport Road. #F-2
Minden, NV 89423

Attachment A: Contract Douglas County

AGENDA ITEM NO. F.

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: CONSENT ITEMS

TITLE:
For possible action. Discussion to authorize the Douglas County Sheriff's Office to accept a $35,500 State of Nevada Department of Public Safety (DPS) Traffic Safety Joining Forces Project Agreement Grant for Fiscal Year 2026-27 with a 25% matching requirement of $8,875 (totaling $44,375) for the grant period of October 1, 2026, through September 30, 2027; and authorize Sheriff Dan Coverley to sign the agreement. (Undersheriff Elges)

RECOMMENDED MOTION:
Accept a $35,500 DPS Traffic Safety Joining Forces Project Agreement Grant for Fiscal Year 2026-27, as presented; and authorize the Sheriff to sign the agreement.

FINANCIAL IMPACT:
The Douglas County Sheriff's Office will receive $32,000 to participate in twelve (12) traffic control events and cover traffic patrol overtime expenses, $1,000 to attend an annual conference and $2,500 for small equipment purchases to enhance the traffic events. There is a 25% in-kind matching fund required that will be calculated by using the vehicle hours used on these traffic events multiplied by the State's allowable rate of $20 per vehicle hour. The match is already budgeted and will not cost any additional funds.

BACKGROUND:
The Nevada Department of Public Safety (DPS) Office of Traffic Safety has awarded Douglas County Sheriff Office (DCSO) their Fiscal Year 2026-27 Joining Forces Grant. This grant allows DCSO to participate in high visibility, multi-jurisdictional traffic enforcement events in Douglas County during the grant year. The grant includes overtime reimbursement of $32,000, and meeting/conference reimbursement fees of $1,000 and small equipment purchases of $2,500. There will be a required grant match of 25%, or $8,875, which is typically matched through patrol vehicle hours at the State allowable rate of $20 per vehicle hour. The revenue and expenses will be recognized in the County fiscal years when they occur.

ATTACHMENTS:

Grant Form Packet 27F04.pdf

JF-2027-DCSO-2025.pdf

Douglas County Finance Department

Grant Information Form

Complete only GREY areas

Today's Date	8.09.2026	**Fund-Department #**	101	226
Project Number	27F04	**Fund-Department Name**	General	DCSO
Grant Title	Joining Forces Project Agreement			
Grant Purpose	Pays for overtime to participate in twelve traffic safety events during the grant period			
Awarding Entity	US Dept of Transportation thru NV DPS Office of Traffic Safety			
Total Grant Funds	$ 35,500.00			
Grant Start Date	10.01.26	**End Date**	9.30.27	
Grant Type	☑ Federal- Enter CFDA ☐ State ☐ Other	(description of Other)		
Federal CFDA#	20.600, 20.608, 20.616	**Agreement Number**	JF-2027-DCSO-2025	
Method of Funding	☐ Advance ☑ Reimbursement			
Reporting Frequency	☑ Monthly ☐ Quarterly ☐ Semi-Annually ☐ Annually ☐ Upon Completion			
Reporting Due By		(EX: 10th, 15th, 30th after the end of the Quarter)		
County Match Required?	☐ No ☑ Yes - enter $amount or %	**Match Amt**	$ 8,875.00	**or Match %** 25%
Match Type	☐ In-Kind **or** ☐ Cash			

County Contact Information

Contact Name	Keri Scheetz	**Phone#**	775.782.9904
Contact email	kscheetz@douglasnv.us		

Grantor Information

Grantor Contact Name		**Grantor Contact Phone #**	
Grantor Contact Email			
Pass-Through Entity	NV DPS Office of Traffic Safety	**Pass-Through Agreement #**	JF-2027-DCSO-2025
Pass-Thru Contact Name	Carrie Krupp	**Pass-Thru Contact Phone #**	775-684-7469
Pass-Thru Contact Email	clkrupp@dps.state.nv.us		

Required Approvals

Approval to apply	*D Swickard*	**Date**	**8.10.26**
Internal Review Committee		**Date**	
Board of County Commissioners		**Date**	

STATE OF NEVADA
DEPARTMENT OF PUBLIC SAFETY
OFFICE OF TRAFFIC SAFETY
Project Agreement

OTS UEI # N429NLYU9KN4

Project Title: Joining Forces	
Applicant Agency: Douglas County Sheriff's Office	**Governmental Unit:**
UEI Number: KE5GF37F6F95	**501 (c) Attached: No**
Budget Period: **From: Effective date of Authorization** **To: September 30, 2027**	
Performance Period: **From: Effective date of Authorization** **To: September 30, 2027**	

Project Description:
The Douglas County Sheriff's Office will utilize $35,500 in federal funding to participate in High Visibility Enforcement (HVE) events through the Joining Forces Program.

FAIN	**FY 2027 Award Amount**	**Assistance Listing #**
69A37525300004020NV0, 69A37525300001640NVA, 69A3752530000405ENVA	**$35,500.00**	20.600 (402 funds), 20.608 (164 funds), 20.616(e) (405 DD)

ACCEPTANCE OF CONDITIONS: It is understood and agreed by the undersigned that a grant received as a result of this agreement is subject to Public Law 114-94, Highway Safety Act of 1966, and Nevada Revised Statutes, Chapter 223.200 and all administrative regulations governing grants established by the U.S. Department of Transportation and the State of Nevada. It is expressly agreed that this project constitutes an official part of the State's Highway Safety Plan and that said Applicant Agency will meet the requirements as set forth herein, including Schedules A, B, C, and C Supplemental which are incorporated herein and made a part of this agreement. **The Applicant Agency MAY NOT proceed with this project, or any portion thereof, until funds are appropriated by the U.S. Congress and written authorization is received from the Office of Traffic Safety. It is also understood by the Applicant Agency that any funds expended prior to receipt of the written Authorization to Proceed WILL NOT be reimbursed.**

Department of Public Safety	**Authorizing Official**
Signature: Amy Davey	Signature:
Name: Amy Davey	**Name:** Daniel Coverley
Title: Administrator/Highway Safety Coordinator, NV DPS-OTS	**Title:** Sheriff
Contact Information	**Project Director**
Program Manager: Carrie Krupp	**Signature:**
Phone: (775) 684-7469	**Name:** John Lenz
E-Mail: clkrupp@dps.state.nv.us	**Title:** Sergeant

SCHEDULE A
DESCRIPTION OF PROJECT

SPECIAL CONDITIONS:

PURPOSE

PROBLEM STATEMENT:

The largest problem in our jurisdiction is Excessive Speed followed by Impaired Driving and Distracted Driving.

Traffic citations for these largest problem areas in our jurisdiction totaled 1,402 in 2025. Of these 1,300 were issued for excessive speed, 17 were issued for impaired driving and 85 citations were issued for distracted driving.

Solution:
Law enforcement agencies in Nevada join forces to conduct high visibility enforcement of Nevada's safety belt, child passenger, impaired driving, distracted driving, speeding and pedestrian laws using Federal grant funds provided by the National Highway Traffic Safety Administration (NHTSA) through the Nevada Department of Public Safety - Office of Traffic Safety.

COUNTERMEASURES:

Enforcement and Legislation

GOALS:

Increase effective enforcement and adjudication of traffic safety related laws to reduce crashes, injuries, and fatalities.
Reduce the number of impaired driving related crashes.
Reduce the number of speed related crashes.
Reduce the number of speed related crashes.
Increase occupant restraint use, including child-safety seats, in all vehicles traversing Nevada's roadways.
Increase education and compliance of Nevada's move over law.
Reduce the number of intersection violation related crashes.
Reduce the number of vulnerable road user related crashes.

OBJECTIVES
MEASUREABLE STEPS / TIMELINE

Increase the number of public participation events
From: 24 To: 30

Grant funds shall be expended for the purposes and budget specified herein.

An agency representative will attend quarterly SHSP Task Force Meetings.

For any travel funded with this project a trip report will be submitted as a claim backup document describing the education received and how this information will be utilized to improve the grant project.

COMMUNITY ENGAGEMENTS OBJECTIVE/PERFORMANCE MEASURE:

1. Complete media exposure (news conference, news releases, or interviews) prior and post each event in the progress report narrative. Any printed materials such as flyers, brochures, etc., will be submitted to the OTS prior to printing for approval. Television and radio spots copy will be submitted to OTS for pre-approval.

2. Describe the feedback received from community participants during the event in a progress report.

3. Report community engagement activities in underserved communities (more information available below in the Federal Register link) in a progress report.

LONGEVITY & EFFECTIVENESS

The Douglas County Sheriff's Office will support this project with continued coordination with joining forces agencies to enforce all Nevada Traffic Laws to keep Nevada Roadways safer for its residents and outside travelers.

OTHER REQUIRED ACTIVITIES:

All sub-recipients are required to:

1. Hold a press conference or submit press release to local newspaper(s) detailing the program, funding source,goals and objectives and the probable outcome, within 30 days of receipt of Authorization to Proceed (ATP).
2. Track, account for and report all in-kind contributions pertaining to this project. Vehicle operation and maintenance, in addition to officer and supervisor salaries/benefits when not in a grant overtime mode, are examples of in-kind contributions.
3. Submit monthly progress reports detailing the status of each objective and activity by the 15th of the following month, as well as final *Annual* report summarizing the project's accomplishments/shortcomings within 30 days of end of grant. **Progress reports should include** copies of any reports, documents, press releases, and print media coverage related to the grant project.
4. Claims for reimbursement must be submitted monthly for any expenses incurred and paid during that time period. If expenses are for personnel, a Payroll Certification Report must also be completed and submitted.

All law enforcement agencies are required to also:

1. Report motor vehicle fatality data to Nevada's Fatality Analysis Reporting System (FARS) analyst at the Nevada Office of Traffic Safety, 107 Jacobsen Way, Carson City NV 89711, fax: 775-684-7486 or fars@dps.state.nv.us
   - The data gathered by the States to perform FARS analysis is also used by the States when applying for federal highway incentive grants.
   - FARS data is the only census data of all fatal traffic crashes in the U.S. and it is used for many performance measure goals accepted by the States, NHTSA and Federal Highway Administration (FHWA).

   NHTSA places the following requirements on the State Office of Traffic Safety to:
   - Provide for the collection of specific data on all reportable traffic fatalities that occur within each jurisdiction (the fifty states plus the District of Columbia, and Puerto Rico);
   - Report basic information on every motor vehicle crash with reportable fatalities within specified time frames;
   - Report all required information on each such crash within a specified time frame and;
   - Encourage the use of the FARS data by members of the traffic and motor vehicle safety community as an important resource for decision making and policy development.
   - To ensure data currency, OTS must report basic information on each crash/fatality within two weeks of the crash/fatality; and to report on basic information on each crash/fatality during a holiday period within one day of the end of that holiday period. All data must be entered using the FARS microcomputer data entry (MDE) system within 90 days following the crash/fatality.
2. Send motor vehicle crash reports per NRS 484E.110, et seq., electronically or manually to the Department of Public Safety/NCATS database, within 10 days after the investigation of the crash and as otherwise required by state law.

ENFORCEMENT AREAS:

Guidelines:

Agencies must use crash data, including FARS, when selecting enforcement areas for TSEP funded enforcement.
High priority must be given to enforcement areas with higher instances of fatal and serious injury crashes.
Community needs must be considered when selecting enforcement areas.
Citizen complaints of excessive traffic violations may be considered when selecting enforcement areas.
Officers' historical knowledge of high crash or excessive traffic violations may also be considered.

BASELINE/LOCAL DATA:

Baseline Measure/ Arrests/ Citations/ Written Warning/ Fatal Crashes

Impaired Driving / 238 / 17 / 0 / 1

Speed / 63 / 1,300 / 321 / 0

Safety Belt / 0 / 26 / 1 / 0

Child Safety Seat / 0 / 51 / 2 / 0

Intersection Traffic / 0 / 395 / 98 / 1

Distracted Driving / 0 /286 / 54 / 0

COORDINATING OTHER AGENCIES:

Nevada State Police Highway Patrol
Carson City Sheriff's Office
Lyon County
Washoe Tribe PD

SCHEDULE B

ITEMIZATION OF BUDGET

Agency: Douglas County Sheriff's Office

Project Title: JOINING FORCES 2027

EVENT #	EVENT SCHEDULE				MATCH
1	PEDESTRIAN SAFETY		402-Ped	$1,250.00	$312.50
2*	CLICK IT OR TICKET		402-OP	$1,500.00	$375.00
3	IMPAIRED DRIVERS/RIDERS		164	$2,000.00	$500.00
4	SPEED		402-Spd	$4,000.00	$1,000.00
5*	IMPAIRED DRIVERS/RIDERS		164	$3,500.00	$875.00
6	SPEED		402-Spd	$4,000.00	$1,000.00
7	DISTRACTED DRIVERS		405(e)-DD	$1,500.00	$375.00
8*	CLICK IT OR TICKET		402-OP	$1,500.00	$375.00
9	IMPAIRED DRIVERS/RIDERS		164	$2,000.00	$500.00
10	SPEED		402-Spd	$4,000.00	$1,000.00
11	DISTRACTED DRIVERS		405(e)-DD	$1,500.00	$375.00
12	PEDESTRIAN SAFETY		402-Ped	$1,250.00	$312.50
	SPECIAL EVENT		402	$4,000.00	$1,000.00
	SPECIAL EVENT		164	$0.00	$0.00
	TRAVEL			$1,000.00	$250.00
	OTHER MISC.			$2,500.00	$625.00
	TOTAL			$35,500.00	$8,875.00

*** Mandatory Event**

SCHEDULE C
AGREEMENT OF UNDERSTANDING AND COMPLIANCE

THIS AGREEMENT made and entered into by and between the STATE OF NEVADA by and through the Department of Public Safety, Office of Traffic Safety, hereinafter referred to as "STATE" and the Governmental unit or organization named in this agreement, hereinafter referred to as "SUB-RECIPIENT."

WHEREAS, FAST, Fixing America's Surface Transportation Act (P.L. 114-94) of December 4, 2015 provides Federal, State and the Infrastructure Investment and Jobs Act (P.L. 117-58), or other funds through the National Highway Traffic Safety Administration (NHTSA) to the State for approved traffic safety projects.

WHEREAS, STATE may make said funds available to various state, county, or municipal agencies or governments or political sub-divisions upon application and approvals by STATE and the United States Department of Transportation, National Highway Traffic Safety Administration, and

WHEREAS, the SUB-RECIPIENT and any awarding subcontracts must comply with the requirements listed herein, to be eligible for Federal funds in approved traffic safety projects, and

WHEREAS, the SUB-RECIPIENT's application has been approved for Federal, State or Other funds for traffic safety projects, and is aware that this agreement is dependent upon availability of funds as appropriated by Congress or the State.

NOW THEREFORE, IN CONSIDERATION OF MUTUAL PROMISES AND OTHER GOOD AND VALUABLE CONSIDERATION, THE PARTIES AGREE AS FOLLOWS:

Nondiscrimination

The State highway safety agency [and its subrecipients] will comply with all Federal statutes and implementing regulations relating to nondiscrimination ("Federal Nondiscrimination Authorities"). These include but are not limited to:

• Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d et seq., 78 stat. 252), (prohibits discrimination on the basis of race, color, national origin);

• 49 CFR part 21 (entitled Non-discrimination in Federally-Assisted Programs of the Department of Transportation—Effectuation of Title VI of the Civil Rights Act of 1964);

• 28 CFR 50.3 (U.S. Department of Justice Guidelines for Enforcement of Title VI of the Civil Rights Act of 1964);

• The Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, (42 U.S.C. 4601), (prohibits unfair treatment of persons displaced or whose property has been acquired because of Federal or Federal-aid programs and projects);

• Federal-Aid Highway Act of 1973, (23 U.S.C. 324 et seq.), and Title IX of the Education Amendments of 1972, as amended (20 U.S.C. 1681–1683 and 1685–1686) (prohibit discrimination on the basis of sex);

• Section 504 of the Rehabilitation Act of 1973, (29 U.S.C. 794 et seq.), as amended, (prohibits discrimination on the basis of disability) and 49 CFR part 27;

• The Age Discrimination Act of 1975, as amended, (42 U.S.C. 6101 et seq.), (prohibits discrimination on the basis of age);

• The Civil Rights Restoration Act of 1987, (Pub. L. 100–209), (broadens scope, coverage and applicability of Title VI of the Civil Rights Act of 1964, The Age Discrimination Act of 1975 and Section 504 of the Rehabilitation Act of 1973, by expanding the definition of the terms "programs or activities" to include all of the programs or activities of the Federal aid recipients, subrecipients and contractors, whether such programs or activities are Federally-funded or not);

• Titles II and III of the Americans with Disabilities Act (42 U.S.C. 12131–12189) (prohibits discrimination on the basis of disability in the operation of public entities, public and private transportation systems, places of public accommodation, and certain testing) and 49 CFR parts 37 and 38;

The preceding statutory and regulatory cites hereinafter are referred to as the "Acts" and "Regulations," respectively.

General Assurances

In accordance with the Acts, the Regulations, and other pertinent directives, circulars, policy, memoranda, and/or

guidance, the Recipient hereby gives assurance that it will promptly take any measures necessary to ensure that:

"No person in the United States shall, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity, for which the Recipient receives Federal financial assistance from DOT, including NHTSA."

The Civil Rights Restoration Act of 1987 clarified the original intent of Congress, with respect to Title VI of the Civil Rights Act of 1964 and other non-discrimination requirements (the Age Discrimination Act of 1975, and Section 504 of the Rehabilitation Act of 1973), by restoring the broad, institutional-wide scope and coverage of these nondiscrimination statutes and requirements to include all programs and activities of the Recipient, so long as any portion of the program is Federally assisted.

Specific Assurances

More specifically, and without limiting the above general Assurance, the Recipient agrees with and gives the following Assurances with respect to its Federally assisted Highway Safety Grant Program:

1. The Recipient agrees that each "activity," "facility," or "program," as defined in § 21.23(b) and (e) of 49 CFR part 21 will be (with regard to an "activity") facilitated, or will be (with regard to a "facility") operated, or will be (with regard to a "program") conducted in compliance with all requirements imposed by, or pursuant to the Acts and the Regulations.

2. The Recipient will insert the following notification in all solicitations for bids, Requests For Proposals for work, or material subject to the Acts and the Regulations made in connection with all Highway Safety Grant Programs and, in adapted form, in all proposals for negotiated agreements regardless of funding source:

"The Douglas County Sheriff's Office, in accordance with the provisions of Title VI of the Civil Rights Act of 1964 (78 Stat. 252, 42 U.S.C 2000d to 2000d–4) and the Regulations, hereby notifies all bidders that it will affirmatively ensure that in any contract entered into pursuant to this advertisement, disadvantaged business enterprises will be afforded full and fair opportunity to submit bids in response to this invitation and will not be discriminated against on the grounds of race, color, or national origin in consideration for an award."

3. The Recipient will insert the clauses of appendix A and E of this Assurance (also referred to as DOT Order 1050.2A) [1] in every contract or agreement subject to the Acts and the Regulations.

4. The Recipient will insert the clauses of appendix B of DOT Order 1050.2A, as a covenant running with the land, in any deed from the United States effecting or recording a transfer of real property, structures, use, or improvements thereon or interest therein to a Recipient.

5. That where the Recipient receives Federal financial assistance to construct a facility, or part of a facility, the Assurance will extend to the entire facility and facilities operated in connection therewith.

6. That where the Recipient receives Federal financial assistance in the form of, or for the acquisition of, real property or an interest in real property, the Assurance will extend to rights to space on, over, or under such property.

7. That the Recipient will include the clauses set forth in appendix C and appendix D of this DOT Order 1050.2A, as a covenant running with the land, in any future deeds, leases, licenses, permits, or similar instruments entered into by the Recipient with other parties:

a. for the subsequent transfer of real property acquired or improved under the applicable activity, project, or program; and

b. for the construction or use of, or access to, space on, over, or under real property acquired or improved under the applicable activity, project, or program.

8. That this Assurance obligates the Recipient for the period during which Federal financial assistance is extended to the program, except where the Federal financial assistance is to provide, or is in the form of, personal property, or real property, or interest therein, or structures or improvements thereon, in which case the Assurance obligates the Recipient, or any transferee for the longer of the following periods:

a. the period during which the property is used for a purpose for which the Federal financial assistance is extended, or for another purpose involving the provision of similar services or benefits; or

b. the period during which the Recipient retains ownership or possession of the property.

9. The Recipient will provide for such methods of administration for the program as are found by the Secretary of Transportation or the official to whom he/she delegates specific authority to give reasonable guarantee that it, other

recipients, sub-recipients, sub-grantees, contractors, subcontractors, consultants, transferees, successors in interest, and other participants of Federal financial assistance under such program will comply with all requirements imposed or pursuant to the Acts, the Regulations, and this Assurance.

10. The Recipient agrees that the United States has a right to seek judicial enforcement with regard to any matter arising under the Acts, the Regulations, and this Assurance.

By signing this ASSURANCE, the State highway safety agency also agrees to comply (and require any sub-recipients, sub-grantees, contractors, successors, transferees, and/or assignees to comply) with all applicable provisions governing NHTSA's access to records, accounts, documents, information, facilities, and staff. You also recognize that you must comply with any program or compliance reviews, and/or complaint investigations conducted by NHTSA. You must keep records, reports, and submit the material for review upon request to NHTSA, or its designee in a timely, complete, and accurate way. Additionally, you must comply with all other reporting, data collection, and evaluation requirements, as prescribed by law or detailed in program guidance.

The State highway safety agency gives this ASSURANCE in consideration of and for obtaining any Federal grants, loans, contracts, agreements, property, and/or discounts, or other Federal-aid and Federal financial assistance extended after the date hereof to the recipients by the U.S. Department of Transportation under the Highway Safety Grant Program. This ASSURANCE is binding on the State highway safety agency, other recipients, sub-recipients, sub-grantees, contractors, subcontractors and their subcontractors', transferees, successors in interest, and any other participants in the Highway Safety Grant Program. The person(s) signing below is/are authorized to sign this ASSURANCE on behalf of the Recipient.

Political Activity (Hatch Act) (Applies to Subrecipients as Well as States)

The State will comply with provisions of the Hatch Act (5 U.S.C. 1501–1508), which limits the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

Certification Regarding Federal Lobbying (Applies to Subrecipients as Well as States)

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;

2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, “Disclosure Form to Report Lobbying,” in accordance with its instructions;

3. The undersigned shall require that the language of this certification be included in the award documents for all sub-awards at all tiers (including subcontracts, subgrants, and contracts under grant, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.

Restriction on State Lobbying (Applies to Subrecipients as Well as States)

None of the funds under this program will be used for any activity specifically designed to urge or influence a State or local legislator to favor or oppose the adoption of any specific legislative proposal pending before any State or local legislative body. Such activities include both direct and indirect (e.g., “grassroots”) lobbying activities, with one exception. This does not preclude a State official whose salary is supported with NHTSA funds from engaging in direct communications with State or local legislative officials, in accordance with customary State practice, even if such communications urge legislative officials to favor or oppose the adoption of a specific pending legislative proposal.

Certification Regarding Debarment and Suspension (Applies to Subrecipients as Well as States)

Instructions for Primary Tier Participant Certification (States)

1. By signing and submitting this proposal, the prospective primary tier participant is providing the certification set out below and agrees to comply with the requirements of 2 CFR parts 180 and 1200.

2. The inability of a person to provide the certification required below will not necessarily result in denial of participation in this covered transaction. The prospective primary tier participant shall submit an explanation of why it cannot provide the certification set out below. The certification or explanation will be considered in connection with the department or agency's determination whether to enter into this transaction. However, failure of the prospective primary tier participant to furnish a certification or an explanation shall disqualify such person from participation in this transaction.

3. The certification in this clause is a material representation of fact upon which reliance was placed when the department or agency determined to enter into this transaction. If it is later determined that the prospective primary tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency may terminate this transaction for cause or default or may pursue suspension or debarment.

4. The prospective primary tier participant shall provide immediate written notice to the department or agency to which this proposal is submitted if at any time the prospective primary tier participant learns its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.

5. The terms covered transaction, civil judgment, debarment, suspension, ineligible, participant, person, principal, and voluntarily excluded, as used in this clause, are defined in 2 CFR parts 180 and 1200. You may contact the department or agency to which this proposal is being submitted for assistance in obtaining a copy of those regulations.

6. The prospective primary tier participant agrees by submitting this proposal that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is proposed for debarment under 48 CFR part 9, subpart 9.4, debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the department or agency entering into this transaction.

7. The prospective primary tier participant further agrees by submitting this proposal that it will include the clause titled “Instructions for Lower Tier Participant Certification” including the “Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion—Lower Tier Covered Transaction,” provided by the department or agency entering into this covered transaction, without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions and will require lower tier participants to comply with 2 CFR parts 180 and 1200.

8. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not proposed for debarment under 48 CFR part 9, subpart 9.4, debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant is responsible for ensuring that its principals are not suspended, debarred, or otherwise ineligible to participate in covered transactions. To verify the eligibility of its principals, as well as the eligibility of any prospective lower tier participants, each participant may, but is not required to, check the System for Award Management Exclusions website (https://www.sam.gov/).

9. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.

10. Except for transactions authorized under paragraph 6 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is proposed for debarment under 48 CFR part 9, subpart 9.4, suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency may terminate the transaction for cause or default.

Buy America (Applies to Subrecipients as Well as States)

The State and each subrecipient will comply with the Buy America requirement (23 U.S.C. 313) when purchasing items using Federal funds. Buy America requires a State, or subrecipient, to purchase with Federal funds only steel, iron and manufactured products produced in the United States, unless the Secretary of Transportation determines that such domestically produced items would be inconsistent with the public interest, that such materials are not reasonably available and of a satisfactory quality, or that inclusion of domestic materials will increase the cost of the overall project

contract by more than 25 percent. In order to use Federal funds to purchase foreign produced items, the State must submit a waiver request that provides an adequate basis and justification for approval by the Secretary of Transportation.

Certification on Conflict of Interest (Applies to Subrecipients as Well as States)

General Requirements

No employee, officer or agent of a State or its subrecipient who is authorized in an official capacity to negotiate, make, accept or approve, or to take part in negotiating, making, accepting or approving any subaward, including contracts or subcontracts, in connection with this grant shall have, directly or indirectly, any financial or personal interest in any such subaward. Such a financial or personal interest would arise when the employee, officer, or agent, any member of his or her immediate family, his or her partner, or an organization which employs or is about to employ any of the parties indicated herein, has a financial or personal interest in or a tangible personal benefit from an entity considered for a subaward. Based on this policy:

1. The recipient shall maintain a written code or standards of conduct that provide for disciplinary actions to be applied for violations of such standards by officers, employees, or agents.

    a. The code or standards shall provide that the recipient's officers, employees, or agents may neither solicit nor accept gratuities, favors, or anything of monetary value from present or potential subawardees, including contractors or parties to subcontracts.

    b. The code or standards shall establish penalties, sanctions or other disciplinary actions for violations, as permitted by State or local law or regulations.

2. The recipient shall maintain responsibility to enforce the requirements of the written code or standards of conduct.

Disclosure Requirements

No State or its subrecipient, including its officers, employees or agents, shall perform or continue to perform under a grant or cooperative agreement, whose objectivity may be impaired because of any related past, present, or currently planned interest, financial or otherwise, in organizations regulated by NHTSA or in organizations whose interests may be substantially affected by NHTSA activities. Based on this policy:

1. The recipient shall disclose any conflict of interest identified as soon as reasonably possible, making an immediate and full disclosure in writing to NHTSA. The disclosure shall include a description of the action which the recipient has taken or proposes to take to avoid or mitigate such conflict.

2. NHTSA will review the disclosure and may require additional relevant information from the recipient. If a conflict of interest is found to exist, NHTSA may

    (a) terminate the award, or

    (b) determine that it is otherwise in the best interest of NHTSA to continue the award and include appropriate provisions to mitigate or avoid such conflict.

3. Conflicts of interest that require disclosure include all past, present or currently planned organizational, financial, contractual or other interest(s) with an organization regulated by NHTSA or with an organization whose interests may be substantially affected by NHTSA activities, and which are related to this award. The interest(s) that require disclosure include those of any recipient, affiliate, proposed consultant, proposed subcontractor and key personnel of any of the above. Past interest shall be limited to within one year of the date of award. Key personnel shall include any person owning more than a 20 percent interest in a recipient, and the officers, employees or agents of a recipient who are responsible for making a decision or taking an action under an award where the decision or action can have an economic or other impact on the interests of a regulated or affected organization.

Prohibition on Using Grant Funds To Check for Helmet Usage (Applies to Subrecipients as Well as States)

The State and each subrecipient will not use 23 U.S.C. Chapter 4 grant funds for programs to check helmet usage or to create checkpoints that specifically target motorcyclists.

Policy on Seat Belt Use

In accordance with Executive Order 13043, Increasing Seat Belt Use in the United States, dated April 16, 1997, the Grantee is encouraged to adopt and enforce on-the-job seat belt use policies and programs for its employees when

operating company-owned, rented, or personally-owned vehicles. The National Highway Traffic Safety Administration (NHTSA) is responsible for providing leadership and guidance in support of this Presidential initiative. For information and resources on traffic safety programs and policies for employers, please contact the Network of Employers for Traffic Safety (NETS), a public-private partnership dedicated to improving the traffic safety practices of employers and employees. You can download information on seat belt programs, costs of motor vehicle crashes to employers, and other traffic safety initiatives at www.trafficsafety.org. The NHTSA website (www.nhtsa.gov) also provides information on statistics, campaigns, and program evaluations and references.

Policy on Banning Text Messaging While Driving

In accordance with Executive Order 13513, Federal Leadership On Reducing Text Messaging While Driving, and DOT Order 3902.10, Text Messaging While Driving, States are encouraged to adopt and enforce workplace safety policies to decrease crashes caused by distracted driving, including policies to ban text messaging while driving company-owned or rented vehicles, Government-owned, leased or rented vehicles, or privately-owned vehicles when on official Government business or when performing any work on or behalf of the Government. States are also encouraged to conduct workplace safety initiatives in a manner commensurate with the size of the business, such as establishment of new rules and programs or re-evaluation of existing programs to prohibit text messaging while driving, and education, awareness, and other outreach to employees about the safety risks associated with texting while driving.

THIS ASSURANCE is given in consideration of and for the purpose of obtaining any and all Federal grants, loans, contracts, property, discounts, or other Federal financial assistance extended after the date hereof to the SUB-RECIPIENT by the Department of Public Safety under the U.S. Department of Transportation under the Highway Safety Programs and other participants in the Highway Safety Programs.

It is mutually agreed between the STATE and the SUB-RECIPIENT that this AGREEMENT OF UNDERSTANDING AND COMPLIANCE shall become effective upon the STATE’S AGREEMENT and issuance of Authorization to Proceed.

STATE SUPPLEMENT

1. AGREEMENT CHANGES

If the SUB-RECIPIENT agency wishes to make any revisions to this project agreement during the grant period, the SUB-RECIPIENT must notify the Office of Traffic Safety (OTS) via a Change Order within the eGrants system and obtain OTS approval. This includes changes in grant personnel, Project Director, or Fiscal Officer; address, email and phone numbers, scope of work of the project; budgetary changes, etc.

2. MATCHING FUNDS

The SUB-RECIPIENT is required to report on or substantiate in-kind or matching contributions on each claim submitted. The OTS grant program manager assigned to the project can help you with this. Documentation for the match must be available for review upon request. For more information, please refer to our Grant Administration Manual located on the Nevada Intelligrants website: https://ots-nv.intelligrants.com/ once logged in, click 'Training Materials' tab.

3. EQUIPMENT PURCHASES

For equipment purchases with a unit price of $10,000 or higher and having a useful life of more than one year, a Property Acquisition Report must be submitted within the OTS grants management system before submitting a claim for reimbursement. The Agency must receive prior written approval from the OTS before acquiring or disposing of equipment valued at $10,000 or more. See 2 CFR 200.313 for additional information.

The OTS also tracks subrecipient purchases of hard goods which do not meet the legal definition of equipment shown above which also requires the completion of a Property Acquisition Report. Contact your Program Manager for information on types of hard goods that require this report.

a) Equipment purchased through this project which has an anticipated useful life extending beyond one year, is not consumed in use, is not attached permanently as a non-movable fixture and which costs more than $10,000 will be recorded in the property management file of the agency in accordance with the State Administrative Manual. The STATE retains the right to inspect and to reclaim custody of any or all of the property described above if, in the opinion of the STATE, the property is not being used as intended; not being used to the capacity that it could be; or being used in a negligent manner.

b) It is mutually agreed and promised by the SUB-RECIPIENT that no property purchased through this project will be conveyed, sold, salvaged, transferred, etc. without the express written approval of the STATE.

4. ELIGIBLE EXPENDITURES

a) It is mutually agreed and promised that upon written agreement by SUB-RECIPIENT and approval by STATE and the United States Department of Transportation, STATE shall obligate said Federal, State or Other funds to SUB-RECIPIENT's account for reimbursement of eligible expenditures as set forth in the agreement.

b) It is mutually agreed and promised that SUB-RECIPIENT shall reimburse STATE for any ineligible or unauthorized expenditure for which Federal, State or Other funds have been claimed and payment received as determined by a State or Federal audit.

c) It is mutually agreed and promised that where reimbursement is made to SUB-RECIPIENT in installments, STATE shall have the right to withhold any installments to make up reimbursement received for any ineligible or unauthorized expenditure until such time as the ineligible claim is made up or corrected by SUB-RECIPIENT.

d) It is further agreed that a clear audit trail must be established to determine costs charged against this agreement. Claims with documents to substantiate all costs will be submitted monthly for any expenses incurred and paid during the prior month.

5. PROGRAM INCOME

a) Definition: Program Income means gross income earned by the subrecipients that is directly generated by a supported activity or earned as a result of the Federal award during the period of performance. See 2 CFR 200.80 for a full definition of Program Income.

b) Program Income must be identified in the project agreement and when claiming reimbursements and associated expenses.

c) Program income earned during the grant period shall be retained by the subrecipient and, in accordance with the grant or other agreement, shall be added to Federal funds committed to the project and be used to further eligible program objectives.

d) Program income that remains unexpended after the grant ends shall continue to be committed to the original grant objectives.

e) Program income may be used to meet cost sharing or matching requirements only upon written approval of the NHTSA Regional Office. Any such use shall not increase the commitment of Federal funds.

6. EDUCATIONAL and PROMOTIONAL MATERIALS

Educational materials are defined as those items sole purpose is to convey substantive information about highway safety. These types of items are allowable. To be considered educational, distributed material must provide substantial information and educational content to the public and have the sole purpose of conveying that information.

No promotional items or memorabilia are allowable costs under Federal grants. Use of NHTSA grant funds to purchase promotional items or memorabilia is prohibited and could result in the requirement to repay the misused funds.

7. MEDIA AND PRINTED MATERIAL

It is agreed by the SUB-RECIPIENT, prior to production of public information materials through this grant project that proofs, scripts, or concept will be submitted for STATE approval. Public information materials include but are not limited to, TV and radio public service announcements, billboards, pamphlets/brochures and posters, and other promotional materials. Approved materials must include the phrase: “Funding provided (in whole or in part) by the Nevada Office of Traffic Safety.” This includes Public Service Announcements, any program artwork, etc.

8. COPYRIGHTS AND PATENTS

a) Any copyrightable materials produced during a project may be the property of the STATE and SUB-RECIPIENT agency; however, provisions should be made to obtain for the United States Government, the State Government and its political subdivisions, a royalty-free, nonexclusive, and irrevocable license to use in any manner such copyrightable material.

b) The ownership of all rights accruing from any patentable discoveries or inventions resulting from a project should be covered in the agreement. An irrevocable, non-exclusive, nontransferable, and royalty-free license to practice each discovery or invention in the manufacture, use, and disposition, according to law, of any article or material, and in the use of any method developed as a part of the work under the agreement should be obtained for the United States Government, the State Government, and its political subdivisions.

9. REPORTING

The APPLICANT shall submit required reports on the progress of the grant, and shall submit all financial, performance, and other reports required, as a condition of the grant, to the STATE within 30 days after the date of the completion of the agreement. The final report will include a narrative summary of the year including the successes and shortcomings, if any, of the project.

10. POLICY ON SEAT BELT USE

The SUB-RECIPIENT is required to adopt and enforce on-the-job seat belt use policies and programs for its employees when operating company-owned, rented, or personally owned vehicles.

11. POLICY ON BANNING TEXT MESSAGING WHILE DRIVING

The SUB-RECIPIENT is required to adopt and enforce workplace safety policies to decrease crashes caused by distracted driving, including policies to ban text messaging for its employees when driving company-owned, rented vehicles, or personally owned vehicles.

12. PARTICIPATION IN TRAFFIC SAFETY TASK FORCES MEETINGS

At least one SUB-RECIPIENT staff member must attend, in person or by teleconference, traffic safety task force meetings, related to their funded program area, during the year to gain knowledge and provide input regarding the traffic safety topic discussed. Participation will be recorded in the progress report submitted to the STATE. Teleconference participation is the preferred method of attendance if travel requires an increased usage of funds. Funding for travel to attend the meetings in person will be prior approved by the STATE Program Manager.

13. GRANT AND PROGRAM DEVELOPMENT TRAINING

The SUB-RECIPIENT Project Director and Fiscal Officer will attend STATE designated training on grant and/or program development during the grant period.

14. CERTIFICATION OF NON-DUPLICATION OF GRANT AND MATCHING FUND EXPENDITURES

The SUB-RECIPIENT hereby certifies, as a condition of receiving Federal funds under the above-numbered traffic safety project, that:

a) There are no Federally funded projects currently active or anticipated that would duplicate expenditures for the work to be carried out and reimbursable under this agreement and that

b) The non-Federal funds used to match Federal funds obligated under this project are not being used to match any other Federal funds from any source, and that

c) Any such duplication of Federal fund expenditures subsequently determined by audit will be subject to recovery by the State of Nevada and the United States Government and that

d) Any such duplication of non-Federal matching fund expenditures subsequently determined by audit will subject the Federal funds obligated under this project subject to recovery by the State of Nevada and the United States Government.

15. AUDIT SUBMISSION REQUIREMENT

SUB-RECIPIENT agencies must submit their most recent audit report to OTS. Non-profit organizations are required to provide OTS with a copy of their most recent audited financial status report prior to issuance of an Authorization to Proceed.

All agencies that are awarded $1,000,000 or more in Federal awards in a Federal fiscal year must have a single or program specific audit in compliance with the Single Audit Act of 1984 (Public Law 98-502). Therefore, funding from this traffic safety grant must be included when a Single Audit is performed. It is the responsibility of the SUB-RECIPIENT agency to ensure an accepted copy of this audit is submitted to the STATE.

If the SUB-RECIPIENT agency expended < $1,000,000 in federal funding for the fiscal year, a copy of their most recent financial statement will be forwarded to the STATE (2 CFR 200.501).

16. PERSONNEL REIMBURSEMENT

Sub-recipient is required to substantiate the payroll time via an activity report, timesheet, or generally accepted payroll documentation. This is particularly applicable to SUB-RECIPIENT who receive federal funding from more than one source.

17. FEDERAL FUNDING ACCOUNTABILITY AND TRANSPARENCY ACT (FFATA)

All recipients of Federal grant funding, where individual awards are $30,000 or more, are required to provide OTS with their unique UEI number before an Authorization to Proceed can be issued. This information must be submitted to OTS via the Application Process in Nevada eGrants.

18. SUB-RECIPIENT IS AND SHALL BE INDEPENDENT

Nothing contained in this Agreement shall be deemed or construed to create a partnership or joint venture, to create relationships of an employer-employee or principal-agent, or to otherwise create any liability for the State whatsoever with respect to the indebtedness, liabilities, and obligations of the SUB-RECIPIENT or any other party. SUB-RECIPIENT shall be solely responsible for, and the State shall have no obligation with respect to: (1) withholding of income taxes, FICA or any other taxes or fees; (2) industrial insurance coverage; (3) participation in any group insurance plans available to employees of the State; (4) participation or contributions by either SUB-RECIPIENT or the State to the Public Employees Retirement system; (5) accumulation of vacation leave or sick leave; or (6) unemployment compensation coverage provided by the State.

19. INSPECTION & AUDIT

a) Each party agrees to keep and maintain under general accepted accounting principles full, true, and complete records, agreements, books, and documents as are necessary to fully disclose to the State or United States Government, or their authorized representatives, upon audits or reviews, sufficient information to determine compliance with all state and federal regulations and statutes.

b) Each party agrees that the relevant books, records (written, electronic, computer related or otherwise), including but not limited to relevant accounting procedures and practices of the party, financial statements and supporting documentation, and documentation related to the work product shall be subject, at any reasonable time, to inspection, examination, review, audit, and copying at any office or location where such records may be found, with or without notice by the Office of Traffic Safety, the Division of Internal Audits, the Legislative Counsel Bureau, State Auditor, Employment Security, the Department of Administration, Budget Division, the Nevada State Attorney General's Office or its Fraud Control Units, the State Legislative Auditor, and with regard to any federal funding, the relevant federal agency, the Comptroller General, the General Accounting Office, the Office of the Inspector General, or any of their authorized representatives.

c) All books, records, reports, and statements relevant to this Agreement must be retained for a minimum three years as part of this Agreement. The retention period runs from the date of completion or termination of this Agreement. Retention time shall be extended when an audit is scheduled or in progress for a period reasonably necessary to complete an audit and/or to complete any administrative and judicial litigation which may ensue.

20. OUTSIDE EVALUATOR

The Office of Traffic Safety's may choose to evaluate the funded project at any time and at OTS's expense. The evaluation may be conducted in-person or conducted virtually. Subrecipient will put systems in place which allow tracking and reporting on activities and collection of required data. The subrecipient will provide access to data collected, implementation of project/program, and provide information on all functions and processes to have the project evaluated for compliance and success. If the evaluation is conducted virtually the Subrecipient agrees to furnish digital copies of any requested records in advance of the scheduled evaluation. Future funding may depend upon the implementation of new tasks assigned to ensure efficient program operation.

21. INDEMNIFICATION

Neither party waives any right or defense to indemnification that may exist in law or equity.

22. LIMITED LIABILITY

The parties will not waive and intend to assert available NRS chapter 41 liability limitations in all cases. The liability of both parties shall not be subject to punitive damages.

23. INDEPENDENT PUBLIC AGENCIES

The parties are associated with each other only for the purposes and to the extent set forth in this Agreement, and in respect to performance of services pursuant to this Agreement, each party is and shall be a public or non-profit agency separate and distinct from the other party and, subject only to the terms of this Agreement, shall have the sole right to supervise, manage, operate, control, and direct performance of the details incident to its duties under this Agreement. Nothing contained in this Agreement shall be deemed or construed to create a partnership or joint venture, to create relationships of an employer- employee or principal-agent, or to otherwise create any liability for one agency whatsoever with respect to the indebtedness, liabilities, and obligations of the other agency or any other party.

24. SEVERABILITY

If any provision contained in this Agreement is held to be unenforceable by a court of law or equity, this Agreement shall be construed as if such provision did not exist, and the non-enforceability of such provision shall not be held to render any other provision or provisions of this Agreement unenforceable.

25. ASSIGNMENT

Neither party shall assign, transfer, or delegate any rights, obligations or duties under this Agreement without the prior written consent of the other party.

26. OWNERSHIP OF PROPRIETARY INFORMATION

Unless otherwise provided by law any reports, histories, studies, tests, manuals, instructions, photographs, negatives, blue prints, plans, maps, data, system designs, computer code (which is intended to be consideration under this Agreement), or any other documents or drawings, prepared or in the course of preparation by either party in performance of its obligations under this Agreement shall be the joint property of both parties.

27. PUBLIC RECORDS

Pursuant to NRS 239.010, information or documents may be open to public inspection and copying. The parties will have the duty to disclose unless a particular record is made confidential by law or a common law balancing of interests.

28. CONFIDENTIALITY

Each party shall keep confidential all information, in whatever form, produced, prepared, observed or received by that party to the extent that such information is confidential by law or otherwise required by this Agreement.

29. PROPER AUTHORITY

The parties hereto represent and warrant that the person executing this Agreement on behalf of each party has full power and authority to enter into this Agreement and that the parties are authorized by law to perform duties and obligations specified in this Agreement.

30. COMPLIANCE WITH LAW

SUB-RECIPIENT shall comply with all applicable Federal laws, State laws, local jurisdiction ordinances and executive branch directives in effect or hereafter established, including, without limitation, health and safety directives issued by the Governor of Nevada and local jurisdictions.

31. GOVERNING LAW JURISDICTION

This Agreement and the rights and obligations of the parties hereto shall be governed by, and construed according to, the laws of the State of Nevada. The parties' consent to the jurisdiction of the Nevada district courts for enforcement of this Agreement.

32. SUSPENSION/TERMINATION

Federal awarding agencies, the State, and non-federal entity recipients may terminate awards or parts of an award for specific reasons, including noncompliance with the terms and conditions of a federal award and instances when the federal awarding agency determines that an award no longer effectuates the program goals or agency priorities. See 2 CFR 200.340 for additional information.

This Agreement may be suspended or terminated in whole or in part in any of the following situations by:

a) The STATE when the SUB-RECIPIENT has materially failed to comply with the terms and conditions of the grant or when the STATE determines that the performance of the project is not in the best interest of the STATE.

b) The STATE when there is reasonable cause, such as results from the Single Audit Report required by OMB (old A-133) that puts in question the SUB-RECIPIENT'S ability to administer the Agreement or pay Agreement costs before claiming reimbursement; failure to pay Agreement costs before claiming reimbursement, a criminal indictment or civil judgment; deliberate false statements in any communication to the STATE regarding the Agreement , and/or deliberate failure to follow Agreement objectives and activities without seeking a change in the AGREEMENT with the STATE.

c) The STATE and the SUB-RECIPIENT by mutual agreement (if the STATE and the SUB-RECIPIENT cannot reach an agreement, the STATE reserves the right to unilaterally terminate the grant); or

d) The SUB-RECIPIENT on written notice to the STATE setting forth the reasons for such action, the effective date, and, in the case of partial termination, the portion to be terminated or suspended. If the STATE determines that the remaining portion of the grant award will not accomplish the purposes of the grant, it may choose to suspend or terminate the entire grant project.

This Agreement may be terminated by either party prior to the date set for above, provided that the termination shall not be effective until thirty (30) calendar days after the party has served written notice upon the other party. This Agreement may be terminated by mutual consent of both parties or unilaterally by either party without cause. The parties expressly agree that this Agreement shall be terminated immediately if for any reason federal, state and/or other funding ability to satisfy this Agreement is withdrawn, limited, or impaired.

The STATE may terminate this Agreement, and the SUB-RECIPIENT waives any and all claim(s) for damages, effective immediately upon receipt of written notice, or any date specified therein, if for any reason the STATE'S funding from federal, state and /or other sources is not appropriated or is withdrawn, limited, or impaired.

33. BENEFIT TO LOCAL AGENCIES

a. In accordance with 23 CFR Part 1300 Appendix C, the accepting agency, as a representative of its political subdivision, requests the benefit of the Nevada Department of Public Safety, Office of Traffic Safety coordination of paid media and marketing to capitalize on the high visibility enforcement and education model necessary to change driver behavior. The Nevada Department of Public Safety, Office of Traffic Safety will coordinate paid and earned media statewide to complement the enforcement initiative outlined in this project agreement. The outreach may include the following: TV spots, radio spots, online ads, billboards, print ads, press releases, posters, flyers, and/or outreach events. These efforts will include local jurisdictions and will be coordinated statewide. By signing this agreement, the project director signifies his/her understanding of the outreach component of the mobilization and approves the use of these educational techniques within his/her jurisdiction.

b. In accordance with 23 CFR Part 1300 Appendix C, the accepting agency, as a representative of its political subdivision, requests the benefit of the Nevada Department of Public Safety's Highway Patrol to aid in traffic and high visibility enforcement necessary to change driver behavior. These efforts will include local jurisdictions and will be coordinated statewide. By signing this agreement, the project director signifies his/her understanding that coordinating resources with the Nevada Highway Patrol benefits the political subdivision and approves the participation of the Nevada Highway Patrol within his/her jurisdiction.

It is mutually agreed between the STATE and the SUB-RECIPIENT agency that this SCHEDULE C – STATE SUPPLEMENT shall become effective upon agreement signature and the Authorization to Proceed.

AGENDA ITEM NO. G.

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: CONSENT ITEMS

TITLE:
For possible action. Discussion to approve a $306,412 budget transfer in the Residential Construction Tax fund in order to align the budgeted expenses with the actual expenses for the purchase and installation of a new playground in Indian Hills during Fiscal Year 2025-26. (Brook Adie, Community Services Director)

RECOMMENDED MOTION:
Approve a $306,412 budget transfer in the Residential Construction Tax fund for Fiscal Year 2025-26 as presented.

FINANCIAL IMPACT:
This transfer does not affect the total expenses of the fund. The transfer moves the budget to the same General Ledger (GL) account from which the expenses were paid (420-440 550.055 Dist. - Ext Agency).

BACKGROUND:
In Fiscal Year 2025-26, the Community Services Department used $306,412 of Residential Construction Tax fund for the purchase and installation of a new playground in Indian Hills. The funds were transferred to the Indian Hills GID, who will take ownership of the asset. The funds were budgeted for in the Park Improvements account, but paid for out of the Distribution - External Agency, which is the appropriate account. This transfer moves the budget out of park improvements account and into the distribution account, where the expense was paid from.

ATTACHMENTS:
BudgetTransferRequestForm - RCT - Indian Hills Playground - signed.pdf

Douglas County Finance Department

Budget Transfer Request Form

Request Date August 19th, 2026 **Requested By** Geoff Bonar

Fiscal Year 2025/26 **Fund/Dept** 420/440

	Account Name	GL Account # xxx-xxx xxx.xxx format	Project*	Revenue Increase	Revenue Decrease	Expenditure Increase	Expenditure Decrease
1	Park Improvements	420-440 563.301					306,412
2	Distrib. - External Agency	420-440 550.055				306,412	
3	#N/A						
4	#N/A						
5	#N/A						
6	#N/A						
7	#N/A						
8	#N/A						
9	#N/A						
10	#N/A						
11	#N/A						
12	#N/A						
			Totals	-	-	306,412	306,412
			Net Change	-		-	

Purpose Move budgeted expense into the appropriate account

*** A project number is required for all Grants and Capital Projects**

Department Head Name Brook Adie **Signature** Brook Adie

Finance Use Only

	IRC Approval		BOCC Approval	
Douglas County	***Agenda #***	***Meeting Date***	***Agenda #***	***Meeting Date***
From Salaries/Benefits Expense category (salary savings)				
Modifying a Capital Projects budget				
Within the same Expense Category, Department and Fund <=$50,000	*Not required*	*Not required*	*Not required*	*Not required*
Within the same Expense Category, Department and Fund >$50,000			*Not required*	*Not required*
Between Divisions of a Department (same Fund)			*Not required*	*Not required*
Between Expense Categories of a Division			*Not required*	*Not required*
Between funds (follow augment requirements)				
From contingency or reserves (follow augment requirements)				
	Town Board Approval		***BOCC Approval***	
Towns of Minden, Gardnerville, Genoa			*Not required*	*Not required*

Note: Transfers are not reported to NV Dept of Taxation

JE# _____ **Date** _____ **By** _____

Updated 9/1/21

AGENDA ITEM NO. 11.1

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **PRESENTATIONS**

TITLE:
For presentation only. Ceremonial presentation of **Proclamation 2026P-050**, proclaiming the month of September 2025 as Suicide Prevention Awareness Month in Douglas County. (Debbie Posnien, Suicide Prevention Network)

RECOMMENDED MOTION:
Presentation only.

FINANCIAL IMPACT:
None

BACKGROUND:
Proclamation 2026P-050 declaring September 2026 as Suicide Prevention Awareness Month in Douglas County. This recognition raises awareness of suicide as a preventable public health issue, acknowledges its impact on families and communities, and commends the Suicide Prevention Network and community partners for providing lifesaving services, education, and support to residents.

ATTACHMENTS:
Proclamation 2026P-050 Suicide Prevention Month.pdf

DOUGLAS COUNTY, NEVADA

BOARD OF COUNTY COMMISSIONERS

PROCLAMATION

SUICIDE PREVENTION MONTH

September 2026

WHEREAS, Douglas County recognizes September as National Suicide Prevention Month, a time dedicated to raising awareness of suicide as a serious public health issue, promoting prevention and education, reducing stigma, and fostering hope and connection throughout our community; and

WHEREAS, suicide was the 10th leading cause of death in the United States in 2024, claiming 48,824 lives nationwide. In Nevada, 676 lives were lost to suicide, representing an age-adjusted rate of 19.61 deaths per 100,000 residents, compared with the national rate of approximately 13.7 per 100,000, placing Nevada among the states with the highest suicide rates in the nation; and

WHEREAS, every life lost to suicide has a profound and lasting impact on families, friends, first responders, and communities, and recognizing warning signs, having compassionate conversations, and connecting individuals with appropriate resources are important steps in prevention; and

WHEREAS, the Suicide Prevention Network, a local nonprofit established in 1999 and based in Minden, provides suicide prevention education, intervention and support services, including peer, grief and PTSD support groups, community outreach, referrals, and resources for individuals and families throughout Douglas County; and

WHEREAS, reducing stigma and encouraging open conversations in our homes, schools, workplaces, and community can help individuals feel supported and empowered to seek assistance, with resources such as the Suicide Prevention Network, the 988 Suicide & Crisis Lifeline, and local behavioral health programs available to provide help and hope.

NOW, THEREFORE, BE IT PROCLAIMED that the Douglas County Board of County Commissioners hereby recognizes **September 2026 as Suicide Prevention Month** in Douglas County; commends the Suicide Prevention Network and its community partners for their continued prevention, education, and support efforts; and encourages all residents to recognize warning signs, reach out with compassion, and help foster a community where those who are struggling know that support and hope are available.

IN WITNESS WHEREOF, this proclamation has been adopted this 3rd day of September, 2026.

_____

Mark Gardner, Chairman

_____

Amy Burgans, Clerk-Treasurer

AGENDA ITEM NO. 11.2

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **PRESENTATIONS**

TITLE:
For presentation only. Presentation on Carson Valley Health updates and activities. (Shannon Rogers, Chief Executive Officer, Carson Valley Health)

RECOMMENDED MOTION:
Presentation only.

FINANCIAL IMPACT:
None.

BACKGROUND:
Carson Valley Health is the first medical center in the State of Nevada and the only trauma center outside of Washoe and Clark counties.

ATTACHMENTS:
2026-08-27 CVH Pres to DC.pdf

STRONGER TOGETHER: INVESTING IN OUR COMMUNITY

UPDATES FROM YOUR LOCAL HOSPITAL

CARSON VALLEY HEALTH

INTRODUCTION

Shannon Rogers, MBA
Chief Executive Officer

_____

Joined Carson Valley Health in 2004, shortly after arriving in Northern Nevada

Manager of Marketing & Communications
Executive Director of Foundation
Director of Development & Outreach
Director of Operations
Chief Operating Officer
Chief Executive Officer

Serving our local community: Douglas County Business Council, Soroptimist International of Carson Valley, Minden Rotary, and Carson Valley Chamber of Commerce.

ABOUT CVH

CARSON VALLEY HEALTH

LOCAL LEADERSHIP

Shannon Rogers
Chief Executive Officer

Colleen Reid, CPA
Associate Chief Financial Officer

Spencer Mellum, DO
Associate Chief Medical Officer

Colleen Kriss, DO
Chief of Staff

Andrea Highfill, DNP
Associate Chief Nursing Officer

Gina Zink
Executive Director of Physician Clinics

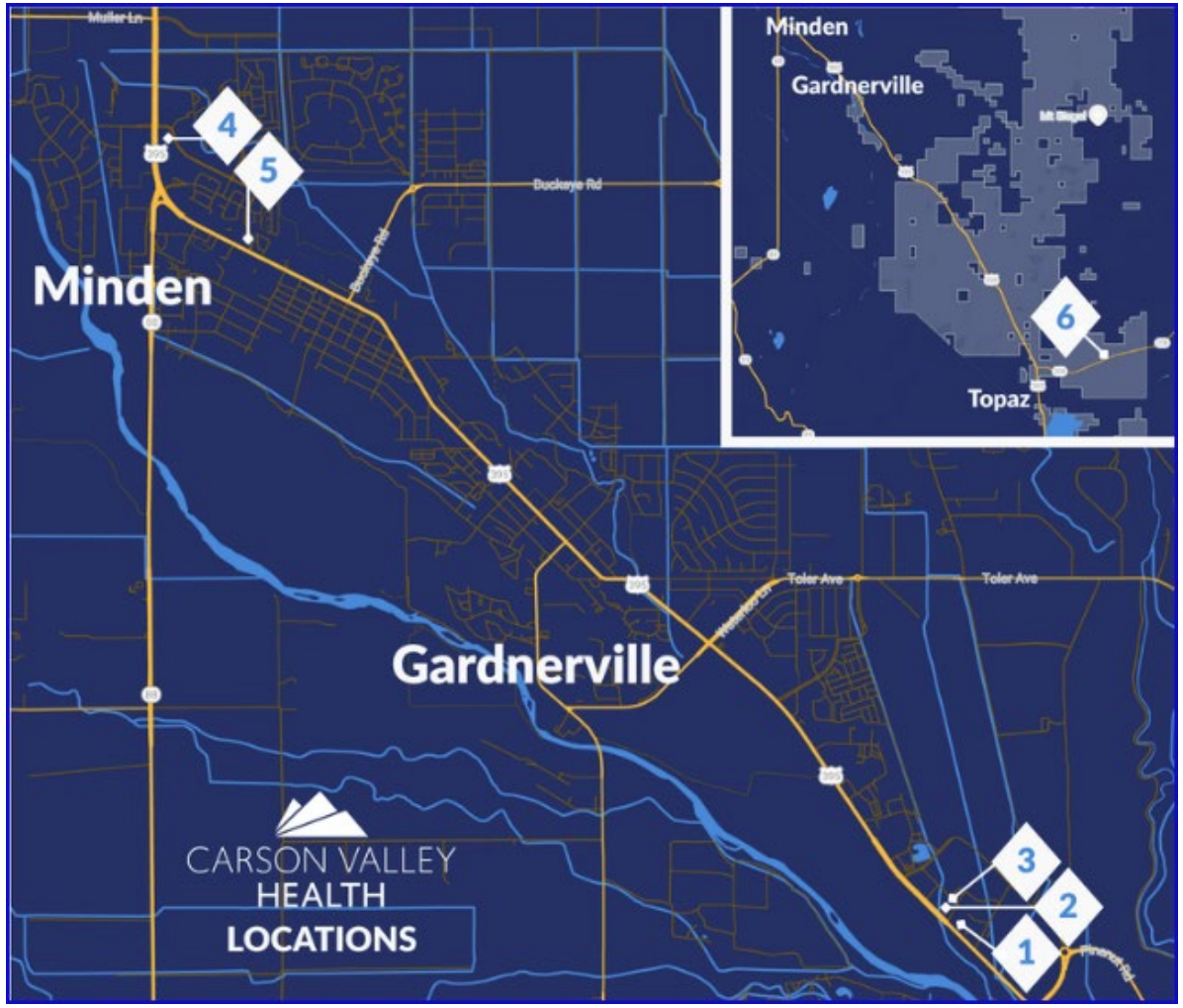
Elizabeth Stork, MBA
Chief Administrative Officer

PART OF BARTON HEALTH SYSTEM

Strategic alignment elevates care for both communities:

- Expanding access through shared services/physicians.
- Collaboration for care coordination.
- Creates a multi community system to keep care local.
- Non-profit health system committed to the communities we serve.

COVERING THE CARSON VALLEY



1. Hospital Main Campus
2. 1516 Virginia Ranch Rd.
3. 1520 Virginia Ranch Rd.
4. Ironwood Medical Center
5. Primary Care Minden Village
6. Primary Care Topaz Ranch

CONTINUED GROWTH

- 1,360 patient hospital admissions
- 2,500 Surgeries
- 14,000 ER visits
- 10,000 Behavioral Health visits
- 13,000 Urgent Care visits
- 36,115 Primary Care visits

SPECIALTY SERVICES

Cancer Care
Jed Freeman, MD, FACP
Kane Deem, PA-C

Cardiology
Chris Rowan, MD
Alban De Schutter, MD
Alexandria Hastings, APRN

Gastroenterology
Malwinder Sidhu, MD
Tatiana Parker, APRN

General Surgery
Western Surgical Group

Physical Medicine & Rehabilitation
Robin Tomita, MD

Rheumatology
Susan Knowles, MD
Kara Cole, APRN

Urology
James Cunningham, MD
Cynthia Veal, APRN
David Pritchett, PA-C

OUR ROLE IN THE COMMUNITY

CARSON VALLEY HEALTH

OUR VISION

To strengthen our community

by providing accessible, affordable, high-quality healthcare to all.

ECONOMIC IMPACT: ONE OF CARSON VALLEY'S LARGEST EMPLOYERS

641 Employees

$41.8 Million payroll

SERVING OUR COMMUNITY

CVH serves patients from Carson Valley, Carson City, Lyon/Mono/Alpine Counties.

$8.3M in uncompensated care

$1M in community health improvement initiatives

2,500+ volunteer hours contributed by employees

$100,000+ donations & sponsorships to ~70 organizations

RECENT ACHEIVEMENTS TO ENHANCE THE COMMUNITY'S HEALTHCARE

CARSON VALLEY HEALTH

RECENT ACCOMPLISHMENTS

CMS Five-Star Hospital Rating
Five Stars for Quality and Safety
One of three hospitals in Nevada

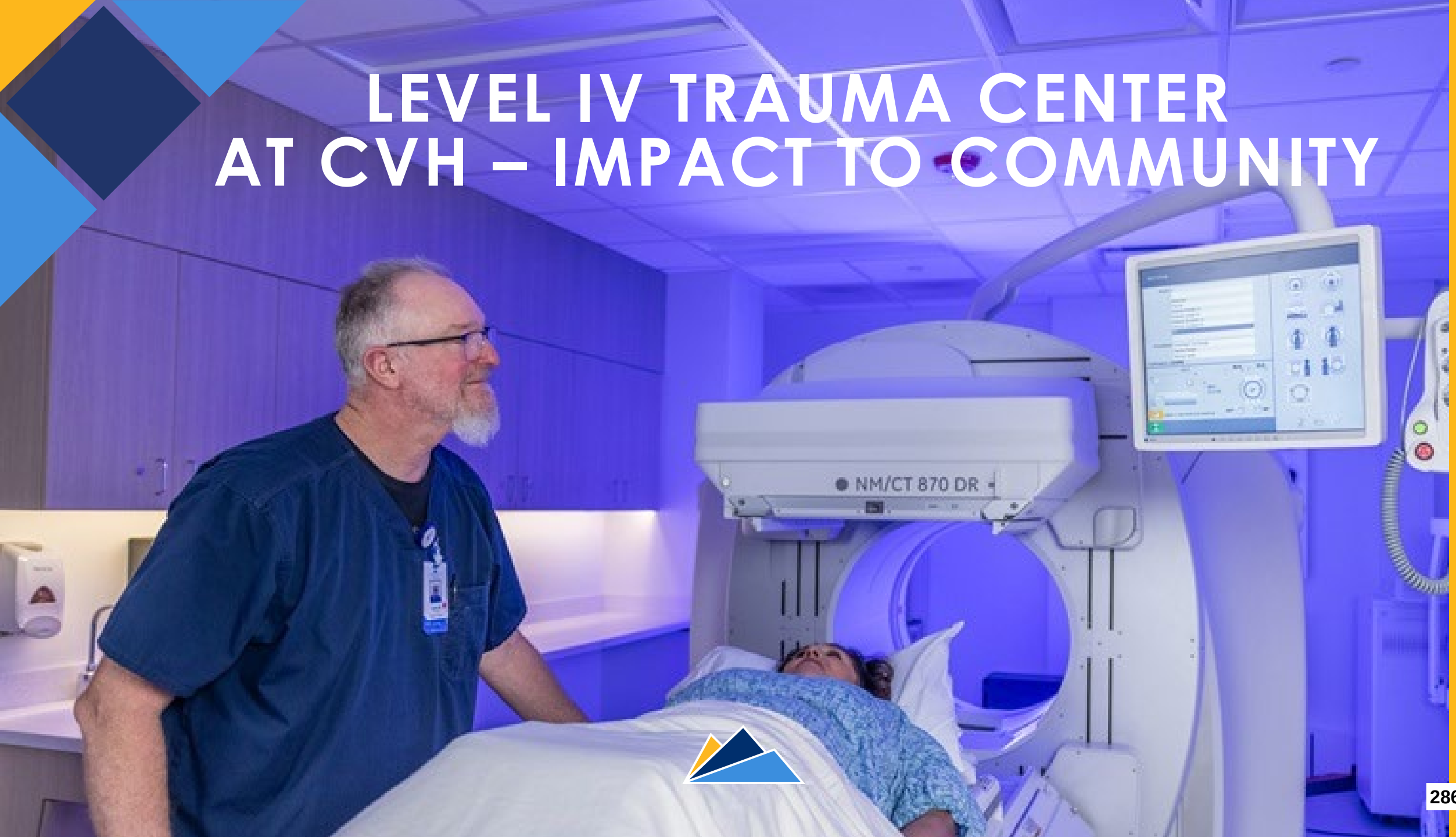
Advanced Heart Attack Ready
Joint Commission + American Heart Association Certified

LEVEL IV TRAUMA CENTER

Carson Valley Health Made History:

First Critical Access Hospital in Nevada Designated as Level IV Trauma Center

LEVEL IV TRAUMA CENTER AT CVH – IMPACT TO COMMUNITY



LEVEL IV TRAUMA CENTER

18% Increase in traumas since receiving designation

Improved care coordination with regional partners

All Emergency Nurses must have Trauma Nursing Care Certification

Transfers out of our community decreased

Advanced imaging technology for quick diagnosis

Strong partnerships with East Fork, Battle Born and Care Flight

LOOKING AHEAD

10 YEAR FACILITY MASTER PLAN – SIGNIFICANT INVESTMENT INTO THE COMMUNITY
SPECIALTY RECRUITMENT & GROWTH PLAN

CARSON VALLEY HEALTH

KEEPING CARE LOCAL

CVH is committed to investing in our community and continuing to serve the 48,000 patients who chose CVH for their healthcare needs.

Lab Testing

- First Hospital in the US with Siemens Healthineers Atellica® CI Analyzer with Integrated Automation

Medical and Diagnostic Imaging

- 3D Mammo
- CT
- MRI
- Nuclear Medicine
- Cath Lab
- Interventional Radiology

Surgical Services

- Robotic-Assisted Surgical Systems
- Total Joint Replacement

Experienced and highly trained healthcare professionals

- Physicians
- Nurses
- Clinical Technicians
- Therapists
- IT

CARSON VALLEY HEALTH

AGENDA ITEM NO. 11.3

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **PRESENTATIONS**

TITLE:
For presentation only. Presentation on the expansion of Big Brothers Big Sisters of Northern Nevada, Inc. into Douglas County, including the organization's plans to serve local youth through one-to-one mentoring relationships and an overview of current efforts to recruit adult volunteers to become Big Brothers/Big Sisters in the Douglas County community. (Derek Beauvais, Chief Executive Officer, Big Brothers Big Sisters of Northern Nevada)

RECOMMENDED MOTION:
Presentation only.

FINANCIAL IMPACT:
None.

BACKGROUND:
Big Brothers Big Sisters of Northern Nevada is a nonprofit organization that creates and supports one-to-one mentoring relationships between adult volunteers, known as "Bigs," and youth, known as "Littles." Through professionally supported matches, the organization seeks to provide youth with consistent encouragement, guidance, and positive adult relationships that promote confidence, resilience, educational success, and long-term well-being.

The organization is working to expand its services into Douglas County by developing local partnerships, identifying youth who may benefit from mentorship, and recruiting adult volunteers from within the community. According to its 2025 Annual Report, Big Brothers Big Sisters of Northern Nevada served 236 youth with the support of 180 volunteer mentors who contributed more than 13,000 hours. Community-based matches lasted an average of 47 months, and the organization reported a 91 percent graduation rate among participating youth over the preceding five years.

The organization has also expanded its mentoring opportunities through programs such as Big Futures, which supports high-school-aged youth with college, career, and life readiness, and High School Bigs,

through which high school students mentor elementary-aged youth. Representatives will provide the Board with an overview of the organization, its proposed expansion into Douglas County, and its efforts to recruit local adults to serve as volunteer mentors.

ATTACHMENTS:

AGENDA ITEM NO. 12.1

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **COMMUNITY SERVICES**

TITLE:
For presentation only. Introduction of **Ordinance 2026-1672**, an ordinance creating Chapter 20.850 of the Douglas County Code, pertaining to Art in Public Places; and a zoning text amendment to Section 20.660.050(N) of the Douglas County Code, decategorizing "murals" as a "use of community significance." First Reading. (Brook Adie, Community Services Director)

RECOMMENDED MOTION:
No action is required at this time. Pursuant to NRS 244.100, the proposed ordinance is required to be read by title by the Board of County Commissioners for introduction.

FINANCIAL IMPACT:
Unknown at this time.

BACKGROUND:
Ordinance 2026-1672, creates a new Chapter 20.850 within the Douglas County Development Code, pertaining to Art in Public Places. This new Art in Public Places chapter will establish a Public Art Advisory Organization (PAAO), which will be authorized to: assist interested applicants with the design and installation of public art and publicly visible art; create ad hoc project panels to provide specialized guidance on public art and publicly visible art; and render advice on the maintenance of public art and publicly visible art. The new chapter will also establish an application process for the installation of murals, which will allow for murals to be decategorized as a "use of community significance," as currently denoted in Section 20.660.050(N). This decategorization will allow murals to be installed without having to obtain a special use permit.

For additional background and information on this ordinance, please review the attached staff report. The Planning Commission unanimously recommended the County Commissioners approve the ordinance by a vote of 6-0.

ATTACHMENTS:

SR-Art Ordinance.pdf
Public Art Code DRAFT 8.28.26.pdf
Art in Public Places Program Plan.pdf

COMMUNITY DEVELOPMENT
1594 Esmeralda Avenue, Minden, Nevada 89423

Tom Dallaire, P.E.
DIRECTOR

775-782-6201
FAX: 775-782-6297
website: www.douglascountynv.gov

Building Division
Engineering Division
Planning Division
Code Enforcement

MEMORANDUM

Date: August 20, 2026

To: Douglas County Board of County Commissioners

From: Tom Dallaire, Community Development Director
Brook Adie, Community Services Director

Re: Ordinance 2026-1672, creating Douglas County Code (DCC) Chapter 20.850, Art in Public Places; and amending DCC 20.660.050(N), decategorizing "murals" as a "use of community significance."

I. REQUEST

For presentation only. Introduction of **Ordinance 2026-1672**, an ordinance creating Chapter 20.850 of the Douglas County Code, pertaining to Art in Public Places; and a zoning text amendment to Section 20.660.050(N) of the Douglas County Code, decategorizing "murals" as a "use of community significance." First Reading. (Brook Adie, Community Services Director)

II. RECOMMENDATION

No action is required at this time. Pursuant to NRS 244.100, the proposed ordinance is required to be read by title by the Board of County Commissioners for introduction.

III. BACKGROUND AND HISTORY

Applicant: Douglas County/Brook Adie, Director, Douglas County Community Services

Site Location: Countywide

In December 2020, Douglas County adopted its 2020 Master Plan Update which included new language, policies and action items related to the integration of public art and culture into the County's overall economic strategy. Additionally, the enhancement of arts programming and cultural facilities was identified as an opportunity for growth in the 2013 Douglas County Valley Vision and the 2018 Minden

and Gardnerville Plan for Prosperity. In December of 2021, the Board of Commissioners also approved an updated Economic Vitality Plan which included the development of an Outdoor Arts Program to complement the County's heritage and scenery.

In September of 2023, the Board formally adopted a Douglas County Art in Public Places Program Plan (the "Art Plan"). Among other things, the Art Plan recommended the formation of a Public Art Advisory Organization (PAAO) to assist with the installation of outdoor art throughout Douglas County.

The Board of County Commissioners next adopted a Strategic Plan, effective on July 1, 2024. The strategic plan recognizes a growing emphasis on enriching local arts and culture and discusses enhancing residents' quality of life, preserving the Douglas County's natural beauty and rural character, and preserving heritage and culture. It specifically emphasizes the development of a "Vibrant public arts program with implementation of Art in Public Places Plan". It also lists "Strategic Shifts" for the County, saying the County should "Promote culture and heritage by investing in a performing arts center and implementing the Douglas County public arts program." It encourages the County to "Install public art related to community heritage and culture on County facilities." Finally, lists the support of "a vibrant public-arts program" as an indicator of success.

Ordinance 2026-1672 implements aspects of the Art Plan and is consistent with the other plans and programs previously adopted by the Board. The Ordinance formally establishes the PAAO and authorizes the PAAO too, among other things: assist interested applicants with the design and installation of publicly visible art; create ad hoc project panels to provide specialized guidance on public art and publicly visible art; and render advice on the maintenance of public art and publicly visible art.

The Ordinance also establishes an application process for the installation of murals, which be decategorized as a "use of community significance," as currently denoted in Section 20.660.050(N). The removal of this categorization will allow murals to be installed without having to obtain a special use permit.

On August 11, 2026, the Ordinance was presented to the Planning Commission, which recommended approval with a vote 6-0.

IV. DISCUSSION AND EVALUATION

This Ordinance establishes a program that will help promote art in Douglas County. Anyone wishing to install public art or publicly visible art currently must pursue the projects on their own, without guidance or assistance. Following the adoption of the Ordinance, individuals and entities can utilize the PAAO to help them conceptualize, install, and maintain their public art projects. This is expected to help promote and advance the installation of such art projects throughout the County.

The Ordinance will also create a more streamlined, less restrictive review procedure for murals by removing the Special Use Permit requirement that currently exists. The new mural permit will be issued by the Community Development department. A permit fee will be established by the Board, but staff will ultimately recommend that the fee be negligible, just enough to cover the minimal cost and staff

time associated with reviewing the application materials and creating an inventory of murals and other art in Douglas County.

This Ordinance will still require certain public art projects to obtain any applicable building permits or other planning approvals currently required, such as building permits needed to install new structures or foundations, or to mount art to the sides of buildings.

V. FINDINGS FOR A ZONING TEXT AMENDMENT

Pursuant to Douglas County Code section **20.610.050**, when approving a zoning text amendment, the Board must make the following findings:

A. That the proposed amendment is consistent with the policies embodied in the adopted master plan and the underlying land use designation contained in the land use plan;

Applicant/Staff Response: The Art in Public Places Program and Ordinance 2026-1672 will provide resources to individuals and agencies seeking to install public art and publicly visible art in Douglas County. This is consistent with numerous goals and policies throughout the Master Plan, the 2018 Minden and Gardnerville Plan for Prosperity, and the 2024 Strategic Plan.

First, the Ordinance is consistent with the Master Plan's ECONOMIC DEVELOPMENT Element. The purpose of this element (Master Plan page 147) is to:

> *Establish goals, policies, and actions that are focused on questions of prosperity, conservation, job creation, and quality of life in a manner that is consistent with the remaining objectives of the Master Plan and the values of Douglas County residents. This Element defines a future for the Douglas County economy that enhances the quality of the downtowns, identifies economic development strategies that complement existing business clusters, and preserves the natural resources that are fundamental to the past and future character of the community. In other words, "to create an economy that matches the scenery."*

The Economic Development Element includes a section on Public Art and Culture (Master Plan pages 165-166), which reads as follows:

> *The integration of public art and culture into the County's overall economic strategy has been identified as an opportunity for growth and expansion in the 2013 Douglas County Valley Vision and the 2018 Minden and Gardnerville Plan for Prosperity. Public art and culture can be an essential part of Douglas County, both intrinsically and economically, and can have a significant impact on the quality of life for residents and visitors. At the same time, however, the ability of the arts to thrive and grow in Douglas County faces challenges. Individual artists of all disciplines have limited access to funding. Nonprofit arts organizations experience tougher competition for funding to maintain stability and growth. Schools face budget constraints that may force arts programs to be cut. In addition, space for local artists' housing, studios, and exhibits is limited. Public input has called for more arts- and culture-related venues and activities in the community.*

Including arts and culture as central to revitalization plans may help make an area a pedestrian-friendly magnet for music, theater, dance, and visual arts, for dining, shopping, and entertainment, and for festivals and events. Arts facilities and cultural events tend to attract more residents, tourists, and employees to a community. They provide employment opportunities through support services to the arts, expand tax base, and increase property values. The arts provide measurable benefits in the form of increased business, tourism, and revenue. Public art should reflect the community in which it resides, bring people together, revitalize neighborhoods, help drive the local economy, honor local heritage and history, and enhance quality of life. Art in Public Places Programs provide an ongoing funding source through developer fees or requirements for art projects for visible projects that affect the whole community. This can include art in new developments, art in public spaces through contribution to a central fund, art at the Town's gateways, and focal points and spaces for the creation and presentation of art.

The Ordinance specifically promotes Economic Development Policies E9 and E17 (Master Plan page 149), which state:

Policy E9: *Increase opportunities for public art by recognizing the economic benefits of promoting public art and culture through increasing tourism, creating jobs for artists, and building a source of community pride.*

Policy E17: *Promote cultural tourism, which is defined as "travel directed toward experiencing the arts, heritage, and special character of unique places."*

The Ordinance is also consistent with Economic Development Actions 24 through 26 (Master Plan page 313), which state:

Action 24: *Consider amendments to the Development Code to create a process for applying to install public art, including separate criteria for murals and sculptures and consideration for temporary, permanent, and rotating displays.*

Action 25: *Facilitate the creation of a Cultural Commission, which will be an advisory board to the County Commissioners for matters relating to arts and culture for the benefit of all residents and visitors.*

Action 26: *Continue to work with our network of partners to promote and advocate for arts and cultural programming.*

The Ordinance will also advance certain Public Facilities, Services, and Recreation Actions, including Actions 23 and 26 (Master Plan page 318), which state:

Action 23: *Encourage funding for art and cultural facilities and form a public arts coalition between the Towns of Minden and Gardnerville, Main Street Gardnerville, the Carson Valley Arts Council, and other interested parties to enhance cultural and performing arts.*

Action 26: *Assist in the improvement of arts organizations' existing facilities to enhance the quality and quantity of arts offerings.*

The Ordinance is also consistent with the 2018 Minden and Gardnerville Plan for Prosperity, which is referenced throughout the Master Plan, and provides as follows (Plan for Prosperity page 2)*:*

Minden and Gardnerville envision vibrant downtowns that are regional destinations and the hearts of their communities. Their town centers will be mixed-use, feature cultural facilities, have a full annual events calendar, and integrated arts programming.

Based on the foregoing, the Ordinance is consistent with the policies embodied in the adopted master plan. The Ordinance also does not impact any underlying land use designations. Accordingly, staff believe this finding is met.

B. That the proposed amendment will not be inconsistent with the adequate public facilities policies contained in this title;

Applicant/Staff Response: The Art in Public Places Program and Ordinance 2026-1672 will have no effect on public facility policies. The only change to the zoning text is that murals will be removed as a "use of community significance," and will therefore be able to be installed with a mural permit instead of a special use permit. This change is not inconsistent with the adequate public facilities policies of Title 20.

C. That the proposed amendment is compatible with the actual and master planned use of the adjacent properties;

Applicant/Staff Response: The Art in Public Places Program is a county wide program that imposes no new requirements or restrictions on art. Instead, it promotes public art throughout the County by providing resources to interested parties. The art projects that take advantage of this system will be given guidance and advice that will help ensure their compliance with the County's Master Plan and Development Code. As a result, this Ordinance is expected to make all future art installations more compatible with the actual and master planned use of adjacent properties that they would have been previously.

D. If the amendment is in a receiving area and changes land to any industrial, commercial, or residential district, or otherwise increases the density or intensity of use, that the amendment is being requested in the context of a specific plan or a planned development, and utilizes transfer development rights.

Applicant/Staff Response: Ordinance 2026-1672 does not increase the density or intensity of use within any receiving area. As such, this finding is not applicable.

VI. RECOMMENDATION & CONCLUSION

Based on the foregoing, staff recommends that the Board approve **Ordinance 2026-1672**, as presented, based on the ability to meet the required findings, as set forth in this staff report, presentations, and Board discussion.

ORDINANCE 2026-1672

Summary

Ordinance 2026-1672, an ordinance creating Chapter 20.850 of the Douglas County Code, pertaining to Art in Public Places; and a zoning text amendment to Section 20.660.050(N) of the Douglas County Code, decategorizing "murals" as a "use of community significance." The new Art in Public Places chapter will establish a Public Art Advisory Organization (PAAO), which will be authorized to: assist interested applicants with the design and installation of public art and publicly visible art; create ad hoc project panels to provide specialized guidance on public art and publicly visible art; and render advice on the maintenance of public art and publicly visible art. The new chapter will also establish an application process for the installation of murals, which will allow for murals to be decategorized as a "use of community significance," as currently denoted in Section 20.660.050(N). This decategorization will allow murals to be installed without having to obtain a special use permit.

Title

Ordinance 2026-1672, an ordinance creating Chapter 20.850 of the Douglas County Code, pertaining to Art in Public Places; and a zoning text amendment to Section 20.660.050(N) of the Douglas County Code, decategorizing "murals" as a "use of community significance."

Recitals

WHEREAS, on or about September 7, 2023, the Douglas County Board of Commissioners (the "Board") approved the Douglas County Art in Public Places Program Plan (the "Art Plan"); and

WHEREAS, the Board now desires to implement aspects of the Art Plan.

NOW THEREFORE, based on the foregoing, the board does ordain:

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SECTION I: A new Chapter 20.850, Art in Public Places, is added to Title 20 of the Douglas County Code, with new language shown underlined:

Chapter 20.850

Art in Public Places

Sections:

20.850.010 Purpose
20.850.020 Definitions
20.850.030 Public Art Advisory Organization (PAAO)
20.850.040 Project Panels
20.850.050 Applications to Install Public Art and Publicly Visible Art
20.850.060 Applications to Install Murals
20.850.070 Applicability of Building and Other Permit Requirements
20.850.080 Maintenance and Removal

20.850.010 Purpose

The purpose of this Chapter is to encourage the integration of art into the public realm, enrich the community environment, enhance the quality of life for residents and visitors, promote civic pride, and recognize the cultural and economic benefits of public art.

20.850.020 Definitions

The words and phrases in this chapter have the following meanings:

"Artist" means a practitioner in the visual and design arts, generally recognized by critics or peers as a professional in the field as evidenced by his or her artistic training, professional experience, or portfolio of work.

"Artwork" means an aesthetic production, in any medium, made by an Artist. Artwork may include but is not limited to paintings, sculptures, engravings, carvings, frescos, stained glass and glass works, mosaics, mobiles, murals, statues, bas-reliefs, tapestries, photographs, digital art, video projections, drawings, fountains, and monuments. Artwork may also include functional furnishings such as artist-designed landscaping, seating, railings, streetlights, gates, or walkways. Artwork may be permanent or temporary.

"Mural" means an Artwork painted, tiled, or otherwise affixed directly to an exterior wall, roof, or other large, permanent surface.

"Public Art" means an Artwork that is located on any public way or on any public property that is generally open to the public.

"Publicly Visible Art" means an Artwork that is located on private property in a space that is accessible or viewable to the public without charge.

20.850.030 Public Art Advisory Organization (PAAO)

A. A Public Art Advisory Organization (PAAO) is hereby created.

B. The PAAO shall initially consist of the voting members of Local Arts Agency for Douglas County, as designated by proclamation of the Board of County Commissioners. The Local Arts Agency shall serve in this capacity until the Board of County Commissioners establishes by Ordinance a permanent Public Art Advisory Organization, with members appointed by the Board.

C. The PAAO shall hold public meetings to fulfil the following duties and responsibilities:

1. Review and render advisory decisions on all applications to install Public Art and Publicly Visible Art;

2. Promote public understanding and appreciation of Public Art and Publicly Visible Art;

3. Assist in identifying potential sites for Public Art and Publicly Visible Art;

4. Develop, subject to approval by the Board of County Commissioners, guidelines and policies for Public Art and Publicly Visible Art;

5. Render advice to the Board of County Commissioners on proposed changes to this chapter and to the guidelines and policies for Public Art and Publicly Visible Art, when necessary;

6. Review and render advisory decisions concerning the maintenance and condition of existing Public Art and Publicly Visible Art; and

7. Create ad hoc Project Panels to assist applicants with creating a detailed proposal for any project involving the installation of Public Art or Publicly Visible Art.

20.850.040 Project Panels

A. Project Panels may assist applicants with creating a detailed proposal for any project involving the installation of Public Art or Publicly Visible Art. Assistance may include working with applicants to create or obtain:

1. A concise description of the Artwork, including dimensions, materials, and expected lifespan;

2. Renderings, models, or plans illustrating the Artwork's appearance and relationship to the proposed site;

3. A site plan indicating the exact location of the Artwork, its orientation, and its relationship to existing structures, easements, landscaping, and/or points of public access;

4. A maintenance plan outlining long-term care, repair, and eventual removal or relocation strategies for the Artwork;

5. Structural integrity documentation, sealed by a licensed engineer, for any proposed attachment to structures, foundations, or pads;

6. An Artist's resume or portfolio; and

7. The projected cost of installing and maintaining the Artwork.

B. Project Panels shall consist of five or more individual volunteers selected by the PAAO. Where possible, individuals selected for a Project Panel should reside within the boundaries of the governing body where the Public Art or Publicly Visible Art is proposed to be installed. Preference shall be given to individuals who have experience with any proposed artistic medium(s).

20.850.050 Applications to Install Public Art and Publicly Visible Art

A. Any governing body or member of the public proposing to install Public Art or Publicly Visible Art may submit an application to the PAAO.

B. The application shall include a description of the location where the Public Art or Publicly Visible Art will be installed. If available, the application may also include Artwork preferences, concepts, plans, and other details.

C. Upon receiving an application, the PAAO may create a Project Panel to assist the applicant with creating a detailed proposal for the Public Art or Publicly Visible Art installation project.

D. Once the details of the Public Art or Publicly Visible Art project have been finalized, the PAAO shall consider the application and render an advisory opinion. If the application involves the installation of Public Art, the PAAO shall issue an advisory opinion to the governing body where the Public Art is proposed to be installed. If the application involves the installation of Publicly Visible Art, the PAAO shall issue an advisory opinion to the property owner.

E. The advisory opinion shall state whether the proposed Public Art or Publicly Visible Art should be installed, and if so, any conditions of approval that should be implemented by the governing body or property owner. The opinion shall include the reasons for the decision, including a discussion of:

1. Artistic merit and quality;

2. The relationship between the proposed Public Art, the site where it will be installed, and the surrounding environment;

3. Public safety and accessibility;

4. Durability and maintenance requirements;
5. Community impact and public benefit; and
6. Compliance with this Title, including all building codes.

20.850.060 Applications to Install Murals

A. Any governing body or member of the public proposing to install Public Art or Publicly Visible Art that is a mural shall obtain a mural permit issued by Douglas County.

B. The application for a mural permit shall include, at a minimum:

1. An acknowledgement that Douglas County has established a PAAO to assist applicants with creating public art and publicly visible art proposals, and to review proposals and render advisory opinions; and a statement that the PAAO either was or was not involved in the development or review of the proposed mural. PAAO reviews and opinions are encouraged but are not mandatory for approval of a mural permit.

2. A description of the mural's appearance and its proposed location.

3. If the mural will be installed within the established boundaries of the towns of Genoa, Minden, or Gardnerville, a no-fee, advisory opinion from the town advising whether the proposed mural complies with the town's design standards and adopted public arts plan.

4. An acknowledgement that the mural will not be obscene or counsel viewers toward criminal violence. Obscene material is that which, when taken as a whole, appeals to the prurient interest in sex, portrays sexual conduct in a patently offensive way, and lacks serious literary, artistic, political, or scientific value, as determined by an average person applying contemporary community standards.

5. An acknowledgement that obtaining a mural permit does not relieve the applicant of any obligation to comply with other applicable codes, law, and permitting requirements, as described in section 20.850.070.

C. The application for a mural permit must be accompanied by a fee established by resolution of the Board of County Commissioners.

D. Upon the Director's determination that the mural permit application is complete and the appropriate fee has been paid, the mural permit shall be issued. Any mural that is installed following the issuance of a mural permit shall be consistent with the representations made in the mural permit application.

20.850.070 Applicability of Building and Other Permit Requirements

This Chapter does not relieve the applicant of the obligation to comply with all other applicable codes, laws, or permitting requirements, including but not limited to, building permits, especially where the art is the be attached to an existing structure or mounted to a

permanent footing or foundation; zoning permits; special use permits; design reviews; variances; sign permits; site improvement permits; and encroachment permits.

20.850.080 Maintenance and Removal

A. Maintenance Responsibility. Public Art and Publicly Visible Art shall be regularly maintained by the public body or individual that installs it to ensure its continued safety and aesthetic quality.

B. Recommendations from the PAAO. If the PAAO determines that a Public Art or Publicly Visible Art installation has not been properly maintained, it may render an advisory opinion to the public body or individual that the Public Art or Publicly Visible Art be repaired or removed.

SECTION II: Section 20.660.050(N) of the Douglas County Code is hereby amended as follows, with deletions ~~stricken through~~:

N. "Use of community significance" means a use which the commission determines to have significant historic cultural, economic, social, or environmental value to the county, which does not conform to the use regulations of the district in which the use is located as a result of either the adoption or amendment of this code, and which cannot be made conforming through any other discretionary review process under this code.

~~1. The use of murals falls within this definition.~~

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Adopted this ____ day of _____, 2026, by the following vote:

Vote: Ayes: Commissioners _____
_____
_____
_____
_____

Nays: Commissioners _____
_____

Absent: Commissioners _____
_____

_____
Mark Gardner, Chair
Douglas County Board of Commissioners

Attest:

_____
Amy Burgans, Douglas County Clerk

DOUGLAS COUNTY ART IN PUBLIC PLACES PROGRAM PLAN

Program Research, Pilot Program and Future Program Guidelines

Prepared by: Debra Soule
May, 2023

Acknowledgements

Thank you to everyone who engaged in the consultation process and contributed to the Douglas County Art in Public Places Program Plan. Your input was an essential ingredient in the program plan. A special thank you to the project committee:

Lisa Granahan, Economic Vitality Manager
Scott Morgan, Community Services Director
Brook Adie, Assistant Director, Community Services
Brian Fitzgerald, President, Carson Valley Arts Council

And thank you to all of the people who provided interview input as a key stakeholder:

- Karen Beckerbauer, Douglas County Topaz / South County Spokesperson
- Rebecca Bryson, Tahoe Art League Board President
- Patrick Burtte, Washoe Tribal Historic Preservation Officer
- Patrick Cates, Douglas County Manager
- Carol Chaplin, Lake Tahoe Visitors Authority President
- Jennifer Davidson, Douglas County Assistant County Manager
- Kristy Dial, Carson Valley Art Association
- Mitch Dion, Kingsbury GID Manager
- Gary Dove, Parks and Recreation Advisory Board, Vice Chair
- JD Frisby, Minden Town Manager
- Mark Gardner, Douglas County Board of Commissioners Chairman
- Rachel Hamer, Minden Administrative Services Manager
- Nannette Hansel, Parks and Recreation Advisory Board, Chair
- Steve Hardy, Buffalo Creek Art Center
- Chris Johnson, Indian Hills GID General Manager
- Dennis Little, Carson Valley Museum and Cultural Center

Tony Lyle, Lake Tahoe Visitors Authority Chief Marketing Officer

- Kate Moroles-O'Neil, Principal Planner, Douglas County
- Jen Nadler, Main Street Gardnerville Program Director
- Mark Neddeenriep, Planning Commission Vice Chair
- Erik Nilssen, Gardnerville Town Manager
- David Qualls, Genoa, Town Manager
- Greg Reed, Gardnerville Ranchos GID District Manager
- Wes Rice, Douglas County Board of Commissioners, Vice Chair
- Jan Vandermade, Executive Director Visit Carson Valley
- Todd Whear, Cultural Arts Foundation President

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1. INTRODUCTION

The Art in Public Places Program is intended to enhance the built environment and townscapes through attractive public art that reflects the County's local cultural heritage and contemporary identity. Douglas County strives to provide its residents with high quality amenities that invigorate the local economy, activate public spaces and beautify streetscapes. Public art is a community asset that creates a sense of place, enhances community pride and stimulates economic growth. The County's role in an Art in Public Places program will ensure the program's viability and demonstrate its commitment to working with local partners to achieve these goals.

The Douglas County Art in Public Places Program plan has been informed by extensive engagement with residents, businesses, local arts and culture organizations, staff, policy-makers, and elected / appointed representatives to ensure that the plan reflects the character and the aspirations of the many communities that comprise Douglas County. It provides direction for the establishment of a public art program in response to the recommendations and goals that have been identified in multiple Douglas County, Town and General Improvement District (GID) plans.

Program Purpose and Objectives

The purpose of the Art in Public Places Program is to provide a vision and guidance for the County's growing public art collection and its public art programming interests. It provides clear procedures for approvals, acquisition, installation and funding of public art derived from community input and from best practice in public art programming across the country. The program seeks to achieve the following objectives:

1. Improve the attractiveness of public spaces by integrating artwork into the visual landscape
2. Showcase historic identity and contemporary Douglas County culture
3. Encourage residents and visitors to stop, walk the area and shop in local businesses
4. Enhance local character through the introduction of valued artworks
5. Stimulate the local economy through increased pedestrian activity that encourages spending and investment in local businesses
6. Serve as an educational tool to inform citizens about local culture, history and geography
7. Help to expand the boundaries of local artistic endeavors
8. Increase community participation and involvement through inclusive public art engagement processes
9. Be a vehicle in the creation of distinct places and spaces, furthering Douglas County's unique sense of place

The Douglas County Vision for Public Art

Based upon the results of consultation with county-wide stakeholders there is strong support for a public art program in Douglas County. The County's existing public art assets are well-loved by members of the community (see the Public Art Inventory in Appendix A). The following vision statements were informed by Douglas County residents, business owners and organizations during the community engagement process:

- *We envision public art that creates vibrant public spaces throughout the County showcasing the authentic culture of our communities*
- *Artwork that enlivens our streets and public spaces*
- *It can transform run-down or dying downtown areas and bring them back to life*
- *Public art that fosters a sense of pride and encourages residents and visitors to enjoy and utilize public spaces*
- *Public art can be a catalyst for building inter-relationships amongst people, bringing them together, improving a sense of community and identity – one of the challenges in Douglas County is that there are so many separate towns and communities that there is no cohesive sense of identity*
- *Public art will educate and inspire*
- *It would make me feel like the community takes pride in itself*
- *Public art is a great tool to build a sense of community because it brings out your emotions – art is an emotional thought driver that can help bring emotional attachment to a place*
- *It can foster a desire to spend time in that place instead of just passing through*
- *Public art is a great tool to activate public space*

Guiding Principles for the Art in Public Places Pilot Program

Douglas County Public art projects should be developed and selected according to the following guiding principles:

- **The program is fiscally responsible.**

  Funding for artworks comes from multiple sources including donations, local sponsorships, and grants.

- **The artwork is based on consultation and engagement, ensuring it is relevant to the County and its residents.**

  Public Art is most successful when it engages the community and reflects the community's authentic heritage and cultural identity. Douglas County, with its plentiful natural and heritage assets is an ideal environment for engaging / public art that celebrates its assets. Residents have the opportunity to be involved in proposing and reviewing installations in their communities. Engagement with local communities during the design process is essential to ensure local appreciation of the artwork, and it produces locally relevant artwork that is less likely to suffer from vandalism or criticism.

- **Public Art Installations are robust and of high quality**

- **All installations will have a clear line of responsibility in terms of ownership, installation, on-going maintenance and safety**

Guiding Plans and Documents

The Douglas County Art in Public Places Program Plan provides direction in the creation of public art in accordance and keeping with the various visions and goals of the County, Town and GID plans.

Douglas County Economic Vitality Plan

In the 2021 Update to the Douglas County Economic Vitality Plan Fiscal Year 2023 - 2027, the enhancement of arts and culture is identified as a Strategic Focus Area Project. An outdoor art program is to be developed to complement the County's heritage and scenery in order to achieve the following vision: "*A variety of installations are located throughout the County and we are becoming an arts destination*". The 2027 Vision of Success for this project includes:

- The completion and approval of a Public Art Plan
- The installation of multiple artworks in several geographic areas that indicated interest
- Art in public places recognizes and celebrates Douglas County's diverse cultures and rich heritage
- The updating of ordinances and Special Use Permits
- Douglas County's cultural community is engaged
- Douglas County will be recognized as a destination for visual and performing arts
- Build a sense of community as visitors and residents are informed about and engaged in

the arts through a guide that utilizes multimedia forms of communication

- A comprehensive Arts and Culture Plan
- A Feasibility Study has been completed or is underway and funding sources identified for a mid-sized performing arts center in the Carson Valley

The Douglas County Master Plan 2020

The Douglas County Master Plan 2020 update included new policies and action items regarding the integration of public art and culture into the County's economic strategy.

Economic Development Implementation Action Item #24
Douglas County should consider amendments to the Development Code to create a process for applying to install public art, including separate criteria for murals and sculptures, as well as consideration for temporary, permanent, and rotating displays.

The 2013 Douglas County Valley Vision and the Gardnerville Plan for Prosperity also calls for:
Preparation of a public arts and culture plan and program for the Towns that addresses both physical and visual improvements (e.g. performing arts space, art studio and display areas, art in public places) and performing arts programs, special events.

The Public Arts Plan - Main Street Gardnerville

Main Street Gardnerville is a key driver of public art in downtown Gardnerville. Many artworks have been installed in both publicly owned and private commercial properties. A Public Arts Plan was prepared by Main Street Gardnerville staff and adopted by the Main Street Governing Board in September, 2020, by the Carson Valley Arts Council on October 19, 2020, and by the Town of Gardnerville on November 3, 2020. The primary goal of the plan was to identify a unifying "theme" for the Main Street area. The Main Street Design Committee proposed the theme of "Our Local Heritage" for the plan, focusing on Carson Valley's history and the natural environment. The secondary theme that was identified was the improvement of the visual environment by replacement of deteriorating infrastructure.

At the time of adoption of the Public Arts Plan, several artworks had already been installed on publicly viewable private buildings in the Main Street area including:

- The Basque Shepherd mural
- The World Famous Gardnerville mural
- The Old Town Center mural
- A mural of auto repair on the Gardnerville Station

The plan identified several sites in which public art could be located. The Main Street Design Committee and staff have since installed several new artworks including the Cowboy Silhouette mural and the Welcome to Main Street Gardnerville mural.

2. COMMUNITY ENGAGEMENT - WHAT THE COMMUNITY SAID

Local arts and culture organizations, non-profit organizations, businesses, county, town and GID staff, and the community at large were central in informing the content for the Art in Public Places Program. Their vision and recommendations emphasized the important role that Public Art plays in celebrating and showcasing the county's cultural heritage, and enlivening streetscapes in Douglas County. The community engagement process is an essential aspect of a public art program - not only in terms of informing its direction and content but also because public art creation is inherently community-based and should be guided and enriched by local ideas and community participation.

Community Engagement Methods

The community engagement processes included online questionnaires, paper questionnaires, in-person key stakeholder interviews, telephone interviews and business forums. Based on the consultation findings, it is evident that participants value Douglas County's natural beauty and its rural and small-town feel and they are proud of the County's cultural heritage, easy mobility throughout the valley and the Lake Tahoe area, and strong sense of community. Throughout the consultation process, people expressed a strong desire to include public art in a wide range of Douglas County locations.

Community outreach tools included a survey instrument that was widely distributed electronically as well as in hard copy (see Appendix B). Five hundred and six surveys (506) were completed and submitted. Twenty-five (25) one-on-one interviews were undertaken with key stakeholders that included senior county and town staff, GID Managers and Board Chairs, business organization representatives, arts and culture organization representatives, Main Street Gardnerville staff, Parks and Recreation Advisory Board members, Planning Commissioners, County Commissioners, and Washoe Tribe community spokespersons. Input was also gathered from local business owners and community leaders through a Carson Valley Chamber of Commerce luncheon meeting and a Business Council of Douglas County meeting. The results of these engagement methods are summarized in Appendix B.

3. A PUBLIC ART PILOT PROGRAM – PROGRAM GUIDELINES

Although there are many existing and well-loved public artworks throughout Douglas County and considerable evidence of support for a county-wide public art program, the County has limited experience in administering arts-related programming. It is therefore recommended that the County commences with a pilot public art program. Piloting an Art in Public Places Program will provide the opportunity to explore wider community preferences, test program options using existing resources and inform long term strategies. It is recommended that the pilot program should have a five-year time frame to enable a sufficient range of artworks to be introduced and experienced by residents and visitors, to inform evaluation of the program in terms of place-making, community pride and involvement, visitor attraction, business enhancement and program costs. Upon completion of the pilot phase, the strengths and weaknesses of the program can be evaluated, and fine-tuning and adjustments can be made to ensure long term success of the public art program. If major revisions or changes to the pilot program are not identified and actions are not taken to suspend the pilot program, it will then transition to a regular program.

In order to maximize the output and impacts of a public art program and minimize program costs associated with the acquisition of permanent artworks and their long-term maintenance, it is recommended that the County commences with an Art in Public Places Pilot Program consisting of the following three categories:

a) Category One - Rotating or temporary public art
b) Category Two - Public art on privately-owned commercial property
c) Category Three – Permanent public art in public spaces

To ensure an effective pilot phase for Art in Public Places, the following guidelines are provided for each program category. It is also recommended that a new public art section be added to the County Code that clearly defines and differentiates public art from signage. The public art components under the Special Use Permit should be eliminated since the new public art ordinance will serve as the permitting process and will streamline the County's requirements for approving, installing and maintaining public art.

Pilot Program Roles and Structure

Public Art Applicants - Generating Ideas for Public Art

Public Art Applicants (PAA) are individuals or groups that propose new temporary or permanent public art projects for all categories of public art. PAAs can include individuals, town, GID or County leaders, elected representatives, businesses, community organizations or other sponsors. They can also include the residents who submitted their names in the Art in Public Places community engagement survey[1]. PAAs who submit a proposal would be responsible for acquiring or raising any funds or seed money required to commission, purchase or lease the artwork and for any future maintenance costs associated with Category Three – Permanent Public Art.

A Douglas County Public Art Advisory Organization

A Douglas County based Public Art Advisory Organization (PAAO) should be established operating under an MOU with Douglas County, to take a lead role in advising and assisting in the administration of the Art in Public Places Program. This organization could be headed by the Carson Valley Arts Council and could also include representatives from other Douglas County arts and culture organizations, Main Street Gardnerville or others with expertise in local culture and public art.

This organization would be responsible for advising and providing direction on public art projects under the pilot program. Specific responsibilities would include:

- Evaluating proposals for new temporary or permanent public art projects in terms of viability, locations, estimated costs and any technical aspects of the proposed artwork

[1] One hundred and thirty-two residents (31.4 % of the total number or planning study respondents) have put their names and contact information forward for future public art projects.

- Encouraging proposed content that reflects the expressed local community identity and values for the project
- Advising on standards in terms of artistic methods and technical requirements for proposed artworks
- When needed, directing applicants to planning staff to answer planning, zoning or right-of-way questions, and when beneficial, recommending a pre-application meeting with the County's Planning Department
- When needed, assisting in the establishment of a project panel with the required expertise for each temporary (Category 1) and permanent (Category 3) public art in public locations.
- Advising and assisting Public Art Applicants (PAA) in preparing commissioning or purchase contracts with the artist(s) if needed
- Advising as required on maintenance requirements as specified in each purchase or commissioning contract for Category 3 Permanent Public Art
- Maintaining an up-to-date inventory of all public art in Douglas County

It should be noted that the existing public art program implemented under the Main Street Gardnerville program, which has existing staff, resources and expertise to carry out public art projects, may request advice and assistance from the PAAO but would not be required to work with the PAAO for new public art within the Main Street Gardnerville District.

Recommended PAAO public art commissioning and purchase options and procedures are provided in Appendix D.

Unincorporated Towns and GIDs Role

Town or GID Boards are the approving body for public art proposed within their jurisdiction following screening of the proposed artwork by the PAAO. The Town or GID Board may offer suggestions on locations or funding options for the project.

Douglas County Role

Unless the proposed artwork is to be located on County property, the County's role in all public art projects is to ensure that they comply with updated County ordinances pertaining to Public Art and that applicants apply for a Public Art permit and, when applicable a Building Permit. Recommended Code amendments are identified in Section 7.

Proposals for Category 1, 2 and 3 public art
are submitted by a Public Art Applicant (PAA)

↓

The Public Art Advisory Organization (PAAO)
Receives new proposals and has the lead role in
administering the pilot program

↓

The host community (Town or GID Board, or the County if on County property
or requesting County funding)
Reviews and considers approvals of the project including locations
based upon PAAO recommendations and their acceptance of funding sources

↓

All projects must comply with County Public Art Ordinances
and / or Building Codes if applicable

4. PILOT PUBLIC ART PROGRAM - CATEGORIES OF ARTWORK

Category One: Rotating or Temporary Public Art

The core objective of the rotating Public Art program component is to establish a continuously changing selection of temporary artworks in designated public locations. Rotating public art is assigned to pre-selected locations for a limited period of time. The artwork can be leased or borrowed from the artist and can even be listed for sale with a commission option by the County or Town while it is on display. Rotating or temporary public art offers several advantages for Douglas County:

- It is less costly than commissioned or purchased permanent public art. It can be 'leased' for a nominal amount that simply covers the artist's installation costs and the artwork can also be for sale. In some cases, emerging artists may donate artworks for a fixed period of time in order to help them gain recognition in the art world.
- A rotating or temporary public art category can be implemented using the County's existing budgetary and staffing resources.
- Because art tastes and preferences differ from one person to the next, rotating artworks means that a wider spectrum of art can be presented that is likely to appeal to residents and visitors.
- Rotating art keeps it 'fresh' - visitors will want to return to see what is installed next.
- Rotating public art provides more opportunities for a larger number of established and emerging artists to participate in the program and gain valuable experience.

Installation Locations and Structures

Murals or two-dimensional artwork can be installed on a designated public wall as movable panels or could be installed on a pre-constructed framework[2]. Three-dimensional sculpture can be installed on a concrete pedestal or on a pre-selected concrete surface with embedded anchor points to secure the artwork. A raised pedestal is sometimes preferable to anchoring sculpture to a sidewalk because it elevates the artwork from the ground making it more visible and minimizing interest by dogs or children who might be tempted to climb it.

[2] The Framework that was constructed by the Town of Gardnerville for the Welcome to Main Street Gardnerville mural is good example of a mural framework (cost was approximately $12,000), although the structure could be constructed from metal or wood materials.

Pre-constructed concrete framework for Boulder City mosaic mural, Frank T. Crowe Park

Pre-constructed wooden framework for Gardnerville mural

Procedures for Rotating Public Art

- The rotating public art component will require the County, Town or host GID to select preferred locations and to provide funding to install anchor points or concrete pedestals, or mural frameworks if appropriate blank walls are not available in selected locations. Examples of installation components for anchoring temporary public art can be found at https://americanearthanchors.com/shop-by-application/construction/outdoor-sculptures/?_bc_fsnf=1&Temporary+vs+Permanent=Temporary&page=1
- The County, Town or GID may seek advice from the PAAO for the optimal site characteristics and locations for the types of artwork that is sought.

- Once installation sites have been selected and prepared and artwork content approved, the PAAO establishes an ad hoc Public Art Project Panel that includes representation from the host local community as well as any additional expertise that may be required. They issue a call to artists through an RFP or RFQ specifying the type of artwork that is sought, the final content and the terms and duration of the installation.
- The PAAO prepares the lease or loan contract with the artist. Depending on the size and complexity of the artwork, a stipend of $2000 to $3000 may be awarded to selected artists to cover transportation and installation costs. The Artist is responsible for de-installation and removal at the end of the contract period.
- The artist is responsible for artwork maintenance for the duration of the local or lease period.

Potential Locations for Rotating Public Art

Rotating public art should be installed in highly visible locations to maximize the number of residents and visitors who will have the opportunity to view and experience each artwork. It is recommended that main street locations along the Highway 395 corridor through Gardnerville, Minden and along Highway 50 in Stateline be the highest priority locations. NDOT right of ways should be identified and avoided in order to minimize potential conflicts and delays in the final selection of sites for rotating public art. Town entrances, as well as key civic and cultural properties should also be among the preferred potential locations for temporary public art.

The new Event Center currently under construction in Stateline offers tremendous potential for rotating art that could be incorporated into this landmark facility.

Category Two: Public Art on Private Commercial Property

As is the case in many other counties and municipalities, a significant percentage of existing public art in Douglas County is located on privately-owned commercial property. Even if sited on privately-owned commercial property, an art project that is visible to the public is perceived of as 'public' and will become an important part of the County's visual landscape. County funding programs and ordinances can facilitate and manage artwork that is accessible to the public.

The number of potential commercial locations vastly outnumbers potential public locations. The Douglas County public art program and county ordinances should facilitate and clarify

future public art on private commercial property. The advantages of public art on privately-owned commercial property include:

- The costs of acquiring, installing and maintaining artworks is the responsibility of the property owner; and
- There are many available potential locations throughout Douglas County for public art on private commercial property which would significantly increase the growth of the public art program

Procedures for Public Art on Private Commercial Property

- The property owner or his/her authorized agent is responsible for all aspects of the project including projects costs
- Applicants (the property owner or his\her authorized agent on the owner's behalf) prepare a project proposal and may seek advice from the PAAO for the scope and content of the artwork, ensuring that artworks do not contain obscene or pornographic material matter; advocate or suggest the use of illegal/prohibited substances; advocate for or against any political candidates, political campaigns, ballot measures, or political parties or organizations; or advocate a position (directly or indirectly) on any public or social use.
- Category Two projects must comply with the Public Art Ordinance, and if applicable (if there are structural components), will require a Building Permit
- The commissioning or purchase contract should be directly between the property owner or his/her authorized agent and the artist
- The artist is responsible for the execution of all aspects of the public art project.
- The building owner is responsible for maintenance responsibilities during the lifetime of the artwork. Maintenance could include, but not be limited to, re-painting / touch-up painting to keep the art looking current / not faded and abating graffiti.

Category Three: Permanent Public Art

Permanent public art projects that have previously been permitted and that may continue to arise from local communities or proposed by organizations such as Main Street Gardnerville, should continue to be permitted, provided that they are self-funded and allowed under the Douglas County Code.

Project inspiration could arise from various sources including inspired residents, sponsoring organizations or groups, or from GID, Town or County leaders. Local residents who have indicated their interest in being involved in future public art initiatives could play an active part of projects located in their local communities. Main Street Gardnerville is likely to be involved in future permanent Public Art projects with the Main Street District.

Procedures for Permanent Public Art

- PAA prepare a project proposal and may seek advice from the PAAO regarding the content, technical aspects of the project.
- Approvals are required from the relevant host Town, GID or County.
- Project funding agreements should be finalized.
- Category Three projects must comply with the Public Art Ordinance, and if applicable (if there are structural components), will require a Building Permit.
- Once the funds are raised, the public art proposal moves into the implementation stage and may seek guidance from the PAAO in terms of how to find and prepare a contract with an artist to purchase or commission the type of public art that they are seeking. The PAAO can assist with establishing an ad hoc Public Art Project Panel that includes representation from the host local community as well as any additional expertise that may be required.
- The PAAO may prepare or assist in the preparation of the commissioning or purchase contract between the host community and the artist.
- The artist is responsible for the execution of all aspects of the public art project.
- The host community owns and is responsible for maintenance of the artwork unless other arrangements or agreements are in place.
- For public art that is located on County property, the Board of Commissioner's approval will be required for the location or if any County funds are requested. Funding for the project can be undertaken through sponsorships and donations and the County may offer other suggestions on potential funding sources.
- The host Town, GID or County is responsible for maintaining the artwork based upon the location and maintenance advice provided by the artist as set out in their commissioning or purchase contract, unless other agreements are in place.

Donations of Permanent Artworks

Proposed donations of artworks towards the County, Town or GID's permanent collections should be evaluated by the respective Boards with advice from the PAAO regarding the quality of the artwork, conformance to County structural and fabrication requirements, safety codes, availability of appropriate sites for installation and maintenance requirements.

Relocation or Deaccessioning of Permanent Public Art [3]

Relocation or removal of public art may be required by the County or Town for any of the following reasons:

- The condition of the artwork has deteriorated or been damaged to the point the repair is not feasible or practical in terms of cost in relation to original cost or valuation of the artwork
- Security of the artwork can not be guaranteed
- The artwork endangers public safety
- Site conditions have changed necessitating relocation if an appropriate alternative site is available, otherwise removal may be necessary
- The quality or authenticity of the artwork has been reassessed

Public Art on School-owned Property

Public Art situated on or proposed on School properties are considered to be School District projects that are not subject to the Public Art guidelines. The installation of any structural components to support artworks may require a building permit.

Dedication and Celebration of Public Art

It is important to celebrate and involve the community following the successful creation and installation of new public art. Once the artwork is complete, the PAAO should prepare a press release and share images and information about the project through social media and internal communication channels. A dedication or unveiling ceremony should be held that presents the piece to the community and recognizes the artistic efforts of the artist.

[3] Deaccessioned artwork should be offered back to the artist as the first option, if possible

Once multiple artworks have been installed in Douglas County, public art maps, and driving or walking tours should be introduced to ensure that Douglas County residents and visitors can enjoy and share the evolving outcomes of the Pilot Art in Public Places program.

5. LOCATIONS FOR PUBLIC ART

Based upon the results of the community engagement process, each Town or GID strongly prefers to be involved in the selection of sites for public art installations within their own communities. Potential locations that were identified in each town and participating GID are summarized, but not limited to the following table.

Potential Locations for Public Art in Douglas County Towns and GIDs

Location	Potential Public Art Locations
GARDNERVILLE	Downtown areas, Main Street area, Museum property, Heritage Park, Trail heads in urban areas like Heritage Park, and the old prison building on Courthouse Ave.
MINDEN	Minden main streets and the north gateway entrance, Seeman Ranch Park, downtown areas
GENOA	In Town center areas
GARDNERVILLE RANCHOS	In local parks, or integrated into new community buildings
SOUTH COUNTY/ TOPAZ	Around Topaz Lake, along highways, murals on local business (i.e., Topaz Lodge and the General Store)
STATELINE	New Event Center, parking structures around casinos
KINGSBURY	Pump stations, retaining wall, on buildings needing renovation, in downtown area to create a sense of place
INDIAN HILLS	In local parks, at Indian Hills entrances, or along trails

Because County, GID or Town-owned facilities are often meeting points for the community they can provide opportunities for residents and visitors to interact with and explore public art. County or Town-owned buildings such as libraries and community centers are ideal locations for public art. Additionally, museums, arts facilities, and other community facilities could be excellent locations for public art. The new Event Center currently under construction

in Stateline would also bean excellent location for public art. Roundabouts are also a potential location for future public art.

Locating public art along major roadways or highways should take into account NDOT right of ways requirements and permitting processes. (see Locating Public Art in an NDOT Right of Way in APPENDIX C).

Historic Buildings

In addition to the above guidelines, locating public art on historic buildings may have greater impacts on the structure and historic aesthetics. Therefore, the installation or attachment options for public art may require additional effort. Painting murals directly to the building's exterior should be undertaken with caution, and is dependent upon the exterior wall materials. Murals should not be painted directly over brickwork because this creates a non-breathable skin over the brick surface which accelerates deterioration of the brick interior known as 'spalling'. This means the interior of the brick dries and crumbles leading to deterioration of the entire brick layer. It is preferable to install mural panels to exterior brick surfaces with minimal drilling or to install a framework to support the mural.

Consider locating murals and other forms of public art on non-historic buildings or on non-contributing buildings in the National Register of Historic Places or the Nevada State Register of Historic Places.

6. PROGRAM FUNDING

The Art in Public Places Pilot program requires a modest budget for its implementation that could potentially be funded using existing budgets and resources. PAAs should also be encouraged to apply for the Community Grant Funding Program to kick start the pilot program for Category One and Category Three projects.

Because the Pilot Program relies on grants, donations and sponsorships as funding sources, public-private and non-profit-public partnerships should be strongly considered in order to minimize project costs and enhance project opportunities. For example, The Buffalo Creek Art Center, located in Douglas County, is a nonprofit educational, 501c3 Corporation offering summer artist residencies for three dimensional artists who work in metal, wood, ceramic, stone and multi-media with an emphasis on aesthetics and craftsmanship. Artists are provided with free room and work space and the use of tools, which can significantly reduce

their expenses in creating public art. This facility could be approached to consider partnering with the County as the facility to create new public art that could then be installed in Douglas County locations with credit to the Art Center for their support. There may be other local industries or businesses who would benefit from partnering with the County in the creation of public art, which could be located on or adjacent to their property, or be a partnership endeavor that could benefit both parties.

7. DRAFT PUBLIC ART ORDINANCES: FOR DISCUSSION ONLY ADDITIONS AND AMENDMENTS TO THE DOUGLAS COUNTY CODE

Recognizing that the Planning Department is currently in the process of updating the entire Douglas County Code with an expected completion date of spring/summer 2024, these are the recommended amendments and additions to the Title 20 Code pertaining to public art that should be undertaken concurrently with the adoption of this plan.

DELETE THE FOLLOWING FROM THE CODE:

DELETE THE SPECIAL USE PERMIT *which currently requires going to the Douglas County Planning Committee for every project. Public art that is to be located in specific Town or GID should be approved by their own governing Board. Compliance with County Code should be the only County approval required unless the artwork is located on County property.*

Under **Title 20 Consolidated Development Code**, **insert Public Art Regulations**

Public Art Regulations

- Public Art Definitions
- Purpose
- Application Process and Permits Required for Public Art
- Category One: Rotating or Temporary Public Art on County, unincorporated Town or General Improvement District property
- Category Two: Public Art on Private Commercial Property
- Category Three: Permanent Art on County, Unincorporated Town or General Improvement District property
- Inspection

Public Art Definitions

1. **"Public Art, Artwork or Work of Art**" Public art means artwork created or led by an Artist or Artist team and acquired or displayed by the County, GIDs or Towns in Douglas County, or artworks that are commissioned or acquired by private commercial property owners to be installed in exterior publicly visible locations. This includes but is not limited to paintings, sculptures, engravings, carvings, frescos, stained glass and glass works, mosaics, mobiles, murals created on building or pavement surfaces or on panels, collages, statues, bas reliefs, tapestries, photographs, video projections, drawings, fountains, landscape designs, or monuments erected to commemorate a person or event, functional furnishings such as artist-designed seating, or other media. Public art may be permanent or temporary.

   The following are not considered artwork:

   Objects which are mass produced including but not limited to playground equipment, fountains, maps, corporate logos or other functional elements, as well as decorative, architectural, or functional elements that are designed by an architect as opposed to elements created by an artist for that purpose. *Existing decorative street furniture with pre-cast figures or objects have been included as a sub-category in the current Douglas County public inventory given their appreciation by County residents.*

   Signage is not public art. Public art that contains any business names, brand name or product names, location names, logos, trademarks, trade names, or other commercial messages are considered signs and therefore must meet the requirements of the Douglas County Sign Ordinance. Advertisements shall be regulated under County Code 20.618, Sign Permit, and this section of the code shall not apply.

2. **"Artist"** means a person who is recognized by his or her peers as someone who creates or designs artistic works professionally. Depending on the nature of the public artwork, the artist may be required to have evidence of artistic training, professional experience and /or a portfolio of work that demonstrates their professional capacity to undertake a project. Emerging or student artists may also be appropriate for projects that encourage local community involvement.
3. **"Artist's Team"** may include a group of artists who contribute to an artwork or individuals who are guided and supervised by an artist to create an artwork that has been collectively been designed and / or constructed.
4. **"Art Situated on Privately Owned Commercial Property"** means artwork that has been commissioned, purchased, loaned or borrowed from an artist or artist team installed externally that is publicly visible on privately owned commercial property. It does not include artworks that are installed in interior areas.

5. **"Community Art"** means an artwork created collaboratively with community members under the direction or supervision of an Artist.
6. **"Copyright"** refers to the legal ownership of created works of art. Although the client may "own" the work of art, the artist who created the work owns the copyright unless it is contractually commissioned or purchased as 'work-made-for-hire'.
7. **"De-accession"** means the process of removing an artwork from the owner's collection of public art.
8. **"Public Art Applicant" (PAA)** means individuals, businesses or local groups that propose new temporary or permanent public art projects.
9. **"Public Art Advisory Organization" (PAAO)** means the Douglas County Arts organization responsible for advising on and assisting in the administration of public art.
10. **"Maintenance"** with respect to public art, means the cleaning or repairs required to keep a work of art in its intended condition, including but not limited to, cleaning, painting, repairs, replacement, or installation of mechanical equipment associated with the artwork.
11. **"Mural"** means any commissioned or purchased drawing or artwork that is drawn, painted or etched on an assigned surface or structure, or that is created on panels that are attached to that surface.
12. **"Public Art Project Panel"** means an informal group of individuals, generally not less than five volunteers selected by the PAAO to review each art project. Each panel will be unique and consist of persons with expertise associated with each project and representatives of the constituencies and/or stakeholders relevant to each project. The panel selects the artist(s) for each art project through a scoring process and provides approval of the final design.
13. **"Publicly Visible Art"** means artworks that are privately owned, maintained, or produced works of art that are installed, or presented in an exterior location that is accessible to the public.
14. **"Rotating Artwork"** means original artwork created or purchased for a specific time frame or event under a loan agreement, to be situated at a particular site on a temporary basis for a defined period of time, generally not to exceed a period of two (2) years.

Purpose

The purpose of the Art in Public Places Program is to promote and encourage the integration of public artwork in public places and in privately-owned commercial locations in order to improve the attractiveness of public spaces, enliven public areas and invigorate the local economy by encouraging people to stop and shop and in Douglas County.

Nothing contained in the Ordinance shall preclude funding of or the acquisition of art for

municipal property in other ways.

Application Process and Permits Required for Public Art

The following processes apply to all categories of public art including rotating or temporary public art, public art on private commercial property, and permanent public art.

i. Public art applicants can seek advice and assistance from the Public Art Advisory Organization (PAAO) in terms of the artistic and technical aspects of a project and best practice procedures for purchasing or commissioning public art. They may also provide advise on any other permits that may be required.

ii. If public art is proposed to be located in an unincorporated Town, General Improvement District or County property, the proposed design must have been submitted to the respective governing board for review and approval, prior to planning approvals.

iii. If County funds are being used or if the artwork is to proposed to be located on County property or County right-of-way, it must be submitted to the Douglas County Parks and Recreation Advisory Board for review and recommendation to the County Board of Commissioners for final approval and /or funding.

iv. Prior to installation, all public art requires planning approvals and permits, and where applicable, building permits.

Category One: Rotating or Temporary Public Art on County, unincorporated Town or General Improvement District property

The location and structural characteristics of public art pedestals, mural walls or mural frameworks must be approved by the respective governing boards and be designed and constructed with engineering approvals and building code permits.

If temporary public art is proposed in an unincorporated Town, General Improvement District or County property, the proposed artwork must have been submitted to the respective governing board for review and approval, prior to submission for planning and Code approvals.

The artist or sponsoring body must provide drawings and/ or a design mock-up of the proposed artwork on one of the County's specified pedestals, frameworks or walls.

The Public Art Advisory Organization shall assist in preparing a contract between the leasing County, Town or GID and the artist(s) prior to commencement of any public art project. The contract should contain all of the following:

i. Location
ii. Subject matter
iii. Materials
iv. Length of time the artwork will be installed
v. Responsibilities of each party including any associated costs

The Artist is responsible for the installation, maintenance and removal of the artwork. The artist or sponsoring body shall work with the County, unincorporated Town or GID Board for approval for the temporary installation at the specified location and time stated on the contract.

Category Two: Public Art on Private Commercial Property

It is unlawful for any person to erect, install, re-locate or alter any public art on the exterior of private commercial property within Douglas County, without obtaining a public art permit from the Planning Department and if there are any structural elements, also obtaining a building permit. The PAAO can be consulted for advice on the proposal in terms of the artistic and technical aspects of a project and best practice procedures for purchasing or commissioning public art. An application must be submitted by the property owner or by an agent on the owner's behalf on the form provided by the county with the fee established by resolution. The fee for a public art permit shall be nominal to solely cover the cost of County staff to review and issue the permit.

Artwork installed on private commercial property shall be owned by property owner unless a separate agreement has been established for ownership and maintenance responsibilities. Title and ownership of the artwork shall transfer to any successor in interest of the property. The property owner is responsible for maintenance of the artwork in the event of damage or wear. If the artwork is to be replaced, the PAAO can be consulted and provide advice in terms of the content of the replacement artwork in accordance with the Art in Public Places Program guidelines.

A site plan including the location of the proposed artwork is required prior to issuance of a public art permit. This site plan must show dimensions of the property and include the location of the proposed artwork on the property. The site plan should show the approximate dimension to any neighboring structures or notable features. A drawing or image depicting the proposed artwork in the proposed location is required. A long-term maintenance program must be submitted by the artist prior to permit approvals.

Category Three: Permanent Artwork on County, Unincorporated Town or General Improvement District property

i. Public art applicants can seek advice and assistance from the Public Art Advisory Organization (PAAO) in terms of the artistic and technical aspects of a project and best practice procedures for purchasing or commissioning public art. They may also provide advise on any other permits that may be required.

ii. If public art is proposed to be located in an unincorporated Town, General Improvement District or County property, the proposed design must have been submitted to the respective governing board for review and approval, prior to planning approvals.

iii. If County funds are being used or if the artwork is to proposed to be located on County property or County right-of-way, it must be submitted to the Douglas County Parks and Recreation Advisory Board for review and recommendation to the County Board of Commissioners for final approval and /or funding.

iv. Prior to installation, all public art requires planning approvals and permits, and where applicable, building permits.

A site plan including the location of the proposed artwork is required prior to issuance of a public art permit. This site plan must show dimensions of the property and include the location of the proposed artwork on the property. The site plan should show the approximate dimension to any neighboring structures or notable features and a drawing of the proposed artwork in the proposed location is required. A long-term maintenance program must be submitted based on recommendations from the commissioned artist prior to commencement.

The PAAO can assist in the preparation of a purchase or commissioning contract between the purchasing or commissioning body and the artist(s). The contract should contain all of the following:

i. Scope of Work for the project including the type of art envisaged, its scale, materials, durability, ease of maintenance and public safety
ii. Site details including land ownership, history, maps, drawings, photos, surrounding development issues etc.
iii. Budget
iv. Installation
v. Artist Responsibilities
vi. Responsibilities of the artwork owner, leaser or borrower
vii. Warranties and maintenance requirements for the artwork
viii. Health and Safety
ix. Artist's rights and copyright
x. Timetable, overall project deadline, interview dates, expected attendance at meetings

xi. Any Insurance or Liability issues
xii. Decommissioning options and processes
xiii. Termination clauses

Inspection

A. All public art installed in the county that requires a building permit shall be subject to inspection by the Community Development Department to ensure compliance with all provisions of this section.

B. Upon completion, a photographic image and description of the artwork and the artist is required to be provided to the Douglas County Public Art Organization to document completion of the project and shall be included in the County's inventory of public art.

8. PILOT PROGRAM EVALUATION - Transitioning to a Future Public Art Program

Following the completion of the five-year pilot program, an evaluation process should be undertaken to assess overall community satisfaction, determine the effectiveness of program delivery mechanisms and permitting processes, and the quantity and quality of resulting public art installations.

Evaluation should include feedback from all key participants and stakeholders to determine whether the structure of the pilot program has accomplished the program's purpose, objectives and guiding principles. Has it achieved the outcomes in terms of place-making, community pride and involvement, visitor attraction, and business enhancement? Are program costs and funding options manageable and effective? Specific questions could include:

- Do we have new public art that enlivens our streets and public spaces?
- Is it helping to transform run-down or dying downtown areas and bring them back to life?
- Is there new public art that reflects our local culture?
- Is the program fiscally responsible?
- Are funding sources for the pilot program adequate to enable the program to continue?
- Are administering organizations providing effective support and are they adequately resourced?
- Is the community involved in proposing and preparing new public art?
- Are Public Art installations robust and of high quality?
- Is there a clear line of responsibility in terms of ownership and on-going maintenance?

If the program is found to be effective after five years, the program will automatically become the Art in Public Place Program and shall continue until terminated.

The strengths and weaknesses of the program should be evaluated and documented, so that the program can be fine-tuned to ensure its long-term success.

Future Options

There are a number of long-term program options that could be considered to extend or enhance the sustainability and effectiveness of a Douglas County Public Art Program.

Expand Category One Rotating Public Art

The temporary public art category offers significant opportunity for expansion in downtown areas and in other communities across Douglas County. The upfront costs of providing installation sites, platform or pedestals are low-cost investments that will support rotating public art for many years. The additional potential benefit of expanding this program category is the increased likelihood that communities may come to treasure some of these pieces and could undertake their own fundraising to purchase the artwork and make it a permanent part of their local collection.

Expand Category Two Publicly Viewable Art on Private Commercial Property

Offering incentives for Category Two artwork: Publicly Viewable Art on Private Commercial Property would significantly increase the number of commercial property owners that opt to install public art on their property. This could take the form of small grants or subsidies or reduced public art permit or building permit fees, or tax credits for those who introduce public art as a local beautification or community improvement strategy.

Future Funding Options

The rate success and the number of public art installations that take place is often determined by the range of funding sources that area available. Innovative funding mechanisms that do not require the introduction of new taxes can be used to expand resources and elevate program outcomes.

A voluntary 'percent for public art program' can be introduced through amendments to the development code to encourage private developers to include optional contributions for new construction projects.

Long Term Funding

Alternatively, a percent-for-art program can be introduced to allocate a small percentage of publicly funded capital improvement projects and/or private development (which can be as low .5%) for the purchase, installations and maintenance of artworks. Advantages of a percent-for-art ordinance are that it guarantees a funding stream for public art projects regardless of what happens to county budgets or arts funding and ensures that public art

projects can be planned each year. Consideration should be given to placing a ballot question on an upcoming election regarding the introduction of a percent-for-art development charge as a mitigation fee on all new home construction only, that would ensure a community benefit and help preserve the culture of our community that is diminished with new residential development.

9. A FUTURE ARTS AND CULTURE MASTER PLAN FOR DOUGLAS COUNTY

The Art in Public Places Program plan is a valuable tool that provides a locally relevant framework for placemaking, animating public space, enhancing the visual landscape and attracting business. It is however, just one piece of a bigger picture framework that would guide arts and cultural activity and economic growth in Douglas County. An arts and culture master plan is needed to provide that direction and stimulate overall cultural sector growth.

Douglas County is asset-rich in terms of its cultural resources and natural heritage. These assets are the building blocks for a thriving cultural sector that will fuel the growth of the county's cultural tourism sector and overall creative economy. Culture, innovation, creativity, and a vibrant quality of place are the key ingredients and the focus of an arts and culture master plan that provides direction and stimulates overall cultural sector growth.

An Arts and Culture Master Plan should be based upon comprehensive engagement with the local community and with all arts and cultural community stakeholders to identify aspirations, strengths, needs and to provide overall direction for the growth of the cultural sector. The master plan would provide a road map to more effectively connect and engage the sectors stakeholders and businesses so that it moves in a coordinated and positive direction to achieve the County's arts and cultural aspirations.

<u>A Recommended Framework for a Douglas County Arts and Culture Master Plan</u>

Based upon input from the community engagement process for this study and best practice in cultural planning practice across the United Sates, the following planning framework is recommended:

1. Identification and Mapping of Douglas County Arts and Culture Assets
2. Assessment of Arts and Culture Assets' Capacity (SWOT Analysis)

3. Comprehensive Engagement with arts and culture organizations, destinations and creative economy businesses
4. Identification of Goals and Strategic Priorities
5. Creation of an Action Plan / Implementation Plan
6. Evaluation Processes to Monitor Progress and Success

The content for the master plan should include all of the core components, operational aspects, skills and expertise that are required for a thriving and successful cultural sector. It is recommended that an Arts and Culture Master Plan for Douglas County should include the following content:

- Cultural facilities and spaces
- Arts and culture programs
- Arts and culture sector funding
- Support and training for arts and culture organizations
- Creative businesses and local creative economy growth
- Cultural tourism
- Douglas County, Town and GID administrative roles

Additionally, a Douglas County Arts and Culture Master Plan could explore and provide strategies for the following goals and aspirations that have been identified by Douglas County businesses and cultural organizations:

- Ensure that the arts are part of revitalizing our downtown areas
- Ensure that our town centers will feature cultural facilities, have a full annual events calendar, and integrated arts programming
- Create and enhance Arts and Cultural Facilities
- Create Arts Districts
- Create Artist Studio Spaces
- Increase Support for the Arts, Museums and Historic Amenities
- Develop Public Funding and Partnerships
- Engage the Arts Community in Planning
- Increase Arts Awareness and Education

APPENDICES

APPENDIX A - Inventory of Existing Public Art[4] [5]

1. Public Art: Murals, Sculpture and Monuments

1.2 *Neighborhoods*, window murals, Gardnerville Station,

[4] Inclusion in the Douglas County Public Art Inventory does not imply Douglas County ownership of the artwork

[5] Artworks that are located in interior public areas within the Carson Valley Museum and Cultural Center and within school properties are not included in the County's Inventory, since they are considered to be exhibits or student projects.

1.3 *Auto Mechanic Murals,* Gardnerville Station, 1395 US Highway 395, artist: unknown

1.4 *Welcome to Mainstreet Gardnerville Mural,*
a Main Street Gardnerville project, Gardnerville Station,
1395 US Hwy 395, artist: Cheyenne Renee Marcus, 2022

1.5 *Basque Shepherd Mural*, Gardnerville, artist: Beverly Caputo, 2016

1.6 *Cowboy Silhouette Mural,* a Mainstreet Gardnerville project, Woodett's 1492 US Hwy 395, Gardnerville, artist: Beverly Caputo

1.8 *Bear Wood Carving*, Kahle Community Center,
236 Kingsbury Grade, Stateline, artist: unknown

1.10 *Snowshoe Thompson,* Mormon Station Park, Genoa, artist: Don Budy, 2001

1.12 *End of the Cattle Drive bronze monument,* Martha's Park,
1734 Hwy 395, Minden, artist: David Drago, 2010 donated by Larry R. Wilson

1.13 *Gardnerville Orb metal sculpture,* Heritage Park Gardens, Gardnerville, artist: unknown

2. Public Art: Schools

2.1 *Garden Mural*, Gardnerville Elementary School, 1290 Toler, Gardnerville

2.2 *Remembrance Wall*, Carson Valley Middle School,
1477 US Hwy 395, Gardnerville, student artists

2.3 *Window Painting*, Douglas High School,
16708, Minden

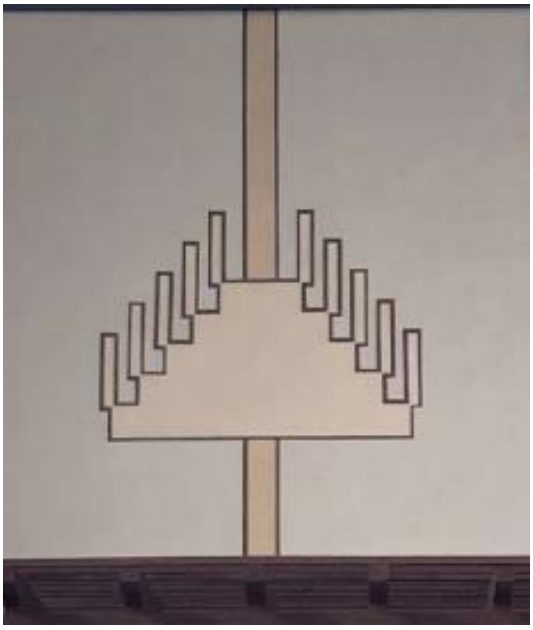
2.5 *Floral mosaic mural*, Douglas High School,
16708, Minden, student artists

2.7 *Smile mural*, Douglas High School, 16708, Minden, student artists

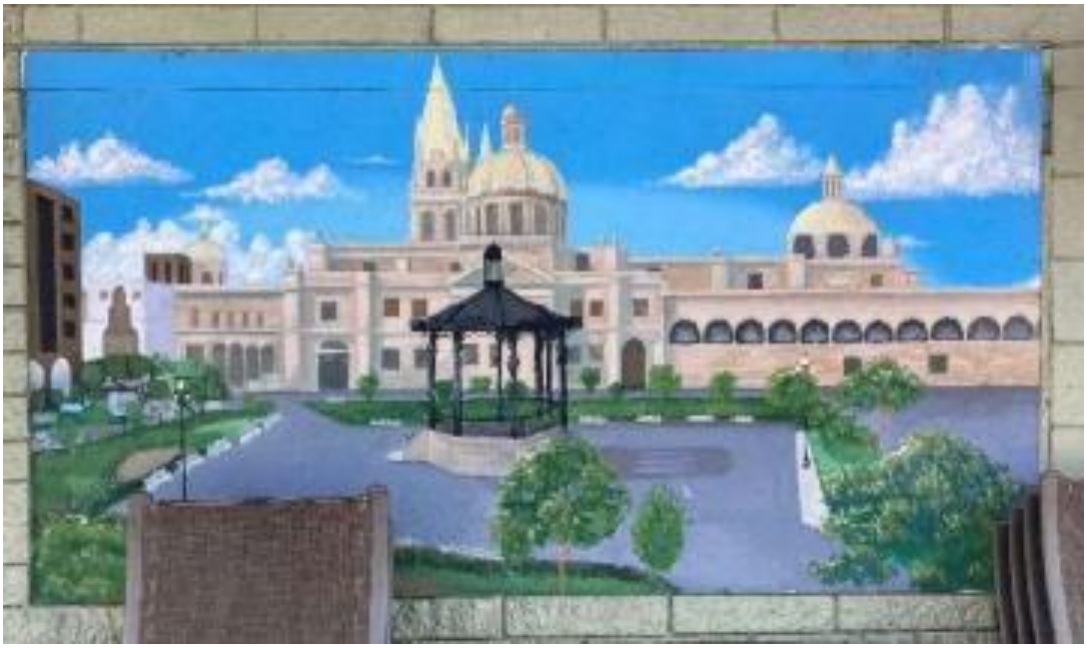
2.9 *Mountain Lion mural*, C.C. Meneley Elementary School, Gardnerville, artist: unknown

2.11 *Tahoe Mountains mural*, Zephyr Cove Elementary School, Zephyr Cove, artist: unknown

3. Art on Privately Owned Commercial Property



3.2 *Eagle Landing,* Exterior Mural at Jerry's Grill, 1387 US Hwy 395, Gardnerville, Artist: unknown



3.3 *Stately Buildings*, Exterior Mural at Jerry's Grill,
1387 US Hwy 395, Gardnerville, Artist: unknown

3.4 N*evada Botany Map,* DST Coffee,
1411 US Hwy 395, Gardnerville, artist: Madison Parks

3.6 *World Famous Gardnerville mural,* Sharkey's,
1440 US Hwy 395, Gardnerville, artist: Larry Henry, 2017

3.8 *Jaco the Dragon*, 1525 Toer, Gardnerville, artist: unknown

3.10 *Seated Gentleman sculpture*, Lucky Beavers Bar,
31 Hwy 50, Stateline, artist: unknown

3.12 *Wine Bottle*, Battle Born Wine,
1448 Hwy 395, Gardnerville, artist: unknown

3.13 *Pony Express Rider bronze monument,*
Harrah's, 15 Hwy 50, Stateline, artist: Dr. Avard Fairbanks

4. Movable Art Public Collection

4.1 *'Let's Play' Bear Wood Carving,* Fire Station 24,
875 Hwy 50, Zephyr Cove, artist: unknown

4.3 *Headstart Bear Wood Carving*, Washoe Tribe, 1570 Main River Rd, Gardnerville, artist: unknown

4.4 *Headstart Bears Woodcarving*, Washoe Tribe,
1570 Main River Rd, Gardnerville, artist: unknown

5. Street Furniture (manufactured or produced in multiples)

5.1 *Man and his Dogs*, Sharkey's sidewalk, 1442 US Hwy 395, Gardnerville

5.2 *Bicycle*, Harveys, 18 Hwy 50, Stateline

APPENDIX B – Summary of Community Engagement

Methodology

Engagement with the Douglas County community was an important step in determining community, business and government staff opinions and aspirations with respect to an Art in Public Places Program. Community surveys and key stakeholder interviews were undertaken in order to acquire this input.

Community Surveys

An online survey was conducted to enable Douglas County residents and business owners to provide their viewpoints with respect to public art. In order to raise awareness of the surveys and to invite community input, notices with the linking URL and QR codes for the survey were placed on the County website, and in Town and General Improvement District newsletters. Press releases were issued to local newspapers, social media was utilized and local arts and culture organizations encouraged input from their membership. Four hundred and seventeen surveys were completed online. Additionally paper surveys were made available at the Minden and Lake Tahoe libraries, at the Gardnerville and Lake Tahoe Community Centers and Seniors Centers, at the Douglas County Museum and the Copeland Gallery. Seventy-nine paper surveys were completed, for a combined total of 496 survey responses.

Given the size of Douglas County and diversity of Towns, General Improvement Districts (GIDs) and residential areas it was important to ensure that input was gathered from as many geographic areas as possible and that the results can be analyzed according their location.

The results of the surveys are provided according to the geographic location of all respondents below.

Key Stakeholder Interviews

It was important to acquire input from key individuals with greater insight into the administrative and operational aspects of a public art program. Douglas County, Town staff, and GID representatives, planning and parks and recreation commissioners and elected representatives, and arts and culture organization representatives were interviewed in order to incorporate their opinions and recommendations for a Douglas County public art program. A total of 25 key stakeholder interviews were undertaken. The results of the interviews are provided below.

Raw Data - Douglas County Public Art Questionnaire Results

1. Where do you live?

	#	%
Gardnerville	137	27.1
Gardnerv. Ranchos	77	15.2
Minden	82	16.2
Johnson Lane	36	7.1
Genoa	20	4.0
Ruhenstroth	15	3.0
Fish Springs/E Valley	8	1.6
Lake Tahoe	26	5.1
Indian Hills	24	4.8
South County	57	11.3
Other	23	4.6
Blank	1	0.2

2. Your age?

	#	%
over 60	284	57.6
41 -59	133	27.0
31 -40	56	11.4
20 -30	16	3.2
Under 19	4	0.8
Prefer not to state	13	2.6
Total	506	

3. Your gender?

M/F	#	%
Male	103	21.0
Female	388	79.0
Prefer not to State	15	3.0
Total	506	

4. Do you think a well-planned public art program will help to enhance Douglas County?

Y/N	#	%
Yes	468	95.7
No	21	4.3
Blank	17	3.4
Total	506	

5. WHAT DO YOU THINK ARE THE MOST IMPORTANT REASONS OR GOALS FOR ART IN PUBLIC PLACES? (5 stars are the most important and 1 star the least important)

5. a) To tell our stories, convey who we are, our local identity

	#	%
1	23	4.7
2	12	2.4
3	64	13.0
4	113	22.9
5	282	57.1
Blank	12	2.4
Total	506	

5. b) To beautify our streets and public places (5 stars are the most important and 1 star the least important)

	#	%
1	11	2.2
2	13	2.6
3	52	10.6
4	111	22.6
5	305	62.0
Blank	14	2.8
Total	506	

5. c) To create welcoming spots for residents to meet and socialize (5 stars are the most important and 1 star the least important)

	#	%
1	22	4.5
2	34	6.9
3	86	17.4
4	112	22.7
5	239	48.5
Blank	13	2.6
Total	506	

5. d) To encourage travelers to stop and explore Douglas County as they are driving through (5 stars are the most important and 1 star the least important)

	#	%
1	45	9.2
2	28	5.7
3	103	21.0
4	113	23.0
5	202	41.1
Blank	15	3.0
Total	506	

5. e) To inspire and uplift people (5 stars are the most important and 1 star the least important)

	#	%
1	17	3.4
2	27	5.5
3	48	9.7
4	100	20.2
5	303	61.2
Blank	11	2.2
Total	506	

1. WHERE WOULD YOU LIKE TO SEE FUTURE PUBLIC ART LOCATED?

6. a) In downtown areas (5 stars are the most important and 1 star the least important)

	#	%
1	14	2.9
2	11	2.2
3	46	9.4
4	101	20.6
5	318	64.9
Blank	16	3.2
Total	506	

6. b) Along major roadways and highways (5 stars are the most important and 1 star the least important)

	#	%
1	51	10.7
2	51	10.7
3	109	22.9
4	95	19.9
5	171	35.8
Blank	29	5.7
Total	506	

6. c) Along hiking and biking trails (5 stars are the most important and 1 star the least important)

	#	%
1	129	27.7
2	67	14.4
3	131	28.1
4	62	13.3
5	77	16.5
Blank	40	7.9
Total	506	

6. d) In and around public buildings and cultural venues (5 stars are the most important and 1 star the least important)

	#	%
1	12	2.8
2	7	1.6
3	58	13.4
4	113	26.1
5	243	56.1
Blank	73	14.4
Total	506	

6. e) In parks

	#	%
1	21	4.3
2	33	6.7
3	80	16.3
4	126	25.7
5	230	46.9
Blank	16	3.2
Total	506	

6. f) Integrated into architecture in new buildings (5 stars are the most important and 1 star the least important)

	#	%
1	44	9.1
2	31	6.4
3	97	20.0
4	102	21.1
5	210	43.4
Blank	22	4.3
Total	506	

7. IN MOST COMMUNITIES, MURALS AND OTHER TYPES OF PUBLIC ART ARE LOCATED IN A WIDE RANGE OF VISIBLE LOCATIONS INCLUDING PUBLICLY OWNED LOCATIONS AS WELL AS PRIVATE BUSINESSES. SHOULD DOUGLAS COUNTY FUND ART THAT IS LOCATED ON THE EXTERIOR OF PRIVATELY OWNED PROPERTY? (i.e., the World Famous Gardnerville " mural on the Sharkey's building or the "Old Town Center" mural in Gardnerville)

	#	%
Yes	379	76.4
No	117	23.6
Blank	10	2.0
Total	506	

8. WHAT TYPE OF PUBLIC ART WOULD YOU MOST LIKE TO SEE IN DOUGLAS COUNTY?

8. a) Murals

		#	%
Least	1	28	5.7
	2	29	6.0
	3	83	17.0
	4	137	28.1
Most	5	210	43.1
Blank		19	3.8
Total		506	

8. b) Functional public art such as benches, bike racks etc. (5 stars are the most important and 1 star the least important)

		#	%
	1	25	5.1
	2	30	6.1
	3	98	20.0
	4	131	26.8
	5	205	41.9
Blank		17	3.4
Total		506	

8. c) Free-standing sculptures (5 stars are the most important and 1 star the least important)

		#	%
	1	42	8.6
	2	45	9.2
	3	111	22.7
	4	119	24.3
	5	173	35.3
Blank		16	3.2
Total		506	

8. d) Community involvement projects (5 stars are the most important and 1 star the least important)

		#	%
	1	33	6.8
	2	50	10.3
	3	104	21.4
	4	111	22.8
	5	189	38.8
Blank		19	3.8
Total		506	

8. e) Environmental art (5 stars are the most important and 1 star the least important)

		#	%
	1	68	14.0
	2	45	9.3
	3	116	24.0
	4	92	19.0
	5	163	33.7
Blank		22	4.3
Total		506	

9. Should Douglas County's Art in Public Places Program include temporary or rotating public art as well as permanent installations? (5 stars are the most important and the least important)

	#	%
Yes	420	84.7
No	76	15.3
Blank	10	2.0
Total	506	

10. WHAT TYPE OF SUBJECT MATTER WOULD YOU LIKE TO SEE IN DOUGLAS COUNTY PUBLIC ART?

10. a) Douglas County history and culture (5 stars are the most important and 1 star the least important)

		#	%
	1	14	2.8
	2	12	2.4
	3	42	8.5
	4	96	19.4
	5	332	66.9
Blank		10	2.0
Total		506	

10. b) Douglas County landscapes (5 stars are the most important and 1 star the least important)

		#	%
	1	17	3.5
	2	16	3.3
	3	85	17.3
	4	116	23.6
	5	257	52.3
Blank		15	3.0
Total		506	

10. c) Family and local people (5 stars are the most important and 1 star the least important)

		#	%
	1	73	15.2
	2	82	17.1
	3	152	31.7
	4	88	18.4
	5	84	17.5
Blank		27	5.3
Total		506	

10. d) Modern art pieces (5 stars are the most important and 1 star the least important)

		#	%
	1	135	27.9
	2	79	16.3
	3	111	22.9
	4	73	15.1
	5	86	17.8
Blank		22	4.3
Total		506	

10. e) Playful subjects (5 stars are the most important and 1 star the least important)

		#	%
	1	73	15.0
	2	64	13.2
	3	112	23.0
	4	106	21.8
	5	131	27.0
Blank		20	4.0
Total		506	

11. What do you think of Douglas County's Current public artwork? (5 fantastic, 4 good, 3 acceptable, 2 not my favorite, and 1 terrible)

11. a) Basque Shepherd mural

		#	%
	1	25	5.1
	2	23	4.7
	3	70	14.3
	4	128	26.1
	5	244	49.8
Blank		16	3.2
Total		506	

11. b) World Famous Gardnerville mural (5 fantastic, 4 good, 3 acceptable, 2 not my favorite, and 1 terrible)

	#	%
1	34	6.9
2	32	6.5
3	104	21.0
4	155	31.3
5	171	34.5
Blank	10	2.0
Total	506	

11. c) Lillian sculpture (5 fantastic, 4 good, 3 acceptable, 2 not my favorite, and 1 terrible)

# Choice	#	%
1	23	4.7
2	28	5.7
3	92	18.7
4	124	25.2
5	225	45.7
Blank	14	2.8
Total	506	

11. d) Cowboy Silhouette mural (5 fantastic, 4 good, 3 acceptable, 2 not my favorite, and 1 terrible)

	#	%
1	34	6.9
2	48	9.7
3	114	23.1
4	117	23.7
5	180	36.5
Blank	13	2.6
Total	506	

11. e) Bronze Man and his Dogs (5 fantastic, 4 good, 3 acceptable, 2 not my favorite, and 1 terrible)

	#	%
1	25	5.0
2	28	5.6
3	41	8.2
4	86	17.2
5	319	63.9
Blank	7	1.4
Total	506	

11. f) South Tahoe Guitar sculpture (5 fantastic, 4 good, 3 acceptable, 2 not my favorite, and 1 terrible)

	#	%
1	66	13.6
2	64	13.2
3	129	26.5
4	107	22.0
5	120	24.7
Blank	20	4.0
Total	506	

11. g) Welcome to MainStreet Gardnerville mural (5 fantastic, 4 good, 3 acceptable, 2 not my favorite, and 1 terrible)

# Choice	#	%
1	68	13.8
2	48	9.8
3	98	20.0
4	112	22.8
5	165	33.6
Blank	15	3.0
Total	506	

12. THERE ARE MANY POTENTIAL SOURCES OF FUNDING FOR ART IN PUBLIC PLACES. WHERE DO YOU THINK FUNDING FOR PUBLIC ART SHOULD COME FROM?

12. a) Federal, state or foundation grants

		#	%
	1	21	4.4
	2	24	5.0
	3	54	11.2
	4	100	20.7
	5	283	58.7
Blank		24	4.7
Total		506	

12. b) Privately funded through gifts or contributions from individuals or corporations

		#	%
	1	12	2.4
	2	19	3.9
	3	71	14.5
	4	134	27.3
	5	254	51.8
Blank		16	3.2
Total		506	

12. c) Growth-based impact fees for new homes and commercial construction

		#	%
	1	133	28.2
	2	56	11.9
	3	116	24.6
	4	75	15.9
	5	92	19.5
Blank		34	6.7
Total		506	

12. d) A percentage of the County's budget spent on Community Improvement Projects

		#	%
	1	98	20.1
	2	71	14.6
	3	131	26.9
	4	86	17.7
	5	101	20.7
Blank		19	3.8
Total		506	

12. THERE ARE MANY POTENTIAL SOURCES OF FUNDING FOR ART IN PUBLIC PLACES. WHERE DO YOU THINK FUNDING SHOULD COME FROM?

- How about school children being involved in painting local electric green boxes (in our local housing areas) .
  They are ugly and would provide a beautiful uplift ,like the ones in South Lake Tahoe.
  This would not only make our home streets pretty , and give pride to the children that live there.
- To "Dress-Up" Douglas County, not everything has to be "art". A fully comprehensive planned and designed program should include an overall similar "look and feel" for continuity and easy visible recognition by the general public, as well as tourists. A "hodge-podge" of art projects strewn throughout Douglas County may look nice, but it will not create a cohesive environment that reflects creative planning, thoughtfulness, and professionalism. Unfortunately, Douglas County is playing catch-up to decades of no real planning and foresight. Buildings along the US 395 Hwy corridor, SR 756, as well as other main boulevards, reflect the current style of architecture of the decade in which it was built. We have old western looks, modern "box" looks,

shopping strip centers (some western, some modern), and quaint old buildings. Dressing-up a building with a "mural" is ok, but doesn't address the real need for the building that needs a complete "face-lift". Is Doulas County trying to be a modern metropolis, or an old west town? Trying to be both doesn't work.

- Art on the outskirts of town. The gateways. I live near Lake Topaz. It is a gateway area. There should be something nice out this way. Instead of just burned landscape. Something other than the ugly ass sign, that says Nevada, that cost 400,000.!!!
- More burning man art as well as murals
- none - no one will ever agree with another
- No public financed art AT ALL. If private parties or companies want to pay for art, fine.
- N/A
- Fundraisers for a particular project
- Make it fun! Drawings, prizes etc.
- Volunteers love to give & do sometimes it's not so much because of the outcome which is amazing but because it's so awesome just to be a part of movement to improvement, its process is so rewarding & the bonds & friendship most times priceless!
  The people & families of all our communities...love to do & give as well! coming together for great causes & to procure goodness is what people(mankind)are really naturally good at!
- fundraisers for particular art pieces...get kids involved...art projects
- Donations
- Grants
- You should include more art or history about the Washoe people. They are part of the community as well.
- Clean up the Progressive House mess alongside Hwy 395 South of Pine View Estates. Shows such a lack of pride for the County.
- Community fundraisers
- More parks, public spaces
- Free display of local artists
- Local Washoe Art should be included. We need to include our native culture as well. We have a large group of individuals who live in the area who have been excluded in this
- A percentage of any new construction or improvements, should be set aside for art on those projects. So, a new apartment complex would need to spend 2% (for example) of cost of new project, on art, maybe a sculpture out front, or maybe in the unique architecture for example
- New construction should have a component in the budget prior to County or other government approval for "Art in Public Places"
- Using local artists that want to share their talent.
- Partnership to encourage local artists to display their work with funding mix from private and public sourcing. Installations would not be permanent, but rather - rotational so funding would be allocated accordingly.
- Fundraisers
- Raise money through raffles at public events

- Local schools should be able to be involved in art installations. It would be great experience and community involvement to allow students to help and be a part of with murals or installations around town.
- Chamber of Commerce fundraiser, Local environmental group donations, school project fundraisers
- Funding should come from private or grant
  Art should be scattered throughout our community.
- Functional art like unique benches, park shade structures that blend well with the town's entrance sign.
- No Art please along hiking trails. It is the beauty of nature that brings you there, not items of man-made materials or personal beliefs. Keep paths natural, please.

  No Art is necessary on bike paths either. Bikers are moving to fast, plus paying attention to the terrain to stop and view a piece of art.

  Art everywhere else. More artistic new buildings. Changing the frontage of buildings and certain shopping malls to express a more modern mixed with traditional look.

  Work with landscape artists. Engineers to add more color in certain areas with the use of trees and bushes, walkways. Working with plants is also artistic expression.

  Create Art with exciting lighting techniques. Play with light.

  #13. Have a small code image that will give those interested a link to more information if interested. Via phone. Don't take away from the actual art displayed.

  Consider interactive art, where residents can add to an art piece in some way. Possibly a seasonal piece.
- just make sure your decision board as to what gets displayed will have accomplished artists with some aesthetic sense to help decide what gets displayed, the billboard of main street is crap, if it was done by high school students it would be fine but as a professional it is offensive. someone made a bad decision there.
- Private money
- Involve civic youth groups and school groups.
- Corporations, foundation guides.
- We need a bigger venue for indoor concert or plays
- Fundraising
- For rotating art displays, allow the art to be sold and collect a commission from the artist. This is a mutually beneficial arrangement between artist and county. The profits can be used to fund permanent art installations.
- An art specific fund that people could donate into either on the Douglas County website, or for old timers at the County offices.

- Benches with pergolas (too hot and sunny to sit and enjoy in summer) surrounded by native pollinator plants along the new trail between Heritage and Buckeye to McDonalds.
  Peace poles surrounded by Native flowering plants along walkways and parks. Get rid of some of the grass.
  The Cultural Museum needs native perennial flower beds coupled with artwork. Folks only look at a piece of artwork once before it blends into the not noticed background.
  Start an outdoor Arboretum. Design a walkway with Native plants, flowers with signs that are informative and significant to our weather, climate and important to our ranching history.
  Throw more attention to Dangberg. That is an excellent venue to display information of our past. I'm sure the Dangberg's had a vegetable garden to fed itself and crew. I'm sure the entrance was more lush with flowers and cute fencing.
  The park by Ironwood is bland. Remove some grass, plant Native perennials and erect some yard art.
  Create unique "Little libraries". Local artisans can design. Neighborhoods can be involved with where to erect art.
- If it's a private business, they should fund it. If it is property owned by county or Town of Minden/Town of Gardnerville etc., fund it without taking from more needed funds.
- art on loan. Burning man loaners. We are on 395.
- Fundraising at community events
  Donation made through county tax bills (a separate check box asking if the tax payor would like to make a donation)
- Utilize your high school art program and other LOCAL artists. It was a slap in the face to have someone from another state who had an aunt she hadn't seen in several years use her own agenda to paint a terrible mural. You guys should give the graduating art students the opportunity to paint a mural and keep it up for the entire year. Then come time for the next graduating seniors in art classes, they can put up their own mural on the same board. But for heaven-sake, find an excuse to cover the terrible mural y'all just had done.
- Utility Operator Fee
  Sales Tax
  Room Tax
- Don't forget Street Art. Using utility boxes, poles, natural street and buildings features, etc.
- Private businesses should provide art not the taxpayers.
- Please DON'T dress up the sculptures! Putting hats and aprons bows etc. on the sculptures cheapens them and in turn cheapens the feel of our community. Let the sculptures be the beautiful work of art that they were created to be!
- Celebrate the local Indian Tribes whose land and customs were stolen from them. The Washoe, Northern Paiute, Southern Paiute and Western Shoshone, were all here long before the White man showed up. Should be at least one mural for each of native tribe.
- After a pandemic and tax increases...the last thing considered is public art. No taxpayers money should go to this. Get Douglas county fully funded and operational.
- We're the county's stepchild here in TRE, Art is important here too.
- Percentage of Transient Occupancy Tax to assist in public art funding.

- I feel that public art should draw on the talents of the residents and should also be incorporated into public education that encourages students to a) contribute to their communities with art, and b) value their communities.
- County fundraisers
- Collaboration between business & artists upon approved designs for public art. Patrons I'd like to encourage CLUSTER BOX ART; beautify with artists painting subjects representing Douglas County, or Nevada, wildlife or iconic western imagery. Neighborhoods might sponsor projects. Schools could have art competitions juried.
- Fundraisers
- Include the incredible heritage of the native Washoe People in our art for the community.
- I love the interpretations of our local historical culture, however, I would like to also see multi-cultural art that reflects all residents.
- Love the new mural!!! Always get a kick of seeing how man & his dog will be decorated!!!
- if funding gets tied to a tax of any sort, there will be loud opinions against it even if all agree it is a great idea.
- A space for students to create temporary 1-3 months) murals would be cool - something to keep the kids in our community engaged and a part of who we are.
- Sales of used equipment, auctions
- DC leadership raising funds for art cohort class
- Find a way for community to also donate if they want to.
- Keep the Federal and State out of it. Keep it for the Community and freedom.
- raise funds with dances, parties, bike races, etc.
- Maybe part of private - get artists to donate services?
- Artist should have a go fund me on internet
- Memorials (Family)
- not from County budget when Sheriff's Dept is underpaid.
- Fundraisers throughout the County
- Maybe this would be good to bring up at Good Governance meeting
- DONATIONS FROM PUBLIC

13. Do you think that public art should have signage or interpretive information nearby to explain the artist's ideas or its cultural significance?

	#	%
Yes	398	80.9
No	94	19.1
Blank	14	2.8
Total	506	

14. How should local residents be involved in the creation a selection of public art? (Select one)

81	Local residents should work directly with artists to design and create artwork installed in their immediate area
233	Residents can apply to be on a selection panel for public art that is located anywhere in Douglas County
126	Residents can apply to be on a selection panel for public art that is located in their immediate area
30	Local residents do not need to be involved, County staff and arts specialists should do this.

15. Are you an artist?

	#	%
Yes	124	24.8
No	375	75.2
Blank	7	1.4
Total	506	

16. Are you a member of an arts organization?

	#	%
Yes	59	11.8
No	440	88.2
Blank	7	1.4
Total	506	

17. a) Would you like to be involved in planning and selecting future public art in Douglas County?

	#	%
Yes	151	31.4
No	330	68.6
Blank	25	4.9
Total	506	

18 Further Comments

- I love all of what you presented here. Getting all of the residents to give input is great. Getting the art children in our local communities involved is Fantastic!!!
  One more note, what would also help our communities, is to enforce our county laws, like NO trailers, utility, rv, etc to be PARKED on our streets FOREVER!!!!! This does not beautify our streets and homes. Please enforce the Already laws to make our street safer, especially with all the snow we still have.
- Do not encroach to heavily on the artist's creativity.
- There is no point installing a bench for people to sit on - and then taking up the seating area with a sculpture, no matter how much I like the sculpture (and I do). It is just misplaced.
  Please do not name anything for any person, living or dead.
  Concentrate on our history, our Western way of life, and our beautiful surroundings and recreational opportunities.
- Public art should reflect the history of the county before white people arrived. There is so much more to the area than cowboys, mining and the Basque people. The Washoe should be involved and the TRUE history of the county should be told.
- No!

- Who maintains and pays for the hanging flower baskets?
  Who maintains and pays for the Christmas Decorations?
  Are these items than could be included in the Public Art funding program?
- Great Idea!
- I would like to add, we could use some brightness out this way where I live. Off Hwy 208 and 395. That intersection alone would be cool to have something. A bench, a few trees and a some art. People meet up at that intersection for many reasons. It is a gateway to Gardnerville, Carson City and Reno. It feels like the forgotten stretch. We love living out here. Rural life is wonderful. An art piece reflecting that would be so great. People laugh at the Topaz Ranch Estates Neighborhood. A.K.A. Tweekers Running Everywhere. But REALLY, it is a great area and a tight community. Holbrook Junction included. I feel like it is a hidden secret. The views. The open space. The wildlife. The people. Yet, we are lost and feel forgotten to the rest of the county. It would be nice to see some out this way for once. People are starting to really take pride out here. Slowly those old beater mobile homes are disappearing. People are investing in the area. Art would make a big difference out here. It would be noticed more. We are not all like the Progressive House on Hwy. 395. As in a dump. It would be SO NICE to have some sculpture for kids to climb on, and a place to sit and look at the Sweetwater Mts.. It is such a spectacular view!! It would be sooo lovely. Please consider it.
- I think this is an awesome idea. Brings color and interest and conversation to the area.
- I would like to see a variety of art from cultural history to modern art
- I love the man reading newspaper and his two dogs - my favorite

  no mention of horse near High School
- Waste of tax moneys.
- If Douglas County funds private property art installations that art should be subject to review by whatever oversight process, you set up. It should be a given that art on public locations would go thru the oversight process as part of the application for those funds.
- No.
- Keep Douglas County small
- I like public art - even if I don't like an individual piece, it makes me feel like the community takes pride in itself. I love the bronze man and his dogs downtown. It makes me smile every time I go past. The first several times I thought he was real - even though I knew he wasn't (in my head). There is a sculpture like that in the LV airport. To me, they are so very worth the investment that put them wherever they are.
- No
- I believe murals are tricky ... two of the ones in town are done beautifully and the third looks a bit childish. I feel like murals should be presented to the community before they are painted on permanently.
- Thank you for all you do!
  Continue to be a blessing to our communities & its people!
  As i usually say music if life...& Art is sort of our perception on life, it’s always true &

moves with impactable beauty! These 2 when brought together are the Tango in our lives & makes or lives even more vibrant & colorful than we could think!

- one of the biggest issues with murals is ongoing maintenance - the sharkey's mural is badly faded and the basque shepherd is peeling. if there is no funding or consideration for maintenance then murals need to be constructed either on north or east-facing walls. If on south/west walls they have to be constructed of tiles or metals that don't need constant attention and upkeep.
- The welcome to Gardnerville mural is horrible.
- I don't have any comments at this time.
- All art should be historically accurate. Many ranchers are upset that the cows painted in the new mural have never been in Douglas County. Spreading inaccurate information doesn't look good or do a good job paying respect to those you are looking to pay homage to.
- I appreciate the effort and believe that public art that challenges the viewer and inspires discussion/debate serves the purpose of getting people out of their comfort zones. I'm not particularly optimistic that will be the case in our community.
- Please, please, please DO NOT INSTALL MODERN ART. The burning man style of art as seen throughout Reno is horribly ugly and a huge eyesore. Please select art that actually embraces the natural beauty and history of Douglas County. For instance, the giant red sea urchin (south Virginia and south mccarran) is a huge waste of tax payer funding and makes the city uglier. Please also stay clear of the art with a political agenda. Let's embrace art that is timeless and truly beautiful, not ugly junk or so-called art with a social agenda!
- No
- Just that, as a non native American, I'd like to learn more and see more of our Washoe Natives being represented
- Thank you for supporting public art.
- Good luck.
- Please take a look at Boulder City and how they have incorporated art into public places, all privately funded. It's a surprise and delight, and thinking outside the box (like painting the sidewalk so that you can see the picture when it rains).
- Thank you for conducting this survey and encouraging more public art.
- I did the painting of Monte the Mountain Lion on the front of CCMES a few years ago. I went to CCMES in Kindergarten. My kids are 5th generation Nevadan and the 3rd generation to graduate from Douglas High.
- Great idea to enhance Douglas County. Sad that in the list of communities to select from Topaz Ranch Estates was not listed. Those of us who live here for mot identify as South County.
- Thank you for all you do. This is a wonderful idea to beatify our communities.
- Thank you for this survey - this is a great move forward for art in Douglas County
- We need creativity in our county - we need to have art pieces that make people think and take note. People don't stop to look at a. mural - it's boring. Have some art that makes people stop. And don't interpret the art for people. ....that's the beauty of art - let it speak to each person .....Let the art breathe.

- Would love to see our wild horses represented
- Art should be uplifting and also something to talk about.
- Are there any plans on repainting the World Famous Gardnerville mural. The sun has really taken its toll on the piece. Would be nice to see it shining again.
- I love local art!
- My only concern with public involvement in selecting art is that it can become a means of forwarding an agenda as opposed to the simple enjoyment of the art & history of our county. Our society is currently polarized with political opinions & I would hate to see that sort of subject matter adorning our towns.
- I would like to include our young people in this project. Either as artists or an artist mentor program. Feel art in a community is more meaningful and impactful coming from youth.
- Thank you for getting this started. Such a great idea to beautify our amazing community.
- Even though I live outside the immediate area, I value all city's that embrace the visual arts and the visual artist.

  I would be honored at being a part of the future of northern Nevada's journey in the display of public art that is able to enhance, the visual vibrancy of all communities.
- This is such an exciting project and I'm so grateful that community input has been encouraged! Some of our more recent installments (Murals along 395, bronze statues on 395, clock with benches at intersection of 395 and 88 are located near a great deal of car traffic, but not in areas where foot traffic stops or meanders, even though at least two installments include benches. These installments have high visibility, but I have never noticed anybody stopping to enjoy them, even though they're beautiful artwork. I believe that installments that draw foot traffic into more walkable areas of the county (Esmerelda, Downtown Gardnerville, any of our beautiful trails) would not only benefit local business and tourism, but also create a more inviting atmosphere. The locations of the statues in South Lake and Genoa are fantastic examples of this! Being intentional about directing traffic to other installments through QR codes, hashtags, maps, etc. on signage or a website could also be quite effective, as other communities (Nashville, Lompoc, CA, both come to mind) have done in the presentation of their civic art and other murals. These communities also locate murals at a height that helps to facilitate photography opportunities, which encourages people to stop to enjoy them rather than merely driving past. DST Coffee's murals appear frequently in my social media feeds tagged by both locals and tourists who stop for coffee and a quick photo op, and vandalism doesn't appear to have been an issue with them. Perhaps a model like this would help to facilitate more publicity for Douglas County through digital media.

  I really love the artwork that showcases our county's rich history and I think it would be great to see more artwork that celebrates this. Specifically, artwork that celebrates Washoe culture (Dot-So-La-Lee's basket artwork is quite famous. Celebrating this or our local heritage of weavers in modern artwork could be a nod towards this history as well as the role of artistry in our region) as well as a variety of periods from the past, including community efforts that were part of national events tourists would recognize like the

Silver and Gold Strikes, railroad development, Civil War, WWI, Great Depression, WWII, Cold War and its Hot Spots, or even something to celebrate what has been overcome in the past (Harvey's bombing in South Lake, floods, fires, etc.)

- A public art program is a great idea. There should also be an arts and culture plan and programming as well.
- Not pleased with the Gardnerville station mural
- This survey is not accurate. Highest to lowest preference??? People should have an option to disagree, or the results are skewed and meaningless.
- Projects should be inclusive of local people and history beyond the ranch/cowboy themes.
- I am not available at this time in life, but enjoy what has been done in our town so far and look forward to enjoying new items.
- Thank you for the survey
- I lived somewhere where a monstrosity was erected at the ocean. It caused a lot of turmoil and protests. It was eventually taken down because it did not enhance the natural beauty. Art should not detract, but inspire and accentuate what beauty is already there.
- I'm happy to see the work being done to support the arts
- We need to embrace our rural ranching heritage in the art. The art needs enhance the historic architecture still left in our towns. Not the new influx of housing developments.
- I think public art in our community makes us a more desirable community for locals and visitors. Public art sets us apart from other communities. LH
- I served on a Public Art Commission at Irvine, CA 1980's.
  There are legal issues to work out with artists ahead of time, maintenance of art installation in the future that can be sticky, also public safety around art and protection of any art piece regarding vandalism.
- I painted the Heritage Park greens recycling bin in 2016.
  I helped paint chairs to be donated to a library in 2016.
- Regarding #14, I would suggest the application process require some level of credential from the art world or past history of good art judgment, not just anyone who wants to give an opinion.
- My preference is sculptural
- I saw how murals and other works of art transformed some of the scariest parts of the San Francisco and Eastbay ghettos, and how it gave folks who lived and worked there a sense of pride in their neighborhoods, as well as recognition for some of the local artists who produced the murals and sculptures. Art is life! Life is art!
- This project relies on balance. Public and private. Equally any of the preferences should be based on multiple perspectives and needs vs too few.
- There should be a â€˜maybe button on these last few questions. The hardest decision was a panel for local art or Douglas county-wide art. It might be nice to have some â€˜county-wide themes, but neighborhood art is equally compelling.
- no
- I'm a young artist very interested in public work. I would love to help with this project! Working with/on the board would also be of interest to me.

- I agree with a planning committee to seek out highly recognized artists. i.e. Kit Carson statute by Buckeye Blake, Carson City. Qualified individuals on board dedicated to Carson Valley's history could be invaluable I.e. Michael Fisher past CV Museum director is one. CVI owner Mike Pegram has done a great job symbolizing our valley. For wildlife, check out the beautiful bronzes on display High Desert Museum in Bend, Or. Many by private donation. Thank you for allowing this survey.

- Focus on diversity in both subject matter and art mediums. Sure there are some favorite themes like Cowboy's etc. however, we are a modern society also. Sophisticated and intellectually modern themes should not be an outlier to our historical themes already in place. Honor the past and embrace our promising future while remaining apolitical.
- The houses with fences facing Tillman would be a nice place for some art.
- Plants are Living Art. Be sure all Public Art includes plants. That will ensure seasonal interest rather that something that blends into the not noticed background.
- It would be wonderful to see an arts incubator in the valley. Similar to the generator in Sparks. Has anyone reached out to Buffalo Creek near Jobs Peak? They house artists and there have been some very interesting sculptures coming out of their space. In addition, the funding sources you described above to commission art can also be used to fund a site for an arts incubator. Think bigger picture.
  If the funding was attached to building permits it would not cost the county, taxpayers, or individuals a penny to create this environment. You could actually use all the funding sources described above as that would make the most sense. Grants, private donations, etc.
  Having a place for artists to work, display and sell their art is a win-win, it would also attract artists from other parts of the country.
  On the question of who should decide what art is placed within the community. I would turn that decision over to the Town Boards if the art installation is within the town boundaries. Outside the town boundary could have county staff review with set parameters for the review. All installations would most likely require a building permit therefore staff would be part of the review process.
- Local native cultural identity is lacking in the county.
- thank you, this is wonderful. The idea and getting the public involved in their community.
- Why are the local indigenous residents of Carson Valley not included in the display of local culture and people? Is it that they don't want to participate in these projects; or is it because nobody's asked them to participate? The only Washoe/Paiute art I've seen is the billboards on Hwy. 395 at Sullivan and south of Gardnerville. The Washoe's are a lot more than their commercial enterprises. Please include them in these processes.
- Bring it on!
- There should be art from the students of Douglas County. They could contribute to the rotation art.
- I love when the bronze man and dogs statue is decorated for the holidays/ season. It's so fun to drive by and see what they are wearing.

My worry regarding temporary art is money and where will the piece go after? If it is no longer public, money should be directed to another form of art.

I've never actually noticed the south Tahoe guitar statue. Seems like more of an ad for the hard rock than the county.

- Thank you.
- No - thank you for the opportunity to provide input.
- Please don't make us look like California
- My family and I have been involved in several mural/art projects in South Lake Tahoe. We did the fine art utility boxes at Heavenly Village among other things.
- I love the man reading newspaper and his two dogs, and appreciate who ever changes their hats, etc.
- Be sure there is proper accounting.
- Thanks for asking!
- PLEASE, PLEASE, PLEASE do not put modern art in our lovely, rural, ranching valley. I suppose beauty is in the eye of the beholder, but the aesthetic here is rural, ranching, agriculture, wildlife, mountains, pine trees, etc. We like our valley the way it is. Reno has several modern art pieces, but we do not want to be like Reno. The small town, majestic mountain atmosphere is what makes Douglas County beautiful. I have noticed and appreciate the current works of art in town. They enhance Minden/Gardnerville because they are in keeping with the things that make our valley rural and beautiful.
- This can be a wonderful experience for Douglas County! Any program should be based on the local culture, nature, etc., with an overall theme.
- Fiber Art pieces (Art Quilts) should be considered for Public Art Displays as well. We have many local, talented fiber artists whose works could be displayed in public buildings and even possible at outdoor venues, weather permitting.
- No, but thank you for asking for community input.
- I was happy to express my enjoyment of man and his dogs. I haven't seen the Welcome to Gardnerville (that looks too busy nor Lillian (where is she?)
- I think local artist competitions usually inspire good artwork.

I think embracing Carson valley culture like the rodeo, farming, hunting, skiing, would be awesome while also mixing it in with the old/new generation.

- I love what you've done so far•
- Don't forget about us
- A signature piece like the 'BELIEVE' or Whale in Reno would be beautiful.
- The guidance of professional artists for overseeing projects locally may best be served by residents of the community who are professional artists.
- No
- I am looking forward to seeing more public art in Douglas County! Thank you
- This is exciting news!
- I would love to see more wild horse art to support our local wild horses and raise awareness. And more of our wildlife - coyotes, red tail hawks, bears, deer...etc.

- Are there any communities that you were aware of where they have successfully implemented a public art program and how can we learn from their successes and failures
- We now have 2 properties in the heart of downtown Gardnerville with chain link fences around them. It should be a priority to decorate, disguise or cover these fences.
- I think this is a great project for our county and communities. The highway designs throughout Carson turned out fabulously including both eagles at either end of the highway. The bench with the guy and dogs in G'ville is very eye catching and fun. More of this please
- There may be opportunities to work with the schools and local colleges to provide art ideas and installations also.
- My grandfather was the recipient of a few WPA contracts; I appreciate both the personal economic benefit and the lasting value that these projects have on the areas that benefit from them. Thank you for pursuing public art!
- This is an interesting survey.
- Love the History!
- I'm a DC employee working in Zephyr Cove but resides in Carson.
- An 'art walk' around Zephyr Cove Library would be awesome. Different sculptures / artwork, with info. Displays
- It is important to have art that is enhancing, not distracting. As well as contracting local artists to do them. I am thrilled that the county wants to add more art to our communities. I'd also love to learn how to be considered for one of the artists to do a piece for the community.
- No
- None
- Keep these people who oppose Art in public places locked up
- No
- more iron work sculptures
- No
- I think Gardnerville downtown needs a face lift beyond public art. The downtown has many old buildings which make it look depressing + not the least bit inviting
- I believe murals are the most noticeable, inspiring Art for our county appreciated and <inspired> inspiring for most! (by all) We live in a beautiful community of people, culture, historical significance and positive change - we are dynamic Not statis. Newly retired elementary A Prek - Art Specialist of DCSD. S
- wonderful plans, art here and there pleasant to see, uplifting
- Love to see more!
- The artwork that is already in place. Gives our town a warm + caring place to visit.
- No
- We should all be allowed to vote On Art since we all must look at it. So if it's ugly it’s our fault for not voting.
- I love seeing the art along 395/Town. Displaying the art along 395 is wonderful. When hiking I’d love the stands that give info about the area we are exploring.

- Just hope it isn't overdone. It’s nice to see a subtle surprise not excessive or so much its intrusive
- I think it would also be lovely if residents could put their own pieces on display. I don't know how that would work out but it would be nice
- I have no artistic talent, but I love it all.
- I would enjoy sharing whimsical chalk art around the downtown areas. The big Cedar Creek Community spooky spiders & Minden Elem. elf legs done in 2022 were huge success. I'd appreciate a discussion on this idea and how to go forward or not. I currently teach nature journaling classes at the Nature Conservancy, homeschool coops, and the Senior ctr at the Com Ctr. Thank you for getting this survey to the public!
- I love the bronze Railroad Train with people near Fremont CA *Niles Train Station Sculpture (2012) 50% scale of a train, station & people
- No taxes to pay for this
- Public funding should be on a voluntary basis not from tax revenue
- No
- No
- Thank you for putting out this questionnaire. Public art can really enhance an area. I would love to see more façade enhancement on non-historical buildings and new construction.
- Stick to the history and vision (master plan) for this area. Don't try to be "progressive" or too modern.

IF YOU ARE A BUSINESS OWNER IN DOUGLAS COUNTY PLEASE COMPLETE THESE TWO ADDITIONAL QUESTIONS.

19. Where in Douglas County is your business located?

	#	%
In a downtown, town or other commercial area	26	35.1
In a residential area	16	21.6
In an industrial area	1	1.4
In a rural area	14	18.9
In a business park	3	4.1
In a rural area	14	18.9
Blank	432	85.4
Total	506	

20. Would you ever consider commissioning some form of public art on your business property?

	#	%
Yes	24	24.5
No	74	75.5
Blank	408	80.6
Total	506	

APPENDIX C – LOCATING PUBLIC ART IN AN NDOT RIGHT OF WAY

The placement of public art in an NDOT right of way requires an NDOT occupancy permit. These do not require Douglas County approval.

The first step is to determine if it is in NDOT right-of-way. The right-of-way (ROW) locations can obtained through a public records request and depending on the location, if as-built drawings are needed, those can be obtained through the same process. This link (State Maintained Highways of Nevada, Descriptions and Maps | Nevada Department of Transportation (nv.gov) also has the index of NDOT maintained roads which can be used to determine if the location is on an NDOT maintained road. Although, this does not provide information on the exact locations of the limits of the Right-of-way.

If the project is in NDOT ROW, the project would have to go through the ROW occupancy permit application process. A pre-permit meeting could be arranged in collaboration with Douglas County Planning Department staff to discuss what the proposed art project entails. Information about the location, type of project, preliminary drawings for the project, installation process, materials, maintenance requirements and any other pertinent information would be discussed at this meeting.

The information gathered in the pre-permit meeting would help to determine the requirements for getting the permit approved. This would be determined on a case-by-case basis as different locations and types of projects would require different types of engineering analysis to ensure the art project is safely installed in NDOT ROW.

Once all the requirements discussed in the pre-permit meeting have been addressed, the project is ready for submittal. The submittal process will begin with a desk audit to ensure all the proper documentation is included for the permit application. A timeline for the permit application process can be obtained through the links on this page. (Right-of-Way | Nevada Department of Transportation (nv.gov)) The link to section 7.5000 of the occupancy manual has timeline information about the permit review process in the procedures section.

APPENDIX D - RECOMMENDED PUBLIC ART ADVISORY ORGANIZATION (PAAO) PROCEDURES

Establishing a Public Art Project Panel

An ad hoc project panel should be established by the PAAO to select the artist and the artwork for each public art project with a solicitation component for Category One (Rotating Public Art) and Category Three (Permanent Public Art).

The project panel should consist of an odd number of individuals, generally not less than five persons, with knowledge of the various aspects of the specific project who are neutral to the project and are able to freely debate with one another. It should include a PAAO representative, arts professionals with experience in the specific type of project that is being undertaken, building and/or landscape professionals, depending on the nature of the project, as well as town, GID Board or County representative, and at least one community representative from the constituency in which the artwork is to be located. It may also include a representative from the Washoe community. A 'conflict of interest' policy should be required in order to participate.

Technical expertise from Planning or Public Works County staff may be required for some projects. This could include planners, architectural, engineering or design professionals or historians This requirement can be satisfied by requesting input in an advisory capacity for relevant projects at meetings of the Public Art Project panels, rather than to involve them as ongoing Project panel members.

ARTIST SELECTION PROCESSES

Establishing a Project Panel When Needed for Each Project

Assisting in the establishment of a project panel with the required expertise for each temporary (Category 1) and permanent (Category 3) public art in public locations. The panel will assist in preparing the call to artists and advise in the selection of artists, and selection of the final artwork. For Temporary Public Art (Category 1), the project panel should include representatives from the host community, Town or GID.

Advertising the Call

A call for artists is a notice to artists regarding an opportunity to apply for a public art project. There are many websites for artist's calls that are widely utilized. Some of these include:

CAFÉ - https://www.callforentry.org/

ZAPP - https://www.zapplication.org/index.php

ART Guide - https://theartguide.com/calls-for-artists

ART CALL - https://artcall.org/calls

If you would like to attract local artists, you can also utilize local newspapers, radio or the newsletters of local arts organizations.

Depending upon on the nature and scale of the project, there are several options for finding and selecting an artist including:

a. Open Call via Request for Qualifications (RFQ)
b. Open Call via Request for Proposals (RFP)
d. Limited Call/Invitational Call
e. Direct Commission or Purchase

a. Request for Qualifications (RFQ) / Open Call for a Project or to Establish an Artist Roster

The Request for Qualifications (RFQ) is an open call process that requires applicants to submit a letter of interest, a résumé, as well images of representative work and a corresponding image list. These can be advertised through national or regional arts organizations and websites, and should also be posted on the PAAO's website. Applicants generally have 3 to 4 weeks to respond to an RFQ. The Project Panel can select 3 to 5 artists with the qualifications and demonstrated experience to successfully complete a project, or may select several to be included on an approved artist roster for future projects. It does not require the artist to submit a project proposal or design at this stage.

For public art projects that are in progress, the project panel may commission one artist for the project based on their application materials or they may select multiple finalists who would be invited to submit designs or to present their concept during an interview presentation. Finalists generally have 5-7 weeks to prepare a proposal. Finalists are usually paid an honorarium for their concept and to cover any travel expenses.

b. Request for Proposals (RFP)

The Request for Proposals (RFP) is an open call process that invites applicants to provide all of the same materials as an RFQ as well as a project proposal that includes materials and a preliminary budget. Applicants usually have 6 or 7 weeks to respond. Artists are not usually compensated for their proposals when they are submitted in response to an RFP.

c. Limited Call or Invitational Competition

A limited call is directed towards a small list of artists generally drawn up by the project panel based upon their knowledge of suitable artists (usually 3 to 5 artists). They are sent a project package and invited to participate in a site tour and an interview and then can submit a project proposal. Depending upon the scope of the project and the distance traveled by the artist, they may receive an honorarium or stipend for their proposals and travel costs. A final artist is selected from this process and a commissioning contract is drawn up.

d. Direct Invitation or Purchase

Artists may be selected by direct invitation from a list of previously evaluated and approved artists or from a previously successful project. The artist is invited to attend an interview and a site visit and then prepares a design proposal for the project. Existing artworks that have already been created by an artist may also be available for direct purchase.

PROCEDURES FOR THE SELECTION OF PUBLIC ART

The selection of public art should be based upon the following criteria:

1. Artistic merit in terms of quality and value derived from creativity, ingenuity and artistic technical skills
2. Compatibility with the context / location in terms of content, scale, form and materials with its surroundings including the surrounding natural and built environment and site lines
3. Ability of the artist to install the artwork, and if it is temporary art, their ability to maintain the artwork throughout the duration of its installation
4. Longevity of the artwork in terms of materials in the host site. Consideration should be given to materials in locations that may be subject to weathering, harsh chemicals (i.e., road salt), snow removal, high wind etc.
5. Public safety in terms of potential injuries from lack of stability, human contact or climbing the artwork
6. Uniqueness - the artist should warrant that the artwork is an edition of one, unless it is stated otherwise in the commissioning or purchase contract

COMMISSIONING CONTRACTS WITH THE ARTIST(S)

A contract should be prepared and signed by all parties prior to commencement of any public art project. Commissioning or purchasing contracts should contain all of the following:

- Scope of Work for the project including the type of art envisaged, its scale, materials, durability, ease of maintenance and public safety
- Site details including land ownership, history, maps, drawings, photos, surrounding development issues etc.
- Budget
- Installation
- Artist Responsibilities
- Responsibilities of the artwork owner, leaser or borrower

- Warranties and maintenance requirements for the artwork
- Health and Safety
- Artist's rights and copyright
- Timetable, overall project deadline, interview dates, expected attendance at meetings
- Any Insurance or Liability issues
- Decommissioning options and processes
- Termination clauses

MAINTAINING AN INVENTORY OF PUBLIC ART IN DOUGLAS COUNTY

An inventory of existing Douglas County Public Art has been prepared and is included in Appendix A. New artworks should be added to this inventory under the appropriate categories and include the following information:

- The Title of the artwork
- The Artist's name and year of completion
- The address / location of the artwork
- A color photograph of the artwork

AGENDA ITEM NO. 12.2

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **COMMUNITY SERVICES**

TITLE:
For possible action. Discussion to review the Roots & Wings Preschool Program at Kahle Community Center and provide direction regarding possible changes to the program and fee structure for the 2027-28 school year. (Brook Adie, Community Services Director)

RECOMMENDED MOTION:
The Board should review the Roots & Wings Preschool Program at Kahle Community Center and provide direction regarding possible changes to the program and fee structure for the 2027-28 school year.

FINANCIAL IMPACT:
In Fiscal Year 2025-26, the Roots & Wings preschool program had a total cost, for salaries and supplies, to operate of $222,418. However, the program generated approximately $71,500 in revenue from the preschool enrollment (serving an average of 14 children per day). Therefore, the County contributed approximately $150,906 (69%) of the total cost of operations.

It is estimated that, for the current fiscal year, the program will generate approximately $82,348 in revenue with the County contributing $99,432 (55%) to cover operating costs. The estimated revenue is based on the current preschool rate with the current number of enrolled students.

BACKGROUND:
During the budget process for Fiscal Year 2026-27, all departments were directed to create five-year budget projections. The Community Services Department approached this in several ways, including a review of individual programs. Roots & Wings, while a beloved and longstanding program, was found to be operating at a substantial deficit. This finding, along with other factors, including the possibility of a free, full-day preschool program at Zephyr Cove Elementary School and ongoing teacher turnover at the program, prompted a closer look at the program and how to sustain it going forward.

Parents were notified at the end of last school year that the Roots & Wings structure was being

reviewed. The department received feedback from many families of the children in the program stating a strong desire for the program to continue. Families expressed an appreciation for what it offers and a clear sense that families with young children need quality part-day preschool options.

In order to meet the community's needs, while making the program more fiscally sustainable, the Community Services Department has committed to continuing Roots & Wings as-is for the current 2026-27 school year. The department has also held a meeting with parents, and has launched online surveys for current preschool families to help identify viable options for future years. As part of the presentation for this agenda item, staff will share the results of this survey and ask for direction regarding possible changes to the program and future fee structure.

ATTACHMENTS:

AGENDA ITEM NO. 13.

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **HUMAN RESOURCES**

TITLE:
For possible action. Conduct the annual performance evaluation of the County Manager, Jenifer Davidson, including the granting of a merit pay, and setting additional goals, expectations, and priorities for the County Manager in addition to those currently identified in the Douglas County Strategic Plan. Notice requirements consistent with NRS Chapter 241, regarding the discussion of Ms. Davidson's character and competence, have been provided to her. (Christine Vido, Human Resources Director)

RECOMMENDED MOTION:
Approve the annual performance evaluation of Jenifer Davidson, Douglas County Manager as discussed:
And-

Grant merit pay of ____% (up to 3%)

Set the following additional goals, expectations and priorities: _____ in addition to those currently identified in the Douglas County Strategic Plan.

FINANCIAL IMPACT:
Up to a 3% ($7,634) merit pay increase. Employee merit pay increases are included in the Fiscal Year 2026-27 approved budgets.

BACKGROUND:
Douglas County Manager Jenifer Davidson completed her third year as the Douglas County Manager on June 10, 2026. In accordance with the employment contract between Douglas County and Ms. Davidson, Section 8(B), her performance as the County Manager must be reviewed and evaluated by the County Commissioners annually. In accordance with Section 7(C) of the contract, a merit pay increase may be awarded consistent with amounts allowed for other exempt management employees. The current policy addressing merit pay increases (attached in full for reference) allows for

merit increases of up to 3% which would equate to a maximum $7,634 salary increase. The annual salary currently paid to Mrs. Davidson is $254,155.

The employment contract is attached in full for reference, with the relevant language (Section 7C) included here:

In addition to the base salary set forth above, COUNTY may award EMPLOYEE merit pay increases consistent with the amounts allowed other exempt management employees. Any merit pay shall be based upon EMPLOYEE's specific job performance in meeting mutually agreed upon priorities, goals, and expectations for the previous year pursuant to Section 8 below.

County employees are evaluated on the organizational values set forth in the Douglas County Strategic Plan:

Integrity: The employee demonstrates honest and ethical conduct through their actions at all times.
Accountability: The employee accepts responsibility for their actions.
Customer Service: The employee delivers efficient and effective service with an attitude of respect and fairness.
Leadership: The employee establishes the tone and direction for success; motivating and inspiring others to accomplish a shared vision.
Communication: The employee ensures open dialogue through proactive listening and sharing of information throughout the organization and the community.
Teamwork: The employee works together with others to achieve shared goals.
Respect: The employee treats all citizens, employees, and visitors with respect.

In accordance with Section 10 of the employment contract, the Board will set priorities, goals and expectations for the current year within two months of this evaluation. These priorities and goals will be the basis for the County Manager's evaluation next June 2027.

Ms. Davidson has provided a letter to the County Commissioners, including a summary of her recent accomplishments, all of which is attached to this agenda item.

ATTACHMENTS:
County Manager Contract.pdf
200.23 Performance Evaluations.pdf
Open Meeting Character Notice - Davidson (signed).pdf
County Manager Evaluation Form.pdf
J. Davidson Letter to the Board September 2026.pdf
Percent Complete September 2026.pdf
Strategic Plan Final.pdf

FILED

NO. 2023-123

6/28/23
DATE

DOUGLAS COUNTY CLERK
MINDEN, NV

BY AL DEPUTY

EMPLOYMENT CONTRACT

BETWEEN

DOUGLAS COUNTY, NEVADA

AND

JENIFER DAVIDSON

WHEREAS, Douglas County (hereinafter "COUNTY") is a political subdivision of the State of Nevada and may, pursuant to NRS 244.125, appoint a County Manager and fix the compensation for the County Manager; and

WHEREAS, Jenifer Davidson (hereinafter "EMPLOYEE") represents that she has the education, training, experience, ethics and desire to act as the County Manager for Douglas County; and

WHEREAS, it is the desire of COUNTY to retain the services of EMPLOYEE as County Manager, to provide proper and legal inducement for her to remain in such employment and to provide, if necessary, a just means for terminating EMPLOYEE's services in accordance with NRS 244.125(2).

NOW THEREFORE, in consideration of the mutual covenants herein contained, the parties agree as follows:

1. DUTIES.

COUNTY hereby agrees to employ EMPLOYEE as the County Manager to perform the functions and duties of the County Manager of Douglas County as set forth by law and policy and as specified in the Job Description for the Douglas County Manager, and to perform other legally permissible and proper duties and functions as COUNTY shall assign.

2. TERM.

This Contract will become effective June 10, 2023, and will expire on June 30, 2028. Thereafter, the Contract will automatically be extended for successive one-year periods provided that neither party provides notice to the other party that they do not wish to extend this Contract. Said notice of intent to let this Employment Contract expire shall be given not less than 90 days prior to the date of expiration of this Contract. The decision by COUNTY not to extend Contract shall require an affirmative vote of a majority of the members of the entire Douglas County Board of Commissioners (the "Board") at a regular or special meeting.

3. CONDITIONS OF EMPLOYMENT.

A. EMPLOYEE agrees to remain in the exclusive employ of COUNTY during the term of this Contract and will not accept any other employment by any other person or entity until the Contract is terminated, including self-employed activities for compensation.

B. The term "employed" shall not be construed to include occasional teaching, writing, or consulting performed on EMPLOYEE's time off. EMPLOYEE shall notify the Chair of the Board to request approval of such occasional work at least five working days prior to performing any teaching, consulting, or writing assignment for compensation. Approval by the Chair shall not be unreasonably refused. If the Chair refuses the request, EMPLOYEE may have the request heard at the next regular or special meeting of the Board.

C. Nothing in this Contract shall prevent, limit or otherwise interfere with the right of COUNTY to terminate the services of EMPLOYEE at any time, subject only to the provisions set forth in Section 4 of this Contract.

D. Nothing in this Contract shall prevent, limit or otherwise interfere with the right of the EMPLOYEE to resign at any time from her position with COUNTY, subject only to the provisions set forth in Section 4(B) of this Contract.

E. COUNTY may suspend the EMPLOYEE with full pay and benefits at any time during the term of this Contract pending any investigation or other disciplinary proceeding.

F. EMPLOYEE's physical attendance at meetings of the Board of County Commissioners and EMPLOYEE's availability to the County Commissioners and the department heads that report directly to EMPLOYEE are critical components to the duties as the County Manager. Therefore, EMPLOYEE must attend all meetings of the Board and personnel from the County Manager's Office must be available from 8:00 a.m. to 5:00 p.m. during regular workdays unless EMPLOYEE is absent due to approved annual or sick leave, or qualifying Family and Medical Leave Act (FMLA). COUNTY has the right to terminate this Contract, subject to the severance pay requirements of Section 4(A), if the EMPLOYEE fails to meet this condition of employment.

4. TERMINATION AND SEVERANCE PAY.

A. At any time during the term of this Contract, COUNTY may terminate the Contract by providing at least thirty (30) days' advance written notice to the EMPLOYEE. Notice shall be in accordance with the provisions of Section 5 below.

B. At any time during the term of this Contract, EMPLOYEE may terminate this Contract by providing at least thirty (30) days' advance written notice to the COUNTY. Notice shall be in accordance with Section 5 below.

C. Unless terminated for cause as described in Section E below, if EMPLOYEE is terminated by COUNTY, after COUNTY has given notice in accord with Paragraph A above, and during such time EMPLOYEE is willing and able to perform her duties under this Contract, COUNTY agrees to pay EMPLOYEE a lump sum cash severance payment equal to six (6) months' aggregate salary of EMPLOYEE's then current annual base salary ("Severance Pay").

D. Severance Pay shall be in addition to any other payment due to EMPLOYEE for unused annual leave or other benefits that may be payable to other exempt and unrepresented management employees of Douglas County with service credit equal to that of EMPLOYEE.

EMPLOYEE and any of her legal dependents will be entitled to exercise her rights under the Consolidated Omnibus Budget Reconciliation Act ("COBRA") which shall commence on the first day insurance eligibility with Douglas County ceases.

E. For purposes of this Contract, termination for cause is defined as conduct that constitutes a crime, except for traffic citations; or conduct that constitutes a knowing and willful violation of a law; or violation of COUNTY policy governing the conduct of public officers or employees, including Douglas County Code 2.02. In such event, COUNTY shall give written notice of its desire to terminate EMPLOYEE for cause and the effective date of the termination shall be fifteen (15) days after notice is given in accordance with Section 5 below. If EMPLOYEE is terminated for cause, EMPLOYEE shall not be entitled to receive Severance Pay.

F. In the event EMPLOYEE voluntarily resigns her position with COUNTY before the expiration date of the then-current term of her employment, then EMPLOYEE shall give COUNTY notice in accordance with Paragraph B above. The parties may subsequently agree to a different notice period. EMPLOYEE shall receive her current salary during the notice period and COUNTY is not obligated to pay Severance Pay to EMPLOYEE.

5. NOTICES.

When required by this Contract, any notice shall be in writing and shall be by personal service to the Douglas County Clerk for the COUNTY, or to the EMPLOYEE by personal service.

6. KEY EMPLOYEE.

EMPLOYEE understands and agrees that EMPLOYEE qualifies as a key employee as defined under FLMA, including 29 C.F.R. Part 825, and that reinstatement to the position of County Manager following or during FMLA leave may be denied upon the COUNTY's good faith determination, based on the facts and circumstances then available, that substantial and grievous economic injury to the COUNTY's operations will result to the COUNTY due to the restoration of your position as the COUNTY MANAGER.

7. COMPENSATION AND BENEFITS.

A. COUNTY agrees to pay EMPLOYEE an annual base salary of Two Hundred and Eight Thousand ($208,000.00) for her services rendered to the COUNTY together with any salary adjustments as provided for herein. The annual base salary is payable in installments in the same manner as other exempt employees of COUNTY. COUNTY may make an annual adjustment to EMPLOYEE's base salary, as mutually agreed upon with EMPLOYEE, without amending this Contract.

B. The annual base salary of the EMPLOYEE shall be adjusted consistent with the salary adjustments provided to all other exempt management employees of Douglas County including the award of any Cost of Living Adjustment awarded to other exempt management employees.

C. In addition to the base salary set forth above, COUNTY may award EMPLOYEE merit pay increases consistent with the amounts allowed other exempt management employees. Any merit pay shall be based upon EMPLOYEE's specific job performance in meeting mutually agreed upon priorities, goals, and expectations for the previous year pursuant to Section 8 below.

D. COUNTY agrees to pay contributions to the Nevada Public Employees Retirement System (PERS) on behalf of EMPLOYEE during her employment with COUNTY consistent with the contributions made on behalf of other exempt management positions in the COUNTY and as permitted by Nevada law.

E. COUNTY shall provide EMPLOYEE health, vision, dental and life insurance consistent with what other exempt management positions qualify to receive.

F. For the purposes of this Contract only, EMPLOYEE shall be entitled to accrue all paid leave at the same accrual rate provided to other exempt management employees in the COUNTY. EMPLOYEE shall provide advance notice of any intended use of annual leave to the Chair of the Board.

G. COUNTY shall provide a vehicle for use by the EMPLOYEE for travel related to her job duties and cover any expenses necessary for its operation. The vehicle shall be used in accordance with all COUNTY policies.

H. COUNTY shall provide EMPLOYEE with all necessary equipment (i.e. computer, software, cell phone, etc.) necessary to perform the essential functions of the position including an iPhone or other smart phone to conduct COUNTY business. EMPLOYEE agrees to comply with all COUNTY policies related to the use of such equipment.

8. PERFORMANCE EVALUATION.

A. The COUNTY, with input from the EMPLOYEE, agrees to adopt priorities, goals, and expectations for EMPLOYEE in each year of this Contract in accordance with the COUNTY's goals and priorities established in the COUNTY's strategic plan and Section 10 of this Contract. The COUNTY's adoption of priorities, goals, and expectations for the EMPLOYEE will coincide, as set forth in Section 10(c), with EMPLOYEE's annual evaluation as provided in Paragraph B below. The priorities, goals, and expectations that are established may be added to or deleted as COUNTY may determine to be appropriate, in consultation with EMPLOYEE.

B. Each year prior to, or as near as possible to the anniversary date of EMPLOYEE's appointment as the County Manager, COUNTY will review and evaluate EMPLOYEE's performance in accordance with the provisions of Chapter 241 of the Nevada Revised Statutes. EMPLOYEE is required to contact the Chair of the Board at least thirty (30) days prior to the anniversary date of her hire as County Manager in order to schedule EMPLOYEE's annual evaluation. The EMPLOYEE's evaluation shall be based on the priorities, goals, and expectations developed as provided in Paragraph A above. If a workshop is not held by the Board, as set forth in Section 10(c), then the EMPLOYEE will be evaluated based on the

COUNTY's established strategic plan, including adopted priorities and goals. The evaluation process will be based upon the discretion of the Board of County Commissioners.

9. PROFESSIONAL DEVELOPMENT.

A. COUNTY agrees to budget and pay for all necessary travel and subsistence expenses incurred by EMPLOYEE to travel to meetings and conferences, that will assist EMPLOYEE to continue her professional development, and to adequately pursue other required functions as the County Manager including, but not limited to, the annual conference of the National Association of Counties, and such other national, regional, state and local government groups and committees that EMPLOYEE serves as a member, not to exceed the amount budgeted by the Board each fiscal year in the appropriate County Manager accounts.

B. COUNTY agrees to budget and pay for the travel and subsistence expenses of EMPLOYEE for short courses, institutes and seminars that are necessary for her professional development and for the good of COUNTY. EMPLOYEE must obtain prior written approval from the Chair of the Board for any course or seminar that is longer than five working days or whose total costs exceed Two Thousand Dollars ($2,000).

C. COUNTY agrees to budget and pay for the professional dues and subscriptions of EMPLOYEE necessary for her continuation and full participation in national, regional, state, and local associations and organizations necessary and desirable for her continued professional participation, growth, and advancement, and for the good of COUNTY.

10. STRATEGIC PLANNING.

EMPLOYEE agrees that, at least annually, EMPLOYEE will schedule and participate in the following:

(a) A team building workshop for the Board;

(b) A goals setting session to review and develop strategic objectives for Douglas County; and

(c) A workshop to develop specific criteria for the priorities and expectations to serve as the basis for EMPLOYEE's annual evaluation as set forth in Section 8 of this Contract. This session must be held within two (2) months of the date of EMPLOYEE's annual evaluation.

11. GENERAL PROVISIONS.

A. This Employment Contract shall be construed and interpreted according to the laws of the State of Nevada. Any dispute regarding this Contract shall be resolved by binding arbitration, with an arbiter selected from a list maintained by the Nevada Supreme Court of senior District Court judges, with both parties to pay their own attorney's fees and to share equally in the cost of the arbitration. There shall be no presumption for or against the drafter in interpreting or enforcing this Contract. COUNTY shall select a senior District Court judge if both parties cannot mutually agree to an arbiter.

B. This Contract constitutes the entire agreement between the parties and may only be modified by a written amendment signed by both parties. This Contract may be executed in any number of counterparts, each of which shall be deemed an original and all of which, when taken together, will constitute one agreement. Any counterpart may be delivered by any party by

transmission of the signature page to the other party and shall be complete upon the completion of such transmission; however, manually signed copies of the signature page shall nonetheless be delivered promptly after any such facsimile delivery. Any changes in EMPLOYEE's base salary as provided herein shall not require a written amendment to this Contract.

C. If any term or provision, or any portion thereof, contained in this Contract is held unconstitutional, invalid or unenforceable, the remainder of this Contract, or portion thereof, shall be deemed severable, shall not be affected and shall remain in full force and effect.

IN WITNESS THEREOF, the Douglas County Board of Commissioners has caused this Employment Contract for Jenifer Davidson to be signed and executed this 15 day of June, 2023.

EMPLOYEE:

Jenifer Davidson

DOUGLAS COUNTY:

Mark Gardner, Chairman
Douglas County Board of Commissioners

ATTEST:

By: Amy Burgans
Amy Burgans, Douglas County Clerk

Douglas County State of Nevada

CERTIFIED COPY

I certify that the document to which this certificate is attached is a full and correct copy of the original record on file in the Clerk-Treasurer's Office on this 28 day of June, 20 23

By Amber Kane Deputy

SUBJECT: EMPLOYEE PERFORMANCE EVALUATIONS AND MERIT INCREASES

I. PURPOSE: To establish a policy regarding the evaluation of an employee's on-the-job performance and to financially recognize an employee's level of performance through a merit increase system.

II. POLICY:

A. Each employee's performance will be reviewed and appraised six months from date of hire, upon completion of the probationary period at 12 months, and annually thereafter. The annual anniversary date of hire or promotion will serve as the basis for the appraisal period. The employee's immediate supervisor is responsible for conducting the review, which will consist of a written evaluation, according to standard County format, and a discussion of the evaluation with the employee. If the immediate supervisor has supervised an employee for less than 6 months, the supervisor may obtain input regarding the employee's performance from the former supervisor, if available. The purpose of the appraisal is to help the supervisor evaluate each employee's performance in an objective, consistent, and standard manner.

B. The appraisal is intended to be used as a tool to encourage open communication between the employee and the supervisor. Supervisors are responsible for being objective in judging and rating performance according to established standards. Additionally, the evaluation discussion should be used to discuss career development potential and advancement goals with the employee. In turn, the evaluation should provide the employee with an understanding of the employee's position in terms of County performance standards.

C. There will be a direct link between salary and wage increases and annual performance evaluations through a merit increase. A regular employee that has not reached the maximum pay rate within the salary range will be eligible for a merit pay increase of 0-3%. Merit pay increases will not exceed the top of the pay range of the employee.

Employees who are at the top of their pay range or would exceed the top of their pay range with the implementation of the merit increase, will be eligible for a lump sum payment equal to the remainder of the merit increase they would have received if they were not at the top of their pay range.

III. PROCEDURE:

A. INITIAL PERFORMANCE EVALUATION: An evaluation will be completed for each new employee 6 months after date of hire, and again at approximately 12 months from date of hire to assist in determining if the employee will be retained and placed on regular employment status. Failure to pass probation decisions must be determined prior to the end of the 12-month period. An employee who has completed 12 consecutive months of employment, unless there are extenuating circumstances, will be assumed to have performed satisfactorily and to have passed probation.

B. ANNUAL PERFORMANCE EVALUATION: The annual appraisal period is an employee's annual anniversary date of hire or promotion date. All employees (excluding those within a probationary period, on-call and temporary employees) will receive an evaluation and, if warranted, a merit salary increase of 0-3% not to exceed the top of the pay range of the employee, depending upon their evaluation under the pay for performance system. Merit salary increases will be effective on the first day of the pay period that the employee's anniversary date falls within. A merit increase for an employee who is on a leave of absence of six months or more during an annual performance period will be prorated to reflect time actually worked during the leave of absence.

C. PROCESS:

1. The evaluation must be completed in accordance with the standard county format, be reviewed and signed by the department head, be discussed with and signed by the employee, and be forwarded to the Human Resources office with, if applicable, a signed Personnel Action Form (PAF) indicating the amount of the merit increase. The PAF and evaluation should be submitted to Human Resources no later than the pay period preceding the effective date, which is the first day of the pay period in which the anniversary date falls.
2. Any late evaluations with a PAF recommending a merit increase must be submitted directly to the County Manager with a memo of explanation as to why the documents are late. If the documents are delayed solely because of a supervisory, administrative or clerical error or oversight, the increase must be retroactive and made effective as of the date it was due. If the documents are delayed, due to a lack of cooperation by the employee during the process, the increase may not be retroactive.

D. EVALUATION MEETINGS:

1. Immediate supervisors should meet with each employee being evaluated at the beginning and conclusion of the appraisal period, and periodically throughout

the evaluation period as appropriate.

2. The meeting held at the beginning of the period should include a review of the performance standards expected, and goals upon which the employee's work will be evaluated for the current appraisal period. The employee should be encouraged to participate in the establishment and/or revision of goals and action plans as appropriate.
3. The meeting held at the conclusion of the appraisal period should be used to review performance accomplishments and deficiencies for the past appraisal period, as well as any areas needing improvement, discuss the annual evaluation document, and establish goals and action plans for the next period as appropriate.
4. Both 2 and 3 may be conducted during the same meeting. The discussion should include two distinct topics: past performance and future requirements, goals and/or expectations.
5. The performance appraisal process may also be utilized for performance coaching sessions and for monitoring development plan progress.

E. COMPLETION OF EVALUATION:

1. The employee will receive a copy of the completed evaluation and a copy of the document will be included in the employee's personnel file. Each employee must acknowledge that the performance appraisal was reviewed, made available, and discussed by signing in the appropriate space on the appraisal document. This does not indicate that the employee agrees or disagrees with the content of the appraisal, but merely that the document has been reviewed and discussed.

   2. Each employee has the opportunity to respond orally or in writing, or both, to the employee's appraisal. Any written comments will become part of the employee's personnel record. Any further action must be in accordance with applicable bargaining unit agreements.

IV. RESPONSIBILITY FOR REVIEW: The Human Resources Director will review this policy as needed or at least once every 3 years.

HUMAN RESOURCES

P. O. Box 218
Minden, NV 89423
(775) 782-9860 - Fax (775) 782-9083

Jenifer Davidson
1594 Esmeralda Ave.
Minden, NV 89423

RE: NOTICE OF OPEN MEETING

Dear Jenifer:

You are hereby notified that on September 3, 2026, the Board of County Commissioners will conduct an open meeting in which they may consider your character, professional competence, or physical or mental health in accordance with NRS 241.033.

The item listed on the agenda is:

> For possible action. Discussion and evaluation of County Manager, Jenifer Davidson's, annual performance including, the potential granting of a salary adjustment, merit increase and/or reward for exemplary job performance; and time permitting the setting of goals, expectations, and objectives for Ms. Davidson's 2027 evaluation. Notice requirements consistent with NRS Chapter 241 regarding discussion of character have been provided to Mrs. Davidson. (Christine Vido, Human Resources Director)

This open meeting will take place at 10:00 a.m. at the Douglas County Historic Courthouse, 1616 Eighth Street, Minden, NV 89423.

You may request a copy of the record of the meeting in accordance with NRS 241.035(2), (4) and (5). NRS 241.033(2)(a)(1) requires that written notice be given to you by personal delivery 7 calendar days or sent certified mail at least 14 calendar days in advance of the meeting. By your signature below, please indicate receipt of this notification.

Sincerely,

Christine Vido
Human Resources Director

I, Jenifer Davidson, acknowledge that I have received written notice in accordance with Nevada Revised Statutes as set forth herein, of the Board of County Commissioners meeting where my character, alleged misconduct, professional competence, or physical or mental health may be considered as identified in this letter.

Jenifer Davidson, County Manager

Date 8/26/26

PROOF OF SERVICE

I, Christine Vido, state the following to be true and accurate:

I am an employee of Douglas County and more than 18 years of age.

On the 26th day of August, 2026, I personally served Notice of Open Meeting to Jenifer Davidson at 1594 Esmeralda Avenue in Minden, NV.

Dated this 26th day of August, 2026.

Christine Vido

Christine Vido

8/26/26

Date

SUBSCRIBED AND SWORN TO BEFORE ME

This 26th day of August, 2026.

Rachel Donahue

NOTARY PUBLIC

Rachel Donahue
Notary Public-State of Nevada
Appointment No. 25-1916-05
My Appointment Expires August 1, 2029

State of Nevada
County of Douglas

County Manager Performance Evaluation
September 3, 2026

Rater Name: _____

Based on these core values, Douglas County employees are dedicated to providing essential and cost-effective public services fostering a safe, healthy, scenic, and vibrant community for the enjoyment of our residents and visitors. Employees are evaluated on their performance based on these core values.

Integrity: The employee demonstrates honest and ethical conduct through their actions at all times.

Accountability: The employee accepts responsibility for their actions.

Customer Service: The employee delivers efficient and effective service with an attitude of respect and fairness.

Leadership: The employee establishes the tone and direction for success; motivating and inspiring others to accomplish a shared vision.

Communication: The employee ensures open dialogue through proactive listening and sharing of information throughout the organization and the community.

Teamwork: The employee works together with others to achieve shared goals.

Respect: The employee treats all citizens, employees, and visitors with respect.

Goals for FY26-27

1)

2)

3)

WENDY LANG
Assistant County Manager

KATHY LEWIS
Chief Operating Officer

JENIFER DAVIDSON
County Manager

www.douglascountynv.gov
775-782-9821

OFFICE OF THE COUNTY MANAGER

September 3, 2026

Board of County Commissioners
Douglas County, Nevada
1594 Esmeralda Avenue
Minden, Nevada 89423

Chairman Gardner, Vice Chairman Tolbert, and Members of the County Commission,

As I reflect on my third year as County Manager, I want to begin by expressing my sincere appreciation for your leadership, trust, and continued support. It remains an honor to serve alongside each of you as we work to advance the long-term interests of Douglas County.

This past year has been one of the most rewarding and challenging of my 19-year professional career. Together, we celebrated important accomplishments that will benefit Douglas County for decades. We continued construction of major infrastructure projects, maintained the County's strong financial position, strengthened our leadership team, invested in organizational culture, and advanced numerous strategic priorities established by the Board. These achievements reflect the professionalism and dedication of an exceptional workforce committed to serving our community every day.

At the same time, as you know, the proposed Stormwater Utility rates prompted significant public concern. The rates were difficult to understand, did not align with prior representations made by staff at public meetings, and therefore did not meet the expectations of the Board or the public. I accept responsibility for my role in the process as well as the missteps of the team.

I firmly believe that organizations and individuals improve only when they honestly evaluate both their successes and their failures. My goal has never been to avoid difficult conversations, but rather to approach them with integrity, humility, and a commitment to continuous improvement. Effective public service requires confronting complex problems while navigating competing public interests, and with calculated risk comes the chance of failure. The true measure of leadership is not whether every decision produces the desired result, but whether leaders have the courage to address difficult problems, remain accountable, and apply lessons learned to make better decisions in the future.

This experience served as an important reminder that good governance requires listening carefully, engaging stakeholders early and often, and remaining willing to adjust course to address legitimate concerns. Recommending that the Board pause to seek additional public input

on Stormwater rates was the right path, and I fully support the creation of the Stormwater Task Force to drive a better outcome.

To provide a complete view of the year, the following sections outline our major accomplishments, reflect candidly on key opportunities for improvement, and detail my primary operational priorities moving forward.

Highlights and Accomplishments

The successes of the past year represent the collective work of the Board, elected officials, department heads, staff, regional partners, and community volunteers. I remain especially grateful to our leadership team, whose professionalism, resilience, and unwavering commitment to public service have enabled the organization to navigate a demanding year while continuing to deliver high-quality services to our residents.

- **Strategic Plan Execution:** We are just past the two-year mark of our five-year Strategic Plan (adopted May 2, 2024) and have made substantial progress across multiple objectives. Attached to this letter is a status completion report demonstrating active progress in almost every area of focus.

- **Fiscal Responsibility & FY26/27 Budget:** The development of the budget presented significant challenges as initial projections indicated a potential revenue shortfall. In response, my office again called upon Department Directors and Elected Officials to thoroughly assess their service and supply budgets, seeking opportunities to reduce costs. Through this collaborative effort, we were able to present a balanced and forward-looking budget for adoption without cutting core services.

- **Justice Center Progress:** On August 1, 2025, we broke ground on the new Justice Center on Buckeye Road in Minden. Funded without tax increases, the project remains on time and on budget, with completion scheduled for this time next year.

- **Public Safety Infrastructure:** At the recommendation of the East Fork Fire Protection District Chief and the Douglas County Sheriff, my office established the Public Safety Radio Task Force to upgrade aging communication infrastructure and strengthen interagency coordination. The Task Force is actively working with our Technology Services Team to identify key communication sites and update equipment to enhance operational resilience.

- **Regional Transit & Transportation:** We committed transient lodging tax revenue to the Tahoe Transportation District via an interlocal agreement to expand South Shore Micro-Transit services. This localized commitment will help secure $500,000 in federal transit funds for the region. Additionally, this summer, DART transit service was expanded to South County.

- **Kahle Complete Street Project:** Partnering with the Nevada Conservation District, the County helped fund the Kahle Drive transformation which will improve drainage, add pedestrian and bike access, underground utilities, and link key trails and community

facilities at Lake Tahoe. This project embodies the County's commitment to working together with our regional partners to improve multimodal transportation options and create infrastructure that reflects the character and needs of our community. This work is scheduled for completion this fall.

- **Emergency Management:** We had several fire and flood related incidents again this year. I am proud of the work of County staff and emergency management partners to keep our community safe and informed during these incidents. I acknowledge we have more work to do in terms of public outreach and education regarding reverse 911 and how and when we communicate evacuation notices during incidents.

- **Community Projects & Inclusive Recreation:** In partnership with the East Fork Swimming Pool District, we installed a modern, safe, and ADA-compliant splash pad at Topaz Ranch Estates Community Park. Additionally, responding to public feedback, we partnered with the Parks and Recreation Commission and the Kiwanis Aktion Club to redesign a playground at Stodick Park into the state's first all-inclusive playground. These projects support the County's goals of expanding inclusive recreational opportunities, increasing park usage, and providing a safe, interactive environment for families.

- **Public Engagement:** I worked with Department Heads to expand public outreach across major initiatives including Stormwater, Title 20, the Tahoe Douglas Area Plan, the Fairgrounds Master Plan, and the Community Art Center Master Plan. Additionally, I actively represented Douglas County at key public forums and legislative hearings:
    - Critical Issues Conference (CEO Panel Member)
    - Northern Nevada Development Authority's State of the Counties event
    - State of the County presentation at the Chamber of Commerce
    - Testimony to the Nevada State Legislature Oversight Committee (TRPA & Marlette Lake Water System)
    - Testimony before the U.S. Senate Subcommittee on Public Lands, Forests, and Mining regarding the Douglas County Economic Development and Conservation Act (S. 4200 / Lands Bill) at the invitation of Senator Cortez Masto.

Opportunities for Improvement

While the achievements listed above reflect strong internal execution, I recognize that our long-term success hinges on fundamentally modernizing our public communication and trust-building efforts. Public engagement and transparency are cornerstones of effective governance.

- **Elevating Public Engagement:** Meaningful community input is vital for high-quality decision-making, yet driving participation has become increasingly challenging amidst rapid technological shifts, information overload, and rising public skepticism toward government. Furthermore, local government decisions often build on years of background, history, and technical reports, placing the responsibility on us to bring residents up to speed so they can participate effectively. Overcoming these barriers requires us to modernize our outreach, demystify complex policy topics, and engage residents well before final decisions are made.

- **Proactive Transparency:** A critical piece of feedback from residents, and one I take seriously, is the perception that our organization lacks transparency. No matter the cause, the result is diminished public trust. Moving forward, I am prioritizing open operations by making financial data more accessible, explaining the reasoning behind staff recommendations during public meetings, and clearly demonstrating how community input shapes final policy outcomes.

Looking Ahead: Areas of Focus

Building on these lessons, my focus for the upcoming year will center on four priorities:

- **Facilitating the Stormwater Task Force:** My office will ensure the newly formed Task Force receives the resources, data, and administrative support necessary to deliver well-supported recommendations to the Board.

- **Optimizing Internal Processes (Back to Basics):** Building a high-performing organization requires continuous evaluation of how well our departments collaborate and execute daily responsibilities. Over the coming year, I will focus on streamlining core processes, improving organizational responsiveness, lowering administrative costs, and reinforcing clear expectations across the organization. As we look ahead, I will continue breaking down departmental silos, clarifying cross-departmental handoffs, and refining our customer service standards to foster a resilient, transparent, and service-minded organizational culture.

- **Advancing Muller Parkway:** Muller Parkway remains a strategic priority to reduce congestion on Highway 395 and boost economic vitality in our downtown cores. Constructing the County's two-lane commitment within a complex floodplain presents major drainage and resource allocation challenges. We will continue working closely with Park Ranch Holdings, LLC to fulfill the terms of the development agreement while maximizing County resources for the broader community.

- **Continuing Efforts to Advance Priorities in the Strategic Plan:** This coming year, I anticipate we will focus our efforts in the areas of communication, public engagement, and serving our community with quality services. Additionally, we plan to bring back findings and recommendations from the TDR study for your consideration, work with you to finalize the update of Title 20, continue the efforts to identify a sustainable and equitable funding source for the Stormwater Utility, and update the Douglas County Transportation Plan (adopted in 2019).

Conclusion

Navigating the complexities of local government requires an unwavering commitment to principled leadership. Throughout the challenges and achievements of this past year, I have remained dedicated to leading in alignment with Douglas County's core values: *Integrity, Accountability, Customer Service, Communication, Leadership, Teamwork, and Respect*.

These values guide every policy recommendation I bring forward and every standard I set for our staff. I welcome this performance evaluation as an opportunity to reinforce our shared goals, refine our operational approach, and align our priorities for the future. Thank you for your continued leadership, partnership, and dedication to the residents of Douglas County.

Finally, I want this evaluation to be an opportunity to hear more from the Board regarding your expectations and priorities for the coming year as well. Where would you like me to spend my time? What would you like me to do differently? And what does success look like to you one year from now? I look forward to our discussion.

Respectfully submitted,

Jenifer Davidson

Douglas County Strategic Plan Percent Completion Report September 2026

Objective		Goal		Intiative		Completion	Notes	Avg. by goal
BALANCED GROWTH AND INFRASTRUCTURE								
1	Balanced Growth and Infrastructure	1.1	Responsible Growth	1.1.1	Balanced Density	0.00%		
				1.1.2	Infastructure	0.00%		
				1.1.3	Title 20	30.00%	Process to update Title 20 is underway. First reading for Art Code is September 3rd.	
				1.1.4	Housing Needs Assessment	15.00%	UNR Work Complete	11.25%
		2	Roads, Traffic, and Transportation	1.2.1	Intersection Imrpvements	25.00%	Transportation update will occur in FY26/27.	
				1.2.2	Parking	100.00%	December 2024 Zephyr Cove/Warrior Way Paid Parking Feasibility completed and presented to the BOCC with recommendations.	
				1.2.3	Road Maintenance & Development	5.00%	Road workshop presentation given demonstrating difference between local and regional roads.	
				1.2.4	Expand Transit Services	95.00%	Expanded transit service to south county through DART and adopted interlocal agreement with TTD to expand micro transit services through lake link at the lake over 3 years. Partnering with TTD and regional stakeholders at the lake to expand transit services to align with county objectives and leverage avialble funding. Tansit-Trail interconnectivity is next.	56.25%
		3	Managed Stormwater	1.3.1	Master Plan	95.00%	Adopted plan, Stormwater workshop August 2025, Discussing funding	
				1.3.2	Reduce Pollutants	30.00%	Adopted low impact development standards.	
				1.3.3	Transfer Development Rights Program	75.00%	TDR Study went to the planning commission, engaging public.	66.67%
		4	Financial Sustainability	1.4.1	Long-Term Financial Plan	75.00%	5 year forecast built for the general fund. Working on room tax fund.	
				1.4.2	Cost Recovery	100.00%	Review of fees complete, fees set based on costs. Cost allocation updated.	87.50%
		5	Water & Sewer	1.5.1	Municipal Connectivity	0.00%		
				1.5.2	USGS Water Report	80.00%	Report nearly complete. Implementation next. Entered into MOU with The Board of Regents of the Nevada System of Higher Education on behalf of Desert Research Institute to provide assistance with the development of the Douglas County Water resource plan as required by NRS 278.0228. The Plan will identify all known sources of surface water, groundwater and effluent that are physically and legally available for use in the community; provide an analysis of the existing demand for water in the community; and expected demand for water in the community caused by projected growth; and an analysis of whether the sources of water identified are of sufficient quality and quantity to satisfy the existing and expected demand.	
				1.5.3	USGS Nitrate Report	80.00%	Report nearly complete. Implementation next.	53.33%
		6	Business and Economic Development	1.6.1	Business Districts	45.00%	Bought a community performing arts center!!!! Building Muller Parkway.	
				1.6.2	Enhance Customer Service	50.00%	Purchased opal permitting software. Implementing now. Once implemented will update and release business toolkit. Intiated round table discussions with Builders to improve communication and receive direct input from the parties impacted regarding Community Development processes.	
				1.6.3	Workforce Development	75.00%	We continue to support workforce development intiatives where appropriate.	56.67%
Objective Total Percent Completion					51.32%			

Objective		Goal		Intiative		Completion		Avg. by goal
PRESERVING DOUGLAS COUNTY'S NATURAL BEAUTY & RURAL CHARACTER								
2	Preserving Douglas County's Natural Beauty & Rural Character	1	Open-Space Preservation	2.1.1	Ag Partnership	60.00%	Adopted stromater master plan. Working to idenitify open space that currently serves as part of the stormwater network or could serve that IS NOT currently part of a conservation easement. Introducing open space conversation as an objective of the stormwater program. Identify funding as part of the program to conserve open space. Wrote critical lands plan and created map. Recommended ag be exempt from the Stormwater Utility fee.	
				2.1.2	Supporting Agriculture Initiatives	15.00%	Working on stormwater program and possible maintenance of certain irrigation structures that are important parts of stormwater management.	
				2.1.3	Open Space Plan	30.00%	Working to identify stormwater pieces.	
				2.1.4	Open Space Land Trust	15.00%	This is potentially a continuation of the stormwater program conversation.	
				2.1.5	TDR Program	75.00%	TDR Study went to the planning commission, engaging public	39.00%
		2.2	Preserve Heritage and Culture	2.2.1	Public Art	95.00%	Installing public art on Community Art Center. Exploring options for Justice Center. Installing Rail Road spike Dust and Wonder project.	
				2.2.2	Build Relationships	35.00%	Meeting with Washoe Tribe. Partnering on messaging to advocate for the lands bill. Incorporated Washoe Word of the Day in County in weekly emails to County employees.	65.00%
		3	Protect Access to Federal Lands, Lakes, and Rivers	2.3.1	Lands Bill	65.00%	Hosted a tour with Senator Cortez Masto in September 2025. Cordinating with federal lobbyist to have lands bill introduced in the House and the Sentate. Bill out to committees. Doing outreach and engagement with critical partners to add more respected voices to the conversation.	
				2.3.2	Protect Public Lands Access	0.00%		32.50%
		4	Responsible and Sustainable Tourism	2.4.1	Public Transit (Tahoe Basin)	80.00%	Expressed concerns to the city of South Lake and Eldorado County regarding the formation of the JPA. Partnering with TTD on micro transit. Exploring other options. Secured additional funding ($500k) to the south shore through TRPA and TTD. Ongoing collaborative efforts to advance public transit include local government engagement in collective efforts with mutual objectives, including maximized leverage of federal and state resources. These efforts include a current solicitation for technical services around improving transit, through transparent governance and funding. Expanded microtransit services.	
				2.4.2	Trails Plan (at the Lake)	40.00%		
				2.4.3	Event Facilities (Carson Valley)	95.00%	Feasibility study for fairgrounds complete and presented to the BOCC. Study for the Community Art Center is under way.	
				2.4.4	Eco-Tourism	50.00%	Helping to promote lake clean up efforts after the 4th of July. Advocated for beach clean up and proper managmeent of forest service properities (Aramark).	66.25%
		5	Rural Character and Distinctive Downtowns	2.5.1	Valley Vision	65.00%	Muller Parkway underway, purchased performing arts center	
				2.5.2	Plan for Prosperity	100.00%	Supporting Minden and Gardnerville in the implementation of the Plan for Prosperity. Applying design standards of the towns to development.	
				2.5.3	Muller Parkway	50.00%	Two phases of Muller are substantially complete. Discussions to address drainage are o	71.67%
Objective Total Percent Completion				54.38%				

Objective		Goal		Intiative		Completion		Avg. by goal
SERVING OUR COMMUNITY WITH QUALITY COUNTY SERVICES								
3	Serving Our Community with Quality County Services	1	Professional Development	3.1.1	Training	10.00%		
				3.1.2	Mentoring	10.00%		
				3.1.3	Employee Engagement	20.00%	Hosted feedback sessions with union representatives.	
				3.1.4	Assess Human Captial Needs	95.00%	Updated risk assessment including human capital needs assessment. Conducted an operational review of internal service departments. Completed reorganization of Finance and IT to align personnel with strategic planning goals and long term fiscal stability of the organization.	
				3.1.5	Succession Planning	55.00%	Resetablishing job families for technical utility positions. Developing career paths and certification opportunities for building inspectors. Working with all departments to offer professional development training opportunties internal and external to the organization.	38.00%
		2	Recruitment and Retention	3.2.1	Talent Attraction	75.00%	Working with Eric to develop recruitment marketing campaigns to showcase our culture, values, and career opportunities. Interest in recruitment and the number of high quality applications has increased.	
				3.2.2	Recruitment Avenues	20.00%		47.50%
		3.3	Public Safety and Judicial System	3.3.1	Radio Infrastructure	50.00%	Allocated $1 million to the radio infrastructure project	
				3.3.2	EOC Complex	50.00%	Looking to address as part of the JLEC remodel.	
				3.3.3	Judiciary Strategic Plan Implementation	100.00%	Supporting the implementation of the Judiciary Strategic Plan	66.67%
		4	Resilient Community	3.4.1	Evacuation Planning (Lake Tahoe)	15.00%	In discussions with TRPA.	
				3.4.2	Communication Campaign	20.00%		17.50%
		5	Public Health	3.5.1	Community Partnerships	30.00%		
				3.5.2	Mental and Behavioral Health	30.00%		30.00%
		6	Public Facilities	3.6.1	Justice Center	50.00%	Construction of the Justice Center underway. Currently on time and on budget. Working with TSK to develop JLEC remodel plan.	
				3.6.2	Facilities Plan	40.00%	Planning for operational needs at JLEC. Looking to address Alternative Sentencing, JPO, EOC, and 911 communications as part of that effort. Planned for long-term needs of JPO (separate building at Buckeye). Working on Airport Master Plan. Need to address Minden Inn, Public Works, and move IT out of old Courthouse (perhaps into 911 communications center).	
				3.6.3	Animal Shelter	95.00%	Cat cottage underway.	61.67%
		7	Communication	3.7.1	Streamlined Information	75.00%	Implemented Board Buzz and other direct communciations methods witht the public regarding hot topic (Stormwater).	
				3.7.2	Improve Communication Tools	60.00%	Created Website administrator position.	
				3.7.3	Engagement	40.00%	Conducting extensive public outreach on important intiatives including Title 20, Stormwater, South Shore Area Plan update.	58.33%
Objective Total Percent Completion					47.00%			

Objective		Goal		Intiative		Completion		Avg. by goal
ENHANCING RESIDENT QUALITY OF LIFE								
4	Enhancing Resident Quality of Life	1	Outdoor Recreation	4.1.1	Trails Plan	30.00%	Working to impliment priorities from the trails plan. We are working acquire easements and to secure grant funding for projects.	
				4.1.2	Equestrian Events Center/Fariground Improvements/Camping (assess need)	100.00%	Feasibility and needs study complete and presented.	
				4.1.3	River Parks	30.00%	Applying for grant funding. Meeting with NV State Parks to get technical assistance for riv	53.33%
		2	Indoor Recreation	4.2.1	Lake Events Center	30.00%		
				4.2.2	Cultural and Performing Arts Community Center.	90.00%	Purchased Art Center.Draft plan will be presented to the Park and Rec Commission this fall and the County Commission thereafter.	
				4.2.3	Family Events	100.00%	Enhancing family-related events and activities in the Valley and at the Lake.	
				4.2.4	Indoor Equestrian Events Center	100.00%	Completed as part of the Fairgrounds Study and Master Plan.	80.00%
		3	Senior Services	4.3.1	Enhance Services	100.00%	Hired licensed social workers who do evaluations and assessmnt for services and make referrals. Process is ongoing. Worked with DCSO through MOST using opiod Hired and LCSW to go out and assess and refer for mental health services.	
				4.3.2	Housing (Seniors)	0.00%		
				4.3.3	Dining	100.00%	Expanded congregate dining at the Lake.	
				4.3.4	Engagement (awareness of resources)	100.00%	Increasing awareness of services available to seniors. Observing significant increases in utilization as a result.	75.00%
		4.4	Transportation	4.4.1	Walking Campaign	0.00%		
				4.4.2	Enhance Transit Options	75.00%	Assessed transit needs for South County used input to implement DART services. Expanded microtransit at the Lake and advocated to significantly reduce wait times.	37.50%
		4.5	Community-Wide Extended Services	4.5.1	Minden-Tahoe-Airport	75.00%	Airport strategic plan updated and adopted. Airport master plan under way. The air show is coming back!	
				4.5.2	Library	60.00%	Expanding programs, services, and resources available at the library.	67.50%
		6	Public Art	4.6.1	Public Art Partnerships	100.00%	Developed an MOU with a local art-related non-profit organization to implement the recommendations from the newly adopted publlic arts program.	
				4.6.2	Art Funding	50.00%	Identifying grant opportunities. Working with the Douglas County Community Services Foundation and the Carson Valley Arts Council. Entered into an operating agreement for movie theater; the proceeds will be reinvested into the facility and arts programing.	75.00%
Objective Total Percent Completion					67.06%			

March 2025 Target % Completion	16.67%
March 2026 Target % Completion	33.33%
March 2027 Target % Completion	50.00%
March 2028 Target % Completion	66.67%
March 2029 Target % Completion	83.33%
March 2030 Target % Completion	100.00%

Total Objectives	4
Total Goals	24
Total Intiatives	72

DOUGLAS COUNTY

STRATEGIC PLAN

HONOR THE PAST • ENVISION THE FUTURE • LEAVE A LEGACY

FISCAL YEARS 25-30

DOUGLAS COUNTY
NEVADA
STRATEGIC PLAN
Fiscal Years 25-30

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Leave a Legacy

DOUGLAS COUNTY

N E V A D A

STRATEGIC PLAN

Fiscal Years 25-30

Approved by the Board of County Commissioners to be effective July 1, 2024 through June 30, 2030, this plan embodies the collective wisdom garnered from diverse perspectives. It includes invaluable feedback from members of the public, stakeholder groups, and internal stakeholders. It reflects our unwavering commitment to transparency, community planning, and responsive governance.

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Douglas County Manager's Office
1594 Esmeralda Ave, Minden, NV 89423

775-782-9821 • douglascountynv.gov

2024

Douglas County Board of County Commissioners

District 3
Mark Gardner
Commissioner

District 4
Wesley Rice
Chairman

District 2
Sharla Hales
Vice Chairman

District 1
Danny Tarkanian
Commissioner

District 5
Walt Nowosad
Commissioner

Follow us on social media!

Core Purpose & Values

About Us

Centrally located just 15 minutes south of Nevada's state capital and bordering the truly one- of-a-kind Lake Tahoe, with all its summer and winter activities, Douglas County is recognized as the gem of Northern Nevada. On Nevada's western border, framed by the Carson Range of the Sierra Nevada and Pine Nut Mountains, Douglas County unfolds. Here you can still find miles of open space, expansive ranches and farms, and many sites of historical significance, along with a wealth of outdoor activities.

Population

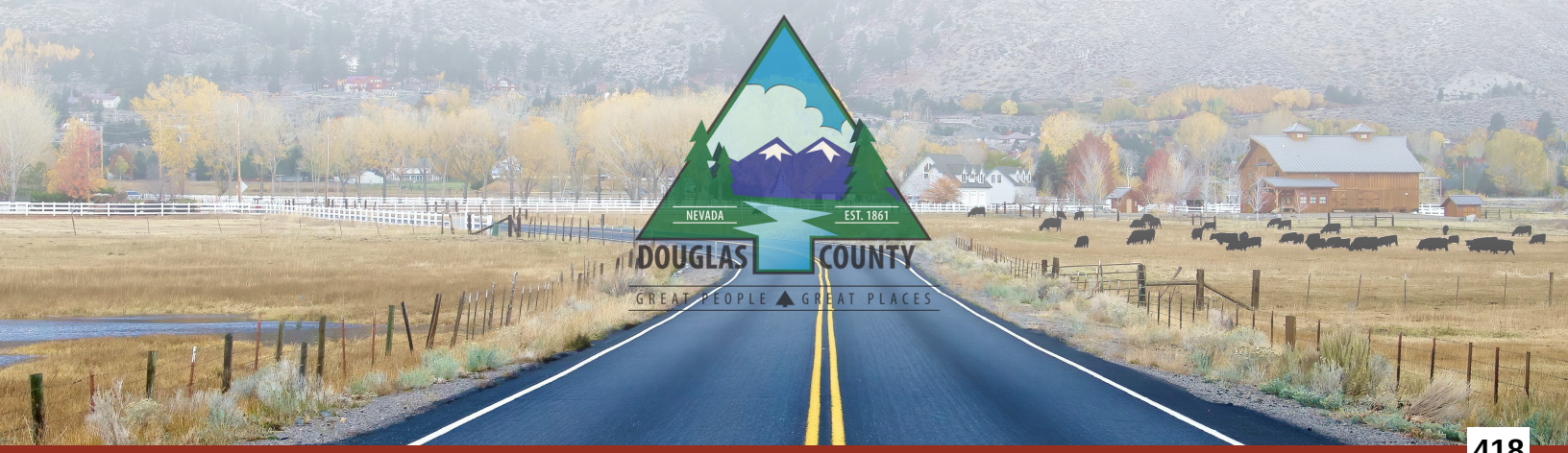
Douglas County has more than 50,000 full-time residents and seasonal populations that can exceed 65,000 due to its proximity to Reno, Carson City, and northern California.

County Government

Douglas County is governed by a five-member elected Board of Commissioners. The County is comprised of ten functional areas: General Government, Judicial, Public Safety, Public Works, Sanitation, Health, Welfare, Culture and Recreation, Community Support, and Utilities.

Business

Major Douglas County employers are leaders in the fields of technology, advanced manufacturing, and research. Several dozen technology entrepreneurs and advanced manufacturers are located in the Carson Valley including Baker Hughes, North Sails (makers of the America's Cup sails), and Starbucks Roasting Plant and Distribution Center. With proximity to Lake Tahoe, tourism plays a major role in employment. Thirty percent of the workforce is employed in the tourism and leisure industry. Larger resorts at Stateline include Harrah's and Harvey's Casinos, Edgewood, the Golden Nugget, Bally's, and Heavenly Mountain Resort.



MISSION STATEMENT

What is our core purpose?

Working together with integrity and accountability, Douglas County provides cost-effective public services fostering a safe, healthy, scenic, and vibrant community for the enjoyment of our residents and visitors.

VISION STATEMENT AND STRATEGIC DIRECTION

Integrity	We demonstrate honest and ethical conduct through our actions.
Accountability	We accept responsibility for our actions.
Customer Service	We deliver efficient and effective service with an attitude of respect and fairness.
Leadership	We establish the tone and direction for success, motivating and inspiring others to accomplish a shared vision.
Communication	We ensure open dialogue through proactive listening and sharing of information throughout the organization and the community.
Teamwork	We work together to achieve shared goals.
Respect	We will treat all citizens, employees, and visitors with respect.

CURRENT STATE

Where are we today?

Douglas County is thriving!

A dedicated and skilled County staff, modern community and senior centers, a thriving business community, and an abundance of spectacular scenery all contribute to the vigor and vitality of the county. The allure of beautiful Lake Tahoe also drives a thriving tourism industry, contributing significantly to the local economy.

Despite the current positive state, the county is not without challenges. Housing affordability, securing funding for critical infrastructure projects, maintaining competitive wages for County employees, fostering a business-friendly environment, and providing accessible preventative and post-emergency health services have been identified as potential hurdles. In addition, challenges like traffic congestion, facility limitations, and gaps in public transportation and emergency communication systems remain areas of focus.

The strategic planning process has allowed the County to work directly with our community to identify the strengths and challenges of our residents and businesses. Together we will ensure that the County continues to thrive, and together we will chart a sustainable and resilient future.

Photo: Bryan Geiger

INTERNAL PERSPECTIVE

Strategic Issues / Driving Questions

What are the strategic issues or driving questions to answer?

- What are the right businesses to attract to the county to provide resources, jobs, and revenue? How can we help businesses to thrive and to positively support our community?
- How might we increase county revenues to meet the needs of residents and county operations?
- What changes in policy or practice are needed in order to balance growth & future infrastructure needs (water, sewer, roads, infrastructure, growth)?
- What changes in policy or practice are needed to provide the appropriate mix of housing options for the region?
- How might we preserve the county's natural resources, beauty, and open spaces?
- How might we preserve cultural heritage and promote modern opportunities (arts, tourism, culture, etc.)?

- How might we increase our emergency preparedness for events such as wildfires and floods? What solutions are needed to improve the safety of residents (response times, roads, vehicles, etc.)?
- What must we do to retain, develop, and attract remarkable staff to maintain excellence in serving our county?
- How might we provide timely, meaningful, engaging, and transparent communications to the public?

STRENGTHS & CHALLENGES

What is working well? What is getting in our way?

Strengths

- County staff
- Senior services
- Public safety
- Community centers
- Tourism revenue
- Updated strategic plan

Challenges

- Price of housing for the workforce and young families
- Funding infrastructure needs
- Maintaining competitive wages for county employees
- Lack of influence on management of federal lands
- Access to government
- Cumbersome business and permitting processes
- Lack of community awareness of the broad-spectrum health services we have available
- Engagement of the community

EXTERNAL PERSPECTIVE

Strengths

Tourism

- **Economic Boon:** Tourism at Lake Tahoe is a significant tailwind for Douglas County. The region attracts visitors from around the world, leading to a robust tourism industry that bolsters the local economy. This includes revenue from the new event center, hotels, restaurants, outdoor activities, and cultural attractions.
- **Job Opportunities:** The tourism sector generates numerous job opportunities for local residents. These jobs span various roles, from hospitality and recreation to retail and entertainment, contributing to employment stability within the county.
- **Economic Impact:** Tourism diversifies the county's economic base. The influx of tourists throughout the year provides a steady stream of income, reducing dependence on specific industries and creating resilience in the face of economic fluctuations.
- **Promotion of Natural Beauty:** The appeal of Lake Tahoe as a tourist destination encourages the preservation of the region's natural beauty. The community recognizes the importance of maintaining pristine landscapes, which benefits both residents and visitors alike.

Geographic Location

- **Scenic Beauty:** Douglas County's geographic location in the Sierra Nevada mountains offers breathtaking scenic beauty. The proximity to Lake Tahoe, Topaz Lake, Pine Nut Mountains, rangeland, alpine landscapes, and outdoor recreational off-highway-vehicle opportunities draws residents and tourists seeking a high quality of life and leisure activities.
- **Outdoor Recreation Hub:** The County's location near national forests and wilderness areas positions it as an outdoor recreation hub. Activities such as hiking, skiing, boating, and fishing contribute to a healthy and active lifestyle for residents.
- **Appeal for Residents:** The attractive geography of Douglas County plays a role in retaining residents and attracting newcomers who appreciate the natural surroundings and outdoor amenities. It fosters a sense of well-being and community connection.
- **Strategic Business Location:** Northern Nevada is close to major markets, contains major shipping routes, and predominantly has existing transportation infrastructure.
- **Appeal for Residents:** The attractive geography of Douglas County plays a role in retaining residents and attracting newcomers who appreciate the natural surroundings and outdoor amenities. It fosters a sense of well-being and community connection.

Community Communications

- **Building a Stronger Community:** Robust community communications help build a sense of unity and connectedness among residents. It fosters a shared identity and pride in Douglas County, promoting a stronger and more resilient community.

EXTERNAL PERSPECTIVE

Challenges

Housing Affordability

- **Affordable Housing Shortage:** One of the major challenges in Douglas County is the shortage of affordable housing options for residents. The demand for affordable homes often exceeds the supply, leading to increased housing costs.
- **Workforce Housing Gap:** There is a pressing need to address the gap in workforce housing. Many residents, including essential workers and young families, struggle to find affordable housing close to their workplaces.
- **Diverse Demographic Needs:** The community's demographics vary, and addressing housing affordability should consider the needs of different groups, including the workforce, seniors, low-income families, and young professionals.

Organizational Sustainability

- **Financial Sustainability:** The County must increase financial stability to fund essential services and infrastructure projects. Sustainable budgeting practices are needed to ensure long-term fiscal health.
- **Environmental Sustainability:** Environmental concerns, such as conservation and responsible land management, play a significant role in maintaining the County's sustainability. Balancing development with conservation is a key challenge.
- **Community Engagement:** Building and sustaining a robust and engaged community is vital for long-term organizational sustainability. Involving residents in decision-making processes and initiatives fosters a sense of ownership and commitment.

County Staffing

- **Recruitment and Retention:** Douglas County faces challenges in recruiting and retaining skilled staff across various county departments. Attracting and keeping qualified personnel is essential for efficient government operations.
- **Competitive Compensation:** Offering competitive compensation packages is crucial to attracting talented individuals to County positions. County employees play a vital role in delivering essential services to residents.
- **Succession Planning:** Implementing effective succession planning strategies is essential to ensure a smooth transition as experienced staff members retire, people transfer, and new talent joins the County workforce.

EXTERNAL PERSPECTIVE

Challenges Continued

Stabilized Leadership

- **Consistency in Governance:** A stable leadership within the county government ensures consistency in policymaking, decision implementation, and long-term planning. Residents benefit from predictable and reliable governance.
- **Effective Decision-Making:** Stabilized leadership provides elected officials and administrators with the opportunity to gain experience and expertise. This can lead to more effective and informed decision-making.
- **Engagement and Trust:** Continuity in leadership can foster trust and engagement between government and the community. Residents become familiar with their leaders, which can promote collaboration and open communication.

Cost of Infrastructure

- **Infrastructure Maintenance:** The cost of maintaining and upgrading critical infrastructure is a concern. Aging infrastructure requires ongoing investment.
- **Funding Sources:** Identifying sustainable funding sources for infrastructure projects is challenging. Balancing infrastructure needs with budgetary constraints is a complex task.
- **Quality of Life:** The cost of infrastructure projects directly impacts the quality of life for residents. Addressing infrastructure needs efficiently contributes to safer roads, better water resources, and improved public services.

Community Communications

- **Information Sharing:** Effective community communications can serve as a tailwind by ensuring residents are well-informed about county initiatives, events, and services. This can be achieved through various channels, including websites, social media, mailers, and local newsletters.
- **Engagement and Participation:** Transparent and accessible communication channels encourage community engagement and participation. Residents are more likely to get involved in local projects and initiatives when they are informed and have a platform to voice their opinions.

OUR VISION

Our aspiration and desired future state (the impact we will have)

Our vision is...

To foster constructive and respectful conversation, elevate the quality of life, preserve our rural legacy and natural resources, deliver exceptional service, and support a thriving and sustainable community.

STRATEGIC OBJECTIVES

What are the key areas of focus to achieve our vision?

We will achieve our vision by focusing on the following four areas:

Balanced Growth & Infrastructure

Preserving Douglas County's Natural Beauty & Rural Character

Serving Our Community With Quality County Services

Enhancing Residents' Quality of Life

STRATEGIC FRAMEWORK/ PLAN ALIGNMENT

How the plan is organized and aligned. Cascading from the big, bold vision and strategic goals (WHERE) to the WHAT and HOW.

Level		Planning Element & Definition	Accountability/ Owner	Time frame
1	Where (overall)	Strategic Objectives	BOCC	5 Years
1.1	What (overall)	County Goals and Community Indicators/Key Performance Indicators	County Manager, Department Heads, Town Managers & Elected Officials Managers	3-5 Years; reviewed annually before the budget process
1.1.1	What (this year)	Initiatives	Managers	~ 1 Year; reviewed annually before the budget process
1.1.1.1	How	Major Milestones	Managers	3-13 Months

Balanced Growth & Infrastructure

What Success Will Look Like:

- Douglas County strikes a balance between controlled growth and preservation. We expect responsible development, as set forth in our master plan and county code, in appropriate areas while protecting open spaces and agricultural lands to maintain the small-town feel that we cherish while ensuring a sustainable future for all.
- Douglas County envisions a future where our community benefits from well-maintained roads and efficient stormwater management.
- Douglas County encourages diverse housing options for all residents. We aim to provide housing for families and establish workforce housing solutions.

Our Why:

- To be good stewards of County assets.
- To mitigate negative impacts of growth on the community and make growth work for the benefit of all.
- To maintain quality of life and rural character.
- To address deficiencies with infrastructure and County policies such as housing, traffic, stormwater, roads, and demand on natural resources.

Background & Rationale

Key trends, data, impacting "why now"

The 2010 population of Douglas County was 46,997 and has seen a growth of 6.89 percent since that time (.7 percent to 1.2 percent annually)—50,235 estimated today. Population expansion, along with robust tourism (56.2 percent room tax collection increase since 2021 including South Shore hotel-casino area at Lake Tahoe), has brought about considerable stress to infrastructure and natural resources, along with development challenges. Since the prior strategic plan was adopted, the average resident age has increased, interest rates and monetary inflation have

risen, housing prices have drastically increased, and tourism has evolved.

The County recognizes the importance of proactively managing development while simultaneously addressing critical infrastructure and service needs. This approach is particularly pressing now as the region grapples with increasing traffic congestion, necessitating key projects to improve transportation systems.

The update to this strategic objective is essential to ensure that the county's infrastructure and its workforce can adequately support a growing community while also preserving valuable open spaces and agricultural lands, which are also vital to stormwater systems. Balancing growth and the infrastructure needs of the County is vital to creating a thriving and sustainable community in Douglas County. It is imperative to act promptly and effectively to accomplish these goals and initiatives.

Strategic Shifts

What will we shift/do differently to achieve the goal?

1. Proactively manage growth and direct development.
2. Take full advantage of methods to incentivize open space.
3. Use the strategic plan to drive budget allocations, reducing the need for supplemental funding requests and allowing greater prioritization of Board priorities.
4. Leverage County resources and funding to meet strategic goals and objectives.

Principles Guiding our Growth

- We will be proactive about managing growth. Reactive equals unmanaged, no proper infrastructure, not fiscally sustainable, doesn't connect to infrastructure, not working for us.
- We will only build with a plan for ongoing maintenance.
- We will identify the right types of development in the right locations pursuant to the Master Plan. Focus on mixed use of appropriate housing types to meet the needs of the community, outside of flood plains, and in receiving areas.
- We will incentivize additional open space over required amounts, using enhanced TDRs.
- New growth is expected to be sustainable and connect to existing public infrastructure.

County Goals Overview

What outcomes will we achieve in the next 5 years to reach our Objectives?

1. **RESPONSIBLE GROWTH:** Ensure responsible growth to foster a vibrant and sustainable future for generations to come.

2. **ROADS, TRAFFIC, AND TRANSPORTATION:** Build roads and infrastructure for residents to ease traffic for commuters and allow safe and efficient transportation to all destinations in the County.

3. **MANAGED STORMWATER:** Adopt and implement the Stormwater Master Plan.

4. **FINANCIAL SUSTAINABILITY:** Develop and sustain a comprehensive long-term financial strategy, forecasting revenues and expenses for all significant funds over a minimum of five years.

5. **WATER & SEWER:** Set policies and requirements for new development to ensure water and sewer accessibility for future generations, in partnerships with towns, districts, and partner agencies.

6. **BUSINESS AND ECONOMIC DEVELOPMENT:** Revitalize existing business districts and encourage new economic vitality by making Douglas County more business-friendly.

County Goals & Initiatives

County Goals What do we want to achieve?	2024 Actual Where are we today?	2030 Target Where do we want to go?	Draft Initiatives How will we do it?
RESPONSIBLE GROWTH: Ensure responsible growth to foster a vibrant and sustainable future for generations to come.	• Average less than 2 percent growth annually	• Continue to average less than 2 percent growth rate • Increase overall assessed value • Right types of development, right location	1. **Balanced Density:** Explore incentives, fees, or new policies to balance density with open space. 2. **Infrastructure:** Incentivize developers to connect to existing infrastructure. 3. **Title 20:** Update Title 20 to clarify current processes and regulations, and address priorities identified in the strategic plan. 4. **Housing Needs Assessment:** Define an appropriate proportion of housing types including workforce housing options for the region. Identify appropriate locations and encourage workforce housing.
ROADS, TRAFFIC, AND TRANSPORTATION: Build roads and infrastructure for residents to ease traffic for commuters and allow safe transportation to destinations in the County.	• Monitoring traffic as developments are proposed • Unmaintained, unfunded local roads	• Interconnectivity, a walkable community • Increase parking availability and public transit at the Lake • Maintained, funded local roads	1. **Intersection Improvements:** Update intersections to improve traffic flows. Monitor and assess needs for intersection improvements through Transportation Plan update. 2. **Parking:** Prepare a feasibility report for paid parking in the Tahoe Basin. 3. **Road Maintenance & Development:** Prepare a feasibility report for Road Maintenance Districts. 4. **Expand Transit Services:** Expand transit services. Enhance and promote transit-trail interconnectivity.

MANAGED STORMWATER: Adopt and implement the Stormwater Master Plan.	• Stormwater maintenance program funded through transfer from general fund	• Implement new revenue source to fund stormwater maintenance and infrastructure improvements identified in the Stormwater Master Plan	1. **Master Plan:** Adopt, implement, and communicate the stormwater Master Plan, include funding strategy. 2. **Reduce Pollutants:** Identify additional strategies to reduce pollutants from residential, commercial, and industrial development from entering surface waters in Douglas County. 3. **Transfer Development Rights Program and Other Tools:** Partner with landowners to incentivize conservation and solve stormwater problems.
FINANCIAL SUSTAINABILITY: Develop and sustain a comprehensive long-term financial strategy, forecasting revenues & expenses, and external variables for all significant funds over a minimum of five years.	• Ad-hoc program funding	• Strategic resource allocation • Forecast long-term revenue and expenses • Develop comprehensive view of revenue sources by region	1. **Long-Term Financial Plan:** Complete a long-term financial plan. Include a comprehensive breakdown of revenue sources by region and projected costs by service. Forecast anticipated impact of economic conditions on long-term revenue sources. 2. **Cost Recovery:** Where possible, set fees to recover costs for services.
WATER & SEWER: Set policies and requirements for new development to ensure water and sewer accessibility for future generations, in partnerships with towns, districts, and partner agencies.	• Serving developments within 2,000 feet of service line	• Connect residents to municipal utility service providers where possible	1. **Municipal Connectivity:** Develop policy and create incentives for projects to connect to infrastructure. 2. **USGS Water Report:** Complete the USGS Water Report. Use findings to develop a water master plan and update the water conservation plan. 3. **USGS Nitrate Report:** Implement strategies from USGS Nitrate Report to reduce further nitrate contamination.
BUSINESS AND ECONOMIC DEVELOPMENT: Revitalize existing business districts and encourage new economic vitality by making Douglas County more business friendly.	• Negative perception: "Difficult to do business in Douglas County"	• Douglas County staff are accessible and available to business community • Streamlined permit processes • Revitalized downtowns	1. **Business Districts:** Support efforts to revitalize downtown and main street areas consistent with plans for prosperity and community area plans in valley and at the Lake. 2. **Enhance Customer Service:** Create a business toolkit for new businesses and streamline permitting processes. 3. **Workforce Development:** Support organizations like JOIN, DCSD, WNC, and UNR in workforce-development initiatives.

Preserving Douglas County's Natural Beauty & Rural Character

What Success Will Look Like:

- We envision Douglas County as a steward of its natural environment, culture, and heritage. Our commitment is to maintain open spaces including rivers, lakes, and high desert and to protect ranches, farms, wildlife, and our small-town atmosphere.
- We aim to promote responsible tourism; protect and enhance access to federal land, lakes, and rivers; and preserve heritage through relationship building.

Our Why:

- Preserve history and natural resources.
- "Leave a Legacy" for future generations.
- Encourage sustainable tourism.
- Be good stewards of the natural environment.
- Preserve heritage through relationship building.

Background & Rationale

Key trends, data, impacting "why now"

Douglas County covers an approximate area of 751 square miles and has elevations ranging from a low of 4,625 feet on the valley floor to a high of 9,500 feet at East Peak. It accounts for 13 percent of Lake Tahoe's 72-mile shoreline.

Douglas County desires to preserve its natural beauty and rural character through responsible growth. Concerns about environmental impacts—such as changes in water levels and the threat of natural disasters— necessitate protection of vital natural resources. Additionally, there is a shared concern that the county is losing its heritage and culture. To address these challenges, it is imperative to focus on preserving ranching and agriculture uses, scenic vistas, and our diverse history, all of which are integral to the County's character. Moreover, there is a growing inclination to reevaluate and potentially amend development ordinances and design infrastructure to maximize and safeguard the County's open spaces, distinctive downtowns, rural identity, and intrinsic natural beauty.

Strategic Shifts

What will we shift/do differently to achieve the goal?

1. Respect and enforce limits on resources (infrastructure, land, water, etc.).
2. Enhance relationships with the Washoe Tribe of Nevada and California and community organizations.
3. Increase investment in transportation and alternative transportation solutions.
4. Protect and enhance access to federal lands, lakes, and rivers; and invest in agriculture, open spaces, conservation easements, and parks.
5. Promote culture and heritage by investing in a performing arts center and implementing the Douglas County public arts program.
6. Encourage partner agencies to promote responsible, sustainable tourism in Carson Valley and the Tahoe Basin.

County Goals Overview

What outcomes will we achieve in the next 5 years to reach our Objectives?

1. **OPEN-SPACE PRESERVATION:** Strengthen incentive programs and support passage of Douglas County Lands Bill to preserve open space. Support conservation easements by improving the transfer of development rights program and other tools.
2. **PRESERVE HERITAGE AND CULTURE:** Promote awareness of history and culture through partnerships with community organizations.
3. **PROTECT ACCESS TO FEDERAL LANDS, LAKES, AND RIVERS:** Enhance access to federal lands and the Carson River through Douglas County river parks and trails, in partnership with federal agencies and private property owners.
4. **RESPONSIBLE AND SUSTAINABLE TOURISM:** Promote eco-tourism through access to responsible tourism and recreation education.
5. **RURAL CHARACTER AND DISTINCTIVE DOWNTOWNS:** Partner with the towns and GIDs to create vibrant main streets and pursue land uses and policies that support traditional neighborhood character.

County Goals & Initiatives

County Goals What do we want to achieve?	2024 Actual Where are we today?	2030 Target Where do we want to go?	Draft Initiatives How will we do it?
OPEN-SPACE PRESERVATION: Strengthen incentive programs and support passage of Douglas County Lands Bill to preserve open space. Support conservation easements and improved transfer of development rights program and other tools.	• Successful TDR program • Securing conservation easements	• Enhanced Transfer of Development Rights (TDR) Program and other tools • Pass Douglas County Lands Bill • Strong partnership with ag community on open space plan, funding, and initiatives • Proactively seek and secure conservation easements to maximize open space	1. **Ag Partnership:** Identify opportunities for open-space conservation and flood mitigation projects. 2. **Support Agriculture Initiatives:** Develop programs that benefit the ag community, including pollinator habitats. 3. **Open Space Plan:** Update the Open Space Plan (Master Plan Action A-2) and identify funding sources. 4. **Open Space Land Trust:** Investigate creating an Open Space Land Trust to facilitate planning and implementation of an Open Space Acquisition Program. 5. **TDR Program:** Enhance the TDR program to further incentivize open-space conservation.
PRESERVE HERITAGE AND CULTURE: Promote awareness of history and culture through partnerships with community organizations.	• Losing history and culture	• Promote awareness of history and culture • Strong community partnerships to protect and preserve history and culture	1. **Public Art:** Install public art related to community heritage and culture on County facilities. 2. **Build Relationships:** Partner with community organizations and the Washoe Tribe of Nevada and California to enhance awareness of history and culture through educational programs.
PROTECT ACCESS TO FEDERAL LANDS, LAKES, AND RIVERS: Enhance access to federal lands and the Carson River through Douglas County river parks, in partnership with federal agencies and private property owners.	• Access to federal lands facing restriction	• Enacted Lands Bill • Protected and enhanced access to federal lands	1. **Lands Bill:** Secure passage of the Douglas County Lands Bill. 2. **Protect Public Lands Access:** Present to the congressional delegation the adopted Douglas County Trails Plan to preserve and enhance access to federal lands.

RESPONSIBLE AND SUSTAINABLE TOURISM: Promote eco-tourism through access to responsible tourism and recreation education.	• Multiple entities with separate visions and plans • Minimal connectivity with trails program and public-transit program • No events center in Carson Valley	• Events center in Carson Valley • Education program for tourists to recreate and use public lands responsibly • Robust and interconnected trails and transit system • Aligned and shared vision for recreation and responsible tourism	1. **Public Transit:** Partner with agencies at the lake to enhance public transit specific to tourism in Tahoe Basin. 2. **Trails Plan:** Approve and implement the Trails Plan to increase trail head access and Lake Tahoe access. 3. **Event Facilities:** Evaluate the feasibility of equestrian and event facilities in the Carson Valley. 4. **Eco-Tourism:** Partner with visitor authorities, TRPA, and other appropriate agencies to help promote eco-tourism and visitor education initiatives.
RURAL CHARACTER AND DISTINCTIVE DOWNTOWNS: Partner with the towns and GIDs to create distinctive main streets and pursue land uses and policies that support traditional neighborhood character.	• Adopted Valley Vision • Adopted town design guidelines • Incorporated Minden and Gardnerville Plan for Prosperity into the Master Plan	• Expanded partnerships with towns and GIDs • Constructed Muller Parkway • Distinctive downtowns • Neighborhoods with rural character	1. **Valley Vision:** Advance strategic priorities related to the Valley Vision. 2. **Plan for Prosperity:** Support Minden and Gardnerville in the implementation of the Plan for Prosperity. Apply design standards of the towns to development. 3. **Muller Parkway:** Complete Muller Parkway and work with the towns to plan street-scape and other improvements downtown consistent with the Valley Vision.

Serving Our Community With Quality County Services

What Success Will Look Like:

- Douglas County embraces a spirit of community engagement, inclusivity, and collaboration. We aim to foster a family-friendly environment, offer strong community services, and maintain respectful community relationships.
- Douglas County employees are respected and valued by residents and stakeholders. They are highly trained and dedicated to providing exceptional service in a manner that promotes open communication and public trust.

Our Why:

- Foster a thriving, prepared, and resilient community.
- Provide consistent, quality service.
- Conduct respectful, transparent, and timely communication.
- Collaboration among agencies and stakeholders prevents gaps in service delivery and results in better outcomes.

Background & Rationale

Key trends, data, impacting "why now"

The County plays a crucial role in providing leadership and essential services to its residents while striving to create an exceptional environment to live, work, and play. To achieve these goals, it is essential to adopt strategic initiatives that are designed to address employee recruitment and retention, expand county public safety facilities and services, enhance access to reliable healthcare with a focus on mental- and behavioral-health programs, increase collaboration with partner agencies, centralize county operations, and improve access to all county services.

Similar to the public sector at large, Douglas County is experiencing significant challenges with respect to an aging workforce reaching retirement eligibility, which is compounded by increased turnover in positions across the organization. To continue to attract and retain high-quality

public servants dedicated to providing exceptional service and building community confidence, it is important for the County to continue to periodically assess the human capital needs of the organization and evaluate the County's compensation philosophy to ensure it is aligned with the organization's strategic objectives.

The County owns and operates a number of facilities to provide government services to residents in and around the county. These facilities house more than 20 departments, including several with multiple divisions. With operations in many departments exceeding capacity at multiple locations, it has become necessary for some divisions to be split between multiple buildings. Functions such as assessments, recording, records management, elections, planning, permitting, code enforcement, public works, courts, public safety, emergency communications, internal service departments (information technology, finance, and human resources), and similar activities all require additional space. To continue to serve the community with quality county services, the county will need to continue to determine the existing capacity, useful life, technology requirements, and accessibility of county facilities to properly plan for the future expansion.

Finally, communication and public engagement are essential components of good governance in local government. Engaging with the public provides valuable insights, concerns, and feedback that can inform decision-making processes. By understanding the needs and preferences of the community, the County can make more informed and effective policies and plans. Whether it's infrastructure, public safety, or social services, understanding the needs of the community helps governments allocate resources more efficiently and effectively and increases public trust. To achieve each of the strategic initiatives identified in this plan, the County will need to become the source of reliable, transparent, meaningful, engaging, and accurate County information.

Strategic Shifts

What will we shift/do differently to achieve the goal?

1. Improve internal and cross-departmental communication.

2. Targeted hiring to fill critical skill and talent gaps (not just job positions).

3. Optimize communication channels to better connect with the public.

4. Empower community self-service in emergency preparedness.

5. One unified Douglas County voice.

County Goals Overview

What outcomes will we achieve in the next 5 years to reach our objectives?

1. **PROFESSIONAL DEVELOPMENT:** Retain talent through a focus on mentoring, professional development, and continuity-of-operations planning.

2. **RECRUITMENT AND RETENTION:** Widen our recruitment funnel to attract top-tier talent for open roles while retaining quality employees.

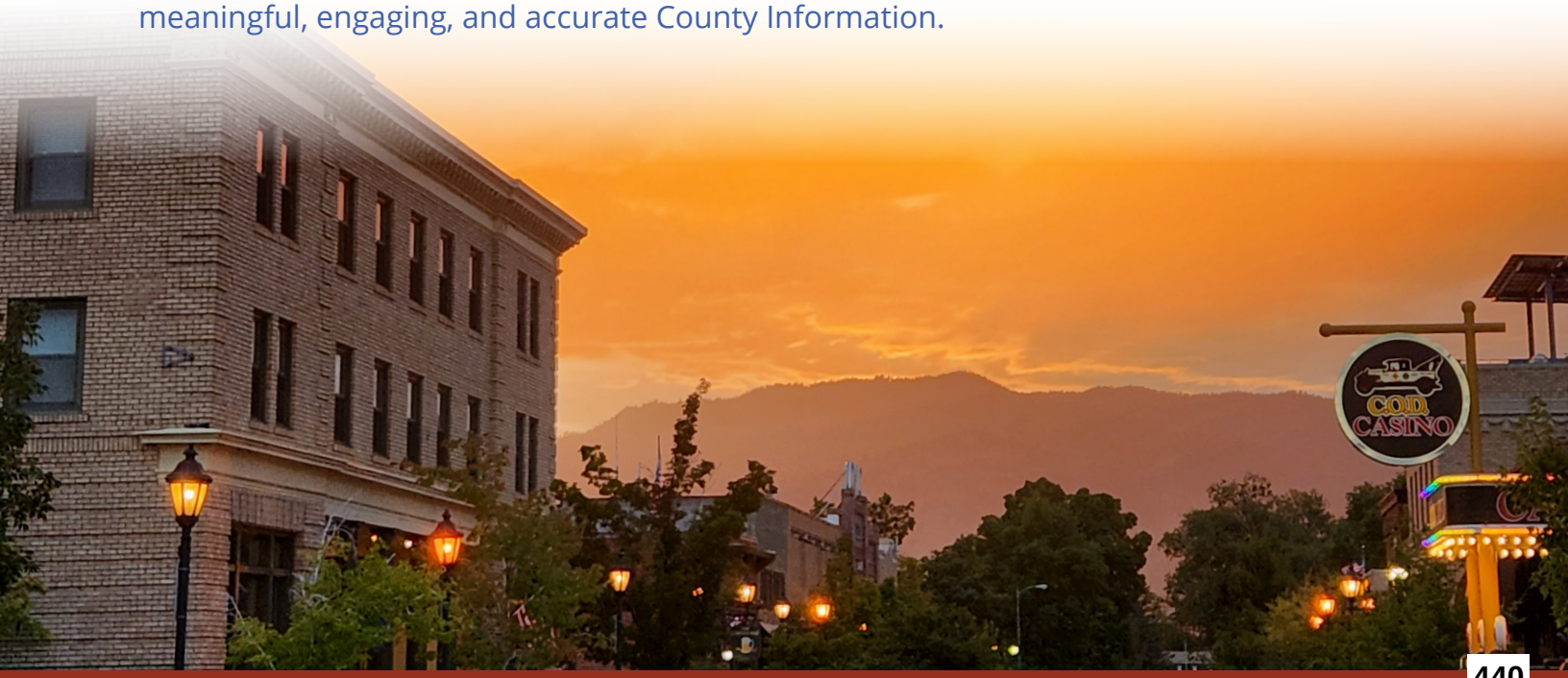
3. **PUBLIC SAFETY AND JUDICIAL SYSTEM:** Modernize emergency operations, increase collaboration between public-safety entities, and support implementation of the judiciary strategic plan.

4. **RESILIENT COMMUNITY:** Support and empower the community to prepare for emergency situations.

5. **PUBLIC HEALTH:** Build partnerships to support residents in obtaining quality, reliable healthcare, with a focus on mental health and behavioral health programs.

6. **PUBLIC FACILITIES:** Centralize County operations to make it easier for residents to access services.

7. **COMMUNICATION:** Increase public trust by being the source of reliable, transparent, meaningful, engaging, and accurate County Information.



County Goals & Initiatives

County Goals What do we want to achieve?	2024 Actual Where are we today?	2030 Target Where do we want to go?	Draft Initiatives How will we do it?
PROFESSIONAL DEVELOPMENT: Retain talent through a focus on mentoring, professional development, and continuity-of-operations planning.	• Siloed departments • High turnover of employees with less than five years of service • No mentorship programs or clear paths to advancement	• Increased retention of employees with less than five years of service • Robust training and development programs focused on growth of key attributes for success • Understanding the needs and strengths of our current workforce	1. **Training:** Use needs assessment to expand and enhance training and skills development opportunities at all levels of the organization including onboarding and orientation. 2. **Mentoring:** Develop and implement a mentoring program. 3. **Employee Engagement:** Implement regular employee benchmark surveys and host feedback sessions to understand employee sentiment, concerns, and organization culture. 4. **Assess Human Capital Needs:** Conduct a human capital needs assessment to plan for and develop capable leaders, build workforce skills, and drive performance in alignment with strategic vision. 5. **Succession Planning:** Develop continuity of operations and succession plans for departments. Identify and enhance training and competency development for technical, hard-to-recruit positions to strengthen career paths.
RECRUITMENT AND RETENTION: Widen our recruitment funnel to attract top-tier talent for open roles while retaining quality employees.	• 20-25 percent vacancy rate • Interest in County positions is declining	• Decreased vacancy rate • Interest in County positions increased	1. **Talent Attraction:** Position Douglas County as a quality employer, attracting top talent and exploring new recruitment marketing campaigns to showcase our culture, values, and career opportunities. 2. **Recruitment Avenues:** Explore partnerships with universities to recruit specific to needed experience and skills.
PUBLIC SAFETY AND JUDICIAL SYSTEM: Modernize emergency operations, increase collaboration between public-safety entities, and support implementation of the judiciary strategic plan.	• In-house Emergency Management • Public safety agencies and judicial system well respected	• Modernized radio infrastructure and a sustainable maintenance plan • Increased collaboration with public-safety agencies	1. **Radio Infrastructure:** Complete phase one of the radio structure, including identifying funding source. 2. **EOC Complex:** Identify a location for Emergency Operations Complex/safety complex. 3. **Judiciary Strategic Plan Implementation:** Support the implementation of the judiciary strategic plan.

RESILIENT COMMUNITY: Support and empower the community to prepare for emergency situations.	• Existing emergency operations plan • Perimeter	• In-person outreach and education • Using volunteer/HOA/ community groups • Empowered and prepared	1. **Evacuation Planning:** Complete evacuation plan for Lake Tahoe, including plan for vulnerable populations. 2. **Communication Campaign:** Develop and launch a community preparedness and emergency communications campaign.
PUBLIC HEALTH: Build partnerships to support residents in obtaining quality, reliable healthcare, with a focus on mental health and behavioral health programs.	• Quad-county public health partnership • Hospital expansions in valley and at lake	• More behavioral health and Mental Health services and outreach • A thriving community with a collaborative approach to resident wellbeing	1. **Community Partnerships:** Engage partners to explore information and resource sharing. Foster collaborative approaches to contribute to the collective wellbeing of residents. 2. **Mental and Behavioral Health:** Update Community Health Needs Assessment and work with partners to provide mental- and behavioral-health services.
PUBLIC FACILITIES: Centralize County operations to make it easier for residents to access services.	• Land purchased and under contract with Construction Manager At Risk (CMAR) for Justice Center	• Established plan for public facilities including funding allocation • Constructed justice center	1. **Justice Center:** Complete construction of the Justice Center and the remodel of the Judicial and Law Enforcement Center (JLEC). 2. **Facilities Plan:** Plan for operational needs of County offices and phase II for governmental services facilities at Buckeye. 3. **Animal Shelter:** Enhance the current animal shelter and expand existing services and space for cats and dogs.
COMMUNICATION: Increase public trust by being the source of reliable, transparent, meaningful, engaging, and accurate County Information.	• Siloed • No designated staff for the website • Public reports low trust in transparency and approachability • Reactive	• Increased public trust • Recognized as the reliable source of accurate info • Improved public engagement process • Proactive and educational	1. **Streamlined Information:** Develop and implement a process to streamline information sharing between Douglas County departments and the public. 2. **Improve Communication Tools:** Improve website usability and update processes for content workflow refocusing on maintenance, consistency, branding, and usability. 3. **Engagement:** Provide opportunities to engage stakeholders and community groups in decision-making.

Enhancing Residents' Quality of Life

What Success Will Look Like:

- Our vision is an engaged and inclusive multigenerational community that embraces diverse backgrounds, fostering an environment of respect and unity. Our residents have access to a variety of indoor and outdoor recreational opportunities and a vibrant public-arts program through a robust transportation network.
- Individuals of ages and abilities are supported through a broad spectrum of services.

Our Why:

- To make Douglas County a great place to live, work and play.
- To expand outdoor recreation, culture, and performing arts.
- Support a vibrant public-arts program.
- All residents feel valued and supported by their local government.

Background & Rationale

Key trends, data, impacting "why now"

Douglas County offers a high quality of living. Comparable data of Douglas County to national figures: life expectancy is 3.2 years older (80.7); the business growth rate is 11 percent, 3.3 percent higher; population within .5 miles of a park or open space is 64 percent versus 18 percent; the median home price is $650,000 versus $416,100.

To maintain this high quality of life for residents, the County has a commitment to enhance existing programs and services. This extends to various crucial aspects, including bolstering youth and senior programs, enhancing transportation infrastructure, and promoting recreational opportunities and community partnerships. In addition to these priorities, there is a growing emphasis on enriching the local arts and culture, capitalizing on the Minden-Tahoe Airport as an integral asset and further fostering access to community resources at facilities including the Douglas County Community Centers and Public Library.

Strategic Shifts

What will we shift/do differently to achieve the goal?

1. Address aging community and behavioral health needs.
2. Increase recreation with an emphasis on family activities.
3. Partner with transportation providers for additional, reliable, transit options.
4. Invest in cultural performing arts and public art.
5. Foster community-building initiatives, programs, facilities, and services that bring together people of all ages.

County Goals Overview

What outcomes will we achieve in the next 5 years to reach our Objectives?

1. **OUTDOOR RECREATION:** Increase opportunities and access for residents of all ages and abilities to enjoy outdoor recreation in the county.
2. **INDOOR RECREATION:** Enhance indoor recreation options and access for residents of all ages and abilities.
3. **SENIOR SERVICES:** Increase the scope and reach of senior programs, such as expansion to mental-health services and services within the Tahoe Basin.
4. **TRANSPORTATION:** Encourage walk and ride alternatives through public/private transportation partnerships to expand transportation options.
5. **COMMUNITY-WIDE EXTENDED SERVICES:** Allocate resources to assist the Minden-Tahoe Airport and the Library with achieving their strategic goals where appropriate.
6. **PUBLIC ART:** Develop a partnership between public, private, and community organizations to create a vibrant public-arts program.

County Goals & Initiatives

County Goals What do we want to achieve?	2024 Actual Where are we today?	2030 Target Where do we want to go?	Draft Initiatives How will we do it?
OUTDOOR RECREATION: Increase opportunities and access for residents of all ages and abilities to enjoy outdoor recreation in the county.	• Great parks, trails, and camping • Access to federal lands • Lack of events facility in the Carson Valley	• Increased trail connectivity and camping options • Expanded fairgrounds and river access • Outdoor events facility in Carson Valley	1. **Trails Plan:** Implement priorities from the 2023 Trails Plan. 2. **Equestrian Events Center:** Assess the need for and feasibility of an equestrian facility and fairground improvements (camping). 3. **River Parks:** Apply for state and federal funds to develop the County's river parks and trails to enhance access to the East Fork of the Carson River.
INDOOR RECREATION: Enhance indoor recreation options and access for residents of all ages and abilities.	• Events center at the lake • Community centers (3) and fairgrounds	• Prosperous events center at the Lake • Cultural Performing Arts Center • Enhanced family events	1. **Lake Events Center:** Support and partner with the Visitors Authority to promote and build awareness of the events center at the Lake. 2. **Cultural and Performing Arts Center:** Complete the feasibility study for and if feasible pursue a cultural and performing art center. 3. **Family Events:** Enhance family-related events and activities at the community centers. 4. **Indoor Equestrian Events Center:** Complete a feasibility analysis to determine the need and suitability of an indoor equestrian events center.
SENIOR SERVICES: Increase the scope and reach of senior programs, such as expansion to mental-health services and service within the Tahoe Basin.	• Robust senior services programs accessible at designated locations	• Increased program participation • More mental health services • Expanded senior services to Tahoe Basin at Kahle Community Center	1. **Enhance Services:** Assess the specific needs for mental health and in-home services. Implement recommendations. 2. **Housing:** Access the need for senior housing per HUD and Medicaid funding/waivers. 3. **Dining:** Expand congregate dining in satellite facilities at the Lake. 4. **Engagement:** Increase awareness of services and available to seniors.

TRANSPORTATION: Encourage walk and ride alternatives through public/ private transportation partnerships to expand transportation options.	• Under utilized public-transit system • Limited routes for transportation	• Increased usability of public-transit • Trail connectivity • Walkable community	1. **Walking Campaign:** Develop and launch campaign for walk and ride as preferred transit. 2. **Enhance Transit Options:** Assess transit needs of the community and use findings to develop and implement new trails, routes, and alternative transit options.
COMMUNITY-WIDE EXTENDED SERVICES: Allocate resources to assist the Minden-Tahoe Airport and the Library with achieving their strategic goals where appropriate.	• Airport Master Plan is due for an update • Airport is a potentially underutilized asset • The library needs space and additional materials	• Library is a trusted informational, educational, recreational, and cultural resource • Airport is thriving and integral asset	1. **Minden-Tahoe Airport:** Develop a thriving community for aviation users and businesses alike with planned and sustainable growth through the update of the Airport Master Plan. 2. **Library:** Advance the library 's goal of becoming a trusted and definitive place for all people, as well as a primary gateway of educational, informational, recreational, and cultural activities.
PUBLIC ART: Develop a partnership between public, private, and community organizations to create a vibrant public-arts program.	• Minimal public arts program	• Vibrant public arts program with implementation of Art in Public Places Plan	1. **Public Arts Partnerships:** Develop an MOU with a local art- related non-profit organization to implement the recommendations from the newly adopted public arts program. 2. **Art Funding:** Identify funding options to support public art, museums, and a cultural center.

AGENDA ITEM NO. 14.1

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **COUNTY MANAGER**

TITLE:
THIS ITEM WILL NOT BE HEARD BEFORE 2:00 P.M.
For possible action. Continued discussion regarding a Notice of Termination Knox Excavating, Inc. sent to Douglas County pertaining to the October 4, 2024 *Agreement to Address Public Health and Safety Concerns and to Pay Percentage of Gross Proceeds from the Mining Operation* related to the Painted Rock Mine (Document No. 2024-1013250). Discussion may include providing direction to the County Manager to prepare a response, inform interested parties, and taking other appropriate action. (Jenifer Davidson, County Manager)

RECOMMENDED MOTION:
Direct the County Manager to:
1. Provide a response to Knox consistent with the discussion at the meeting.
2. Formally advise the Bureau of Indian Affairs (BIA), the Bureau of Land Management (BLM), and the Nevada Division of Environmental Protection - Bureau of Air Pollution Control (NDEP BAPC) that on July 29, 2026, legal counsel for the mine operator, Knox Excavating, Inc. ("Knox"), delivered a formal Notice of Termination, taking the position Knox's agreement with Douglas County terminated as of July 23, 2026; and formally requesting that BIA, BLM, and NDEP BAPC modify Knox's mineral lease, BLM ROW grants, and NDEP Air Quality/Surface Area Disturbance Permits to incorporate recommended operational requirements (consistent with the Environmental Assessment and the Agreement) into each respective permit, as presented.

FINANCIAL IMPACT:
To date, the total amount of revenue collected by the County from Knox Excavating is $14,704.46 (report attached for reference).

BACKGROUND:
The BIA Western Regional Director issued a Finding of No Significant Impact ("FONSI") and Decision Record for the Painted Rock Mine Project Environmental Assessment No. H61-24-EA-01, dated July 17, 2024 (the "EA"). The County filed an appeal of the BIA Western Regional Director's

decision to issue the FONSI on August 26, 2024.

On August 15, 2024 the County Commission (the Board) discussed the potential of adopting Ordinance 2024-1641, an ordinance amending provisions of Chapter 10.08 of the Douglas County Code. This ordinance related to traffic Control Devices, restricting the passage of trucks on the portion of Johnson Lane from Nye Drive to the eastern terminus of Johnson Lane. The proposed ordinance was intended to protect the safety of the residents of Johnson Lane and the current users of the aforementioned roadway, to promote the health and safety of the residents adjacent to the roadway, to prevent an increase in depreciation and wear on the roadway, and otherwise help preserve this section of the road.

Representatives of the future operators of the mine, Knox Excavating, requested that the Board not take any action to restrict truck traffic on Johnson Lane until the parties could meet to discuss a compromise. After careful, considerate deliberations, the Board unanimously agreed to continue the hearing on Ordinance 2024-1641 to November 7, 2024, to allow time for the County to enter into discussions with Knox Excavating to attempt to reach a compromise to address the concerns raised by the County and the residents of Johnson Lane.

Following the meeting in August 2024, representatives of the County met with representatives of Knox Excavating to negotiate terms of the proposed agreement to address concerns raised by the residents of Johnson Lane and the surrounding neighborhoods. Important terms from the agreement include but are not limited to:

- Limitations on the days and hours of operation for trucks hauling materials to and from the mine on Johnson Lane.
- Limitations on the days and hours of mining operations.
- Limitations on the use of Sunrise Pass Road and East Valley Road.
- No trucks or equipment will be permitted to be staged on Johnson Lane and parking of trucks, equipment, and employees of the mine will limited to the areas within the mine site.
- The maximum number of daily roundtrip truck trips are limited to an annual average of no greater than sixty trips per day (the maximum number of trips may be exceeded in a declared State of Nevada or County emergency).
- Compliance with applicable air and water quality regulations and standards.
- Knox Excavating will pay a portion of the gross proceeds from the sale of materials generated from the mine site over the life of the project. These funds will be used to maintain and improve Johnson Lane and mitigate any impacts on the surrounding areas.
- If the proposed agreement is approved, the County will not adopt Ordinance 2024-1641 and will withdraw its appeal of the decisions by BIA and Bureau of Land Management (BLM).

The agreement was approved in October of 2024 (attached for reference). Douglas County subsequently implemented various tools for monitoring compliance with the terms of the agreement, including placement of license plate reader cameras, increased patrol of relevant areas, and dedicated public input channels.

In early 2026, residents raised concerns that East Valley was being used as a truck bypass by vehicles travelling along 395. The County's radar data supported the residents' concerns, showing that although trucks were relatively minor users of East Valley Road, a major percentage of the trucks were unrelated to the mine and were using East Valley as a bypass to 395. On June 4, 2026, in response to resident concerns about the truck traffic and that the condition of the road was degrading due to repeated use of the road by heavy trucks, the Board of County Commissioners voted to amend Douglas County Code Title 10 to establish vehicle restrictions prohibiting truck traffic on portions of Fremont Street, East Valley Road, and Sunrise Pass Road, and limiting truck traffic on Buckeye Road and Portions of East Valley.

Following the adoption of the Ordinance, on June 22, 2026, legal counsel for the mine operator, Knox Excavating, Inc. ("Knox"), delivered a formal Notice of Default and Termination (attached for reference). On July 14, 2026, the County issued its formal response (also attached for reference).

On July 29, 2026, legal counsel for the mine operator, Knox Excavating, Inc. ("Knox"), delivered a formal Notice of Termination (attached for reference), taking the position that Knox's agreement with Douglas County terminated as of July 23, 2026. Knox now asserts that only federal BIA/BLM and state NDEP restrictions apply to its mining, crushing, and hauling activities.

Although Douglas County disagrees with Knox's position, Knox has made clear that it intends to reject the County's authority to enforce the same limitations that were the basis of the BIA and BLM's Findings of No Significant Impact. To avoid further delays or risks to public health and safety, staff recommends that the Board of County Commissioners Direct the County Manager to formally advise BIA, BLM, and NDEP of Knox Excavating's position and request that each agency incorporate the same unambiguous metrics from the Final Environmental Assessment into the Painted Rock Mine lease, ROW grants, and Air Quality/SAD permits.

This item originally appeared on the August 20, 2026, Board of County Commissioners meeting agenda. At that meeting, the Board directed staff to provide a response to Knox Excavating LLC's notice of termination advising that the County does not agree that there has been a breach of the terms of the operating agreement. Additionally, staff was directed to meet with the Mine Operators to bring possible additional options for moving forward. At this meeting staff will bring a status update regarding those efforts.

ATTACHMENTS:

PRM Agreement Document 2024-1013250 RECORDED.pdf
Knox Impact Fees Report.pdf
Ordinance 2026-1668-signed.pdf
Notice of Default Letter Ordinance 4904-1316-9335.pdf
DC Response to Notice of Default 07-14-26.pdf
Notice of Termination with Exhibit 1 (4925-3222-6498.1).pdf

DOUGLAS COUNTY, NV
This is a no fee document
NO FEE
DC/DISTRICT ATTORNEY

2024-1013250
10/08/2024 08:54 AM
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SHAWNYNE GARREN, RECORDER

Recorder's Office Cover Sheet

Recording Requested By:

Name: Doug Ritchie

Department: District Attorney

Item ID/Agreement #: DC-1346-2024

Type of Document: (please select one)

- ☒ Agreement
- ☐ Contract
- ☐ Grant
- ☐ Change Order
- ☐ Easement
- ☐ Other specify: _____

COPY

AGREEMENT TO ADDRESS PUBLIC HEALTH AND SAFETY CONCERNS AND TO PAY A PERCENTAGE OF GROSS PROCEEDS FROM MINING OPERATIONS

A CONTRACT BETWEEN

DOUGLAS COUNTY

AND

KNOX EXCAVATING INC.

FILED
NO. DC-1346-2024
10/7/2024
DATE
DOUGLAS COUNTY CLERK
MINDEN, NV
BY MP DEPUTY

This Agreement to Address Public Health and Safety Concerns and to Pay a Percentage of Gross Proceeds from Mining Operations (the "Agreement") is entered into by and between Douglas County, a political subdivision of the State of Nevada (the "County"), and Knox Excavating Inc., Nevada corporation (Nevada Entity Number E0393492018-05) ("Operator"). The County and Operator are at times collectively referred to hereinafter as the "Parties" or individually as the "Party."

RECITALS

WHEREAS, Operator has entered into a lease (the "Lease") to operate a gravel mine on real property held in trust for the benefit of private owners by the U.S. Department of the Interior, Bureau of Indian Affairs ("BIA"); and

WHEREAS, the location of the Painted Rock Mine Project is in Section 6, Township 13 North, Range 21 East (T13N, R21E), Mt. Diablo Baseline and Meridian and is also known by Douglas County Assessor's Parcel Number 1321-00-001-001 and whose boundaries and dimensions may be altered or amended from time to time (the "Mine Site"); and

WHEREAS, the BIA and Bureau of Land Management ("BLM") have the sole authority to approve the Lease and regulate the Mine Site;

WHEREAS, the BIA Western Regional Director issued a Finding of No Significant Impact ("FONSI") and Decision Record for the Painted Rock Mine Project Environmental Assessment No. H61-24-EA-01 dated July 17, 2024 (the "EA"); and

WHEREAS, the County is a designated "cooperating agency" in connection with the FONSI and EA; and

WHEREAS, the County filed an appeal of the BIA Western Regional Director's decision to issue the FONSI on August 26, 2024; and

WHEREAS, Operator and its customers intend to utilize Johnson Lane to haul materials from the Mine Site; and

WHEREAS, the Operator and its customers also intend to utilize Sunrise Pass Road and Freemont Road to access the Mine Site during emergencies such as a flood; and

WHEREAS, the eastern terminus of Johnson Lane is a major access point for pedestrians, Off-Highway Vehicle ("OHV") enthusiasts, and members of the public who desire to use the public lands managed by the BLM; and

WHEREAS, the EA requires Operator to create a new designated parking area for OHV recreation users that will be relocated away from the truck traffic; and

WHEREAS, Operator desires to work collaboratively with the County to minimize the potential impacts of the Operator's and its customers use of Johnson Lane as the primary haul route to the Mine Site by voluntarily entering into this Agreement;

WHEREAS, the Parties believe reasonable time and use restrictions at the Mine Site and on Johnson Lane will help protect the health and safety of the public; and

WHEREAS, the Parties mutually agree that an impact fee based on the aggregate amount of materials sold from the Mine Site by Operator to third party customers will provide new revenues to the County to help maintain and reconstruct Johnson Lane, construct multi-modal paths to remove pedestrians from Johnson Lane, and to otherwise help mitigate the other potential impacts of the Operator's activities; and

WHEREAS, the Parties mutually agree that the terms and obligations set forth in this Agreement relate solely to the approved activities described in the FONSI and EA as of July 17, 2024.

NOW, THEREFORE, in consideration of the mutual promises and covenants herein made, the County and Operator mutually agree as follows:

1. INCORPORATION OF RECITALS. The Recitals set forth above are deemed by the Parties to be true and correct and are incorporated herein by this reference to be binding upon the Parties the same as if set forth in full in this paragraph.

2. TERM AND EFFECTIVE DATE OF CONTRACT. The Agreement will become effective on the date it is approved and signed by representatives of both Parties and will remain in effect until six months after date that the Lease is terminated (the "Term"). The intent of the six-month "winding down" period is to allow County to collect any final Impact Fee (defined below) payments.

3. OPERATOR'S COVENANTS. The Operator must comply with the following terms:

A. Hours of Operation and Number of Daily Truck Trips

1. Operator and its customers will use the BLM permanent access right-of-way ("ROW") 2-mile haul route extending from the Mine Site to the terminus of

Johnson Lane, then will exit the Mine Site to County-maintained roads. Operator and its customers will only access and utilize Sunrise Pass Road to Freemont, and then to Johnson Lane, to access the Mine Site in the event of a road closure or emergency and will discontinue the use of this emergency route when the emergency or road closure has ceased. A map depicting these access routes is attached as **Exhibit "1."**

2. Operator must not use East Valley Road to carry materials south from the Mine Site, except for local deliveries within the County, and must request that Operator's customers also avoid using East Valley Road.

3. Operator must only allow trucks to enter or exit the Mine Site from 7:00 a.m. to 5:30 p.m. During a State of Nevada or County declared emergency, or for up to six times per year, upon at least 36 hours' advance written notice to the Director of Community Development, Operator may allow trucks to enter or exit the Mine Site from 5:00 am to 8:00 p.m.

4. Operator must only allow trucks to enter or exit its Mine Site on Monday through Friday. The Mine Site will not routinely be open on Saturday. However, on rare occurrences the Operator may allow trucks to enter or exit the Mine Site on Saturday (excluding any Saturday that is recognized as a federal holiday) under the following circumstances:

a. During a State of Nevada or County declared emergency; or

b. Up to 12 times per year, and no more than twice during a calendar month, Operator may allow trucks to enter or exit the Mine Site between the hours of 7:00 a.m. and 2:30 p.m. In no case will Operator allow third party sales of materials to occur or for customers to enter or exit the Mine Site on Saturday.

c. Before allowing trucks to enter or exit the Mine Site on a Saturday, Operator will give at least 36 hours' advance written notice to the Director of Community Development.

5. Operator may conduct lawful operations at the Mine Site, consistent with the terms of any permit it has been issued by any federal or state agency, daily, from 6:00 a.m. to 9:00 p.m.

6. Operator and its customers will not stage its trucks or equipment on Johnson Lane. Operator's trucks, equipment and employee parking will be limited to areas within the Mine Site.

7. In order to mitigate the potential impact of additional truck traffic upon Johnson Lane, the Operator must limit the maximum number of daily roundtrip truck trips to an annual average of no greater than sixty trips per day. In general, it is anticipated that these average annual trips will be based on the following monthly schedule:

a. For the months of December, January, February, and March: 20 daily roundtrip truck trips.
b. For the initial month of April: 40 daily roundtrip truck trips.
c. For the months of May, June, July, August, September, October, and November: 85 daily roundtrip truck trips.
d. Notwithstanding the foregoing, in the case of a declared State of Nevada or County emergency, the number of daily roundtrip truck trips may exceed the annual average of sixty trips per day.

B. Impact on County Roads

1. The Operator will pay to County the sum of 0.5% (0.005) of all gross sales to third parties of material generated from the Mine Site, and as the Mine Site may be expanded or altered by Operator, during the first five years of this Agreement (the "Initial Impact Fee").

2. After the initial five-year period, the Operator will pay to County the sum of 0.30% (0.003) of all gross sales to third parties of material generated from the Mine Site, and as the Mine Site may be expanded or altered by Operator, during such time as the Operator sells material from the Mine Site during the Term (the "Secondary Impact Fee" and together with the Initial Impact Fee, the "Impact Fee").

3. The Impact Fee will only be imposed on sales of material from the Mine Site to third parties not affiliated with the Operator.

4. The Impact Fee will be payable to County each quarter and must be received by the County no later than the 15th day of the month following the preceding three-month period based on the materials removed and sold to third parties from the Mine Site during that three-month period.

5. The Parties agree that any Impact Fee not received by the County when due must incur an interest charge at the legal rate set forth in NRS 99.040.

6. Operator agrees to provide to County with the same records that Operator provides to the BIA for the calculation of BIA's royalties. These records verify the amount of material removed from the Mine Site and third-party sales information.

C. Impact on Noise, Air and Water

1. Operator must comply with all applicable federal and State of Nevada air quality laws, regulations, and standards including the Clean Air Act (42 U.S.C. § 85).

2. Operator must utilize sufficient dust control measures in the times, manner and places required by the BLM and BIA consistent with the permits issued to Operator including, the Nevada Division of Environmental Protection, Bureau of Air Pollution Control, Air Quality Permits.

3. Operator agrees to erect such earthen berms or other noise control measures and devices as required by the BIA and the U.S. Department of Labor, Mine Safety and Health Administration, at its sole cost.

4. Operator will not conduct blasting at the Mine Site. If unusual and unanticipated circumstances arise where blasting is required in order to utilize the Mine Site, then Operator will notify County in writing thirty days in advance of any blasting activities and Operator will work cooperatively with County to take appropriate noise and dust mitigation measures.

5. Prior to any customers hauling material from the Mine Site or within two months after the Operator commences operations at the Mine Site, whichever occurs first, Operator will comply with any EA and/or BLM Right-of-Way requirements to construct a sufficient road base from the Mine Site to Johnson Lane to reduce dust and any mud, dirt and debris that may be deposited from the tires of any vehicle exiting the Mine Site onto County-maintained roads.

6. Operator agrees to install a sufficient layer of grindings, based on industry standards, rolled to compaction and sealed with an appropriate grade oil for ¾ of a mile from the eastern terminus of Johnson Lane heading east within two months after the Operator commences operations at the Mine Site.

7. Consistent with any BLM ROW requirements, Operator must use a water truck to mitigate dust from truck traffic and to facilitate the proper compaction of the road surfaces used to access the Mine Site.

8. Operator must prohibit the use of Jake Brakes by its customers at the Mine Site or the access roads to the Mine Site.

9. Operator must comply with the Clean Water Act if applicable and must provide a copy of any water reports it submits to the BIA, BLM, or any other entity to the County upon the County's request.

10. Operator must post a sign that lists the applicable federal and State of Nevada permits for the Mine Site and includes a QR Code that provides public access to these applicable permits.

4. **COUNTY'S COVENANTS.** The County must comply with the following terms:

a. County will restrict the Impact Fees it receives from Operator and will make payments from these restricted fees solely for the purposes set forth in this Agreement.

b. The Parties understand and agree the County may use the revenues collected from the Impact Fee for the construction, maintenance, and improvement of Johnson Lane, Sunrise Pass Road and the areas potentially impacted by the Mine Site including, without limitation, the construction of a pedestrian or multi-modal path along Johnson Lane, road improvements near Johnson Lane and the Mine Site, to conduct air or water testing, or to otherwise mitigate the potential impact of the Mine Site or the truck traffic to or from the Mine Site, in the County's sole discretion. There will be no obligation by County to improve Johnson Lane or any other road beyond its condition at the time this Agreement is entered.

c. For the purpose of this Agreement, the term "maintenance" includes, but is not limited to, all costs associated with routine road maintenance, road reconstruction as may be necessary, level-of-service or capacity improvements deemed desirable by the County, or improvements to intersections.

d. Upon receipt of Operator's written request, County must provide Operator with a report of the amount of the Impact Fee the County has collected from Operator and any expenditures of the Impact Fee.

e. Within three business days of executing this Agreement, County must withdraw its appeal of the BIA Western Regional Director's decision dated August 26, 2024, and any other related appeals.

f. County will not enact any ordinance or attempt or take any other action to limit, hinder, impede, impact or delay the use of Johnson Lane or the ability to travel to and from the Mine Site as described in the EA, FONSI, BLM Right-of-Way and this Agreement (including Exhibit "1") by Operator and its customers except in the case of an emergency or a temporary road closure or restrictions associated with road maintenance on Johnson Lane. County reserves the right to reasonably reduce the speed limit on Johnson Lane.

5. **CONSTRUCTION OF CONTRACT.** The Agreement will be construed and interpreted according to the laws of the State of Nevada. There will be no presumption for or against the drafter in interpreting or enforcing the Agreement. In the event a dispute arises between the Parties, the Parties promise and agree to first meet and confer to resolve any dispute. If such meeting does not resolve the dispute, then the Parties agree to mediate any dispute arising from or relating to the Agreement before an independent mediator mutually agreed to by the Parties. The fee, rate or charge of the mediator will be shared equally by the Parties, who will

otherwise be responsible for their own attorney's fees and costs. If mediation is unsuccessful, litigation may only proceed in the State of Nevada and attorney's fees and costs will be awarded to the prevailing party.

6. COMPLIANCE WITH APPLICABLE LAWS AND PERMITS. Operator must fully and completely comply with all applicable permits, local, state and federal laws, regulations, orders, or requirements of any sort in carrying out the obligations of the Agreement, including, but not limited to, all applicable federal, state, and local accounting procedures and requirements, all hazardous materials regulations, and all immigration and naturalization laws. County will not waive and intends to assert all available NRS chapter 41 liability limitations.

7. TERMINATION. Except as otherwise provided herein, this Agreement must terminate upon the expiration of the Term. The Parties may terminate this Agreement upon default by the other party after no less than ten (10) days written notice to the other party. The defaulting party must be given thirty (30) days from receipt of such notice to cure such default prior to termination.

8. ASSIGNMENT. Operator will neither assign, transfer nor delegate any rights, obligations or duties under the Agreement without the prior written consent of the County which approval must not be unreasonably withheld. Operator may assign or transfer its rights to an affiliated entity, or to any successor tenant or subtenant under the Lease, without the consent of the County.

9. SEVERABILITY. It is declared to be the intention of the Parties that the sections, paragraphs, sentences, clauses, and phrases of this Agreement are severable. If any phrase, clause, sentence, paragraph, or section of this Agreement, or of the County ordinance adopting same, is declared unconstitutional or invalid by a valid and final judgment of a court of competent jurisdiction, such unconstitutionality or invalidity must not affect any of the remaining phrases, clauses, sentences, paragraphs, and sections of this Agreement, or of the County ordinance adopting same.

10. COUNTY INSPECTION. Operator agrees to provide to County the same records that Operator provides to the BIA for the calculation of BIA's royalties. These records verify the amount of material removed from the Mine Site and third-party sales information.

11. PUBLIC RECORDS LAW. Operator expressly understands and agrees that all documents submitted, filed, or deposited with the County by Operator, unless designated as confidential by a specific statue of the State of Nevada, will be treated as public records pursuant to NRS chapter 239 and must be available for inspection and copying by any person, as defined in NRS 0.039, or any governmental entity. Operator expressly and indefinitely waives all of its rights to bring, including but not limited to, by way of complaint, interpleader, intervention, or any third party practice, any claims, demands, suits, actions, judgments, or executions, for damages or any other relief, in any administrative or judicial forum, against the County or any of its officers or employees, in either their official or individual capacity, for violations of or infringement of the copyright laws of the United States or of any other nation.

12. MODIFICATION OF AGREEMENT. The Agreement and the attached exhibits constitute the entire agreement and understanding between the Parties and may only be modified by a written amendment signed by both of the Parties.

13. AUTHORITY. The Parties represent and warrant that they have the authority to enter into this Agreement.

14. STANDARD OF CARE. Operator will perform its activities along the County's rights-of-way in a manner consistent with that level of care and skill ordinarily exercised by other Operators within the industry.

15. THIRD PARTY BENEFICIARY. Nothing contained in this Agreement is intended to convey any rights or to create a contractual relationship with any third party or to otherwise allow a third party to assert a cause of action against either Operator or County.

16. NOTICES. All notices, requests, demands and other communications hereunder must be in writing and will be deemed delivered when sent via certified mail, return receipt requested or by commercial courier, provided the courier's regular business is delivery service and provided further that it guarantees delivery to the addressee by the end of the next business day following the courier's receipt from the sender, addressed as follows (or any other address that the Party to be notified may have designated to the sender by like notice):

To County: Douglas County
Community Development Department
Post Office Box 218
Minden, Nevada 89423

Copy To: Douglas County District Attorney
Post Office Box 218
Minden, Nevada 89423

To Operator: Knox Excavating Inc.
1165 Sawmill Road
Gardnerville, Nevada 89410

SIGNATURES ON THE FOLLOWING PAGE

COPY

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to Address Public Health and Safety Concerns and to Pay a Percentage of Gross Proceeds from Mining Operations to be signed and intend to be legally bound thereby.

Knox Excavating Inc.

By: _____ 10-4-24
James T. Robinson, President (Date)

Knox Excavating Inc.

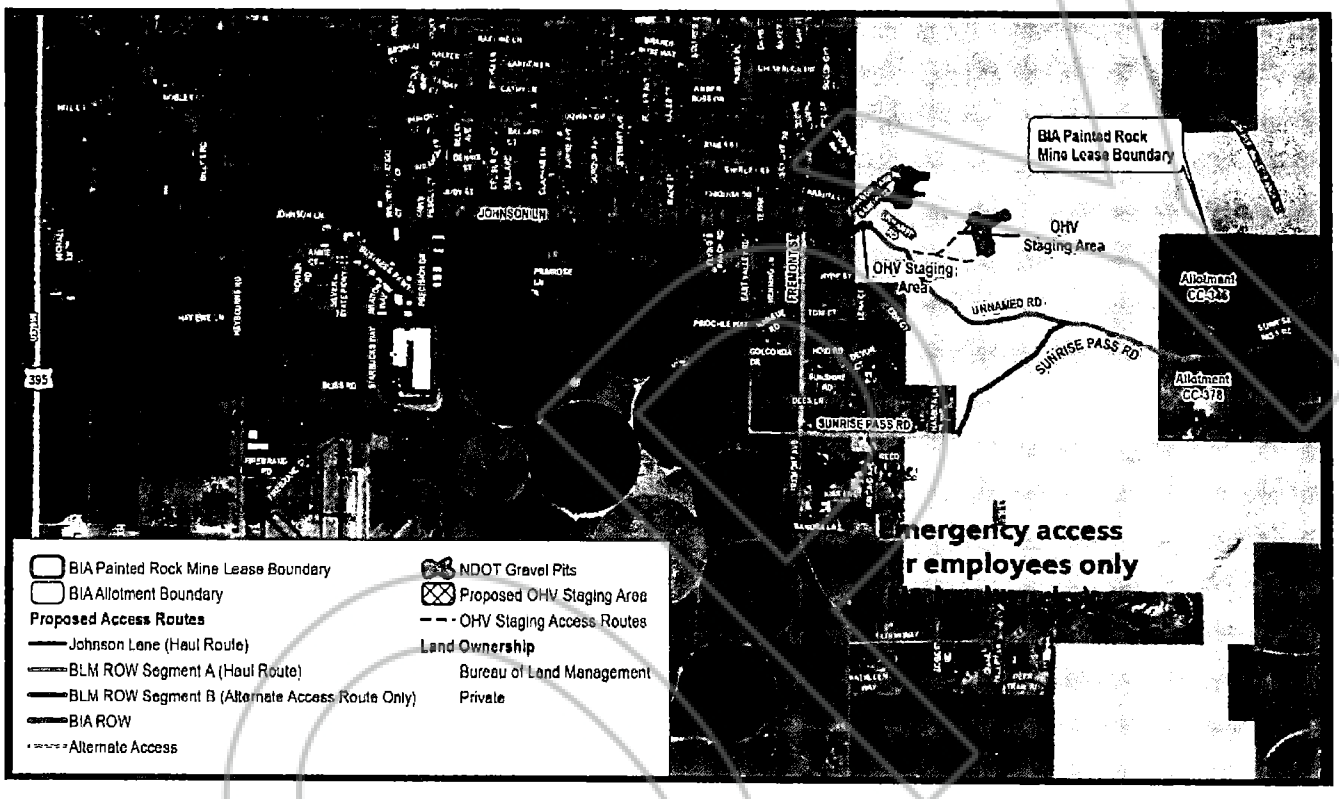
By: _____ 10-4-24
Jonathan Maxwell, Director (Date)

Douglas County

By: _____ 10-7-24
Wesley A. Rice, Chairman (Date)
Douglas County Board of Commissioners

COPY

EXHIBIT "1"



Douglas County State of Nevada

CERTIFIED COPY

I certify that the document to which this certificate is attached is a full and correct copy of the original record on file in the Clerk-Treasurer's Office on this 7th day of October, 2024

By _____ Deputy

Detail General Ledger Report

G/L Date Range 07/01/24 - 08/31/26
Include Sub Ledger Detail
Exclude Accounts with No Activity

G/L Date	Journal	Journal Type	Sub Ledger	Description/Project	Source	Reference	Debit Amount	Credit Amount	Actual Balance
G/L Account Number	**297-000 366.800 Restricted Use - Knox Impact Fees 550.142**							Balance To Date:	$0.00
01/16/2025	2025-00001922	JE	RA	Deposit - Valley 1/16/2025	Collections			80.52	(80.52)
Receipt Number	*Receipt Batch*	*Receipt Description*			*Received From*		*Payment Date*	*Amount*	*Distribution Amount*
2025-00027371	2025-00002646				Finance Knox Materials Qtrly Assessment Fee Kathy 1/15/25		01/16/2025	80.52	(80.52)
							Total	$80.52	($80.52)
					Month **January 2025** Totals		$0.00	$80.52	($80.52)
04/15/2025	2025-00002816	JE	RA	Deposit - Valley 04/15/2025	Collections			535.91	(616.43)
Receipt Number	*Receipt Batch*	*Receipt Description*			*Received From*		*Payment Date*	*Amount*	*Distribution Amount*
2025-00041051	2025-00003762				Knox Exc. 4/15 fee collection		04/15/2025	535.91	(535.91)
							Total	$535.91	($535.91)
					Month **April 2025** Totals		$0.00	$535.91	($616.43)
07/11/2025	2026-00000095	JE	RA	Deposit - Valley 07/11/2025	Collections			2,051.44	(2,667.87)
Receipt Number	*Receipt Batch*	*Receipt Description*			*Received From*		*Payment Date*	*Amount*	*Distribution Amount*
2026-00000558	2026-00000098				COunty Manager Brook 7/10		07/11/2025	2,051.44	(2,051.44)
							Total	$2,051.44	($2,051.44)
					Month **July 2025** Totals		$0.00	$2,051.44	($2,667.87)
10/17/2025	2026-00001215	JE	RA	Deposit - Valley 10/17/2025	Collections			3,489.66	(6,157.53)
Receipt Number	*Receipt Batch*	*Receipt Description*			*Received From*		*Payment Date*	*Amount*	*Distribution Amount*
2026-00017954	2026-00001405				County Manager 10/16 Brooke		10/17/2025	3,489.66	(3,489.66)
							Total	$3,489.66	($3,489.66)
					Month **October 2025** Totals		$0.00	$3,489.66	($6,157.53)
01/21/2026	2026-00002075	JE	RA	Deposit - Valley 01/21/2026	Collections			3,592.28	(9,749.81)
Receipt Number	*Receipt Batch*	*Receipt Description*			*Received From*		*Payment Date*	*Amount*	*Distribution Amount*
2026-00033043	2026-00002607				County Manager Brooke 1/20 - knox excavating		01/21/2026	3,592.28	(3,592.28)
							Total	$3,592.28	($3,592.28)
					Month **January 2026** Totals		$0.00	$3,592.28	($9,749.81)
04/16/2026	2026-00002927	JE	RA	Deposit - Valley 04/16/2026	Collections			1,922.49	(11,672.30)
Receipt Number	*Receipt Batch*	*Receipt Description*			*Received From*		*Payment Date*	*Amount*	*Distribution Amount*
2026-00047376	2026-00003699				County Manager 4/16 Brooke		04/16/2026	1,922.49	(1,922.49)
							Total	$1,922.49	($1,922.49)
					Month **April 2026** Totals		$0.00	$1,922.49	($11,672.30)

Detail General Ledger Report

G/L Date Range 07/01/24 - 08/31/26
Include Sub Ledger Detail
Exclude Accounts with No Activity

G/L Date	Journal	Journal Type	Sub Ledger	Description/Project	Source	Reference	Debit Amount	Credit Amount	Actual Balance
G/L Account Number	**297-000 366.800 Restricted Use - Knox Impact Fees 550.142**							Balance To Date:	$0.00
07/20/2026	2027-00000162	JE	RA	Deposit - Valley 07/20/2026	Collections			3,032.16	(14,704.46)
Receipt Number	*Receipt Batch*	*Receipt Description*			*Received From*		*Payment Date*	*Amount*	*Distribution Amount*
2027-00003180	2027-00000151				County Manager 7/20 Brooke		07/20/2026	3,032.16	(3,032.16)
							Total	$3,032.16	($3,032.16)
						Month **July 2026** Totals	$0.00	$3,032.16	($14,704.46)
						Account **Restricted Use - Knox Impact Fees 550.142** Totals	$0.00	$14,704.46	($14,704.46)
						Department **Revenue** Totals	$0.00	$14,704.46	
						Fund **Restricted Accounts Fund** Totals	$0.00	$14,704.46	
						Grand Totals	$0.00	$14,704.46	

ORDINANCE NUMBER 2026-1668

SUMMARY

Ordinance 2026-1668 amends Douglas County Code, Title 10, Chapter 10.08 (Control Devices), to establish vehicle restrictions prohibiting truck traffic on portions of Fremont Street, East Valley Road and Sunrise Pass Road, and limiting truck traffic on Buckeye Road and portions of East Valley Road.

TITLE

Ordinance 2026-1668, an ordinance amending Douglas County Code, Title 10, Chapter 10.08 (Control Devices), to establish vehicle restrictions prohibiting truck traffic on portions of Fremont Street, East Valley Road and Sunrise Pass Road, and limiting truck traffic on Buckeye Road and portions of East Valley Road.

THE BOARD OF COUNTY COMMISSIONERS OF THE
COUNTY OF DOUGLAS DOES ORDAIN:

The Douglas County Code, Title 10, Chapter 10.08, is amended with the language deleted shown as ~~strikethrough~~ and the new language shown as *underlined and italicized*, as set forth below, and all other sections shall remain in full force and effect:

TITLE 10: Vehicles and Traffic

Chapter 10.08

Control Devices

10.08.040 Vehicle restrictions on highways or streets

As authorized by state law, the Board of County Commissioners recognizes and restricts the following highways or streets as set forth below and authorizes the erection of suitable markers, which may be located at such points as the Department of Public Works deems appropriate. Except as provided in 10.08.050, it is unlawful for an operator or driver of any vehicle to operate, drive, move, stop or park a vehicle in violation of the restrictions in NRS Chapter 484D and as set forth below:

A. Riverview Drive. Posted sign Weight Limit of 7 Tons.
B. Dresslerville Road. Posted sign Not A Truck Route.
C. Tillman Lane. Posted sign Weight Limit of 10 Tons.
D. Waterloo Lane from SR 88 to SR 756. Posted sign No Trucks (Symbol).
E. Waterloo Lane from SR 756 to US 395. Posted sign Weight Limit of 8 Tons.
F. Dressler Lane Bridge #1600. Posted sign Weight Limit of 3 Tons. (10.08.040 B Only).
G. Muller Parkway-north from US 395 (Minden) east to end of pavement and from the Muller Parkway/Pinenut Road Roundabout north to Grant Drive. Posted sign Not A Truck Route.
H. Rojo Way from Kimmerling Road to Edna Drive. Posted sign No Trucks (Symbol).

2 total pgs.

I. Edna Drive from Rojo Way to SR 756. Posted sign No Trucks (Symbol).
J. Wildhorse Lane from Johnson Lane to Stephanie Way. Posted sign: No Trucks (Symbol).
K. Vicki Lane from Johnson Lane to Stephanie Way. Posted sign: No Trucks (Symbol).
J. Clapham Lane from Johnson Lane to Stephanie Way. Posted sign: No Trucks (Symbol).
K. Fuller Avenue from Johnson Lane to Stephanie Way. Posted sign: No Trucks (Symbol).
L. East Valley Road from Johnson Lane to Stephanie Way. Posted sign: No Trucks (Symbol).
M. Fremont Street from Johnson Lane to Sandra Lane. Posted sign: No Trucks (Symbol).
N. East Valley Road from Buckeye Road to Sandra Lane. Posted Sign: No Trucks (Symbol).
O. Sunrise Pass Road. Posted Sign: No Trucks (Symbol)..
P. Buckeye Road. Posted sign: Not a Truck Route.
Q. East Valley Road from Buckeye Road to Toler Lane. Posted Sign: Not a Truck Route.

Proposed on the 4 day of June, 2026.

Proposed by Commissioner Hales.

Adopted this 4 day of June, 2026, by the following vote:

Vote-- Ayes: Commissioners Hales
Tarkanian
Gardner
Tolbert
Rice

Nays: Commissioners

Absent: Commissioners

Mark Gardner, Chairman
Douglas County Board of Commissioners

Attest:

Amy Burgans, Douglas County Clerk

This ordinance is effective on the 18 day of June, 2026.

WOMBLE BOND DICKINSON

June 22, 2026

Douglas County
Community Development Department
P.O. Box 218
Minden, Nevada 89423

VIA CERTIFIED MAIL

Womble Bond Dickinson (US) LLP

One East Liberty Street
Suite 300
Reno, NV 89501

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Associate
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RE: Notice of Default and Termination — Agreement to Address Public Health and Safety Concerns and to Pay Percentage of Gross Proceeds from Mining Operations

To Whom It May Concern:

This firm represents Knox Excavating, Inc. ("Knox"), operator of Painted Rock Mine ("Mine"), and a party to the Agreement to Address Public Health and Safety Concerns and to Pay Percentage of Gross Proceeds from Mining Operations ("Agreement") with Douglas County. The County has willfully and materially breached the Agreement by enacting Ordinance 2026-1668, which establishes traffic restrictions completely prohibiting truck traffic on portions of Fremont Street, East Valley Road, and Sunrise Pass Road—the precise delivery and emergency routes allocated to Knox under Section 3 of the Agreement. The County has further breached the implied covenant of good faith and fair dealing by interfering with the BIA, BLM, and NDEP, and has violated Knox's constitutional rights. The County is in default of the Agreement. Knox hereby provides notice of default and, absent cure within the period prescribed by Section 7, will exercise its right to terminate the Agreement. Pursuant to Section 7, this letter constitutes written notice of default. The County is afforded thirty (30) days from receipt of this notice to cure its default. If the County fails to cure within that period, the Agreement shall terminate automatically upon expiration of the cure period and the County will be liable for damages for breach of contract, breach of the implied covenant of good faith and fair dealing, and an unconstitutional taking, in addition to attorneys' fees.[1]

For the past six years, the County has engaged in a sustained course of bad faith conduct intentionally designed to prevent Knox from operating the Mine. The County has repeatedly tried to pass obstructionist regulations designed to specifically target Knox and prevent its mining operations through its lease with the BIA and interfered with Knox's permitting. Nonetheless, Knox has repeatedly acted in good faith to

[1] Because the County's default was achieved via a deliberate, bad-faith legislative act targeting Knox's operations, any non-binding alternative dispute resolution or mediation under Section 5 is futile, however, should the County disagree, it should contact us within the 30-day cure period to discuss.

resolve the County's concerns without litigation and even—voluntarily—agreed to limit its operations and pay the County a fee.

In 2020, Knox informed the County of its proposed mining operation at the Painted Rock Mine. Even though it had no obligation to do so, Knox proposed an agreement with the County to reduce the impact of its operations and alleviate the County's concerns. That proposed agreement first came before the Board of County Commissioners on September 17, 2020. *See* Bd. Cnty. Comm'rs Meeting Minutes (Sept. 17, 2020). During that meeting, Chief Civil Deputy District Attorney Doug Ritchie recognized that the County had no means to stop Knox's trucks from using roads in the County, and attempting to do so would be discriminatory. *See id.* Mr. Ritchie recognized that the proposed agreement with Knox was purely voluntary and the agreement was the "County's only way to directly impact or influence Knox Excavati[ng] because once they sign the agreement, then they're voluntarily binding themselves to the terms of the agreement." *Id.* Like Mr. Ritchie, former Commissioner Engels recognized that any regulations targeting Knox would be "discriminatory." *Id.*

The proposed agreement was approved by the Board, but the very next day (and before the proposed agreement was executed), the County objected to the project by sending a letter to the BIA. And, a few months later, the County held a meeting to evaluate options to further disrupt the mining operations and prevent the federal agencies from issuing their necessary approvals. *See, e.g.*, Bd. Cnty. Comm. Minutes (Oct. 15, 2020). Time and again, the County showed a clear intent to interfere with the operations of the Mine despite Knox's attempt to reach a voluntary agreement with the County to alleviate the County's concerns. Faced with the County's refusal to cooperate, Knox declined to enter the proposed agreement.

Meanwhile, the BIA and BLM proceeded with their evaluation of the project. On July 17, 2024, the BIA issued its Finding of No Significant Impact and Decision Record for Painted Rock Mine Project ("FONSI") and Decision Record for the Painted Rock Mine Project Environmental Assessment ("EA")[2] In the FONSI, the BIA determined that Knox's operations are "not anticipated to affect public health and safety." *See* FONSI, at 37. With respect to traffic, the BIA explained the operation of the Mine "pose[s] a potential minor increase in daily local traffic due to mining haul truck operations." *Id.* The BIA continued, the project "includes project measures for road improvements and establishment of a designated and managed OHV staging area. Collectively, these action measures pose **benefits** in terms of public recreation opportunities, improved traffic safety and localized contained risks due to fire." *Id.* (emphasis added).

Even though the BIA determined the Mine would have no significant impact on public health and safety, on July 18, 2024, the County proposed Ordinance 2024-1641 to stop Knox from operating the Mine. Through proposed Ordinance 2024-1641, the County sought to overcome its inability to regulate the mine by regulating road restrictions instead. The County proposed restricting truck traffic on Johnson Lane,

[2] The FONSI is also accessible through the County's website. *See* Douglas County: July 2024 Painted Rock Mine Update webpage, https://www.douglascountynv.gov/news/what_s_new/july_2024_painted_rock_mine_update.

effectively prohibiting Knox from removing any material from the Mine. At the Board meeting to vote upon Ordinance 2024-1641, the Commissioners immediately recognized the road control ordinance was a thinly veiled attempt to hinder Knox's mining operations. *See generally* Bd. Cnty. Comm. Minutes (Aug. 15, 2024).

On its face, Ordinance 2024-1641 would have been unconstitutional, as it impermissibly targeted Knox by denying its substantive due process rights and depriving it of equal protection under the law. *See Village of Willowbrook v. Olech,* 528 U.S. 562, 564 (2000) (recognizing an equal protection claim for a "class of one" where a municipality intentionally treats a plaintiff differently with no rational basis). Ordinance 2024-1641 would also have resulted in an unconstitutional regulatory taking because it would have deprived Knox of the economic value of the leasehold interest. *Lingle v. Chevron U.S.A. Inc*., 544 U.S. 528, 538-48 (2005); *City of Las Vegas v. 180 Land Co., LLC*, 140 Nev. Adv. Op. 29, 546 P.3d 1239, 1244 (2024). Confronted with these realities, the Board opted to postpone a decision on Ordinance 2024-1641 and, instead, negotiate with Knox to come to another voluntary agreement. *See* Bd. Cnty. Comm. Minutes (Aug. 15, 2024).

But, less than two weeks later, on August 26, 2024, the County further attempted to interfere with the mining operations. The County filed an appeal of the BIA's decision to issue the FONSI. The County argued that the Mine would impact surrounding residents and Ordinance 2024-1641 "would render a substantial portion of the proposed project (as considered) unlawful." The appeal was another attempt to thwart Knox's operations to appease surrounding residents who opposed the project, including relatives of County officials. Nonetheless, Knox continued to negotiate the Agreement with the County in good faith and to avoid litigation.

On October 3, 2024, the Agreement came before the Board. Once again, Mr. Ritchie recognized that "<u>the County currently has no jurisdiction or control over what happens at that Mine Site</u>," and Knox was voluntarily entering into the Agreement to limit its own operations. *See* Bd. Cnty. Comm. Minutes (Oct. 3, 2024) (emphasis added). The Board approved the Agreement emphasizing its lack of jurisdiction over the Mine. *See generally id.*

In the Agreement, Knox agreed to voluntarily limit its operations, provide an "impact fee" to assist with road maintenance, and use Johnson Lane as its primary ingress and egress, use East Valley Road for deliveries in the County, and use Sunrise Pass Road only in emergencies. *See* Agreement § 3.

In exchange for these limitations and payment, the County agreed to reject Ordinance 2024-1641, withdraw its appeal challenging the FONSI and EA, and refrain from interfering with Knox's use of Johnson Lane, East Valley Road, and Sunrise Pass Road. *See* Agreement § 4. With respect to Knox's use of local roads, Section 4(f) provides:

> <u>County will **not** enact any ordinance or attempt or take any other action to limit, hinder, impede, impact or delay the use of Johnson Lane or the ability to travel to and from the Mine Site</u> as described in the EA, FONSI, BLM Right-of-Way and this Agreement [*i.e.*, as

> described for East Valley Road and Sunrise Pass)], (including Exhibit "1") by Operator and its customers except in the case of an emergency or a temporary road closure or restrictions associated with road maintenance on Johnson Lane. County reserves the right to reasonably reduce the speed limit on Johnson Lane.

Agreement, § 4(f) (emphasis added). Section 4(f) is a clear prohibition on limiting, hindering, or impeding use of Johnson Lane, East Valley Road, and Sunrise Pass Road, as defined in the Agreement and Exhibit 1 thereto.

On June 4, 2026—in direct violation of Section 4(f)—the County enacted Ordinance 2026-1668 prohibiting trucks from using Fremont Street, East Valley Road, and Sunrise Pass Road. Under Sections 3(A)(1) and 3(A)(2) of the Agreement, East Valley Road is expressly authorized for local deliveries within the County, and Sunrise Pass Road is the designated emergency access route. These are the <u>only</u> alternatives to Johnson Lane to egress from the Mine. *See* Agreement, Ex. 1. Ordinance 2026-1668 therefore limits, impedes, and hinders Knox from using East Valley Road and Sunrise Pass Road as contemplated in Sections 3(A)(1)-(2) of the Agreement and Exhibit 1 thereto.

The Ordinance is a willful material breach, and default, of the Agreement. Consistent with Section 7, Knox notifies the County of its default. If the County does not cure its breach, the County will be liable for damages for breach of contract and for Knox's attorneys' fees under Section 5 of the Agreement. Termination is effective thirty (30) days from the County's receipt of this notice if the County's default remains uncured. If the County seeks to invoke the alternative dispute resolution provision in Section 5, it must do so within the 30-day cure period.

Ordinance 2026-1668 is not only a breach of contract, but it is also unconstitutional. *Lingle v. Chevron U.S.A. Inc.*, 544 U.S. 528, 538-48 (2005). Ordinance 2026-1668 targets Knox's operations and significantly hinders Knox's ability to make deliveries and ensure the safety of its employees during emergency events. Ordinance 2026-1668 has resulted in a partial regulatory taking. To determine whether a regulation is a partial regulatory taking, courts evaluate (1) the regulation's economic impact on the property owner, (2) the regulation's interference with investment-backed expectations, and (3) the character of the government action. *Id.*; *see also City of Las Vegas v. 180 Land Co., LLC*, 140 Nev. Adv. Op. 29, 546 P.3d 1239, 1244 (Nev. 2024). The regulation economically harms Knox by preventing it from making deliveries within the County using East Valley Road and defies its investment-backed expectations as outlined in the Agreement. Moreover, it is undeniable that Ordinance 2026-1668 was a direct attack on Knox. Indeed, before proposing Ordinance 2026-1668, two County Commissioners approached Knox demanding that Knox cease use of East Valley Road. When Knox refused, the County enacted Ordinance 2026-1668 in retaliation.

Singling out Knox to hinder its ability to operate the Mine, and significantly diminishing the economic benefits of the lease, is unconstitutional. *Lingle*, 544 U.S. at 538-48. Enacting Ordinance 2026-1668 subjects the County to liability for the diminished fair market value of Knox's leasehold interest in addition to damages for breach of contract.

The County's interference does not end there. In bad faith, the County has also launched numerous complaints with the BLM, BIA, and NDEP. The Agreement required the County to withdraw its appeal challenging the decision to issue the FONSI and EA, and any other related appeals. *See* Agreement § 4(e). The County's continued complaints to the BIA, BLM, and NDEP constitute a breach of Section 4(e) and a willful breach of the implied covenant of good faith and fair dealing, each of which independently constitutes a default under Section 7 of the Agreement. Despite the County recognizing it has absolutely no jurisdiction over the operations at the Mine and agreeing to withdraw its baseless challenges to the FONSI and EA, the County has submitted multiple baseless complaints to the BLM, BIA, and NDEP about the Mine. The County complained to state and federal agencies on March 21, 2025, October 2, 2025, and again on March 26, 2026, each time demanding that the agencies restrict Knox's operations. The County does not rely on any meaningful facts or environmental reports in its complaints; rather, the County merely recounts complaints from those who also oppose the Mine. *E.g.*, J. Davidson letter to NDEP (Mar. 26, 2026) (quoting a "resident" rather than facts, data, or studies). The County has breached the implied covenant of good faith and fair dealing by continuing to interfere with Knox's operations.

* * * *

The County's campaign to hinder Knox's operations breaches the County's contractual obligations and is unconstitutional. Knox hereby notifies the County of its default. If the County fails to cure its default within the period prescribed by Section 7—including but not limited to repealing Ordinance 2026-1668—the Agreement shall terminate and the County will be subject to liability for diminution in the fair market value of Knox's leasehold interest, damages for breach of contract, damages for breach of the implied covenant of good faith and fair dealing, and attorneys' fees under Section 5 of the Agreement. While the County has 30 days to cure its default, Knox may bring its constitutional claims at any time, as these claims are not constrained by the Agreement.

I caution the County not to retaliate against Knox for invoking its right to terminate the Agreement. To the extent the County seeks to interfere with use of Johnson Lane as an ingress and egress from the Mine, Knox will pursue just compensation for the County's unconstitutional taking. Retaliation would result in a multi-million-dollar judgment against the County for violation of Knox's constitutional rights. As a reminder, Knox entered into the Agreement only as an act of good faith. The County has repeatedly recognized it lacks authority to approve operations at the Mine. Any actions to deprive Knox of the economic value of its lease with the BIA is, unequivocally, an unconstitutional taking, and Knox will not hesitate to pursue all remedies available to it.

Sincerely,

Womble Bond Dickinson (US) LLP

Darren J. Lemieux Esq.
Lucy C. Crow, Esq.

cc:

Douglas County District Attorney
P.O. Box 218
Minden, Nevada 89423

County Manager, Jenifer Davidson
jrdavidson@douglasnv.us

Assistant County Manager, Wendy Lang
WLang@douglasnv.us

OFFICE OF THE DISTRICT ATTORNEY
DOUGLAS COUNTY

Mark B. Jackson
District Attorney

July 14, 2026

VIA CERTIFIED MAIL AND EMAIL

Darren J. Lemieux, Esq.
Lucy C. Crow, Esq.
Womble Bond Dickinson (US) LLP
One East Liberty Street, Suite 300
Reno, NV 89501

RE Response to Notice of Default and Termination — Agreement to Address Public Health and Safety Concerns and to Pay Percentage of Gross Proceeds from Mining Operations

Dear Mr. Lemieux and Ms. Crow:

We are in receipt of your June 22, 2026 letter on behalf of Knox Excavating, Inc. ("Knox"), asserting that Douglas County (the "County") is in default of the Agreement to Address Public Health and Safety Concerns and to Pay Percentage of Gross Proceeds from Mining Operations (the "Agreement") based on the County's adoption of Ordinance 2026-1668. The County appreciates Knox raising its concerns directly, and writes to respond to the specific allegations in your letter and to clarify several points that we believe the letter overlooks or mischaracterizes.

To avoid any confusion, the County had no intention of obstructing Knox's ability to operate the Mine in compliance with the Agreement and its permits when it adopted Ordinance 2026-1668, and the County does not believe that it has, in fact, obstructed Knox's operations in that manner.

The County and Knox have maintained open and ongoing communications, including in the period leading up to the introduction and adoption of the 2026 ordinance referenced in your letter. The County and Knox continue to have productive and ongoing communications, and we appreciate your client's efforts in support of those communications.

I would like to correct a factual premise that appears central to Knox's default allegation. Contrary to the characterization in your letter, the code update does not "completely prohibit" truck traffic on the referenced roads. With respect to delivery routes, the Douglas County Code continues to allow for local deliveries in accordance with Section 10.08.050(A). This means that Knox can continue to make deliveries to all of the roads impacted by Ordinance 2026-1668. The Code likewise continues to allow for emergency access to and from the Mine via Sunrise Pass Road;

P.O Box 218, Minden, Nevada 89423
Criminal Division: (775)782-9800 Civil Division: (775)782-9803
www.dcnvda.org

see, for example, subsections (B) and (I) of Section 10.08.050. We think it is important to clarify this point before the parties proceed any further.

To the extent Knox believes there are other specific activities contemplated under the Agreement that are, in practice, prohibited by the code update, we would welcome the opportunity to hear more about them. The County is happy to talk through the operational logistics directly with Knox to understand any remaining concerns and work toward a practical resolution.

To reiterate, the County does not believe it has breached the Agreement, and it does not intend to breach the Agreement. We would also note, for purposes of any timeline Knox may have in mind, that the County is a public entity. To the extent Knox is requesting any action that requires approval by the Board of County Commissioners, or that requires more than one reading at a public meeting, that process will necessarily take additional time beyond what might be required of a private party.

The County remains willing to engage in good-faith discussions with Knox regarding these issues and looks forward to a prompt response. Please do not hesitate to contact us to arrange a call.

Sincerely,

MARK B. JACKSON
Douglas County District Attorney

By: Douglas V. Ritchie
Douglas V. Ritchie
Chief Civil Deputy District Attorney
Carey Rosser
Deputy District Attorney

cc: County Manager, Jenifer Davidson
Assistant County Manager, Wendy Lang

WOMBLE BOND DICKINSON

July 29, 2026

Womble Bond Dickinson (US) LLP

One East Liberty Street
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VIA EMAIL

RE: Notice of Termination — Agreement to Address Public Health and Safety Concerns and to Pay Percentage of Gross Proceeds from Mining Operations

Counsel:

We write to confirm that the Agreement to Address Public Health and Safety Concerns and to Pay Percentage of Gross Proceeds from Mining Operations ("Agreement") between Knox Excavating, Inc. ("Knox") and Douglas County terminated automatically, effective July 23, 2026, because the County failed to cure its default under Section 4. The County's default arises not only from its breaches of the Agreement, but also from its unconstitutional campaign to deprive Knox of the economic value of its property interest, and Knox will pursue all remedies available to it if forced to do so.

On June 22, 2026, Knox notified the County of its willful and material breaches of the Agreement by enacting Ordinance 2026-1668 in violation of Section 3 of the Agreement and breaches of the implied covenant of good faith and fair dealing by interfering with Knox's dealings with the BIA, BLM, and NDEP ("Default Notice"). Knox notified the County of its defaults under Section 7 and advised the County that it had 30 days to cure its default before the Agreement automatically terminated. On July 14, 2026, the County responded to the Default Notice and asserted it had not violated the Agreement by enacting Ordinance 2026-1668. The County asserted that the Ordinance was not intended to target Knox, but the evidence proves otherwise. Before the Board voted to adopt the Ordinance, Commissioners Gardner and Hales approached Knox to request an amendment to the Agreement to restrict use of East Valley Road. When Knox declined, the Ordinance followed. Moreover, the Ordinance was brandished as a law to directly target Knox's operating at Painted Rock Mine. *See, e.g.*, **Ex. 1.** Following the County's unconstitutional attempt to enact Ordinance 2024-1641, it is no surprise that the Board did not openly announce that Ordinance 2026-1668 was intended to target Knox; but the County's silence is immaterial. *SeaRiver Mar. Fin. Holdings, Inc. v. Mineta*, 309 F.3d 662, 672 (9th Cir. 2002) ("Under these circumstances, the vessel and its owners and operators are too closely connected for us to conclude that Congress intended to single out the vessel without regard to who owned or operated it").

Aside from targeting Knox, the Ordinance directly violated Section 4(f) of the Agreement. Under Sections 3(A)(1) and 3(A)(2) of the Agreement, East Valley Road is expressly authorized for local deliveries

"within the County," and Sunrise Pass Road is the designated emergency access route. In its July 14, 2026, response, the County asserted that Ordinance 2026-1668 does not breach the Agreement because Douglas County Code Section 10.08.050(A) still permits "local deliveries" on East Valley Road and subsections (B) and (I) still permit emergency access via Sunrise Pass Road. But the Agreement is broader than the Code: it grants Knox the right to use East Valley Road for deliveries anywhere in the County, not merely to properties accessible only via that route. It also grants Knox (not merely "emergency vehicles" such as fire trucks, ambulances, and police vehicles) the right to use Sunrise Pass Road during emergencies. The Code's narrower permissions do not satisfy the County's obligations under Section 4(f), and the Ordinance remains a willful material breach, and default, of the Agreement.

The County did not take any steps to cure its default under the Agreement, nor has it invoked Section 5 for mediation. Instead, on July 7, 2026, Commissioners Gardner and Hales met with Knox about the Default Notice, and Commissioner Hales threatened Knox that she would seek to pass new laws restricting Knox's access to Johnson Lane if Knox terminated the Agreement. As the County is aware, such retaliatory action would be unconstitutional for the same reasons Ordinance 2024-1641 was unconstitutional, and any resulting judgment against the County for violating Knox's constitutional rights could reach into the millions of dollars.

Knox entered into the Agreement voluntarily, in good faith, and to avoid litigation. While the Agreement is terminated due to the County's default and failure to cure, Knox nevertheless remains willing to negotiate with the County in good faith. Knox's willingness, however, is not unconditional. Knox will not negotiate with the County and will instead pursue all available legal and equitable remedies, if the County continues to interfere with operations of the Mine, Knox's ingress and egress, and Knox's relationships with the BLM, BIA, or NDEP. Before any further discussions can proceed, the County must demonstrate its good faith by immediately ceasing such interference.

Sincerely,

Womble Bond Dickinson (US) LLP

Darren J. Lemieux, Esq.
Lucy C. Crow, Esq.

cc:

County Manager, Jenifer Davidson
jrdavidson@douglasnv.us

Assistant County Manager, Wendy Lang
WLang@douglasnv.us

Exhibit 1

Page Vault

Document title:	Johnson Lane - Minden Community Forum | The first reading of two new ordinances will be read tomorrow at the BOCC meeting | Facebook
Capture URL:	https://www.facebook.com/groups/561122191186254/posts/1920918498539943/
Page loaded at (UTC):	Wed, 17 Jun 2026 23:38:55 GMT
Capture timestamp (UTC):	Wed, 17 Jun 2026 23:38:57 GMT
Capture tool:	11.0.0
Collection server IP:	54.145.42.72
Browser engine:	Mozilla/5.0 (X11; Linux x86_64) AppleWebKit/537.36 (KHTML, like Gecko) @page-vault/browser/11.0.0 Chrome/144.0.7559.236 Safari/537.36
Operating system:	Linux (Node 24.14.0)
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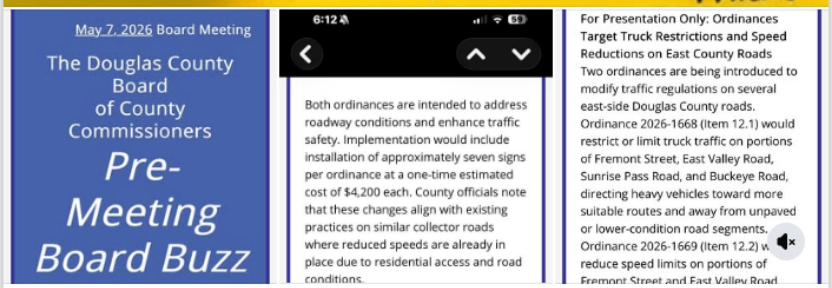
Ads Manager
See more

Stacie Clark's Post

Johnson Lane - Minden Community Forum · Join
Stacie Clark · May 6 · ♫ You Ain't Seen Nothing Yet · Bachman-Turner Overdrive ·

The first reading of two new ordinances will be read tomorrow at the BOCC meeting.
The proposed ordinances are shown below in photos.
In essence, they seek to limit the road damage being done by heavy equipment currently allowed on Fremont, East Valley and certain side roads. These roads were never constructed to handle such heavy weight and frequency. They are being damaged at the cost of general taxpayers.
Additionally, due to the great stopping distance required by heavy loaded trucks, (16 to 24 car lengths for a single truck with one trailer), going at 45 mph, these address speeds for increased safety.
Weight+ road conditions+ speed= stopping distance.
Please come voice your support as Commissioner Sharla Hales introduces the first reading of these ordinances tomorrow.
5-7-26, 10:00 AM 1616 Eighth Street, Historic Courthouse in Minden. See you there!!



Are you interested in this post?

Interested | Not interested

9 10 7

William Hatley
See the thing is, east valley wouldn't be this messed up if the people on Johnson lane didn't petition to get the truck re-routed. And what's gonna change if they lower the speed limit? The same thing that happens on Johnson lane. They lowered it to 35 (again because residents complained) and people still do 45🤦

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Stacie Clark
William Hatley East Valley isn't messed up because "residents complained" no, the BOCC "messed it up" when they caved to Knox

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Stacie Clark's Post

Johnson lane didn't petition to get the truck re-routed. And what's gonna change if they lower the speed limit? The same thing that happens on Johnson lane. They lowered it to 35 (again because residents complained) and people still do 45🤦

5w Like Reply Share

Stacie Clark
William Hatley East Valley isn't messed up because "residents complained" no, the BOCC "messed it up" when they caved to Knox from the start.
The residents have legitimate safety concerns along Johnson Lane and East Valley area.
Having countless noisy gravel trucks rolling in front of your property, while you're trying to exit, is completely unsafe.
That is why they lowered the speed limit on JL, for safety.
It's messed up because the BOCC did nothing to put in place a restricted haul route along Freemont and East Valley, at the same time they did the Stephanie area. They caved.

Like cars, the faster trucks go, the longer it takes them to stop. I rarely see enough lengths between gravel trucks and the cars in front of them to stop safely-so the real question: Is it worth the extra 2 mins you gain when speeding to be safe for yourself and safe for your neighbors? The wild horses? The horse trailers? The kids on motorcycles and ATVs?

5w Like Reply Share 1

Write a public reply...

Chrissytina Davies Zinda
East Valley is being destroyed

6w Like Reply Share 2

John Hefner Sr.
Chrissytina Davies Zinda it was never in good condition to begin with. Its just left over asphalt from the 395 paving when they pulled up the old asphalt.

5w Like Reply Share 1

Chrissytina Davies Zinda
John Hefner Sr. While I do agree with you, the washboards are getting worse.

5w Like Reply Share

John Hefner Sr.
Chrissytina Davies Zinda yup I hate taking that road in my one ton truck. But the County will never do anything about it. One because the citizens won't support a road tax so there are no funds to do any road work.

5w Like Reply Share

Write a public reply...

Write a public reply...

Heather Alexander
Time for a no confidence vote and time to start over. The current commissioner said with a smile on her face she'll gladly take your money. So clearly the corruption runs deep.

5w Like Reply Share 3

Taylor Clarke
I like how the count gets a whopping $5000 per every 1 million $ in gross sales.

Who is the negotiator on that deal 🤔

6w Like Reply Share 2

Teresa D'Amico
Unfortunately we have to work.
Hopefully you will keep us updated.

6w Like Reply Share 1

Stacie Clark

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Stacie Clark's Post

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6w Like Reply Share 2

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AGENDA ITEM NO. 14.2

BOARD OF COUNTY COMMISSIONERS AGENDA ITEM COVER PAGE

MEETING DATE: September 3, 2026

TIME REQUIRED:

AGENDA: **COUNTY MANAGER**

TITLE:
For presentation only. Announcements/reports/updates from County Commission members, including updates on the various boards and/or commissions that they may be a member of or a liaison to, or any other meetings/functions they have attended, and any request by a Commissioner for discussion of a future agenda item. (Chairman Gardner)

RECOMMENDED MOTION:
Presentation only.

FINANCIAL IMPACT:
None.

BACKGROUND:
This is an opportunity for Commission members to update the other Commissioners about what is occurring on the various boards to which they have been appointed.

These boards/commissions/meetings include but are not limited to the following:

Mark Gardner, Chairman:
- Carson Valley Chamber of Commerce
- Carson Valley Visitors Authority
- Nevada Association of Counties (NACO)
- Northern Nevada Development Authority (NNDA) (Alt.)
- Regional Transportation Commission
- Quad County Coalition
- Joint Powers Authority/Waste Management (Alt.)

Commissioner Nathan Tolbert, Vice Chair:
- Audit Committee

- Carson Water Subconservancy District
- Debt Management Commission
- Lake Tahoe South Shore Chamber (Alt.)
- Nevada Association of Counties (NACO)
- Nevada Works
- Parks & Recreation Advisory Board
- Quad County Coalition (Alt.)
- Tahoe Regional Planning Agency (Alt.)
- Tahoe Transportation District (Alt.)
- Western Nevada Development Authority (WNDD)

Commissioner Wesley Rice:
- Douglas County Lake Tahoe Sewer Authority
- Joint Powers/Waste Management
- Lake Tahoe Visitors Authority (LTVA)
- Lake Tahoe South Shore Chamber
- Regional Transportation Commission (RTC)
- Stateline Storm Water Association
- Tahoe Douglas Visitors Authority (TDVA)
- Tahoe Regional Planning Agency (TRPA)

Commissioner Sharla Hales:
- Carson Valley Arts Council
- Carson Water Subconservancy District
- China Spring and Aurora Pines Girls Facility Advisory Board Executive Committee
- Douglas County Business Council
- Nevada Works (Alt.)
- South Shore Transportation Management Association
- Tahoe Event Center Stakeholder Group
- Tahoe Transportation District

Commissioner Danny Tarkanian:
- Carson Valley Visitors Authority (Alt.)
- Law Library
- Northern Nevada Development Authority (NNDA)
- Nevada Tahoe Conservation District

There will be no discussion or action taken on these reports/updates.

ATTACHMENTS: