East Greenwich Town Council

Special Meeting
Monday, May 04, 2026 at 6:00 PM
HYBRID IN-PERSON AND VIRTUAL MEETING VIA ZOOM
Town Hall, Council Chambers, 125 Main Street, East Greenwich, RI 02818

Agenda

(Any matter listed on this agenda is subject to discussion and a vote by the Town Council. Full agenda packet with active links and videos available on Agendas & Minutes page on the Town website at www.eastgreenwichri.com . Remote access via Zoom is offered as a courtesy but is not guaranteed.)

Click link to join webinar: https://us02web.zoom.us/j/87867614536 **Webinar ID: 878 6761 4536**

Or Telephone: (301) 715 8592, (312) 626 6799, (929) 205-6099, (253) 215-8782, (346) 248-7799, (669) 900-6833, (888) 475-4499 (Toll Free), (877) 853-5257 (Toll Free)

1. 6:00pm ~ Call to Order and Pledge of Allegiance to the American Flag

2. Reports and Presentations
(Any agenda items requested by the Town Manager, Town Council or Town Solicitor, or any item requiring a formal presentation by boards and commissions, or other agencies.)

2.a Update on school construction project by School Construction Project Team, including LeftField (Owner Project Manager) and Consigli Construction (Project General Contractor).

3. New Business
(Any items that have not been previously discussed or acted upon.)

3.a Presentation from Town Manager and discussion by Councilors on the proposed Operating Budget for Fiscal Year 2027.
2026-2027 Fiscal Year Proposed Budget.pdf

3.b Comprehensive Plan Proposed Amendment to eliminate all statements referring to the creation of zoning in the northwest quadrant to promote housing development. (FIRST READING).
Comp Plan Proposed Amendments.pdf

4. Adjournment

Pursuant to RIGL 42-46-6, this agenda was posted on April 30, 2026 on the Secretary of State's website, Town Hall, EG Free Library, Swift Community Center and on the internet at www.eastgreenwichri.com. Individuals requesting interpreter services for the hearing impaired must notify the Town Clerk's office at (401) 886-8604 via RI Relay #711 (800-745-5555 TTY) or in writing, at least seventy-two (72) hours in advance of the hearing date.

Town of East Greenwich, RI

TOWN COUNCIL AGENDA TRANSMITTAL FORM

Town Council Meeting Date: **May 4, 2026**

1. Agenda Item (List as it should appear on the agenda)
   Update on school construction project by School Construction Project Team, including LeftField (Owner Project Manager) and Consigli Construction (Project General Contractor).

2. Submitted by (List department and individual, if necessary)
   Leigh Carney, Town Clerk

3. Provide a brief description of the item and why it is on the agenda
   Update on school construction project by School Construction Project Team, including LeftField (Owner Project Manager) and Consigli Construction (Project General Contractor).

4. Provide a suggested Action
   Informational only

5. Contact person and phone number for questions.
   Leigh Carney, 401-886-8604

ATTACHMENTS:

Town of East Greenwich, RI

TOWN COUNCIL AGENDA TRANSMITTAL FORM

Town Council Meeting Date: **May 4, 2026**

1. Agenda Item (List as it should appear on the agenda)
   Presentation from Town Manager and discussion by Councilors on the proposed Operating Budget for Fiscal Year 2027.

2. Submitted by (List department and individual, if necessary)
   Leigh Carney, Town Clerk

3. Provide a brief description of the item and why it is on the agenda
   Presentation from Town Manager on the proposed Operating Budget for Fiscal Year 2027.

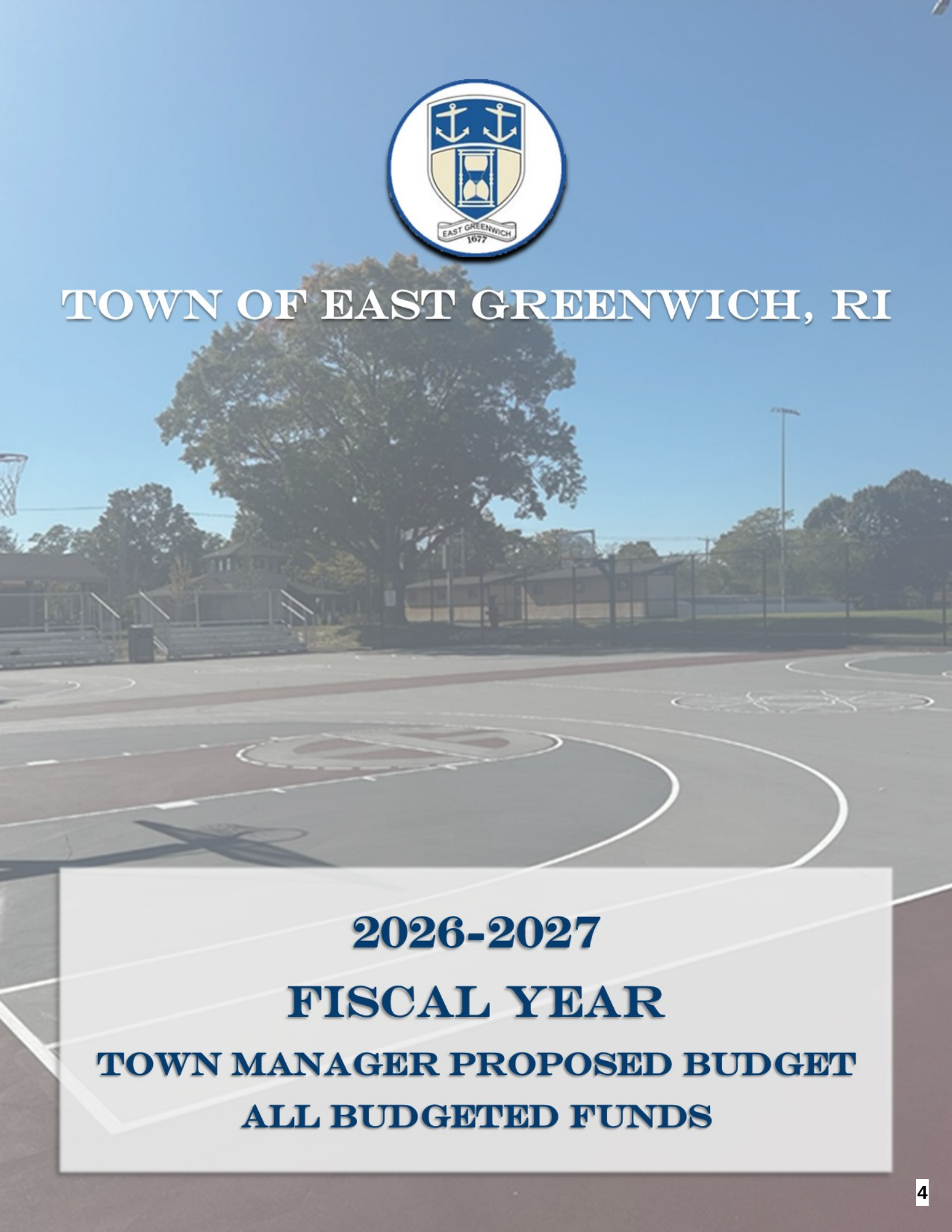
   (insert link to budget)

4. Provide a suggested Action
   Town Manager presentation, followed by Council comments and discussion.

5. Contact person and phone number for questions.
   Andrew E Nota, 401-886-8676

ATTACHMENTS:

2026-2027 Fiscal Year Proposed Budget.pdf



TOWN OF EAST GREENWICH, RI

2026-2027

FISCAL YEAR

TOWN MANAGER PROPOSED BUDGET

ALL BUDGETED FUNDS

TOWN OF EAST GREENWICH, RHODE ISLAND

P R O P O S E D

Municipal Budget Program

Fiscal Year 2026–2027

May 2026

TOWN COUNCIL

Mark Schwager · President
Michael Donegan · Vice President
Caryn Corenthal
Renu Englehart
Michael Zarrella

TOWN MANAGER

Andrew E. Nota

www.eastgreenwichri.com

East Greenwich Municipal Budget

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INTRODUCTION

Municipal Budget Program

Fiscal Year 2026–2027

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FISCAL YEAR 2026-2027 PROPOSED
MUNICIPAL BUDGET PROGRAM
TOWN OF EAST GREENWICH, RHODE ISLAND

Town Council Members & Department Directors

Current through May 2026

EAST GREENWICH TOWN COUNCIL

Town Council President	**Mark Schwager**
Town Council Vice President	**Michael Donegan**
Council Member	**Caryn Corenthal**
Council Member	**Renu Englehart**
Council Member	**Michael Zarrella**

DEPT. DIRECTORS & MANAGERS

Town Manager	**Andrew E. Nota**
Town Solicitor	**Andrew M. Teitz**
Town Solicitor	**Peter Skwirz**
Administrative Services Mgr.	**Rose M. Emilio**
Town Clerk	**Leigh A. Carney**
Deputy Town Clerk	**Elaine Vespia**
Finance Director	**Patricia A. Sunderland**
Finance Manager	**Jeanna Krukowski**
Town Assessor	**Chelsea Romano**
Director of Community Services	**Andrew J. Wade**
Recreation Manager	**Rachel Arbige**
Senior Center Manager	**Erin McAndrew**
Superintendent, Parks & Grounds	**William Pagliarini**
Substance Abuse Prevention & MH	**Maria Bucci**

DEPT. DIRECTORS & MANAGERS

Information Technology Director	**Timothy Wheeler**
Director of Planning	**Albert Ranaldi**
Town Planner	**John Studley**
Resilience Planner	**Jessica Henry**
Chief of Police	**Stephen J. Brown**
Deputy Police Chief	**Robert Siple**
Fire Chief	**William Perry**
Deputy Fire Chief	**David Gorman**
Fire Marshal	**Michael Carreiro**
Director of Public Works	**Fred Gomes**
Deputy Director of Public Works	**Jonathan Pratt**
Highway Superintendent	**Jason Higgins**
Wastewater Superintendent	**Riley Greene**
Building Official	**James Tavarozzi**
Assistant Town Engineer	**Ernesto Polo**

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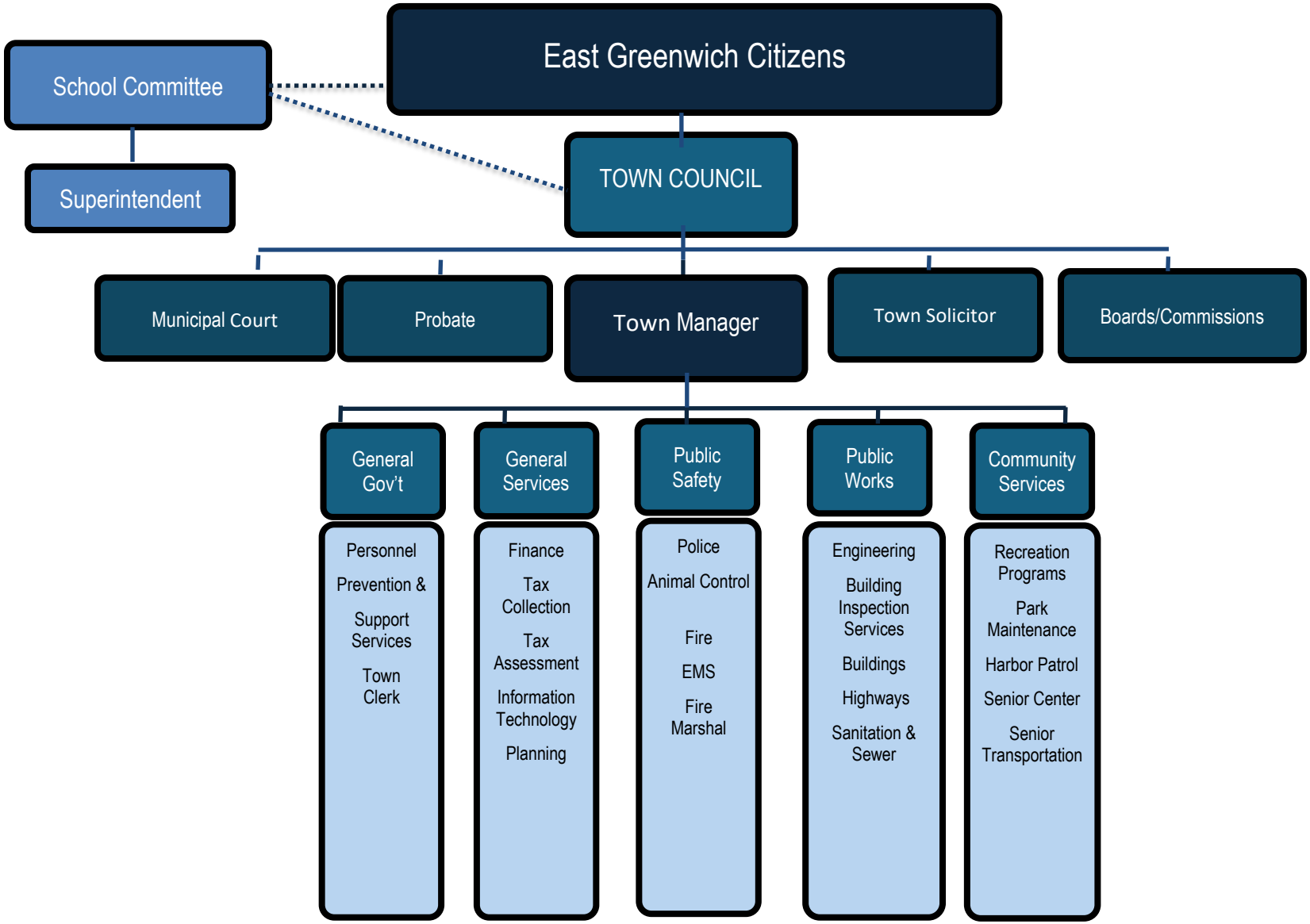
Municipal Organizational Chart



INTRODUCTION

TO:	THE HONORABLE TOWN COUNCIL
FROM:	ANDREW E. NOTA, TOWN MANAGER
SUBJECT:	MUNICIPAL BUDGET PROGRAM FISCAL YEAR 2026-2027
DATE:	MAY 2026

INTRODUCTION

STRATEGIC BUDGET FRAMEWORK

The FY2027 Town Manager's Proposed Budget for East Greenwich has been developed with a clear and deliberate focus on addressing the evolving economic and social challenges facing the community, strengthening public education, investing in critical municipal infrastructure, and managing debt and taxation in a sustainable and responsible manner.

While the FY2027 Proposed Budget reflects a balanced and strategic approach to municipal finance, it is important to clearly recognize the structural and emerging challenges that continue to shape East Greenwich's fiscal environment. These challenges are not unique to this budget cycle; however, their scale, complexity, and interdependence have increased significantly in recent years, requiring a more deliberate and forward-looking response.

Structural Imbalance Between Revenue Growth and Expenditure Demand

One of the most persistent challenges facing the Town is the growing imbalance between the rate of revenue growth and the escalation of expenditure obligations.

Municipal revenues, primarily derived from property taxation, tend to grow incrementally and are inherently constrained by:

- Statutory and practical tax levy limitations
- Sensitivity to taxpayer affordability
- Fluctuations in property valuation cycles

Conversely, expenditures continue to rise at a faster and less controllable rate, driven by:

- Contractual wage and benefit obligations
- Health care cost increases
- Inflationary pressures on goods, services, and construction
- Expanding service expectations from the community
- Debt obligations

This structural gap places ongoing pressure on the Town's ability to maintain service levels without increasing reliance on taxation, reserves or sustainable new revenue sources.

This proposal reflects a balanced and strategic allocation of resources designed to improve the efficiency and effectiveness of municipal services while advancing the overall quality of life for all residents. At its core, the budget prioritizes flexibility and adaptability, ensuring that the Town remains responsive to changing conditions without becoming reactionary in its decision-making. This approach is essential to maintaining equitable service delivery across all segments of the community and ensuring that no population group is disproportionately impacted by shifts in policy or resource allocation.

In the FY2027 proposed program we are at the maximum of a 4% tax levy increase in accordance with the RIGL and we exceeded this cap by the authorized limit, due to a debt service exception raising the Tax Levy impact to 6.88%.

Economic Context and Fiscal Environment

This budget has been developed during a period of continued economic volatility at both the national and international levels. As the broader economy transitions following the 2024 national election cycle and moves toward the midterms, the effects of policy changes, market uncertainty, and shifting fiscal priorities continue to influence state and local governments in meaningful ways.

At the local level, these conditions have manifested in several key trends impacting municipal operations:

- Ongoing workforce volatility affecting recruitment and retention
- Persistent inflationary pressures influencing operating and capital costs
- Competing demands for infrastructure investment
- Continued growth in the tax base, including residential, commercial, and tangible property
- Reductions in state education aid, limited growth in annual state aid and State pass thru aid, placing increased pressure on local funding sources

These dynamics have required the Administration to rethink traditional budgeting practices. Municipal budgeting has historically been incremental in nature, often limiting opportunities for transformative change.

However, the current environment demands a more adaptive and analytical approach, one that is capable of responding to variability while maintaining long-term fiscal discipline.

Dependence on the Property Tax and Limited Revenue Diversity

East Greenwich, like most Rhode Island municipalities, relies heavily on the property tax as its primary revenue source. This dependence creates several challenges:

- Limited flexibility to respond to economic downturns
- Increased burden on residential taxpayers
- Exposure to housing market variability
- Constraints in funding new or expanded services

While the Town has experienced growth in its tax base, particularly in residential development, this growth also generates increased demand for services, infrastructure, and school capacity, in some cases offsetting many of the fiscal benefits.

Efforts to diversify revenue streams remain limited by state statutes and the broader economic structure of the region. The Town continues to evaluate outside grant opportunities, federal and state funding sources and a realignment of fees to better correlate with cost for services.

State Aid Volatility and Policy Uncertainty

State aid continues to represent a critical, yet increasingly unpredictable, component of the Town's revenue structure. Increased stability and equity in the distribution of state funds is needed.

Key concerns include:

- Fluctuations in education aid driven by enrollment and policy changes
- Potential reform of the state education funding formula
- Caps or limitations on municipal aid programs
- The State's structural budget deficit and reliance on one-time revenues

Even relatively small changes in state aid can have a disproportionate impact on our local budget, particularly in a community where education represents a significant share of total expenditures. The uncertainty surrounding future state funding requires the Town to plan conservatively and prepare for scenarios involving reduced support.

Education Funding Pressures and Local Contribution Requirements

The School Department represents the largest component of the municipal budget, and its financial trajectory significantly influences overall fiscal stability.

Current challenges include:

- Structural reliance on reserve funds within the School budget
- Increasing operating costs, including personnel and specialized services
- Significant capital needs associated with school facilities
- Uncertainty in state education aid
- Enrollment variability and recent reduction in the total number of students

The need to balance:

1. Operating program demands
2. Reserve sustainability
3. Long-term capital investment

These elements create a complex financial dynamic that cannot be sustained indefinitely without placing increased pressure on local taxpayers.

Inflation and Cost Escalation

Although inflation has moderated in some sectors, cost escalation continues to affect municipal operations in meaningful ways:

- Construction and infrastructure costs remain elevated
- Equipment, materials, and fleet costs have increased
- Energy and utility expenses remain volatility
- Contracted services continue to rise

These pressures reduce purchasing power and require ongoing budget adjustments, even to maintain existing service levels.

Infrastructure Maintenance and Deferred Investment

Like many mature communities, East Greenwich faces ongoing challenges related to aging infrastructure.

Key concerns include:

- Deferred maintenance in facilities and public assets
- Increasing lifecycle replacement costs
- Regulatory requirements and compliance standards

- Climate resilience and stormwater management needs

Failure to adequately invest in infrastructure can result in:

- Higher long-term costs (impacting budgets today)
- Service disruptions
- Reduced asset value and performance

Balancing Taxpayer Impact with Service Expectations

Perhaps the most fundamental challenge in municipal budgeting is balancing the community's desire for high-quality services with the financial capacity of its residents and businesses.

This includes:

- Sensitivity to property tax increases
- Economic diversity within the community
- Impacts on fixed-income households
- Business competitiveness considerations

Each budget decision requires careful evaluation of:

- Community benefit
- Fiscal sustainability
- Equity of impact

Regulatory and Mandate-Driven Costs

Municipalities continue to face increasing costs associated with state and federal mandates, including:

- Education requirements and special education services
- Environmental and regulatory compliance
- Public safety standards and accreditation
- Labor and employment regulations

These mandates often require additional spending without corresponding funding, limiting local discretion in budget development.

Strategic Considerations Moving Forward

In response to these challenges, the Town's financial strategy must remain focused on:

- Strengthening long-term financial planning and forecasting
- Maintaining and growing reserve levels within recommended thresholds

- Prioritizing capital investments based on critical need and impact
- Enhancing operational efficiency and service delivery models
- Expanding data-driven decision-making and performance evaluation
- Advocating for sustainable and equitable state funding policies
- Finding efficiencies in managing personnel costs and benefits

Expiration of Federal Funding and ARPA Transition

The Town, like many municipalities, benefited from significant federal support through the American Rescue Plan Act (ARPA) and related programs.

As these funds are fully obligated and phased out:

- One-time funding sources are no longer available to support ongoing operations
- Programs initiated with federal funds must be evaluated for sustainability
- Capital and operational gaps may emerge as funding sunsets

This transition represents a fundamental shift from a period of temporary fiscal flexibility to one requiring stricter prioritization and long-term funding alignment.

Rising Debt Obligations and Capital Investment Needs

East Greenwich is entering a period of significant capital investment, particularly in:

- School infrastructure and facility modernization
- Public safety facilities and equipment
- Roadway, drainage, and resiliency improvements
- Community facilities and public spaces

These investments are essential to maintaining service quality and community standards, however, they carry substantial long-term financial implications. The Town had previously managed through several decades of limited investment in infrastructure and are now faced with funding those needed improvements.

Key challenges include:

- Managing debt service within acceptable thresholds
- Preserving the Town's bond rating
- Balancing pay-as-you-go capital funding with borrowing
- Coordinating timing and scale of multiple large projects

The anticipated increase in debt issuance over the next several years will place additional pressure on operating budgets and the tax levy.

Workforce Pressures and Organizational Capacity

The ability to recruit, retain, and sustain a qualified municipal workforce remains a significant challenge.

Contributing factors include:

- Competitive labor markets across both public and private sectors
- Rising wage expectations and benefit costs
- Evolving workforce preferences and retirement trends
- Increasing service complexity requiring specialized skill sets

At the same time, the Town must balance:

- Maintaining appropriate staffing levels
- Managing long-term pension and benefit obligations
- Investing in training and professional development

Failure to address workforce challenges can directly impact service delivery, operational efficiency, and community satisfaction.

Evolving Approach to Budget Development

As part of the FY2027 process, the Administration is continuing to place a strong emphasis on aligning financial decisions with community-wide priorities rather than isolated or advocacy-driven interests. While community input remains a critical component of the budgeting process, it is equally important to evaluate requests within the context of:

- Overall community benefit
- Long-term fiscal sustainability
- Measurable service outcomes
- Equity across population groups

Balancing these considerations has become increasingly complex. The Town, like many municipalities, continues to operate within an environment of finite resources and competing priorities. This is not a new challenge; however, the scale and complexity of current demands require a more disciplined and transparent approach to decision-making.

The focus, therefore, has been on funding services that are essential to the community's collective well-being, while carefully evaluating requests that may not align with broader strategic goals or sustainable funding practices.

The Budget as a Policy Document

The municipal budget remains the single most important policy document produced by the Town. It not only reflects current priorities but also defines the trajectory of the community's future.

In this context, the budget serves to:

- Establish service delivery expectations
- Guide capital investment decisions
- Define fiscal policy and tax strategy
- Reflect community values and priorities

As municipalities face increasingly complex challenges, including declining public trust in government, rising service expectations, and constrained financial resources, it is clear that traditional budgeting methods alone are no longer sufficient.

Advancing Modern Budgeting Practices

In response to these challenges, the Administration continues to monitor and incorporate emerging best practices in municipal finance. Notably, ongoing research conducted by the International City/County Management Association and the Government Finance Officers Association through their "Rethinking Budgeting" initiative has provided valuable insights into the future of public sector financial management.

This initiative emphasizes:

- Greater alignment between budgeting and strategic outcomes
- Increased use of data and performance metrics
- Enhanced transparency and public engagement
- More flexible and adaptive financial planning frameworks

The Administration remains committed to integrating these principles into local practices where appropriate, ensuring that East Greenwich remains at the forefront of effective municipal governance.

Community Health, Equity, and Quality of Life

As East Greenwich plans for the future, it is increasingly evident that municipal government plays a critical role in shaping not only infrastructure and services, but also the overall health and well-being of the community.

A healthy and vibrant community is not the result of a single program or initiative. Rather, it is built through the interaction of social, economic, environmental, and cultural factors. Municipal services, including public safety,

drinking water, parks and recreation, planning, human services, and community programming, collectively contribute to this outcome.

In this context, public health should not be viewed solely as a function of the state or a specific department, but as a shared community value embedded within all aspects of local governance.

Key Areas of Focus Include:

- Addressing substance use and mental health challenges
- Supporting vulnerable and underserved populations
- Expanding access to recreational and community spaces
- Promoting walkability and active transportation
- Enhancing community connectivity and engagement

The Town has a longstanding commitment to these priorities, and efforts continue to evolve in response to changing needs and conditions.

Long-Term Cultural and Infrastructure Investment

Creating a community that supports health, wellness, and quality of life requires sustained investment over time. This includes not only financial resources but also leadership, planning, and community engagement.

Key strategies include:

- Enhancing pedestrian and transportation infrastructure
- Expanding and improving parks and open space
- Supporting appropriate levels of residential density
- Investing in community-based programs and services

These changes do not occur quickly and require a community's patience in their development and implementation. They require a long-term commitment and a willingness to adapt as community needs evolve. However, the benefits are significant:

- Improved public health outcomes
- Increased community engagement
- Enhanced property values
- Strengthened economic vitality

The FY2027 Proposed Budget reflects a thoughtful and forward-looking approach to municipal governance in East Greenwich. It balances immediate needs with long-term priorities, integrates emerging best practices, and remains grounded in the fundamental goal of serving the entire community.

In an environment defined by uncertainty and competing demands, the Town's approach remains clear:

- Focus on sustainability
- Prioritize community-wide benefit
- Maintain fiscal discipline
- Invest strategically in the future

Through this approach, East Greenwich is well-positioned to navigate current challenges while continuing to build a resilient, equitable, and thriving community.

Final Thoughts

The FY2027 budget is developed within a framework defined by both opportunity and constraint. While East Greenwich remains a strong and resilient community, the fiscal challenges outlined above require continued discipline, transparency, and strategic decision-making.

These challenges are interconnected and long-term in nature. Addressing them will require:

- Ongoing collaboration between municipal leadership, the School Department, and the community
- A willingness to make difficult but necessary financial decisions
- A commitment to aligning resources with priorities

Through careful planning and responsible management, the Town is positioned to navigate these pressures while continuing to provide high-quality services and maintain its strong financial foundation.

OTHER AREAS OF IMPORTANCE IN THE BUDGET PROCESS

Organizational Culture

Over the past seven years, the Town Administration has undertaken a deliberate and sustained effort to evolve the professional culture of the municipal workforce. This initiative reflects the understanding that organizational culture is a foundational element in the delivery of high-quality public services and in the Town's ability to respond effectively to increasingly complex community needs.

Transforming municipal culture is inherently complex and challenging in any organization. Unlike structural or policy changes, cultural change requires a shift in mindset, expectations, and daily behaviors across all levels of the organization. It must be intentional, clearly communicated, and consistently reinforced over time. In East

Greenwich, this effort has centered on aligning employee performance, service delivery, and internal operations with the Town's broader mission of accountability, transparency, efficiency, and community responsiveness.

At the core of this initiative is the recognition that organizational culture directly influences how services are delivered, how employees interact with residents, and how effectively the Town adapts to change. As such, the Administration has focused on defining and promoting a set of shared values that emphasize professionalism, collaboration, innovation, and results-oriented performance.

Strategic Approach to Culture Change

The Administration's approach to cultural transformation has been grounded in several key principles:

- **Clarity of Vision:**
  Establishing a clearly defined organizational vision that reflects the Town's long-term goals and service expectations.
- **Leadership by Example:**
  Department heads and senior staff are expected to model the behaviors and standards that define the desired culture, reinforcing expectations through daily actions and decision-making.
- **Consistent Communication:**
  Ongoing communication has been critical in reinforcing expectations, explaining the rationale for change, and maintaining alignment across departments.
- **Employee Engagement:**
  Staff at all levels have been encouraged to participate in the evolution of the organization, providing feedback and contributing to process improvements.
- **Performance Accountability:**
  A greater emphasis has been placed on measurable outcomes, service standards, and individual accountability.

This structured approach recognizes that cultural change is not achieved through a single initiative, but through continuous reinforcement and alignment of policies, practices, and leadership behaviors.

Best Practices Guiding Organizational Development

The Town's efforts align with recognized best practices in public sector management and organizational development:

1. **Leadership Commitment**
   Sustained cultural change requires visible and ongoing commitment from leadership. In East Greenwich, this includes aligning organizational priorities with community expectations and ensuring that leadership decisions consistently reflect stated values.

2. **Clear and Transparent Communication**
   Employees must understand not only what is changing, but why it is necessary. Communicating the purpose, benefits, and expected outcomes of cultural initiatives has been essential in building trust and alignment.
3. **Employee Involvement and Ownership**
   Engaging employees in the process fosters a sense of ownership and accountability. Opportunities for feedback and collaboration have helped shape a more inclusive and responsive organizational environment.
4. **Training and Professional Development**
   Investments in workforce development have supported employees in adapting to new expectations, improving technical skills, and enhancing leadership capacity across the organization.
5. **Accountability Systems**
   Clear expectations, performance evaluations, and supervisory oversight ensure that behaviors and outcomes remain aligned with organizational goals.
6. **Recognition and Reinforcement**
   Acknowledging achievements and progress has helped maintain momentum and reinforce desired behaviors.
7. **Commitment to Continuous Improvement**
   The organization continues to evolve by incorporating feedback, evaluating outcomes, and refining practices to improve efficiency and service delivery.

Linking Culture to Service Delivery and Community Outcomes

As the Town continues to evaluate its service portfolio and financial capacity, organizational culture plays a critical role in determining how effectively services are delivered and sustained.

A central focus has been developing a deeper understanding of the value and impact of key municipal services, including:

- Public Safety (Police, Fire, EMS) with an increased emphasis on prevention-based approaches
- Public Education and its integration with broader community needs
- Community and Recreation Services that enhance quality of life
- Human Services, particularly in the areas of substance use prevention and mental health support

In recent years, the Town has expanded its commitment to human services, recognizing the growing need for accessible and coordinated support systems across all age groups and populations, including vulnerable and historically underserved residents.

Expansion of Human Services and Prevention-Based Programming

A notable evolution within the organization has been the development of a more structured and proactive approach to human services. This includes:

- Establishment of dedicated budget allocations for human service programming
- Expansion of partnerships with State and Federal agencies
- Increased focus on preventative services, rather than reactive interventions
- Integration of mental health and substance use initiatives into broader community planning

This shift reflects a broader understanding that community well-being is influenced not only by traditional municipal services, but also by access to support systems that address underlying social and behavioral challenges.

Fiscal and Operational Implications

The continued expansion of services, particularly in prevention and human services, requires careful consideration within the budget process. Key considerations include:

- Identifying sustainable funding sources, including grants and intergovernmental support
- Evaluating program effectiveness and measurable outcomes
- Balancing service expansion with overall fiscal constraints
- Ensuring equitable access to services across the community

The Administration will continue to assess these programs over the coming years to determine the most effective and sustainable service delivery models.

Looking Forward

The Town's ongoing efforts to strengthen organizational culture are directly tied to its ability to meet future challenges. As demands on municipal government continue to grow, success will depend not only on financial resources, but on the strength, adaptability, and professionalism of the workforce.

Moving forward, the Administration will continue to:

- Reinforce a culture of accountability and performance
- Promote innovation and adaptability in service delivery
- Expand data-driven decision-making practices
- Strengthen alignment between organizational values and community expectations

The evolution of organizational culture in East Greenwich represents a long-term investment in the effectiveness and sustainability of municipal government. By fostering a culture that values professionalism, collaboration,

accountability, and continuous improvement, the Town is better positioned to deliver high-quality services and respond to the evolving needs of its residents.

This work remains ongoing, requiring continued leadership, engagement, and commitment at all levels of the organization. However, the progress achieved to date provides a strong foundation for future success and reinforces the Town's commitment to serving the community in a thoughtful, equitable, and forward-looking manner.

BUDGET TRANSITION AND STATE BUDGET IMPACTS

The Town budget, similar to the state's budget, had been previously affected by the COVID-19 pandemic several years ago, although heading into FY2027, we have advanced past such influences and the related funding availability and are now preparing for the national influences that are impacting the State and Municipal levels of government. With having functioned during that period in a subsidized environment and higher-than-anticipated revenue projections at the state level, with unprecedented levels of federal funds having been made available, we're now facing the complete opposite with a dramatic reduction in access to such funding, and preparing to complete the projects funded with such resources in prior years, and advancing various plans with little to no expectation of additional funding being available for the foreseeable future.

RI Public Expenditure Council

The Rhode Island Public Expenditure Council is a nonpartisan and nonprofit public policy research organization dedicated to advancing fiscally responsible government, competitive tax policies, and economic opportunities for all in Rhode Island. Since its founding in 1932, RIPEC has worked to develop solutions to critical challenges facing the Ocean State by providing objective research and analysis. Focusing on the most pressing topics of the day, RIPEC has been at the forefront of major issues facing state and local government for 90 years.

Its Mission is to advance fiscally responsible government, competitive tax policies, and economic opportunities for all in Rhode Island by providing objective and nonpartisan research and analysis.

RIPEC FY2026 State Budget Fiscal Outlook

The Rhode Island Public Expenditure Council (RIPEC) released a report examining the state's fiscal FY2026 outlook ahead of the fiscal year (FY) 2027 budget process.

Michael DiBiase, President and CEO of RIPEC noted, after a period of extraordinary growth in state revenues and expenditures, Rhode Island continues to expand spending at a relatively high rate despite slowing general revenues and the uncertainty of future federal funding. Much of the increased spending in the FY 2026 budget is supported by one-time surplus funds-resulting in large and growing projected future deficits. The General

Assembly also enacted several new taxes and fees, as well as increases to existing ones. This report analyzes the Assembly's taxing and spending decisions, highlighting challenges in key areas: health and human services, K-12 education, transportation, and personnel. It also outlines new tools to assess the effectiveness of state programs and the potential for improvements in this area. Finally, the report describes the budget implications of the One Big Beautiful Bill Act (OBBBA), enacted shortly after the state budget became law.

Key Findings:

- Total spending in the FY26 budget is $14.34B and general revenue spending is $5.81B, an increase of 3.8% over FY25 enacted (and 10.9% over FY24). This increase exceeds projections for inflation (3.5%) and general revenue growth (1.5%) for FY26.
- The Assembly relied on several revenue initiatives to fund increased spending, including a health services assessment, a gas tax increase, a real estate conveyance tax increase, and new fees on electric and hybrid vehicles.
- The Assembly also relied on a one-time general revenue surplus of $230.2M to fund continuing expenses, contributing to a structural budget deficit projected at $304.3M in FY27 and growing to $462.1M by FY30.
- Health and Human Services (HHS)-particularly Medicaid-drive FY26 spending increases. Despite large enrollment declines, total Medicaid expenditures increased by $377.9M (8.4%) over FY25.
- General revenue spending on K-12 education grew by 4.4%, and by 5.3% on a per-pupil basis, in FY26, outpacing total general revenue growth. Enrollment has fallen by 5.4% since FY19.
- Despite increased taxes and fees to fund transportation, the state still relies heavily on the gas tax, projected to decline by 4.7% by FY30.
- Funding shortfalls remain for RIPTA and the Washington Bridge. Personnel spending jumped by $65.3M (4.9%) in FY26 due to new collective bargaining agreements and continued growth in authorized and filled state employees.
- The budget adds new tools to improve program integrity and tax collections, but a lack of public transparency on program evaluations makes it hard to assess how effectively state funds are used. OBBBA extends the Tax Cuts and Jobs Act, makes major tax changes, and significantly revises Medicaid and SNAP.
- Rhode Island has the 13th highest reliance on federal funding nationwide.

RIPEC Recommendations:

- Bring spending growth in line with available resources
- Pursue K-12 funding reform for equity, sustainability, and stronger local support
- Avoid tax increases that would undermine economic competitiveness
- Constrain growth in personnel spending
- Control HHS costs, including the cost of Medicaid
- Focus on more transparent and accountable program evaluation

GOVERNOR'S PROPOSED FY2027 BUDGET

Based on the report's findings, RIPEC has noted the following key takeaways in the Governor's proposed FY2027 Budget:

- Spending growth is relatively restrained after a period of extraordinary increases, with total expenditures rising by 3.6 percent and state general revenue spending growing by 2.5 percent. Spending from federal sources jumped 7.8 percent.
- A new proposed "millionaire's tax"—at 8.99 percent on individual and business pass-through income over $1.0 million—would rank Rhode Island's top income tax rate as the 8th highest among U.S. states.
- Totaling $600 million, the governor's proposed bond referenda would be the largest in the state's history, $200 million more than the next highest bond package approved by voters.
- Future projected deficits persist—rising from $237.4 million in FY 2028 to $537.0 million in FY 2031—driven by the use of one-time funds for recurring costs and projected spending outpacing revenues.
- Due to projected enrollment declines from eligibility changes in H.R. 1, Medicaid spending would slow considerably in FY 2027, increasing by 2.5 percent in the governor's plan, after projected growth of 8.2 percent in FY 2026.
- The impacts of, and response to, H.R. 1 are a large focus of the governor's budget proposal, with expenditures of $45 million for SNAP and Medicaid compliance and benefit maximization, $9.5 million for HealthSourceRI subsidies, and $10 million to hospitals for uncompensated care.
- General revenue spending on K-12 education is set to increase by $17.5 million (3.1 percent), but reliance on preliminary enrollment and student poverty counts will likely require substantial revisions to the funding plan once updated numbers become available.

Proposed FY2027 Expenditures:

The governor's budget proposal for FY 2027 includes:

- Total spending of $14.86 billion, 3.6 percent greater than the FY 2026 enacted level.
- General revenue ending of $5.95 billion, 2.5 percent greater than FY 2026 enacted.
- Federal aid of $5.51 billion, 7.8 percent greater than FY 2026 enacted.
- The governor's revised FY 2026 budget includes total spending that is $831.7 million (5.8 percent) greater than enacted. Nearly half is from increased federal aid.

Bonding:

- The governor's FY 2027 budget proposes $600 million in bond referenda to be placed on the ballot for voter approval in November 2026. If approved, the package would be the largest in the state's history, $200 million above the next highest offering.
- Rhode Island's debt burden is relatively high compared to other states, ranking within the top ten in terms of debt service in relation to revenues (ranked 6th) and debt related to personal income (9th).

- Over the past several years, Rhode Island has been gradually reducing state debt as a percent of personal income.
- The governor's budget would reverse this progress and result in a projected debt increase in relation to personal income.

Revenues:

In the FY 2026 enacted budget, the General Assembly avoided broad-based income or sales tax increases but relied on several new revenue initiatives to support increased spending, including new and increased taxes and fees. In contrast, the governor's FY 2027 budget includes a proposal to enact an increase to the state's income tax but relatively few additional proposals. The largest revenue proposal is a new top income tax rate of 8.99 percent that would apply to individual and business pass-through income over $1.0 million. If enacted, Rhode Island would have the 8th highest top income tax rate among U.S. states, up from 15th.

- Projected Revenue New or Increased Taxes & Fees Millionaire's Tax 3.0% surcharge on the current top individual income tax rate of 5.99% for individual and pass-through business income over $1.0 million, resulting in a new top rate of 8.99%, $67.1M FY 2027;
- $135.5M FY 2028 Tobacco Taxes Increase cigarette excise tax from $4.50 to $5.25 per pack; repeal cigarette stamp discount; raise cigar tax cap $6.6M (cigarettes), $0.8M (stamp discount), $0.6M (cigar tax) FY 2027 Port Fee Increase Raise cruise ship fee in Newport from $10 to $15; administered by Newport, portion of proceeds allocated to RIPTA $1.0M FY 2027 (RIPTA)
- Other Adjustments Research and Development Decoupling (HR. 1) Federal law allows full expensing of domestic R&D costs (2025; smaller firms retroactive to 2022), reducing state revenue, which is offset by decoupling $22.6M FY 2026; $22.6M FY 2027 Tax Amnesty Program Incentivizes delinquent taxpayers to settle outstanding taxes $26.3M
- FY 2027 Funds Transfers from restricted receipt accounts into the General Fund $5M FY 2027 (Marijuana Trust Fund); $2M FY 2027 (RI Infrastructure Bank); $2.5M (RI Health and Educational Building Corp. FY 2026)

Education: The governor's budget includes an additional $17.5 million in total education aid (3.1 percent increase) over the FY 2026 enacted budget, including:

- Changes to the education funding formula based on calculations using October 2025 enrollment counts that will likely need substantial revisions once March updates are available.
- Enrollments are down 1.6 percent from the FY 2026 enacted budget and poverty counts are down 13.8 percent.
- The governor's budget includes a poverty bonus increase from 40.0 percent to 43.0 percent, which adds $14.2 million in spending.

- Additional program spending: o Categorical high-cost special education funding is increased by $2.5 million.
- An additional $2.0 million is provided for Learn365RI, which provides municipal grants for out-of-school time learning programs.
- The governor also requests a $50.0 million bond to finance the creation and improvement of career and technical education programs.

Personnel: In the governor's FY 2027 budget, personnel expenditures, including salaries, benefits, and contracted services, total $3.09 billion in all funds and $1.54 billion in general revenues. This represents an increase in spending of approximately six percent.

Increased personnel spending is driven by:

- Phased-in cost-of-living adjustments from 2025 collective bargaining agreements.
- An increase in authorized and filled FTEs (full-time equivalent) positions.
- The budget authorizes 15,995.8 FTEs, 74.0 more than FY 2026 as enacted and 921.1 more than FY 2020.
- Filled FTEs rose from 13,490.8 in FY 2022 to 14,268.0 in FY 2025, up 5.8 percent.

Transportation: Rhode Island Public Transit Authority (RIPTA) The governor's budget uses several different funding sources to close RIPTA's projected $13.8 million deficit for FY 2027:

- A $9.3 million increase in RIPTA's annual share of the Highway Maintenance Account.
- $3.5 million in Rhode Island Capital Plan funds for bus purchases.
- $1.0 million in new cruise operator fees to RIPTA.
- Truck Tolls The governor's FY 2027 budget anticipates $20 million in revenues from a restarted truck toll program. The program was suspended by federal litigation in 2022 and has been allowed to resume since December 2024.
- The FY 2026 enacted budget assumed $10 million from truck tolls, which will not be realized.

Infrastructure: The governor's budget includes items related to infrastructure improvements including:

- An increase of $3.5 million ($10.0 million total) from gas tax proceeds for the RhodeRestore program, which provides cities and towns with matching funds for transportation infrastructure projects.
- Approximately $350,000 for 2.0 additional FTEs at the Rhode Island Department of Transportation who will be responsible for improving bridge inspections.

Economic Development: The proposed FY 2027 budget contains several economic development initiatives, including a $115 million bond that would allocate:

- $70 million to site development at the Quonset Development Park and I-195 district.
- $45 million to infrastructure investments in targeted industries, including ocean, defense, life sciences, and data analytics. New or additional spending on programs includes $1.5 million for a T.F.

Green destination marketing program, $1 million for Innovation Vouchers and Network Matching Grants for small businesses, and $1 million for the Main Street RI Streetscape Improvement Fund.

Housing: The governor's budget includes a $120 million bond for housing and community development. The bond proposal includes:

- $25 million to produce housing units intended for homeownership.
- The remaining portion is targeted to increase and preserve the availability of affordable and accessible housing, and to support community revitalization. The bond is the same dollar amount as the bond approved in November 2024. To date, none of the production funds from that bond have been allocated.15

Energy: The governor has proposed various energy policy changes projected to provide $1 billion in ratepayer relief over five years, including:

- Reforming the renewable energy standard by expanding allowable sources ($597 million).
- Reducing virtual net metering costs and establishing a grid access fee ($175 million).
- Capping the energy efficiency program and other measures ($105 million).

Cities and Towns: The governor's budget fully funds the largest state aid program, the motor vehicle excise tax phaseout at $239.6 million but proposes to cap future growth. The governor's FY 2026 budget included the same proposal, which the General Assembly did not adopt, but limited growth to 2.0 percent.

The budget also includes full funding of other aid programs for cities and towns, including:

- The PILOT program for certain tax-exempt properties ($49.2 million).
- The tangible personal property program for exempt tangible property ($25.9 million).
- The Distressed Communities Relief program for high property tax/low resident wealth communities ($14.9 million).

PROGRESS and OUTLOOK

In today's public environment and in preparation for the 2027 Fiscal Year, the Towns professional team in providing this budget document, has prepared a balanced budget program with an expectation that operations will remain generally stable during this period, with some routine and unique fluctuations in both expenditure and revenue categories. Some anticipated impacts will stem from continuing organizational changes, a maximum request form the school district for a transfer of 4% , a commitment to the annual capital program, expenditure adjustments, grant and reimbursement support, significant debt impact, coupled with modest fee increases in select areas, integration of ARPA funding, and the use of unassigned fund balance. Some of these proposed actions will involve:

- Proposed utilization of $500,000 in unrestricted fund balance for temporary revenue loss and one-time expenditures. FY2025 thus far has revealed an unpredictable economic environment and labor climate, with the potential of added inflationary pressures, higher borrowing rates, an expectation of less state/federal support reflects that it will be beneficial to maintain a more conservative approach until we realize further stability.

    - As we proceed with investing the ARPA funding, it is anticipated that the Town will work to begin reducing fund balance use in the coming years, as we approach the deadline for federal funding commitment as of December 31, 2025 and program spending as of December 31, 2026;

    - The Towns Unassigned Fund Balance is projected to approach 13.47% or ($10,932,943) of FY2026 expenditures, (an increase from 13.45% in FY26) including General Fund, School Tax Transfer and Debt as we close out FY 2025. It is anticipated that the significant growth we have been able to realize in this reserve will slow in the coming years, although still maintain some level of minimal growth on an annual basis, until our goals are reached. The GFOA general standard is to achieve a 10% - 17% threshold depending on the unique aspects of a community and its overall risk profile. The administration will continue to work in bolstering the fund balance in working toward a 17% total in the coming years. This total is for the entire community and all Town Departments inclusive of the School District. The advancement of the reserve will be even more important in maintaining our present bond rating, should the community take on significant debt associated with the School Master Planning process.

- Budgeting for generally stable and slightly gaining revenue projections as the economy undergoes volatility in certain sectors. The Administration is continuing to monitor economic and inflationary pressures that could negatively impact collection rates and increase pressure on certain cost centers.

- Planning and implementing new technology to support an expansion of on-line public services and an upgrading of internal technology to support increased efficiencies for the Town and School Administrations (i.e. Munis – financial Management System, Town Clerks office services, internal Public Works software, Police and Fire Dispatch Center Modernization, Fleet Maintenance and Utility Billing and Public Portal, Public Engagement Platform, Updated Website Platform, Community Services and Senior Services Program software);

- Implementing over ($627,361) in municipal operating and capital (reductions) during budget development while also looking toward increased efficiencies in our service delivery and in stabilizing and restructuring the overall workforce size and makeup; Additional reductions and reallocations of funding were made prior to budget development beginning, through the use of grant and ARPA funding options.

- Engaging community research and public engagement on major community initiatives, including: Main St. Rehabilitation, Swift Community Center Improvements, Waterfront Study and Scalloptown Park Project, Parking Study, Eldredge School Decommissioning and transition to multi-generational

community center, Public Safety (EGPD/FIRE/EMS) - Facility, Equipment, and Staffing Needs Assessment, Community Comprehensive 10-year Plan Update, Growth Management and Affordable Housing, Resiliency Projects, Implementation of Community Services Facility and Programmatic Master Plan Assessment and Projects and the School Districts Infrastructure Master Plan and School Construction Initiative;

- Focus on community priorities as articulated in the Town Council's Goals and Objectives. These priorities focus on goals relating to: Fiscal Policies and Practices, Communication and Education, Core Services and Facilities, Land Use, Housing and Growth Strategies, Sustainability, Environmental and Natural Resources, Cultural and Historic Resources, Economic Development, Circulation and Traffic, Special Needs Populations, New England Institute of Technology, and Public Safety/Fire & EMS services;

- Providing continued support of the School Operating and Capital Programs, in concert with available State Aid, and Federal Funding, managed use of available Unassigned Reserve funding and a reduction in certain expenditure line items. The use of reserves should be coordinated in a phased-out approach, depending on the available balance in the coming years, as any federal supplement or surplus accumulation begins to reduce the overall total into an appropriate range within the School District. The

  District has chosen to rely heavily on their reserve over a 4-year period in creating a structural deficit in the Districts funding.

- The School District will need to address the need for a balancing of a) operating program need, b) maintenance of an unassigned reserves and c) significant investment in infrastructure, requiring a long-term debt obligation. These initiatives cannot be sustained simultaneously, without significant financial pressure being placed on the local tax base and directly on local residents and businesses.

In spite of a more unpredictable and volatile short-term economic outlook and a more cautious budgetary tone this year's program seeks to make progress in the following ways:

- Preserving funding in all operating programs to provide for necessary service delivery;
- Creating a flexible environment, utilizing town funds and alternate revenue sources to address changing community needs, in anticipation of a reduction in available State and Federal resources in the coming years. This anticipated change will involve a reduction in year-end surplus balances on the municipal side causing a lessening of the potential future use of Capital project transfers at year-end to supplement the CIP program, placing greater pressure on the annual Pay-Go CIP program;

- Closely monitoring the changes that may be needed in positioning the Town to address its debt requirements in advance of major infrastructure improvements that will require debt issuance in the next 1-3 years.

- Address recruiting and retention needs while financially managing vacancies as they arise and be opportunistic in filling needed positions in the area of 1) Parks and Highway Divisions, 2) Purchasing and Risk Management, Recreation Programming and Mental Health and Prevention Services and in keeping vacancies to a minimum in Public Safety (Police/Fire/EMS).

- Maintain a planned focus on the possible restructuring of the Community Services Program including Park, Recreation and Senior Services programming in enhancing service levels; also complete additional improvements to the Swift Community Center and possible future integration of the Eldredge School into a town-wide community and education center for all population segments.

- Further discuss and review the assessment and investment in Public Safety/Fire & EMS equipment, training, services and staffing to ensure we have an adequate workforce in place to address community needs;

- Maintain a commitment to program Sustainability and necessary Hazard Mitigation planning;

- Improve and redefine the local EMA program to ensure sustainability in preparation for future emergencies;

- Maintain a commitment to updating internal policies including new human resource policy development, various finance policies and public safety policies, in compliance with accreditation requirements.

- Continue to enhance and expand collaboration directly with community groups, agencies and advocates, in addressing underrepresented populations , equity and disparities that may institutionally exist in local government while supporting an open and supportive community dialogue on these and all related diversity matters of importance to the community.

In terms of other influencing factors as noted earlier, economic activity and legislative changes within the State will most certainly have an impact on municipalities in the form of state/federal aid and various mandates over the next year. As we have seen more recently, the support of federal funding and program support relating to ARPA funding, various state initiatives, unemployment, health, taxing plans and job programs, and other related stimulus-based programs, can directly have an impact on Rhode Island's workforce and on our future local investments.

Although revenue projections appear consistent as we look forward to FY27, state and federal funding is continuing to erode, as programs are scaled back and becoming more competitive for this budget cycle. This matter becomes more paramount should programming be expanded and/or diversified in any large-scale program without a sustainable long-term funding plan in place. In East Greenwich, the loss of state aid in general

or specifically in education aid or reformulation of how education aid will be distributed which is presently being considered, would have a material impact in all aspects of our operation, including but not limited to infrastructure, equipment, programs, services, staffing levels, public education and ultimately resulting in a direct impact on residents. The State aid to the community in FY2025 was significant as the Governor and ultimately the Legislature supported a strong budget allocation for East Greenwich, this changed in FY2026 and is expected to continue in FY2027. As we look forward the future does not appear as reliable and consistent as it once did.

In FY2027 is projected a nominal increase in the traditional combined pass through and state aid of $23,855. In FY 2025 with changes in the Tangible Property Tax, the Town received an additional $546,636 in funding, that appears during the present fiscal year. This funding amount is reoccurring and will be received annually, and is now budgeted as anticipated revenue in FY2027. In prior years, aid in certain categories was supported with added federal funding, although that has changed in how the full extent of the projected $5,967,871 mil. in education aid and $5,559,887 in appropriated and pass-through municipal aid is estimated and subject to change.

Since 1981, Rhode Island's Cities/Towns have been required to maintain balanced operating budgets. In 1993, the General Assembly established state authority to form a budget and review commission in the event a municipality's bond rating fell below investment grade with a threat of default, empowering such commissions to impose taxes and make appropriations to prevent a deficit and restore financial stability. In 2003, the General Assembly enhanced the state's control over municipal finances to allow for more continuous monitoring and response to municipal budgeting. This new process requires municipalities to submit annual budget reports to the state office of municipal affairs; if these reports show a deficit, the municipality is required to submit a corrective action plan for approval by the municipal affairs office. If the plan is deemed insufficient or is not submitted in a timely manner, the state can ask the superior court for mandatory injunctive relief, implement a budget review commission, or withhold state aid. During the Great Recession, cities and towns in Rhode Island and across the United States found themselves in fiscal straits as a simultaneous drop in home values and state aid meant that the two largest sources of municipal revenue were cut dramatically for the first time in 30 years. In addition to large unfunded pension liabilities, these forces brought several municipalities close to financial insolvency. In response, the Rhode Island General Assembly elected to strengthen its control over municipal finances, enacting the Fiscal Stability Act in 2010. There remain many questions as to whether this is still necessary or even appropriate, as municipalities have been required to work in a balanced budget environment, while the state has continued to function with a significant structural deficit, drawing into question the sustainability of the state supported program, and the reliability of annual municipal and education aid.

The Town finds itself prepared to improve and adapt to delivering public services in a different and more accessible format. We have proceeded with the implementation of major internal changes by instituting modified collections systems changes, internal financial management systems, auditing practices, investments, financial advisor services, management of health benefits, general liability programs, purchasing and

procurement practices, personnel and payroll management services, pending public portal access and many other internal approaches to achieving a higher level of efficiency. This work continues today and will continue each year as the community advances.

In consideration of these factors, the 2027 fiscal year Town Manager's proposed budget presented here to the Town Council requires an overall **Tax Levy increase of 6.88%**. This proposal requires a **residential tax rate increase of $1.19 cents, to $16.76**, which represents a **7.6% increase in the rate**, from the previous year's rate of **$15.57**. This program also allows for a proposed increase in the **Commercial Tax Rate of .75 Cents to $27.75**, up from $27.00 in FY2026, and the **Personal Property Tax Rate is proposed to remain the same at $45.50** in the present year based on legislation passed in June 2023. This proposal also includes a **School Tax Transfer recommendation of $44,683,460 or 4.0%, an increase of $1,718,595 over FY2026**. A similar 4% overall transfer increase was also initiated in FY2026.

In presenting this budget program to the Town Council and the community, the decisions made are always challenging even during more stable economic periods. All such decisions require significant compromise and planning as we seek to address and balance many priorities within the community. This emphasis cannot be more important than during a period in which large-scale debt is being incurred in order to address and sustain all critical service needs within the various Town departments, including the School District. These decisions can at times negatively impact a community's ability to fund local initiatives until financial relief can be provided at a future date. These recommendations are not made lightly, and they are made with a full understanding of all of the community-wide influences and advocacy groups that can support and defend a dedication of resources in a specific area or toward a specific initiative. I look forward to our future budget discussions and hope that they are both constructive and forward thinking as we seek to integrate creative approaches to delivering local government services and in positioning the Town well to address our local needs and ability to fund those needs as a community.

As I complete my seventh year as Town Manager, I continue to be impressed and influenced by the community's residents and by our professional staff. The challenges and work may change over time, but it is always present when it comes to making difficult decisions in balancing the diverse priorities within a community. I have experienced many examples in recent years of people coming together to help each other through difficult periods of uncertainty, while facing some difficult personal and professional challenges combined with different approached and opinions on various and times divisive topics.

This is the mindset and spirit that is necessary to overcome challenging times with a stronger and more sustainable community-centric mindset. I am confident that in working together, we will have much to be proud of in accomplishing this and in achieving our agreed upon local community goals.

In closing, I would like to acknowledge the contributions provided to the budget development process by the entire Town professional staff, led by our senior team of Department Heads. The process involved in developing

a broad-based, balanced and financially prudent program addressing all community priorities, is no small task and not taken for granted by me or the Town Council. This commitment and sensitivity to various community priorities expressed by the town's professional team, public officials, other local stakeholders and community members at-large, should be commended. I need to express an added acknowledgment to the efforts of the Towns Finance Director, Patricia Sunderland and our Administrative Services Manager, Rose Emilio. In their high-level professional roles working on behalf of the community, they both continue to exhibit a heightened commitment and a wealth of knowledge in the municipal finance and management fields, as expressed through the respect of their counterparts and well-established working relationships around the state. In offering that high level of professional insight, and in coordinating with the Towns many departments, as well as adding a heightened level of care for the workforce and community at-large, I would also like to acknowledge their direct efforts in the development of this budget document as the accurate delivery of this proposal would not have been possible without their professional leadership. I am pleased to be able to deliver this FY2027 proposed budget document to the Town Council for your consideration.

East Greenwich Community, Labor/Economic Forces and Open Space

East Greenwich, the eighth-oldest municipality in the State of Rhode Island, derives its name from the original Greenwich in Kent County, England. Encompassing approximately 16.71 square miles in the central portion of the State, the Town is uniquely defined by its geography. Its eastern boundary meets Narragansett Bay, providing access to a protected shoreline and working waterfront, while its western edge rises gradually into rolling hills that historically supported agricultural use.

For more than three centuries, East Greenwich evolved as a community rooted in both maritime and agrarian traditions. The harbor served as a reliable source of economic activity, particularly through shellfishing and related trades that sustained generations of waterfront families. Simultaneously, the western portions of Town were characterized by dairy farms and open agricultural land extending toward West Greenwich. Overlooking this working landscape was the Hill District, where professionals, merchants, and civic leaders established homes that reflected both modest prosperity and the Town's early economic stability.

By 1929, at the onset of the Great Depression, East Greenwich had a population of approximately 3,666 residents. Despite the national economic downturn, the community demonstrated resilience. Local businesses organized to stimulate economic activity, Main Street remained an active commercial corridor, and institutions such as the Greenwich Theatre (now the Greenwich Odeum) served as important cultural anchors. This early example of local economic coordination reflects a longstanding tradition of community-driven response to broader economic forces.

Following World War II (1939–1945), East Greenwich entered a period of sustained growth. The 1950s marked a transition from a primarily local, production-based economy to a more diversified suburban community. Commercial reinvestment along Main Street replaced older mill housing, while retail anchors such as Woolworth's, Almac's Supermarket, Thorpe's Drug Store, and Newport Creamery became fixtures of daily life. Although these establishments have since evolved or been replaced, the corridor continues to serve the same essential role as the Town's economic and social center.

Regional infrastructure investments in the mid-20th century significantly altered East Greenwich's economic trajectory. The completion of Interstate 95 in 1969, followed by the Route 4 connection, positioned the Town as highly accessible within the State and the broader Northeast corridor. This accessibility attracted corporate and professional investment, including the presence of Bostitch along Route 2, and supported the expansion of residential development west of Route 2. Large-lot subdivisions and suburban neighborhoods emerged, reshaping the Town's land use patterns while increasing demand for municipal services.

As development pressures increased, East Greenwich took deliberate steps to preserve its historic character and environmental assets. Although historic district zoning was not formally adopted until 1976, the Town had already recognized the significance of key landmarks such as the Armory of the Kentish Guards and Windmill Cottage. The momentum generated by the Town's Tercentenary Celebration in 1977 further reinforced a community-wide commitment to preservation. Today, historic district overlay zones and land use regulations reflect a careful balance between growth, cultural stewardship, and protection of community character.

The 1990s represented another pivotal period, shaped by both demographic growth and shifts in Rhode Island's broader economic landscape. East Greenwich's population increased by 9.1% during this decade, while the State experienced a surge in the restaurant and hospitality sector. The Town capitalized on this trend, strengthening its downtown and waterfront as destinations for dining and commerce. A defining moment during this period was the acquisition and restoration of the Old Kent County Courthouse. Through grassroots advocacy and investment, the building was transformed into the Town Hall in 1996, anchoring Main Street as both a civic and economic hub.

Since the early 2000s, East Greenwich has continued to diversify its economic base. The growth of healthcare-related services, professional offices, and the presence of the New England Institute of Technology have contributed to a more knowledge-based and service-oriented local economy. The waterfront and marina district remains among the most economically productive in the State, while the food and beverage sector has achieved strong regional recognition. These industries collectively reflect broader labor market trends, including a shift toward service, healthcare, education, and small business entrepreneurship.

At the same time, the Town has maintained a strong commitment to open space and recreational resources as essential components of community well-being and economic value. Assets such as Scalloptown Park, Boesch Farm, Eldredge Park, McHale Nature Trail, High School Complex, the 40 acre Mawney/Pine Property and the 125 acre Tanner-Clark Preserve provide residents and visitors with access to natural landscapes, passive recreation, and coastal amenities. Ongoing and planned investments in recreational infrastructure, like the Eldredge Schools future transition into a multi-generational recreation center, underscore the Town's recognition that open space and community recreation is not only a quality-of-life benefit, but also a key factor in economic competitiveness and long-term sustainability.

Population growth in East Greenwich has remained steady in the modern era. Between 2010 and 2020, the Town experienced an 8.9% increase, reaching a population of 14,312. Current estimates place the 2025 population at approximately 14,746, reflecting continued, albeit more moderate, annual growth. While this growth reinforces the Town's desirability, it also necessitates thoughtful municipal adaptation. Service delivery models, infrastructure capacity, and long-term planning must evolve to meet increasing demand while preserving the high level of service residents expect.

Public education continues to play a central role in shaping both community identity and economic vitality. East Greenwich Public Schools are consistently recognized among the highest-performing districts in Rhode Island, serving as a major driver in attracting and retaining families. The District is currently engaged in a comprehensive master planning effort, supported by approximately 70% voter approval in a recent referendum authorizing $150 million in capital improvements. This transformational initiative includes the development of two new elementary schools (grades 1–5), the establishment of a dedicated early childhood center, significant upgrades to the high school, and the phased closure of the Eldredge Elementary School (constructed in 1927).

Taken together, these investments in education, infrastructure, economic development, and open space reflect a broader strategic alignment. East Greenwich continues to balance growth with preservation, economic

opportunity with community character, and modern service demands with long-standing civic values. This integrated approach positions the Town to respond effectively to evolving labor and economic forces while maintaining the quality of life that defines the East Greenwich community.

EAST GREENWICH

POPULATION	HOUSEHOLDS	MEDIAN HOUSEHOLD INCOME		
14,407	5,281	$149,577	83% OWN	17% RENT

HOUSING COSTS

MEDIAN SINGLE FAMILY

Home price	$800,000
Monthly housing payment	$6,621

5 YEAR COMPARISON: 2019 $494,999 ↑ 2024 62% INCREASE

$264,823 Income needed to afford this

AVERAGE 2-BEDROOM RENT

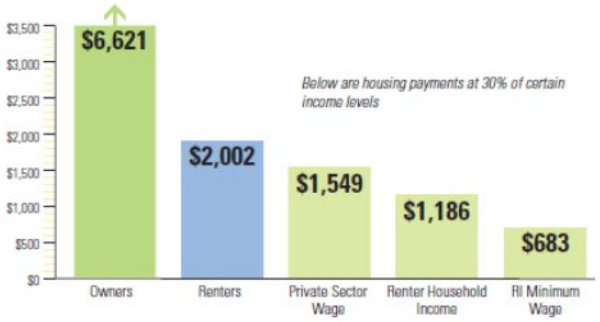
Rental payment $2,002

5 YEAR COMPARISON: 2019 $2,053 ↓ 2024 2% DECREASE

$80,080 Income needed to afford this

AFFORDABILITY GAP

MONTHLY COSTS: OWNERS & RENTERS



COST BURDENED HOUSEHOLDS

1,241 HOUSEHOLDS ARE COST BURDENED



A household is considered burdened if it spends 30% or more of its income on housing costs.

CURRENT HOUSING & DEVELOPMENT

HOUSING STOCK

Total	Single family	Two or more
5,598	76%	24%

INFRASTRUCTURE

REGION: Central

Public Water: ○ Nearly Full ● Partial ○ None

Public Sewer: ○ Nearly Full ● Partial ○ None

MULTIFAMILY BY RIGHT

Permitted right in one or more zones

● Yes ○ No

RESIDENTIAL DEVELOPMENT ORDINANCES

ADU	AHTF	AR	CP	FZ
G/VC	ID	IZ	MU	TOD

2024 BUILDING PERMITS:

Total 21 | Single family 17 | Two or more 0 | ADU 4

LOW AND MODERATE INCOME HOUSING

RI General Law: 45-53-3(9)

Number of households below HUD 80% area median income: 1,285

CURRENT 7.21% % of year-round housing stock

394* # of long-term affordable homes

*25 vouchers

Elderly	Family	Special Needs
36%	55%	9%

ADDED UNITS		PRESERVED RENTALS
Ownership 5	Rental 5	0

State-Funded Homes
BUILDING HOMES RHODE ISLAND (I - IV): 102

2025 Housing Fact Book | HousingWorks RI @ RWU | 47

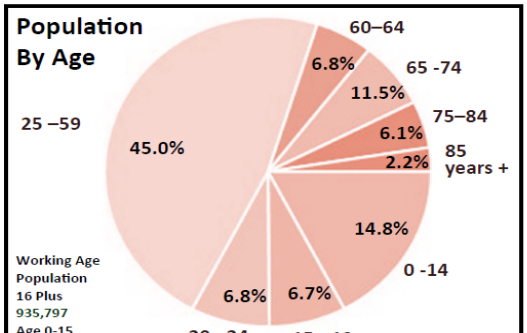
RI LABOR MARKET INFORMATION

RI Population
1,112,308

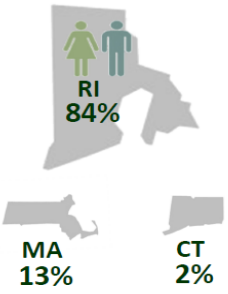


Female 50.8% | Male 49.2%

Population by Gender



Our residents work in...



Source: US Census Bureau, 2024 ACS 1-Year Estimates Table DP05

Source: 2016-2020 American Community Survey

Workers in Rhode Island

Our workers live in...



Source: 2016-2020 American Community Survey

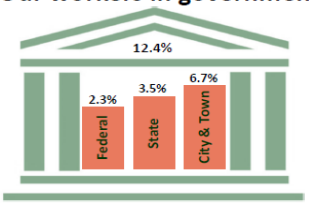
Our workers work in...

Providence	22.6%
Warwick	9.7%
Cranston	7.1%
East Providence	4.5%
North Kingstown	4.5%
Johnston	4.3%

Top

Source: 2025 2nd Quarter QCEW Private & Government

Our workers in government...



Source: Source: 2025 2nd Quarter QCEW

Where do they work?

Private Sector	Workers	Average Earnings
Health Care & Social Assistance	84,468	$62,583
Accommodation & Food Services	51,933	$30,134
Retail Trade	47,447	$41,585
Manufacturing	39,893	$71,910
Professional & Technical Services	30,987	$104,871
Administrative & Waste Services	28,474	$54,865
Finance & Insurance	25,109	$114,113
Educational Services	22,864	$65,978
Construction	22,207	$81,518

Source: 2024 Annual QCEW

Companies

	41,811 Small Employers (<20 employees)	2,856 Mid-Size Employers (20-99 employees)	572 Large Employers (100+ employees)
Portion of Firms	92.4%	6.3%	1.3%
Portion of Workers	113,491 — 26.6%	113,385 — 26.5%	200,210 — 46.9%

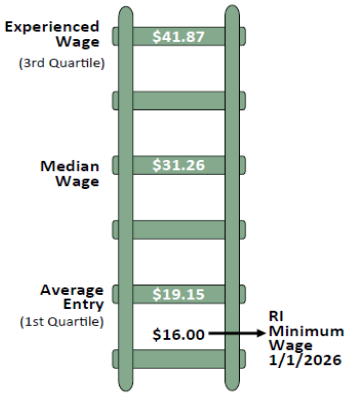
Most of our companies have less than 20 workers.

Almost half of our employees work for companies with more than 100 employees.

Employees

Source: March 2024 QCEW

What do they earn?



Source: RI LMI May 2024 OEWS

Occupational Group	Lower	Upper	Median	Experienced
All Occupations	**$ 14.94**	**$ 18.51**	**$ 25.98**	**$ 39.86**
Management	$ 30.96	$ 42.74	$ 59.06	$ 80.11
Business & Financial Operations	$ 24.70	$ 30.50	$ 39.85	$ 51.69
Computer & Mathematical	$ 28.62	$ 38.73	$ 50.48	$ 63.97
Architecture & Engineering	$ 30.79	$ 38.84	$ 50.54	$ 65.66
Life, Physical, & Social Science	$ 22.43	$ 30.08	$ 42.21	$ 55.40
Community & Social Service	$ 18.69	$ 22.48	$ 28.34	$ 38.01
Legal	$ 20.17	$ 26.22	$ 38.41	$ 64.08
Education, Training, & Library	$ 14.86	$ 21.84	$ 31.76	$ 44.83
Arts, Design, Entertainment, Sports, & Media	$ 17.54	$ 22.72	$ 29.85	$ 41.39
Healthcare Practitioners & Technical	$ 23.12	$ 34.40	$ 43.60	$ 58.38
Healthcare Support	$ 16.28	$ 18.64	$ 21.00	$ 22.76
Protective Service	$ 15.69	$ 19.55	$ 29.05	$ 37.64
Food Preparation & Serving Related	$ 14.00	$ 14.50	$ 16.94	$ 22.26
Building & Grounds Cleaning & Maintenance	$ 14.85	$ 17.08	$ 18.77	$ 22.60
Personal Care & Service	$ 14.00	$ 14.59	$ 17.32	$ 21.23
Sales & Related	$ 14.30	$ 15.27	$ 18.45	$ 30.77
Office & Administrative Support	$ 17.06	$ 19.89	$ 23.40	$ 29.16
Construction & Extraction	$ 20.81	$ 24.38	$ 30.82	$ 38.65
Installation, Maintenance, & Repair	$ 17.87	$ 22.71	$ 28.93	$ 37.17
Production	$ 15.12	$ 17.96	$ 22.90	$ 29.85
Transportation & Material Moving	$ 14.47	$ 16.87	$ 20.00	$ 25.60

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Published January 2026

EAST GREENWICH

Population	2010	2020	2024
Total Population	13,146	14,312	14,554
Male	6,272	7,083	7,163
Female	6,874	7,229	7,391
16 years +	10,202	11,316	11,534
21 years +	9,391	10,072	10,682
65 years +	2,168	2,558	2,595
White	12,255	12,275	12,078
Black/African American	107	158	177
American Indian & Alaskan Native	19	12	5
Asian & Pacific Islander	540	832	1,322
Some other race	45	153	216
Two or more races	180	882	756
Hispanic or Latino (of any race)	227	595	543
Educational Attainment	2010	2020	2024
Population (Age 25+)	9,056	9,095	10,190
Less than 9th grade	0.3%	0.7%	1.0%
9th-12th, no diploma	3.2%	2.8%	1.2%
High School Graduate / GED	17.6%	13.2%	11.6%
Some College, no degree	11.2%	14.8%	11.9%
Associate Degree	8.8%	4.5%	4.5%
Bachelor Degree	34.7%	33.0%	34.0%
Graduate/Professional Degree	24.2%	31.0%	35.9%
	2010	2020	2024
Median Household Income	$93,636	$125,299	$177,090
Annual Average Labor Force Estimates	2010	2020	2024
Labor Force	7,069	7,211	7,680
Employment	6,299	6,611	7,383
Unemployment	770	600	297
Unemployment Rate	10.9	8.3	3.9

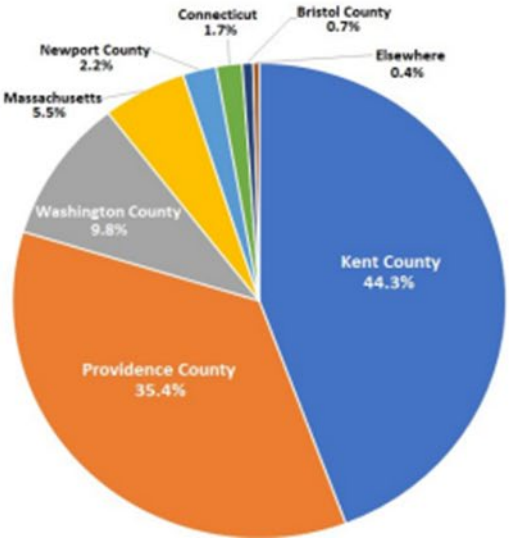
Establishment Employment	2020	2023	2024
Total Private & Government	7,324	8,851	8,957
Total Private Only	6,688	8,155	8,237
Health Care & Social Assistance	1,478	1,723	1,991
Accommodation & Food Services	1,170	1,639	1,581
Professional & Technical Services	667	806	867
Government	775	696	720
Retail Trade	637	732	712
Educational Services	563	641	602
Administrative Support & Waste Mngmnt.	327	564	466
Other services	281	363	354
Construction	268	208	271
Manufacturing	306	304	256
Management of Companies & Enterprises	223	284	229
Finance & Insurance	182	211	192
Wholesale Trade	172	178	166
Arts, Entertainment, & Recreation	66	133	158
Transportation & Warehousing	63	117	135
Information	77	113	117
Real Estate & Rental & Leasing	54	104	104
Agriculture, Forestry, Fishing & Hunting	13	*	*
Mining	*	*	*
Utilities	*	*	*

- East Greenwich's total population grew by 8.9 percent during the 2010's, with the addition of 1,166 people. Between 2020 and 2024, East Greenwich gained 242 (+1.7%) residents.
- 74.4 percent of East Greenwich residents 25 years and older had a college degree (Associate or higher) in 2024. The share of local residents without a high school diploma or GED decreased between 2010 and 2024, falling from 3.5 percent to 2.2 percent.
- Between 2023 and 2024, total employment in East Greenwich increased by 106 (+1.2%) jobs. Private sector employers reported a gain of 82 (+1.0%) jobs, public sector employment grew by 24 (+3.4%) jobs. In comparison, statewide total employment grew by 7,199 (+1.5%) jobs.
- East Greenwich's unemployment rate averaged 3.9 percent in 2024, tied for the 17th lowest in RI and below the state average of 4.3 percent.

Language Population Age 18-64, 2024

Percent of population that speak only English or another language & English either 'well' or 'very well'	99.8%
Percent of Population that Speak English 'not well' or 'not at all'	0.2%
Language Spoken:	
Speak Spanish	0.0%
Speak Other Indo-European	0.0%
Speak Asian/Pacific Islander	0.2%
Speak Other Languages	0.0%

Where Kent County Residents Work, 2020



STATE OF RHODE ISLAND

Population	2010	2020	2024
Total Population	1,052,567	1,097,379	1,101,801
Male	508,400	531,730	540,637
Female	544,167	565,649	561,164
16 years +	857,232	914,401	920,328
21 years +	771,272	830,720	841,734
65 years +	151,881	200,461	206,231
White	856,869	782,920	775,483
Black/African American	60,189	62,168	61,142
American Indian & Alaskan Native	6,058	7,385	5,430
Asian & Pacific Islander	31,011	39,497	39,706
Some other race	63,653	103,615	86,166
Two or more races	34,787	101,794	133,874
Hispanic or Latino (of any race)	130,655	182,101	194,915
Educational Attainment	2010	2020	2024
Population (Age 25+)	708,598	741,370	783,801
Less than 9th grade	7.0%	4.7%	4.8%
9th-12th, no diploma	9.4%	6.1%	5.5%
High School Graduate / GED	28.2%	28.0%	26.6%
Some College, no degree	17.5%	18.0%	17.4%
Associate Degree	7.6%	8.2%	8.0%
Bachelor Degree	18.5%	21.0%	22.4%
Graduate/Professional Degree	11.9%	14.0%	15.4%
	2010	2020	2024
Median Household Income	$54,902	$70,305	$87,796
Annual Average Labor Force Estimates	2010	2020	2024
Labor Force	571,220	569,990	590,678
Employment	504,776	517,492	565,041
Unemployment	66,444	52,498	25,637
Unemployment Rate	11.6	9.2	4.3

Establishment Employment	2020	2023	2024
Total Private & Government	444,633	487,974	495,173
Total Private Only	385,120	427,057	433,419
Health Care & Social Assistance	75,452	81,103	84,457
Government	59,514	60,916	61,754
Accommodation & Food Services	38,939	51,151	51,938
Retail Trade	44,167	47,443	47,462
Manufacturing	37,414	40,389	39,888
Professional & Technical Services	25,606	30,054	30,997
Administrative Support & Waste Mngmnt.	26,988	28,682	28,476
Finance & Insurance	25,629	25,281	25,095
Educational Services	18,928	21,408	22,869
Construction	19,629	21,519	22,209
Other services	15,205	17,921	18,209
Wholesale Trade	14,918	16,333	16,351
Transportation & Warehousing	10,693	11,419	11,320
Management of Companies & Enterprises	12,620	10,839	10,283
Arts, Entertainment, & Recreation	5,720	8,073	8,632
Real Estate & Rental & Leasing	5,675	6,559	6,580
Information	5,241	5,802	5,643
Utilities	1,101	1,611	1,708
Agriculture, Forestry, Fishing & Hunting	945	1,229	1,137
Mining	183	172	149

Rhode Island (4.3%) was tied for the 11th highest annual average unemployment rate in the country in 2024. Nevada (5.6%), had the highest rate in the country. The annual average unemployment rate for the United States as a whole in 2024 was 4.0 percent.

Rhode Island's total population increased by 4.3 percent during the 2010's, with the gain of 44,812 people, while between 2020 and 2024, Rhode Island gained 4,422 (+0.4%) residents.

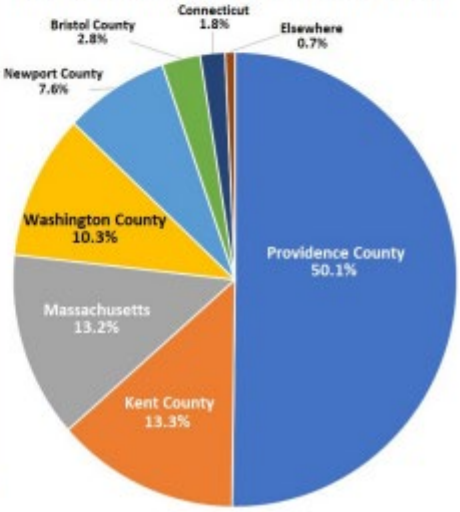
Over forty-five percent (45.8%) of Rhode Island residents 25 years and older had a college degree (Associate or higher) in 2024. The share of state residents without a high school diploma or GED decreased between 2010 and 2024, falling from 16.4 percent to 10.3 percent.

Between 2023 and 2024, employment in Rhode Island increased by 7,199 (+1.5%) jobs. Private sector employers reported a gain of 6,362 (+1.5%) jobs, while public sector employment rose by 838 (+1.4%) jobs.

Language Population Age 18-64, 2024

Percent of population that speak only English or another language & English either 'well' or 'very well'	95.3%
Percent of population that speak English 'not well' or 'not at all'	4.7%
Language Spoken	
Speak Spanish	3.8%
Speak Other Indo-European	0.5%
Speak Asian/Pacific Islander	0.3%
Speak Other Languages	0.1%

Where Rhode Island Residents Work, 2020



STATE OF RHODE ISLAND

The percentage of Rhode Islanders who spoke only English or spoke another language and English either well or very well increased from 94.7 percent in 2010 to 95.3 percent in 2024.

The percentage of total residents aged 18 to 64 that spoke Spanish while speaking English either not well or not at all increased from 3.7 in 2010 to 3.8 in 2024, representing 25.9 percent of all Spanish-speaking Rhode Islanders.

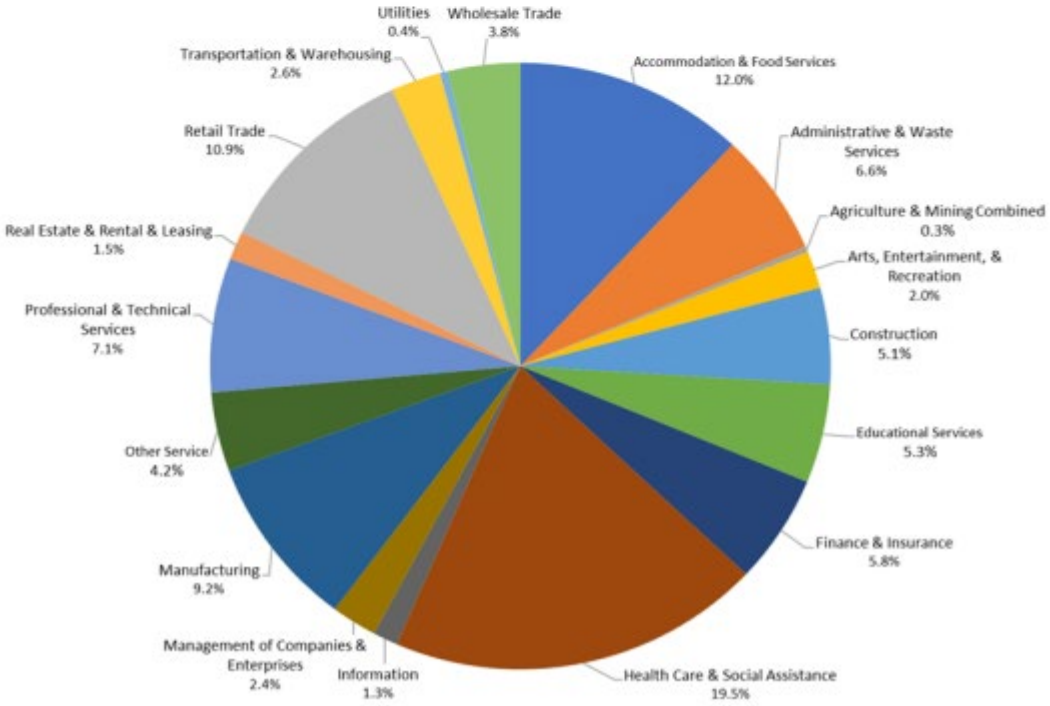
The Health Care & Social Assistance (19.5%) industry sector employs the largest percentage of private Rhode Island workers, followed by Accommodation & Food Services (12.0%) and Retail Trade (10.9%).

In 2024, Providence (97,963) had the largest number of private sector workers in the state, followed by Warwick (43,925) and Cranston (29,279). Foster (402) and Little Compton (699) had the fewest number of workers.

Language Spoken at Home by Ability to Speak English, 2024

18 to 64 years:	688,145	
Speak only English	516,400	
% of age group	75.0%	
Speak Spanish:	102,102	
% of age group	14.8%	
Speak English "very well"	53,862	52.8%
Speak English "well"	21,756	21.3%
Speak English "not well"	14,668	14.4%
Speak English "not at all"	11,816	11.6%
Speak other Indo-European languages:	42,435	
% of age group	6.2%	
Speak English "very well"	31,197	73.5%
Speak English "well"	7,983	18.8%
Speak English "not well"	2,770	6.5%
Speak English "not at all"	485	1.1%
Speak Asian & Pacific Island languages:	18,121	
% of age group	2.6%	
Speak English "very well"	12,323	68.0%
Speak English "well"	3,748	20.7%
Speak English "not well"	1,726	9.5%
Speak English "not at all"	324	1.8%
Speak other languages:	9,087	
% of age group	1.3%	
Speak English "very well"	5,400	59.4%
Speak English "well"	2,961	32.6%
Speak English "not well"	311	3.4%
Speak English "not at all"	415	4.6%

PRIVATE EMPLOYMENT IN RHODE ISLAND BY INDUSTRY, 2024



RHODE ISLAND: A REGIONAL OVERVIEW

CENTRAL RI

Municipalities: Coventry, East Greenwich, Warwick, West Greenwich, West Warwick

Rhode Island's Central Region is anchored by one of the state's largest municipalities, Warwick, which is also home to the state's only international airport. The region's eastern half is defined by substantial suburban and commercial development served largely by public water and sewer. In addition to the airport, the city of Warwick envisions a plan for "City Centre Warwick" as a mixed use, multimodal center. Similarly, the town center of East Greenwich features dense, mixed use development patterns with opportunities for a transit hub. The region's western half is some of the most rural land in the state, offering extensive open space and forest and little public infrastructure.

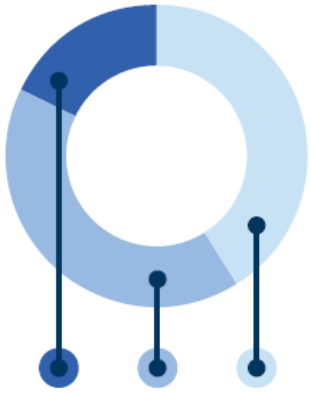
POPULATION 170,673

HOUSEHOLDS 72,743

DEMOGRAPHICS *Of any race

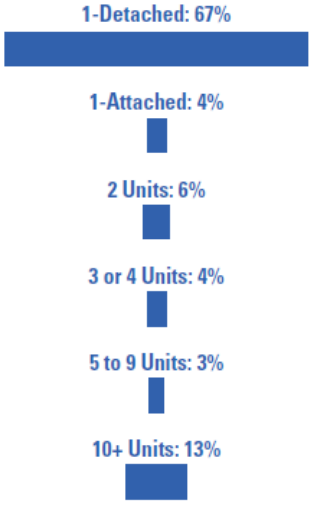


AGE COHORTS

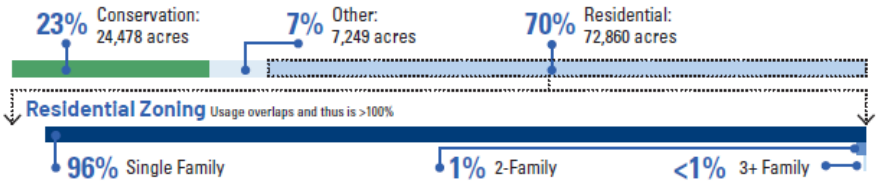


18% 0-17 | 41% 18-50 | 41% 51+

HOUSING UNITS BY BUILDING TYPE

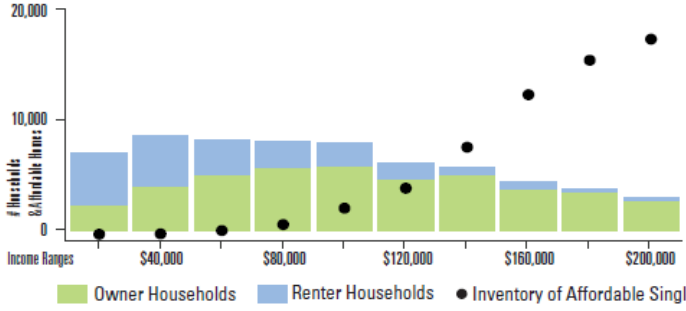


REGIONAL LAND USE



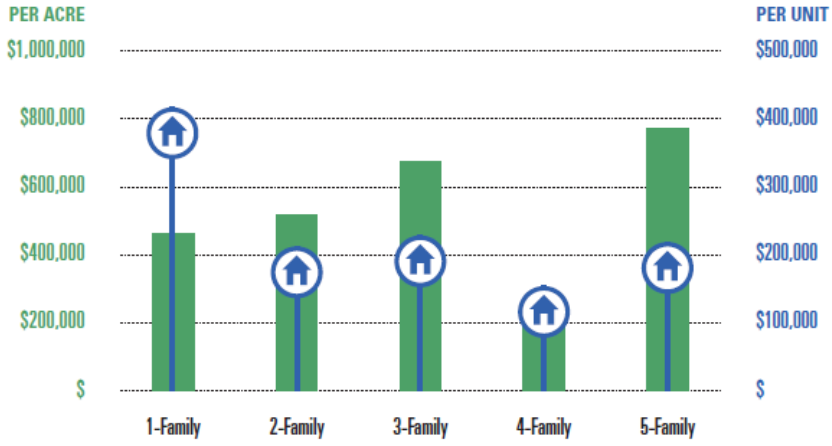
HOUSING AFFORDABILITY

Affordability of Region's Single Family Homes Inventory

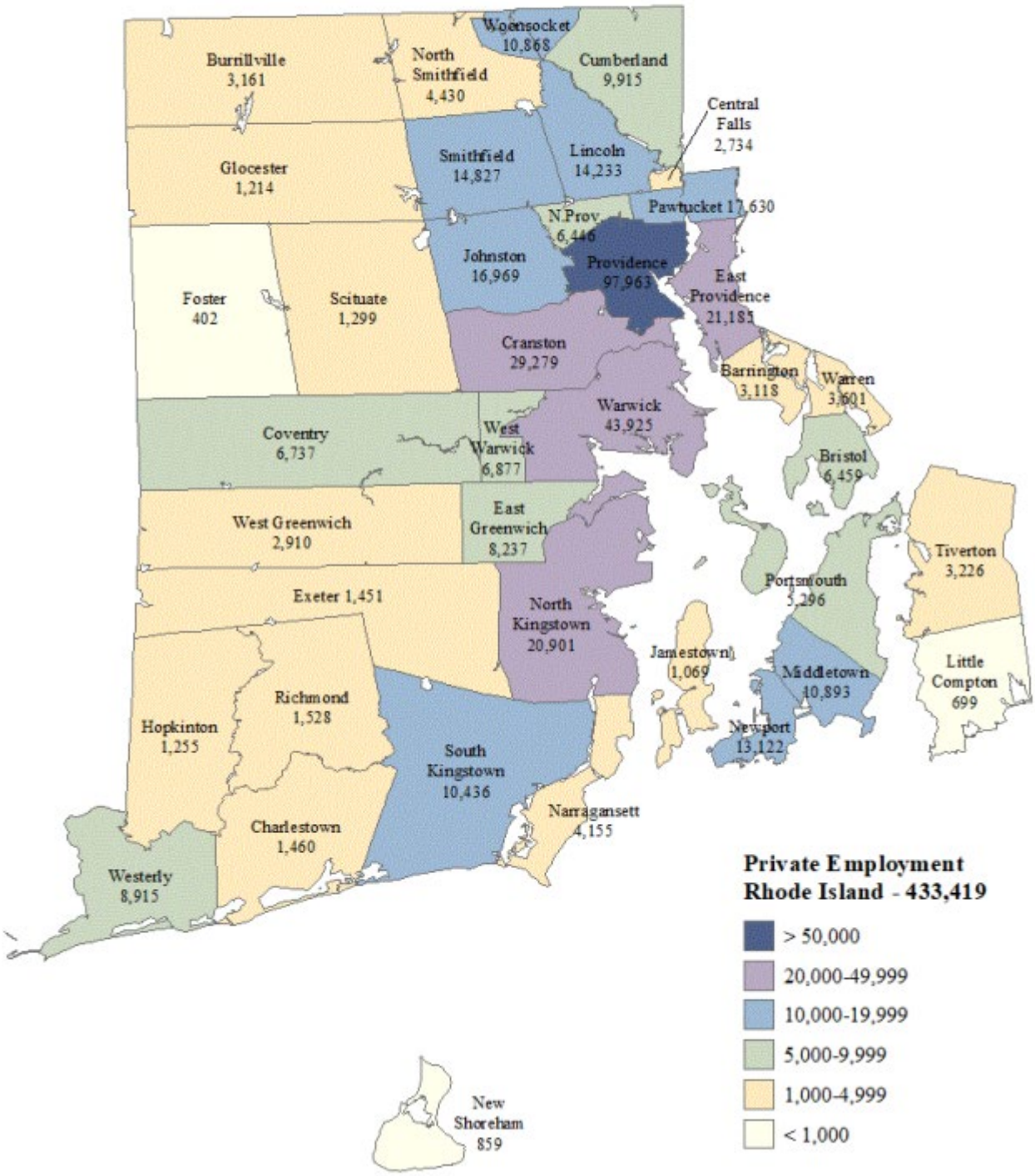


Only 28% or 20,449 Households in Central RI can afford the region's median home price of $404,000

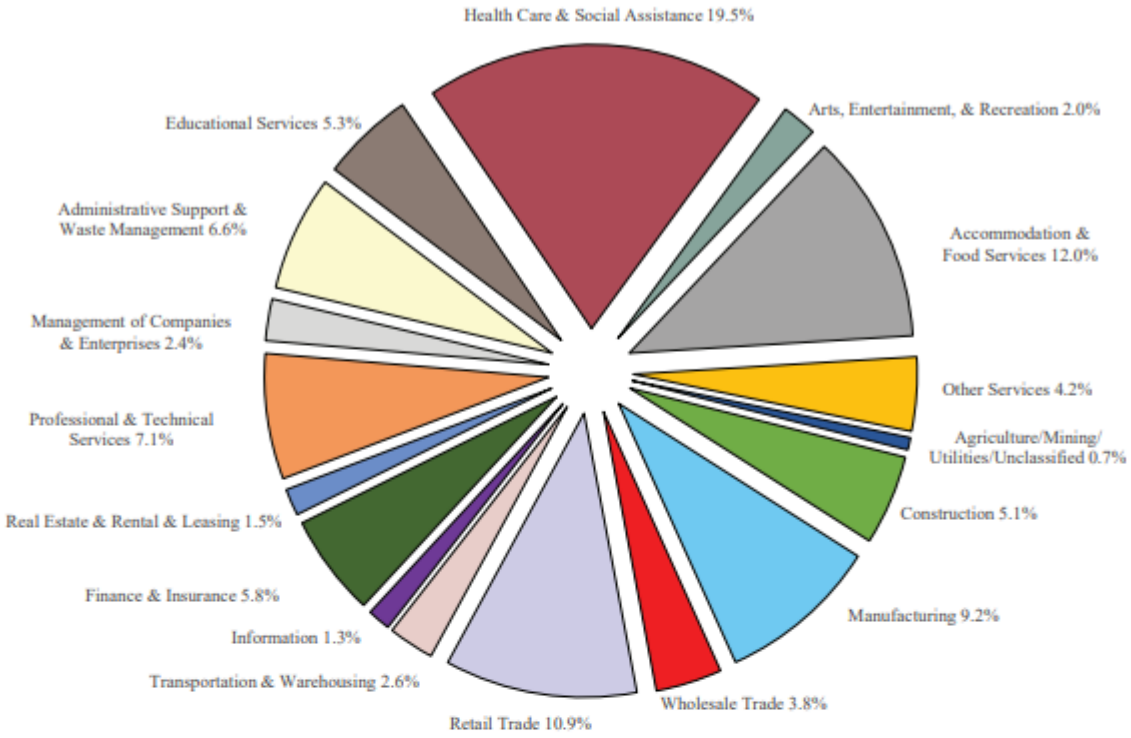
PROPERTY TAX AVERAGE ASSESSED VALUES



Rhode Island Private Covered Employment by City and Town 2024

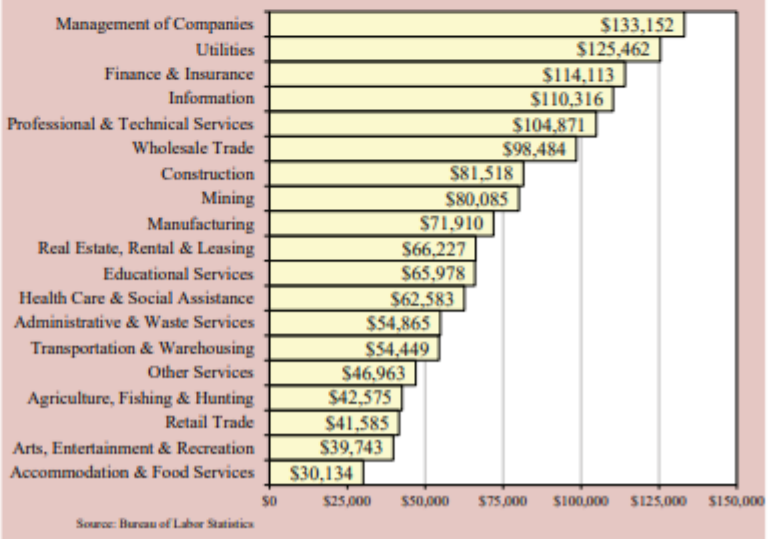


Rhode Island Private Employment, 2024



- The highest wages were paid in the Management of Companies ($133,152), Utilities ($125,462), Finance & Insurance ($114,113), Information ($110,316) and Professional & Technical Services ($104,871) sectors.
- In addition, four sectors; Wholesale Trade ($98,484), Construction ($81,518), Mining ($80,085) and Manufacturing ($71,910) paid over the 2024 average annual private sector wage of $66,498.
- Within the public sector, federal employees working in Rhode Island earned the highest annual average wage ($102,526), followed by state ($87,586) and local ($69,414) government segments.

RI Private Sectors by Average Annual Wage, 2024



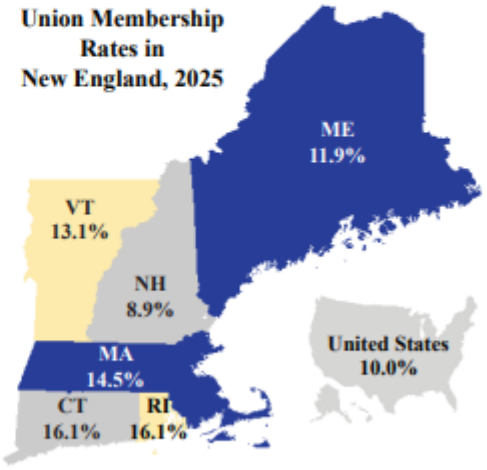
Source: Bureau of Labor Statistics

DLT Department of Labor and Training
RHODE ISLAND

Union Membership in Rhode Island, 2025

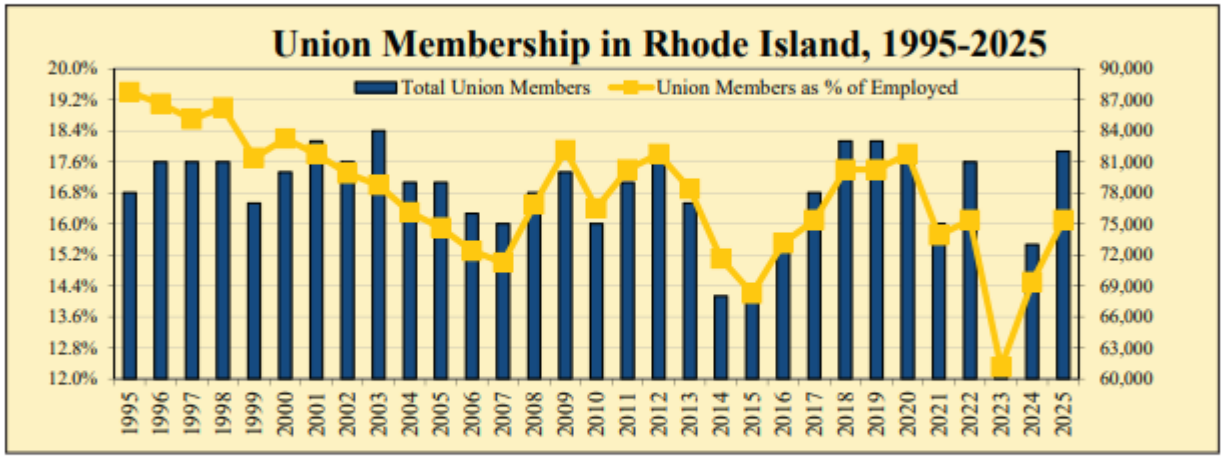
According to the Bureau of Labor Statistics (BLS), 16.1 percent (82,000) of Rhode Island private and public sector workers were union members in 2025. This was up from 14.5 percent in 2024. The number of union members was 82,000, up 9,000 from 73,000 in 2024.

Nationally, the union membership rate was 10.0 percent in 2025, up one-tenth of a percentage point from 2024 and well below the 20.1 percent measured in 1983. Among the fifty states, Rhode Island (16.1%) was tied with Connecticut (16.1%) for the fifth highest union membership rate. Hawaii (24.8%), New York (21.3%), Alaska (18.1%) and Washington (18.0%) had the highest rates in the country, while South Dakota (2.3%), North Carolina (2.5%),South Carolina (2.7%) and Arkansas (2.8%) had the lowest union membership rates in 2025.



Regionally, Rhode Island (16.1%) and Connecticut (16.1%) had the highest union membership rates in New England, followed by Massachusetts (14.5%), Vermont (13.1%), Maine (11.9%) and New Hampshire (8.9%). Only New Hampshire had a union membership rate less than the national average.

Union members and workers whose jobs are covered by a union or employee association contract represented 11.2 percent of the nation's wage and salary workers and 17.5 percent of Rhode Island's wage and salary workers.



* 1983 is the first year for which comparable union data are available.
Data included within this report is derived from the Current Population Survey (CPS), a monthly survey of households conducted by the Bureau of Census for the Bureau of Labor Statistics. Union membership data refers to members of a labor union or an employee association similar to a union. Union representation data includes union members as well as workers who report no union affiliation, but whose jobs are covered by a union or an employee association contract. For more information on CPS data, please visit www.bls.gov/cps/.

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RHODE ISLAND

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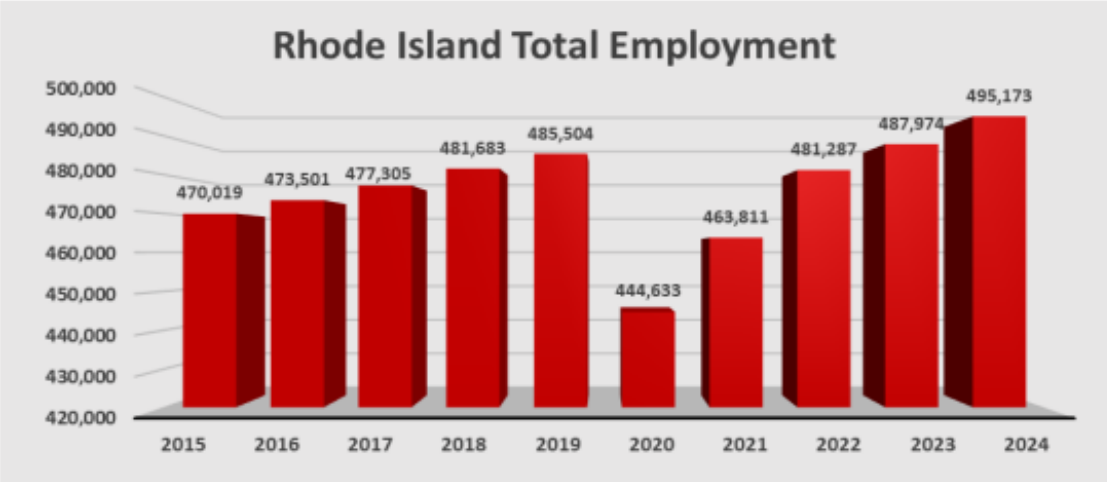
DLT Department of Labor and Training
RHODE ISLAND

State of Rhode Island
Ten Year Profile 2015-2024

Ten Year Profile, provides an economic snapshot of changes in Rhode Island over the ten year period of 2015-2024. Economic categories profiled include: Rhode Island total employment, wages, labor force and unemployment insurance statistics.

Employment:

In 2024, total covered employment in Rhode Island totaled 495,173, an increase of 25,154 (+5.4%) from the 2015 covered employment level of 470,019.



Wages:

Annual wages in Rhode Island averaged $68,284 in 2024. Overall, the annual wage in RI is up 17,676 or 34.9 percent since the 2015 annual average wage of $50,608.



Source: RI Department of Labor and Training; Quarterly Census of Employment and Wages program

May 2025

A publication of the Labor Market Information Division
RI Department of Labor and Training, 1511 Pontiac Ave., Cranston, RI 02920 www.dlt.ri.gov TTY via RI Relay 711
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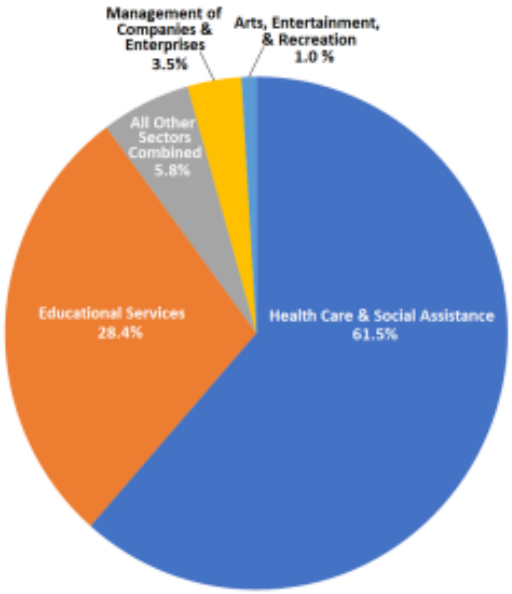
DLT Department of Labor and Training
RHODE ISLAND

TAX-EXEMPT EMPLOYMENT IN RHODE ISLAND

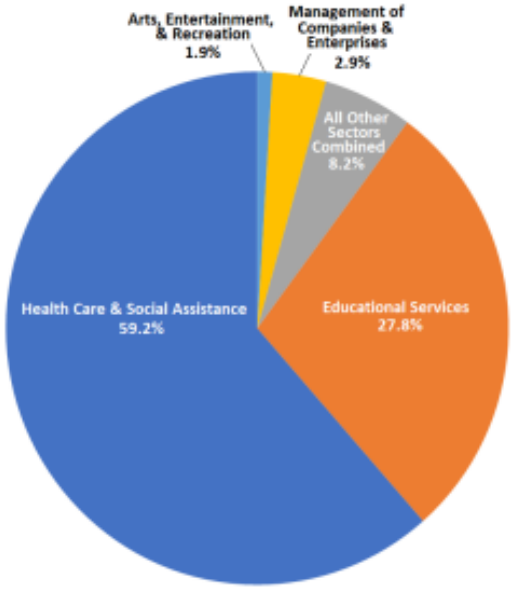
The 1,443 tax-exempt employers registered in Rhode Island paid over 4.5 billion dollars in wages to their 65,972 workers accounting for 15.2 percent of the state's private sector employment and 15.7 percent of the total private sector wages paid in 2024. Wages in the tax-exempt sector average $68,776 on par with the taxable average wage of $66,498.

TAX-EXEMPT WAGES & EMPLOYMENT

Tax-Exempt Wages



Tax-Exempt Employment



- Nearly 87 percent of the state's tax-exempt employment was found in the state's Private Education and Healthcare & Social Assistance sectors dominating the total employment in both sectors.
- Tax-exempt wages in the Health Care & Social Assistance sector averaged $71,369 compared to the $55,020 average paid to the sector's taxable workers.
- Tax-exempt wages in the Private Education sector averaged $70,246, nearly 44 percent more than the sector's taxable average of $48,791.
- The Management of Companies tax-exempt wages averaged $81,395; 43.9 percent less than the average of the sector's taxable wages of $145,103.

Sector	Number of Employers	Average Employment	Total Wages
Health Care & Social Assistance	513	39,076	$ 2,788,812,115
Educational Services	244	18,316	$ 1,286,617,836
All Other Sectors Combined	603	5,389	$ 261,656,539
Management of Companies & Enterprises	17	1,929	$ 157,010,276
Arts, Entertainment, & Recreation	66	1,262	$ 43,215,880

TAX-EXEMPT & TOTAL PRIVATE SECTOR EMPLOYMENT

Employers by Sector 2024	Tax-Exempt Employers	Taxable Employers	Total Employers	Total Employment
Health Care & Social Assistance	513	5,074	5,587	84,468
Educational Services	244	802	1,046	22,864
Management of Companies & Enterprises	17	265	282	10,283
Arts, Entertainment, & Recreation	66	687	753	8,632

In previous publications, we analyzed data related to non-profit organizations over the past several years. However, the data we have received this year pertains exclusively to tax-exempt employment, without distinction between, but including, non-profit data. As such, we are unable to make direct comparisons with non-profit data from previous years.

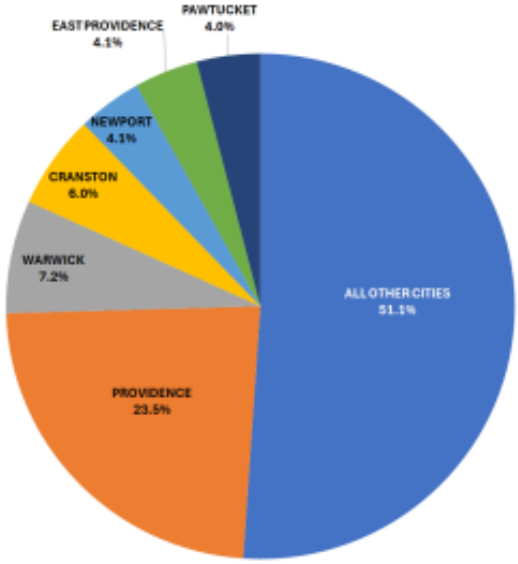
- Across all sectors, taxable employers significantly outnumber tax-exempt employers. For example, in Health Care & Social Assistance, taxable employers make up over 90% of total employers.

Tax Exempt & Total Private Sector Employment	2024
Total Private Sector Employment	433,419
Tax-Exempt Employment	65,972
Tax-Exempt Employment as a % of Total	15.2

- In 2024, tax-exempt employment accounts for 15.2% of the total private sector employment (433,419). This shows that nearly one-fifth of private sector jobs are in tax-exempt organizations, highlighting the significant role they play

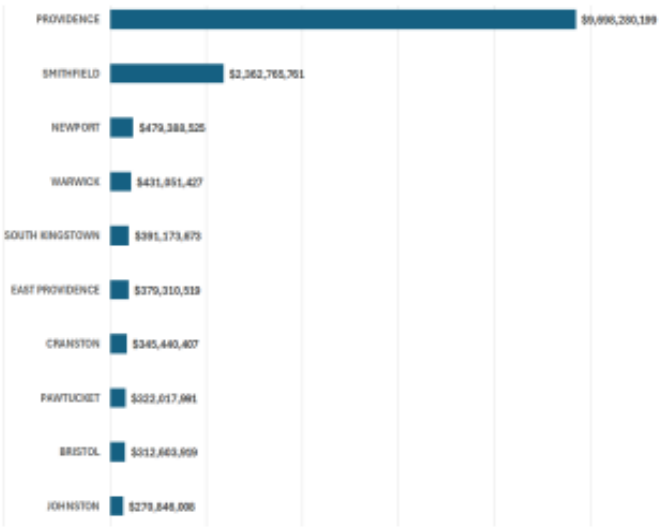
TAX-EXEMPT DATA BY LOCATION

TAX-EXEMPT EMPLOYERS BY CITY



Over Twenty-three percent of statewide tax-exempt employers are located in Providence.

TAX-EXEMPT GROSS REVENUE BY CITY



Source: IRS RI Exempt Organizations Business Master File Extract March 2025

Published June 2025

GEOGRAPHY & OPEN SPACE AND CONSERVATION PARCELS

East Greenwich is a coastal community encompassing approximately 16.71 square miles, of which 16.58 square miles is land and 0.13 square miles is water. Its geography reflects a defining blend of shoreline access along Narragansett Bay and inland topography characterized by wooded areas, rolling hills, and historically agricultural land. The Town's boundaries are generally defined by established transportation corridors, including Division Street to the north and west toward Warwick, Route 2 as a central spine, and Frenchtown Road forming a general boundary with North Kingstown to the south and east.

Despite continued development pressures, approximately twenty percent of East Greenwich's land area remains as undeveloped woods and farmland. This remaining open space is not only a vestige of the Town's agrarian past, but also a critical component of its environmental health, community identity, and long-term sustainability. As residential and commercial growth has accelerated over recent decades, the preservation of these lands has become increasingly important—and increasingly challenging.

The value of open space preservation in East Greenwich extends well beyond aesthetics. Protected lands serve multiple essential functions: they safeguard natural resources, protect groundwater recharge areas, and maintain wildlife habitats that contribute to ecological balance. Open space also plays a direct role in climate resilience, helping to manage stormwater, mitigate flooding, and reduce the impacts of coastal and inland environmental stressors. In a coastal community such as East Greenwich, these benefits are particularly significant.

Equally important is the role that preserved land plays in sustaining the Town's quality of life. Open space enhances neighborhood character, provides visual relief from development, and supports both passive and active recreational opportunities. Trails, wooded areas, and scenic landscapes offer residents access to nature within close proximity to where they live, an increasingly valued asset in a developed suburban environment. Studies and market trends consistently show that proximity to open space can also stabilize and enhance property values, reinforcing the economic rationale for preservation alongside its environmental and social benefits.

East Greenwich has demonstrated a long-standing commitment to these principles through a combination of strategic land acquisition, conservation easements, and the purchase of development rights. To date, the Town has preserved approximately 545.87 acres through these mechanisms. These efforts reflect a proactive approach, recognizing that once land is developed, opportunities for preservation are permanently lost.

In addition to permanently protected conservation parcels, the Town supports approximately 279 acres of active recreational land, including athletic fields, parks, and community-use facilities. When combined, these passive and active open space resources total more than 785 acres of public and private lands that contribute to the overall recreational network. This system provides a balanced approach, ensuring that residents have access to both structured recreational programming and unstructured natural spaces.

The Town's preservation efforts have also focused on accessibility and connectivity. Many conservation areas include maintained trail systems and linkages to adjacent open space, allowing for expanded use and a more cohesive recreational experience. Investments in stewardship—such as trail maintenance, signage, and habitat management—ensure that these lands remain both usable and environmentally protected over time.

Looking forward, East Greenwich continues to face the dual challenge of accommodating growth and housing, while preserving the natural and rural characteristics that define the community. This requires ongoing coordination between land use planning, zoning, capital investment, and community partnerships. The use of conservation easements, cluster development strategies, and targeted acquisitions will remain important tools in maintaining this balance.

Ultimately, the preservation of open space in East Greenwich represents a deliberate and sustained policy choice, one that prioritizes long-term community benefit over short-term development gain. These efforts not only protect the Town's environmental assets, but also reinforce its identity as a community that values livability, stewardship, and a high quality of life for current and future generations.

Inventory of Open Space and Conservation Parcels
2020
(Update of Comprehensive Community Plan Table 4A)

Parcel Name	Owner	Assessor's Map	Plat	Lot	Acres
Scalloptown Park	Town of East Greenwich	65	5	227	12.69
Briggs-Boesche Farm	Town of East Greenwich	10	19	46	74
Frenchtown Park	Town of East Greenwich	35	16	53	72.43
Laurel Wood	Town of East Greenwich	35	16	29	9.53
Fry Family Nature Preserve	Town of East Greenwich	42	16	12	43.7
Hunt River Preserve	Town of East Greenwich	18	17	16	11.59
Bleachery Woods	Town of East Greenwich	64	6	1	5.65
Westwoods Farms	Town of East Greenwich	58	14	128	11.54
Folger's Woods	Town of East Greenwich	69	12	472	15.05
Dark Entry Brook	Town of East Greenwich	84	9	22	3.32
Mystic Woods	Town of East Greenwich	8	19	246	20.88
Merriam Field	Merriam Trust	28	18	1	16.08
Briggs Farm Development Rights	Michael C Kent Revocable Trust	22	18	13 & 91	64.02
Reynolds Farm Dev.Rights	Michael Durand Revocable Trust	2	19	215	17.76
Tanner-Clark Preserve	Town of East Greenwich	15	19	30	127.77
Pine Farm	Town of East Greenwich	16	18	15	39.86
Total					545.87

EAST GREENWICH SCHOOL DISTRICT

School District Overview & Construction Initiative (FY2027)

Provided is an overview of the East Greenwich School District, along with an update on one of the most significant initiatives currently underway in our community, the School Construction Program and its impact on the FY2027 budget.

School District Overview

The East Greenwich School District currently serves approximately 2,400 students in a Pre-K through Grade 12 system, operating across six school facilities, with administrative offices located separately on Peirce Street. The District makeup today presently consists of buildings built in 1927 Eldredge, 1958 Hannaford, 1964 Frenchtown, 1969 High School, 1969 Meadowbrook and 2011 Cole Middle School.

Today, the District is organized across multiple grade configurations:

- Pre-K through Grade 2
- Grades 3 through 5
- Middle School, Grades 6 through 8
- High School, Grades 9 through 12

As part of the long-range planning process, the School Committee and Administration have approved a district-wide grade realignment, anticipated to take effect in Fall of 2027.

At that time, and in conjunction with our school construction investments, the District will transition to:

A centralized Early Childhood Center at Meadowbrook Elementary for Pre-K and Kindergarten

- A Grades 1 through 5 model at both Frenchtown and Hanaford Elementary Schools

This transition will also include the decommissioning of Eldredge Elementary School, allowing the District to better align facilities with enrollment and educational programming needs.

Why This Investment Is Necessary

Through an extensive Facilities Condition Assessment, it became clear that many of our school buildings, some dating back as far as 1927, require significant reinvestment.

While that assessment identified immediate maintenance needs, it also highlighted broader challenges:

- Outdated building systems
- Capacity and space limitations
- Gaps in meeting modern educational standards

In this investigation it became clear that maintaining the status quo was not a sustainable option. This initiative represents a necessary and forward-looking investment in both our educational system and our community infrastructure.

School Construction Initiative

To oversee this effort, the Town Council established the School Construction Committee in April 2025, in accordance with the Town Charter and the voter-approved bond authorization.

This Committee, comprised of Town, School, and community representatives, serves in an advisory and oversight role as we move through the construction phase of the project. The School Construction Committee (SCC) was established, Effective April 2025

The School Construction Committee as approved by the Town Council, by ordinance, in compliance with Town Charter, and legislatively approved Bond Act is continuing in its lead role in management of the project, with both Town Council and school Committee involvement and support. This is a twelve (12) member committee made up of the following individuals at this specific stage in the project, that will guide this project in an advisory capacity for the Town Council and School Committee as the Town Council makes numerous financial decisions associated with the construction of the noted improvements, and in meeting the educational priorities as established by the prior School Building Committee, School Administration and School Committee.

1. Mark Schwager - Town Council President
2. Michael Donegan - V.P Town Council
3. Andrew E. Nota, Town Manager
4. Patricia Sunderland - Town Finance Director
5. Albert Ranaldi - Town Planning Director / Alt. Designee DPW Director Fred Gomes
6. Alyson Powell - School Committee Chairperson
7. Will Hangan - School Committee Member
8. Dr. Thomas Kenworthy – School Superintendent
9. Bob Wilmarth - Director School Facilities
10. Coleen Smith - School Principal
11. David LaPlante - Public Member

**This SCC structure will remain in place through the completion of this project in 2029, although most likely with many committee member adjustments, due to staffing changes and future elections through the duration of this long-term project.

Project Scope

The approved bond program, authorized by the voters allows for borrowing of up to $150 million in support of this building initiative, with total costs expected to approach $160 mil.

This includes:

- New Frenchtown and Hanaford Elementary Schools
- Renovations at Meadowbrook Elementary School
- Additions and improvements at East Greenwich High School
- The Decommissioning of Eldredge Elementary School

These projects also include site work, athletic fields, parking, and all related infrastructure necessary to support modern school operations.

Project Delivery & Timeline

A professional and experienced project team has been compiled to deliver this work, including:

- LeftField as Owner's Project Manager
- Consigli Construction as Construction Manager
- Ai3 Architects as the design firm

Construction is expected to proceed on a phased but overlapping schedule:

- Major work at Frenchtown and Hanaford began in late 2025/early 2026
- Followed closely by work at the High School
- Work will follow later at Meadowbrook once the overall project design and budget are reconciled.

The target goal is to achieve substantial completion by Summer 2027, with flexibility in the schedule extending to 2029, consistent with State approval timelines.

Financial Impact – FY2027 Budget Context

From a financial standpoint, this project is already reflected in our budget planning. The Town has begun issuing debt associated with the bond authorization, and in FY2026 we saw:

- Approximately $3.5 million in gross interest costs
- Offset by investment income, resulting in a net impact of approximately $1.8 million

This cost carries forward into the FY2027 budget and represents a real and measurable impact on the tax levy.

However, it is important to frame this appropriately:

- This is a planned and voter-approved investment
- It is structured to take advantage of state reimbursement through RIDE
- And it positions the Town to avoid significantly higher costs associated with deferred maintenance and emergency repairs in the future

Project Perspective

This School Construction Initiative is the largest single capital investment the Town has undertaken in its history.

This effort extended beyond just buildings, it is also about:

- Supporting high-quality educational programming
- Aligning District facilities with modern standards
- Strengthening our community for the long term

At the same time, the community understands the financial responsibility that comes with this investment, and the Town remains committed to careful oversight, transparency, and fiscal discipline throughout the life of the project.

The impact of the initial element of debt issuance is expected to be felt in the form of interest obligations in FY26 in a gross amount of approximately $3.5 mil, minus investment income with Rhode Island Health and Educational Building Corp. (RIHBEC), leaving a net impact of approximately $1.8 mil. in the FY26 budget program with a corresponding impact on the overall tax levy.

The Town secured voter authorization to issue General Obligation Bonds and/or Notes in a Principal Amount not to exceed $150,000,000 for the purpose of Financing the Acquisition, Construction, Improvement, Renovation, Alteration, Furnishing and Equipping of Public Schools and School Facilities in the Town and all attendant expenses. This includes, but is not limited to, Costs of Design, Demolition, Athletic Fields, Landscaping, Parking, and Costs of Financing Schools that includes but is not Limited to: a New Build Replacement for the Frenchtown Elementary School, Additions and Renovations or a New Build Replacement for the Hanaford Elementary School, Renovations and Improvements to the Meadowbrook Elementary School, and Additions and Renovations to the East Greenwich High School. The Bod authorization was $150 mil. although that may include funding of up to $160 mil. to be invested in this project.

The preliminary building construction schedule has evolved over time is now expected to involve all building phases, in simultaneous fashion, with the main work at both new elementary schools, Frenchtown, Hanaford and the High School expected to begin in early 2026 as other rehabilitation and smaller add/reno work is required at Meadowbrook Elementary to follow shortly afterwards. All work is tentatively expected to be

completed in the summer of 2027 with added time available into 2029, as noted in the project agreement with RIDE.

FY 2027 PROPOSED SCHOOL BUDGET

In the State of Rhode Island, the primary cost drivers for public school systems vary across municipalities; however, common factors consistently shape annual budget development. Within the East Greenwich District, these cost drivers include, but are not limited to:

- Student enrollment trends and class size requirements
- Personnel costs, including contractual salaries, step increases, and employee benefits
- Tuition obligations and out-of-district placements, particularly for specialized educational needs
- Special education programming and compliance with federal and state mandates
- Transportation services and contractual agreements
- Facility maintenance, capital improvements, and long-term asset management
- Technology infrastructure, cybersecurity, and digital learning tools
- Curriculum development and instructional materials aligned with evolving standards
- Legal obligations, regulatory compliance, and risk management
- Outsourcing of services where cost-effective or operationally necessary

While many of these expenditures are essential to delivering a high-quality, equitable educational experience, they also represent structural cost pressures that must be actively managed. As such, the School Department and municipal leadership must continuously evaluate operational efficiencies, pursue cost containment strategies, and implement data-driven decision-making practices to ensure long-term fiscal sustainability without compromising educational outcomes.

Balancing Educational Investment with Broader Community Priorities

Developing a responsible and sustainable school budget requires careful consideration of its relationship to other critical municipal services. In East Greenwich, community priorities extend beyond education and include:

- Public safety services (police, fire, and emergency response)
- Infrastructure maintenance and capital improvements (roads, drainage, public buildings, sidewalks)
- Human and social services supporting vulnerable populations
- Parks, recreation, and open space programs and preservation
- Economic development initiatives and commercial tax base growth
- Housing strategies and affordability initiatives
- Information technology modernization across municipal departments
- Resiliency protections

- Utility Infrastructure and equipment

Each of these areas contributes to the overall quality of life for residents and requires appropriate and sustainable funding. The challenge for policymakers lies in balancing these competing yet equally important priorities within the constraints of available revenues, state aid, and taxpayer capacity.

Strategic Planning and Financial Stewardship

Achieving this balance necessitates a disciplined and collaborative approach to financial planning. The FY 2027 school budget reflects:

- **Short- and long-term forecasting**, including multi-year financial planning and enrollment projections
- **Collaborative engagement** between the School Committee, Town Council, administration, and community stakeholders
- **Strategic resource allocation**, prioritizing programs and services that deliver measurable educational value
- **Scheduling and phasing of expenditures**, particularly for capital and technology investments
- **Exploration of shared services and regional partnerships**, where feasible, to improve efficiency
- **Transparent communication**, ensuring that residents understand both the needs of the school system and the trade-offs involved

These efforts are critical in maintaining both fiscal discipline and public trust.

Trade-offs and Decision-Making Realities

It is important to recognize that the budgeting process inherently involves trade-offs. Funding increases in one area may necessitate adjustments, delays, or reductions in another. In some cases, this may result in:

- Deferral of non-essential capital projects
- Adjustments to program expansion timelines
- Reevaluation of staffing models or service delivery methods
- Increased reliance on efficiency measures and innovation

Such decisions are not made lightly, but rather through a structured and professional process that weighs the immediate and long-term impacts on students, residents, and the community as a whole.

A Balanced and Sustainable Approach

Ultimately, the FY 2027 Proposed School Budget is designed to support the continued delivery of high-quality educational services while maintaining alignment with the broader fiscal and strategic goals of the Town. The success of this effort depends on:

- Thoughtful planning and preparation
- Open and constructive dialogue among stakeholders
- A commitment to transparency and accountability
- A willingness to make informed and, at times, difficult decisions

By maintaining this balanced approach, East Greenwich can continue to invest in its students while preserving the overall financial health and quality of life that define the community.

The FY2027 budget recommendation as proposed by the Superintendent, and approved by the School Committee, was developed based on an anticipation of a 4% overall increase of $ 1,718,595 in the Town tax transfer from FY26, amounting to a revised tax transfer total of $ 44,683,462. This request also included a reduction in total State aid of (-$213,362) or total of $5,967,871, Tuition Revenue in the amount of $500,000, a projected increase of $140,000, Medicaid Reimbursement of $340,000, a projected increase of $40,000 Reserve Use of $350,000, an increase of $50,000 and other source revenue totaling $197,000, an increase of $36,500, including rental income, refunds, contributions, Investment Income, and other miscellaneous revenue. These changes amounted to a proposed total budget increase of $1,771,733 or a 3.5% increase over FY26.

The growth proposed in the budget program is based mainly on projected revenue growth in select areas, another maximum increase of 4% in tax transfer by the Town, an increase in reserve use of $350,000, in spite of another year of a reduction in state education aid. Such use of this reserve is generally a disfavored practice and should ideally be used for the sole purpose of supporting planned one-time expenditures or to address other District emergencies, although the DIstri9tc is functioning within an acceptable range of its reserve policy and has isolated certain expenditures that this funding can support in FY2027.

The budget category breakdown supporting the FY2027 request, included the following:

- **Personnel Services**: $29,495,443 – an increase of $1,071,266 or 3.7% from the adopted FY26 budget,
- **Personnel Services – Benefits**: $11,219,047 representing an increase of $578,563 or 5.4%
- **Purchase Professional /Tech Services**.: $2,638,049 – a decrease of (-$49,005) or –(1.8%)
- **Purchased Property Services**.: $1,201,290 – a decrease of ($-49,027) or (-3.9%)
- **Other Purchased Services**: $5,359,373 - an increase of $284,439 or 5.6%
- **Supplies, Materials, Textbooks**: $1,740,393 – a decrease of (-$32,045) or 1.8 %
- **Property, Bldg., Equip., Vehicles**: $308,230 – a increase of $71,005 or 30%
- **Dues and Fees**: $34,840 – an increase of $800 or 2.3%

- **Professional Organization Fees:** $39,195 – a decrease of (-$9,260) or (-1.9%)

My role as Town Manager is to provide various perspectives as to the School Districts overall budget request, although beyond such references to fund management, revenue and expenditure proposals, debt requests and future planning, my recommendation is limited to the tax transfer amount and maintenance of effort compliance. As noted, the Town Manager's budget request for FY27 includes the maximum request that I can legally request in accordance with R.I.G.L. at the 4% threshold, over the budgeted amount adopted in FY26. The Town Council does have additional options in certain respects regarding variation in funding via the Tax Levy Title 44 , 44-5 Levy and Assessment of Local Taxes and under Title 16 Education 16-2-21 in the Education Law specific to funding of local School Districts. These considerations are policy decision that can be considered by the Town Council in their review of the overall proposed budget program and associated tax impacts. In support of the Town Council I will provide additional context to thee options by the end of the budget process.

Additional School Budget Impacts in FY27 and Steps forward:

In addition to the above materials, the District has also proposed to utilize $350,000 in reserve funding in FY 2027, an increase from the FY2026 proposed use of $300,000. The use of reserve in this fashion has created a structural reliance on this inconsistent source of funding. Any unchecked or unmanaged use of these funds could place the District and the Town in a difficult position and the District in a more challenging environment to replace this revenue with some other sustainable source, as such action will be aligned with the initial issuance of debt (June 2025) associated with the School Construction Project. The District and Town have deliberated on this issue on a fairly routine basis, in recognizing that a managed use of the Reserve Fund can be appropriate at times, and was necessary in select years to slowly use the fund in resetting its base at a more appropriate level, while protecting the supplemental needs of the District and preventing any type of structural dependence on an unsustainable source of revenue. That has not been the case in recent years and the District and Town should now prepare for a challenging multi-year period where added budget pressure will exist annually, in concert with a more difficult economic environment and lessening State and Federal support.

In addition, here are several revenue line items of significance:

- a net increase is anticipated in **Individual Tuition** from a projection of $360,000 in FY26 to $500,000 in FY27 with actuals in FY26 projected to total $292,407;
- no change in the **Hanaford Trust** remaining at $40,000;
- an increase in projected **Rental Income** at $135,000 up from the FY26 adopted budget of $100,000 with a FY26 projection of $100,000;
- an increase in **Contributions and Donations** from the budgeted amount of $3,500 in FY26 to $5,000 in FY27 with FY26 actuals projected at $2,000;
- an increase in **Medicaid Revenue** to $340,000 in FY27, an increase the budgeted amount in FY2026 of $300,000 with a FY2026 projection of $300,000;

- and another decrease in **State Education Aid** stemming from the Governors proposed FY27 budget amounting to a reduction of ($213,362) in aid lowering the total to $5,967,871, versus the FY26 program that included $6,181,233.

The overall existing school district debt impact as projected in FY 2027 is estimated at $7,591,388 and new debt of $221,200 in FY2027 totaling $7,812,588. There is also expected to be a reduction in the adopted FY 2027 Housing Aid & Federal Credit amount of ($1,033,225), with total Housing Aid & Federal Credit projected to be $2,744,502.

In FY2028, existing school debt is anticipated to be $7,582,073 with new debt being added of $4,717,605 totaling $12,299,678, an expected increase of $4,487,090.

Proposed School Construction Debt – FY2027 and Long-Term Fiscal Impact

The FY2027 Proposed Budget includes a significant long-term investment in public education infrastructure through the issuance of new school construction debt. This plan incorporates the remaining $2.4 million in available funding from the previously authorized $5 million capital bond, along with approximately $150 million in new bonded debt to be issued over a 25-year term.

As the community is aware, the School Department has been engaged in a comprehensive Master Planning process to evaluate and address district-wide capital needs. The original School Building Committee (SBC), in coordination with the Rhode Island Department of Education, developed a series of improvement options as part of the Stage II review process. These options reflected a holistic, district-wide approach to modernizing facilities and aligning educational spaces with current and future instructional needs.

Following extensive analysis and public discussion, the SBC advanced a single preferred option to the School Committee. This proposal, ultimately approved in April 2023, was further refined into a project with an estimated cost of approximately $150 million and advanced into the design phase as part of the Stage II application process.

The Town Council carefully evaluated the fiscal implications of this proposal, particularly with respect to overall municipal debt capacity and taxpayer impact. After consideration, the Council approved placing the proposal before voters, and the project was subsequently authorized through a local referendum in November 2023.

Scope of Improvements and District Transformation

The proposed capital program represents a transformative investment across the entire school district. Planned improvements are expected to:

- Impact all school facilities district-wide

- Potentially include elementary grade reconfiguration
- Consolidate school operations, including the potential decommissioning of Eldredge Elementary School
- Modernize building systems (HVAC, electrical, structural components)
- Enhance school safety and security infrastructure
- Support updated educational programming and delivery models aligned with 21st-century learning standards

This initiative reflects not only infrastructure renewal but also a strategic repositioning of the District's educational environment.

Fiscal Balancing and Community Impact

As emphasized in prior public discussions, advancing a project of this magnitude requires a clear "balancing of interests" approach across all Town and School operations. The financial impacts of this investment will extend across multiple funds, including:

- General Fund
- School Operating Fund
- Debt Service Fund

Given the size of the borrowing relative to East Greenwich's tax base, the Town must carefully manage competing priorities. When full principal and interest payments on this debt are realized, there will be direct constraints on:

- Municipal and school operating budgets
- Pay-as-you-go (PAYGO) capital investments
- Programmatic expansion across departments

Opportunities for Future Fiscal Relief

While the near- and mid-term impacts are significant, several factors may provide future fiscal relief:

- Scheduled retirement of existing school debt:
  - $1.27 million reduction in 2030
  - $2.1 million reduction in 2038
- Realization of full state construction reimbursement
- Potential refinancing opportunities depending on market conditions
- Strategic reprioritization of Town and School expenditures over time

These factors will be critical in mitigating long-term taxpayer burden and restoring budget flexibility.

Fund Balance and Reserve Policy Considerations

It is essential that the Town and School Department establish clear policies governing the use of fund balance and reserves. While reserves can serve as a valuable tool for managing volatility and one-time needs, their use must remain disciplined.

Key considerations include:

- Maintaining sufficient reserve levels to address unforeseen expenditures
- Avoiding structural deficits caused by recurring reliance on one-time funds
- Limiting the use of reserves for ongoing operational expenses unless offset by consistent surplus generation

The routine use of reserves to fund recurring expenditures is not sustainable and would ultimately necessitate corrective measures, including potential tax increases or emergency budget adjustments.

Strategic Priorities for Long-Term Sustainability

To address ongoing fiscal challenges and ensure long-term budget sustainability, several strategic priorities must be advanced:

- Improved alignment of budget development practices between the Town and School Department
- Stability in District leadership, administration, and staffing
- Clearly defined policies governing Town fund balance and reserve utilization
- Adherence to statutory limits, including:
    - 4% Maintenance of Effort (MOE) requirements
    - 4% tax levy cap, with appropriate use of debt service exceptions
- Greater transparency around cost per pupil, including local versus state funding shares
- Responsible management of employee collective bargaining agreements
- Enhanced coordination in budget timelines and processes
- Increased legislative and policy-level engagement in long-term financial planning

Current Budget Environment

The School Department continues to operate within a challenging fiscal environment. Budget pressures are being driven by:

- Rising expenditure obligations (personnel, special education, transportation, etc.)

- Continued reductions in state education aid

Despite these pressures, the Town is in its third consecutive year of supporting the School Department with the maximum allowable increase under state law. For FY2027:

- A 4% increase in the local operating contribution is proposed
- This represents an increase of approximately $1.7 million over the FY2026 transfer
- The total local contribution exceeds $42.9 million

The total School Department budget is projected at approximately $52 million, with additional federal funding bringing the effective total slightly higher.

Additionally, the Town plans to exceed the 4% tax levy cap in FY2027, consistent with FY2026, utilizing the statutory debt service exception to support the issuance of school construction bonds.

The proposed school construction investment represents a defining moment for the East Greenwich community. While the long-term benefits to educational quality, facility condition, and community value are substantial, the financial commitment is equally significant.

Success will depend on future disciplined fiscal management, sustained collaboration between Town and School leadership, and a shared community understanding of both the opportunities and constraints associated with this investment.

Fiscal Practices and Financial Strategy in a Constrained Economic Environment

In the current economic climate—characterized by volatility, constrained revenue growth, and increasing expenditure demands—the Town has adopted a series of deliberate financial practices to balance investment in education with long-term fiscal sustainability.

A) Local Funding Commitment and Maintenance of Effort (MOE)

For FY2025, FY2026, and the proposed FY2027 budget, the Town has consistently provided the maximum allowable 4% increase in local funding to the School Department. In FY2027, this equates to approximately **$1.71 million in additional funding**.

It is important to note that under Rhode Island law, municipalities are not required to exceed the prior year's funding level beyond Maintenance of Effort (MOE) requirements. Despite this, the Town has chosen to provide increases at the statutory maximum, demonstrating a sustained commitment to education funding.

Over the past four years:

- The School Department has experienced **average annual increases of approximately $1.25 million** in local tax levy transfers
- Total budget growth has averaged approximately **$1.2 million per year**, inclusive of state aid fluctuations

This level of support reflects that the District is being funded in a responsible and appropriate manner. At the same time, it reinforces that **internal decision-making, prioritization, and resource allocation remain the responsibility of the School Department**.

B) Tax Levy Cap Exception and Debt Service Impact

To support the approved school construction initiative, the Town has requested a tax levy cap exception from the Rhode Island Division of Municipal Finance.

- **Proposed FY2027 Levy Increase:** ~6.88%
- **Standard Cap:** 4%
- **Justification:** Debt service associated with school construction

Key FY2027 debt figures include:

- **Net new school-related debt service:** ~$2.57 million
- **Total new school costs:** $4,717,606
- **Additional Town debt costs:** $705,125
- **Total combined increase:** $5,422,730

Total FY2027 Debt Service:

- Gross: $15,588,851
- Less enterprise (wastewater) debt: $1,809,490
- Net tax-supported debt: $13,779,362
- After housing aid and federal credits:
    - **Net tax levy requirement:** approximately $10.5 million

This approach has been discussed extensively in public forums and was clearly communicated prior to voter approval of the school bond referendum. The fundamental reality is that **a capital investment of this magnitude carries unavoidable fiscal trade-offs**.

Given that **property taxes represent the Town's primary revenue source**, there is a natural ceiling on revenue growth, reinforcing the need for disciplined financial planning and prioritization across all municipal services.

C) Direct and Shared School Costs

The Town continues to absorb and manage approximately **$500,000 annually in direct and shared school-related costs**, including:

- Grounds and field maintenance
- Landscaping and tree services
- Snow removal (plowing, sanding, sweeping)
- Administrative office space
- School Resource Officer (SRO) program
- Public safety, prevention, and mental health support
- Communications and Emergency Management (EMA) services

In addition, the Town has strategically shifted responsibility for **larger recreational and athletic capital projects** into the municipal capital program. This:

- Reduces future financial pressure on the School Department
- Enables reallocation of school resources toward instructional priorities

These costs are managed through **Memoranda of Agreement (MOAs)**, with shared or allocated responsibility depending on the nature of the service.

Importantly:

- Some costs are borne fully by the Town
- Some are shared
- Others remain within the School budget and are reflected in **cost per pupil calculations**

At this time, the Town is **not pursuing additional cost-shifting measures**, recognizing current financial constraints.

Cost Per Pupil: Context and Misinterpretation

Cost per pupil is often misunderstood without proper context. It is primarily composed of:

- Local municipal contributions
- State education aid

Communities with **high cost per pupil figures** typically fall into one of two categories:

1. Districts with elevated student needs requiring additional services
2. Smaller districts where fixed costs are spread across fewer students

In many cases, these districts receive **substantial state and federal aid**, significantly reducing their local funding burden.

East Greenwich in Context

Data from the Rhode Island Department of Education highlights several key points:

- **FY2026 Local Cost Per Pupil Contribution:**
  - East Greenwich ranks **14th highest** at **$14,707 per student**
- **FY2027 State Aid Share:**
  - Among the **lowest in Rhode Island at 14.8%**
- **2023 Combined Cost Per Pupil Ranking (Local + State):**
  - Ranked **32nd out of 36 districts**

This contrast demonstrates a critical point:

When state aid is included, rankings can create a misleading perception of underinvestment.

In reality:

- East Greenwich provides a **significantly higher local share** than many districts
- Some municipalities contribute as little as **$2,000–$10,000 per student locally**, with the State covering the remainder
- Total per pupil costs in those districts may exceed East Greenwich despite lower local effort

Key Takeaway

This is not a case of local underfunding. Instead:

- **East Greenwich is funding education at a comparatively high local level**
- The lower overall ranking is driven by **limited state aid participation**

This distinction is essential for informed public discussion and policy evaluation.

D) School Construction Investment

The Town is undertaking the **largest capital investment in its history** through the school construction program.

- **Approved Bond Authorization:** $150 million
- **Estimated Total Cost (with interest):** Over $260 million across 25 years

The State of Rhode Island is expected to reimburse **up to 55%** of eligible costs, resulting in:

- **Estimated net local obligation:** $110–$120 million

Interim Financing Strategy

Prior to full bond issuance (anticipated in phases beginning in 2025 and 2027), the Town is:

- Utilizing **fund balance reserves** to advance project costs
- Covering design, consulting, and early-stage expenditures

Benefits:

- Enables project continuity without delay
- Avoids short-term borrowing costs

Trade-Off:

- Reduced reserve balances temporarily lower **investment income earnings**

E) Fund Balance and Reserve Policy

It is critical to distinguish between:

- **Town Fund Balance (General Fund Reserve)**
- **School Department Reserve**

These serve different purposes and are governed differently.

Town Fund Balance (General Fund)

Guidance from the Government Finance Officers Association recommends:

- Maintaining reserves equal to **at least two months of operating expenditures**

East Greenwich Example:

- Annual expenditures: ~$80 million
- Monthly spending: ~$6.6 million

- Target reserve: ~$13.3 million (~17%)

Current Status:

- Fund balance: ~$10.6 million (~13.8%)
- Shortfall to target: ~$3 million

Key Principles:

- Reserves are built primarily through **year-end surpluses**
- Not typically funded through direct appropriation
- Must not be used for recurring operational costs

Use and Replenishment Standards

Per GFOA best practices:

- Fund balance use should be **clearly defined and limited**
- If used, a **replenishment plan (1–3 years)** should be established
- Strategies may include:
    - Budget surpluses
    - Non-recurring revenues
    - Expenditure adjustments

School Department Reserve

Unlike municipalities:

- School districts are **not required** to maintain a formal reserve level

However, maintaining a reserve is prudent for:

- Enrollment variability
- State aid fluctuations
- Unexpected expenditures

Local Policy Guidance:

- Target reserve level: **2.5% of budget**

- Example (on $50M budget): ~$1.25 million
- Excess funds directed to **Capital Reserve**

This approach:

- Prevents over-accumulation of unused funds
- Supports long-term capital planning
- Promotes fiscal balance and transparency

Closing Perspective

The Town's current financial strategy reflects a deliberate effort to:

- Sustain strong local support for education
- Manage the fiscal impact of a historic capital investment
- Maintain responsible reserve levels
- Balance competing demands within a constrained revenue environment

The central challenge remains clear:

- Delivering high-quality educational and municipal services while managing long-term affordability for taxpayers.

In this scenario and more volatile and limiting economic environment, the Town has been engaged in the following practices:

A) In FY25, FY26 and the proposed FY27 budget program, the Town has initiated the maximum 4% amount or $1.71 mil. in FY27 where the State law does not require a municipality to provide for funding above last years adopted or actual expenditures through the Maintenance of Effort Requirement. The District has averaged approximately $1.25 mil. per year in growth in the tax transfer alone over the past 4-years with additional increases school aid with an overall budget increase of close to $1.2 mil. per year during this period. The District is funded in an appropriate manner with the District responsible for its internal decision making and district -wide establishment of priorities and resource allocation distribution.

B) 4% Tax Levy Exception - The Town has requested an exception with the State Division of Municipal Finance to the 4% levy restriction, to extend beyond the 4% maximum in the range of approximately 6.88% in FY27. The basis of this request is solely due to the ongoing School Construction initiative that will require an estimated $2.57 mil. in net debt service or interest payments that will be due in FY27. The School will incur an additional $4,717,606 in cost in FY2027 and the Town another $705,125, totalling $5,422,730. Total debt serve in FY2027 is anticipated to be $15,588,851, minus WW Enterprise debt of $1,809,490, leaving $13,779,362. Once you subtract the Housing Aid and Federal Credit received, the Tax need for debt in FY2027 is $10,500.

This is a subject that the Administration and Town Council has discussed publicly at length on numerous occasions in recent years and prior to the Bond being approved in support of the project by residents. When you support a project of this magnitude, it must be understood that it does come with known ramifications and impacts to other parts of the overall budget program, including both capital and operations. Revenue at the local level are mainly generated through the property tax which creates a natural limit on available resources.

C) <u>Direct/Shared School Costs</u>: The Town is continuing to address several direct school costs amounting to approximately $500k annually, addressing services like Grounds and Field Maintenance, Tree and Landscaping, Plowing, Sanding, Sweeping school grounds, Administration building office space, Capital and Operational costs, SRO costs, some Prevention and Mental Health service support, and some Communication and EMA costs. In addition, the Town is now working on larger outdoor recreational and athletic projects in our capital program and removing those from the Schools program, in lessening the need to budget for such improvements in the future and allowing for a reallocation of funding. Some of these costs will remain in MOA's developed between the District and Town and the costs will be reasonably apportioned, while others being borne by the Town and yet others borne by the district and added to the cost per pupil, that will elevate the recognized cost per pupil on the overall statewide ranking. The Town is not seeking any additional budget shifting of these direct school costs until such time that the financial outlook improves.

<u>Relationship and Impact on Cost Per Pupil Total</u>:

It should not be overlooked that the cost per pupil is made up of mainly, local Municipal contributions and State Aid. Based on this construct, some of the highest cost per pupil communities have pressing student population needs in various educational and support areas, or they are a smaller community with limited student population, thus in either example those district costs remain higher, prompting the higher cost per pupil. In the first example, most of these municipalities do not directly pay the full amount as noted and in fact pay a considerably less local share compared to East Greenwich because they rely heavily on state and federal support, unlike East Greenwich that is paying its fair share for the bulk of the true base student cost.

This belief in fact plays out clearly in the **2026 Local Cost Per Pupil Share Report** provided by the RI Department of Education, where the Town of East Greenwich contributed the **14th highest local share** or ($14,707) of funding support out of the **36 recognized public-school districts. For FY27, the district has the 8th lowest state share ratio of all districts at 14.8%.** This is further supported in a review of the **2023 Cost Per Pupil Expenditure Report** including both (local and state aid) which ranks **East Greenwich as the 32nd out of 36 Districts on per pupil expenditures in this combined report,** reflecting that the introduction of state aid into the calculation, shows the skewing of data that can occur and mislead those reviewing this information, (unless it is explained), for the municipalities in districts that are heavily subsidized with State Aid. This comparison supports the idea that those municipalities directly contribute far less in terms of their local funding share of the cost per pupil calculation. **The result reflects that East Greenwich at a local level, funds the district at a much higher level than most districts in the state, and it is the lack of state aid that creates the optic and added financial pressure on our district in this comparison with other communities around the state. This review also clarifies the issue, that it is not an underfunding by the community that is occurring, as we already fund more than most, it is in fact an underfunding by the state generating the placement, low on the states cost per pupil ranking.**

In this comparison, there are a series of communities that pay in a local share anywhere from $2,000 to $10,000 per student, although their overall cost per pupil falls in a range greater per student than in East Greenwich, and considerably higher than the $18,729 – FY2026 net student cost for East Greenwich. In these cases, it is the State of Rhode Island subsidizing these districts and paying considerably more, that is ultimately reflected in their overall cost per pupil amount. This in no way should be viewed as a negative in terms of local funding or underfunding, by the East Greenwich community, as the Town is funding directly at a rate anywhere from 3-7 times more than some of these other districts, and every community has a normal threshold as to what it can afford to pay for services.

D) School Construction Investment:

The Town of East Greenwich is supporting the largest single investment in school infrastructure that has ever occurred in this community. An investment by the end of the project will cost in totality more than $260 mil. including debt service repayment over the next 25 years. This is based on the

approved bond of $150 mil., potential overall cost being slightly higher than this amount and the anticipated debt issuance and cost of repayment. In this program the State of Rhode Island will reimburse the town up to a maximum of 55% of this total cost, leaving the town with an overall cost of $110-120 mil. depending on the issuance costs, interest rates and opportunity for future refinancing.

In the interim, prior to this debt being issued later in 2025 and again in 2027, the Town is using its fund balance reserve in support of this project, by advancing funding in support of our consultant team and other project expenses, until such time that the reserve fund can be paid back when the debt is issued. This is a positive feature of having a reserve available to support this and other community projects. One negative aspect is that as the fund is reduced during this period, investment income returns are also reduced, potentially below the point that was originally budgeted.

E) Fund Balance Reserve:

The Town has a Fund Balance Reserve and the School District has a reserve fund, mostly made up of surplus funding– they are not one in the same, nor do the function similarly, so it is important to not conflate these two reserve funds in community discussions.

The Government Financial Officers Association, (GFOA) has noted that is essential that municipal governments maintain adequate levels of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates.

How is an Appropriate Level Determined. The adequacy of unrestricted fund balance in the general fund as defined by GFOA, should include each municipality's own unique circumstances. For example, a municipality that is more vulnerable to natural disasters, more dependent on a volatile revenue source, or potentially subject to cuts in state aid and/or federal grants may need to maintain a higher level in the unrestricted fund balance to better mitigate this risk. GFOA recommends, at a minimum, that general-purpose municipality, regardless of size, maintain unrestricted budgetary fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures.

In our example here, with approximately $80 mil. in total annual expenditures = $6.6 mil. monthly in expenditures over the minimum of two months equals $13.3 million or just under 17% - we are today at $10.6 mil. or 13.8% or close to $3 mil. short of the goal we are working toward. The vast majority of municipalities do not fund this reserve directly, it increases in size as we can sustain any year-end surplus, or have other revenue sources available, while averting any direct use of the reserve, that is not replenished by a surplus at year-end. The percentage of funding varies differently than the actual dollar amount in the fund, as the expenditure increase each year, requires a certain level of year-end

investment in order to strengthen or increase this percentage versus losing ground, in spite of a surplus transfer.

Use and Replenishment.

The GFOA recommends that the fund balance policy should define conditions warranting its use, and if a fund balance falls below the government's policy level, a plan to replenish it is required. In that context, the fund balance policy should:

1. Define the time period within which and contingencies for which fund balances will be used;
2. Describe how the government's expenditure and/or revenue levels will be adjusted to match any new economic realities that are behind the use of fund balance as a financing bridge;
3. Describe the time period over which the components of fund balance will be replenished and the means by which they will be replenished.

Generally, a municipality should seek to replenish its fund balance within one to three years of use. Specifically, GFOA reflects specific factors influencing the replenishment time horizon which include:

1. The budgetary reasons behind the fund balance targets;
2. Recovering from an extreme event;
3. Political continuity;
4. Financial planning time horizons;
5. Long-term forecasts and economic conditions;
6. External financing expectations.

Revenue sources that would typically be looked to for replenishment of a fund balance include nonrecurring revenues, budget surpluses, and excess resources in other. **Year-end surpluses are an appropriate source for replenishing fund balance.**

Unrestricted Fund Balance Above Formal Policy Requirement. In some unique cases, a municipality may find themselves in a position with an amount of unrestricted fund balance in the general fund over their formal policy reserve requirement, even after taking into account potential financial risks in the foreseeable future. Additionally, an education or communication strategy, or at a minimum, explanation of large changes in fund balance is encouraged. **In all cases, use of those funds should be prohibited as a funding source for ongoing recurring expenditures.**

School District Reserve: Is typically not actively funded, although a balance is developed over time to address annual variability in the District's budget development and addressing shifts in enrollment, emergency expenditures, state aid and other revenues, etc. Districts are not legally required to have a reserve of any specified or recommended amount.

I do professionally believe it's important for the District to have some level of a reserve to address the issues noted above. The District has a policy at 2.5% goal and anything above that should shift to the Capital Reserve, where there is customarily a need for added funding. This prevents the existence of an inflated reserve while continuing to justify the need for increasing local tax contributions. This policy provides for a balancing of interests and more long-term stability in the reserve. In our example here, a $50 mil. district program, the use of 2.5% equals a goal of $1,250,000 with any overage going to the Capital Reserve. This represents a reasonable figure based on annual needs within the District.

Town Council Priorities and Goals

Town Council Goals & Objectives

The following represents the Town Council's Goals and Objectives for the FY 2025 – FY 2027 Term along with several initiatives that extend beyond this timeline into future years. These main community goals will be identified according to specific topic areas and contain some carry-over to alternate program areas based on the nature of the specific goal cited. Various actionable objectives will follow each set of goals specific to ongoing or future efforts of the professional staff targeted to a specific area.

I. Budget Development and Fiscal Management

The Town of East Greenwich is committed to maintaining strong, transparent, and sustainable fiscal management practices that support high-quality municipal services while preserving long-term financial stability.

The annual budget serves not only as a financial document, but also as the Town's primary policy implementation tool, linking community priorities, infrastructure investment, and service delivery with available financial resources. Through disciplined planning, responsible stewardship, and meaningful public engagement, the Town will continue to ensure fiscal health while responding to evolving community needs.

GOALS

- Develop and adopt annual municipal budgets that are fiscally responsible, transparent, and aligned with community priorities, while maintaining clear communication with residents and stakeholders.
- Ensure the provision of adequate and sustainable funding for essential public services, infrastructure, and community programs that support quality of life in East Greenwich.
- Continuously identify, evaluate, and implement operational efficiencies and service delivery improvements across all municipal departments.
- Balance municipal service demands with the financial capacity of residents and businesses, recognizing the importance of affordability and long-term tax stability.
- Utilize the annual budget process as a strategic policy tool to advance the Town's overall goals, administrative priorities, and long-range planning initiatives.
- Promote meaningful public engagement and participation throughout the budget development process to enhance transparency, trust, and shared decision-making.

- Advance toward the preparation of a comprehensive Annual Financial Report (AFR) consistent with standards established by the Governmental Accounting Standards Board, strengthening financial reporting, accountability, and benchmarking.
- Strategically invest federal recovery resources, including the Town's American Rescue Plan Act (ARPA) allocation, to support critical municipal functions, infrastructure, and long-term community resilience, ensuring all funds are fully obligated and expended within federal deadlines.

OBJECTIVES

Budget Process and Policy Alignment

- Utilize the annual operating budget and Capital Improvement Program (CIP) as integrated tools to implement municipal policies, prioritize investments, and address identified community needs.
- Align budget decisions with adopted comprehensive planning goals, infrastructure needs, and service demands to ensure consistency across all areas of Town government.
- Incorporate multi-year financial planning and forecasting to better anticipate future expenditures, revenue trends, and capital needs.

Transparency and Public Engagement

- Expand outreach strategies to increase public awareness and participation in the budget process, including the use of digital platforms, interactive tools, and community forums.
- Enhance accessibility and readability of budget documents through clear presentation, visuals, and summaries that communicate key financial information effectively.
- Continue to develop and refine public engagement platforms that allow residents to provide input and better understand budget priorities and trade-offs.

Intergovernmental Coordination and Advocacy

- Work collaboratively with the School Committee and School Department leadership to ensure appropriate funding levels, promote administrative efficiencies, and support high-quality educational services.
- Actively engage with the Rhode Island General Assembly and State Administration to advocate for equitable State aid, mandate relief, and policies that positively impact East Greenwich taxpayers.
- Monitor legislative and regulatory changes that may affect municipal finances and proactively plan for their impact.

Revenue Diversification and Grant Management

- Identify, pursue, and manage State and federal grant opportunities to support capital projects, offset operating costs, and enhance service delivery.

- Evaluate opportunities to diversify revenue streams, where appropriate, to reduce reliance on the local property tax base.
- Ensure all grant-funded programs are managed in compliance with applicable requirements and aligned with community priorities.

Capital Planning and Asset Management

- Effectively manage capital projects, including both pay-as-you-go (PayGo) and bonded initiatives, ensuring projects are completed on schedule and within approved budgets.
- Prioritize capital investments based on asset condition, public safety, regulatory requirements, and long-term financial sustainability.
- Maintain and regularly update a multi-year Capital Improvement Program that reflects infrastructure needs and funding strategies.

Operational Efficiency and Regional Collaboration

- Continue to evaluate and implement best practices in municipal operations to improve efficiency, reduce costs, and enhance service delivery.
- Expand regional partnerships and shared service agreements with neighboring communities and agencies where cost savings or service improvements can be realized.
- Leverage technology and innovation to streamline operations and improve responsiveness to residents.

Community Partnerships and Service Support

- Maintain and evaluate municipal support for outside agencies and nonprofit organizations that provide essential services to East Greenwich residents.
- Ensure that funding decisions for external partners are aligned with demonstrated community needs, measurable outcomes, and fiscal responsibility.

Fiscal Impact and Accountability

- Require comprehensive fiscal impact analyses for all proposed programs, projects, and policy initiatives, including personnel, equipment, and long-term operating implications.
- Monitor and manage expenditures throughout the fiscal year to ensure adherence to the adopted budget and financial policies.
- Maintain appropriate reserve levels and adhere to financial policies that support strong bond ratings and long-term fiscal stability.

Financial Reporting and Recognition

- Continue to develop and present a budget document consistent with the standards of the Government Finance Officers Association Distinguished Budget Award, emphasizing transparency, organization, and strategic alignment.
- Strengthen financial reporting practices through the development of an Annual Financial Report (AFR) that enhances accountability and provides a comprehensive view of the Town's financial position.

II. Communication and Education

Effective communication and community education are essential to maintaining public trust, supporting informed decision-making, and strengthening civic engagement within the Town of East Greenwich. As municipal services, capital investments, and community expectations continue to evolve, the Town must utilize a modern, transparent, and multi-channel approach to ensure residents, businesses, and stakeholders remain informed, engaged, and connected.

This strategy emphasizes accessibility, consistency, and responsiveness, ensuring that communication is not only disseminated, but also received, understood, and reflected in community dialogue and policy development.

GOALS

The Town will pursue the following goals to enhance communication, public engagement, and education:

- Promote broad public awareness and participation in municipal programs, services, and initiatives through proactive, transparent, and accessible communication across multiple platforms, including in-person engagement, digital media, print materials, and regional media outlets.
- Expand the use of the Town's website and digital tools as primary communication hubs, ensuring residents, businesses, and stakeholders have timely access to accurate information, resources, and services.
- Utilize modern engagement tools—including surveys, polling platforms, and facilitated discussion forums—to gather public input on key policy issues, capital projects, and community priorities.
- Strengthen coordination and communication among municipal boards, commissions, and elected bodies, including the Town Council and School Committee, to ensure alignment on policy direction and community messaging.
- Enhance collaboration with institutional partners, local businesses, and regional organizations to support shared initiatives, economic vitality, and coordinated responses to community needs.
- Evaluate and plan for the long-term educational needs of the community by integrating communication, enrollment trends, and facility planning into the broader Master Planning process.

OBJECTIVES

Modernizing Communication Platforms

The Town will continue to build upon recent investments in digital infrastructure to create a more user-friendly, centralized communication system.

- Expand and enhance the municipal website to serve as the primary information portal, with improved navigation, mobile accessibility, and real-time updates.
- Integrate digital services (online forms, permits, payments, and document access) to improve user experience and operational efficiency.
- Ensure all public-facing materials are clear, concise, and accessible to a broad audience, including compliance with ADA accessibility standards.

Expanding Digital and Social Media Engagement

Recognizing the growing reliance on digital communication, the Town will broaden its use of social media and online outreach tools.

- Maintain an active and consistent presence across social media platforms to share updates, alerts, and community information.
- Develop content strategies that include project updates, service announcements, event promotion, and educational materials.
- Utilize analytics to evaluate engagement and refine communication strategies over time.

Emergency Communication and Public Safety Messaging

Timely and reliable communication during emergencies is critical to public safety.

- Increase resident and business enrollment in the Town's emergency notification system, including CodeRED, through ongoing outreach and education.
- Integrate emergency messaging across multiple platforms to ensure redundancy and broad reach.
- Conduct periodic testing and public awareness campaigns to improve system effectiveness.

Public Engagement and Community Dialogue

The Town will foster a more inclusive and constructive approach to public participation.

- Conduct regular public listening sessions, workshops, and forums on key community issues, including development, budgeting, and capital projects.
- Utilize online survey tools and engagement platforms to gather feedback from a wider audience, including those unable to attend in-person meetings.

- Promote respectful, solution-oriented dialogue that encourages diverse perspectives and constructive input.

Intergovernmental and Institutional Coordination

Strong internal and external partnerships are essential for effective governance.

- Schedule periodic coordination meetings with municipal boards and commissions to share information, align priorities, and improve decision-making processes.
- Maintain regular communication between the Town Council, School Committee, and administrative leadership to ensure cohesive policy direction.
- Conduct annual coordination meetings with key institutional partners, including New England Institute of Technology and the local Chamber of Commerce, to address shared priorities and opportunities.
- Strengthen collaboration with mutual aid partners and regional organizations for emergency preparedness and service delivery.

Document Accessibility and Transparency

Transparency is foundational to public trust.

- Continue digitization of municipal records, plans, and reports to ensure public access through online platforms.
- Revise and standardize municipal documents to improve readability, organization, and usability for residents and stakeholders.
- Expand use of visual tools (charts, summaries, dashboards) to better communicate complex information such as budgets and capital plans.

School District Communication and Long-Term Planning

Educational planning remains a critical component of the Town's long-term strategy.

- Continue coordination with the School Committee, School Construction Committee, and Town Council regarding enrollment trends, facility capacity, and program needs.
- Assess the impact of fluctuating student enrollment on educational programming, staffing, and facility utilization.
- Incorporate these findings into the Town's broader Master Planning and Capital Improvement Planning processes.

School Construction and Capital Planning Context

- The Town's approximately $150 million School Building Initiative has entered the construction phase, with initial bond issuance completed and final financing anticipated in the coming years.
- Planning efforts will continue to evaluate long-term facility needs and potential adjustments to capital priorities following project completion.

Future Use of Educational Facilities

Strategic reuse of existing facilities presents opportunities for community benefit.

- Prepare for the planned decommissioning of Eldredge Elementary School in Summer 2027.
- Advance planning for its transition into a multi-generational community center, supporting recreation, education, and community programming for residents of all ages.
- Engage the public in shaping the future use of the facility to ensure it reflects community needs and priorities.

III. Core Services and Facilities

The Town of East Greenwich is committed to delivering high-quality municipal services and maintaining public facilities that support a safe, resilient, and vibrant community. Core services including public safety, public works, education, recreation, and community services form the foundation of daily life for residents and businesses.

As infrastructure ages and community expectations evolve, the Town continues to prioritize strategic investment, operational efficiency, and long-term sustainability. This includes modernizing facilities, enhancing recreational assets, addressing climate-related risks, and leveraging partnerships and external funding to maximize local resources.

GOALS

The Town will advance the following goals to sustain and enhance its core services and facilities:

- Deliver a high level of diverse, responsive municipal services that meet the needs of residents, businesses, and visitors.
- Provide services in a cost-effective, efficient, and fiscally sustainable manner, balancing service expectations with long-term affordability.
- Strengthen the Town's position as a leader among Rhode Island communities by integrating sustainability, resilience, and innovation into municipal operations and infrastructure.
- Develop and maintain a comprehensive roadway and sidewalk management program informed by data-driven condition assessments and long-term capital planning.
- Maintain and enhance high-quality indoor and outdoor recreational facilities, including athletic fields, parks, trails, waterfront access points, and community spaces.

- Advance implementation of the Town's Waterfront Study to improve accessibility, economic vitality, and recreational opportunities within the waterfront district.
- Complete and activate key community facility investments, including the expansion of the Community Learning Center (CLC) at Swift Community Center.
- Modernize and improve public safety facilities to ensure continued delivery of high-quality police, fire, and emergency response services.

OBJECTIVES

Sustaining High-Quality Municipal Services

The Town will continue to ensure that all departments are adequately resourced to provide reliable and responsive services.

- Maintain appropriate staffing levels, equipment, and facilities across all municipal functions, including administration, public safety, public works, utilities, schools, and community services.
- Conduct annual evaluations of service levels to determine opportunities for enhancement, efficiency, or cost containment.
- Align service delivery with community expectations while maintaining fiscal discipline.

Facility Condition, Security, and Asset Management

A proactive approach to facility management is essential to preserving public assets and ensuring safety.

- Continue comprehensive evaluations of municipal and school facilities to identify maintenance needs, security enhancements, and modernization opportunities.
- Implement best practices in facility security, including access control, surveillance, and emergency preparedness measures.
- Integrate facility planning into the Capital Improvement Program (CIP) to ensure long-term sustainability and cost control.

Infrastructure and Capital Improvement Planning

The Town will continue to strengthen its capital planning framework to address infrastructure needs in a systematic and sustainable manner.

- Modernize and expand the Capital Improvement Program to prioritize infrastructure upgrades, equipment replacement, and facility investments.
- Utilize a balanced approach incorporating "pay-as-you-go" funding, debt financing, and grant opportunities.

- Develop a comprehensive roadway and sidewalk condition assessment to guide long-term maintenance and rehabilitation strategies.

Regionalization and Strategic Partnerships

Collaboration with regional partners enhances service delivery and operational efficiency.

- Evaluate and pursue regional service delivery opportunities with neighboring communities in Kent and Washington Counties.
- Continue collaboration with institutions such as New England Institute of Technology to support shared initiatives, workforce development, and facility use opportunities.
- Strengthen mutual aid agreements to enhance emergency response capabilities and resource sharing.

Waterfront District Implementation

The Town is advancing a strategic vision for its waterfront as a key economic, recreational, and cultural asset.

- Implement recommendations from the completed Waterfront Study (Winter 2023), focusing on improved pedestrian access, connectivity to Main Street, and balanced residential and commercial uses.
- Utilize the secured $963,000 federal appropriation to advance priority design and infrastructure improvements, beginning with Scalloptown Park.
- Continue design and engineering efforts initiated through the 2025 RFP process, with construction anticipated to begin in Fall 2026.
- Enhance ADA accessibility, recreational amenities, and year-round waterfront use.

Public Works and Environmental Sustainability

Sustainable infrastructure and environmental stewardship remain central to Town operations.

- Evaluate the long-term feasibility of the Town's transfer station, including potential relocation away from the waterfront or modification of services.
- Implement the off-site Virtual Net Metering (VNM) solar program to reduce municipal energy costs and improve sustainability, in partnership with the School District.
- Incorporate energy efficiency and renewable energy strategies into municipal facilities and operations.

Public Safety Facilities and Accreditation

Maintaining modern, well-equipped public safety facilities is essential to community protection.

- Advance modernization of police and fire dispatch centers, including pursuit of federal and state funding opportunities.

- Support the continued accreditation of the Police Department through the Rhode Island Police Chiefs Association, building upon initial accreditation achieved in 2024.
- Ensure facilities and equipment meet evolving standards for emergency response, communication, and interoperability.

Recreation, Parks, and Community Services

The Town will continue to invest in recreational assets that support quality of life for all residents.

- Complete ongoing rehabilitation and improvement projects at key recreational sites, including Academy Field, Eldredge Field, and additional neighborhood parks.
- Advance planning and design for future improvements at Scalloptown Park, the High School athletic complex, and other facilities.
- Expand inclusive programming, including wellness and athletic opportunities for senior residents at the Swift Community Center.

Community Learning Center Expansion

The expansion of the Community Learning Center represents a major investment in community services.

- Complete the $1.6 million state-funded expansion at Swift Community Center by Summer 2026.
- Expand programming to include health and wellness services, educational opportunities, and workforce development initiatives.
- Position the facility as a central hub for multi-generational community engagement.

School District Support and Coordination

The Town recognizes the critical role of education in community vitality.

- Continue to provide stable and appropriate funding support to the School District through the annual transfer to the School Fund.
- Balance investment in educational excellence with overall municipal fiscal sustainability.
- Coordinate with school leadership on facility planning, capital needs, and long-term enrollment trends.

Climate Resilience and Hazard Mitigation

Addressing environmental risks is essential to protecting infrastructure and community assets.

- Implement recommendations from the Town's Hazard Mitigation Plan update, including a focus on coastal vulnerabilities.

- Identify and prioritize infrastructure improvements to address flooding, storm surge, coastal erosion, and sea level rise.
- Integrate resilience planning into all major capital and infrastructure projects.

Future Facility Planning and Adaptive Reuse

The Town will continue to plan for evolving community needs through strategic facility use.

- Utilize findings from the Master Plan needs assessment to guide future investments in recreation and community services facilities.
- Advance long-term planning for the transformation of former school facilities, including the future reuse of Eldredge Elementary School as a multi-generational community center.
- Ensure all facility planning reflects changing demographics, program needs, and community priorities.

IV. Land Use

The Town of East Greenwich maintains a distinctive land use pattern defined by its historic village center, established residential neighborhoods, remaining rural landscapes, and valued open spaces. As development pressures continue across Rhode Island, the Town is committed to managing growth in a manner that preserves its character, protects environmental resources, and sustains a high quality of life.

Land use planning in East Greenwich is guided by a balance between preservation and responsible development ensuring that future growth aligns with infrastructure capacity, environmental constraints, and long-term community goals. This approach reflects consistency with the State Guide Plan as well as local priorities related to housing, economic vitality, and sustainability.

GOALS

The Town will pursue the following land use goals to guide future growth and development:

- Support a land use framework that preserves East Greenwich's small-town character, historic identity, and rural qualities, while promoting sustainability, public health, and environmental stewardship.
- Maintain a development pattern consistent with the Rhode Island State Guide Plan, reinforcing established land use designations and growth centers.
- Enhance overall quality of life by ensuring that land use decisions support livability, economic vitality, recreation, and access to services.
- Ensure that new development is compatible with existing neighborhoods and does not adversely impact natural, environmental, or ecological resources, nor overburden municipal infrastructure and services.
- Preserve open space, farmland, and natural resources through coordinated planning efforts and continued partnership with local conservation organizations.

- Promote orderly, predictable, and well-planned development that aligns with adopted plans, zoning regulations, and infrastructure capacity.
- Evaluate and implement growth management strategies that balance development demand with preservation priorities and long-term sustainability.
- Address housing needs in compliance with the State's Low and Moderate Income Housing Act and local housing plans, while maintaining community character and expanding housing diversity.
- Identify, preserve, and enhance cultural and historic resources, including the protection and stewardship of the Town's extensive network of historic cemeteries and heritage sites.
- Establish clear and effective processes for the siting of essential public facilities to support community needs while minimizing impacts.
- Develop a connected network of pedestrian infrastructure—including sidewalks, trails, and pathways—that enhances accessibility, safety, and connectivity between residential areas, commercial centers, and open spaces.

OBJECTIVES

Comprehensive Planning and Regulatory Alignment

The Town will maintain a proactive and coordinated planning framework to guide land use decisions.

- Initiate and complete the 10-year update of the Comprehensive Community Plan, ensuring it reflects current conditions, emerging trends, and future priorities.
- Streamline the Plan to improve usability, implementation, and alignment with regulatory tools.
- Ensure consistency between the Comprehensive Plan and the Zoning Ordinance, subdivision regulations, and development review processes.
- Incorporate considerations for climate change, energy use, and natural hazard mitigation into all planning efforts.

Balanced and Strategic Land Use Patterns

Maintaining a balanced mix of land uses is essential to long-term sustainability.

- Promote an appropriate balance of residential, commercial, industrial, and public land uses.
- Direct higher-intensity development toward appropriate locations, such as existing commercial corridors and village centers.
- Encourage mixed-use development where appropriate to enhance walkability and economic vitality.
- Ensure that development densities are aligned with infrastructure capacity and service delivery capabilities.

Open Space and Farmland Preservation

Preserving undeveloped land remains a central priority for maintaining community character and environmental health.

- Continue efforts to permanently protect open space, agricultural land, and environmentally sensitive areas through acquisition, conservation easements, and partnerships.
- Support the advisory role and initiatives of the local Land Trust in identifying and prioritizing preservation opportunities.
- Integrate open space planning with recreation, habitat protection, and climate resilience strategies.

Housing and Community Diversity

The Town recognizes the importance of providing a range of housing options to meet evolving community needs.

- Implement strategies consistent with the Town's Affordable Housing Plan and state requirements to increase the availability of low- and moderate-income housing.
- Encourage diverse housing types, including smaller-scale and workforce housing, where appropriate.
- Balance housing development with preservation goals and infrastructure capacity.
- Monitor and respond to state legislative changes impacting housing development and zoning.

Economic Development and Commercial Vitality

Land use planning plays a key role in supporting a strong local economy.

- Foster business creation, retention, and expansion that aligns with community character and enhances quality of life.
- Support revitalization and continued success of commercial districts, including Main Street and the waterfront area.
- Ensure that commercial development is accessible, well-designed, and integrated with surrounding residential areas.

Coastal and Environmental Coordination

Given its coastal location, coordination with state agencies is critical.

- Work collaboratively with the Rhode Island Coastal Resources Management Council to protect coastal resources and ensure public access to shoreline areas.
- Align local land use policies with state coastal management regulations and resilience strategies.
- Protect water quality, wetlands, and critical habitats through responsible land use controls.

Healthy Community Design

The Town will continue to incorporate principles that promote public health and well-being.

- Integrate healthy community design practices into development review, including access to open space, walkability, and recreational opportunities.
- Encourage development patterns that reduce reliance on automobiles and promote active transportation.
- Support access to fresh food, community gathering spaces, and wellness-oriented infrastructure.

Historic Preservation and Cultural Resources

Preserving the Town's historic assets is essential to its identity and long-term value.

- Identify and inventory historic buildings, landmarks, and cultural resources.
- Support preservation efforts through regulatory tools, incentives, and partnerships.
- Continue collaboration with the Cemetery Committee to protect and maintain over 100 historic cemeteries throughout the community.
- Promote adaptive reuse of historic structures where appropriate.

Siting of Essential Public Facilities

Strategic siting of public facilities is critical to efficient service delivery.

- Establish clear criteria and processes for locating essential public facilities, including public safety, utilities, and community services.
- Ensure that facility siting considers accessibility, environmental impacts, and neighborhood compatibility.
- Coordinate facility planning with long-term land use and infrastructure strategies.

Pedestrian Connectivity and Mobility

A well-connected community enhances accessibility, safety, and quality of life.

- Develop and implement a comprehensive pedestrian and bicycle network connecting residential neighborhoods, commercial areas, schools, parks, and open spaces.
- Improve sidewalk infrastructure, trail systems, and pathway connections throughout the Town.
- Enhance accessibility to parking areas, building entrances, and public spaces.
- Promote walkability and bikeability as alternatives to vehicular travel, particularly within village and commercial centers.

V. Housing

The Town of East Greenwich is characterized by a high-quality housing stock, strong property values, and well-established residential neighborhoods that contribute significantly to its identity and desirability. However, these same strengths present challenges in meeting the full range of housing needs, particularly for low and moderate-income households, young families, workforce populations, and aging residents seeking to remain in the community.

The Town recognizes that a balanced housing strategy is essential to sustaining economic vitality, supporting local workforce needs, and maintaining a diverse and inclusive community. Future housing efforts will focus on expanding opportunities while preserving neighborhood character, ensuring infrastructure capacity, and aligning with state housing mandates and local planning goals.

GOALS

The Town will pursue the following housing goals to guide policy and development decisions:

- Maintain and expand a diverse range of housing opportunities that are accessible and affordable to a broad spectrum of residents, including families, seniors, young professionals, and workforce populations.
- Preserve and enhance the value, character, and sense of place embodied in East Greenwich's existing housing stock and neighborhood development patterns.
- Facilitate the development of affordable housing throughout the community, with the objective of achieving the State benchmark of 10% of year-round housing units qualifying as low- and moderate-income housing, consistent with Rhode Island Low and Moderate Income Housing Act.
- Encourage a wide range of housing types and price points through innovative regulatory tools, public-private partnerships, and strategic development incentives.
- Provide clear policy direction within the Comprehensive Plan to guide housing growth, including considerations of location, density, infrastructure capacity, and environmental constraints.
- Promote housing development patterns that support healthy, walkable neighborhoods with access to employment centers, services, schools, and recreational amenities.
- Balance housing growth with land preservation goals, infrastructure limitations, and the Town's overall growth management strategy.

OBJECTIVES

Affordable Housing Production and Policy Implementation

The Town will take a proactive and coordinated approach to increasing its supply of affordable housing.

- Work collaboratively with the Planning Commission, Affordable Housing Commission, and Rhode Island Division of Statewide Planning to implement local and state housing policies.
- Support the production, rehabilitation, and conversion of housing units that meet affordability criteria.
- Educate residents and stakeholders on the importance of housing diversity and the challenges associated with affordability.
- Monitor progress toward the 10% affordable housing goal and adjust strategies as needed.

Funding and Financial Tools

Reliable funding mechanisms are critical to achieving housing goals.

- Identify and establish consistent funding sources to support affordable housing initiatives, including local housing trust funds, state programs, and federal resources.
- Pursue grants, tax incentives, and financing tools that support both new construction and adaptive reuse projects.
- Encourage public-private partnerships to leverage investment and expand housing opportunities.

Housing Diversity and Neighborhood Compatibility

A broader mix of housing types will support long-term community sustainability.

- Promote a range of housing options, including single-family homes, townhouses, multi-family units, and mixed-use developments where appropriate.
- Ensure that new housing development is compatible in scale, design, and character with existing neighborhoods.
- Encourage context-sensitive design standards that reinforce East Greenwich's architectural identity and community character.

Sustainable and Resilient Housing Development

Housing development should align with environmental and sustainability goals.

- Encourage green building practices, energy efficiency, and sustainable site design in new construction and redevelopment projects.
- Promote resilience strategies to address climate-related risks, including flooding and extreme weather events.
- Support development patterns that reduce environmental impact and improve long-term affordability through lower operating costs.

Healthy Community Design and Connectivity

Housing should support active, connected, and healthy lifestyles.

- Encourage residential development that incorporates pedestrian-friendly design, including sidewalks, trails, and connectivity to nearby services and recreational resources.
- Promote access to public transit, bicycle infrastructure, and walkable commercial areas.
- Support opportunities for community gardens, local food production, and shared open space where appropriate.

Accessory Dwelling Units (ADUs) and Incremental Housing

Smaller-scale housing solutions can provide meaningful opportunities for affordability.

- Evaluate and expand zoning provisions for Accessory Dwelling Units (ADUs) as a tool to increase housing supply while maintaining neighborhood character.
- Align local regulations with state legislation to facilitate responsible ADU development.
- Provide clear design and occupancy standards to ensure compatibility with existing residential areas.

Livable and Inclusive Neighborhoods

The Town will promote neighborhoods that are inclusive, accessible, and supportive of residents at all life stages.

- Encourage mixed-income neighborhoods that provide opportunities for a diverse population.
- Support aging-in-place strategies, including accessible housing design and proximity to services.
- Ensure that housing development contributes positively to neighborhood identity, safety, and overall quality of life.

Comprehensive Planning and Regulatory Guidance

Clear and consistent policy direction is essential to managing housing growth.

- Incorporate detailed housing strategies into the Comprehensive Plan update, including targets for unit types, density, and geographic distribution.
- Align zoning and land use regulations with housing goals to facilitate appropriate development.
- Balance housing production with infrastructure capacity, environmental protection, and fiscal sustainability.

VI. Sustainability, Environmental and Natural Resources

The Town of East Greenwich is defined by its coastal setting, natural landscapes, and environmental assets, including wetlands, forested areas, aquifers, and shoreline resources along Greenwich Cove and Narragansett

Bay. These resources are central to the community's identity, quality of life, and long-term economic and environmental sustainability.

As climate change, development pressures, and infrastructure demands increase, the Town is committed to advancing a proactive and integrated approach to environmental stewardship and resilience. This includes protecting critical natural systems, reducing environmental impacts, and preparing for the long-term effects of sea level rise and extreme weather events.

GOALS

The Town will pursue the following goals to guide sustainability and environmental policy:

- Promote the long-term sustainability and resilience of the Town's natural resource systems, including water resources, coastal areas, wetlands, and forested lands.
- Advance public awareness and community dialogue regarding climate change, sea level rise, and coastal erosion, and their impacts on natural resources and municipal infrastructure.
- Establish dedicated municipal capacity for resilience planning through the hiring of a Resiliency Planner within the Planning Department to guide policy development and implementation.
- Develop and pursue measurable targets for reducing the Town's municipal carbon footprint, aligned with or exceeding State of Rhode Island goals.
- Encourage the development and use of locally sourced renewable energy resources to support energy independence and environmental sustainability.
- Protect and enhance water quality, including both surface and groundwater systems, with particular focus on sensitive recharge areas such as the Hunt River watershed.
- Preserve the Town's semi-rural character through the protection of farms, open space, wetlands, wooded areas, and scenic landscapes.

OBJECTIVES

Climate Resilience and Policy Integration

The Town will integrate sustainability and resilience into all major planning and policy frameworks.

- Evaluate and update local policies related to climate change, energy use, and sustainability in response to evolving state and federal guidance.
- Incorporate sea level rise, coastal flooding, and climate adaptation strategies into the Comprehensive Community Plan, Hazard Mitigation Plan, and Harbor Management Plan.
- Prioritize resilience investments that protect critical infrastructure, municipal facilities, and vulnerable coastal areas.

Renewable Energy and Carbon Reduction

Reducing greenhouse gas emissions and expanding renewable energy use are key priorities.

- Assess opportunities to expand municipal and community-based renewable energy programs, including solar and other clean energy technologies.
- Align local initiatives with programs supported by the Rhode Island Office of Energy Resources.
- Build upon existing initiatives such as virtual net metering and energy efficiency improvements in municipal operations.
- Establish measurable benchmarks for municipal carbon reduction and track progress over time.

Water Resource Protection

Protecting water quality is critical to public health, environmental sustainability, and regulatory compliance.

- Strengthen protections for surface waters, groundwater, wetlands, and coastal resources, particularly within the Hunt River recharge area and Greenwich Cove.
- Evaluate cumulative impacts of development on water resources and incorporate mitigation strategies into land use regulations.
- Consider adoption of an Aquifer Protection Overlay District to safeguard critical groundwater supplies.
- Promote best management practices for stormwater management and low-impact development.

Public Education and Community Engagement

Public awareness is essential to achieving sustainability goals.

- Develop and expand educational resources to inform residents and businesses about energy efficiency, renewable energy, and environmental stewardship.
- Promote community participation in sustainability initiatives, including conservation efforts and resource protection programs.
- Provide guidance on actions individuals and businesses can take to reduce environmental impact and protect natural resources.

Open Space, Conservation, and Passive Recreation

The Town will continue to protect and enhance its natural landscapes for both ecological and recreational benefits.

- Advance planning and implementation of a passive recreation plan for the Tanner/Clark Preserve (127 acres).
- Initiate planning and stewardship efforts for the newly acquired Pine Property on Tillinghast Road (40 acres).

- Integrate conservation efforts with recreation planning to balance environmental protection and public access.
- Support partnerships with local land trusts and conservation organizations.

Urban Forestry and Scenic Resources

Tree canopy and scenic landscapes are essential components of community character and environmental health.

- Evaluate and enhance municipal tree management programs, including participation in Tree City USA.
- Update policies to protect and expand tree canopy coverage throughout the community.
- Consider adoption of a Scenic Roadway Ordinance to preserve key corridors and visual landscapes.

Coastal Resource Management

Given its coastal location, the Town must maintain strong coordination with state agencies.

- Continue coordination with the Rhode Island Coastal Resources Management Council to ensure compliance with coastal regulations and protection of shoreline resources.
- Update and implement the Town's Harbor Management Plan to address changing coastal conditions and usage patterns.
- Promote public access to coastal areas while balancing environmental protection and resilience needs.

Funding and Implementation

Achieving sustainability goals will require strategic investment and external support.

- Actively pursue state, federal, and private grant opportunities to fund sustainability, resilience, and environmental protection projects.
- Prioritize funding for projects that address sea level rise, infrastructure resilience, and renewable energy expansion.
- Integrate sustainability initiatives into the Town's Capital Improvement Program and long-term financial planning.

VII. Cultural and Historic Resources

The Town of East Greenwich possesses a rich and well-preserved collection of historic, cultural, and archaeological resources that reflect its origins as one of Rhode Island's earliest colonial settlements. From its historic Main Street corridor and Hill and Harbor District to its network of cemeteries, civic buildings, and waterfront assets, these resources form a defining element of the Town's identity and sense of place.

Beyond their historical significance, these assets contribute meaningfully to economic vitality through tourism, support property values, and provide educational and cultural benefits to residents of all ages. As development pressures increase, the Town recognizes the importance of proactively preserving these resources while allowing for thoughtful, compatible growth and adaptive reuse.

GOALS

- Promote a broad understanding and appreciation of the Town's historic and cultural resources as essential components of East Greenwich's identity, character, and economic vitality.
- Preserve, protect, and enhance the Town's significant historic, archaeological, and cultural assets in a manner that respects their integrity while allowing for thoughtful and compatible growth.
- Ensure that cultural and historic resources are recognized as community assets that contribute to quality of life, tourism, education, and intergenerational connection.
- Strengthen stewardship of East Greenwich's heritage through coordinated public, private, and nonprofit efforts.

OBJECTIVES

Inventory, Documentation, and Research

- Pursue State and federal funding opportunities, including programs through the Rhode Island Historical Preservation & Heritage Commission, to update and modernize East Greenwich's historic resource inventory.
- Expand and maintain a comprehensive, publicly accessible database of historic structures, archaeological sites, landscapes, and cultural assets.
- Encourage partnerships with local historical organizations, educational institutions, and community groups to support ongoing research and documentation efforts.

Preservation Policy and Regulatory Framework

- Review and update local ordinances, zoning provisions, and development review standards to strengthen protections for historic and cultural resources.
- Integrate historic preservation considerations into all applicable planning and land use decisions, ensuring early identification of resources during the development review process.
- Evaluate and consider adoption of a "Demolition by Neglect" ordinance to prevent the deterioration of significant historic properties through deferred maintenance.
- Continue to enforce existing historic district regulations, including those administered by the Town's Historic District Commission (HDC), as well as protections related to historic cemeteries in accordance with State and local law.

Preservation, Stewardship, and Investment

- Actively seek and leverage grant funding, tax incentives, and other financial tools to support preservation, restoration, and adaptive reuse of historic properties.
- Identify and promote local funding strategies, public-private partnerships, and landowner incentives that encourage long-term stewardship of cultural and historic resources.
- Support the ongoing role and capacity of the Historic District Commission in preserving the Town's architectural and cultural heritage.

Collections, Archives, and Cultural Assets

- Collect, preserve, and safeguard documents, photographs, maps, and other archival materials that represent the Town's history and cultural evolution.
- Promote the digitization of historic records to improve long-term preservation and accessibility for residents, researchers, and educators.
- Encourage collaboration with local libraries, historical societies, and cultural institutions to ensure proper stewardship of archival materials.

Public Access, Education, and Engagement

- Improve public access to information on historic and cultural resources through online platforms, mapping tools, and educational materials.
- Promote heritage tourism initiatives that highlight East Greenwich's historic districts, landmarks, and cultural landscapes, strengthening the local economy.
- Develop interpretive programs, signage, and community events that foster awareness and appreciation of the Town's history across all generations.
- Encourage educational partnerships with schools to integrate local history into curricula, reinforcing community identity and civic pride.

Integration with Broader Community Goals

- Coordinate historic preservation efforts with open space, conservation, and economic development initiatives to ensure a holistic approach to community planning.
- Recognize the role of historic resources in supporting sustainable development, including the adaptive reuse of existing structures as an environmentally responsible practice.
- Identify opportunities where preservation of historic assets can complement housing, tourism, and downtown revitalization strategies.

VIII. Economic Development

The Town of East Greenwich benefits from a strong local economy anchored by a vibrant downtown, a highly educated workforce, and a strategic location within the greater Providence and regional New England economy. Its historic Main Street, waterfront district, and professional corridors serve as key economic drivers, supporting small businesses, tourism, and service-based industries.

As market conditions evolve, the Town is focused on fostering a resilient and diversified economic base that supports entrepreneurship, enhances quality of place, and maintains fiscal stability. Economic development efforts will prioritize sustainable growth, infrastructure investment, regulatory efficiency, and strong partnerships with the business community.

GOALS

The Town will pursue the following goals to guide economic development policy and investment:

- Foster a resilient local economy that supports a diverse mix of businesses and industries, including small businesses, professional services, and innovation-based enterprises.
- Promote balanced and sustainable economic development that aligns with community character, infrastructure capacity, and long-term planning goals.
- Provide the business community with a clear, predictable framework for establishing, operating, and expanding within East Greenwich.
- Maintain and strengthen a productive working relationship with the East Greenwich Chamber of Commerce and other business organizations.
- Complete the design and reconstruction of Main Street from Division Street to First Avenue, incorporating safety improvements, walkability, traffic calming, utility upgrades, and streetscape enhancements that reflect the Town's historic character while supporting modern use.
- Recognize and support tourism as a major contributor to the local economy, leveraging the Town's historic assets, waterfront, and cultural amenities.
- Continue revitalization of Main Street and the Downtown area as the Town's Central Business District (CBD), reinforcing its role as a center for commerce, employment, and community activity.
- Promote a business environment that supports job creation, entrepreneurship, and long-term economic competitiveness.

OBJECTIVES

Business Climate and Regulatory Environment

A supportive and efficient regulatory framework is essential to economic growth.

- Continue to evaluate and refine local policies and procedures to improve the overall business climate.

- Engage directly with business owners and stakeholders to identify regulatory barriers and opportunities for improvement.
- Streamline permitting, licensing, and development review processes while maintaining appropriate standards for quality of life and community character.
- Provide clear guidance and predictable timelines for business approvals and development projects.

Business Engagement and Partnerships

Ongoing communication with the business community strengthens economic outcomes.

- Maintain regular dialogue with business organizations, including the Chamber of Commerce, waterfront businesses, and professional groups along the South County Trail corridor.
- Conduct periodic meetings and roundtables with local businesses to share information, gather feedback, and identify emerging needs.
- Strengthen partnerships with regional and state economic development organizations to align local efforts with broader initiatives.

Infrastructure Investment and Downtown Revitalization

Strategic infrastructure improvements are key to sustaining economic vitality.

- Advance public investment in Main Street and the Downtown area, including roadway reconstruction, streetscape improvements, pedestrian enhancements, lighting, signage, and public amenities.
- Improve parking management and accessibility to support businesses and visitors.
- Enhance connectivity between Main Street, the waterfront district, and surrounding neighborhoods.
- Ensure that infrastructure investments support both economic activity and community character.

Tourism and Place-Based Economic Development

Tourism is a vital component of East Greenwich's economy.

- Promote heritage tourism by leveraging the Town's historic districts, cultural assets, and waterfront amenities.
- Support events, festivals, and programming that attract visitors and enhance local economic activity.
- Collaborate with regional tourism organizations to increase visibility and attract visitors to the Town.
- Enhance wayfinding, signage, and public spaces to improve the visitor experience.

Institutional and Educational Partnerships

Collaboration with major institutions supports economic growth and workforce development.

- Work cooperatively with New England Institute of Technology on campus planning, capital improvements, and opportunities for collaboration with the private sector.
- For projects involving private sector participation, pursue Payment in Lieu of Taxes (PILOT) agreements where appropriate, while ensuring consistency with local land use regulations.
- Explore partnerships that support workforce development, training programs, and innovation.

Economic Diversification and Entrepreneurship

A diverse economic base enhances resilience and long-term sustainability.

- Encourage the growth of small businesses, startups, and entrepreneurial ventures.
- Support a mix of commercial uses that serve both local residents and regional markets.
- Identify opportunities to attract new industries that align with the Town's character and workforce strengths.
- Promote flexible workspaces and business environments that accommodate changing economic trends, including remote and hybrid work models.

Quality of Life and Economic Competitiveness

Economic success is closely tied to overall community quality.

- Ensure that economic development efforts enhance, rather than detract from, the Town's quality of life.
- Maintain high standards for design, aesthetics, and environmental stewardship in commercial development.
- Support amenities such as walkability, open space, and cultural resources that contribute to a strong sense of place and attract residents and businesses.

Public Investment and Funding Strategies

Targeted investment is necessary to sustain economic growth.

- Identify and pursue local, state, and federal funding opportunities to support infrastructure, business development, and revitalization projects.
- Leverage public-private partnerships to maximize investment and share risk.
- Align economic development investments with the Town's Capital Improvement Program and long-term financial strategy.

IX. Circulation

The Town of East Greenwich maintains a transportation network that supports local mobility, regional connectivity, and access to its historic downtown, waterfront, neighborhoods, and institutional areas. As travel

patterns evolve and infrastructure ages, the Town is committed to advancing a balanced, multi-modal circulation system that prioritizes safety, accessibility, and efficiency while preserving community character.

Future circulation planning will focus on integrating roadway improvements with pedestrian and bicycle infrastructure, addressing parking constraints, enhancing transit options, and preparing for climate-related impacts on transportation systems.

GOALS

The Town will pursue the following goals to guide circulation and transportation planning:

- Promote and maintain a multi-modal transportation system that supports walking, bicycling, transit use, and vehicular travel in a balanced and efficient manner.
- Advance street and infrastructure designs that are safe, accessible, and visually consistent with the Town's character, while encouraging active transportation and healthy lifestyles.
- Ensure that transportation improvements protect and enhance overall quality of life, including neighborhood character, safety, and environmental conditions.
- Strengthen coordination with state and federal agencies to improve transportation safety, accessibility, and infrastructure investment.
- Address parking challenges comprehensively, including residential overnight parking, short-term commercial parking, employee parking, loading zones, valet needs, and peak-period demand constraints.
- Evaluate innovative transportation solutions, including seasonal transit options such as trolley or shuttle services, to reduce congestion and improve accessibility.

OBJECTIVES

Multi-Modal Transportation System

The Town will continue to develop a transportation network that accommodates all users.

- Expand and enhance pedestrian and bicycle infrastructure, including sidewalks, bike lanes, and shared-use paths.
- Promote safe and convenient connections between residential neighborhoods, schools, commercial areas, and recreational facilities.
- Incorporate "complete streets" principles into roadway design and reconstruction projects.
- Identify and prioritize key corridors for active transportation improvements.

Coordination with State and Regional Agencies

Partnerships are critical to advancing transportation improvements.

- Continue close coordination with the Rhode Island Department of Transportation on all state roadway and infrastructure projects.
- Engage with state and federal agencies throughout planning, design, and construction phases to ensure alignment with local priorities.
- Coordinate public works projects with state initiatives to maximize efficiency and minimize disruption.

Parking Management and Demand Strategy

Parking remains a key challenge in the Town's commercial and mixed-use areas.

- Continue implementation of the comprehensive Parking Study initiated in 2024 to evaluate current conditions and future needs.
- Develop a coordinated parking management strategy addressing:
    - Short-term and long-term parking supply
    - Residential overnight parking
    - Employee and service-related parking
    - Valet and loading/unloading zones
    - Peak demand and turnover issues
- Evaluate opportunities for shared parking, improved signage, and technology-based solutions to enhance efficiency.

Infrastructure Improvement and Public Works Coordination

A well-maintained roadway system is essential to mobility and safety.

- Implement a coordinated roadway improvement program aligned with the Town's Capital Improvement Plan.
- Integrate roadway rehabilitation with utility upgrades, drainage improvements, and streetscape enhancements.
- Incorporate stormwater management best practices into transportation projects to improve environmental outcomes.

Active Transportation and Healthy Community Design

Transportation planning will support public health and community connectivity.

- Integrate healthy community design principles into all circulation planning efforts.
- Expand safe routes to schools and recreational facilities.
- Promote walkability and bikeability within neighborhoods and commercial districts.
- Improve accessibility for individuals of all ages and abilities.

Alternative and Specialized Transportation Services

The Town will support transportation options that serve diverse community needs.

- Expand and enhance senior transportation services to support mobility, independence, and social engagement for older residents.
- Evaluate feasibility of seasonal shuttle or trolley services to reduce congestion in high-demand areas such as Main Street and the waterfront.
- Explore partnerships with regional transit providers to improve service connectivity.

Climate Resilience and Emergency Preparedness

Transportation infrastructure must be resilient to environmental risks.

- Assess the vulnerability of roadways, bridges, and transportation infrastructure to flooding, storm surge, and sea level rise.
- Identify critical evacuation routes and areas at risk of isolation during extreme weather events.
- Incorporate resilience strategies into infrastructure planning and capital investments.
- Coordinate with hazard mitigation planning efforts to ensure continuity of transportation systems during emergencies.

Snow and Storm Response Operations

Efficient winter operations are essential to maintaining mobility and safety.

- Evaluate current snow removal policies and operational practices to identify opportunities for improved efficiency and service delivery.
- Assess the feasibility of expanding municipal capabilities or adjusting service models to better address post-storm conditions.
- Ensure coordination between public works, public safety, and emergency management functions during severe weather events.

Greenway and Connectivity Planning

Long-term connectivity planning will enhance recreation and alternative transportation options.

- Continue development and implementation of the Town's green corridor and trail network plan.
- Improve connections between open space areas, neighborhoods, and commercial centers.
- Coordinate greenway development with regional trail systems and conservation initiatives.

Strategic Transportation Projects

The Town will continue to evaluate and advance key infrastructure initiatives.

- Engage with state partners on feasibility studies for projects such as a potential pedestrian and bicycle connection near Scalloptown Park.
- Prioritize projects that improve safety, connectivity, and access to key destinations.
- Align transportation investments with broader land use, economic development, and environmental goals.

X. Human and Social Services, including Marginalized and Special Needs Populations

The Town of East Greenwich is committed to fostering a healthy, inclusive, and supportive community that ensures all residents, regardless of age, income, ability, or circumstance have access to essential services and opportunities.

As demographic trends evolve, including an aging population, increasing awareness of mental health needs, and ongoing challenges related to substance use and housing stability, the Town recognizes the importance of a coordinated and compassionate approach to human services. This includes strengthening partnerships, improving accessibility, and aligning local programs with regional and state resources to effectively meet community needs.

GOALS

The Town will pursue the following goals to guide human and social service delivery:

- Provide targeted services and programs that address unmet and emerging needs among vulnerable, marginalized, and special needs populations.
- Ensure excellence in service delivery, advocacy, and public policy for older residents, their families, and caregivers through a coordinated, visible, and responsive municipal framework.
- Expand collaboration with the School District and community partners to address substance use, mental health, and youth and family support needs.
- Recognize and honor the contributions of veterans by promoting policies and programs that support their well-being and access to services.
- Evaluate and enhance Town facilities, programs, and service delivery systems to ensure they are equipped to meet a full range of community needs.

OBJECTIVES

Senior Services and Aging in Place

Supporting older residents is a central priority for the Town.

- Continue to strengthen a coordinated system of services that enables older residents to age in place with dignity, independence, and access to care.
- Maintain a visible and responsive senior services function that provides information, referral, and direct support.
- Collaborate with regional providers such as Rhode Island Office of Healthy Aging to expand access to programs and services.
- Target outreach and services to seniors who are frail, isolated, or at greater risk.
- Promote intergenerational programming that connects older residents with youth and the broader community.

Accessibility and Inclusive Infrastructure

Ensuring accessibility is fundamental to equitable service delivery.

- Continue to improve ADA accessibility across all municipal facilities, programs, and infrastructure.
- Incorporate accessibility considerations into all capital projects and facility upgrades.
- Advocate for inclusion of mobility and accessibility improvements in state-led transportation projects.
- Expand access to services for individuals with disabilities through both physical improvements and programmatic accommodations.

Veterans Services and Support

The Town will continue to support and recognize its veteran population.

- Coordinate with the Rhode Island Office of Veterans Services to provide regular outreach, informational sessions, and on-site assistance for veterans and their families.
- Evaluate local tax exemption programs for veterans and compare them with other Rhode Island communities to ensure competitiveness and effectiveness.
- Promote awareness of available benefits, healthcare resources, and support services.
- Recognize veterans through community events, programming, and public engagement initiatives.

Financial Assistance and Tax Relief Programs

Targeted financial relief programs support vulnerable populations.

- Conduct annual evaluations of the Town's Elderly Tax Exemption Program to ensure it remains effective and equitable.
- Assess other local tax relief programs to determine opportunities for improvement or expansion.
- Align financial assistance efforts with broader affordability and housing strategies.

Mental Health and Substance Use Services

Addressing mental health and substance use challenges requires a coordinated, community-wide approach.

- Continue to support local prevention and education initiatives related to substance use and mental health.
- Strengthen partnerships with the School District to provide early intervention, counseling, and support services for youth and families.
- Support and expand the work of local initiatives such as the Opioid Task Force in addressing addiction, recovery, and public awareness.
- Collaborate with organizations such as Rhode Island Department of Behavioral Healthcare, Developmental Disabilities and Hospitals to connect residents with treatment and recovery resources.
- Provide community education on the impacts of substance use, including evolving issues related to legalized cannabis.

Housing Stability and Homelessness Prevention

Stable housing is foundational to overall well-being.

- Support efforts to reduce homelessness and housing instability through coordination with regional service providers and housing organizations.
- Identify local needs and gaps in services for individuals and families at risk of housing insecurity.
- Integrate housing support efforts with broader Town housing and social service strategies.

Community Engagement and Volunteerism

Strong community connections enhance service delivery and social well-being.

- Promote awareness of available programs, services, and volunteer opportunities across all age groups.
- Encourage collaboration between different population groups, including youth, seniors, and community organizations.
- Support community-based initiatives that foster inclusion, engagement, and mutual support.

Coordination and Service Integration

Effective service delivery depends on strong coordination across agencies and organizations.

- Continue to build partnerships with public, nonprofit, and private service providers to deliver comprehensive and coordinated support.
- Improve communication and referral systems to ensure residents can easily access available resources.
- Evaluate service gaps and identify opportunities for new or expanded programs.
- Align local efforts with state and regional strategies to maximize impact and efficiency.

XI. New England Institute of Technology

The Town of East Greenwich recognizes the presence of New England Institute of Technology (NEIT) as a significant educational, economic, and institutional asset to the community and the broader region. NEIT contributes to local workforce development, student housing demand, transportation activity, and municipal service coordination, while also presenting opportunities for collaboration in land use planning, public safety, and community engagement.

As both the Town and the Institution continue to evolve, maintaining a strong and cooperative host-community relationship is essential to ensuring that institutional growth is well-integrated, sustainable, and compatible with surrounding neighborhoods and municipal infrastructure.

GOALS

The Town will pursue the following goals to guide its relationship with NEIT:

- Strengthen host community and institutional relationships through ongoing coordination, communication, and strategic planning.
- Enhance transportation, traffic management, public safety coordination, and infrastructure integration between the Town and the NEIT campus.
- Encourage and support appropriate on-campus housing opportunities to reduce off-campus impacts and improve student accessibility.
- Promote environmental stewardship by preserving open space, supporting sustainable campus development, and protecting natural systems within and surrounding the campus.
- Establish shared community and institutional goals that encourage positive interaction between students, staff, and residents, including access to recreational facilities, open space, and potential community programming.
- Ensure coordinated planning for public safety services, including police, fire, and EMS response, to meet both current and future campus population needs.
- Support the Institution in maintaining and expanding diverse academic programming that contributes to workforce development and regional economic strength.

OBJECTIVES

Institutional Coordination and Planning

Ongoing collaboration is essential for managing growth and ensuring compatibility with Town systems.

- Continue Town staff participation in the NEIT Master Plan Review process to ensure alignment with municipal planning goals.

- Strengthen coordination between Town departments and NEIT on land use, infrastructure, and development proposals.
- Ensure that institutional growth is reviewed in the context of Town capacity, including transportation, utilities, and public services.

Public Safety and Emergency Services Coordination

Institutional population growth requires coordinated emergency planning.

- Review and assess the impacts of NEIT growth on police, fire, and emergency medical response capabilities.
- Coordinate regularly with institutional leadership to ensure emergency preparedness plans are aligned.
- Plan for adequate service coverage during peak academic periods, events, and campus expansion phases.
- Integrate campus-related needs into broader Town public safety planning and resource allocation.

Transportation and Mobility Management

Transportation connectivity is a key component of the Town–NEIT relationship.

- Support efforts by NEIT to promote alternative transportation options, including transit use, ridesharing, biking, and pedestrian access.
- Coordinate with the Rhode Island Department of Transportation on roadway improvements affecting campus access and surrounding corridors.
- Address traffic circulation, peak-hour congestion, and parking demand associated with campus activity.
- Explore long-term solutions for improved multimodal connectivity between the campus and surrounding areas.

Housing and Campus Development

Student housing and land use planning are critical to managing off-campus impacts.

- Encourage NEIT to continue expanding appropriate on-campus housing to reduce pressure on surrounding residential neighborhoods.
- Evaluate campus development proposals in the context of Town zoning, infrastructure capacity, and community compatibility.
- Promote well-designed campus growth that supports safety, sustainability, and integration with surrounding land uses.

Recreation, Open Space, and Community Access

Shared resources can enhance community relationships.

- Explore opportunities for shared use of recreational facilities, including fields, courts, and open spaces where appropriate.
- Promote potential partnerships that allow community access to select campus amenities while respecting institutional needs.
- Engage in long-term discussions regarding preservation and continued recreational use of nearby open space assets, including the golf course property and surrounding lands.

Environmental Sustainability and Campus Planning

Sustainable development practices benefit both the institution and the broader community.

- Encourage NEIT to incorporate green building standards, energy efficiency, and stormwater management best practices into campus development.
- Support efforts to preserve natural areas and reduce environmental impacts associated with institutional growth.
- Align campus sustainability initiatives with Town-wide environmental and resilience goals.

Workforce Development and Educational Partnerships

NEIT is a key contributor to regional workforce development.

- Strengthen opportunities for student internships, apprenticeships, and professional field experience within Town departments and local businesses.
- Explore partnerships that connect students with municipal operations, engineering, public safety, and planning initiatives.
- Support programs that align educational offerings with regional workforce needs and economic development goals.

Long-Term Host Community Relationship

A strong institutional relationship requires ongoing dialogue and shared planning.

- Maintain regular communication between Town leadership and NEIT administration on planning, development, and operational issues.
- Establish joint goals that reflect both institutional needs and community priorities.
- Ensure transparency and public engagement in discussions involving major campus expansion or land use changes.

XII. Public Safety and Fire /EMS Services

The Town of East Greenwich is committed to providing high-quality, responsive, and professional public safety services through its Police and Fire/EMS departments. These services are fundamental to community well-being, supporting safe neighborhoods, protecting life and property, and ensuring effective emergency response across all areas of the Town.

As service demands evolve and community expectations increase, the Town continues to prioritize innovation, workforce development, transparency, and infrastructure investment to maintain a high standard of public safety delivery.

GOALS

The Town will pursue the following goals to guide public safety policy and operations:

- Enhance public safety outreach and community engagement through established and expanded programs including, CSI Camp, Safety Town, and National Night Out.
- Develop and implement comprehensive workforce development and management strategies to support recruitment, retention, training, and succession planning.
- Increase transparency in police and fire operations through the continued use and expansion of body-worn camera programs and public reporting initiatives.
- Improve personnel safety, wellness, and training programs to ensure readiness, resilience, and professional excellence.
- Recruit and retain a highly qualified, diverse, and community-oriented workforce through targeted recruitment initiatives, including a Recruitment Officer Program.
- Enhance customer service by improving response times for non-emergency calls and optimizing dispatch and service delivery systems.
- Maintain and advance organizational excellence through continued Rhode Island Police Accreditation and alignment with national best practices.
- Modernize public safety communication systems, equipment, and facility infrastructure through coordinated capital investment and grant funding.
- Evaluate alternative and improved public safety service delivery models to ensure long-term efficiency, effectiveness, and sustainability.

OBJECTIVES

Community Engagement and Public Trust

Strong relationships between public safety agencies and the community are essential to effective service delivery.

- Expand community outreach programs, including youth engagement initiatives such as CSI Camp and Safety Town.
- Enhance participation in community events such as National Night Out to strengthen public trust and visibility.
- Conduct regular community meetings, forums, and listening sessions to promote dialogue and transparency.
- Improve public access to department information through Town and department websites, including policies, annual reports, and performance metrics.

Transparency and Accountability

Transparency strengthens public confidence and accountability in public safety operations.

- Expand the use of body-worn camera technology across police operations and ensure consistent policy compliance.
- Publish annual department statistics, performance measures, and operational summaries on the Town's website.
- Conduct regular public reporting on departmental goals, outcomes, and service metrics.
- Maintain compliance with accreditation standards through continuous review and reporting processes.

Workforce Development, Recruitment, and Retention

A strong workforce is essential to maintaining high-quality emergency services.

- Develop structured workforce development programs for both Police and Fire/EMS personnel.
- Implement targeted recruitment strategies to attract a diverse and qualified applicant pool.
- Support retention through career development opportunities, training, and employee wellness initiatives.
- Ensure succession planning strategies are in place to address long-term staffing needs.

Training, Accreditation, and Professional Standards

Continuous training ensures readiness and operational excellence.

- Maintain Rhode Island Police Accreditation, achieved in 2024, and continue compliance with all applicable standards.
- Ensure all personnel receive required annual training in accordance with accreditation and regulatory requirements.
- Conduct regular internal audits and inspections to ensure compliance with departmental policies and best practices.

- Provide ongoing professional development opportunities to enhance skills, leadership, and operational effectiveness.

Emergency Communications and Technology Infrastructure

Reliable communication systems are critical to emergency response effectiveness.

- Upgrade and enhance public safety communication infrastructure, including radio systems, dispatch technology, and interoperability capabilities.
- Increase transmission reliability and system coverage across the Town.
- Pursue state, federal, and grant funding opportunities to support modernization of communication systems and equipment.
- Integrate new technologies to improve dispatch efficiency and emergency response coordination.

Fire and EMS Facility Improvements

Modern facilities are essential for effective emergency response.

- Continue rehabilitation and modernization of Fire Station 1 and Fire Station 2, including physical plant and communication upgrades.
- Complete exterior improvements at Fire Station 1 scheduled for 2026.
- Build upon the successful expansion of Fire Station 2 completed in 2024.
- Ensure facilities are designed to support current operational needs and future service demands.
- Pursue local, state, and federal funding opportunities to support facility improvements.

Emergency Response and Service Delivery Optimization

Efficient operations improve outcomes and community safety.

- Improve response times for both emergency and non-emergency service calls through operational efficiency reviews.
- Evaluate departmental workflows to enhance service delivery and resource allocation.
- Explore alternative service delivery models, including regional cooperation or shared services where appropriate.
- Enhance coordination between Police, Fire, EMS, and dispatch services for integrated response.

Risk Reduction and Public Safety Outcomes

Preventative strategies reduce harm and improve community safety.

- Implement proactive risk reduction strategies to decrease incidents involving property damage and personal injury.

- Strengthen public education on fire prevention, emergency preparedness, and safety awareness.
- Use data-driven approaches to identify high-risk areas and target enforcement or prevention efforts.
- Coordinate with community partners to address broader safety issues, including traffic safety and substance-related risks.

Public Safety Governance and Service Evaluation

Continuous evaluation ensures long-term effectiveness and sustainability.

- Conduct periodic reviews of public safety organizational structure to ensure efficient service delivery.
- Evaluate staffing models, deployment strategies, and resource allocation.
- Assess long-term sustainability of current service delivery frameworks in light of community growth and evolving demands.

T A B

2

BUDGET MESSAGE

Municipal Budget Program

Fiscal Year 2026–2027

C O N T E N T S

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FISCAL YEAR 2026-2027 PROPOSED
MUNICIPAL BUDGET PROGRAM
TOWN OF EAST GREENWICH, RHODE ISLAND

TOWN MANAGER'S BUDGET MESSAGE

Memorandum

To: The Honorable Town Council

From: Andrew E. Nota, Town Manager

Re: FY 2026-2027 Budget Message

Date: May 2026

Fiscal Year 2026–2027 Proposed Municipal Budget Program

As required under the Town Charter (Sections C33–C36) and the Town Code, Chapter 55 – Capital Improvements, I respectfully submit the Town Manager's Proposed Municipal Budget Program for Fiscal Year 2026–2027.

This budget message is intended to provide a comprehensive overview of the proposed financial plan, outlining key fiscal objectives, major programmatic priorities, and notable changes from the current fiscal year. While the accompanying budget document contains detailed financial schedules and departmental breakdowns, this narrative focuses on the broader policy direction, strategic alignment, and operational considerations that shape this proposal.

It is important to recognize that no single annual budget can fully address all community needs. The Town's population size, tax base, and statutory constraints require a disciplined and phased approach to municipal investment. Accordingly, this budget reflects a balanced and incremental strategy, prioritizing immediate service needs while advancing long-term goals through structured, sustainable planning.

Although this proposal is forward-looking and incorporates multi-year considerations, it remains subject to refinement through upcoming budget work sessions and public hearings.

Revenue Structure and Financial Stability

A critical component of the FY 2026–2027 budget is the Town's revenue framework and its ability to sustain municipal operations under increasingly constrained conditions. The Town continues to rely predominantly on the local property tax as its primary revenue source, supplemented by state aid, departmental revenues, and limited one-time funding sources.

While recent full revaluation and growth in tangible property values have provided short-term capacity within the tax base, these gains should be viewed cautiously. They do not represent a structural shift in long-term revenue growth, particularly given:

- Continued uncertainty in state aid allocations
- Limited predictability in intergovernmental revenues
- Increasing reliance on local funding to support both operating and capital needs

As such, this budget maintains a conservative revenue posture, avoiding overreliance on non-recurring or volatile funding streams while ensuring that recurring expenditures are supported by stable, predictable revenues.

Expenditure Drivers and Cost Pressures

The FY 2027 budget reflects several structural cost drivers that continue to shape municipal finance:

- *Personnel Costs*: Wages, healthcare, pension obligations, and contractual commitments remain the largest component of municipal expenditures. Workforce recruitment and retention challenges continue to influence compensation structures and operational flexibility.
- *Debt Service*: As previously noted, debt obligations, particularly related to school construction represent the most significant upward pressure on the tax levy.
- *Inflationary Impacts*: Rising costs for materials, utilities, fuel, and contracted services continue to affect departmental operating budgets.
- *Technology and Infrastructure*: Ongoing investments are required to maintain system reliability, cybersecurity, and service delivery efficiency.

These pressures are not unique to this fiscal year and are expected to persist, reinforcing the need for disciplined financial planning and prioritization.

Capital Planning and Long-Term Investment Strategy

The Town's Capital Improvement Program (CIP), as guided by Chapter 55 of the Town Code, remains a cornerstone of long-term financial planning. While the FY 2027 capital allocation remains level-funded, the broader multi-year capital plan reflects continued investment in:

- Public infrastructure (roads, drainage, and facilities)
- Municipal fleet and equipment replacement
- Technology modernization
- School-related capital obligations

The Town continues to balance pay-as-you-go capital funding with strategic borrowing, recognizing that excessive reliance on debt can constrain future operating flexibility. The current capital strategy emphasizes:

- Prioritization of essential and safety-related projects
- Sequencing of large-scale investments to manage debt impact
- Leveraging grant opportunities where available

Enterprise and Component Units

It is important to distinguish between General Fund operations and other Town-related financial activities.

- The Wastewater Enterprise Fund operates as a self-supporting program, funded through user fees rather than general taxation. The inclusion of two additional positions required by the Rhode Island Department of Environmental Management (RIDEM) reflects regulatory compliance obligations and operational needs.
- Component units, including the School Department and Library system, are integrated into the Town's overall financial structure but maintain distinct and separate operational and funding considerations.

This structure allows for greater transparency in understanding how different services are financed and delivered.

Service Delivery and Operational Adjustments

While the proposed budget maintains the Town's overall service levels, it also reflects a recognition that service delivery must evolve in response to fiscal and operational realities and this can include both growth/new service development and constriction/service elimination.

Across departments, efforts have been made to:

- Identify efficiencies and cost-saving opportunities
- Reevaluate service delivery models
- Implement technology-driven improvements
- Prioritize core services with the greatest community impact

In some cases, this results in modest service adjustments, which are necessary to align resources with current fiscal constraints while preserving essential functions.

Workforce Considerations

The Town's workforce remains its most valuable asset in delivering municipal services. However, similar to many communities, East Greenwich continues to face:

- Competitive labor market conditions
- Challenges in recruiting specialized and licensed personnel
- Retention pressures driven by regional wage comparisons

The FY 2027 budget reflects a continued commitment to maintaining a stable and qualified workforce, while also recognizing the financial limitations associated with long-term compensation growth.

Multi-Year Financial Outlook

Looking beyond FY 2027, the Town faces a series of structural financial challenges that will require continued attention:

- *Debt Service Growth*: Peak impacts from school construction borrowing prior to state reimbursement and long- term obligation
- *Revenue Constraints*: Limited growth potential under the State's tax levy cap
- *Operational Cost Increases*: Ongoing inflation and service demand pressures

These factors underscore the importance of maintaining:

- Strong reserve policies
- Conservative revenue forecasting
- Disciplined expenditure management
- Long-term financial planning

The Town's ability to navigate this period successfully will depend on continued collaboration between the Town Council, Administration, School Department, and the community.

Summary and Policy Considerations

In summary, the FY 2026–2027 Proposed Budget reflects a careful balancing of competing priorities:

- Maintaining high-quality municipal services
- Supporting educational needs and commitments
- Managing significant capital and debt obligations
- Operating within statutory and economic constraints

This budget is both responsive and restrained, responsive to the immediate needs of the community and restrained in recognition of the broader fiscal environment.

Moving forward, several policy considerations remain central to the Town's financial strategy:

- Managing the long-term impact of school construction debt
- Evaluating sustainable levels of municipal and school spending growth
- Expanding alternative revenue opportunities where feasible
- Continuing to refine performance-based budgeting practices

Closing Points

The development of this budget has required difficult decisions, thoughtful prioritization, and a clear focus on long-term sustainability. While not all needs can be met within a single fiscal year, this proposal positions the Town to continue delivering essential services while navigating a period of fiscal complexity and uncertainty.

Additional detail, including departmental narratives and financial schedules, will be presented in the full budget document and reviewed through the upcoming public process. Additional summary materials are included below:

Budgeting to Achieve Community Objectives and Long-Term Goals

The Town continues to transition toward a program-based budgeting model, linking expenditures directly to measurable outcomes and community priorities. This approach represents a deliberate shift away from traditional incremental budgeting toward a more dynamic system that:

- Aligns financial resources with clearly defined policy objectives
- Emphasizes measurable performance outcomes
- Enhances transparency and accountability in government operations
- Supports data-informed decision-making

Under this framework, the municipal budget serves not only as a financial plan, but as a strategic implementation tool for achieving the community's long-term vision.

Effective implementation of this model requires:

1. A clearly articulated set of community priorities
2. Defined and measurable departmental work plans
3. Alignment of financial and human resources with those plans
4. Ongoing evaluation and adaptation based on performance and changing conditions

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Policy Direction and Community Priorities

The Town Council, with support from professional staff, has established 86 formal goals and more than 344 measurable objectives guiding municipal operations. These are reviewed annually as part of the budget process.

The overarching themes reflected in these goals include:

- Preserving the high quality of life that defines the community
- Delivering public services in a professional, efficient, and transparent manner
- Maintaining organizational adaptability in response to economic and operational uncertainty

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Economic Context and Fiscal Outlook

As the Town enters the FY 2027 budget cycle, the broader economic environment presents heightened uncertainty. Key challenges include:

- Volatility in state and federal funding
- Reduced availability of competitive grant resources and alternate revenues
- Ongoing workforce recruitment and retention pressures
- Inflationary impacts on operating and capital costs

Given these conditions, this budget adopts a cautious and conservative posture, limiting new programmatic expansion that doesn't carry corresponding revenue generation, while prioritizing core service delivery and financial stability.

Overview of the FY 2026–2027 Budget

The proposed FY 2027 budget:

- Fully funds all legal obligations, contractual commitments, and mandated services
- Maintains current service levels, with targeted adjustments where necessary
- Supports critical staffing needs, including state-required wastewater positions
- Continues investment in infrastructure and technology within fiscal constraints

While most municipal services remain stable, certain departments may experience modest service modifications in response to fiscal pressures and evolving demand.

General Fund Summary

The proposed General Fund budget totals:

- $29,972,181, representing an increase of $1,166,702 (4.05%) over FY 2026

This increase reflects careful balancing of departmental needs, revenue limitations, and statutory constraints.

Budget Development Process

- Initial departmental requests totaled: $31,303,046
- Administrative reductions: ($1,035,570)
- Additional refinements: ($295,335)
- Final proposed budget: $29,972,181

This process reflects a rigorous evaluation of all expenditures, resulting in total reductions exceeding **$1.33 million** from initial requests.

Capital Investment

- Proposed Capital Budget: $1,100,000 (level-funded from FY 2026)

Capital planning remains focused on maintaining infrastructure integrity while avoiding unsustainable debt expansion.

Tax Levy and Debt Considerations

The FY 2027 budget includes a proposed:

- 6.88% tax levy increase

This exceeds Rhode Island's statutory 4% cap; however, the Town has received approval for an exemption due to significant debt obligations.

Key Drivers:

- FY 2026 Debt Service: $4.24 million
- FY 2027 Debt Service: $6.81 million

The approved exemption totals $2.57 million, primarily associated with school construction borrowing.

Historical Levy Trends:

- FY 2024: 3.96%
- FY 2025: 3.99%
- FY 2026: 5.42%
- FY 2027: 6.88% (proposed)

This trajectory underscores the growing impact of long-term capital investments on annual operating budgets.

School Department Overview

The School Committee has proposed a total budget of:

- $52,038,333 (increase of 3.52%)

Town Tax Transfer:

- $44,683,462 (increase of 4.0%)

This level of support is made possible in part by recent property revaluation and growth in the tax base; however, it may not be sustainable in future years.

School Capital Program

- Proposed: $308,230
- Increase: $71,004 over FY 2026

Despite fiscal challenges, the District has maintained a relatively stable capital program.

Key Financial Pressures

- Decline in state education aid (-$213,362)
- Rising debt service from $150 million school construction initiative
- Increased reliance on reserves ($350,000 proposed)
- Workforce recruitment and retention challenges

Forward-Looking Considerations:

The most significant fiscal pressure will occur in FY 2026 - FY 2028, prior to the onset of state reimbursement in FY 2029. During this period, debt service obligations will constrain growth in school operating budgets.

Library Services

Town support for library operations is proposed at:

- $636,907 (increase of 3.0%)

This reflects a reduction from the Library's initial request of $672,842 (8.81%).

Total Library Budget:

- $989,966 (increase of 8.23%)

Funding Composition:

- Town Contribution: ~66%

- State Aid: ~15%
- Private/Association Funding: ~19%

The East Greenwich Free Library continues to rely on a diversified funding model, including support from the Library Association and state aid.

Sustainability Considerations

Given fiscal constraints, continued reliance on consistent Town funding increases may not be feasible. Long-term sustainability will require:

- Expansion of alternative funding sources
- Strategic service adjustments
- Continued operational efficiencies

Final Notes:

The FY 2026–2027 Proposed Budget reflects a disciplined and balanced approach to municipal finance during a period of economic uncertainty and increasing structural costs.

This proposal:

- Maintains core services that residents rely upon
- Supports critical infrastructure and capital needs
- Addresses significant debt obligations responsibly
- Aligns financial decisions with community priorities

At the same time, it acknowledges the limitations imposed by external economic conditions and the need for continued adaptability in future fiscal planning.

Further detail will be provided within the full budget document and through the upcoming public review process.

Future Year Planning Considerations

The development of a municipal budget program requires more than an assessment of current service levels and expenditures. It demands a disciplined, forward-looking approach that anticipates emerging needs, evaluates long-term fiscal impacts, and positions the community to respond effectively to changing economic, demographic, and environmental conditions.

In East Greenwich, this approach is grounded in best management practices that emphasize multi-year financial planning, capital forecasting, operational efficiency, and proactive community engagement. These practices guide decision-makers in identifying programs that may need to be expanded, restructured, or phased out, while ensuring that major capital and policy initiatives remain aligned with the Town's long-term vision and fiscal capacity.

Looking ahead, several major initiatives underway in FY2026 will have lasting implications for future municipal budgets, tax policy, infrastructure investment, and service delivery.

School Department Facilities, Master Building Plan and Efficiency Study

The School District has undertaken a district-wide master plan and assessment of all school facilities, designed to support future district improvements, realignment options, and generally address any known deficiencies in terms of compliance with RIDE educational and/or physical requirements, as may be needed to address local public educational needs. The School Committee's Fiscal Period 2022 through 2027 CIP submission assumes continued utilization of all existing school facilities through June of 2027 with an early timeline estimating transition to two new Elementary Schools in the Fall of 2027, including various High School improvements and the work at Meadowbrook, a new early childhood development program, also being concluded at that time. With the Town presently addressing capacity challenges at each of our school facilities, and recent erosion in enrollment and uncertainty regarding future student population growth or at a minimum stabilization in enrollment at various levels in the coming years, there is a need to formally evaluate the future of public education in the community and the impact of the school construction plan. The plan as it exists today includes a consolidation from six to five buildings, with the decommissioning of Eldredge Elementary which is very forward thinking and should support the overall decline in school age population in the State and support a more efficient educational program and delivery of services.

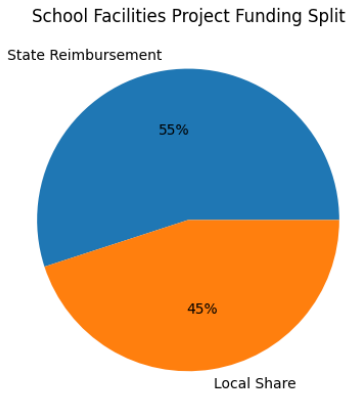
The School has completed a comprehensive study of the District that evaluated the school system's pre-k through 12 curriculum, community demographics trends, projected

enrollments impacts, current facilities utilization, and planned educational outcomes as identified in the School Committee's Strategic Plan. Findings generated by this study and further review within the District and by the School Building Committee has been used in identifying long term educational goals and the best path forward in reaching those goals.

As that process has concluded, a recommendation was required by the School Committee to the Town Council for consideration of a Bond referendum question supporting the authorization of debt, associated with the defined project, to be placed on a future ballot on Nov. 7, 2023 to be considered by the community. This referendum did occur and was approved by residents at close to a 70% approval rating. This ballot question and plan was eligible for state reimbursement of an amount no less than 35% and no more that 55%, depending on whether future RIDE regulations for the School Building Authority should change or if any future statewide school construction initiative may provide for a different bonus structure impacting the Towns reimbursement percentage eligibility.

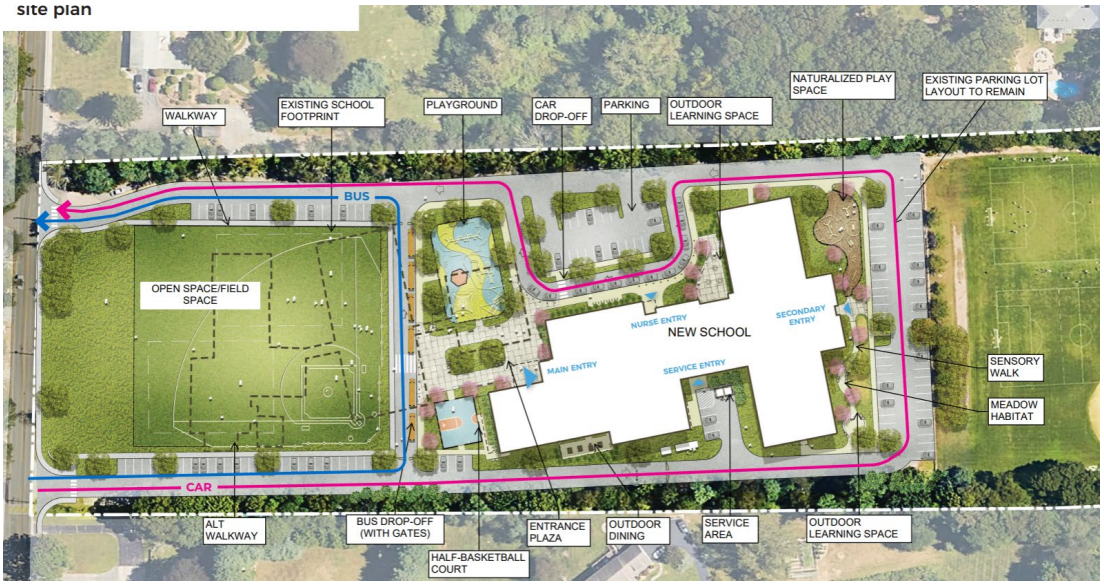
Financial Structure & Impact

The funding structure illustrated above highlights a critical advantage to the Town: the ability to leverage substantial State resources to offset local costs. This reduces taxpayer burden while enabling transformational capital improvements.



during this process various legislative proposals were introduced impacting the various reimbursement percentages, based on the type, scope and focus of specific work and eligibility. Based on all of these factors, the Town Council ultimately voted to support a Not to Exceed $150 million bond to support this project and subsequent applications with RIDE did achieve the 55% reimbursement threshold.

site plan



The Town and School are working collaboratively in this process, as ultimately the Town is responsible for managing any bond authorization that is supported by the community and will work to manage the debt issuance in future years to ensure the affordability of such improvements in terms of its overall residential and commercial tax impact. This project is anticipated to extend into 2029 before final completion, although as this item as accelerated timeline as the majority of work being completed late in 2027 and into 2028. These and other approaches in addressing local public educational need will be considered by the District and community in its balancing of district and community priorities and in forming an improved understanding of present capacity challenges and future enrollment projections along with community housing development and other trending that may impact the District and the community in the future.

It is important to note that for this study to have been successful, broad-based community input and participation in the development of study recommendations was a critically important element of this work. The Town in support of this and other local initiatives released a Public Engagement Platform and has opted to showcase the School Master Planning Process as the featured project as we reach out to the community to better equip residents with information they will need in order to participate in a significant manner and be prepared for future project conversations. This information can be found on the Towns website under the Public Engagement link and on a dedicated project web site that can be found at: www.eastgreenwichprojects.com.

EGPS | Exterior Renderings

Frenchtown ES aerial view



Fiscal Policy Consideration

The Town will need to:

- Phase debt issuance strategically
- Monitor tax rate impacts annually
- Align capital borrowing with broader infrastructure demands

EGPS | Overall Project Budget

	Stage II Budget ($) [A]	Reconciled DD Estimate ($) [B]	Variance from Stage II ($) [C]	Targeted Reduction ($) [D]	Target Budget ($) [E]	Alternates ($) [F]
HANAFORD	47,870,033	64,721,970	(16,851,937)	(1,321,970)	63,400,000	2,071,232*
FRENCHTOWN	56,138,650	71,487,893	(15,349,243)	(3,887,893)	67,600,000	2,078,553*
EGHS	48,405,907	27,980,945	20,424,962	(980,945)	27,000,000	3,338,938**
MEADOWBROOK	4,892,826	2,229,844	2,662,982	(229,844)	2,000,000	
TOTAL PROJECT BUDGET	**157,307,416**	**166,420,652**	**(9,113,236)**	**(6,420,652)**	**160,000,000**	**7,488,723**

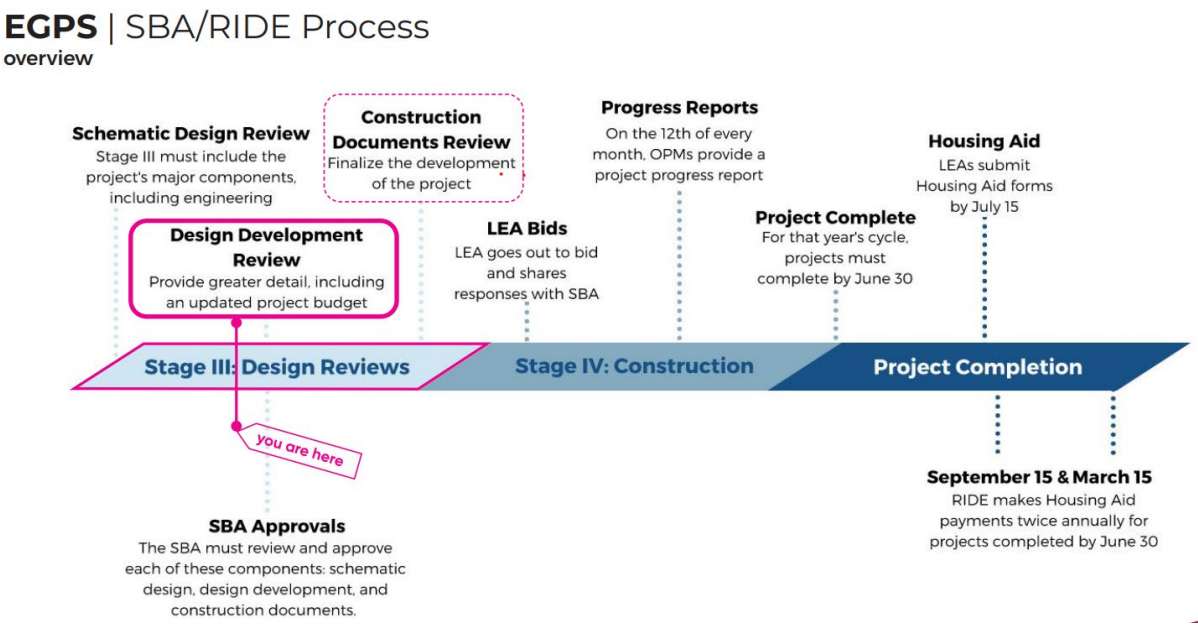
* generator and acoustical roof screens
** Item E

There is **$1.5M** in value management decisions to be considered at the beginning of Construction Documents and **$6.3M** in design contingency and escalation.

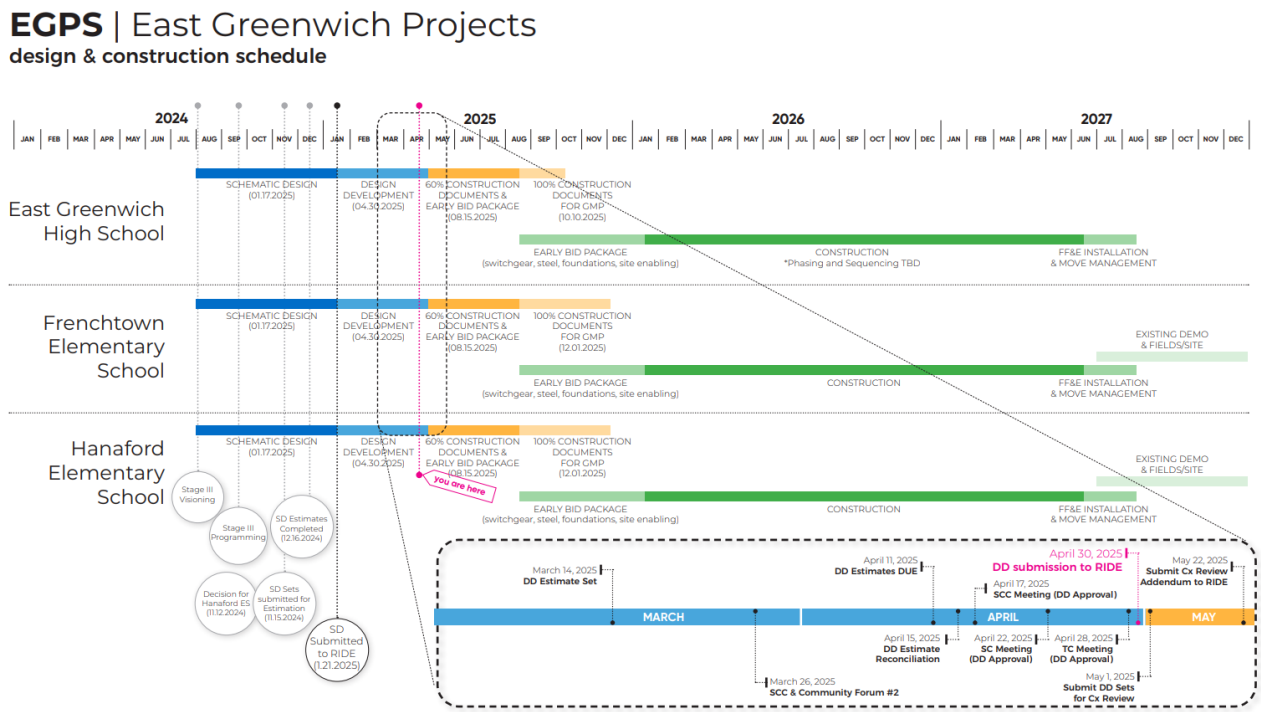
The above budget indicates an ongoing Value Engineering Process (VE) this is ongoing today, in better align overall project need with the available budget. It is anticipated that 60% design will be completed in August 25' and 100% plans completed in December 25' with final GMP pricing for the project. Construction started in the Winter of 2026 and is now fully engaged at all three sites, including Hanaford, Frenchtown and the Highschool. The work at Meadowbrook as an early childhood development center

will occur alter in 2026-2027.

Stage III Design Reviews and Stage IV Construction



Project Timeline:



Highway Garage Facility Replacement with Salt Storage Facility

The Towns Highway Department (Highway) provides a wide array of maintenance services for the community. This includes but it is not limited to, road and sidewalk maintenance, roadside vegetation control, snow removal, road and off-road drainage maintenance, varying construction projects and fleet maintenance. As such, the Highway facility needs, necessary to accommodate these services, have increased substantially over the years. Specifically, resulting from added road miles, State mandated maintenance programs and additional fleet maintenance. The existing Highway facility is over 50 years old and in need of upgrading. Upgrades that include, electrical, plumbing, heating, appropriate bathroom facilities, fleet maintenance equipment and storage. The Highway Department has had to increase its' fleet over the years to accommodate town growth. Additionally, other departments have also increased their fleets to accommodate the same growth. Furthermore, the Fire Department was added to the fleet maintenance program approximately 12 years ago, significantly adding to the fleet maintenance requirements. Consequently, the added fleet maintenance responsibilities have resulted in an accelerated need for an appropriate fleet maintenance facility. The original facility allowed for routine fleet maintenance and shop floor space for various Highway maintenance needs such as welding, fabrication, carpentry, etc. Presently, there are frequent compromises that are taking place to accommodate fleet maintenance versus shop needs (especially in the winter). Furthermore, the safety of personnel in the existing tight floor spaces is a growing concern. Also, as part of this project will be the replacement of an aged and antiquated salt shed that is also in need of immediate replacement. This structure has been in place for many decades and is inadequate in its storage capacity of large quantities of salt for road treatment during the winter months.

This project addresses:

- Operational inefficiencies caused by space constraints
- Safety risks associated with outdated layouts
- Inadequate salt storage capacity, impacting winter operations

Beyond the initial capital investment, this project is expected to generate:

- Improved fleet lifecycle management
- Reduced maintenance costs
- Enhanced emergency response readiness

The fueling needs for the town fleet has also been considered and this specific element of the project was addressed in late 2025/early 2026 with the construction of a centralized new

fueling station at the Bear Swamp location. The majority of this project is being funded with ARPA funds, with the remaining balance to be supported with annual capital funding. Presently, the Highway facility can only accommodate the diesel fuel needs of the Highway fleet. The other departments fuel their vehicles at the Wastewater facility. Recently, the Town's insurer and RIDEM indicated that the underground fuel storage tanks at the Wastewater facility have reached their useful life and need to be replaced. Considering the limited space available at the Wastewater facility, the town is incorporating fueling at the Highway facility and also in a separate facility at the Police Station. This will require a new fueling station along with appropriate fuel storage. The in-ground tanks at the Wastewater facility have since been removed in late 2025, clearing this area along the waterfront form any potential hazards.



In an effort to address the above concerns, Requests for Qualifications (RFQ's) from architectural firms were solicited on several occasions as this project has evolved. Initially this effort was launched in 2017 to provide a needs analysis for the Highway facility. It was important that the analysis consider technological needs, energy efficiencies and community growth. On January 2018, the Town Council approved HKT Architects Inc., to provide the needs analysis for the Highway Facility. HKT was considered to be the most qualified architectural firm considering the multiple highway facilities designs and studies that they have conducted. The needs analysis was the first phase of the project. It provided a conceptual layout for a future Highway facility along with a cost estimate that would assist in securing funding authorization. The Highway facilities needs analysis was completed in July 2018. The option

selected from the analysis resulted in a facility construction cost of approximately $17 million. In recent months Weston and Sampson was hired to complete the architectural design and project management for this project. Town staff are working with this firm to finalize the design and plans by the end of 2026.

In April 2026, action was been taken by the Town Council to authorize the borrowing of up to $14 mil. for this project. It is expected that a modified plan and project scope will be completed in2026 with construction beginning in 2027.

10-Year Comprehensive Community Plan Rewrite Adaptation and

Rhode Island operates under a reciprocal land use planning system where the State establishes broad goals and policies through the State Guide Plan. Local municipalities then develop comprehensive plans reflecting their specific needs and conditions. These plans regulate land use and provide a framework for achieving local goals, binding State agencies to conform their programs and projects accordingly upon approval by the State. Comprehensive plans in Rhode Island serve multiple roles, including guiding conservation and development, addressing resident service needs, and coordinating planning efforts between state and local governments.

This effort will define a 20-year vision for the Town and directly influence:

- Zoning decisions
- Housing development patterns
- Economic growth strategies
- Infrastructure investment priorities

This is not simply a regulatory requirement, it is the framework that ensures:

- Local control over land use decisions
- Alignment with State planning priorities
- Eligibility for State and Federal funding

The current East Greenwich Comprehensive Plan was adopted August, 2013 and expired on March 31, 2024. The prior plan gained a 10-year State approval consistent with Section 45-22.2-12(b) of the Rhode Island General Laws. This law mandates that the town's current Comprehensive Plan be updated and re-adopted. Consistent with past practice, Towns professional planning staff expects to secure outside consulting assistance with the update and overall management of the process. Comprehensive Plan Updates generally take a full year (sometimes more) to complete given the public participation and hearing requirements.

Comprehensive planning in the State of Rhode Island is governed by Chapter 45-22.2 of the Rhode Island General Laws, entitled the "Rhode Island Comprehensive Planning and Land Use Act" (the Act). When the General Assembly adopted the Act in 1988, it intended to meld two existing land use planning processes into a reciprocal system comprised of the State Guide Plan (SGP) and municipal comprehensive plans. The State Guide Plan addressed land use and physical development, environmental and natural resources, economic development, housing, transportation, and other concerns. Historically, the State had delegated land use authority to its municipalities, most of which already had some type of comprehensive plan. However, at that time, there was no formal connection between the SGP, State agency plans, and municipal plans. The new system envisioned by the Act sought to address this by:

- maintaining municipal discretion in land use decision-making; but;
- establishing the lead role of the State Guide Plan;
- requiring local comprehensive plans to meet certain minimum standards;
- requiring zoning to conform to the comprehensive plans; and
- creating an incentive for municipalities by obliging the State to conform its programs and actions to municipal plans that were certified as being consistent with State goals and policies.

Some of the key features of the Act include:

- all municipalities are to prepare and adopt a single comprehensive plan that are to be updated and re-adopted not less than every ten years;
- each plan is to include certain standard content, and that forecasts, goals, and policies must be formulated looking at a minimum 20-year planning horizon;
- public input and comment are required during the comprehensive planning process;
- comprehensive plans are to serve as the foundation for municipal zoning;
- plans are to be reviewed by the State to assure they are consistent with the provisions of the Act; and
- State agencies are to conform their programs and projects to municipal plans that have State approval.

In accordance with the Act, the State Planning Council has adopted certain Rules and Standards that govern State review and approval of comprehensive plans. See State Planning Council Rule Four: Comprehensive Plan Reviews and the Rhode Island Comprehensive Planning Standards Manual for more information.

The process of preparing the East Greenwich Comprehensive Plan1 began as an update to earlier versions of the Plan. The Town adopted its first version Plan pursuant to Rhode Island General Laws (RIGL) Chapter

45-22.2, the Rhode Island Comprehensive Planning and Land Use Act, in 1991, which was updated and approved by the State of Rhode Island in 2005. The Town in 2013 reached the twenty-year time frame from its original planning document. The 2013 version has evolved into a new document that is far more than mere update of data and assumptions; it has reset the planning horizon for the Town. This version of the Plan is intended to achieve a new and superior level of a Comprehensive Plan, plainly written to make it understandable to all readers. It is therefore appropriate to create an innovative, user friendly planning document that covers the required Comprehensive Planning sections, and to work into the plan themes of maintaining Town character, conserving its natural resources, preserving the best that East Greenwich has to offer its residents, while at the same time looking to the challenges of the next twenty years. This was achieved with increased economy of space and improved organization of this document. Moreover, the Plan's goals and policies are carefully considered in that they are realistic and achievable. The Plan was prepared in close consultation with the Town's senior administrators and staff. These include the Town Manager, Director of Planning and the Planning Department staff. Other Town Department Directors participated both in supplying data and reviewing drafts. In addition, this Plan is the product of extensive discussion and input from the Planning Board. In over a dozen workshop sessions, the consultant and staff met with the Planning Board in public sessions that resulted in the version that was presented for public workshops and Town Council review and adoption. Finally, this Plan is in compliance with the RIGL Chapter 45-22.2, Rhode Island Comprehensive Planning and Land Use Act, as amended. In particular the Plan closely follows the required contents for Comprehensive Plans (RIGL § 45-22.2-6).


Scenic Waterfront

This prior Plan was based on a twenty (20) year planning timeframe in considering forecasts, goals, and policies. This Plan is internally consistent in its policies and forecasts, that are contained in the following chapters or Elements:

a. **Goals and Policies**. This Plan identifies the goals, objectives, and policies of the Town of East Greenwich for its future growth and development and for the conservation of its natural and cultural resources. These goals and policies were summarized and are discussed in detail in context and within their respective Element. The goals and policies of the Plan are consistent with the goals and intent of the state law and embody the goals and policies of the state guide plan.

b. **Natural Resource Identification and Conservation**. This Plan provided an inventory of significant natural resource areas including, but not limited to, water, soils, prime agricultural lands, forests, wildlife, wetlands, aquifers, coastal features, and floodplains. The Plan also included goals, policies and implementation techniques for the protection and management of the Town's natural resources.

c. **Open Space and Outdoor Recreation identification and protection**. The 2013 Plan included an inventory of outdoor recreational sites, open space areas, and recorded access to these resources and areas. It relies on information and usage data supplied by the Parks and Recreation Department. The Plan also contained an analysis of forecasted needs, based on usage. The goals and policies addressed the management and protection of existing sites, and identification of areas for potential expansion.


Scenic Views

d. **Historical and Cultural Resources identification and protection**. The Plan was based on an inventory of significant historical and cultural resources such as historical buildings, sites, landmarks, and scenic views. It includes goals, policies, and implementation techniques for the protection of these resources.

e. **Housing plan**. This Plan included the identification of existing housing patterns, an analysis of existing and forecasted housing needs, and identification of areas suitable for future housing development or rehabilitation. The Plan also included an affordable housing component that meets the requirements of RIGL § 42-128-8.1, the "Comprehensive Housing Production and Rehabilitation Act of 2004" and chapter 45-53, the "Rhode Island Low and Moderate Income Housing Act." It includes goals and policies aimed at achieving 10% of the Town's housing stock in affordable or low and moderate income (LMI) housing units by 2025.

f. **Economic Development**. This Plan included the identification of existing types and patterns of economic activities including, Downtown - Main Street, the waterfront, existing commercial and retail, existing industries, transportation/ access and the new campus of the New England Institute of Technology (NEIT). The NEIT is seen as a potential opportunity to enhance the Town's economic development prospects. The Plan also included business, commercial, industrial, and working farms. The Plan identifies areas suitable for future economic expansion or revitalization. It included goals, policies, and implementation techniques reflecting local, regional, and statewide concerns for the expansion and stabilization of the economic base and the promotion of quality employment opportunities and job growth.

g. **Community Services and Facilities**. This Plan was based on an inventory of existing physical infrastructure such as, but not limited to, educational facilities, public safety facilities, libraries, indoor recreation facilities, and community centers. It describes services provided to the Town, including schools (East Greenwich school system), water (Kent County Water Authority), wastewater treatment, (collection system and treatment facility, plus extensive onsite wastewater treatment), solid waste (collection of trash, recyclables and transfer station), police, fire and emergency services, administrative (Town Hall, Swift Community Center and other Town facilities), library, parks and recreation, animal protection, and senior and human services. h. Circulation / Transportation.

h. **Circulation / Transportation**. This Plan was based on an inventory and analysis of existing and proposed major circulation systems, including transit and bikeways; street patterns; and other modes of transportation, including pedestrian, in coordination with the Land Use Element. Goals, policies, and implementation techniques for the provision of fast, safe, efficient, and convenient transportation that promotes conservation and environmental stewardship are identified.

i. **Natural Hazards**. This Plan included an identification of areas that could be vulnerable to the effects of sea-level rise, flooding, coastal storm damage, or other natural hazards as identified in the plan. Policies and implementation techniques are identified that would help to avoid or minimize the effects that natural hazards pose to lives, infrastructure, and property.

j. **Land Use.** This Plan includes a land use component that designates the proposed general distribution and general location and interrelationships of land uses including, but not limited to, residential, commercial, industrial, open space, agriculture, recreation facilities, and other categories of public and private uses of land. It includes a build-out analysis that examines existing and forecasted patterns of development that addresses population density and building intensity based on existing zoning districts. The land use plan also includes a future land use map. The land use component makes recommendations that will amend the Zoning Ordinance and Subdivision & Land Development Review Regulations. In addition, it provides for public land stewardship, and a land acquisition program. These are included as part of the implementation program.


Reynolds Farm

k. **Implementation program**. The concluding chapter of the Plan included the following:

i. A statement which defines and schedules the specific public actions to be undertaken in order to achieve the policies, goals and objectives of each component of the Comprehensive Plan. Scheduled expansion or replacement of public facilities, and the anticipated costs and revenue sources proposed to meet those costs reflected in a municipality's capital improvement program, are included in the implementation program.

ii. The implementation program identified the public actions necessary to implement the objectives and standards of each component of the Comprehensive Plan that require the adoption or amendment of codes and ordinances by the East Greenwich Town Council.

iii. The implementation program identified other public authorities or agencies, such as the Kent County Water Authority (KCWA), and coordinates the goals and objectives of the Comprehensive Plan with the actions of the KCWA with regard to the protection of watersheds.

iv. The implementation program provided for the timing and schedule of Town actions required to amend the zoning ordinance and map to conform to the Comprehensive Plan.

l. **Maps**. This Plan contained maps illustrating the following. (Note that the maps are spread throughout the chapters identified above and are not necessarily in this order).

This initiative began in 2025 and expected to continue with the release of an RFP and contract award later in 2025 with the development of the program taking most of 2026 with significant public engagement included as part of the overall process and plan development. In the interim and based on the timing issues with the planning process, the Town Council with Planning Board support approved of Phase 1 modification to the plan and secured local Town Council approval, while a more in-depth and comprehensive review in the development of Phase 2 is initiated by the consultant Libra Planners. This work is expected to be concluded in early 2027 with final approval and submittal to statewide planning.

Adaptation and Resiliency to Natural Hazards and Climate Change

As a coastal community with shoreline access in Greenwich Cove, a tidally influenced shoreline, East Greenwich does possess some vulnerability with regards to potential damage from sea level rise and coastal storms. Natural hazards and climate change have the potential to impact many aspects of life in East Greenwich, with short and long-term implications for the built environment; public health, safety and welfare; the Town's budget; and the continuance of the Town's governmental functions. It is imperative that the Town begin to bolster its plan for adaptation to the potential impacts of natural hazards and climate change.

Rising sea levels, increased storm intensity, and changing precipitation patterns present real and growing risks to:

- Public infrastructure
- Private property
- Municipal finances

The Town's evolving strategy includes:

- Integration of resiliency into all capital planning
- Expansion of hazard mitigation analysis
- Leveraging State and Federal funding opportunities

Future land use decisions may increasingly reflect:

- Risk-based zoning considerations
- Infrastructure protection priorities

- Potential relocation or adaptation strategies

In addition to the coastline exposure in Greenwich Cove, East Greenwich is home to multiple riverine systems that due to sea level rise, increased storm surge levels and erosion, more frequent coastal storm events, and heavier, more frequent precipitation events, create a threat to many properties and infrastructure in Town. Also, as a community with many rural areas in the western section of town, that are serviced by on-site wastewater treatment systems, a large number of these properties may also be affected by coastal events. The community's vulnerable populations (i.e. elderly and those with special needs), as well as the Town's limited agricultural lands, will be impacted not only be storm events, but also by increasing air temperatures and more frequent high heat days and heat waves as a result of climate change. Understanding the full range of impacts associated with these phenomena, and others, will allow the Town to begin to plan for adaptation, reducing the Town's overall vulnerability to the effects of natural hazards and climate change.

While the Town Council's Goals and Objectives for the 2025-2027 term address planning for natural hazards and climate change, there are additional steps the Town can take in this regard, beginning with a study of the magnitude of the potential damage to properties and infrastructure due to flooding, which will allow the Town to project financial impacts resulting from adverse weather conditions and other natural hazards. In addition, there should be consideration of the process and methodology by which post-event development decisions are made, including identification of criteria that would assist in determining the best course of action for recovery. The Town Council, after considering the results of data-based assessments, will be in a better position to evaluate next steps, and whether incentives for relocation of development are appropriate, and what instances would warrant the offering of such.

Addressing the potential impacts of natural hazards and climate change is a complex, multi-faceted endeavor that will require coordination between multiple Town departments, Boards and Commissions, and the Town Council. The newly appointed Sustainability Committee will be invaluable in assisting municipal efforts to increase community resiliency to natural hazards and climate change.

The Town has finalized the updating of the Towns 2020 Hazard Mitigation Plan with RI Emergency Management Agency (RIEMA). The Town's revised Multi-Hazard Mitigation Plan has been adopted by the Town Council, and one of our next steps will be in detailing a scoping of a Sea Level Rise and Coastal Storm Impact study as an element in the Town's long-term planning program.

The Town also approved of a Resiliency Planner position with expertise to support projects in this specific professional area. As we are now seeing and is expected to continue, we are seeing significant funding opportunities at the Federal and State levels of various Resiliency projects, the Administration believes this position will better position the Town to be competitive in securing these funds for essential improvements throughout the community. In addition, this position will also lead efforts to coordinate property owners in the waterfront area, as the Town works toward the development of a public/private partnership in addressing the increasing challenges of waterfront protection and future inundation events.



Waterfront Study and Future Improvements

The East Greenwich waterfront is defined as the area east of the railroad tracks between Division Street at the north and the outlet of the Maskerchugg River at the south end. This area borders on Greenwich Cove one of the most protected harbors of Narragansett Bay. The East Greenwich waterfront is not large compared to the shorelines of other towns on Narragansett Bay, but its location, proximity to downtown and popularity among boaters and restaurant owners, makes it an important economic engine for the Town.

Recent federal funding and ongoing planning efforts position the Town to:

- Expand public access
- Enhance recreational opportunities
- Strengthen the waterfront economy

The challenge moving forward will be balancing:

- Commercial activity
- Environmental protection
- Public access and quality of life



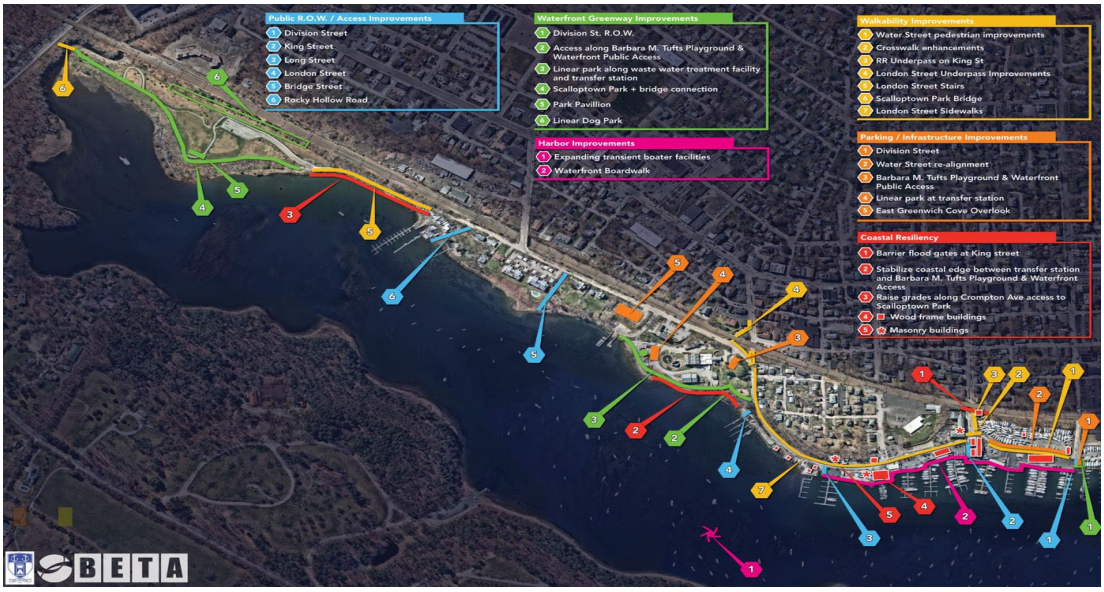
Existing land use in the waterfront varies along the shoreline, including various marinas and the EG Yacht Club; commercial spaces with restaurants; some limited seasonal residential buildings; large areas of parking and boat storage; extensive docks and mooring fields; several offices; a large multi-unit apartment complex; a sewage treatment plant; several street and access ways; an abandoned land fill and developed and developing municipal parks (one of which is a boat ramp, the other a tot lot/picnic area).

The Town previously completed a very engaged process in developing a Waterfront Study, and secured a consultant, the Beta Group, to lead this process in reevaluating the entire corridor from Division Street to Scalloptown Park and the immediate surrounding residential neighborhoods. This effort began in the fall of 2021 and was completed in the winter of 2023, with a final public workshop scheduled with a final report presentation to the Town Council.

Waterfront goals and policies, developed from extensive community participation since the 2005 Comprehensive Plan development process and during this most recent 2024 Fiscal Year review included:

- Improved public access to the cove, both visual and physical;
- Water dependent uses encouraged as a priority in concert with other non-water dependent uses;
- Innovative solutions will be required to solve the problem of inadequate parking on the waterfront;
- Commercial shell-fishing industry is a vital and historic waterfront activity which generates a significant economy and is beneficial to the town and the state;
- Pedestrian and bicycle access to and from the water and through the waterfront area;
- Improved grounds, Trash management, ADA access, Prioritization of ROW Management, Marina development and management;

- Preservation of historical presence of fishing shanties;
- Address the relocation of the transfer station and management of space around the wastewater plant;
- Maintain a mixed-use presence;
- and take necessary steps to ensure the environmental protection of the Cove.



As of March 2024, the Town had a Federal FY24 Appropriations application submitted with Congressman Magaziner's office in the form of an investment in the Waterfront area. This application contained key aspects of the study that are eligible per the program requirements in the total of $1.5 million. These elements include a proposed investment in the towns six (6) public rights-of -ways and a major initial investment in the recreational elements of accessibility in Scalloptown Park and pedestrian improvements along the shoreline up to the Wastewater Plant. Since the submittal of this proposal, as of Winter 2024, the Town received word that we were the successful recipient of a $963,000 federal appropriation award, with no local match requirement. This award has since been dedicated to support the hiring of a consultant BL Companies, that is working on Phase 1 planning to address needed investment to the waterfront, an area representing a critically important part of our community, for Commercial, Residential and Recreational uses impacted all within our Town. This Phase 1 approach is designed to target improvements in the Scalloptown Park areas specifically, including parking area improvements, dog park installation, composting style restroom facility, accessible trail expansion, community shelter installation, tree and landscaping installations, drainage improvements and the removal of invasive species along the shoreline to address the need for improve view corridors. The Towns professional staff is now engaged with NOAA the Federal Agency with oversight of this project and is in the permitting process with both CRMC and RIDEM.

Community Services Master Plan Study



The purpose of the Master Plan is to guide the Administration and Town Council in establishing a roadmap for the stewardship of East Greenwich's public recreation properties. The Master Plan will include written goals, plans, objectives, and policy statements that articulate a clear vision for the parks, recreation and open space future of the Town. It will provide a summary of existing conditions, inventories and level-of-service and make recommendations in order to right-size the Town's recreational assets for current as well as future needs.

The Master Plan is rooted in extensive community input and data analysis, ensuring that investments reflect actual demand and usage patterns.

Key focus areas include:

- Expansion of multi-generational programming
- Strategic investment in facilities
- Exploration of a centralized community center model

These recommendations will consider local community need for both indoor and outdoor recreational spaces, including equipment and infrastructure, plus natural environments, for all ages. In particular, the financing and building of a community center or similar multi-purpose indoor facility as needs analysis dictates. The associated planning work will provide charts, graphs, maps and other data as needed to support the plan and its presentation to the appropriate community audiences. Finally, the Master Plan will provide funding recommendations, an implementation plan, and graphics to support marketing and fundraising efforts.



The Town has a strong commitment to provide high quality parks and recreation facilities, programs and services for all residents of the community. This initiative involves the collection and analysis of data to

develop a clear set of goals, policies, and standards for the Town's park system, open space, trails, recreational facilities and program development for the next fifteen to twenty-five years. The Scope of Work of this study included the compilation and review of available information and documents related to the development of the plan, the building of a comprehensive inventory of the Town's existing recreation areas, facilities and open space areas, the conduct of a public engagement program to create a community vision for the Town's recreation and open space assets and a supply/demand and demographic trends analysis related to the Town's recreational facilities and programming. The final Master Plan will include written goals, plans, objectives, and policy statements that articulate a clear vision and road map for the parks, recreation, and open space future of the Town.

This formal consultant process provided for the following phases of Basic Services in relation to the final study deliverable:

1. Task 1 – Project Kick-off, Data Collection and Analysis
2. Task 2 – Public Engagement
3. Task 3 – Demographics & Trends Analysis
4. Task 4 – Existing and Future Facilities-Analysis of Level of Service
5. Task 5 – Rank and Prioritize Demand and Opportunities (Gap Analysis)
6. Task 6 – Analysis of Programs and Service
7. Task 7 – Development of Final Plans and Supporting Materials (Master Plan)

Project Timeline

Project Description	DATE
Community Engagement Survey	May-June 2022
Site Investigation & Analysis	May-October 2022
Focus Groups and Interviews	January/August 2022
Public Workshop #1	May 12, 2022
Public Workshop #2	October 27, 2022
Deadline for Public Workshop Input	November 17, 2022
Draft Plan Presented to Town Staff	January 2023
Draft Master Plan Public Comment Period	January 2023
Final Master Plan Presented to Town Staff	March 2023
Final Master Plan Presented to the Town Council	June 2023

Community Engagement Survey Report

Overview

In support of the Master Planning process a survey was developed by the consultant team and administered through a web-based survey program for a period of 5 weeks between May 9, 2022 to June 12, 2022. The primary intent of the survey was to collect and evaluate responses from residents and other

park/facility users to quantify the likelihood of market segments using parks and recreation facilities and to decipher community needs and desires for future enhancements/developments. The survey responses were received through web-based and social media-based links, both of which were released to various outlets by the Town of East Greenwich.

Basic Goals and Objectives

The goal of the survey was to analyze, assess and summarize the following items via a series of quantitative and qualitative based questions:

- Past facility use;
- Perceptions of conditions of existing parks and facilities;
- Likelihood of utilizing existing facilities;
- Reasons for not using current facilities;
- Desired facility and program amenities and/or preferences;
- Pricing and user fee perceptions;
- Perceptions and potential for funding of future park and facilities development/enhancements.

During the study the consultant, BL Companies worked through this process closely with Town staff in preparing the Comprehensive Parks and Recreation Master Plan. The Comprehensive Community Services and Parks Master Plan will become an element of the current Town of East Greenwich Comprehensive Plan and require formal acceptance by the Town Council that occurred earlier in 2024. This process included the development of a comprehensive inventory, an analysis of forecasted needs and implementation strategies.

This study has been the impetus behind the basketball and pickle ball court improvements at Academy Field, the comprehensive work completed at Eldredge Field, including lighting replacement on the main field and basketball courts, complete restoration of the basketball courts, softball field improvements and relocation, dugout construction, walking trail enhancements, and utility improvements. In addition, multiple other neighborhood playground upgrades conducted at Fairfield Playground and Sun Valley Play area with other planned in the coming years. Additional work is planned at the High School Complex with either Turf Field already having been replaced and the track expected to be resurfaced as of summer 2025.

As part of the school construction initiative, Field enhancements, Field rebuilding and the need for the relocation of select youth programs will be required at both the Frenchtown and Hannaford sites for several years, with reconstruction anticipated in 2028/2029. As of Spring 2026, some youth programs have been relocated to the NEIT property on Division St. and is being managed through an agreement the Town and NEIT have developed regarding field use, maintenance and upkeep of this site by the Town Parks Department.

Municipal Energy Aggregation Program

The Town has concluded an evaluation of municipal energy aggregation in conjunction with the School District, as an option to serve and manage the electricity needs of the Towns municipal organization. Aggregation is a mechanism by which the Town can buy electricity supply in bulk to meet our municipal needs, with the goals of controlling costs through competitive, long-term stable rates and increasing the renewable energy content.

Municipal aggregation, also referred to as community choice aggregation (CCA), is a process via which towns and cities purchase electricity supply in bulk on behalf of the municipal needs and in some cases the residential needs within their municipality. Electricity transmission and distribution services and billing continue to be handled by the local electric utility company.

Through aggregation and virtual net metering, the Town is:

- Stabilizing long-term energy costs
- Increasing renewable energy usage
- Reducing exposure to market volatility

These efforts position the Town as both fiscally responsible and environmentally proactive.

There are three main reasons municipalities choose to pursue aggregation:

1. Bulk purchasing can reduce the cost of electricity for individual customers;
2. Aggregations often provide contracts for long-term period guaranteed by the local utility, providing price stability;
3. Aggregations can provide "green" electricity options with higher renewable energy or local renewable energy content.



Some municipal aggregations choose to provide "green" electricity supply options with higher renewable energy content. In many cases, aggregation supply rates are sufficiently low that greener options can be provided while still saving customers money relative to the utility service rate. In municipalities where the default option is a greener electricity supply, customers may choose to stay with the default option, rather than opting down to a standard option, or opting out of the aggregation program. This means that in a case where this option may be extended to the community-at-large, more customers may participate in a green electricity supply program than would do so if they had to actively opt for the green supply rather than a standard service offering. The focus of our efforts at this time is on managing the Town governments electricity needs and cost controls.

In June 2023, the Town Council awarded a 25 Year Virtual Net Metering services agreement. After a thorough evaluation process, both internal to the organization and with external professional consultant support, we selected Ameresco of Framingham, MA as the successful vendor to provide virtual net metering services for the Town. The Town Manager provided a detailed Memorandum and Statement of Work that communicated the details of the contract award and outlined the key points of the agreement. This recommendation was developed with the support of Zach Bloom, a consultant with Competitive Energy Services, (CES), Jon Shock, serving as an internal municipal Consultant for the Town, and Patricia Sunderland the Towns CFO and Finance Director.

In this process, the utility company tracks the energy generated by the shared system and credits each subscriber's account accordingly. The subscribers' electricity bills are then adjusted based on the net energy consumed, accounting for both the energy imported from the grid and the energy credits received from the shared system.

Virtual net metering allows subscribers to benefit from renewable energy generation without in some cases, having to install and maintain their own renewable energy systems. It can be particularly useful for residential buildings with limited rooftop space, tenants in multi-unit buildings, or businesses located in areas with less favorable conditions for renewable energy generation.

It's worth noting that the specific regulations and policies related to virtual net metering can vary between regions and countries. Local utility regulations, state laws, and other factors may determine the eligibility criteria, subscription fees, and the extent to which subscribers can benefit from virtual net metering programs.

This solicitation process requested the following information from each bidder:

1. Virtual Net Metering Background
2. Renewable Energy Certificates
3. Bid Solicitation Process and Review of Submittals
4. Review of Recommended Proposal Results
5. Experience of Lowest Evaluated/Responsive Bidder and Funding Detail

Selection Process: The contract award was based on a comprehensive evaluation of proposals received from various vendors. The evaluation committee assessed each proposal based on the following criteria:

A. Technical expertise and experience in virtual newt metering
B. Cost-effectiveness and value for money
C. Quality of proposed methodology and approach
D. Compliance with all legal and regulatory requirements
E. Vendor's track record and references.

The Towns professional staff will work closely with the provider, Ameresco, in planning for the solar array installation to be completed and for the operational status of the site to be advanced. It was originally projected that the site located in Coventry, RI will be available beginning in September 2024, although it did not come on-line until late in FY2025. The Town is now monitoring the program with our consultant Competitive Energy Services (CES) who received a monthly accounting fee of 5% of the 42.5% of the solar energy produced in an effort to gain a better understand as to what amount of credits we should expect from the solar facility located at 451 Arnold Road in Coventry RI.

Main Street Rehabilitation Program

The Town is working in coordination with the Rhode Island Department of Transportation on the rehabilitation of Main Street, slated from Division Street to First street. This state road, with federal designation (Route 1) will be rebuilt in its entirety, including ADA accessibility, lighting, consolidation of aerial wires, sidewalks, crosswalks, pedestrian safety features, beautification, signage, sewer main restoration and the complete reconstruction of the road surface. This large-scale project is part of the RI State Transportation Improvement Program (STIP) and the Towns direct responsibility as part of this initiative is to address the projects design process and construction management, with the state funding all construction work.

Beyond infrastructure improvements, this initiative is fundamentally an economic development strategy.

Key outcomes include:

- Enhanced business environment
- Improved pedestrian safety and accessibility
- Increased tourism and event capacity

The project's success will depend heavily on:

- Coordination with local businesses
- Careful construction phasing
- Maintaining accessibility during implementation

The design work is slated to be funded with ARPA funding and is expected to begin in 2025 with an RFP having recently been released in April of 2025, with actual construction tentatively slated for 2028/2029, at an estimated cost of $6 million, (subject to approval of the final designs), and is subject to the STIP schedule and the availability of funding. This initial investment calls for approximately $1.5 million in State of Rhode Island and $4.5 million dollars in Federal support to fund this project. Instability in funding streams at both the State and Federal levels of government has created some concern for this project, although at this time the funding does remain intact.

This project is expected to be a transformational initiative that will provide for a complete restoration of the Town's main commercial corridor and involve significant business and resident engagement throughout the process. A critical element in the design and later the construction process, is close coordination with the East Greenwich Chamber of Commerce and all businesses that will be directly impacted by this substantive and ambitious effort. The Town has secured an additional $300,000 to support our local efforts in the early planning and design work.



These improvements will also address needed supports for various community and business events held on Main street as part of the Towns broader economic initiatives and quality of life program efforts. These traditional and newer events include parades, business strolls, food/beverage, arts, and music events and various other local holiday activities, and initiatives offered for the community's enjoyment and also to attract visitors in our efforts to maintain a vibrant and healthy business district.

A secondary element of this project to be funded and managed prior to the Main Street work occurring is the restoration of the aged main sewer line and 50+ lateral sewer lines that serve the buildings along this stretch. We are anticipating this work will cost in the range of $1.5 - $2 million and will need to be completed in full prior to work associated with the larger project is anticipated to begin in 2027. The Town Council in early 2026 approved a bond authorization for the Wastewater facility plant and system improvements in the amount of $11.1 million that also includes this work.

ARPA Funding Program

The **Coronavirus** State and Local Fiscal Recovery Funds provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery. Our community has been granted approximately $3.92 million in funds.

****The funds must be obligated no later than December 31, 2024 and full expended no later than December 31, 2026.****

Statutory Eligible Uses:

1. To respond to the COVID-19 public health emergency or its negative economic impacts;
2. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to such eligible workers of the recipient, or by providing grants to eligible employers that have eligible workers who performed essential work;
3. For the provision of government services, to the extent of the reduction in revenue of such recipient due to the COVID–19 public health emergency, relative to revenues collected in the most recent full fiscal year of the recipient prior to the emergency; and
4. To make necessary investments in water, sewer, or broadband infrastructure.

Criteria (1)

- Mitigation and Prevention – To contain the spread of COVID-19 through services and programming as well as ventilation improvements in congregate settings;
- Responding to Negative Economic Impacts - Provide aid to small business and industries negatively impacted by COVID-19 and its effects on the local economy; economy remains 8.2 million jobs below its pre-pandemic peak as such, these recessions can also cause longer-term economic challenges through damaged consumer credit scores and reduced familial and childhood well-being;
- Rehiring Government Staff – The rehiring of certain staff up to the pre-pandemic staffing level of the government to effectively administer government services;
- Building Stronger Communities through Investments in Housing and Neighborhoods - Assist organizations (non-profit) that serve the needs of vulnerable populations within the community, particularly those heavily impacted by the pandemic. Investments can range from assisting individuals to supporting redevelopment of entire neighborhoods;
- Promoting Healthy Childhood Environments – To provide services to address increases in economic hardship, material insecurity, and parental stress and behavioral health challenges all raise the risk of long-term harms to today's children.

Criteria (2)

- Organizational Needs – Address needs within Town departments or amongst city essential employees that improve the capabilities of staff to respond to public needs and support employees most susceptible to COVID;
- Essential Workers – To provide premium pay to those workers entirely devoted to mitigating or responding to COVID-19 this includes those that faced or face heightened risks due to the character of their work involving regular in-person interactions or regular physical handling of items that were also handled by others.

Criteria (3)

- Revenue Loss – Losses claimed can be used for any government services such as maintenance of infrastructure or pay-go spending for building new infrastructure, including roads; modernization of cybersecurity, including hardware, software, and protection of critical infrastructure; health

services; environmental remediation and the provision of police, fire and other public safety services. Pension contributions or rainy-day funds are not eligible.

Criteria (4)

- Infrastructure Investments – To assist in meeting the critical need for investments and improvements to existing infrastructure in water, sewer and broadband. To improve access to clean drinking water, improve wastewater and stormwater infrastructure systems and provide access to high-quality broadband service. Must consider resilience to climate change or establish/improve broadband service to unserved/ underserved population to reach an adequate level to permit a household to work or attend school.
    - Water and Sewer Infrastructure will need to align with Clean Water and Drinking Water regulations
    - Broadband Infrastructure has become even more critical for people across the country to carry out their daily lives thus the importance of availability, reliable and affordable broadband coverage.

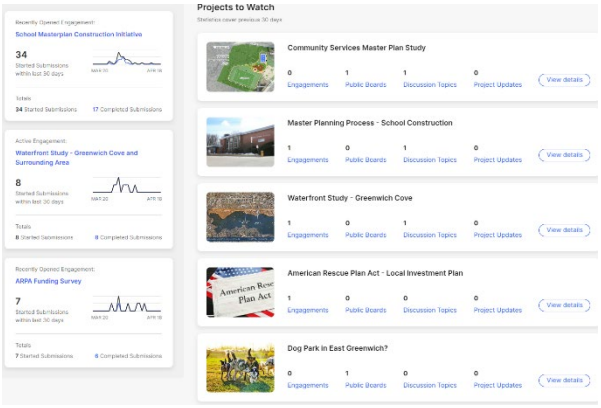
Funds can generally not be used for:

* Depositing extraordinary funds into a pension account
* Certain non-federal matches
* Debt Service
* Legal Settlements
* Rainy Day Funds
* Infrastructure outside of water/sewer/broadband, or revenue loss to infrastructure projects
* General economic development or workforce development unless related to the pandemic

The Towns initial approved Funding Plan, includes the following Initiatives that are subject to potential change and needing a commitment by the conclusion of 2024, along with full expenditure by the end of 2026.

American Rescue Plan Projects Summary Descriptions/Estimates	Total Appropriation			Town Manager	ALLOCATED
	$ 3,921,657	Capital Reserves	Bond Funds	Recommendation	TO DATE
Upgrade Ventilation in Public Buildings					
Town Hall - Upgrade/Replacement of 50Ton AC; Heaters and Windows	$320,000	$40,000	$80,000	$193,197	$0
Fire Station 1 & 2 Bays and Windows	445,000	45,000		179,500	105,206
Fire Station 2 Bay Extension	500,000			520,500	520,500
Police Station Water Heater	12,000	12,000		0	0
School Department (111 Peirce) - Ventilation Improvement	275,000			275,000	0
Swift Community Center - Ventilation	112,000			0	0
Recreation Office - Frenchtown - Ventilation	170,000			0	0
Swift Comm Center, Fire Station 1 & 2 - Generator	105,000			0	0
Subtotal - Public Buildings	**$1,939,000**			**$1,168,197**	**$625,706**
Communication System - Dispatch Console					
Police and Fire Dispatch Consoles Upgrade	$500,000			$500,000	$0
Subtotal - Public Safety Dept	**$500,000**			**$500,000**	**$0**
Contactless Refillable Water Stations					
Public Parks and Walking Trails Refillable Water Stations	$46,000			$0	$0
Park Progam Pavilion/Shelter	150,000			225,000	130,106
Subtotal - Public Safety Dept	**$196,000**			**$225,000**	**$130,106**
Coastal Zone Relocation Program					
Transfer Station Relocation	$150,000			$100,000	$0
Fueling Station Relocation	650,000			550,000	70,380
Subtotal - Coastal Zone Relocation Projects	**$800,000**			**$650,000**	**$70,380**
Information Technology Program					
Network Switches and Routers	$238,500			$238,500	$238,500
Upgrade Camera Surveillance System w/Door Access	250,000			250,000	250,000
Replace Emergency Computers in Fire & Police Vehicles	66,000			0	0
Upgrade Public Broadcast System	75,000			0	0
Provide Public WiFi from Main Street to Station 1	30,000			0	0
Update Council Chambers Audio System to Full Digital Confi	39,960			39,960	39,960
Add one Tower to Support Increase Demand of Wireless Technoloby					
Subtotal - Information Technology	**$699,460**			**$528,460**	**$528,460**
Public Health Program					
Mental Health Program Services	$50,000			$50,000	$7,575
Subtotal - Public Health	**$50,000**			**$50,000**	**$7,575**
Behavioral Healthcare Education/Recreational Program Access					
After School/Summer Learning Programs	$50,000			$50,000	$0
Subtotal - Learning Services	**$50,000**			**$50,000**	**$0**
Economic Program					
Local Business and Chamber Services	$50,000			$50,000	$15,000
Subtotal - Economic Program	**$50,000**			**$50,000**	**$15,000**
Roadway/Water/Wastewater Program					
Safe Routes to Schools - Sidewalk	$400,000			$400,000	$400,000
Main Street Reconstruction Design	300,000			300,000	0
Main Street Sewer Rehabilitation and UV Disinfection System Replace.	2,000,000			0	0
Boesch Farm Well Redevelopment	15,000			0	0
Subtotal - Roadway/Water/Wastewater Program	**$2,715,000**			**$700,000**	**$400,000**
TOTAL American Rescue Plan Projects	**$6,999,460**			**$3,921,657**	**$1,777,227**

Public Engagement Program



The Town has launched a public communication system involving a series of optional mediums to engage the public on any number of local and state business items, proposed and approved projects, initiatives, new and traditional events, announcements and other matters of importance within the community. This public engagement service agreement includes a third-party software to be used to expand the Town's footprint in this targeted area in an effort to expand our professional practices in how we engage the public, improved in our data gathering, educational efforts, and the organizations overall efficiency and consistency in doing so.

This service and public outreach will impact all Town departments and potentially some select school and community initiatives, where such coordination and interaction are deemed to be favorable to the Town. As this system and associated materials are being built out on an ongoing basis, we were able to secure a heavily discounted service agreement for the next three years, and are committed to maintaining this system for a heightened form of community communication.

Modern governance requires modern engagement tools. The Town's investment in digital platforms enhances:

- Transparency
- Community participation
- Data-driven decision-making

This represents a fundamental shift from reactive communication to proactive engagement and continuous feedback.

In researching and evaluating the need and viability for this investment, our efforts focused on support for municipalities seeking to better organize its public outreach, information gathering and public educational efforts in concert with more consistent and sustainable public input features. The Administration's goal with the Zencity Systems implementation was to prepare the organization for its timely implementation in joint fashion with the then anticipated Town website upgrade in the summer of 2023. This specific software was created to better answer questions surrounding the needs of local government in our efforts to access the best community input and insights, available solutions, so the

community can identify priorities and make decisions based on the direct input of a broader and more representative group of community residents and professional information available.

Submissions and Evaluations

Below is added information and a visual of an internal image of the Zencity Engage service which is a digital engagement platform for communities and their leaders to co-create a sustainable vision for their community. This option provides for interactions that addresses real community needs, imagines alternative futures, and allows for collaboration on key initiatives through an inclusive, accessible platform.

Added Services

In addition to the Engage System that is now available, there are other options including the Organic and Experience Survey elements that the professional staff feel will add significantly to the Towns ability to manage public contact in a far more intimate manner. These added features that are now coming online will allow for a heightened level of direct engagement in various community conversations, whether positive or negative, that will occur and to also engage in exit interviews to assess the quality of the experience that a resident felt during their interaction with their local municipality. The implementation of these added features has been accelerated with the organic 360 data gathering element already operating and the experience survey being prepared for implementation in the coming months.

Zencity plugs a community into the local conversation

Zencity systems are designed to assist a community better understand what matters to their residents and in establishing a more well-rounded and clear set of priorities. The platform can also be modified to meet a community's local needs:

- Hundreds of integrated channels that continuously collect organic resident input
- Custom project dashboards for any issue or initiative

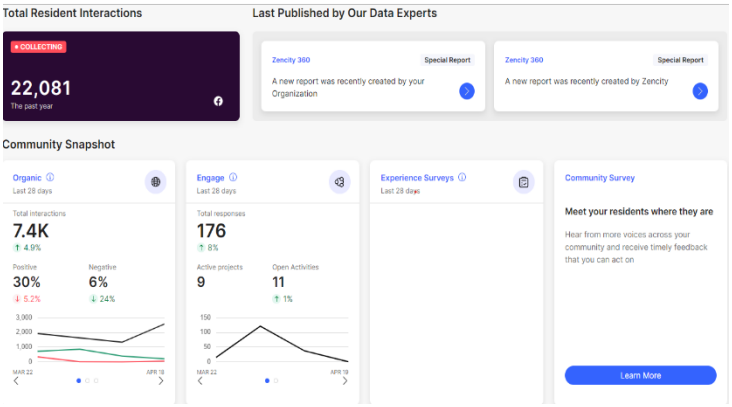
Ability to discover new findings

Rely on AI technology to identify data trends. In a far more comprehensive manner, we can better understand the driving forces and community support/opposition behind a project or event and other leading thoughts for the community using:

- Sentiment analysis
- Volume of interactions and recurring themes
- Breakdowns by location, departmental focus, and source
- Trending data alerts

Experience Surveys This type of survey uses and analysis that has yet to be implemented locally, is also referenced in various discussions as satisfaction surveys. This interaction is used to build trust and measure the performance of services by engaging residents in a timely fashion, typically following a local service interaction. Many time's this interaction is used to check back with residents to assess their satisfaction or dissatisfaction with their encounter with local government. Typically, when interacting with local or state government services, the communication with residents traditionally occurs during the event, but seldom is their substantive interaction afterwards. This interaction purely assesses the follow up by Town personnel, in gathering any added information that could be used to improve future

communication efforts and interactions. The Town staff is working on further developing our internal systems that manage public questions, concerns and inquiries and once this effort is concluded, we will then be able to integrate the towns systems, proving for automatic follow up with any such inquiry received.



The community can access this new way of communicating by accessing the site from the landing page of the Towns website at: http://www.eastgreenwichri.com/.



In the sites initial launch on March 31, 2023 a series of nine projects were unveiled, including the Features School Master Planning Process, Harbor Management Plan, Parking Study, Waterfront Study, ARPA Project Investment Plan, Community Service Master Plan, Dog Park efforts, Police Department Accreditation, and Substance Use and Mental Health Services. This listing has changed and evolved since that time and has posted more than 20 different projects, initiatives or activities. The content of these and other such efforts are always changing and may remain in development in draft form waiting for an eventual public release in the near future.

Eldredge School Decommissioning

As the School Construction project takes shape with construction well underway as the FY2026 School year approaches its last quarter, planning associated with the transition of the Eldredge Elementary Schools decommissioning will begin to move to the forefront of local conversations. The Town Administration plans to secure a consultant in the Spring/summer of FY2026 to begin an assessment of the building, (improvements, needed mitigation and capital work), program space configuration, program and administrative placement, staffing model and cost, potential revenue development, and a timeline for readiness of opening of this facility as a multi-generational community center. The initial concept reflects this facility being managed by the Community Services Department, that also presently manages the Swift Community Center, that today is targeted more so the Senior Service population. The Town is finalizing a $1.6 mil. improvement and addition, as part of a State initiative, to provide space for additional Health, Education and workforce Development programs as part of the States Community Learning Center initiative. These State Funds were part of the Rhode Island's ARPA funding award and must be fully executed by the end of 2026.



The Administrations favored concept associated with the reuse of this building is to repurpose this long-term educational facility as a community center and programmatic hub for programs, of a both passive and active nature, with an increased integration into the public activities that are held at Eldredge field. This concept will be discussed in a public process that will extend through 2026 into 2027,with appropriate planning and funding plans to follow. The other apparent options for this site, would include the development of housing, removal of the structure and either expanding the park area or reusing the site for another municipal structure, or leasing out the building for another purpose. The Town Administration feels confident that the repurposing of this facility as a community center and programmatic support for diversity of community programs, and funding partners in non-profits, school programs, Library programs, as well as other community gatherings, would garner the greatest overall impact on all local residents and elevate the status and diversity of our community services for all residents.

The decommissioning of Eldredge Elementary presents a rare opportunity to reimagine a major community asset.

The preferred concept, a multi-generational community center would:

- Expand access to services and programs
- Support partnerships with non-profits and community groups
- Strengthen the Town's social infrastructure

This project will require:

- Careful financial analysis
- Broad community engagement
- Evaluation of alternative reuse scenarios

In the coming months more will follow regarding this preliminary conceptual plan and the timeline associated with this project.

TAB

3

FUND STRUCTURE

Municipal Budget Program

Fiscal Year 2026–2027

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Town Council/Town Manager Form of Government

The Town of East Greenwich operates under a Home Rule Charter adopted in 1972 providing for a Council/Manager form of government, with a five-member Town Council headed by a Council President. All legislative powers of the Town are vested in the Town Council by the Town Charter. Members of the Town Council are elected at-large for a term of two years. The Charter grants to the Town Council all powers to enact, amend, or repeal ordinances relating to the Town's property, affairs, and government including the power to create offices, departments, or agencies of the Town, preserving the public peace, health, and safety, establishing personnel policies, authorizing the issuance of bonds, and providing for an annual audit of the Town's accounts. The Town Manager is appointed by a majority vote of the Town Council for an indefinite term solely on the basis of executive and administrative qualifications. The Town Manager is the Chief Administrative Officer as well as the Chief Executive Officer of the Town. The Charter grants to the Town Manager the authority to appoint or remove all employees of the Town, to prepare and submit to the Town Council the annual budget and annual report of the Town, to recommend to the Town Council pay schedules for Town employees, and to recommend to the Town Council the adoption of such measures as the Town Manager may deem necessary for the health, safety, and/or welfare of the Town.

Budgetary Process Overview

The budget process for the Town of East Greenwich begins in November of each year preceding the beginning of the fiscal year (July 1). This process is a time for priority setting: define and prioritize needs, evaluate alternatives, and then budget appropriately to meet those needs. Budget discussions with the Town Manager and Department Directors set the tone for implementation. During development of the FY 2026-2027 budget, the Directors were asked to submit a Request Budget that will maintain necessary and/or current programming, and to level fund the operating portion of their current year's operating budget.

The policies that govern the Town's budget process are derived from *Article III, Financial Provisions of the* Town Charter, as amended in 2017. The following provides an overview of the Town's budget process and oversight.

Budget Formulation

The annual budget and capital improvement plan development process begins in the fall when each department, including the School Department, is required to evaluate their six-year capital needs and submit a request to the Town Manager. The budget calendar is the first step in the development process. The calendar establishes the timelines for the budget formulation process, including dates for submission of focus area initiatives, departmental expenditure requests and revenue estimate submissions, budget work sessions, and public hearings that will lead to final adoption of the budget.

The Town Manager completes an in-depth review of all requests, and a six-year Capital Improvement Program (CIP) is prepared and presented to the Town Council by the Town Manager no later than the last date in February of each year. The Town Council holds a public work session on the CIP, and after which will adopt the plan with or without amendment in conjunction with the operating program, on or before June 10th. The first year of the CIP, referred to as the Pay-As-You-Go element, is the Capital Budget and is incorporated into the operating budget.

In accordance with RIGL § 16-2-21, the Town Council and School Committee are required to hold a joint, pre-budget public hearing for the purpose of discussing and soliciting comments from residents relating to the general goals and objectives of the budget for the ensuing fiscal year, to be scheduled in December each year. In accordance with the Town Charter, the School Committee is required to submit their budget on or before April 15th, to the Town Manager for review and integration in to the General Fund Program, and the Town Manager must then present to the Town Council a proposed annual budget and budget message on or before May 1st of each year, to include the operations of all municipal departments and the school department.

On or before May 15th of each year, the Town Council reviews the Town Manager's proposed budget in public work sessions, and then shall adopt a preliminary budget, with or without revisions. The Town Council can either increase or decrease the total amount of the School Committee's Recommended budget, but at no time has line item authority over specific items within the School Committee's Budget. One public hearing is required to be conducted on the preliminary budget prior to May 15th. Final action on the budget by the Town Council shall occur on or before June 10th of each year, upon which time the Town Council considers any petitions received and gives final approval to the final budget by a majority vote of all members of the Council. Source: *Town Charter: Article III Public Hearing on Recommended Budget Section C-33 and Recommended Budget Section C-34.*

Every general fund appropriation, except an appropriation for capital project expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for capital project expenditure shall continue in force until expended, revised or repealed; the purpose of any such appropriation shall be reviewed if three years pass without any disbursement from or encumbrance of the appropriation.

Balanced Budget Requirement

For any fund, the total of proposed expenditures shall not exceed the total of estimated revenue plus carried forward fund balance. The same requirement applies to the budget adopted by the Town Council.

Budget Calendar

Town of East Greenwich 2026-2027 Budget Calendar		
October 2025		
	Friday, **31**	Town shall submit to the school committee an estimate of projected revenues for the next three fiscal years (RIGL § 16-2-21.2 (a))
	Friday, **31**	School committee shall submit to the town council an estimate of its expenditures by major program and school revenues for the three years, which designates those expenditures (RIGL § 16-2-21.2 (b))
	Friday, **31**	Initial deadline for town agencies, officials or departments to submit requests for Capital Improvement Program to the Town Manager (Code § 55-2)
December 2025		
	Monday, **1**	All final Department and Agency Capital requests to be submitted to the Town Manager
	Monday, **8**	Joint budget meeting between town council and school committee to review the revenue and expenditure projections and to discuss issues affecting the preparation of the school budget for FY 2026-2027 (RIGL § 16-2-21.2(d))
February 2026		
	Monday, **9**	Joint, pre-budget meeting between the town council and school committee (RIGL § 16-2-21)
	Friday, **27**	Capital Improvement Plan (CIP) budget submission to town council (Code § 55-6)

March 2026	
Friday, **13**	Deadline for Department Heads to submit budget to Town Manager (Charter § C-33)
Friday, **13**	Deadline to advertise availability of Town budget by May 1st (Charter § C-33)
April 2026	
Wednesday, **1**	Deadline for school committee to hold a public hearing on proposed budget (Charter § C-33)
Wednesday, **15**	Deadline for School Department to submit budget to Town Manager (Charter § C-33)
Thursday, **30**	Advertise preliminary budget notice of public hearings (RIGL § 44-35)
May 2026	
Friday, **1**	Deadline for Town Manager to submit budget to town council and publicize (Charter § C-33)
Friday, **15**	Deadline for initial public hearing on municipal and school budgets (Code § 55-6)
June 2026	
Wednesday, **10**	Deadline for adoption of final budget to include six-year Capital Improvement Plan (Charter § C-34)

Basis of Budgeting and Accounting

A budget is a formal document that enables the Town to plan for the future, measure the performance of Town services, and help the public to understand where revenues come from and how they are spent on Town services. The budget is an invaluable tool that helps prioritize spending and manage money as well as helping to identify wasteful spending through planning and monitoring. The budget serves many purposes and addresses different needs depending on recipient, including Town residents, federal and state regulatory authorities, elected officials, other local governments, outside reviewers, taxpayers, and Town staff.

Basis of Budgeting

Annual operating budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP) and in accordance with legal mandates. Adopted budgets for governmental funds, the General Fund, and School Unrestricted Fund, are adopted on the modified accrual basis. Revenues are recognized as soon as they are both measurable (dollar value is known) and available; when they are collectible within the current period to finance operations during the year. Proprietary funds use the full accrual basis of accounting which recognizes revenue when earned and expenses when incurred.

Appropriations for the General and School Fund, Special Revenue Funds and Enterprise Funds lapse at fiscal year-end, except appropriations that have been encumbered in order to account for certain expenditure commitments. An appropriation for capital project expenditure shall continue in force until expended, revised or repealed; the purpose of any such appropriation shall be reviewed if three years pass without any disbursement from or encumbrance of the appropriation.

Basis of Accounting

The basis of accounting indicates the timing of transactions or events for recognition in the financial statements. The Town of East Greenwich uses either full accrual or the modified accrual basis of accounting, as appropriate for each fund type or activity, in accordance with GAAP.

The governmental funds are reported using the modified accrual basis of accounting. In general, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service and other long-term obligations such as compensated absences and claims and judgments, are recorded only when payment is due.

Enterprise funds use the full accrual basis of accounting which recognizes revenue when earned and expenses are recorded when liabilities are incurred, without regard to receipts or disbursements of cash.

The Town prepares its budget, in most cases on the basis of accounting with the following exceptions:

- Compensated absences are recorded as earned by employees on a GAAP basis, as opposed to being expended when paid (budgetary);
- Principal payments on long-term debt within the enterprise funds reduce the amount of debt remaining on a GAAP basis, as opposed to being expended on a budgetary basis; and
- Capital outlay within the enterprise funds is recorded as assets on a GAAP basis and expended on a budgetary basis

Budgetary Control

The Town maintains extensive budgetary controls. Costs of operations for all departments, offices, and agencies established under the Town Charter are appropriated through the annual Budget Procedures Ordinance, which is legally enforced at the departmental level. Continuously throughout the year, revenues and expenditures are monitored to enable the Town to measure actual income and expenses against those projected in the budget. The appropriated budget is prepared by fund, department, and division. The Town's department heads have authority to make transfer of appropriations within their specified department.

The Town maintains an encumbrance accounting system as another method of maintaining budgetary control. All purchases require a purchase requisition and a purchase order wherever possible. The Town complies with the requirements of R.I.G.L. 45-55-1 through 45-55-17. The policy, Chapter 187 of the Town Code, is intended to provide sufficient flexibility to allow for some small individual purchases and purchases of an emergency nature. There shall be no deviation from the policy except in an emergency. The guidelines of the purchasing procedure recognize the need for convenience and flexibility in making routine and small individual purchases. This is balanced with the principles of effective budget management at the department level, and the interests of the Town in making purchases with consistently high standards of quality at reasonable prices. Whenever any contemplated purchase or contract for goods or services is for the sum of less than $5,000, the department head may order the item, provided three written quotes have been obtained, as needed in accordance with the approved accounting system. Purchases or contract for goods and services costing greater than $5,000 up to $10,000 (inclusive) for construction projects subject to the same rate as the Boston Regional Consumer Price Index (1992), require competitive bidding regulations. The legal level of budgetary control (i.e. the level at which expenditures may not legally exceed appropriations) is the fund level and therefore, the Town Council is the governing body through which these transfers can be approved.

Per RIGL § 45-12-22.1 – § 45-12-22.7, the Finance Director submits quarterly reports to the Town Manager on the status of the governmental funds, including the School Department and debt service funds. The Finance Director shall also submit budget-to-actual financial information on or before the 25th day succeeding the last day of the sixth, ninth, and twelfth month of each fiscal year to the division of municipal finance.

The Chief Financial Officer at the School Department also certifies the status of the school district's budget and assists in the preparation of the quarterly reports. A corrective action plan is required within 30 days after completion of the quarterly status reports if a year-end deficit is being reported.

Financial Policies and Practices

Financial guidelines in terms of policies and practices help to ensure that the fiscal integrity of the Town of East Greenwich is protected and to ensure that the Town is positioned for future growth. Continued development of new policies and improvement of current financial policies and practices continues to be a key initiative of management.

The Town's overall fiscal planning and management focus on the following objectives:

- Maintain sufficient financial resources to meet the present and future needs of the residents of the Town as well as the physical conditions of the Town;
- Adjust to local and regional economic downturns without negatively impacting the community;
- Continue to maintain current bond rating with the intent of upgrading to achieve savings in future debt financing and to assure the taxpayers of the Town that government is well managed and in sound financial condition.

The following financial policies, practices, and guidelines are the beginning of the Town's initiative to establish a framework for the Town's overall fiscal planning and management. The Town intends on developing additional policies to align with the Town Council's Goals and Objectives and the procedures supporting the policies shall be clear and concise, factual, and simple to understand.

Operating Budget Policy

The Town Council Goals and Objectives are designed to maximize available resources and provide the appropriate level of services for the costs incurred. The Town's budgetary policies are based upon guidelines and restrictions established by State Law, Town Charter and Code of Ordinances, and in compliance with generally accepted accounting principles for governmental agencies. The requirement that the Town maintain a balanced budget is set forth in these guidelines. A budget is considered balanced if estimated revenues and resources meet planned expenditures.

The Town prepares and approves an annual budget and budget goals as set forth by the Town Council as follows:

- East Greenwich will compose annual municipal budgets that are efficient, transparent, and engage the general public;
- Provide adequate resources for essential public services and programs;
- Identify and implement efficiency and effectiveness improvements;
- Consider, as a funding principle, the 'ability to pay' of local residents and business during budget development;
- Utilize the budget process to advance/implement the overall policy environment and administrative work program for the community;
- Promote public involvement and participation;

The Finance Department exercises budgetary control over each office, department, and agency within the financial management system. A thorough review of revenues and expenditures is done on a monthly basis and financial statements are submitted to the Town Manager for review and discussion of the Town's financial position. Should a deficit be anticipated, an acceptable plan of action to remedy the deficit is required and expected. All required incremental and annual State reporting is completed on time each fiscal year.

Revenue and Expenditure Projections **–** In accordance with RIGL 44-35-10 (c), and in response to the Governor's and Legislature's initiative to promote government transparency, the Town prepares a five-year forecast annually in order to improve financial planning and decisions, and to assist in the preparation of the annual budget.

Budgetary Surplus – The Town policy is to adopt a budget in which ongoing operating costs are supported by ongoing, stable revenue. The revenue and expenditures projections utilized in adopting the annual budget are estimates that will be strictly monitored. It is managements policy to set the benchmark goal of projected budget variance at two to three percent of the adopted budget.

Revenue Practices

The Town will strive to maintain as diversified and stable a revenue system, as permitted, to sustain it from short-run fluctuations in the economy. To minimize the effect of an economic downturn, the Town Council shall consider revenue changes in the context of a review of the annual budget. Some of the revenue considerations are as follows:

- Revenue estimates are budgeted conservatively since most are sensitive to local and regional activities, especially those within the General Fund (i.e. State Aid to Education/meals and beverage tax)
- Fees and Charges are established by the Town for local licenses, permits, fines, services, applications, and other miscellaneous charges, and shall be set out to recover all or a portion of the Town's expenses in providing the specific service
- Tax Collections are to maintain an overall collection rate greater than 98%; Alternate means of collecting delinquent tangible property taxes are to be pursued
- Revenue or Bond Anticipation Notes – the Town does not intend to issue revenue or bond anticipation notes to fund government or enterprise operations; with a healthy unassigned fund balance, the Town does not see a need to incur additional interest expense when funds can be advanced from the unassigned fund balance and reimbursed when General Obligation or Revenue Bonds are issued
- All revenues received by the Town shall be deposited within 24 hours of receipt

Debt Management Practices

Debt management policies help guide the debt issuance practices of the Town from the issuance to the management of the debt portfolio to adhering to various laws and regulations. The structuring of debt to ensure affordability and sustainability for the Town is a crucial component when issuing debt which is a key indicator with the rating agencies that the government is well managed and is likely to meet their debt obligations in a timely manner. The Town's internal guidelines when considering debt issuance are outlined as follows:

- The Town prefers to fund capital improvements, equipment purchases, and other major capital projects with current resources or in a "pay-as-you-go" manner; Debt should be limited to projects with significant costs
- The term of any bond issue shall not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended; Every effort shall be made to keep the amortization of debt as short as possible
- The Town supports an aggressive retirement of existing debt (greater than 80% within Ten Years) when possible;
- Bond proceeds shall be invested in government guaranteed funds that provide immediate liquidity and bond proceeds shall only be used for the purpose for which the monies were borrowed;
- The Town shall manage its cash in a manner designed to prevent the necessity of utilizing short-term borrowing to meet working capital needs; The Town will not use long-term debt for current operations;
- Refunding bond issues designed to restructure currently outstanding debt is also an acceptable use of bond proceeds provided that the net present value (NPV) of savings is greater than 3%;
- Debt shall be issued using equal principal;
- Maintain debt ratios within formally established parameters:
    - Net Debt as a % of Operating Revenues – maintain at less than 3%;
    - Debt Service as a % of Expenditures – 10% or less;
    - Net Debt Per Capita – no more than $3,500 per capita;
    - Overall Debt as a % of Taxable Property – 1% or less;
- Debt shall be limited by the following State Statute:
    - RIGL § 45-12-2 – Indebtedness of Towns and Cities – no city or town shall, without special statutory authority, incur any debt for money hired which would increase it aggregate indebtedness not excepted by law from the provisions of this section to an amount greater than three percent (3%) of the taxable property of the city or town;

Reserve Fund Practices

The Town adopted a Fund Balance Policy on June 30, 2011, in accordance with Governmental Accounting and Financial Standards Board Statement (GASB) No. 54. Compliance with the provisions of this policy shall be reviewed as part of the annual audit process and consideration of the minimum and maximum amount of unassigned fund balance shall be reviewed. The Town will be reviewing and updating the existing Policy as required in the Statement during the fiscal year.

A fund balance policy is adopted in order to secure and maintain investment grade ratings, meet cash flow need, and reduce susceptibility to emergency or unanticipated expenditures and/or revenue shortfalls. Using the GFOA guidelines as a target, the Town will maintain an unassigned fund balance in the range of 10% - 17% of the general fund budget. For purposes of benchmarking, the general fund budget shall include the total appropriations of the General Fund and Debt Service Fund, and Property Tax transfers to the School Unrestricted Fund and Library.

If, after the annual audit the unassigned fund balance is greater than 17% of the general fund budget benchmark, the excess may be used in one or a combination of the following ways:

- Invested in the pooled funds to earn interest and roll forward into the subsequent year's unassigned fund balance
- Appropriated by resolution of the Town Council for a one-time expenditure opportunity that does not increase recurring operating costs
- Committed to establish or increase a reserve or a transfer to a reserve fund as authorized by the Town Council upon management's recommendation

If, after the annual audit the unassigned fund balance falls below 10% of the general fund budget benchmark, the Town Manager will advise the Town Council that there is a priority to restore the unassigned fund balance to an amount equal to or greater than 10% of the general fund minimum budget benchmark. The Town shall take action as necessary to restore the unassigned fund balance to acceptable levels within three years based on a plan prepared and submitted by the Town Manager to the Town Council.

Accounting, Auditing, and Financial Reporting Policies

The Town will establish and maintain a high standard of internal controls and accounting practices. The Town budget and accounts for revenue and expenditures shall be managed on a modified accrual basis in its day to day operations.

The Town and School shall prepare a combined five-year forecast in the form and format required by the RI Office of Municipal Affairs for major funds as defined by generally accepted accounting principles within thirty days of final budget adoption. The forecast shall be distributed to the Town Council and School Committee for consideration in their long-range planning. The five-year forecast shall incorporate the five-year capital improvement plan, and any known changes that are expected to impact the financial condition of the Town. All assumptions should be specifically identified.

A fiscal impact statement shall be prepared for all proposed bargaining contract settlements. The immediate and long-term impacts of negotiated changes shall be disclosed, and the Town may hire actuarial and other experts as needed to evaluate the long-term impacts of the proposed agreements. Any fiscal impact statement that includes changes to pension, other post-employment benefits or healthcare benefits shall be provided, along with any underlying actuarial assumptions and support for the actuarial assumptions to the RI Office of Municipal Affairs in accordance with state law.

The annual financial report shall conform to Generally Accepted Accounting Principles and be in the form of an Annual Financial Report (AFR) as described by the GFOA. A fixed asset system will be maintained to identify all Town assets, their location, condition and disposition. Fixed assets are defined as assets with an initial, individual cost of more than $10,000 and an estimated useful life in excess of one year. The Town will ensure that Town records are audited annually and which will result in the issuance of a financial opinion. The results of such audit are to be available to the public via the Town's website.

Chapter 55 – Capital Improvement

The following is an excerpt from the Town Charter that describes the process for preparing, reviewing, adopting, and amending the budget, and includes language as found within *Article III. Financial Provisions, Chapters 33-36 and Chapters 55*, titled *Budget Procedures and Capital Improvements:*

Chapters 33-36 – BUDGET PROCEDURES

Proposed budget

A. BUDGET SCHEDULE

The schedule for the preparation, consideration, adoption and conduct of requested referenda on the annual town budget shall be followed each year as set forth in the various sections of this article, based upon the requirement that final action by the council thereon shall take place on or before June 10th. Prior to December 31st of each year, a summary of the budget process, together with a tentative schedule of dates of the various hearings shall be prepared for public distribution by the town clerk and the town clerk shall arrange for the publication of a notice thereof in at least one newspaper of general circulation in the town as directed by the town council and post copies in the town hall and on the town web site and as otherwise directed by the town council.

- C-33. PUBLIC HEARING ON RECOMMENDED BUDGET

  The School Committee shall hold a public hearing on its proposed budget on or before April 1 of each year and shall submit its budget to the Town Manager on or before April 15 of each year. All other Town departments shall submit their proposed budgets to the Town Manager on or before March 15 of each year. On or before March 15 of each year, the Town will notify residents by newspaper of general circulation, and by the Town website or other electronic means, that a copy of the proposed Town budget will be available for review at the Town Hall and on the Town website by May 1 of each year. The Town Manager shall transmit the Town budget to the Town Council on or before May 1 of each year. The Town Council shall hold a public hearing on the recommended budget on or before May 15 of each year. The Town Clerk shall prepare sufficient copies of the budget to be available for public distribution prior to the hearing.

- C-34. RECOMMENDED BUDGET

  The Town Council may revise the budget as submitted by the Town Manager and shall adopt a budget on or before June 10 of each year. Any changes following the public hearing on the recommended budget will be highlighted in the adopted budget. A copy of the adopted budget will be available for review at the Town Hall and on the Town website. If the Town Council recommends an increase in the total expenditures as proposed by the Town Manager, it shall also provide for increasing the total anticipated revenues and shall indicate the revenues necessary to maintain a balance between revenues and expenditures. No revenue from any source other than the tax levy shall be included in the budget as recommended by the Town Council unless the facts clearly warrant the expectation that such amount actually will be realized in cash during the budget year.

- C-36. PUBLICATION OF BUDGET

  A copy of the budget, as finally adopted by the Town Council, shall be certified by the Town Clerk and filed in the office of the Town Treasurer. Sufficient copies of the budget shall be made available by the Town Clerk for the use of all offices, departments and agencies and for the use of interested persons.

Chapters 55 – CAPITAL IMPROVEMENTS

55 -1 Definitions

For the purposes of this chapter, the following terms shall have the meanings indicated:

A capital project is a major, non-recurring tangible fixed asset. Capital projects generally included one or more of the following categories:

A. Property Acquisition or lease of land and/or buildings

B. Major Improvements to an existing facility

C. New Building Construction

D. Major equipment and vehicles

- Capital project costs may include related architectural and engineering fees, site work and bond issuance costs.
- Facilities and infrastructure refer to all public facilities, including both municipal and school, such as buildings, streets, bridges, wastewater systems, parks and transfer station facilities.
- The estimated cost for a capital project must be over $10,000 and the project must have an expected useful life greater than the life-span of any debt used to fund the project.

55 - 2 Deadline for requests from Town agencies and officials. [1]

Not later than November 1 of each year, any Town agency, official or department having need for capital improvement projects as defined by § 55-1 shall submit requests for capital improvement projects to the Town Manager.

55 - 3 Procedure for submitting requests.

Annually, each department updates prior year capital project requests and identifies new projects and/or funding needs and submits their requests to the Town Manager for consideration and incorporation into the CIP (Capital Improvement Plan). The Town Manager in association with the Finance Director shall prepare a proposed plan for submittal to the Town Council based on their review and evaluation of each requested project with the appropriate agency or department head.

55 - 4 Project Priority.

In evaluating requests and recommending a capital improvement project, the Town Manager shall establish a priority for all projects, based upon the following criteria:

A. Projects address health and safety concerns;

B. Protection of public property;

C. Meet any federal or state mandates and/or legal obligations;

D. Secure any outside funding such as federal, state or private to reduce the tax burden;

E. Preservation of the tax base while continuing to maintain infrastructure/assets;

55 -5 Financial aspects

The Town Manager with the support of the Finance Director shall review all requests with respect to the financial resources of the Town and shall prepare a schedule indicating the effects of the requested projects upon the proposed annual budgets for the six-year capital plan. This schedule shall include projected debt service costs, annual maintenance and operating costs, increases in any service or user charge, a recommendation for any new service charges, user fees, and increases in any existing licenses or permits to support a proposed project request. The impact on the property tax rate for the six years of the proposed plan shall also be projected.

55 -6 Presentation to Town Council

No later than during the month of February of each year, the Town Manager shall present to the Town Council a proposed six-year CIP (Capital Improvement Plan). The Town Council shall publish a detailed draft CIP (Capital Improvement Plan), as part of the overall annual Operating Budget Program and make it available to the public as outlined in the Town Charter, on or before May 1st as noted in the Charter Section C-33. The Town Council shall adopt the annual Operating Budget Program including the CIP (Capital Improvement Plan), on or before June 10th as noted in the Charter Section C-34.

Fund Structure

The Town's governmental functions and accounting system are organized, controlled, and operated on a fund basis. A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objects. Each fund is considered a separate accounting entity, with operations accounted for in a separate set of self-balancing accounts that are comprised of assets, liabilities, fund equity, revenue, expenditures, or expenses, as appropriate. The Town's budgeted funds can be divided into two categories: governmental and proprietary.

Fund Description

Governmental Funds

Governmental Funds consist of three major funds, the General Fund, School Trust Fund, and Debt Service Fund as well as thirty other non-major Special Revenue Funds and fifteen Capital Projects Funds. Most governmental functions of the Town are financed through these funds. The modified accrual basis of budgeting is used for all governmental funds.

General Fund

The General Fund is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenues are derived primarily from real estate, personal property, and motor vehicle taxes, as well as other local taxes, federal and state aid, licenses, permits and fees, fines and forfeitures, and charges for goods and services. General government, police department, fire department, public works, community resources & parks, education, and capital functions are financed through these revenues. Under GASB 54, the School Unrestricted Fund is reported as a function within the General Fund since its main financing source is derived from tax support.

Debt Service Fund

The Debt Service fund accounts for the accumulation of financial resources for the payment of interest and principal on all governmental fund long-term debt, costs related to debt issuance, and other related costs on outstanding bonds and notes.

Special Revenue Funds

These funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. Special revenue funds include, but are not limited to, Recreation Development and Activities, Impact Fees, Planning Reserve Funds, as well as federal funds such as Title I, Title II and Title II, and other grants and donations designated for a specific purpose.

Capital Projects Fund

The Capital Projects Fund accounts for financial resources to be used for the acquisition, construction or renovation of capital facilities, or other equipment, that ultimately becomes Town fixed assets.

PROPRIETARY FUNDS

Proprietary Funds consist of enterprise funds and internal service funds. These funds account for Town activities that operate similarly to private sector business where the intent of the governing body is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered through user charges or, periodically, through unrestricted net assets. Consequently, these funds measure net income, financial position, and changes in financial position. All assets, liabilities, equities, revenue, expenditures, and transfers related to the Town's business are accounted for through proprietary funds. The proprietary funds are reported on a full accrual basis of accounting. The internal service funds are used to account for payment of accrued compensated absences that arise, however, are not included in the annual budget.

WASTEWATER ENTERPRISE FUND

This enterprise fund is used to account for the operation and maintenance of the Wastewater Treatment Facility owned by the Town and is primarily supported through user charges. This facility is located on Greenwich Cove at 21 Crompton Avenue and services approximately 6,000 customers in the community.

COMPENSATED ABSENCE FUND

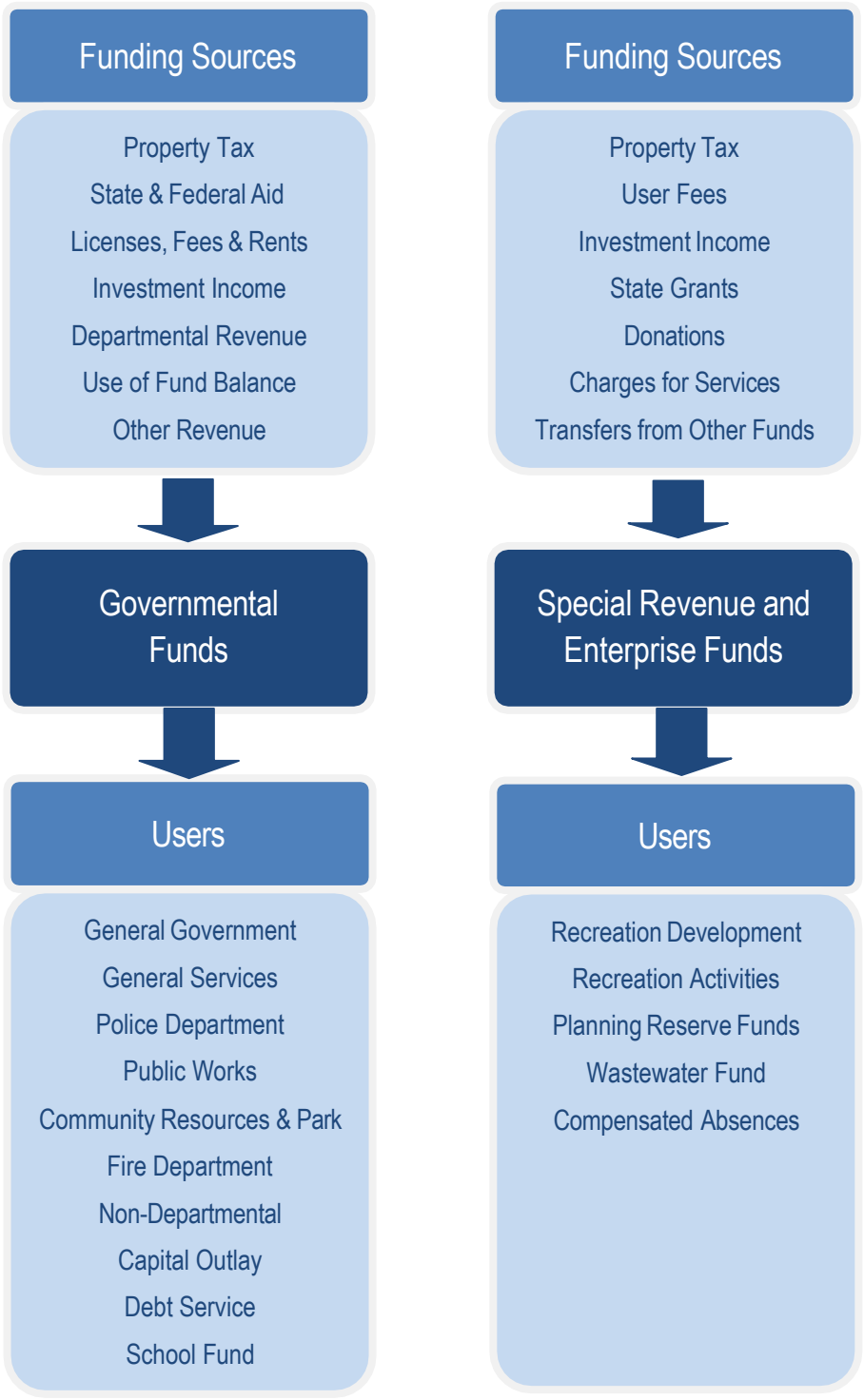
This fund is used to account for employees earned, but unused, vacation and sick benefits, for which employees may be compensated upon retirement, termination of employment, or death, based on the Town's permitted policy. *This fund has not yet been established but is recommended to minimize annual operating budget stressors*.

PERMANENT FUNDS

Permanent funds are used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, other governments, and other funds. These funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs. The Town's permanent funds include the Nonexpendable Trust Funds and Rose Trust Fund.

Fund Structure/Service Function Relationship

The chart below reflects the interaction of the service functions of the Town and the Town's operating budget fund structure, showing the funds which provide resources to each function.



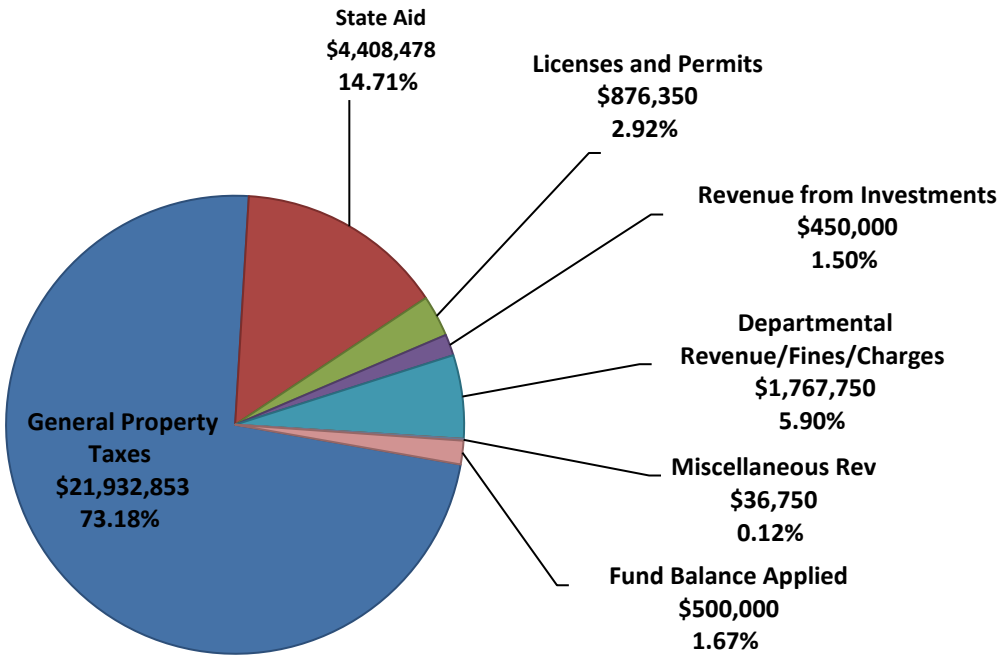
Note: The Town's AFR contains many more non-major funds than those included in the annual budget document.

General Fund Revenue

Fiscal year 2026-2027 General Fund revenues are projected to be $29,972,181. The Proposed Budget for FY 2026-2027 includes the use of $500,000 of the Town's Unassigned Fund balance, level funded from the prior year. The use of unassigned fund balance is a means to stabilize the tax need and is a conservative budgeting practice.

FY 2026-2027 General Fund revenues are projected to increase by $2,166,702 or 4.05%, compared to the FY 2025-2026 Adopted Budget of $28,805,479. The tax rate for FY 2026-2027 is proposed to increase from $15.57 to $16.76, an increase of $1.19 for residential, the rate for commercial property is increasing from $27.00 to $27.75 per thousand and the personal property is frozen at $45.50 per thousand. The rate for personal property stays fixed at $45.50 based on legislation passed in June 2023, from the FY 2023-2024 Adopted Budget.

General Fund Revenue
FY 2026-2027
$29,972,181



**The General Property Taxes figure shown above ($21,932,853) is reflective of the total amount of General Property Taxes ($73,303,219) less the Operating Transfers Out ($51,370,366). Further detail on the General Fund Revenue, including the total General Property Taxes and Operating Transfers Out, can be found on the following pages within the Summary by Category & Source chart.*

Summary by Category & Source

Description	Actual FY 2024-2025	Adopted FY 2025-2026	Projected FY 2025-2026	Proposed FY 2026-2027
General Property Taxes				
Current Taxes	$64,114,252	$66,899,230	$66,899,230	$67,116,501
Prior Year Taxes	342,430	925,000	925,000	450,500
Interest on Taxes	176,560	150,000	150,000	175,000
Payment in Lieu of taxes	802,570	907,864	907,864	946,787
Subtotal General Property Taxes	**$65,435,813**	**$68,882,094**	**$68,688,788**	**$73,303,219**
State/Federal Aid				
Public Service Corp Tax	202,124	195,114	195,114	206,256
State PILOT Revenue	16,870	13,669	13,669	14,255
MV Excise Tax phase-out	2,417,779	2,417,779	2,417,779	2,417,779
Meals & Beverage Tax	1,140,195	1,000,000	1,000,000	1,216,870
Statewide Tangible Property Tax	546,636	546,636	546,636	546,636
Hotel Tax	5,272	4,000	4,000	6,575
Subtotal State/Federal Aid – Town	**$4,328,876**	**$4,177,198**	**$4,408,371**	**$4,408,478**
Licenses & Permits				
Business licenses and fees-TC	257,542	251,150	273,250	254,350
Business licenses and fees-B/Z	102,484	105,000	105,000	103,000
Communications Tower	163,410	156,000	145,000	165,000
Real Estate conveyance fees	599,497	353,500	442,500	354,000
Subtotal Licenses & Permits	**$1,122,934**	**$865,650**	**$965,750**	**$876,350**
Revenue from Investments				
Interest on Investments	$514,630	$500,000	$365,000	$450,000
Subtotal Revenue from Investments	**$514,630**	**$500,000**	**$365,000**	**$450,000**
Departmental Revenues/Fines/Charges				
Town Clerk - Misc Copies/Grants	4,649	2,700	5,000	2,700
Finance - MLC's/Tax Sale Fees	19,962	18,000	21,000	18,000
Police Dept - Fees/Fines	222,322	216,275	204,275	210,800
Public Works Dept - Permits/Fees	466,777	443,000	443,000	438,250
Municipal Court - Penalties/Fines	38,904	29,000	39,000	29,000
Planning Dept - Subdivision/ZBR Fee	19,921	13,500	14,800	15,000
Fire Department - Rescue Billing Rev	997,577	925,000	942,000	1,000,000
Mooring fees - Harbor	29,142	32,000	36,000	32,000
Senior Services Dept-Programs/Reimb.	27,883	21,000	27,423	22,000
Subtotal Dept. Revenues/Fines/Charges	**$1,827,138**	**$1,700,475**	**$1,732,498**	**$1,767,750**

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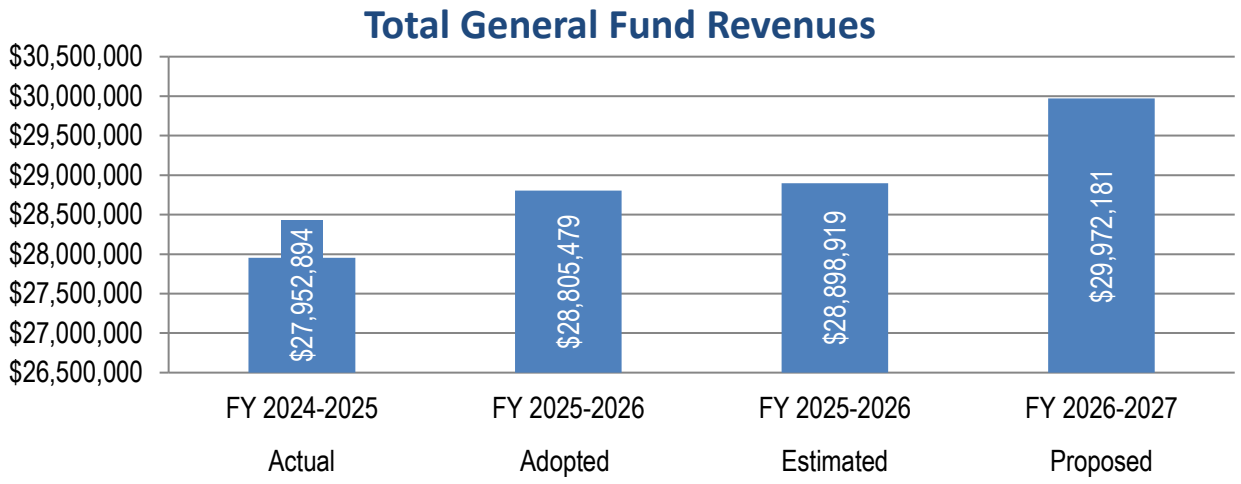
Description	Actual FY 2024-2025	Adopted FY 2025-2026	Projected FY 2025-2026	Proposed FY 2026-2027
Miscellaneous Departmental Rev				
Town Clerk	1,339	750	16,200	750
Police Dept	11,865	9,000	9,000	10,000
Public Works Dept	0	1,500	1,500	0
Municipal Court	4,038	1,000	2,000	1,000
Fire Dept	90	0	0	0
Town General Fund	61,580	25,000	67,000	25,000
Subtotal Miscellaneous Dept Rev	**$78,911**	**$37,250**	**$95,700**	**$36,750**
Operating Transfers Out				
Transfer to School Department	($41,312,372)	($42,964,865)	($42,964,865)	($44,683,460)
Transfer to EG Library	(589,134)	(618,356)	(618,356)	(636,906)
Transfer To Debt Service Fund	(3,546,649)	(4,273,967)	(4,273,967)	(6,050,000)
Misc Tax Transfer	($407,252)	$0	$0	$0
Subtotal Operating Transfers Out	**($45,855,407)**	**($47,857,188)**	**($47,857,188)**	**($51,370,366)**
Fund Balance Applied				
Fund Balance Applied	$500,000	$500,000	$500,000	$500,000
Subtotal Fund Balance Applied	**$500,000**	**$500,000**	**$500,000**	**$500,000**
Total General Fund Revenue	**$27,952,894**	**$28,805,479**	**$28,898,919**	**$29,972,181**



General Fund Revenues

The General Fund revenues for FY 2026-2027 are reported to be $1,166,702 greater than the current fiscal year, due to four major factors including:

- General Property Taxes:
  - 6.88% increase in tax need to support the general fund budget mainly attributed to the first phase issuance of School Bonds in the amount of $76.15M. The amount being requested exceeds the tax levy of 4% by 2.88%, approximately $1,967,930
  - 4.00% increase in the tax transfer to the school department; an increase of $1,718,595 of additional tax effort
  - 41.55% increase in the tax transfer to the debt service fund; an increase of $1,776,030 associated with the recent issue of $4M Road Bonds, $2.375M 2019 School Bonds, $1.85M Capital Equipment Bond as well as $3.807M in interest expense anticipated for phase one issuance of the $150M School Bonds. Phase two is not anticipated to be issued until FY2028
  - Prior year taxes have been decreased due to an uptick in the current collection rate
  - Payment In Lieu of Taxes from New England Tech is estimated to increase by $38,923 due to an increase in the tax rate of $27.75, up from $27.00
- State/Federal Aid:
  - Motor vehicle excise phase out was accelerated in 2023 by the Governor and therefore has been level-funded
  - Statewide Tangible Property Tax Exemption has been level funded as well. This exemption was approved by the General Assembly on June 24, 2024, which reimburses the town $546,636 from state general revenues for lost tax revenue resulting from the statewide exemption set forth in §44-5.3-1.
- License & Permits/Departmental Revenues
  - This category has a slight increase of $77,975 over the prior year
    - All non-property tax revenue is currently under review; the proposed budget is being prepared with the expectation that the current fees can/will be increased within the allowable state limits
- Unassigned Fund Balance
  - Management is proposing to use $500,000 of unassigned fund balance to offset the tax need, this amount is being level funded from prior year

It is important to note that the Unassigned Fund Balance forwarded to the General Fund is proposed to be $500,000. It is management's desire to not rely on using unassigned fund balance as a means of balancing the budget but rather to provide a closer review of anticipated other revenue sources being generated which minimizes the tax rate impact.

The following budget impacts are considered and further described below:

State Aid

The Town is budgeting for an increase in funding of the Pass Thru State Aid from Hotel Tax and Meals & Beverage Tax. The Division of Taxation collects this revenue and then distributes it back to the Town's for which the hotel is located or where meals and beverages are sold. The Town is estimating approximately $1,206,000, an increase of $202,000 from the current year.

Motor Vehicle Excise Tax

The 2017 General Assembly again enacted legislation to phase out the motor vehicle excise tax. Cities and Towns are being reimbursed for lost revenue until the tax is fully repealed in FY 2024. Under the current law, once the motor vehicle tax is fully phased out, the state will pay each municipality the amount of their FY 2018 Baseline Levy ($2,383,500 for East Greenwich), adjusted roughly by the growth in sales and use tax realized every year. The phase out was accelerated in 2023, therefore, this revenue source has been level funded.

The annual reimbursement is calculated as the difference between a municipality's FY 2018 Baseline Levy and its annual motor vehicle certified levy (once reviewed and confirmed by the Department of Revenue). The base reimbursement is its share of the original $10 million aggregate reimbursement aid appropriated in FY 2017 ($84,112 for East Greenwich).

Statewide Tangible Property Tax Exemption

The 2024 General Assembly enacted legislation to provide a $50,000 exemption to all tangible tax accounts beginning in the 2024 tax year. Cities and Towns are being reimbursed from state general revenues for lost tax revenues due to the reduction of the tangible property tax resulting from the statewide exemption set forth in §44-5.3-1. Article 6, Section 10 of 2024-H 7225 Sub A changes the calculation methodology for determining the amount of tangible personal property exemption reimbursement by the state. The amount of assessment lost should only be due to the exemption applied from $0 to $50,000 per taxpayer. Any other tangible personal property exemptions are not reimbursable. The impact of the loss in revenues to the Town, which is being reimbursed, fully, from the state, is $546,636.

Tax Transfers to All Funds

To support the FY 2026-2027 School Department's budget, the Town Manager is proposing a 4.00% increase in the tax transfer which equates to an increase of $1,718,595. Fiscal year 2021-2022 was the final year of the ten-year State general education aid funding formula recalibration. According to the funding formula calculation, for fiscal year 2026-2027 the Governor's Proposed budget has proposed a reduction in the amount of State Aid for East Greenwich School District of $213,362. Data plays a crucial role in how education aid is distributed to districts, public charter schools, and Career and Technical Schools. The funding formula incorporates the annual data updates including student counts, NCES expenditure data, the most recently assessed community property values, and the most recent median family income data to ensure aid distributions is based on the best data available. The formula establishes a platform for creating horizontal equity. It attempts to get a like amount of funding to children who have similar characteristics regardless of where they reside, which in turn gradually rebalances education funding to provide all districts a common level of support.

Specific categorical funds for certain high-cost items were established outside the funding formula such as the high cost of special education, career and technical education, early childhood education, transportation

for non-public and regional districts, etc. The East Greenwich School District is receiving additional support for the cost of special education since they are identified as needing wide differences in students' special education needs and the variable costs to provide those services. The proposed set aside for this category for 2026-2027 is $781,846.

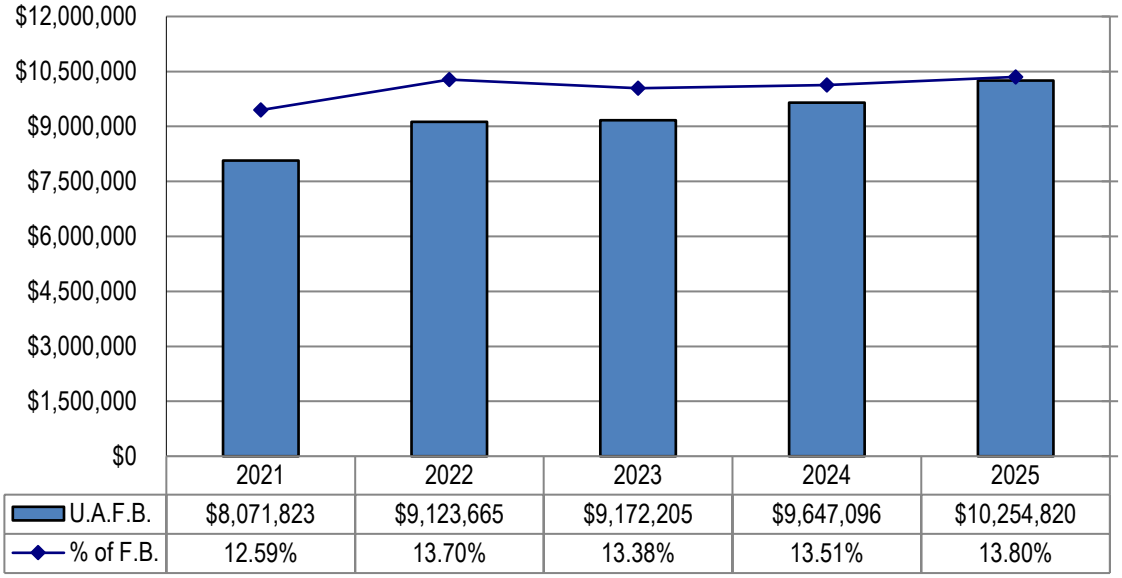
Increase in the tax need to support the outstanding bonded debt is $1,776,033 over the prior fiscal year.

An increase of $18,551, from $618,356 to $636,907, is being proposed for The East Greenwich Public Library.

Unassigned Fund Balance

Financial policies adopted August 25, 2008, states in part, "the general fund will be maintained at between eight-point three (8.3) and ten (10) percent of the sum of the total of the general fund annual operating budget and the property tax commitment for the school". For this purpose, the general fund budget shall include the municipal and school budgets. A history of the Unassigned Fund Balance over the last five-year period is shown below.

Unassigned Fund Balance as a % of General Fund

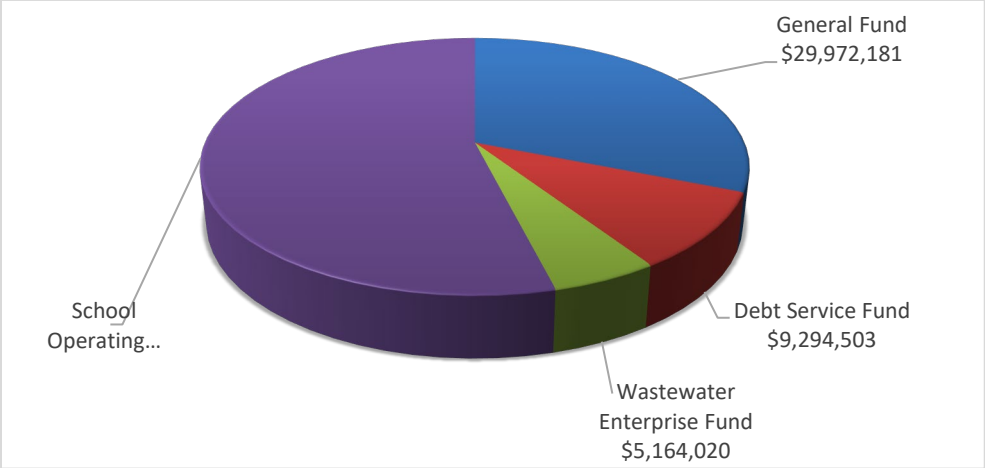


	2021	2022	2023	2024	2025
U.A.F.B.	$8,071,823	$9,123,665	$9,172,205	$9,647,096	$10,254,820
% of F.B.	12.59%	13.70%	13.38%	13.51%	13.80%

Combined Revenues

The FY 2026-2027 combined revenues for all budgeted funds are $96,469,034. This is an increase of $6,392,897, or 7.1%, over the current fiscal year. A breakdown of revenues by fund is shown below.

Combined Revenues – All Budgeted Funds
FY 2026-2027
$96,469,034



Combined Statement of Sources & Uses

The FY 2026-2027 Combined Statement of Sources and Uses for all budgeted funds projects income of $97,105,943. The chart below is a breakdown of the types of revenue sources that fund the expenditures associated with each budgeted Fund.

Combined Statement of Sources & Uses – All Budgeted Funds
Fiscal Year 2026-2027

	General	School	Debt Service	Wastewater	EG Library	Total
Revenues & Other Financing Sources:						
General Property Taxes	$21,932,853	$44,683,460	$6,050,000		$636,906	$73,303,219
User Fees				5,144,520		5,144,520
State Aid	4,408,478	5,967,873	1,531,204			11,907,555
Federal Aid	-	340,000	556,500	-		896,500
Licenses/Fees/Rents	876,350	135,000				1,011,350
Revenues from Investments	450,000	2,000	575,000			1,027,000
Departmental Revenue/Fines/Charges	1,767,750			19,200		1,786,950
Transfers In		40,000				40,000
Miscellaneous	36,750	520,000		300		557,050
Fund Balance Applied	500,000	350,000	581,798	-		1,431,798
Total Revenues	**$29,972,181**	**$52,038,333**	**$ 9,294,502**	**$5,164,020**	**$636,906**	**$97,105,942**
Expenditures & Other Financing Sources:						
General government	$1,435,414					$1,435,414
General services	3,212,481					3,212,481
Police Department	7,635,187					7,635,187
Public works	4,709,617			2,599,765		7,309,382
Community Resources and Parks	1,601,492					1,601,492
Fire Department	9,457,611					9,457,611
Non-departmental	820,379					620,379
Education		51,730,103				51,730,102
Debt Service			9,294,502	1,977,505		11,272,007
Public libraries					636,906	636,906
Capital Expenditures	1,100,000	308,230		586,750		1,994,980
Total Expenditures	**$29,972,181**	**$52,038,333**	**$9,294,502**	**$5,164,020**	**$636,906**	**$97,105,942**
Excess (Deficiency) of Revenues Over Expenditures	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

Revenue Summary

Tax proceeds are the primary source of revenue for both the Town's General Fund and the School's Operating Funds. The bulk of tax revenue consists of general property taxes, which include real, commercial and personal property (tangible). The Town's total tax revenue accounts for 74.35% of all budgeted funds revenues; a slight decrease in tax support from the prior year of (0.28%) from 74.35%. Tax proceeds are divided into two categories: current and prior taxes and other. Other taxes include payment in lieu of taxes (PILOT), and interest collected on taxes paid after the due date, which make up 1.14% of total budgeted general property taxes. We're seeing a major increase in tax support over the past year mainly due to the debt issuance related to the school projects and other capital equipment bonds.

Real Estate and Commercial property Tax

Real property taxes are levied on the assessed value of real property. Included in this category are taxes on residential and commercial property. Real property taxes are valued in a full reassessment every nine years, with a statistical update performed every third year. The process of reassessment and statistical updates do not increase total tax revenue to the Town yet serves to equalize the assessed value of property. The Town Manager's FY 2026-2027 Proposed Budget includes values based on the December 31st, 2023, full statistical revaluation updated through December 31, 2025. It is anticipated that the taxable roll update will increase values by approximately 0.72%, or $27,336,246. The updated values shall be used in calculating the Town's property tax rate for Fiscal Year 2026-2027

It is noted that in FY 2006-2007, the State legislature amended the general law, changing the tax cap levy amount and valuation for municipalities in the State of Rhode Island. Previously, Rhode Island had a 5.5% cap on property tax growth for all cities and towns. The current legal threshold remains at 4.0% (RIGL § 44-5.2). The tax cap applies to the total levy of real and personal property taxes (net motor vehicle). There are several implications for the municipality, including that any growth to the tax base does not mean additional tax revenue will be realized. It also means that the municipality will no longer be able to set a tax rate but instead must first determine the increase in levy and then back into the tax rate. Municipalities must stay within the tax cap, unless they receive permission to exceed the cap from the State Office of Municipal Affairs or the State Auditor General, and then only certain exceptions are granted under limited circumstances. Therefore, anticipated revenues from real and personal property taxes can only increase by not more than 4.0%, or $2,730,123 in East Greenwich, for FY 2026-2027. However, due to loss an increase in Debt Service, the Town is seeking approval to exceed the 4.0% cap to 6.88%. There are four budgeted funds supported by property taxes: General Fund, School Unrestricted Fund, Debt Service Fund, and EG Library. Calculation of the State mandated tax cap is shown below.

In June, 2023, the Governor signed legislation that established a statewide exemption of $50,000 of tangible property from tangible personal property tax. This tax is paid by businesses on property like computer equipment, office furniture and equipment. This is an effort to make Rhode Island more economically competitive and more business friendly. This initiative is intended to wipe out the tangible tax for 75 percent of Rhode Island businesses. The legislations also required municipalities to cap their tangible property tax rate at the level applied in fiscal year 2024. The Town Council voted to increase the rate to $45.50 per thousand.

Compliance with State Property Tax Cap	Actual FY 2025-2026 Tax Levy	Maximum FY 2026-2027 Tax Levy	Proposed FY 2026-2027 Tax Levy	Amount (Below) Statutory Tax Cap
Residential real estate	$50,607,718	$52,630,987	$54,942,235	$2,311,248
Commercial real estate	12,193,741	12,681,491	12,473,165	(208,326)
Personal Property	5,452,610	5,670,714	5,535,723	(134,991)
Net Levy	**$68,253,067**	**$70,983,192**	**$72,951,123**	**$1,967,931**
Increase in Levy	$3,511,011	$2,730,123	$4,698,054	$1,967,931
Percent Increase	5.42%	4.00%	6.88%	2.88%
Residential Property Tax Rate	**$15.57**	**$16.16**	**$16.76**	**($0.60)**

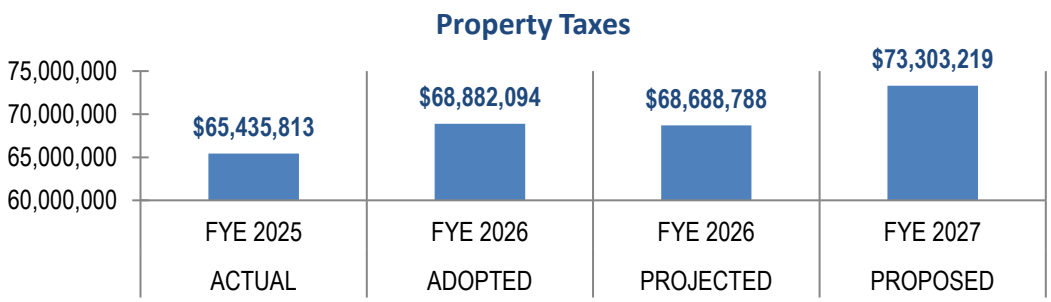
Prior Year Tax and Interest on Taxes

The Town provides taxpayers with a fifteen (15) day interest-free period after a tax collection due date before any interest penalty is assessed. Once the interest-free period has lapsed, the Town collects an interest rate of 12% per annum on all delinquent taxes. Prior year taxes are the anticipated collections of delinquent taxes from an earlier fiscal year in which they were levied.

Payment in Lieu of Tax (PILOT)

The Town collects payments in lieu of taxes (PILOT) annually from New England Institute of Technology "NEIT" as well as Kent County and Woman& Infants' Hospitals. The college and hospitals are independent, private, non-profit, tax exempt institution of higher education organized under the Laws of the State of Rhode Island and, therefore, the State pays the Town for State tax-exempt properties located in the Town. The State pays a maximum of 27% of all tax that would have been collected had the real property been taxable. The General Assembly, through the State's annual budget process, determines the percentage which they will reimburse the Town. For FY2026-2027 the proposed level of funding is 27.00% which is the maximum allowable, calculated at the previous years assessed values and commercial tax rate.

	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed
Property Taxes				
Current Taxes	$64,114,252	$66,899,230	$67,116,501	$71,696,432
Prior Year Taxes	342,430	925,000	450,500	500,000
Interest on Taxes	176,560	150,000	175,000	160,000
Payment in Lieu of Taxes	802,570	907,864	946,787	946,787
Total	**$65,435,813**	**$68,882,094**	**$68,688,788**	**$73,303,219**



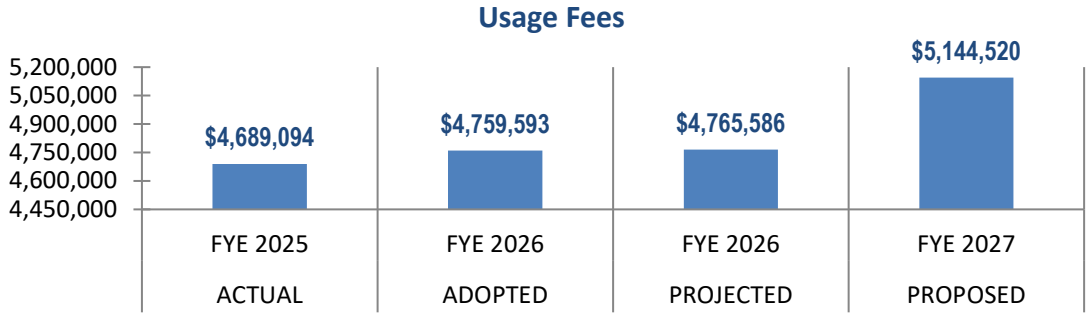
User Fees

- Users of the Wastewater Treatment Facility are assessed a sewer use charge adopted by the Town Council. For FY 2026-2027, the general rate is being proposed to slightly increase to $15.545 per ($ft^3$), this is an increase of $0.001 over the prior year. The prior year budget was an increase of $0.27 over FY 2025-2026. Effective for fiscal year 2022-2023, residential customers who have a deduct meter install will be charged 100% of user rate whereas the residential customers who do not have a deduct meter will be charged based on 85% of the user rate.

- Sewer Assessments are billed to all property owners connected to the Town's wastewater system. Assessments are payable over a period of 10 or 20 years, as determined by the Town Council. Assessments are billed once a year on May 1st and are due on or before June 1st. Interest on delinquent customers bears an interest rate of 8% per annum.

- Road Assessments are specific to Howland Farm residents and began in FY 2019-2020.

	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed
Usage Fees				
Overpayments	$64	$0	$0	$0
Sewer Use Fees	4,110,927	4,210,246	4,211,498	4,616,719
Interest on Delinquent Payment	13,877	20,000	24,630	15,000
Sewer Assessment Fee	539,372	505,281	505,281	490,586
Interest on Delinquent Assessments	4,869	6,500	6,611	6,000
Road Assessments	20,112	17,566	17,566	16,215
Total	**$4,689,094**	**$4,759,593**	**$4,765,586**	**$5,144,520**



Public Service Corporation Tax

This tax is for tangible personal property of telegraph, cable, and telecommunications corporations that is exempt from local taxation, and instead is subject to taxation by the State. The revenue from this tax flows through the State, though it is not appropriated by the State. The revenues, apart from some administrative expenses, are apportioned to the State's cities and towns based on the ratio of each municipality's population, relative to the total population of the State. Each year, the budgeted amount is estimated based on the prior year, combined with information from the Governor's Budget Message.

Motor Vehicle Tax

Motor vehicle values are assessed at a rate of $22.88 per thousand dollars of assessed value. This rate has been frozen by the State since FY 1997-1998. Beginning in FY 1998-1999, motor vehicle property owners were given an annual exemption on the first $6,000 of value of their vehicle and the State reimbursed the Town for the difference. However, during FY 2010-2011, the State law was amended so that only the first $500 of a motor vehicle's assessed value is reimbursed by the State.

The 2017 General Assembly again enacted legislation to phase out the motor vehicle excise tax. The tax was expected to be fully repealed in FY 2024-2025. Cities and towns will be reimbursed for lost revenues. State reimbursement is calculated as the difference between the FY2018 base line (determined as the FY 2017-2018 motor vehicle excise tax levy as calculated using the motor vehicle excise tax calculation methodology that existed in FY 2016-2017) and the motor vehicle excise tax levy calculated as the difference between the FY 2017-2018 baseline levy and the tax levy generated in any given year, with the appropriate phase-out parameters applied. (RIGL § 44-34-11).

Since FY 2011-2012, the Town has chosen to provide a $6,000 per vehicle exemption to residents when calculating motor vehicle tax liability. As noted above, the motor vehicle levy must be included with the real property levy when determining the tax cap. For 2026-2027 budget development, the rate cap has been reduced to $20.00, the assessment ratios have been reduced by an additional 5.0 percent down to 70%, and all vehicles older than fifteen (15) years have been dropped from the tax roll.

Motor vehicle phase out was accelerated in 2023-2024 and is now recognized as a State revenue rather than a tax. This phase out sped up relief to Rhode Island motor vehicle tax payers, impacting over 490,000 vehicles.

Statewide Tangible Property Tax

The 2024 vote of the General Assembly enacted legislation to provide a $50,000 exemption to all tangible tax accounts beginning in the 2024 tax year. Beginning in fiscal year 2025 and for each fiscal year thereafter, cities, towns and fire districts shall receive reimbursements, as set forth in RIGL 44-5.3-1, from state general revenues for lost tax revenues due to the reduction of the tangible property tax resulting from the statewide exemption. The intent of this legislation is to provide relief for businesses, including small businesses, and to promote economic development. Individual personal exemptions granted to tangible property taxpayers in any city, town, or fire district at the time of the effective date of this chapter (December 31, 2023) shall be applied to assessed values prior to applying the statewide exemption.

Hotel Occupancy Tax and Meals & Beverage Tax

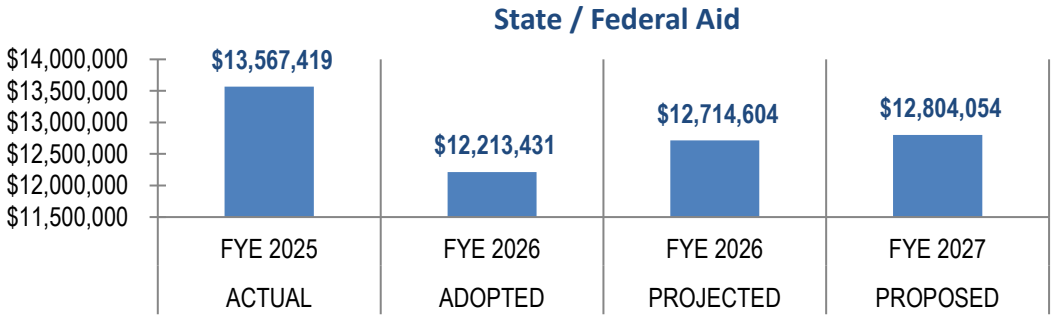
The 1986 General Assembly enacted the Hotel Local Tax, a 5% hotel tax upon the total consideration charged for occupancy of any space furnished by any hotel in the State. Twenty-five percent of the revenues generated from the 5% state hotel tax are distributed to the municipalities where the individual hotels are located. Furthermore, the 2004 General Assembly enacted a 1% gross receipts tax on the total consideration charged for occupancy of any space furnished by a hotel in the State. The taxes are collected by the Rhode Island Division of Taxation and distributed at least quarterly to the city or town where the hotel was located. In 2003, the General Assembly enacted the Local Meals and Beverage Tax, a 1% additional tax on gross receipts from the sale of food and beverages sold in or on eating and drinking establishments. The tax is also collected by the RI Division of Taxation and then distributed back to the city or town in which the meals and beverages were delivered.

School Housing Aid & State/Federal Aid

The State provides local school districts with partial reimbursement for approved school construction projects. The current reimbursement rate for East Greenwich is 35%. This State Aid provides financial support to assist with debt service related to school capital improvements and library constructions and capital improvements to any free public library.

The Town also receives a federal bond subsidy on behalf of the $10,635,000 School Bonds issued on December 2, 2010. This General Obligation bond qualified for a refundable credit under the Balanced Budget and Emergency Deficit Act of 1985 (Internal Revenue Code Section 6431). The sequestrian reduction rate is subject to change based on the federal budget.

	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed
State / Federal Aid				
School Housing Aid	$1,356,274	$1,265,000	$1,265,000	$1,531,205
Public Services Corp Tax	202,124	195,114	206,256	173,723
State PILOT Revenue	16,870	13,669	14,255	14,255
MV Excise Tax Phase-Out	2,417,779	2,417,779	2,417,779	2,467,614
Meals & Beverage Tax	1,140,195	1,000,000	1,216,870	1,200,000
Statewide Tangible Prop Tax Exempt	546,636	546,636	546,636	546,636
Hotel Tax	5,272	4,000	6,575	6,250
State Aid to Education	562,314	560,000	560,000	556,500
Bond Subsidy	380,611	30,000	300,000	340,000
Medicaid	6,939,344	6,181,233	6,181,233	5,967,871
Total	**$13,567,419**	**$12,213,431**	**$12,714,604**	**$12,804,054**



Rental of Town Property

Revenues are derived from the rental of town-owned property and from the rental of tower space for telecommunications.

Licenses & Permits

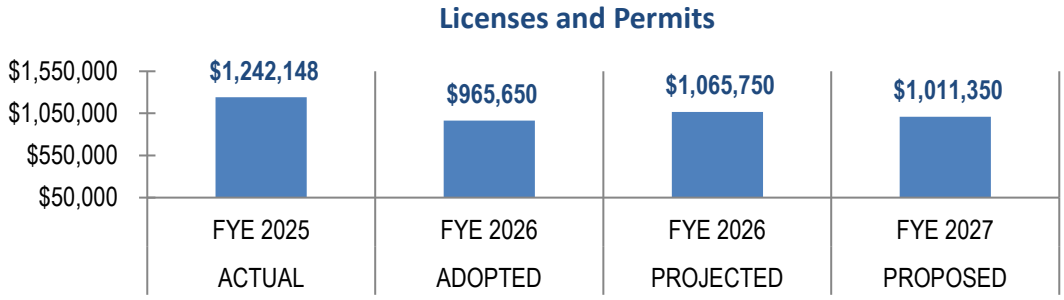
The Town charges for business and non-business licenses and fees. This category includes many of the business revenues that are received in the Town Clerk's Office related to alcohol, victualing, peddlers, yard sales, and other miscellaneous business licenses. Non-business type revenues include recording fees, probate fees, marriage license, and dog license revenues. The Building and Zoning Official's Office also collects revenues associated with building, electrical, plumbing, and mechanical activity.

Real Estate Conveyance Tax

Real Estate Conveyance Tax collections are shared between the State and the municipality within which the property is located. The State imposes a tax on each deed, instrument, or writing by which interests in real estate are conveyed to a purchaser, when the value of the transfer is greater than $100. The tax rate is $2.30 per $500, or fractional part, of the purchase price, equating to a .46% tax rate (amount retained by the municipality). For mobile or manufactured homes, tax is $1.40 per $500 paid for the mobile or manufactured home.

Effective January 1, 2022, an additional tax was imposed when the value of the transfer is greater than eight hundred thousand dollars ($800,000). The additional tax rate is $2.30 for each $500, or fractional part, in excess of $800,000 of the purchase price. According to RIGL 44-25-1 (d)(2) the additional "tax" is paid to the state – earmarked for housing protection fund pursuant to 42-128-2.1.

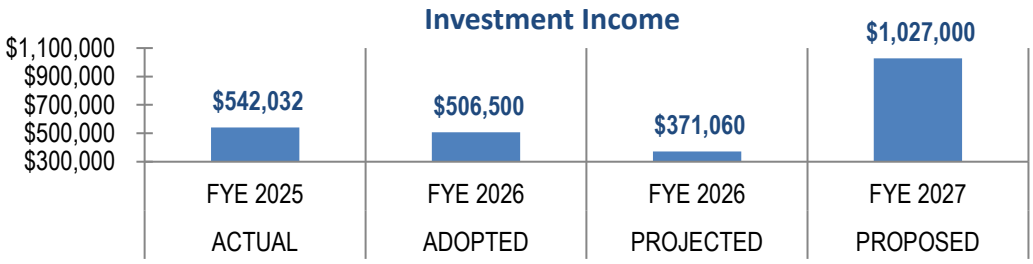
	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed
Licenses/Fees/Rents				
Business License/Fees	$71,383	$63,300	$69,300	$66,500
Building Permits/Fees	102,484	105,000	105,000	103,000
Non-Business License/Fees	186,160	187,850	203,950	187,850
Real Estate Conveyance	599,497	353,500	442,500	354,000
Rental Municipal Property	163,410	156,000	145,000	165,000
School Rental	119,214	100,000	100,000	135,000
Total	**$1,242,148**	**$965,650**	**$1,065,750**	**$1,011,350**



Interest on Investments

This includes amounts earned on cash deposits and from temporary investments made when Town funds, in a given period, exceed the Town's immediate disbursement needs. The revenue budgeted is an average interest rate of 3.75%, after reviewing financial management and investment literature to determine a reasonable rate. The Town uses the 5-year Treasury note as a financial indicator. The April 2026, 5-year Treasury note yield is approximately 3.90% - 3.96%. This rate acts as a critical, stable benchmark for financial planning which is slightly above the long-term average of 3.76%. Current value of 3.96% is slightly less than this same time last year of 4.00%. Interest rates give information on the cost of money in the economy but not valuable in determining how well the economy is doing. Rates are distinguished by the period of lending or borrowing. When inflation rises, often times the interest rates increase as well. Adjusting interest rates is part of monetary policy to stimulate or slow the economy. An analysis of the Town's cash flow has identified that there is approximately $8.0 to $8.5 million dollars of Town funds available for investment in longer terms. The Town will be seeking the services of an Investment Advisor to access the fixed income market for the selection of high-quality investments and to assist with management of credit risk and investment performance evaluation and, as such, expect higher rates of return than that of previous years' experience.

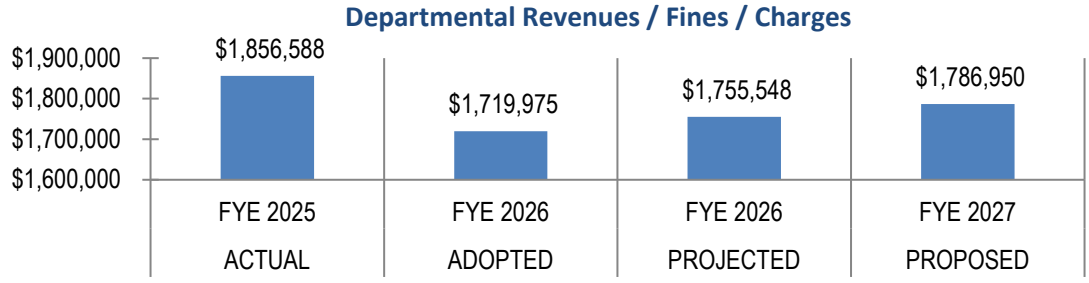
	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed
Investment Income				
Investment Income	$542,032	$506,500	$371,060	$1,027,000
Investment Income	**$542,032**	**$506,500**	**$371,060**	**$1,027,000**



Departmental Revenue/Fines/Charges

These include a variety of revenues that the general fund, special revenue funds, and enterprise funds receive for services that it provides to the public and other organizations. The types of revenues collected by the Town include copy charges, municipal lien certificates, police fees and fines attributable to parking tickets, VIN checks, court fines, Town detail administration fees, animal control fines, rescue billing, public works inspection permits, harbor and recreation programs.

	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed
Departmental Revenues/Fines/Charges				
Senior & Human Svcs/Rec Activities	$27,883	$21,000	$27,423	$22,000
Town Clerk Miscellaneous	6,449	4,700	6,000	4,700
Finance Department - MLC/Tax Sales	19,962	18,000	21,000	18,000
Police Department - fees/fines	220,522	214,275	203,275	208,800
Municipal Court Costs	38,904	29,000	39,000	29,000
Public Works Department	466,777	443,000	443,000	438,250
Fire Department-rescue/misc	997,577	925,000	942,000	1,000,000
Mooring Fees - Harbor	29,142	32,000	36,000	32,000
Planning Department - plating & sub	19,921	13,500	14,800	15,000
Wastewater-permits/connections	29,450	19,500	23,050	19,200
Total	**$1,856,588**	**$1,719,975**	**$1,755,548**	**$1,786,950**



Operating Transfers

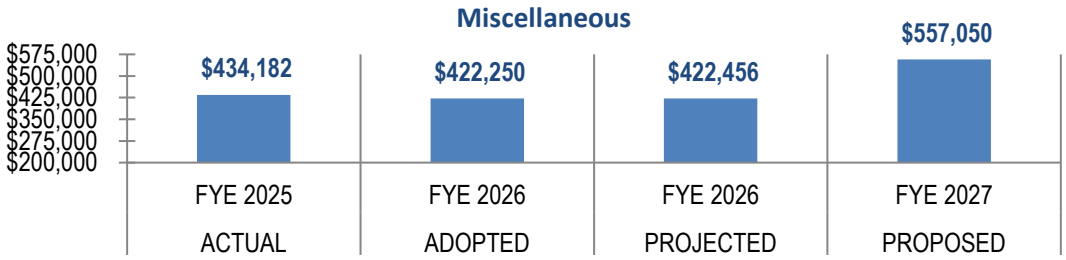
Support services provided to special revenue funds, enterprise funds, and the school operating fund are reimbursed and recognized in the town's operating fund, the General Fund. These transfers support services provided for payroll, accounting, and bidding oversight, recreation field maintenance, and partially support the School Resource Officers (SROs). The cost allocation is reviewed annually to ensure adequate funding for the services provided.

For example, a percentage of the Town Finance Director, Public Works Director and Deputy Tax Collector's salary and benefits are budgeted in the enterprise fund. The Town in conjunction with school management plan to employ this practice as the 2026-2027 budget unfolds with regards to field maintenance and school resource officer funding.

Miscellaneous Revenue

This revenue category encompasses small, one-time fees for services offered to the public, such as transportation for senior programs, donations, tuition payments for students living outside the district who attend East Greenwich High School, prorated new water accounts and/or addendum billings.

	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed
Miscellaneous Revenue				
General Miscellaneous Revenue	$78,911	$37,250	$95,700	$36,750
Sewer Use & Sewer Assess Misc	30,045	6,500	26,349	300
Tuition - Other Districts	307,084	360,000	292,407	500,000
School Fund Raising & Other Misc	18,142	18,500	8,000	20,000
Miscellaneous	**$434,192**	**$422,250**	**$422,456**	**$557,050**



Fund Balance

This represents the amount of unassigned fund balance and/or unrestricted net assets in the General and School Operating Funds, and in the Enterprise Funds to be used to fund the operating budget for the fiscal year.

	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed
Fund Balance Applied				
Designated F/B - CIP	$500,000	$500,000	$500,000	$500,000
Net Assets Forwarded to Ops	0	50,000	50,000	0
Net Assets Forwarded to Ops - Debt	0	335,000	335,000	581,798
Reappropriation of Fund Bal-School	842,000	300,000	385,000	350,000
Total	**$1,342,000**	**$1,185,000**	**$1,270,000**	**$1,431,798**

Expenditures by Area of Service - Detail

The following table provides program summary details for the General Fund expenditures, identifying each area of service.

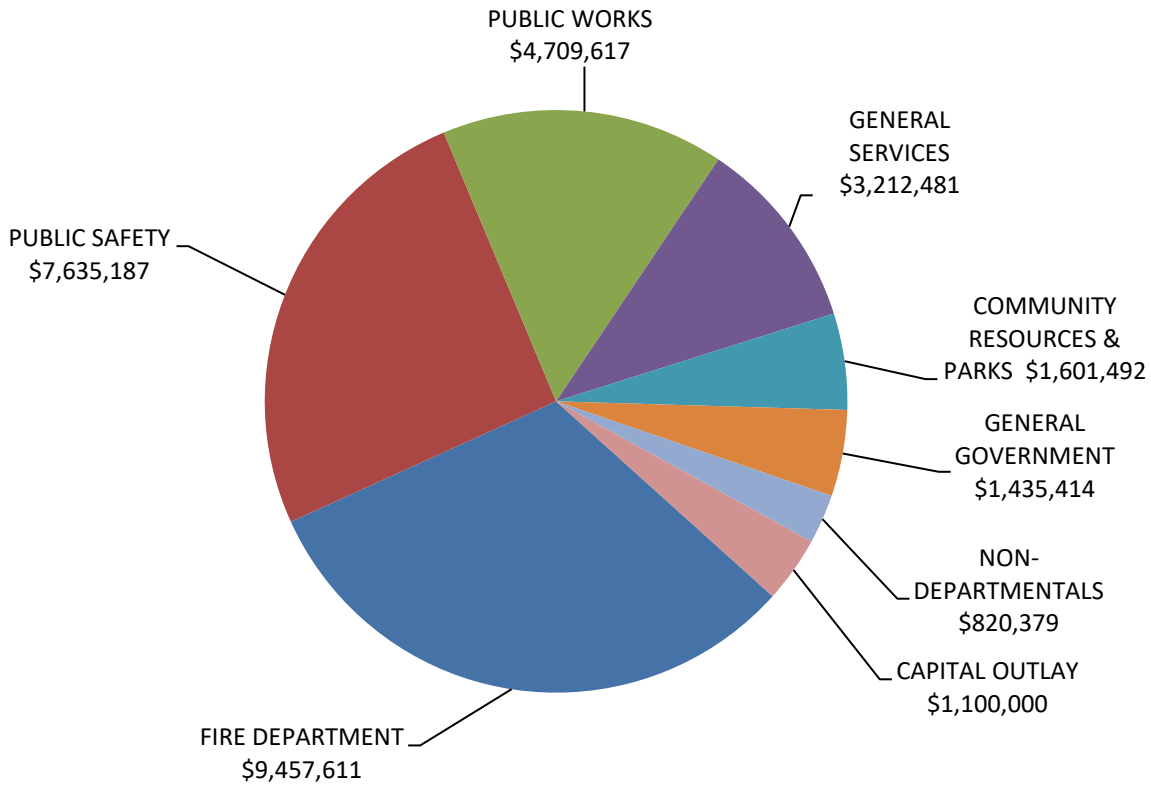
FY 2026-2027 General Fund Expenditures
Program Summary Detail by Area of Service

Function	Description Area of Service	Actual FY 2024-2025	Adopted FY 2025-2026	Projected FY 2025-2026	Department Request FY 2026-2027	Proposed FY 2026-2027
14020	Town Manager	$451,487	$585,741	$492,069	$652,378	$595,590
14030	Town Clerk	446,641	487,846	485,358	497,074	495,574
14040	Legal Services	231,131	280,000	253,625	275,000	275,000
14045	Municipal Court	17,000	17,000	17,000	17,000	17,000
14050	Probate Court	10,000	10,000	10,000	10,000	10,000
14110	Board of Canvassers	28,600	18,500	4,640	42,250	42,250
Subtotal	**GENERAL GOVERNMENT**	**$1,184,859**	**$1,399,087**	**$1,262,692**	**$1,493,702**	**$1,435,414**
14210	Finance Department	$856,615	$947,348	$924,998	$994,273	$1,008,196
14215	Information Technology	994,970	1,055,094	1,063,586	1,158,815	1,121,815
14420	Town Hall Operations	55,746	73,500	59,692	74,000	73,500
14610	Planning Department	379,665	512,411	400,025	528,501	502,301
14810	Senior & Human Services	340,549	349,039	356,539	385,527	381,577
14820	Substance Abuse/Mental Health Coo	56,581	125,372	125,079	127,792	125,092
Subtotal	**GENERAL SERVICES**	**$2,684,127**	**$3,062,764**	**$2,929,919**	**$3,268,908**	**$3,212,481**
14320	Police Department	$7,145,379	$7,247,305	$7,137,858	$7,680,057	$7,635,187
Subtotal	**POLICE DEPARTMENT**	**$7,145,379**	**$7,247,305**	**$7,137,858**	**$7,680,057**	**$7,635,187**
14451	Public Works	$4,359,720	$4,413,760	$4,487,230	$4,762,932	$4,709,617
Subtotal	**PUBLIC WORKS**	**$4,359,720**	**$4,413,760**	**$4,487,230**	**$4,762,932**	**$4,709,617**
14225	Community Resources and Parks	$1,359,301	$1,506,413	$1,493,730	$1,607,197	$1,601,492
Subtotal	**COMMUNITY RESOURCES & PARKS**	**$1,359,301**	**$1,506,413**	**$1,493,730**	**$1,607,197**	**$1,601,492**
14910	Fire Department	$8,637,814	$9,024,198	$8,831,499	$9,495,971	$9,457,611
Subtotal	**FIRE DEPARTMENT**	**$8,637,814**	**$9,024,198**	**$8,831,499**	**$9,495,971**	**$9,457,611**
14070	Insurance & Claims	$591,251	$636,175	$644,849	$680,379	$680,379
14080	Contingency Fund	(3,147)	380,777	50,150	150,000	100,000
15010	Contributions to Outside Agencies	30,000	35,000	35,000	35,000	40,000
Subtotal	**NON-DEPARTMENTALS**	**$618,104**	**$1,051,952**	**$729,999**	**$865,379**	**$820,379**
17010	Capital Outlay	$1,000,000	$1,100,000	$1,100,000	$2,128,900	$1,100,000
Subtotal	**CAPITAL OUTLAY**	**$1,000,000**	**$1,100,000**	**$1,100,000**	**$2,128,900**	**$1,100,000**
Total GENERAL FUND OPERATIONS		**$26,989,303**	**$28,805,479**	**$27,972,927**	**$31,303,046**	**$29,972,181**

Expenditure Summary

The following chart provides a summary of the General Fund expenditures by area of service.

FY 2026-2027 General Fund Expenditures
Area of Service Program Summary
$29,972,181



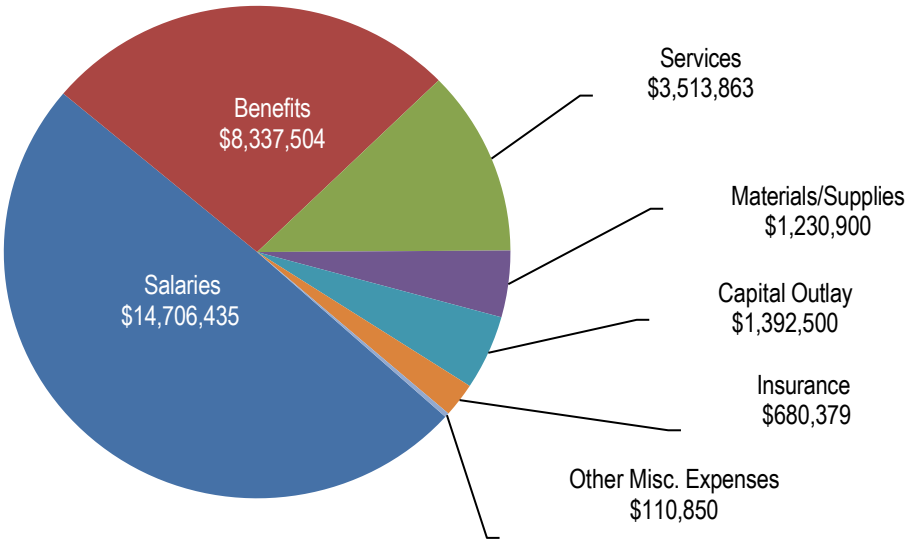
Expenditures for the general fund are proposed to increase 4.05% from $28,805,479 to $29,972,181. The Town Manager's Proposed budget reduced the Departmental Requests by $1,330,865.

Expenditures by Use Type

The following table and chart provide details for the General Fund expenditures, identifying each expenditure use type.

FY 2026-2027 General Fund Expenditures by Use Type
$29,972,181

Expenditure by Use Type	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed	% of Total Budget
Salaries	$13,289,491	$14,110,154	$13,957,392	$14,706,435	49.07%
Benefits	6,934,938	7,582,921	7,429,233	8,337,504	27.82%
Services	3,415,519	3,474,077	3,333,339	3,513,863	11.72%
Materials/Supplies	993,109	1,246,825	1,181,278	1,230,900	4.11%
Capital Outlay	1,293,500	1,392,500	1,392,411	1,392,250	4.65%
Insurance	591,251	636,175	644,849	680,379	2.27%
Other Misc. Expenses	21,494	362,827	34,425	110,850	0.37%
Transfers to Capital Reserves	450,000	0	0	0	0.00%
Total General Fund Expenditures	**$26,989,303**	**$28,805,479**	**$27,972,927**	**$29,972,181**	**100.00%**



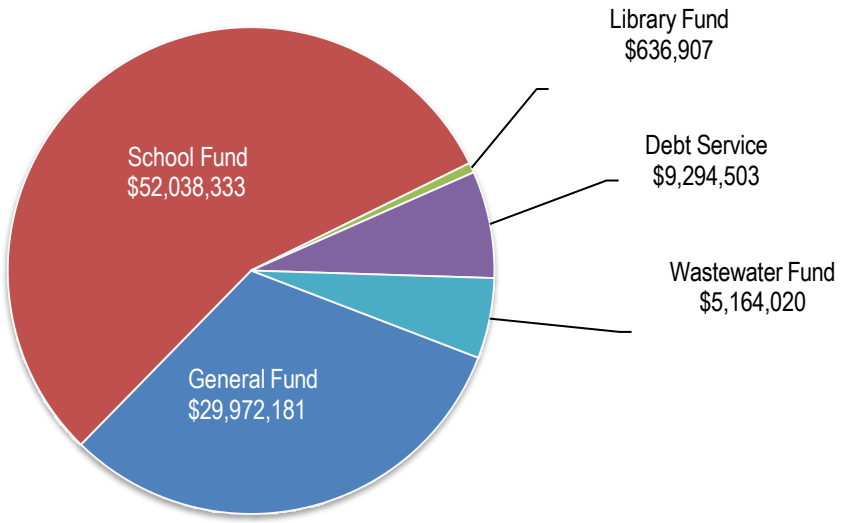
Expenditure Details by Fund Type

The following table provides details for All Budgeted Fund expenditures, identifying each expenditure's fund type.

FY 2026-2027 All Budgeted Fund Expenditures

Fund Type	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed	% of Total Budget
General Fund					
General Government	$1,184,859	$1,399,087	$1,262,692	$1,435,414	4.79%
General Services	2,684,127	3,062,764	2,929,919	3,212,481	10.72%
Public Safety	7,145,379	7,247,305	7,137,858	7,635,187	25.47%
Public Works	4,359,720	4,413,760	4,487,230	4,709,617	15.71%
Community Resources & Park	1,359,301	1,506,413	1,493,730	1,601,492	5.34%
Fire Department	8,637,814	9,024,198	8,831,499	9,457,611	31.55%
Non-Departmental	618,104	1,051,952	729,999	820,379	2.74%
Capital Outlay	1,000,000	1,100,000	1,100,000	1,100,000	3.67%
Subtotal General Fund	**$26,989,303**	**$28,805,479**	**$27,972,927**	**$29,972,181**	**100.00%**
Debt Service Fund					
Debt Service Fund	$4,842,637	$6,438,468	$6,438,468	$9,294,503	100.00%
Subtotal Debt Service Fund	**$4,842,637**	**$6,438,468**	**$6,438,468**	**$9,294,503**	**100.00%**
Wastewater Fund					
Wastewater Fund	$5,639,936	$4,835,593	$4,640,234	$5,164,020	100.00%
Subtotal Wastewater Fund	**$5,639,936**	**$4,835,593**	**$4,640,234**	**$5,164,020**	**100.00%**
School Operating Budget					
School Operating Budget	$48,828,303	$50,185,330	$49,840,658	$52,038,333	100.00%
Subtotal School Operating Budget	**$48,828,303**	**$50,185,330**	**$49,840,658**	**$52,038,333**	**100.00%**
Library Services Fund					
Library Services Fund	$589,134	$618,356	$618,356	$636,907	100.00%
Subtotal Enterprise Funds	**$589,134**	**$618,356**	**$618,356**	**$636,907**	**100.00%**
GRAND TOTAL ALL BUDGETED FUNDS	**$86,889,313**	**$90,883,226**	**$89,510,643**	**$97,105,944**	

FY2026-2027 Proposed Expenditures: All Funds



Expenditure Detail Comparison by Fund Type

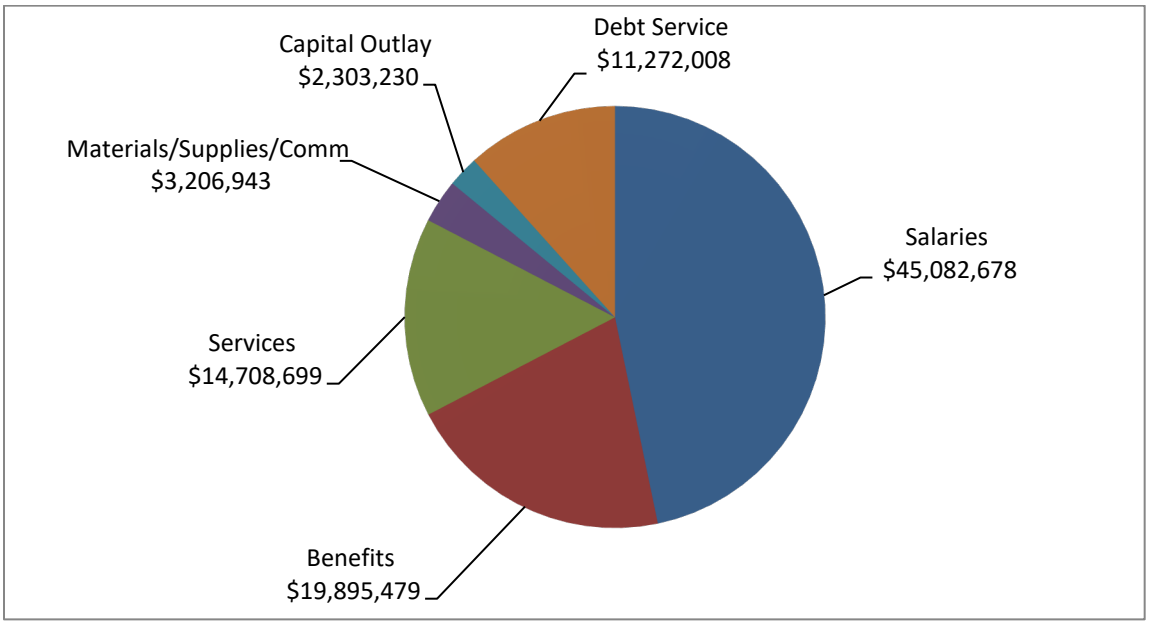
The following table presents expenditures by fund type for All Budgeted Funds and compare these figures with expenditure estimates and the actual expenditures.

Expenditure by Fund	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed
General Fund	$26,989,303	$28,805,479	$27,972,927	$29,972,181
Debt Service Fund	4,842,637	6,438,468	6,438,468	9,294,503
School Operating Fund	48,828,303	50,185,330	49,840,658	52,038,333
Library Services Fund	589,134	618,356	618,356	636,907
Wastewater Fund	5,639,936	4,835,593	4,640,234	5,164,020
Total All Budgeted Fund Expenditures	**$86,889,313**	**$90,883,226**	**$89,510,643**	**$97,105,944**

Expenditure Detail Comparison by Use Type

The following table and chart present expenditures by use type for All Budgeted Funds and compare these figures with expenditure estimates and the actual expenditures.

Expenditure by Use Type	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed	% of Total Budget
Salaries	$41,768,461	$43,268,967	$42,974,299	$45,082,678	46.73%
Benefits	16,733,679	18,546,538	18,146,590	19,895,479	20.62%
Services	15,712,950	14,705,283	14,096,230	14,708,699	15.25%
Materials/Supplies/Comm	2,864,329	3,251,164	3,211,891	3,206,943	3.32%
Capital Outlay	2,487,686	2,216,226	2,186,584	2,303,230	2.39%
Debt Service	6,733,073	8,276,693	8,276,693	11,272,008	11.68%
Total All Budgeted Fund Expenditures	**$86,300,178**	**$90,264,871**	**$88,892,287**	**$96,469,037**	**100.00%**



Expenditures by Area of Service - Detail

The following table provides program summary details for All Budgeted Fund expenditures, identifying each area of service.

FY 2026-2027 All Budgeted Fund Expenditures
Program Summary Detail by Area of Service

Function	Description Area of Service	Actual FY 2024-2025	Adopted FY 2025-2026	Projected FY 2025-2026	Department Request FY 2026-2027	Proposed FY 2026-2027
14020	Town Manager	$451,487	$585,741	$492,069	$652,378	$595,590
14030	Town Clerk	446,641	487,846	485,358	497,074	495,574
14040	Legal Services	231,131	280,000	253,625	275,000	275,000
14045	Municipal Court	17,000	17,000	17,000	17,000	17,000
14050	Probate Court	10,000	10,000	10,000	10,000	10,000
14110	Board of Canvassers	28,600	18,500	4,640	42,250	42,250
Subtotal	**GENERAL GOVERNMENT**	**$1,184,859**	**$1,399,087**	**$1,262,692**	**$1,493,702**	**$1,435,414**
14210	Finance Department	$856,615	$947,348	$924,998	$994,273	$1,008,196
14215	Information Technology	994,970	1,055,094	1,063,586	1,158,815	1,121,815
14420	Town Hall Operations	55,746	73,500	59,692	74,000	73,500
14610	Planning Department	379,665	512,411	400,025	528,501	502,301
14810	Senior & Human Services	340,549	349,039	356,539	385,527	381,577
14820	Substance Abuse/Mental Health Coo	56,581	125,372	125,079	127,792	125,092
Subtotal	**GENERAL SERVICES**	**$2,684,127**	**$3,062,764**	**$2,929,919**	**$3,268,908**	**$3,212,481**
14320	Police Department	$7,145,379	$7,247,305	$7,137,858	$7,680,057	$7,635,187
Subtotal	**POLICE DEPARTMENT**	**$7,145,379**	**$7,247,305**	**$7,137,858**	**$7,680,057**	**$7,635,187**
14451	Public Works	$4,359,720	$4,413,760	$4,487,230	$4,762,932	$4,709,617
Subtotal	**PUBLIC WORKS**	**$4,359,720**	**$4,413,760**	**$4,487,230**	**$4,762,932**	**$4,709,617**
14225	Community Resources and Parks	$1,359,301	$1,506,413	$1,493,730	$1,607,197	$1,601,492
Subtotal	**COMMUN RESOURCES & PARKS**	**$1,359,301**	**$1,506,413**	**$1,493,730**	**$1,607,197**	**$1,601,492**
14910	Fire Department	$8,637,814	$9,024,198	$8,831,499	$9,495,971	$9,457,611
Subtotal	**FIRE DEPARTMENT**	**$8,637,814**	**$9,024,198**	**$8,831,499**	**$9,495,971**	**$9,457,611**
14070	Insurance & Claims	$591,251	$636,175	$644,849	$680,379	$680,379
14080	Contingency Fund	(3,147)	380,777	50,150	150,000	100,000
15010	Contributions to Outside Agencies	30,000	35,000	35,000	35,000	40,000
Subtotal	**NON-DEPARTMENTALS**	**$618,104**	**$1,051,952**	**$729,999**	**$865,379**	**$820,379**
17010	Capital Outlay	$1,000,000	$1,100,000	$1,100,000	$2,128,900	$1,100,000
Subtotal	**CAPITAL OUTLAY**	**$1,000,000**	**$1,100,000**	**$1,100,000**	**$2,128,900**	**$1,100,000**
Total	**GENERAL FUND OPERATIONS**	**$26,989,303**	**$28,805,479**	**$27,972,927**	**$31,303,046**	**$29,972,181**
	OTHER FUNDS					
0400	Debt Service Fund	$4,842,637	$6,438,468	$6,438,468	$9,294,503	$9,294,503
0020	Wastewater Fund	5,639,936	4,835,593	4,640,234	5,001,520	$5,164,020
1000	School Department	48,828,303	50,185,330	49,840,658	52,038,333	$52,038,333
3095	Library Services	589,134	618,356	618,356	672,842	$636,907
Total	**OTHER FUNDS**	**$59,900,010**	**$62,077,747**	**$61,537,716**	**$67,007,198**	**$67,133,763**
GRAND TOTAL ALL BUDGETED FUNDS		**$86,889,313**	**$90,883,226**	**$89,510,643**	**$98,310,244**	**$97,105,944**

Budget in Brief

The following tables summarize revenues and expenditures by fund for the previous fiscal year's actual budget, the current fiscal year's adjusted and projected budgets, and the next fiscal year's Proposed budget.

Revenue By Fund	Actual FY 2024-2025	Adopted FY 2025-2026	Projected FY 2025-2026	Proposed FY 2026-2027
General Fund (0101)	$27,952,894	$28,805,479	$28,898,919	$29,972,181
School Fund (1000)	49,966,811	50,185,330	50,273,067	52,038,333
Debt Service Fund (0400)	5,740,933	6,438,468	6,438,468	9,294,503
Wastewater Fund (0700)	4,748,589	4,835,593	4,864,985	5,164,020
Total Revenue By Fund	**$88,409,226**	**$90,264,870**	**$90,475,439**	**$96,469,037**

Expenditures By Fund	Actual FY 2024-2025	Adopted FY 2025-2026	Projected FY 2025-2026	Proposed FY 2026-2027
General Fund (0101)	$26,989,303	$28,805,479	$27,972,927	$29,972,181
School Fund (1000)	48,828,303	50,185,330	49,840,658	52,038,333
Debt Service Fund (0400)	4,842,637	6,438,468	6,438,468	9,294,503
Wastewater Fund (0700)	5,639,936	4,835,593	4,640,234	5,164,020
Total Expenditures By Fund	**$86,300,179**	**$90,264,870**	**$88,892,287**	**$96,469,037**

*Projections are estimated as of 3/16/2026

CIP (Pay-As-You-Go) Impact on Operating Budgets

A key factor in considering the inclusion of a project in the six-year plan is the extent of the impact of the project on the operating budget. The operating costs of a project, and any savings resulting from the project, are captured in the Operating Budget. The Town carefully considers all potential operating impacts before including a project in the six-year plan. Once a project is complete, there may be on-going operating budget expenditures which will not be paid from the capital budget and, therefore, careful consideration is given to avoid stress on the annual budget.

Summary of CIP Funding

The six-year CIP includes two related elements, a Long Term Major Projects Element ($27,129,121) and a Pay As You Go Element ($10,047,292), for a total CIP Program of $37,176,413. The Capital Budget is the first year of the CIP's Pay As You Go Element and proposes General Fund spending of $1,100,000 in the 2026-2027 fiscal year. The major Long-term CIP projects included in the Pay As You Go element are presented in three program areas:

- Equipment Acquisition/Replacement: $6,711,288 (66.80%)
- Park Rehabilitation/Road Improvement/Facility Improvements: $2,826,004 (28.13%)
- Property Appraisal and Municipal Planning Programs: $510,000 (5.07%)

The remainder of the funding is expected to come from municipal bonds, year-end budget transfers and eligible grants.

GENERAL FUND SUPPORTED PROJECTS

- Town facility maintenance & improvements – maintain the Town's public buildings infrastructure to ensure the useful life is maximized;
- Recreation facilities – provide opportunities to the public for improved quality of life, cultural enrichment, promote tourism and to protect a natural resource;
- Roadway – improve roadway infrastructure, dams and bridges, sidewalks, erosion, etc. and to protect a natural resource;
- Equipment Acquisition/Replacement – replace aging equipment or acquire new as needed;

Capital Improvement Program: Summary by Program		FY 2026-2027 Requested	FY 2026-2027 Proposed
Recreation	Park Rehabilitation/Improvements	$150,000	$100,000
	Equipment Acquisition/Replacement	$100,000	$100,000
Swift Gym Building Improv	Facility Improvements	20,000	20,000
Public Works	Road Improvement Program	$250,000	$250,000
	Equipment Acquisition/Replacement	463,000	300,000
Police Department	Facility Improvements	$0	$0
	Equipment Acquisition/Replacement	$224,000	$200,000
Fire Department	Facilities Improvements	$0	$0
	Equipment Acquisition/Replacement	456,144	350,000
General Government	Facilities Improvements – Town Hall	$36,000	$36,000
	Public Safety Communications Program	30,000	30,000
	Information Technology Program	100,000	100,000
	Property Appraisal Program	25,000	25,000
	Municipal Planning Program	60,000	60,000

CIP Debt Service Detail

All MUNICIPAL DEBT SERVICE PROGRAM FY 2026-2027 THROUGH FY 2031-2032							
Debt Service Function	**FY 2025-2026**	**FY 2026-2027**	**FY 2027-2028**	**FY 2028-2029**	**FY 2029-2030**	**FY 2030-2031**	**FY 2031-2032**
Existing Municipal Debt Service							
School Debt Service	$7,180,197	$7,591,388	$7,582,073	$10,464,716	$9,034,496	$8,871,993	$8,711,265
Town Debt Service	789,686	781,414	774,559	385,207	383,485	381,408	379,036
Wastewater Debt Service	1,838,222	1,822,504	1,809,490	1,343,764	1,065,885	904,527	904,539
Subtotal Municipal Debt Service	**$9,808,105**	**$10,195,306**	**$10,166,121**	**$12,193,688**	**$10,483,866**	**$10,157,929**	**$9,994,840**
Proposed New Debt Issues							
New Municipal Debt	$0	$700,500	$705,125	$1,388,750	$2,377,375	$2,323,900	$2,265,425
New School Debt $2.4M & $71M 25 Yrs.	0	221,200	4,717,605	21,811,525	5,116,725	5,001,425	4,886,125
Subtotal Planned New Debt Service	**$0**	**$921,700**	**$5,422,730**	**$23,200,275**	**$7,494,100**	**$7,325,325**	**$7,151,550**
Total Debt Service	**$9,808,105**	**$11,117,006**	**$15,588,851**	**$35,393,963**	**$17,977,966**	**$17,483,254**	**$17,146,390**
Town and School Debt Service	**$7,969,883**	**$9,294,502**	**$13,779,362**	**$34,050,199**	**$16,912,081**	**$16,578,726**	**$16,241,851**
Less Other Income							
School Housing Aid & Federal Credit	$3,777,727	$2,744,502	$3,279,362	$24,755,909	$7,161,753	$7,012,862	$6,836,681
Total Third Party Revenue	**$3,777,727**	**$2,744,502**	**$3,279,362**	**$24,755,909**	**$7,161,753**	**$7,012,862**	**$6,836,681**
Total Property Tax Need	**$4,192,156**	**$6,550,000**	**$10,500,000**	**$9,294,289**	**$9,750,328**	**$9,565,864**	**$9,405,170**

Consolidated Debt Service Requirements – All Funds

The following table provides detail on consolidated debt service requirements specific to General Obligation Bonds that pertain to the Town and School, and bonds related to the Wastewater funds.

	General Obligation Bonds			Wastewater Bonds		
FYE	**Principal**	**Interest**	**Total**	**Principal**	**Interest**	**Total**
2027	3,375,527	5,356,917	8,732,444	1,542,413	280,091	1,822,504
2028	3,405,527	5,292,624	8,698,151	1,567,465	242,025	1,809,490
2029	5,946,527	5,218,490	11,165,017	1,136,517	207,247	1,343,764
2030	5,984,000	4,313,956	10,297,956	866,267	179,618	1,045,885
2031	6,021,000	4,085,951	10,106,951	747,150	157,378	904,528
2032	6,058,000	3,854,426	9,912,426	767,956	136,582	904,538
2033	6,106,000	3,620,177	9,726,177	584,725	118,502	703,227
2034	5,634,000	3,388,023	9,022,023	599,493	103,506	702,999
2035	5,687,000	3,171,585	8,858,585	614,299	87,764	702,063
2036	5,736,000	2,951,830	8,687,830	630,029	71,094	701,123
2037	5,800,000	2,728,407	8,528,407	254,758	58,882	313,640
2038	3,430,000	2,508,350	5,938,350	261,488	51,356	312,844
2039	3,430,000	2,344,013	5,774,013	269,179	43,328	312,507
2040	3,430,000	2,179,675	5,609,675	277,831	34,862	312,693
2041	3,430,000	2,015,338	5,445,338	286,483	25,600	312,083
2042	3,165,000	1,851,000	5,016,000	286,483	15,624	302,107
2043	3,165,000	1,693,950	4,858,950	305,710	5,258	310,968
Total	**$79,803,581**	**$54,880,762**	**$136,378,293**	**$10,998,246**	**$1,813,459**	**$12,816,963**

General Obligation Bonds

General Obligation Bonds include debt which pertains to the town and school. This debt obligation includes refunded bonds issued in 2016 and 2020. The bonds were issued for a new middle school, renovations, open space, new police station, road and bridge improvements and town and school playfields. Interest rates range from 1.0%-5.5%. Bonds in the amount of $2,695,000 were issued in October 2022 to finance school building improvements and capital equipment and technology as well as $450,000 of open space bonds for the acquisition of approximately 40 acres for passive recreation. In June 2025 the Town issued the first half of the $150M School Bonds. Also included in this analysis is the issuance of $1.85M in Capital Bonds, $2.357M in School Bonds and $4M in Road Bonds.

Wastewater Bonds

Wastewater bonds are issued through Rhode Island Infrastructure Bank for the purpose of septic system upgrades, expansion and drainage projects. The Town constructed a municipal sewer collection and pumping station upon which the Town receives subsidized interest rates on behalf of the users. Interest rates range from 0.31%-5.09%. The Town issued $4.95M in June 2023 for the purposes of upgrading the wastewater treatment plant and implementing climate resiliency initiatives. Planning 2027 is the issuance of $11.1M for upgrades to the wastewater treatment plant including the ultraviolet disinfection system.

Debt Ratios & Debt Per Capita

Following table provides detail on debt ratios and debt per capita over the last ten-year period.

Fiscal Year Ended June 30	Population[1]	Net Assessed Valuation	Rate of Assessment[2]	Estimated Full Value	Gross Bonded Debt & Bond Anticipation Notes[3]	Gross Debt Per Capita	Ratio of Gross Debt to Estimated Full Value
2026	14,312	$ 3,821,728,557	100%	$ 3,821,728,557	$ 115,190,358	$8,049	3.01%
2025[4]	14,312	3,795,040,059	100%	3,795,040,059	120,003,553	8,385	3.16%
2024	14,312	2,705,669,756	100%	2,705,669,756	48,862,694	3,414	1.81%
2023	14,312	2,811,558,182	100%	2,811,558,182	54,629,000	3,817	1.94%
2022[5]	14,312	2,764,243,129	100%	2,764,243,129	52,422,297	3,663	1.90%
2021	13,146	2,447,512,204	100%	2,447,512,204	57,936,827	4,407	2.37%
2020	13,146	2,447,688,773	100%	2,447,688,773	57,483,987	4,373	2.35%
2019[5]	13,146	2,434,502,407	100%	2,434,502,407	52,836,827	4,019	2.17%
2018	13,146	2,377,116,750	100%	2,377,116,750	48,152,296	3,663	2.03%
2017	13,146	2,371,973,994	100%	2,371,973,994	43,364,976	3,299	1.83%
2016[4]	13,146	2,344,650,413	100%	2,344,650,413	39,204,540	2,982	1.67%

(1) U.S. Census Figures
(2) The Town of East Greenwich's Tax Assessor has determined the Rate of Assessment
(3) Includes Enterprise Fund debt
(4) Full Revaluation
(5) Statistical Revaluation

The Town of East Greenwich's municipal employees include non-union employees as well as employees who are union members. The four municipal unions include the International Association of Fire Fighters (IAFF), Local 3328; East Greenwich Municipal Employees Association (NEARI), a local chapter of NEARI; Local 1322, Local 1612, and the International Brotherhood of Police Officers (IBPO), Local 472. The charts provided below and on the following pages detail the Position Allocation to Pay Schedules and Pay Plans for each employee group.

NON-UNION EMPLOYEES POSITION ALLOCATION TO PAY SCHEDULE FY 2026-2027

Grade 1
Community Resource Manager

Grade 2
Senior Center manager
Recreation Manager

Grade 6
Deputy Fire Chief
Tax Assessor

Grade 9
Town Clerk/Executive Assistant to Town Manager Administrative Services Manager
Finance Manager
Substance Abuse Director
System Network Administrator
Resiliency Planner

Grade 10
Fire Chief
Deputy Chief
Director of Community Services and Parks
Director of Planning

Grade 11
Director of Public Works
Director of Information Technology

Grade 12
Finance Director
Police Chief

NON-UNION EMPLOYEES PAY PLAN FY 2026-2027

Grade	Minimum	Intermediate	Maximum
1	$45,000	$50,000	$55,000
2	$50,000	$60,000	$68,500
3	$72,500	$75,000	$77,500
4	$65,000	$70,000	$80,000
5	$70,000	$77,500	$88,000
6	$80,000	$$90,000	$115,500
7	$80,000	$89,500	$99,000
8	$80,000	$90,000	$100,000
9	$82,000	$95,000	$120,000
10	$120,000	$125,000	$130,000
11	$100,000	$110,000	$140,000
12	$110,000	$120,000	$160,000

IAFF, Local 3328 Position Allocation to Pay Schedule & Pay Plan FY 2026-2027

2026-2027	Effective 7/1/2026
Administrative Asst	$31.06
Fire Marshall	$39.76
Firefighter – 1st Yr	$26.87
Firefighter – 2nd Yr	$31.26
Firefighter – 3rd Yr	$33.65
Lieutenant	$37.09
Captain	$40.80

IBPO, Local 472 Position Allocation to Pay Schedule & Pay Plan FY 2026-2027*

2026-2027	Step 0	Step 1	Step 2
Captain	$104,186		
Detective Lieutenant	$98,221		
Lieutenant	$94,478		
Detective Sergeant	$90,223		
Sergeant	$86,842		
Detective Patrolman	$82,295		
1st, 2nd, 3rd Class Officers*	$68,561	$73,117	$79,205

**2nd Class Officer eligibility after completion of six months of service as a 3rd Class Officer*
**3rd Class Officer eligibility after completion of six months of service as a 2nd Class Officer.*

IBPO, Local 472 (Non-Police) Position Allocation to Pay Schedule & Pay Plan FY 2026-2027*

2026-2027	Step 1	Step 2	Step 3
Dispatcher	$52,488	$55,112	$57,868
Animal Control Officer	$55,576	$58,355	$61,273
Parking Control Officer	$51,488	$54,062	$56,766
Terminal Agency Coordinator	$62,867	$66,010	$69,311
Detective Secretary	$50,614	$53,145	$55,802
Special Asst. to Chief	$60,225	$63,237	$66,399

EGMEA/NEARI Position Allocation to Pay Schedule FY 2026-2027

Grade 8
Meal Site Supervisor and Center Assistant

Grade 10
Senior Driver and Programmer

Grade 20
DPW Clerk

Grade 30
Assessors Aid/Administrative Asst

Grade 35
Municipal Court Clerk
Community Resources Coordinator

Grade 38
Fiscal Specialist

Grade 40
Probate Clerk
Program Coordinator
Operations Coordinator

Grade 60
Deputy Town Clerk/Canvassing Clerk

Grade 65
Building Inspector

Grade 70
Planning Analyst

Grade 80 (35 hrs.) and 80A (40 hrs.)
Assistant Planner – 80
Deputy Tax Collector
Payroll Accounting Administrator
Parks & Grounds Superintendent – 80A

Grade 95 (35 hrs) and 95A (40 hrs)
Asst WWTP Superintendent - 95
Special Projects Coordinator - 95
Highway Superintendent – 95A

Grade 105
Building Official
Assistant Town Engineer

Grade 110
Wastewater Treatment Facility Superintendent

EGMEA/NEARI Pay Plan FY 2026-2027

Grade	Step A	Step B	Step C	Step D	Step E
8	$25.27	$26.02	$26.80	$27.61	$28.44
10	$26.80	$27.61	$28.44	$29.29	$30.17
20	$28.09	$28.93	$29.80	$30.69	$31.61
30	$29.93	$30.82	$31.75	$32.71	$33.69
35	$30.04	$31.35	$32.29	$33.26	$34.26
38	$30.28	$31.49	$32.44	$33.41	$34.41
40	$32.15	$33.12	$34.11	$35.14	$36.19
50	$36.96	$38.07	$39.21	$40.39	$41.60
60	$71,660	$73,093	$74,555	$76,046	
65	$71,146	$72,569	$74,020	$75,501	
70	$70,763	$72,179	$73,622	$75,095	
80	$81,021	$82,641	$84,294	$85,980	
80A	$82,629	$84,282	$85,967	$87,687	
95	$90,231	$92,035	$93,876	$95,753	
95A	$90,727	$92,541	$94,392	$96,280	
105	$90,811	$92,627	$97,080	$101,758	
110	$97,964	$99,923	$101,921	$103,960	

Laborers, Local 1322 Position Allocation to Pay Schedule & Pay Plan FY 2026-2027

Grade	Step 1	Step 2	Step 3	Step 4
Foreman, Mechanic, Wastewater Lead Operator	$33.58	$35.17	$36.84	$38.59
Wastewater Operator 2, Maintenance Supervisor	$32.94	$34.51	$36.15	$37.86
Operator 3 (CDL, Hoisting & Equipment Op License)	$30.46	$31.91	$33.43	$35.01
Operator 2 (with CDL)	$27.61	$28.93	$30.30	$31.74
Operator 1 (no CDL)	$25.58	$26.80	$28.07	$29.41

Full Time Employee Comparison

FULL-TIME EMPLOYEES FY 202-2026 AS COMPARED TO FY 2026-2027					
Function Number & Description	FY 2024-2025 Actual	FY 2025-2026 Adopted	FY 2025-2026 Projected	FY 2026-2027 Proposed	FY 2026-2027 Difference
01402011-Town Council (5 Council Members)	5.00	5.00	5.00	5.00	0.00
01402011-Town Manager's Office	2.00	3.00	3.00	3.00	0.00
01403011-Town Clerk's Office	4.00	4.00	4.00	4.00	0.00
Subtotal General Government FTE	**11.00**	**12.00**	**12.00**	**12.00**	**0.00**
01421011-Finance Department	8.00	8.00	8.00	8.00	0.00
01421511-Information Technology	2.00	2.00	2.00	2.00	0.00
01461011-Planning Department	3.00	4.00	4.00	4.00	0.00
Subtotal General Services FTE	**13.00**	**14.00**	**14.00**	**14.00**	**0.00**
01432011-Police Department	38.00	38.00	38.00	38.00	0.00
01432011-Police Dispatchers	4.00	4.00	4.00	4.00	0.00
Subtotal Public Safety FTE	**42.00**	**42.00**	**42.00**	**42.00**	**0.00**
01445111-Public Works	22.00	22.50	22.50	22.00	-0.50
Subtotal Public Works FTE	**22.00**	**22.50**	**22.50**	**22.00**	**-0.50**
01491011-Fire Department (incl Civilian Clerk)	39.00	40.00	40.00	40.00	0.00
Subtotal Fire Department FTE	**39.00**	**40.00**	**40.00**	**40.00**	**0.00**
01502511-Community Services & Parks	10.00	11.00	11.00	11.00	0.00
Subtotal Parks & Recreation FTE	**10.00**	**11.00**	**11.00**	**11.00**	**0.00**
01481011-Senior & Human Services	5.00	5.00	5.00	5.00	0.00
Subtotal Senior & Human Services FTE	**5.00**	**5.00**	**5.00**	**5.00**	**0.00**
General Fund Total FTE	**142.00**	**146.50**	**146.50**	**146.00**	**-0.50**
20950511-Wastewater Division	6.00	6.50	7.50	8.50	2.00
Subtotal Wastewater Funds FTE	**6.00**	**6.50**	**7.50**	**8.50**	**1.00**
Total FTE All Funds FTE	**148.00**	**153.00**	**154.00**	**154.50**	**.50**

FTE Change Description

The total Full Time Employee equivalent (FTE) Proposed for FY 2026-2027 is 154.50. The Town Manager's Proposed General Fund Budget includes two new Operator 1 positions for the Wastewater Treatment Facility for FY 2026-2027 based on the recommendations of the RI Department of Environmental Management as a result of the recent findings in the Facilities Plan Update. FY 2025-2026 facilitated the hiring of the first Operator 1 and the second position is budgeted to begin January 1, 2027.

TAB

4

GENERAL GOVERNMENT

Municipal Budget Program

Fiscal Year 2026–2027

CONTENTS

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Town Clerk, Board of Canvassers, Municipal Court & Probate Court 4-9
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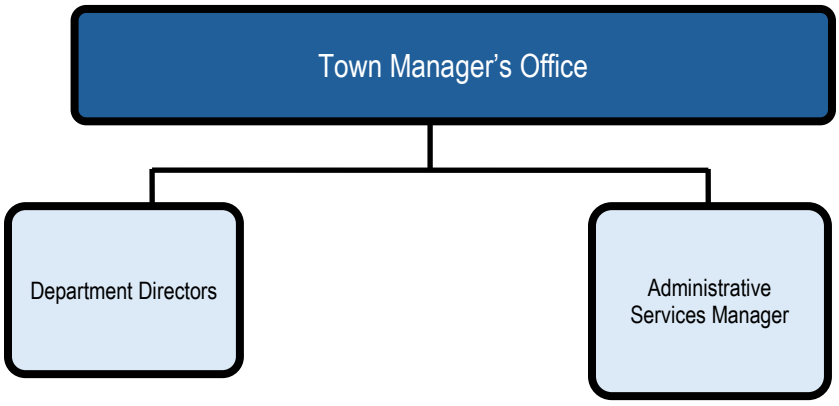
FISCAL YEAR 2026-2027 PROPOSED
MUNICIPAL BUDGET PROGRAM
TOWN OF EAST GREENWICH, RHODE ISLAND

Acct Number	Acct Description
4020	Town Manager

Organizational Chart



Town Manager Mission Statement

The mission of the Town Manager's Office is to provide for general administrative management, policy direction, and oversight of municipal operations. The Office is committed to being responsive, ethical, and transparent while providing quality, innovative, and effective service to the Town Council, all Town departments, federal and state agencies, the business community, and Town residents. The Office fosters and promotes effective working relationships with members of the public, all Town employees, boards, committees, and commissions, and is committed to annually presenting a fiscally responsible comprehensive budget program and six-year capital improvement plan.

Functions

The principle functions of the Town Manager's Office include, but are not limited to:

- Town Manager serves as the Town's Chief Executive Officer
- Advise the Town Council on municipal policy and programs affecting the community
- Provide direct staff support to the Town Council and various municipal Boards and Commissions
- Provide weekly reports to the Town Council and responsible for the monthly Town Council agendas
- Responsible for the administration and management of all municipal government operations, including directing and coordinating policy implementation, activities, and work programs for all Town Departments
- Responsible for overseeing the Personnel program for all municipal departments and divisions
- Manage employee and labor relations including contract negotiation, implementation, and grievance process
- Interact with federal and state agencies and other local governments and agencies
- Conduct short and long-range financial planning
- Policy and program development including preparation, administration, and fiscal management of the annual operating budget and the six-year capital improvement program

- Perform special studies and issue analyses and evaluations as needed to promote informed decision making
- Review and oversee the submission and administration of federal, state, and foundation grants
- Monitor proposed state legislation and represent the local government interests
- Provide general management oversight of major Town construction projects
- Communication with Town residents and the general public
- Responsible for overseeing Town Hall Operations

Administrative Services Manager Mission Statement

The Personnel Department's mission, as part of the Town Manager's Office, is to support the total operation in meeting its goals through its most valuable resource- its people. The office provides consistent, effective, and efficient human resource management by developing and implementing policies, programs, and services that contribute to attaining Town and employee goals. By making this commitment to its employees, the Town promotes an environment of mutual respect and equal opportunity and provides outstanding service to the community. The Department's reach extends from the first inquiry about a position vacancy through retirement, with the goal being to provide quality service to all prospective, current, and previous employees, and to treat such individuals with respect and good care.

Functions

The Personnel Division administers all the human resources related services and programs for the Town of East Greenwich full time, part time, seasonal, and per diem employees.

Principal functions of the Personnel Department include, but are not limited to:

- Recruitment of qualified applicants into a diverse workforce
- Ensure a safe and discrimination free environment
- Update and administer employee benefits programs
- Personnel policy development and administration
- Job classification, compensation, and labor market research
- Employee/labor relations and contract administration
- Assist in Budget preparation for both operating and capital
- Maintenance of personnel records
- Management and Maintenance of the Town's human resource database
- Management of Worker's Comp and IOD processes for work related injuries
- Provide appropriate programs for training and development of employees
- Ensure adherence to local and federal employment laws and mandates
- Manage the enrollment process for employee fringe benefits
- Administration of COBRA continuation coverage
- Administration of post-employment benefit programs

FY 2026-2027 Four Goals & Objectives - Organizational Development

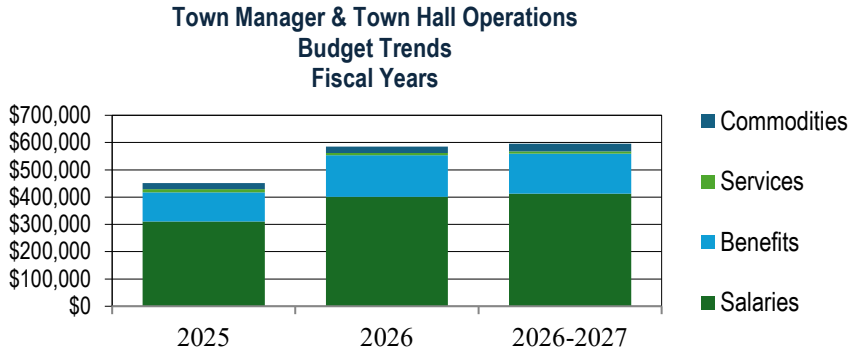
G1	Automate Routine HR Processes Through Modern Technology
OBJ.	Objectives
1.1	Streamline and automate time-consuming administrative HR functions — including onboarding, benefits enrollment, leave tracking, and performance review workflows — by implementing or expanding modern HRIS platforms. Reduce manual processing burden, improve data accuracy, and create a more responsive and efficient experience for employees and managers.
G2	**Continue with Policy Development**
OBJ.	Objectives
2.1	Ongoing commitment to continue to build town policies

FY 2026-2027 Expenditure Statements

14020		Town Manager	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14020	000010	Town Council	$9,300	$9,300	$9,300	$9,300	0.0%
14020	00002	Staff Pay	$301,934	$391,887	$391,887	$403,360	2.9%
14020		**Subtotal Wages**	**$311,234**	**$401,187**	**$401,187**	**$412,660**	**2.9%**
14020	522250	FICA	$22,523	$30,700	$30,700	$31,570	2.8%
14020	522300	Municipal Employees Retirement	$14,798	$20,300	$20,300	$22,065	8.7%
14020	522302	TIAA CREF	$3,019	$3,919	$3,919	$4,040	3.1%
14020	522818	Health Insur-Active Employees	$52,863	$81,758	$81,758	$72,550	-11.3%
14020	522820	Health Insur-Retiree	$5,903	$6,407	$6,407	$6,745	5.3%
14020	522822	Dental Insur-Active Employees	$1,762	$2,850	$2,850	$3,020	6.0%
14020	522840	Insurance Buyback	$5,600	$5,600	$5,600	$5,600	0.0%
14020	522850	Life Insurance	$343	$470	$470	$890	89.4%
14020		**Subtotal Benefits**	**$106,811**	**$152,004**	**$152,004**	**$146,480**	**-3.6%**
14020	00154	Town Celebration	$7,169	$7,500	$7,500	$7,500	0.0%
14020	550026	Furniture and Fixtures	$4,108	$0	$0	$0	0.0%
14020	00256	Office Materials & Supplies	$264	$750	$1,046	$1,050	40.0%
14020		**Subtotal Services**	**$11,541**	**$8,250**	**$8,546**	**$8,550**	**3.6%**
14020	00053	Continuing Education	$0	$2,100	$2,100	$2,100	0.0%
14020	00090	Travel Expenses	$9,000	$9,000	$9,000	$12,000	33.3%
14020	00089	Functions & Meetings	$3,921	$3,800	$3,800	$3,800	0.0%
14020	00115	Membership Dues	$8,380	$9,400	$9,400	$9,400	0.0%
14020	00180	Inauguration	$600	$0	$0	$600	0.0%
14020		**Subtotal Commodities**	**$21,901**	**$24,300**	**$24,300**	**$27,900**	**14.8%**
14020		**Total Town Manager**	**$451,487**	**$585,741**	**$586,037**	**$595,590**	**1.7%**

Town Manager & Town Council	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**7.00**	**7.00**	**7.00**	**7.00**	**0.00**
Salaries	$311,234	$401,187	$401,187	$412,660	$11,473
Benefits	106,811	152,004	152,004	146,480	(5,524)
Subtotal Personnel Expenditures*	**$418,045**	**$553,191**	**$553,191**	**$559,140**	**$5,949**
Services	$11,541	$8,250	$8,546	$8,550	$300
Commodities	21,901	24,300	24,300	27,900	3,600
Subtotal Operating Expenditures	**$33,442**	**$32,550**	**$32,846**	**$36,450**	**$3,900**
Total Expenditures	**$451,487**	**$585,741**	**$586,037**	**$595,590**	**$9,849**

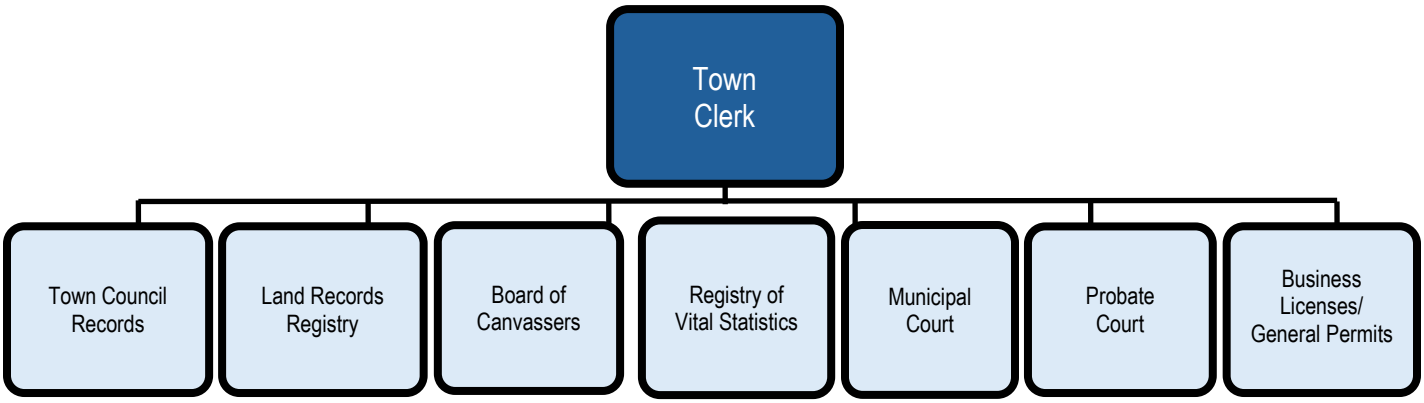
**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Town Manager office. Some roles may be allocated across additional accounts.*



Please note, this section incorporates multiple accounts, each of which are overseen by the Office of the Town Clerk, and includes the following:

Acct Number	Acct Description
4030	Town Clerk
4045	Municipal Court
4050	Probate Court
4110	Board of Canvassers

Organizational Chart



Mission Statement

The Town Clerk's Office is the central hub of local government in East Greenwich. Its mission is to protect and preserve the integrity of the Town's historical records as well as to provide personal and professional public service for a variety of governmental functions in a timely, efficient and accurate manner while being ever mindful of neutrality and impartiality, rendering equal and courteous service to all.

The office is the official repository for the Town's public documents such as ordinances, resolutions, Town Council records, vital records, land records and voter registration and elections. Additionally, the office issues an array of licenses and permits and provides administrative support for both Probate Court and Municipal Court.

Functions

The Office of the Town Clerk is responsible for providing a number of services to the public. The office consists of seven major divisions: Town Council Records, Land Records Registry, Board of Canvassers, Registry of Vital Statistics, Probate Court, Municipal Court and Business Licenses/General Permits, as well as providing general services to the public.

Duties include, but are not limited to:

Town Council Records

- Prepare Advertising and Notices for Public Hearings

- Prepare Agendas and Minutes for Town Council meetings
- Document all transactions of the Town Council
- Manage Town Board and Commission Appointments

Land Records Registry

- Record and index all land records, maps, and transactions
- Provide certified copies of land records

Board of Canvassers

East Greenwich has three regular members who serve six-year terms, not more than two from same political party and two alternate members who serve six-year terms, not from same political party. The Board is charged with all functions, powers, and duties of the Town Council concerning canvassing rights, elections, nominations, preparing and correcting voting lists, registrations of voters and related matters per Rhode Island General Law Title 17, Chapter 8.

Municipal Court

East Greenwich has its own municipal court. Court sessions are usually held the first and third Thursdays of each month during the evening with occasional sessions held on a pre-determined Wednesday during morning business hours.

Per Section 72-12 of the Town Code, Municipal Court has jurisdiction over the following types of cases:

- Any ordinance of the Town
- Minimum housing ordinances
- Traffic and motor vehicle laws set out in the General Laws of Rhode Island, § 8-18-4

Probate Court

Each city and town has its own Probate Court, established by RIGL § 8-9; the operating statute for Probate is Rhode Island General Law Title 33. A part time probate Judge is appointed by and serves at the pleasure of the Town Council.

Probate court has jurisdiction over the following types of cases:

- Decedent's estates: this includes persons who have died with a Will (testate) or those without one (intestate)
- Adult Limited Guardianships, either of the person, estate, or both
- Minor guardianships, either of the person, estate, or both
- Adult Adoptions
- Name Changes

Registry of Vital Statistics

- Issue and record marriage licenses
- Issue certified records associated with births, deaths, and marriages

Business Licenses

- Accept, review, and schedule applications for new and renewal of various business licenses in accordance with State Law and Town Ordinances for Town Council approval
- Oversee departmental and state agency approvals required for local business licenses

General

- Receive, record, and issue documents related to the above functions
- Maintain, index, and store records related to the above functions
  - Offer access by the public and Town staff
  - Provide safe, permanent storage of Town records in the vault repository
- Receive and respond to all public records requests with the exception of the Police Department
- Town Clerk serves as Clerk to the Town Council
- Town Clerk serves as the filing coordinator, acting as the liaison between the Town and Secretary of State to ensure that each Board, Committee, and Commission complies with statutory notice requirements within the Open Meetings Law
- Issue Dog and Kennel Licenses
- Issue General Permits, overnight residential parking, private detective, etc.
- Provide notary services
- Prepare and arrange publication of public notices

FY 2026-2027 Two Goals & Objectives – Municipal Court and Fee Schedule

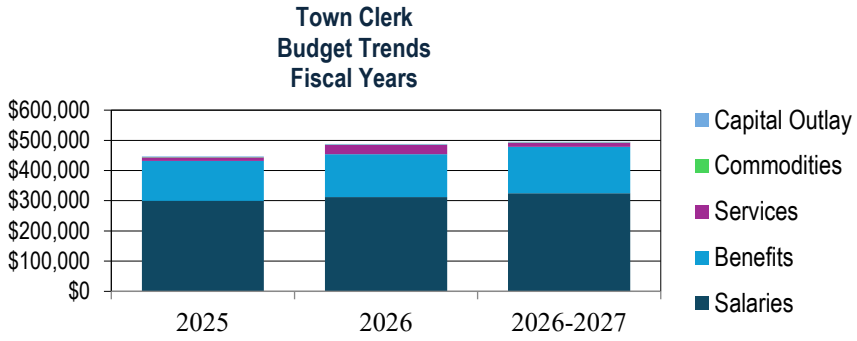
G1	Municipal Court & Ordinance Fee Schedule
OBJ.	**Objectives**
6.1	Continue collaboration with Police and IT to transition manual issuance of parking tickets to a browser-based program from Curia Systems that integrates with Municipal Court.
6.2	Advancing amendments to Ordinance § 93-1 Fees Schedule.

FY 2026-2027 Expenditure Statements

14030		Town Clerk	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14030	00002	Full-Time Employees	$295,662	$307,753	$307,753	$318,023	3.3%
14030	00004	Longevity	$3,796	$4,272	$4,272	$5,155	20.7%
14030	00008	Overtime	$16	$0	$0	$2,000	0.0%
14030		**Subtotal Wages**	**$299,474**	**$312,025**	**$312,025**	**$325,178**	**4.2%**
14030	522250	FICA	$22,422	$23,870	$23,870	$24,875	4.2%
14030	522300	Municipal Employees Retirement	$14,677	$16,163	$16,163	$17,680	9.4%
14030	522302	TIAA CREF	$3,358	$3,502	$3,502	$3,625	3.5%
14030	522818	Health Insur-Active Employees	$74,175	$79,100	$79,100	$87,195	10.2%
14030	522820	Health Insurance-Retiree	$11,846	$12,870	$12,150	$13,444	4.5%
14030	522822	Dental Insur-Active Employees	$3,001	$3,605	$3,605	$3,820	6.0%
14030	522840	Insurance Buyback	$950	$1,000	$1,000	$900	-10.0%
14030	522850	Life Insurance	$995	$911	$911	$1,357	49.0%
14030	522860	Clothing Maintenance	$750	$750	$750	$0	-100.0%
14030	540038	Uniforms & Other Clothing	$0	$0	$0	$750	0.0%
14030		**Subtotal Benefits**	**$132,174**	**$141,771**	**$141,051**	**$153,646**	**8.4%**
14030	00027	Advertising	$428	$1,000	$1,268	$750	-25.0%
14030	00045	Codification of Ordinances	$6,293	$20,800	$20,800	$5,000	-76.0%
14030	00073	Equipment Maintenance	$0	$200	$200	$200	0.0%
14030	00115	Membership Dues	$410	$500	$500	$500	0.0%
14030	00117	Microfilming	$1,377	$2,000	$2,163	$2,000	0.0%
14030	00131	Printing Expenses	$0	$500	$500	$500	0.0%
14030	00133	Professional Services	$3,740	$6,000	$6,000	$5,000	-16.7%
14030		**Subtotal Services**	**$12,247**	**$31,000**	**$31,431**	**$13,950**	**-55.0%**
14030	00226	Dog Licensing	$145	$300	$300	$300	0.0%
14030	00256	Office Materials & Supplies	$911	$1,000	$1,009	$750	-25.0%
14030		**Subtotal Commodities**	**$1,056**	**$1,300**	**$1,309**	**$1,050**	**-19.2%**
14030	00171	Training/Conferences	$1,689	$1,750	$1,750	$1,750	0.0%
14030		**Total Town Clerk**	**$446,641**	**$487,846**	**$487,566**	**$495,574**	**1.6%**

Town Clerk	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**4**	**4**	**4**	**4**	**0**
Salaries	$299,474	$312,025	$312,025	$325,178	$13,153
Benefits	132,174	141,771	141,051	153,646	11,875
Subtotal Personnel Expenditures*	**$431,649**	**$453,796**	**$453,076**	**$478,824**	**$25,028**
Services	$12,247	$31,000	$31,431	$13,950	($17,050)
Commodities	1,056	1,300	1,309	1,050	(250)
Misc Expenses	1,689	1,750	1,750	1,750	0
Subtotal Operating Expenditures	**$14,992**	**$34,050**	**$34,490**	**$16,750**	**($17,300)**
Total Expenditures	**$446,641**	**$487,846**	**$487,566**	**$495,574**	**$7,728**

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Town Clerk office. Some roles may be allocated across additional accounts.*



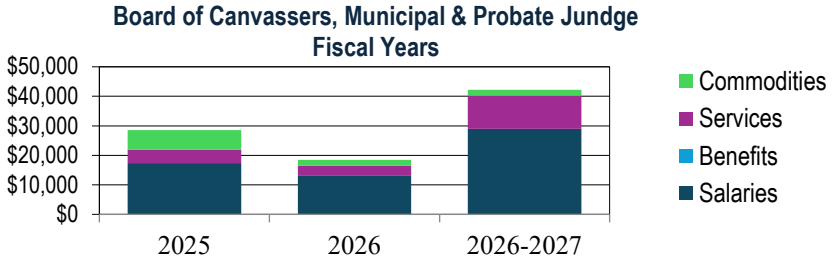
FY 2026-2027 Expenditure Statements

14110		Board of Canvassers	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14110	00003	Temporary Help	$0	$1,000	$250	$1,000	0.0%
14110	00006	Election Official	$13,480	$8,000	$4,000	$21,000	162.5%
14110	00023	Board	$3,950	$4,000	$500	$7,000	75.0%
14110		**Subtotal Personnel**	**$17,430**	**$13,000**	**$4,750**	**$29,000**	**123.1%**
14110	00027	Advertising	$488	$500	$500	$750	50.0%
14110	00028	Police Details	$1,400	$1,000	$1,000	$5,000	400.0%
14110	00085	Food	$2,642	$2,000	$1,000	$5,500	175.0%
14110		**Subtotal Services**	**$4,529**	**$3,500**	**$2,500**	**$11,250**	**221.4%**
14110	00256	Office Supplies	$6,641	$2,000	$2,000	$2,000	0.0%
14110		**Subtotal Commodities**	**$6,641**	**$2,000**	**$2,000**	**$2,000**	**0.0%**
14110		**Total Budget**	**$28,600**	**$18,500**	**$9,250**	**$42,250**	**128.4%**

14050		Probate Judge	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14050	00001	Director's Pay	$10,000	$10,000	$10,000	$10,000	0.0%
14050		**Subtotal Wages**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**0.0%**
14050		**Total Probate Court**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**0.0%**

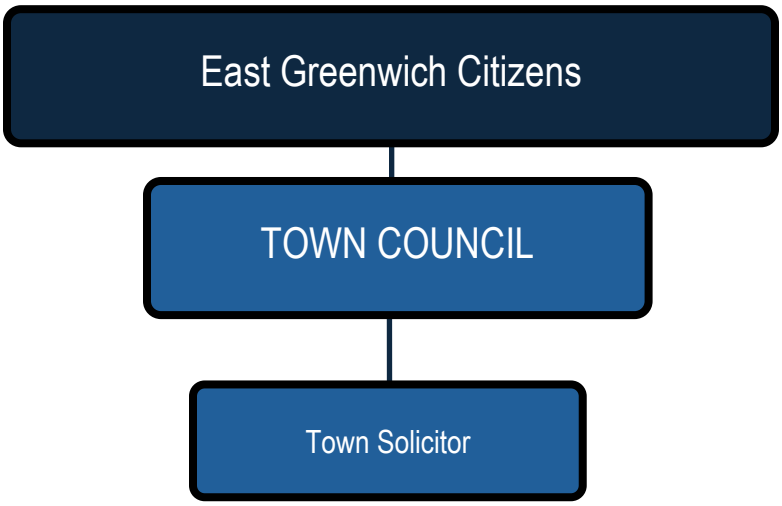
14045		Municipal Court	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14045	00001	Director's Pay	$10,000	$10,000	$10,000	$10,000	0.0%
14045		**Subtotal Wages**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**0.0%**
14045	00852	Program Costs	$7,000	$7,000	$7,000	$7,000	0.0%
14045		**Subtotal Materials/Supplies**	**$7,000**	**$7,000**	**$7,000**	**$7,000**	0.0%
14045		**Total Assessment Board Of Review**	**$17,000**	**$17,000**	**$17,000**	**$17,000**	**0.0%**

Board of Canvassers, Municipal, Probate	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Salaries	$17,430	$13,000	$4,750	$29,000	$16,000
Benefits	0	0	0	0	0
Subtotal Personnel Expenditures*	**$17,430**	**$13,000**	**$4,750**	**$29,000**	**$16,000**
Services	$4,529	$3,500	$2,500	$11,250	$7,750
Commodities	6,641	2,000	2,000	2,000	0
Subtotal Operating Expenditures	**$11,170**	**$5,500**	**$4,500**	**$13,250**	**$7,750**
Total Expenditures	**$28,600**	**$18,500**	**$9,250**	**$42,250**	**$23,750**



Acct Number	Acct Description
4040	Legal Services

Organizational Chart



Mission Statement

TOWN COUNCIL

The Town Council is the Charter designated legislative body of the Town. The five members of the Council are elected for two-year terms by elections held in November of even numbered years. It is the mission of the Town Council of East Greenwich to set policy in order to provide all of its citizens with the highest quality basic services, directed toward community need, in a fiscally prudent manner. This includes providing responsive constituent services, keeping advised of issues important to constituents, maintenance of our small-town character and environment, support of a vibrant local economy, providing well-maintained facilities and programs for our citizens, and working as a team focused on the long-term interests of the community.

LEGAL SERVICES

The Municipal Legal Services account provides funding on a retainer basis for the Town Solicitor who is appointed by, and serve concurrently with, the Town Council. The Town's attorneys attend all meetings of the Town Council, Zoning Board of Review and Planning Board, and provide legal assistance and advice to these bodies, as well as to the Town Manager and Town staff (exclusive of the School Department). The Town's attorneys also provide advocacy on behalf of the Town, track State policy affecting the municipality, and assist with the drafting of additions and amendments to the Town Code as required.

The following law firms provide the Town with legal services:

- Ursillo, Teitz & Ritch, Ltd provides general municipal and special legal counsel representation
- Locke Lorde LLP provides representation for bond-related matters

Each of the Town's legal services partners strive to be proactive, meeting with Town Officials to anticipate and avoid potential problems before they arise.

Functions

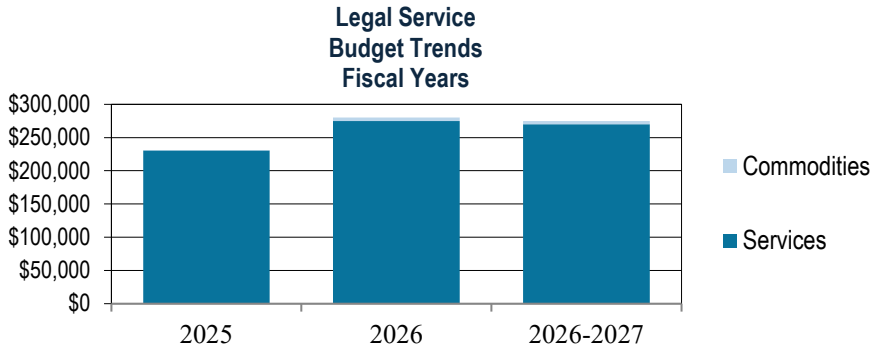
The principle functions of Legal Services include, but are not limited to:

- Provide general municipal legal services, assistance, and advice to the Town Manager, Town staff, and Town boards and commissions
- Provide labor and employment law related legal services, assistance, and advice
- Accept service of process on behalf of the Town and defend the Town in all lawsuits not handled by the Town's insurance carrier
- Address liability claims with the Town's insurer
- File actions on behalf of the Town where necessary for civil remedies, including enforcement actions against public nuisances and violations of all Town Ordinances
- Represent the Town at sessions of the General Assembly regarding various municipal bills which are being supported or opposed by the Town
- Attend all meetings of the Town Council, Planning Board, and Zoning Board of Review, as well as other Town board meetings on an as needed basis
- Assist with the drafting of additions and amendments to the Town Code, as required
- Assist with the preparation of long-range planning documents, including the Comprehensive Community Plan, the Multi-Hazard Mitigation Plan, and other policy-based guidance documents
- Assist the Town Manager and all municipal Departments with legal interpretation of Town Ordinances and State Law

FY 2026-2027 Expenditure Statements

14040		Legal Services/Town Solicitor	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14040	00081	Professional Services	$230,756	$275,000	$275,000	$270,000	-1.8%
14040		**Subtotal Services**	**$230,756**	**$275,000**	**$275,000**	**$270,000**	**-1.8%**
14040	00135	Miscellaneous Expenses	$375	$5,000	$5,000	$5,000	0.0%
14040		**Subtotal Commodities**	**$375**	**$5,000**	**$5,000**	**$5,000**	**0.0%**
14040		**Total Legal Services**	**$231,131**	**$280,000**	**$280,000**	**$275,000**	**-1.8%**

Legal Services	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Services	$230,756	$275,000	$275,000	$270,000	-$5,000
Commodities	375	5,000	5,000	5,000	$0
Subtotal Operating Expenditures	**$231,131**	**$280,000**	**$280,000**	**$275,000**	**-$5,000**
Total Expenditures	**$231,131**	**$280,000**	**$280,000**	**$275,000**	**-$5,000**



TAB

5

GENERAL SERVICES

Municipal Budget Program

Fiscal Year 2026–2027

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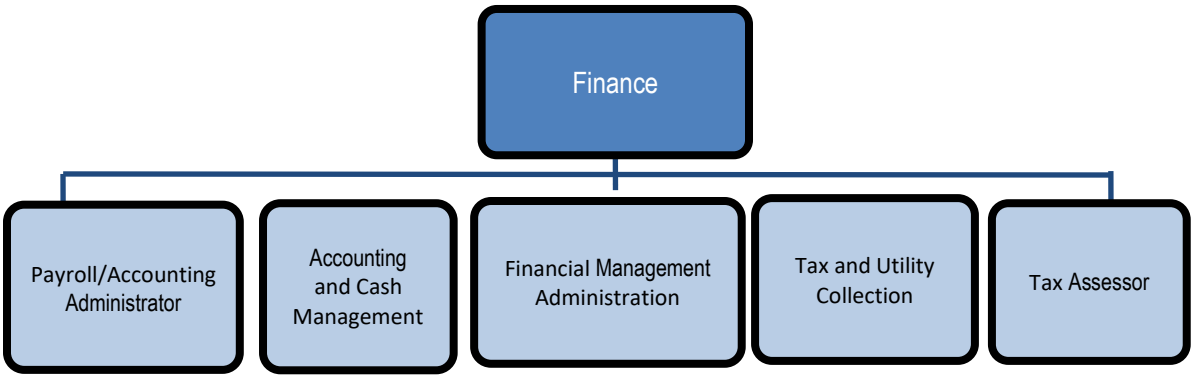
Prevention & Support Services 5-33

Acct Number	Acct Description
4210	Finance

Organizational Chart



Mission Statement

The mission of the Finance Department is to provide sound financial stewardship and transparent reporting in service to the public, Town officials, and all municipal departments. The Department serves as the central hub for financial information, delivering timely and accurate reporting on all aspects of Town finances. Core objectives include maintaining strong bond ratings, upholding GFOA best practices in financial reporting and internal controls, and working toward issuance of an Annual Comprehensive Financial Report (ACFR) in alignment with GFOA's Certificate of Achievement for Excellence in Financial Reporting standards. The Finance Department ensures the integrity and accuracy of the Town's financial transactions in compliance with applicable accounting standards, Town ordinances, state statutes, and federal laws.

The Tax Division provides for the orderly valuation of all real estate, commercial and tangible personal property located in the Town of East Greenwich. The primary objective of the Department is to discover, list, and value all taxable and exempt property, to ensure that assessments are made properly and uniformly, and that the tax roll, when completed, is a true and accurate account of all ratable property in the jurisdiction.

Functions

The Finance Department is responsible for the Town's financial, tax and utility collections, tax assessing, accounting control and cash management, financial reporting, and debt management policies and practices. The principal programs, services, and activities offered by the Finance Department include, but are not limited to the following.

Financial Management

- Prepare the Annual Comprehensive Financial Report (ACFR) in accordance with GASB standards and GFOA best practices, providing accurate and meaningful information on the Town's financial position and performance
- Provide guidance, research, and financial analysis to the organization
- Manage the Town's cash and debt and prepares a financing plan to the Town Manager for review and consideration within the Capital Improvement Program (CIP)
- Schedule bond issues consistent with the CIP financing plan, prepare official statements for bond issuance, and meet with rating agencies to attain rating for bond sales
- Guide the overall financial affairs of the Town and adhere to all laws and regulations
- Assist the Town Manager in the coordination and development of the Town's budget
- Provide timely and accurate monthly, quarterly, and annual financial reporting to the Town Manager, as well as on an as needed basis
- Maintain and update appropriate internal controls, financial policies, and procedures
- Ensure that Town funds are used for appropriate purposes and are recorded within approved budgetary functions/objects

Accounting and Cash Management

- Administer cash management accounts receivable and accounts payable responsibilities
- Reconcile cash and invest funds in a financially prudent manner to maximize interest income; ensure that funds designated for the Town are received and properly recorded
- Pay bills within payment terms of invoice or request for payment, or take advantage of offered discounts; process payments to employees, vendors, and citizens ensuring all Town obligations are paid accurately and timely
- Complete financial statements and assist in the preparation of the Annual Comprehensive Financial Report (ACFR)
- Process and administers the payroll responsibilities of the Town, including the completion of state and federal reports, submission of monthly pension obligations and deductions, and the issuance of W-2s, 1095s and 1099s
- Administer grants to ensure funds are expended for intended purpose and reimbursement requests are submitted in a timely manner in accordance with generally accepted accounting principles (GAAP)

Tax and Utility Collection

- Act as the central processing office for revenue from all Town departments
- Collect and record the receipt of all local taxes: real estate, commercial, and tangible
- Collect and record receipt of revenues from the Town's Wastewater user fees
- Enforce delinquent collections of taxes through various collection methods
- Submit delinquent motor vehicle and tangible personal property accounts to the Town's collection agency annually
- Maintain and coordinate annual Tax Sale for delinquent real estate and sewer accounts

Tax Assessor

- Discover, list, and value all taxable and exempt real estate, vehicles, and tangible property
- Prepare annual tax roll detailing a true and accurate account of all ratable property

- Coordinate all activities related to the 3-year property revaluation cycles, with full revaluations every nine years and two statistical revaluations in the third and sixth years
- Administer state and local exemption and abatement programs
- Prepare appeal hearings and serve as a liaison for the Assessment Board of Review
- Inspection of all building permits
- Provide information and reports to the State of Rhode Island Department of Revenue for certification, new legislation, fiscal impact inquiries as well as general inquiries

FY 2026-2027 Eleven Goals & Objectives – Transparency, Investment, Forecasting, Efficiency

G1 Maintain the Highest Standards of Financial Reporting and Transparency	
OBJ.	**Objectives**
1.1	Complete and publish the Annual Comprehensive Financial Report (ACFR) within six months of fiscal year-end, consistent with GFOA Certificate of Achievement program requirements.
1.2	Continue advancing toward full GFOA ACFR compliance and submission to the Certificate of Achievement for Excellence in Financial Reporting (COA) program.
1.3	Publish quarterly financial reports on the Town website within 30 days of quarter-end.
G2 Strengthen Long-Term Financial Sustainability and Resilience	
OBJ.	**Objectives**
2.1	Maintain or improve Aa1 bond rating with Moody's.
2.2	Maintain a general fund reserve at 17% of subsequent year's budget.
2.3	Review and update financial policies annually to ensure alignment with best practices.
2.4	Complete quarterly projections and share with department directors to enhance understanding of financial position and support policy.
G3 Implement a Transparent, Efficient Budget Process	
OBJ.	**Objectives**
3.1	Complete budget adoption on or before June 10.
3.2	Expand citizen engagement in the budget process through annual public hearings and online budget information.
3.3	Work to provide a budget document consistent with GFOA's Distinguished Budget Award requirements.

G4 Optimize Investment Returns While Ensuring Safety and Liquidity	
OBJ.	**Objectives**
4.1	Review and update investment policy to maximize returns within risk parameters.
4.2	Achieve investment returns exceeding the benchmark by 5 basis points.

G5 Ensure Accuracy and Fairness in Revenue Collection and Forecasting of Expenditures	
OBJ.	**Objectives**
5.1	Achieve 98% collection rate for all major revenue sources.
5.2	Enhance budget accountability by reducing variances between budgeted and actual expenditures and revenues through more precise budgeting practices.

G6 Maximize Utilization of External Funding Sources to Supplement Local Revenues	
OBJ.	**Objectives**
6.1	Monitor the availability of State and Federal grants for special projects and/or provide resources to underwrite the operational costs of general department functions and programming.
6.2	Review current fee schedule to determine where adjustments can be made to all other revenue sources related to licenses, permits, and fees.

G7 Enhance Financial Systems and Processes to Improve Efficiency and Accessibility	
OBJ.	**Objectives**
7.1	Implement digital document management system for finance records.
7.2	Improve functionality and reporting for the benefit of system end users and the reporting audience.
7.3	Evaluate and implement process improvements that reduce redundancy and increase department efficiency.

G8 Maintain Accurate and Comprehensive Property Assessment Records for All Taxable and Exempt Properties Within the Town	
OBJ.	**Objectives**
8.1	Process all exemption and abatement applications within established deadlines with 99% accuracy.
8.2	Complete 90% of property inspections for new building permits within 30 days of issuance.

G9 Ensure Fair and Equitable Valuation of All Real Estate, Commercial, and Tangible Property	
OBJ.	**Objectives**
9.1	Reduce the number of successful assessment appeals by 10% through improved initial valuation methodology.
9.2	Track the ratio between assessed property values and actual sales prices on an annual basis, aiming to maintain a median (assessed value/sales price) ratio between 85–95%.

G10 Execute Timely Completion of Assessment Cycles, Including the 3-Year Revaluation Schedule	
OBJ.	**Objectives**
10.1	Complete the upcoming statistical revaluation on schedule and within allocated resources.
10.2	Ensure timely submission of all required reports to the State Department of Revenue with zero compliance exceptions.

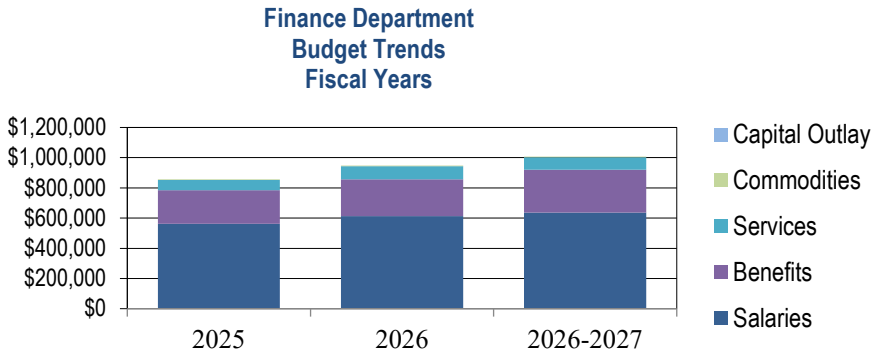
G11 Provide Transparent and Accessible Service to Taxpayers Regarding Assessment Process and Appeals	
OBJ.	**Objectives**
11.1	Implement enhanced digital tools to improve public access to assessment information and services.
11.2	Provide staff with professional development opportunities to maintain certification and stay current with industry's best practices.

FY 2026-2027 Expenditure Statements

14210		Finance Department	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14210	00002	Full-Time Employees	$558,972	$609,450	$609,450	$633,950	4.0%
14210	00008	Overtime	$330	$400	$400	$400	0.0%
14210	00004	Longevity	$2,860	$2,934	$2,934	$2,022	-31.1%
14210		**Subtotal Wages**	**$562,162**	**$612,784**	**$612,784**	**$636,372**	**3.8%**
14210	522250	FICA	$41,331	$46,880	$46,880	$48,700	3.9%
14210	522300	Municipal Employees Retirement	$27,496	$31,500	$31,500	$34,520	9.6%
14210	522302	TIAA CREF	$5,931	$6,420	$6,420	$6,670	3.9%
14210	522818	Health Insur-Active Employees	$126,373	$136,750	$136,750	$169,220	23.7%
14210	522820	Health Insur-Retirees	$15,283	$15,656	$14,845	$16,475	5.2%
14210	522822	Dental Insur-Active Employees	$3,791	$4,700	$4,700	$4,941	5.1%
14210	522860	Clothing Maintenance	$750	$913	$0	$0	-100.0%
14210	522850	Life Insurance	$1,414	$1,295	$1,295	$1,928	48.9%
14210	552840	Insurance Buyback	$0	$650	$650	$0	-100.0%
14210	540038	Uniforms & Other Clothing	$0	$0	$0	$920	0.0%
14210		**Subtotal Benefits**	**$222,369**	**$244,764**	**$243,040**	**$283,374**	**15.8%**
14210	00027	Advertising	$128	$50	$25	$50	0.0%
14210	00053	Continuing Education	$375	$0	$0	$0	0.0%
14210	11515	Membership Dues	$1,318	$1,500	$1,500	$1,500	0.0%
14210	00131	Printing Expenses	$0	$600	$600	$500	-16.7%
14210	00159	Tax Book	$0	$250	$250	$0	-100.0%
14210	00163	Audit & Accounting	$41,500	$60,000	$60,000	$63,500	5.8%
14210	00171	Training/Conferences	$1,388	$2,500	$1,500	$3,000	20.0%
14210	00375	Postage	$23,661	$20,000	$20,000	$15,000	-25.0%
14210	00208	Books & Subscriptions	$75	$400	$0	$400	0.0%
14210		**Subtotal Services**	**$68,445**	**$85,300**	**$83,875**	**$83,950**	**-1.6%**
14210	00256	Office Materials & Supplies	$3,231	$4,500	$6,203	$4,500	0.0%
14210	550026	Furniture & Fixtures	$409	$0	$0	$0	0.0%
14210		**Subtotal Commodities**	**$3,639**	**$4,500**	**$6,203**	**$4,500**	**0.0%**
14210		**Total Finance Department**	**$856,615**	**$947,348**	**$945,902**	**$1,008,196**	**6.4%**

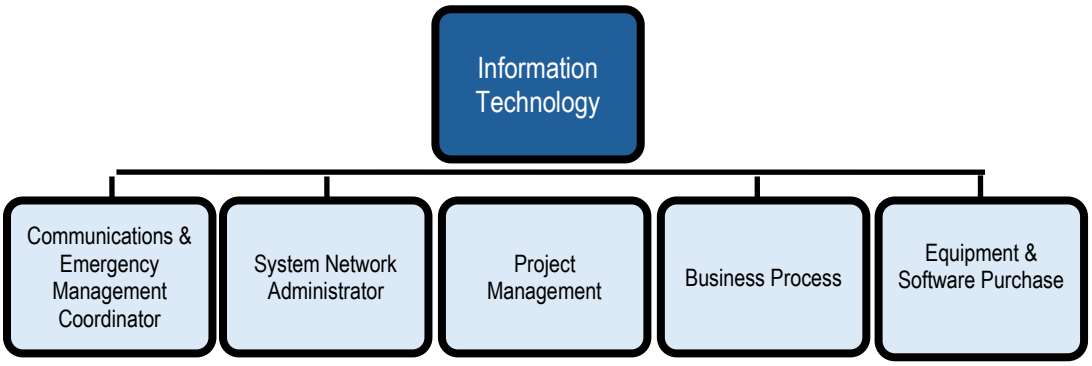
Finance Department	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**8.00**	**8.00**	**8.00**	**8.00**	**0.00**
Salaries	$562,162	$612,784	$612,784	$636,372	$23,588
Benefits	222,369	244,764	243,040	283,374	38,610
Subtotal Personnel Expenditures*	**$784,531**	**$857,548**	**$855,824**	**$919,746**	**$62,198**
Services	$68,445	$85,300	$83,875	$83,950	($1,350)
Commodities	3,639	4,500	6,203	4,500	0
Capital Outlay	0	0	0	0	0
Subtotal Operating Expenditures	**$72,084**	**$89,800**	**$90,078**	**$88,450**	**($1,350)**
Total Expenditures	**$856,615**	**$947,348**	**$945,902**	**$1,008,196**	**$60,848**

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Finance Department. Some roles may be allocated across additional accounts.*


Finance Department
Budget Trends
Fiscal Years
$1,200,000
$1,000,000
$800,000
$600,000
$400,000
$200,000
$0
2025
2026
2026-2027
Capital Outlay
Commodities
Services
Benefits
Salaries

Acct Number	Acct Description
4215	Information Technology

Organizational Chart



Mission Statement

The Town of East Greenwich is committed to providing responsive, transparent, and high-quality public services that enhance the safety, well-being, and quality of life for all residents, businesses, and visitors. Through collaboration across all departments, we strive to preserve our community's historic character, protect natural resources, and promote sustainable growth. We are dedicated to fiscal responsibility, inclusive engagement, and continuous improvement, ensuring that every action we take reflects integrity, accountability, and pride in serving our community.

Functions

The IT Division has duties which include, but are not limited to the following:

- Provide oversight and project management for any Town project involving technology
- Maintain the hardware and software needs for all Town locations
- Create a standards-based database environment, while increasing productivity and functionality for Town to serve the public
- Assist all Town departments with streamlining their business processes to gain efficiencies and better serve our constituents
- Adhere to cybersecurity best practices and create awareness among staff
- Establish traditional audit trails and controls
- Assist in the training and orientation of technology users
- Adapt to changing technologies; adopt new and emerging technologies
- Empower Town staff to embrace and utilize technology

FY 2026-2027 Five Goals & Objectives - For Technology Leadership

1	Governance, Strategy & Policy
GOAL	*Establish clear, sustainable technology leadership and decision-making.*
OBJ.	Objectives
1.1	Develop and maintain a 3–5 year Town-wide IT Strategic Plan aligned with municipal priorities.
1.2	Create a cross-departmental Technology Steering Committee.
1.3	Standardized IT policies (acceptable use, data governance, cybersecurity, procurement).
1.4	Implement formal project prioritization and governance processes.
1.5	Ensure compliance with state, federal, and regulatory requirements (e.g., CJIS, HIPAA where applicable).
2	**Cybersecurity & Risk Management**
GOAL	*Protect Town systems, data, and infrastructure from cyber threats.*
OBJ.	Objectives
2.1	Implement a comprehensive cybersecurity framework (e.g., NIST-based).
2.2	Deploy multi-factor authentication (MFA) across all systems.
2.3	Conduct regular vulnerability assessments and penetration testing.
2.4	Establish a Town-wide incident response and disaster recovery plan.
2.5	Provide mandatory annual cybersecurity training for all employees.
2.6	Maintain secure backups with routine recovery testing.
3	**Infrastructure & Network Modernization**
GOAL	*Provide reliable, high-performance, and resilient IT infrastructure.*
OBJ.	Objectives
3.1	Upgrade and maintain Town-wide fiber and network connectivity between facilities.
3.2	Transition to hybrid or cloud-based infrastructure where appropriate.
3.3	Replace aging hardware on a scheduled lifecycle (servers, endpoints, network gear).
3.4	Ensure redundant systems for critical operations (public safety, finance, communications).
3.5	Expand secure public Wi-Fi in key municipal areas.

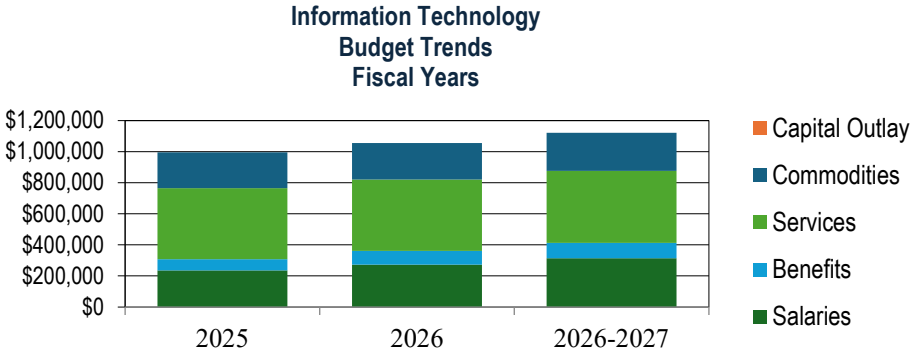
4	Public Safety Technology
GOAL	*Enhance emergency response capabilities and community safety.*
OBJ.	Objectives
4.1	Maintain modern Computer-Aided Dispatch (CAD) and Records Management Systems (RMS).
4.2	Expand body-worn cameras and digital evidence management.
4.3	Upgrade emergency communications systems (radio, 911 infrastructure).
4.4	Implement GIS mapping for real-time incident response.
4.5	Strengthen cybersecurity protections for police and fire systems (CJIS compliance).
5	**GIS & Smart Community Initiatives**
GOAL	*Leverage geospatial and smart technologies for efficient operations.*
OBJ.	Objectives
5.1	Expand Town-wide GIS capabilities across departments.
5.2	Integrate GIS with permitting, zoning, DPW, and emergency services.
5.3	Deploy smart sensors (traffic, environmental monitoring, flood alerts).
5.4	Support planning and zoning with interactive mapping tools.
5.5	Use GIS for capital planning and asset management.

FY 2026-2027 Expenditure Statements

14215		Information Technology	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14215	000002	Full-Time Employees	$236,518	$273,464	$273,464	$313,900	14.8%
14215		**Subtotal Wages**	**$236,518**	**$273,464**	**$273,464**	**$313,900**	**14.8%**
14215	522250	FICA	$17,360	$21,380	$21,380	$24,320	13.8%
14215	522300	Municipal Employees Retirement	$11,736	$14,476	$14,476	$17,390	20.1%
14215	522302	TIAA CREF	$2,394	$2,795	$2,795	$3,180	13.8%
14215	522818	Health Insur-Active Employees	$38,257	$46,625	$46,625	$51,190	9.8%
14215	522822	Dental Insur-Active Employees	$1,316	$1,535	$1,535	$1,627	6.0%
14215	522850	Life Insurance	$393	$408	$408	$608	49.0%
14215		**Subtotal Benefits**	**$71,456**	**$87,219**	**$87,219**	**$98,315**	**12.7%**
14215	00049	System Engineering	$32,120	$27,250	$28,331	$20,000	-26.6%
14215	00075	Hardware Maintenance	$23,845	$28,450	$30,788	$30,000	5.4%
14215	00076	Software Maintenance	$321,749	$325,171	$331,294	$330,000	1.5%
14215	00078	Web Site	$22,940	$22,940	$22,940	$29,000	26.4%
14215	00139	Communication Maintenance	$31,431	$34,000	$35,440	$34,000	0.0%
14215	00195	EMA Stipend	$2,939	$4,000	$4,000	$4,000	0.0%
14215	00202	Auto Parts & Supplies	$1,270	$1,500	$1,500	$1,500	0.0%
14215	00220	Computer Supplies	$19,646	$16,600	$16,687	$15,000	-9.6%
14215	244	Gasoline	$775	$500	$500	$600	20.0%
14215		**Subtotal Services**	**$456,714**	**$460,411**	**$471,481**	**$464,100**	**0.8%**
14215	00256	Office Supplies	$0	$1,000	$1,000	$500	-50.0%
14215	00340	Hardware Equipment	$57,206	$70,000	$74,244	$65,000	-7.1%
14215	00341	Software Equipment	$27,861	$26,000	$27,076	$25,000	-3.8%
14215	00451	Equipment Lease	$45,742	$52,000	$59,277	$60,000	15.4%
14215	00385	Telecommunications	$99,472	$85,000	$90,875	$95,000	11.8%
14215		**Subtotal Commodities**	**$230,282**	**$234,000**	**$252,471**	**$245,500**	**4.9%**
14215		**Total Information Technology**	**$994,971**	**$1,055,094**	**$1,084,635**	**$1,121,815**	**6.3%**

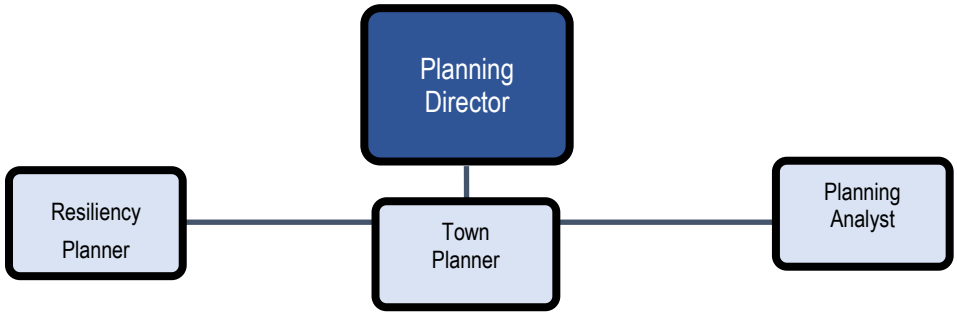
Information Technology	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**
Salaries	$236,518	$273,464	$273,464	$313,900	$40,436
Benefits	71,456	87,219	87,219	98,315	11,096
Subtotal Personnel Expenditures*	**$307,974**	**$360,683**	**$360,683**	**$412,215**	**$51,532**
Services	$456,714	$460,411	$471,481	$464,100	$3,689
Commodities	230,282	234,000	252,471	245,500	11,500
Capital Outlay	0	0	0	0	0
Subtotal Operating Expenditures	**$686,996**	**$694,411**	**$723,952**	**$709,600**	**$15,189**
Total Expenditures	**$994,971**	**$1,055,094**	**$1,084,635**	**$1,121,815**	**$66,721**

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the IT Department. Some roles may be allocated across additional accounts.*


Information Technology
Budget Trends
Fiscal Years
$1,200,000
$1,000,000
$800,000
$600,000
$400,000
$200,000
$0
2025
2026
2026-2027
Capital Outlay
Commodities
Services
Benefits
Salaries

Acct Number	Acct Description
4610	Planning Department

Organizational Chart



The **Planning Director** supervises and coordinates all community planning and development functions in accordance with the Town's Code of Ordinances and Comprehensive Community Plan. This includes overseeing Planning Department staff responsible for commercial site and housing development reviews under the Development and Subdivision Review Regulations and Zoning Ordinance. The Planning Director also administers several boards and commissions — the Planning Board, Zoning Board, Technical Review Committee, Historic District Commission, Historic Cemetery Commission, Municipal Land Trust, and Affordable Housing Commission — with direct oversight of the Planning Board, Technical Review Committee, and Municipal Land Trust. In this capacity, the Planning Director serves as Administrative Officer to the Planning Board alongside the Town Planner. Central to the role is fostering public trust and confidence in the Planning Department through transparent, professional, and integrity-driven practices that serve the community's best interests.

The **Town Planner** assists the Planning Director in overseeing, coordinating, and directing Planning Department services. This position serves as a key point of contact for residents, the business community, and the general public, providing information on current land use and development issues. The Town Planner also administers the Zoning Board and is responsible for interpreting and enforcing the Zoning Ordinance. Central to this role is guiding land use and development in alignment with the community's goals and values while meeting all regulatory requirements. Equally important is delivering excellent customer service — offering personal attention to individual inquiries, providing accurate and detailed information, and responding to requests and complaints in a timely manner.

The **Planning Analyst** supports a variety of Planning Department projects, balancing administrative responsibilities with technical research and analysis. This role requires a strong understanding of departmental operations, policies, and procedures, as well as proficiency in Geographic Information Systems (GIS) and other technology tools. The Planning Analyst also manages the department's long-term document organization and serves as administrator for the Historic District Commission. Additionally, this position assists the Town Planner in delivering high-quality customer service to the community.

The **Resilience Planner** develops and coordinates comprehensive climate adaptation and resilience strategies to protect community assets, infrastructure, and residents from climate change impacts. This position requires technical knowledge in climate science and adaptation solutions, project management

skills, community planning, and the ability to coordinate across multiple departments and stakeholder groups. The Resilience Planner advances both short-term resilience projects and long-term strategic planning initiatives while building partnerships with regional, state, and federal agencies. Key responsibilities include developing municipal climate resilience and adaptation plans, coordinating implementation of hazard mitigation plans, assessing climate vulnerabilities across municipal infrastructure, managing nature-based infrastructure projects, identifying and pursuing funding opportunities for climate resilience projects, and coordinating community workshops and public engagement events on climate resilience topics. The Resilience Planner reports to the Director of Planning.

Mission Statement

The Planning Department maintains the Comprehensive Plan, Zoning Ordinance, Development and Subdivision Review Regulations, and all related maps that provide the policy and regulatory framework for land use and development as mandated by State and local laws. The Department advises the Town Manager, Town Council, and its boards, commissions, residents, the business community, and the general public on current land use and development matters. Central to its work is fostering public trust and confidence through transparency, professionalism, and integrity — and demonstrating an unwavering commitment to serving the best interests of the community.

The Planning Department is dedicated to promoting a well-designed, physically integrated, livable, and prosperous community. It provides personal attention, accurate and detailed information, and timely responses in a manner that exceeds service expectations.

In coordination with the Department of Public Works, the Planning Department maintains the Town's Geographic Information System (GIS). The goal of this system is to provide access to accurate geographic information as a tool for decision-making by Town government and its citizens. This is accomplished through the development and maintenance of a robust computer database and graphic interface, linked to other State and Town databases, that delivers reliable geographic information. Whether displayed on screen or in print, this information supports the work of Town departments and gives citizens direct access to data that affects their lives.

Of the Town's 12 formal, permanent, appointed boards and commissions, the Planning Department is responsible for seven:

Affordable Housing Commission (AHC) — The AHC promotes programs and services designed to ensure that East Greenwich meets its state-mandated minimum of at least ten percent (10%) of all housing units designated as affordable through deed restriction, subsidy, or other means. The Commission works with and educates the Planning Board and Planning Department as it advances recommendations on ordinance revisions pertaining to inclusionary zoning, density bonuses, and land donations as set-asides for affordable housing developments.

Historic Cemetery Commission (HCC) — The HCC's mission is to raise awareness about this important piece of the Town's history and to preserve its 95 historic cemeteries. The Commission maintains an inventory of historic cemeteries; increases awareness among affected property owners and the general public about the importance of these sites; formulates and recommends plans and programs to restore, rehabilitate, and maintain them; recommends actions to the Town Council as necessary to implement such plans; and investigates funding sources, including grants, fundraising, Town Council appropriations, and sponsorships.

Historic District Commission (HDC) — The HDC has purview over the construction, exterior alteration, repair, relocation, and demolition of all buildings and structures within the Town's historic districts or otherwise designated as outlying historic properties.

Municipal Land Trust (MLT) — The Land Trust advises the Town Council and Town Manager on land conservation and the permanent protection of special places that contribute to the quality of life for current and future residents. The EGMLT advises on the acquisition of land, development rights, and conservation easements consistent with the Town's Comprehensive Plan; serves as a resource clearinghouse for landowners interested in protecting their property from future development; and promotes the Town's open spaces, forests, shoreline, and conserved farmland for public enjoyment, recreation, and agricultural use.

Planning Board (PB) — The Planning Board is charged with promoting the health, safety, and welfare of the Town's residents through the adoption and implementation of rules and regulations pertaining to the subdivision and development of land. The Board is also responsible for maintaining the Town's Comprehensive Plan and carries additional advisory duties.

Zoning Board of Review (ZBR) — The Zoning Board hears all petitions for zoning relief, including projects not compliant with the use or dimensional standards of the Zoning Code. It also hears appeals of decisions made by the Building Official and the Historic District Commission.

Technical Review Committee (TRC) — The TRC is comprised of the Town Manager, Director of Public Works, Chief of Police, Fire Chief, Director of Parks and Recreation, Building Official/Zoning Enforcement Officer, and Director of Planning, or their designees. The Committee reviews applications and provides comments and recommendations to the Planning Board or administrative officer as set forth in the Development and Subdivision Review Regulations.

Functions

Planning Department

The Planning Department's duties include, but are not limited to:

- Administering and implementing the Town's long-range land use planning and growth management efforts
- Coordinating and providing staff support for updates to the East Greenwich Comprehensive Community Plan
- Maintaining, updating, and enhancing the Town's Zoning Ordinance and reviewing applications for Zoning Ordinance amendments
- Drafting amendments to the Town's Development and Subdivision Review Regulations as necessary
- Administering the Technical Review Committee, which reviews applications for land development and subdivision projects under the Town's Development and Subdivision Review Regulations and Zoning Ordinance
- Providing administration, coordination, and support for affordable housing production, natural hazard and climate change planning, environmental and natural resource protection, economic development, historic preservation, and long-term community resiliency
- Writing and administering grants
- Overseeing the Town's Geographic Information System (GIS)
- Providing direct staff support to the Town's seven formal, permanent, appointed boards and commissions

- Supporting the Town Manager and other Town departments in municipal policy development relative to land use
- Implementing the State-mandated electronic permitting system for Zoning Board and Development and Subdivision Review applications

Geographical Information Systems (GIS)

The GIS provides, but is not limited to, the following services:

- Developing and maintaining the Town's GIS data layers
- Providing geospatial analysis and decision-making support to Town departments
- Linking GIS data layers with Town databases and software
- Providing Town staff with access to GIS data and map production capabilities
- Distributing GIS data and selling maps to the public
- Providing custom map production services to Town departments
- Incorporating evolving GIS and spatial technologies into the Town's system

FY 2026-2027 Ten Goals & Objectives – Parking, Waterfront, Development

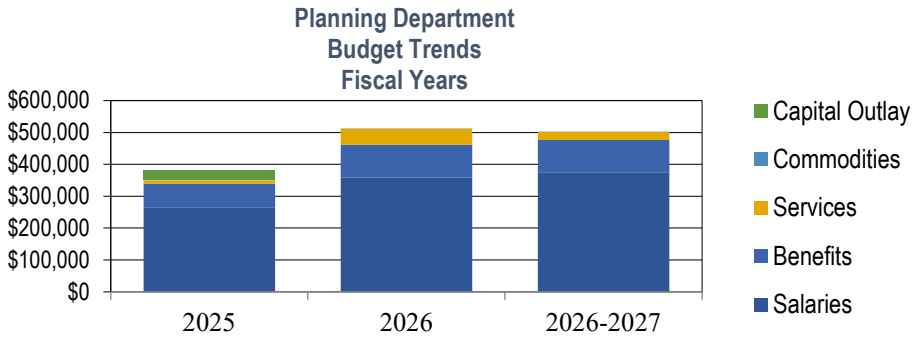
G1	Finalize and Implement the Parking Study
OBJ.	Objectives
1.1	Finalize the Parking Study to address current and future parking concerns in Main Street and the surrounding downtown area. Implement the study's recommendations, generated from public meetings, to enhance existing parking options.
G2	**Waterfront Study Integration**
OBJ.	Objectives
2.1	When applicable, incorporate the goals and objectives of the Waterfront Study into new grant applications and future town studies.
G3	**Comprehensive Plan Update — Phase 2**
OBJ.	Objectives
3.1	Continue updating of the Town's Comprehensive Plan – Phase 2 in accordance with Rhode Island's Comprehensive Planning and Land Use Act.
G4	**Development & Subdivision Review Regulations**
OBJ.	Objectives
4.1	Continue to update and expand the Development and Subdivision Review Regulations according to adopted State laws and community needs.

G5	Community Resiliency Building Plan Implementation
OBJ.	Objectives
5.1	Implement the goals and objectives of the Town's Community Resiliency Building Plan.
G6	**Expand GIS Database & Capabilities**
OBJ.	Objectives
6.1	Continue to expand the existing GIS database and its capacities to better serve the staff and residents.
G7	**Main Street Revitalization Design Phase**
OBJ.	Objectives
7.1	Continue the design phase of the Main Street Revitalization project funded by the Rhode Island Infrastructure Bank.
G8	**Electronic Permitting System Implementation**
OBJ.	Objectives
8.1	Using the OpenGov platform, implement the State-mandated electronic permitting system for Zoning Board and Development and Subdivision Review applications.
G9	**Document Management System Expansion**
OBJ.	Objectives
9.1	Continue to expand the Planning Department's document management system.
G10	**Municipal Climate Vulnerability Assessment & Resilience Action Plan**
OBJ.	Objectives
10.1	Complete a comprehensive Municipal Climate Vulnerability Assessment that identifies and prioritizes the Town's most at-risk infrastructure, natural systems, and community assets. Based on its findings, deliver a Climate Resilience Action Plan with prioritized short- and long-term adaptation strategies, cost estimates, and potential funding sources for consideration.

14610		Planning Department	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14610	00002	Staff Pay	$263,389	$358,585	$358,585	$368,251	2.7%
14610	00008	Overtime	$0	$0	$0	$7,000	0.0%
14610		**Subtotal Wages**	**$263,389**	**$358,585**	**$358,585**	**$375,251**	**4.6%**
14610	522250	FICA	$19,815	$27,435	$27,435	$28,710	4.6%
14610	522300	Municipal Employees Retirement	$12,909	$18,575	$18,575	$20,145	8.5%
14610	522301	TIAA Cref	$2,922	$3,890	$3,890	$4,000	2.8%
14610	522818	Health Insur-Active Employees	$33,737	$46,620	$46,620	$40,200	-13.8%
14610	522820	Health Insurance - Retiree	$2,949	$3,204	$3,204	$3,375	5.3%
14610	522822	Dental Insur-Active Employees	$523	$835	$835	$1,250	49.7%
14610	522840	Insurance Buy-back	$1,000	$1,000	$1,000	$2,000	100.0%
14610	522850	Life Insurance	$721	$817	$817	$1,170	43.2%
14610	522860	Clothing Maintenance Allowance	$900	$900	$900	$0	-100.0%
14610	540038	Uniforms & Other Clothing	$0	$0	$0	$900	0.0%
14610		**Subtotal Benefits**	**$75,476**	**$103,276**	**$103,276**	**$101,750**	**-1.5%**
14610	00027	Advertising	-$51	$1,000	$1,290	$1,000	0.0%
14610	00053	Continuing Education	$1,500	$6,000	$6,000	$5,500	-8.3%
14610	00115	Membership Dues	$1,468	$1,450	$1,450	$1,700	17.2%
14610	00130	AP Revenue Service	-$625	$0	$0	$0	0.0%
14610	00131	PRINTING	$0	$1,100	$1,100	$1,100	0.0%
14610	00133	Professional Services	$8,269	$40,000	$41,831	$15,000	-62.5%
14610		**Subtotal Services**	**$10,561**	**$49,550**	**$51,671**	**$24,300**	**-51.0%**
14610	00256	Office Supplies	$238	$500	$512	$500	0.0%
14610		**Subtotal Materials/Supplies**	**$238**	**$500**	**$512**	**$500**	**0.0%**
14610	00350	New Equipment	$0	$500	$500	$500	0.0%
14610	590999	Subtotal Transfer To Other Funds	$30,000	$0	$0	$0	0.0%
		Total Planning Department	**$379,665**	**$512,411**	**$514,543**	**$502,301**	**-2.0%**

Planning Department	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**3**	**4**	**4**	**4**	**0.00**
Salaries	$263,389	$358,585	$358,585	$375,251	$16,666
Benefits	75,476	103,276	103,276	101,750	(1,526)
Subtotal Personnel Expenditures*	**$338,865**	**$461,861**	**$461,861**	**$477,001**	**$15,140**
Services	$10,561	$49,550	$51,671	$24,300	($25,250)
Commodities	238	1,000	1,012	1,000	0
Capital Outlay	30,000	0	0	0	0
Subtotal Operating Expenditures	**$40,800**	**$50,550**	**$52,682**	**$25,300**	**($25,250)**
Total Expenditures	**$379,665**	**$512,411**	**$514,543**	**$502,301**	**($10,110)**

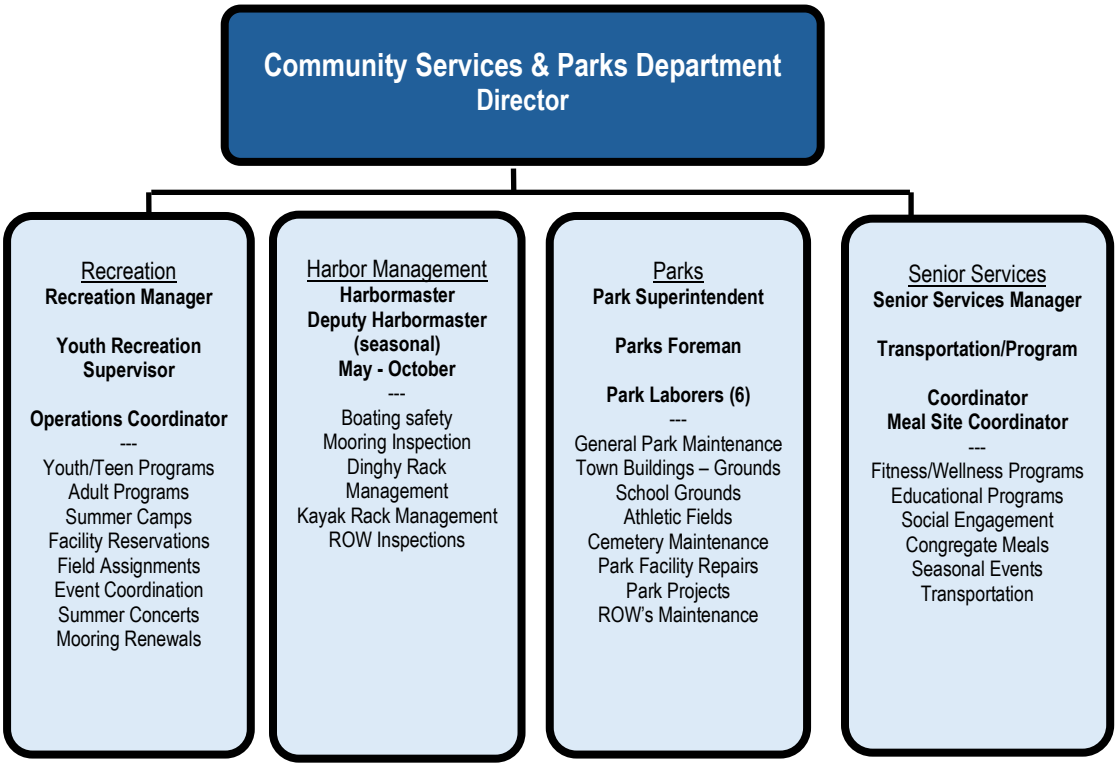
**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Planning Department. Some roles may be allocated across additional accounts.*


Planning Department
Budget Trends
Fiscal Years
$600,000
$500,000
$400,000
$300,000
$200,000
$100,000
$0
2025
2026
2026-2027
Capital Outlay
Commodities
Services
Benefits
Salaries

Please note, this section incorporates multiple accounts, each of which fall under the purview of the Community Services Department, and include the following:

Acct Number	Acct Description
4510	Recreation
4520	Parks
4810	Social Services (Senior Services)
5025	Community Parks

Organizational Chart



The Community Services Department provides effective and professional management and coordination of the following divisions: Recreation, Harbor Management, Senior Services and Parks.

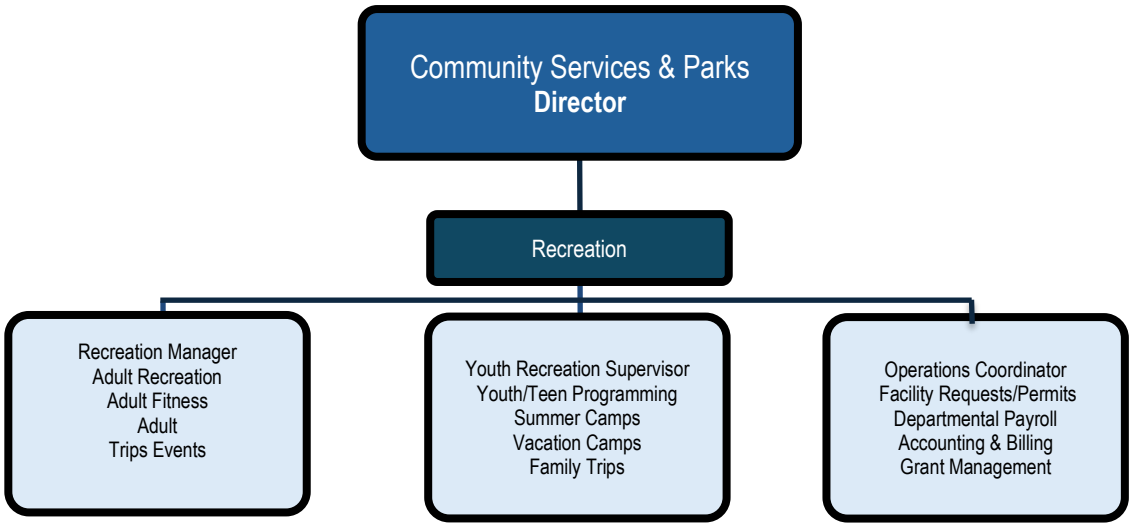
The Department is committed to enhance the quality of life by providing safe, well-maintained parks and public places; a diverse offering of programs and services promoting health and wellness, safety of boating on public waters, preserving open space and historic resources; caring for people; strengthening the bonds of community; and creating opportunities for renewal, growth, and enrichment.

FY 2026-2027 Seven Goals & Objectives – Senior Services, Parks & Programs

G1	Activate the Expanded Swift Community Center
OBJ.	Objectives
1.1	Transition from construction and planning to full activation of the expanded Swift Community Center, maximizing the facility's multi-use potential through expanded Learn365RI programming, senior wellness initiatives, and community programming partnerships. Ensure the facility's critical infrastructure — including recently replaced mechanical systems — supports reliable year-round operations and its designation as an EMA emergency shelter.
G2	**Scale and Sustain Youth and Teen Programming**
OBJ.	Objectives
2.1	Build on programming foundations established in FY26 by expanding enrollment capacity in middle and high school-focused offerings such as the Teen Center relaunch, introducing new outdoor adventure and leadership development tracks, and establishing baseline participation metrics to guide future program investment and staffing decisions.
G3	**Open Scalloptown Park Dog Park and Complete Phase I Amenities**
OBJ.	Objectives
3.1	Complete the full buildout and opening of the Scalloptown Park dog park, including all grant-funded amenities such as the ADA solar composting restroom, BigBelly trash compactors, dog waste stations, historical signage, and park play equipment. Establish an ongoing maintenance and monitoring plan consistent with the park's sustainable design vision and regulatory requirements.
G4	**Deepen the Senior Wellness Continuum**
OBJ.	Objectives
4.1	Evolve the Senior Wellness Initiative beyond program launch by expanding evidence-based health and fitness offerings, growing congregate meal participation, and strengthening transportation and outreach to underserved senior populations. Explore partnerships with healthcare and social service organizations to integrate preventative health screening and social connection programming into a comprehensive senior wellness continuum.

G5	Leverage MaintainX Data for Predictive Asset Management
OBJ.	Objectives
5.1	Advance beyond system integration and workflow standardization by utilizing MaintainX performance data and analytics to drive predictive maintenance scheduling, identify patterns in recurring infrastructure issues, and directly inform future CIP requests and equipment replacement planning. Develop a formal annual reporting framework that quantifies maintenance efficiencies and supports long-term capital decision-making.
G6	**Pursue Targeted External Grant Funding Aligned with Capital Priorities**
OBJ.	Objectives
6.1	Expand grant-seeking efforts through a proactive, pipeline-based approach that aligns funding opportunities with the department's prioritized CIP projects, including athletic field improvements, waterfront enhancements, and facility upgrades. Build on prior grant successes by cultivating relationships with state, federal, and private funders and developing a grant calendar to ensure timely, competitive applications.
G7	**Restructure Adult and Senior Services for a Unified Community Recreation Model**
OBJ.	Objectives
7.1	Implement a departmental reorganization that merges Adult Recreation and Senior Services under unified management, creating a cohesive continuum of programming for adults of all ages served through the Swift Community Center and Frenchtown Recreation Center. Add dedicated full-time programming staff to support expanded service delivery, reduce operational silos, and ensure consistent program quality across both facilities. This restructuring positions the department to deliver integrated, age-inclusive programming that reflects best practices in modern community recreation and lays the organizational foundation for potential future expansion into a third full-service community recreation facility.
7.2	Conduct preliminary feasibility and programming analysis for the potential conversion of Eldredge Elementary School into a fully functional Community Recreation Center, identifying space needs, staffing implications, programming opportunities, and capital requirements that would support a phased transition aligned with the town's long-range facilities planning.

Organizational Chart



Mission Statement

The Recreation Division will improve the quality of life in East Greenwich by offering a diverse system of recreation and park facilities, programs, and services. The objective of the Department is to provide a well-rounded and balanced leisure services programming for all segments of the community by striving to attain the following objectives:

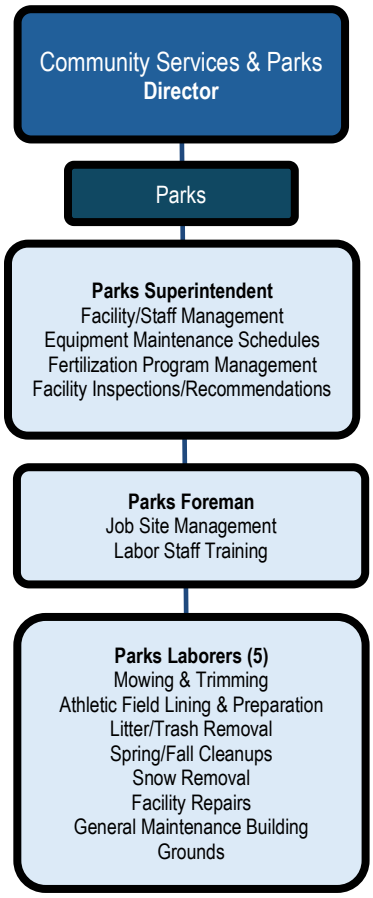
- Promote health and wellness through programs that encourage active lifestyles
- Connect all citizens to the community through increased cultural unity by offering programs and facilities that encourage inclusion and participation
- Promote life-long learning through recreational and cultural programs
- Facilitate community problem solving
- Strengthen community image and sense of place
- Maintain a high level of customer service to all patrons

Functions

The Recreation Department is responsible for the organization and administration of all Town-sponsored recreation activities and facilities. The Department serves a variety of functions, including, but not limited to, the following.

- Oversee administration and management of the Recreation Division for year-round public recreation and enrichment programs and facilities for all ages
- Recruit and hire part time and seasonal employees for athletics, day camp, and community wide programs
- Utilize recreation management software for program and facility tracking, registration, and rentals
- Develop new programming to meet the needs of the community
- Perform ongoing assessment of programming to meet the current needs of the community

Organizational Chart



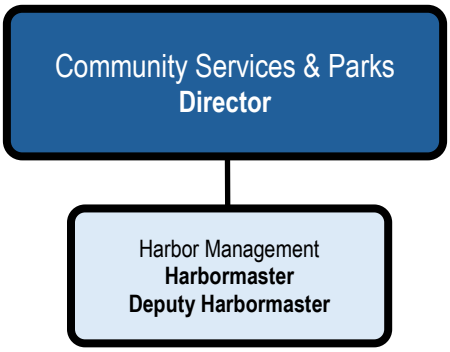
Mission Statement

The Parks division is responsible for the care and maintenance of all Town parks, municipal grounds, athletic fields, school athletic fields, indoor recreation facilities, and various public spaces.

Functions

- Provide landscaping and general maintenance for a multitude of Town amenities, including but not limited to, landscaped beds and turf, open spaces, and selected Town buildings and structures.
- Plants, cultivates, trims, waters, and sprays ornamental plants, shrubs, hedges, trees, and flowers
- Mows, trims, fertilizes, and renovates grass and lawn areas
- Provide prompt, courteous, and effective service, emphasizing problem solving, inclusivity, and creativity.
- Performs general maintenance work on buildings, structures, and playground equipment in parks and landscaped areas
- Maintain and develop the network of municipal nature trails
- Carry out planned capital improvement projects that are identified annually in the Town's Capital Improvement Program

Organizational Chart



Mission Statement

The Harbor Management educates recreational boaters about the rules and regulations governing the use of Town waters in order to promote public safety and enjoyment. The Harbormaster also manages the Town's mooring fields, dinghy and kayak racks.

Functions

Principal functions include, but are not limited to:

- Educate recreational boaters about the rules & regulations governing the use of Town waters
- Provide for the safety of the boating public on the waters located in East Greenwich, through education and enforcement of State and local boating safety laws
- Assist Federal, State, and local government agencies on matters pertaining to the Town's waterways
- Manage the Town's mooring fields
- Perform boating safety checks
- Issue warnings for various boating violations, and in serious cases, issues citations

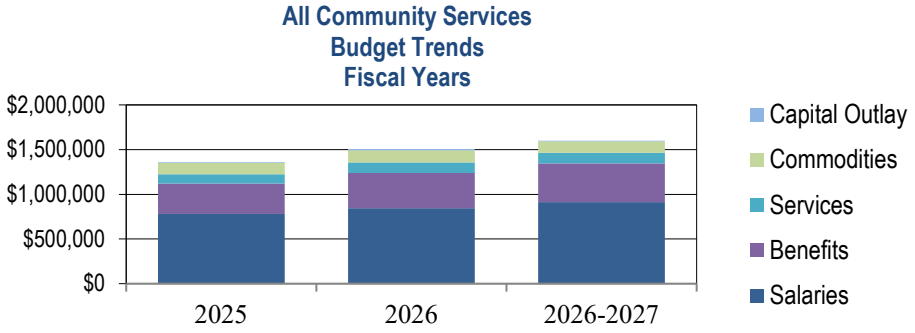
FY2026-2027 All Community Services Programs

	Total All Community Services Program	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14510	Recreation	$54,777	$70,162	$71,370	$72,040	2.7%
15025	Community Parks	$1,099,172	$1,218,386	$1,218,402	$1,316,762	8.1%
14520	Parks & Grounds	$205,351	$217,865	$230,253	$212,690	-2.4%
14810	Senior & Human Services	$340,548	$349,039	$359,500	$381,577	9.3%
	Total Parks & Recreation Program	**$1,699,849**	**$1,855,452**	**$1,879,525**	**$1,983,069**	**6.9%**

Total Community Services & Parks	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**15**	**16**	**16**	**16**	**0.00**
Salaries	$963,510	$1,035,055	$1,042,555	$1,112,395	$77,340
Benefits	395,097	452,827	452,827	$515,274	62,447
Subtotal Personnel Expenditures*	**$1,358,607**	**$1,487,882**	**$1,495,382**	**$1,627,669**	**$139,787**
Services	$143,629	$154,070	$157,578	$154,650	$580
Commodities	189,697	199,500	210,158	$190,750	(8,750)
Capital Outlay	7,916	14,000	16,406	$10,000	(4,000)
Transfer to Other Funds	0	0	0	$0	
Subtotal Operating Expenditures	**$341,242**	**$367,570**	**$384,143**	**$355,400**	**($12,170)**
Total Expenditures	**$1,699,849**	**$1,855,452**	**$1,879,525**	**$1,983,069**	**$127,617**

*(Includes: **Recreation, Community Services, and Parks & Grounds**)*

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Community Services Department. Some roles may be allocated across additional accounts.*



FY2026-2027 Expenditure Statements

14510		Recreation	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14510	00008	Overtime	$94	$1,000	$1,000	$0	-100.0%
14510	00013	Indoor	$7,932	$10,000	$10,000	$12,500	25.0%
14510		**Subtotal Wages**	**$8,026**	**$11,000**	**$11,000**	**$12,500**	**13.6%**
14510	522250	FICA	$636	$842	$842	$1,140	35.4%
14510		**Subtotal Benefits**	**$636**	**$842**	**$842**	**$1,140**	**35.4%**
14510	00027	Advertising	$100	$100	$100	$100	0.0%
14510	00091	Harbormaster Supplies	$4,300	$4,300	$4,300	$4,300	0.0%
14510	00115	Membership Dues	$1,000	$1,250	$1,250	$1,250	0.0%
14510	00118	Recreation Program	$2,162	$7,000	$7,006	$7,000	0.0%
14510	00177	Water	$163	$170	$170	$200	17.6%
14510	00222	Copy Costs	$5,860	$7,000	$7,640	$7,000	0.0%
14510	00256	Office Supplies	$799	$1,200	$1,200	$1,000	-16.7%
14510	00270	Program Equipment	$2,143	$2,500	$2,788	$2,500	0.0%
14510	532004	Electricity	$3,529	$3,500	$3,500	$3,500	0.0%
14510	00403	Community Program	$14,868	$20,000	$20,190	$20,000	0.0%
14510	532008	Natural Gas	$3,206	$2,800	$2,800	$2,800	0.0%
14510		**Subtotal Services**	**$38,129**	**$49,820**	**$50,943**	**$49,650**	**-0.3%**
14510	00210	Building Maintenance	$5,288	$5,000	$5,085	$5,000	0.0%
14510	00244	Gasoline	$2,103	$2,000	$2,000	$2,000	0.0%
14510	00248	Janitorial Materials & Supp	$595	$1,500	$1,500	$1,750	16.7%
14510		**Subtotal Commodities**	**$7,986**	**$8,500**	**$8,585**	**$8,750**	**2.9%**
14510		**Total Recreation**	**$54,777**	**$70,162**	**$71,370**	**$72,040**	**2.7%**

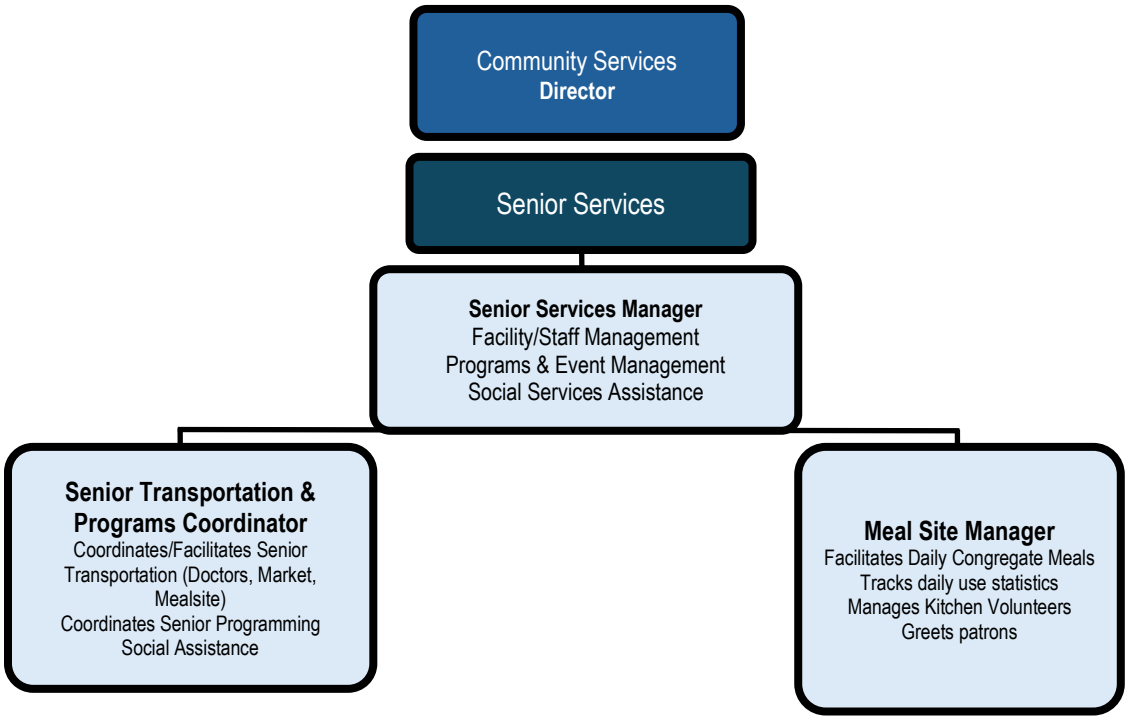
FY2026-2027 Expenditure Statements

15025		Community Services	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
15025	00002	Full-Time Employees	$747,511	$813,370	$813,370	$868,390	6.8%
15025	00008	Overtime	$167	$0	$0	$150	0.0%
15025	00004	Longevity	$11,548	$12,370	$12,370	$17,105	38.3%
15025	00012	Out of class	$73	$0	$0	$0	0.0%
15025		**Subtotal Wages**	**$759,299**	**$825,740**	**$825,740**	**$885,645**	**7.3%**
15025	522250	FICA	$56,681	$63,170	$63,170	$67,755	7.3%
15025	522300	Municipal Employees Retirement	$35,664	$41,220	$41,220	$46,795	13.5%
15025	522302	TIAA CREF	$6,992	$7,666	$7,666	$8,385	9.4%
15025	522310	LIUNA	$13,681	$13,630	$13,630	$13,630	0.0%
15025	522312	RI Public Service EE Legal	$1,729	$1,750	$1,750	$1,750	0.0%
15025	522818	Health Insur-Active Employees	$191,339	$228,120	$228,120	$252,585	10.7%
15025	522820	Health- Insur Retiree	$12,478	$14,290	$14,290	$15,550	8.8%
15025	522822	Dental Insur-Active Employees	$6,852	$8,015	$8,015	$8,545	6.6%
15025	522850	Life Insurance	$2,895	$2,735	$2,735	$4,072	48.9%
15025	522860	Clothing Allowance	$8,850	$9,300	$9,300	$8,400	-9.7%
15025	540038	Uniforms & Other Clothing	$0	$0	$0	$900	0.0%
15025		**Subtotal Benefits**	**$337,161**	**$389,896**	**$389,896**	**$428,367**	**9.9%**
15025	00210	Building Maintenance	$2,496	$2,750	$2,766	$2,750	0.0%
15025	00204	Auto Registration	$217	$0	$0	$0	0.0%
15025		**Subtotal Commodities**	**$2,713**	**$2,750**	**$2,766**	**$2,750**	**0.0%**
15025		**Total Community Services**	**$1,099,172**	**$1,218,386**	**$1,218,402**	**$1,316,762**	**8.1%**

FY2026-2027 Expenditure Statements

14520		Parks & Grounds	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14520	00008	Overtime	$13,164	$8,000	$8,000	$7,000	0.0%
14520	00003	Temporary Help	$0	$0	$0	$7,500	0.0%
14520	00012	Out of Class	$0	$1,000	$1,000	$1,000	0.0%
14520		**Subtotal Wages**	**$13,164**	**$9,000**	**$9,000**	**$15,500**	**72.2%**
14520	522250	FICA	$983	$615	$615	$1,190	93.5%
14520		**Subtotal Benefits**	**$983**	**$615**	**$615**	**$1,190**	**93.5%**
14520	00057	Contracted Services	$10,959	$7,000	$7,000	$6,000	-14.3%
14520	00073	Equipment Maintenance	$10,038	$11,000	$11,364	$11,000	0.0%
14520	00101	Leased Land	$6,478	$8,000	$8,000	$8,000	0.0%
14520	00109	Lighting Repairs	$2,441	$500	$559	$750	50.0%
14520	00115	Membership Dues	$345	$750	$750	$750	0.0%
14520	00177	Water	$20,520	$26,000	$26,970	$27,000	3.8%
14520	00194	Porta Johns	$4,408	$5,500	$6,092	$5,500	0.0%
14520	532004	Electricity	$3,556	$3,000	$3,000	$3,500	16.7%
14520	532008	Natural Gas	$8,214	$6,000	$6,000	$6,000	0.0%
14520		**Subtotal Services**	**$66,959**	**$67,750**	**$69,735**	**$68,500**	**1.1%**
14520	00202	Auto Parts	$16,078	$20,000	$24,047	$12,500	-37.5%
14520	00204	Auto Registration	$502	$0	$0	$750	0.0%
14520	00236	Fertilizer -School	$28,503	$30,000	$31,497	$30,000	0.0%
14520	00238	Field Lining	$6,989	$8,000	$8,011	$8,000	0.0%
14520	00242	Diesel Fuel	$15,547	$14,000	$14,000	$14,000	0.0%
14520	00244	Gasoline	$5,509	$8,000	$8,000	$6,500	-18.8%
14520	00248	Janitorial Supplies	$1,267	$2,000	$2,000	$1,750	-12.5%
14520	00250	Loam	$10,408	$11,500	$12,124	$12,000	4.3%
14520	00272	Park Supplies	$8,300	$9,750	$11,010	$10,000	2.6%
14520	00288	Seed & Sod	$12,342	$14,500	$14,760	$14,000	-3.4%
14520	00308	Chemicals	$1,221	$2,750	$3,046	$2,000	-27.3%
14520	00351	HS Varsity Field Repair	$5,400	$6,000	$6,000	$6,000	0.0%
14520	550012	Maintenance Rehab	$4,264	$0	$0	$0	0.0%
14520		**Subtotal Commodities**	**$116,329**	**$126,500**	**$134,497**	**$117,500**	**-7.1%**
14520	00350	New Equipment	$7,916	$14,000	$16,406	$10,000	-28.6%
14520		**Subtotal Capital Outlay**	**$7,916**	**$14,000**	**$16,406**	**$10,000**	**-28.6%**
14520		**Total Parks & Grounds**	**$205,351**	**$217,865**	**$230,253**	**$212,690**	**-2.4%**

Organizational Chart



Mission Statement

The mission of the Senior Services Division is to promote, enhance and maintain the wellbeing, dignity and independence of person age 55 and older by providing programs, services and resources to meet present and future needs.
The department ensures excellence in service delivery, advocacy, and public policy dedicated to the needs of older residents of the Town of East Greenwich, their families, and caregivers through a single, visible, and responsive department.

Functions

Senior Center Programs

The Senior Center serves as the community's single point of entry for access to and information about the various available services and activities for older adults, as well as a link to other local provider agencies, designed to support their independence, enhance their quality of life, and promote optimal aging. In addition to the social and recreational activities, Senior Services offers a daily congregate meal program, transportation services and trips, health promotion and screenings, volunteer opportunities, case management, educational programming, and information and referral services.

Senior Transportation Program

The East Greenwich Senior Transportation service, which helps seniors (55+) maintain their independence in the community and prevent social isolation, is available to any resident (55+ years) of the Town. The goal of the program is to assist seniors with the instrumental activities of daily living by providing transportation to doctor and dentist appointments, grocery stores, banks, pharmacies, and retail shops. This service is available Monday through Friday and is managed by the Transportation/ Programming Coordinator. The

Senior Services Department will continue to promote this valuable service as a way for seniors to maintain their independence and stay active in the community.

Senior Nutrition Program

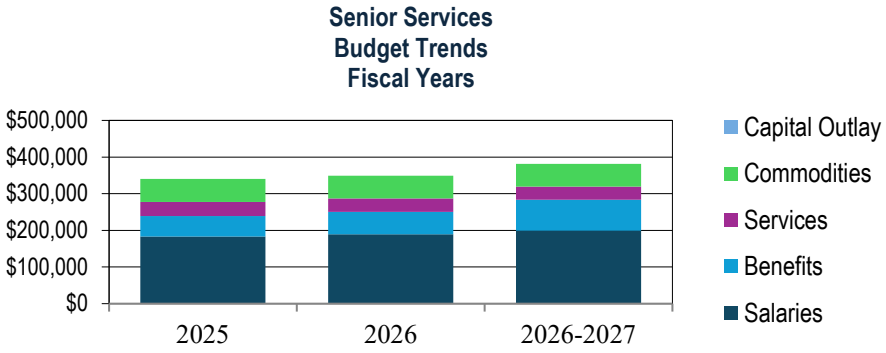
The Senior Nutrition Program provides meals daily at the Senior Center's congregate meal site. The objective of this program is to provide the Town's older persons with low cost, nutritious meals, and appropriate nutrition education. In addition to the primary health benefits of a balanced daily meal, seniors also receive the benefit of socialization with peers, as well as opportunities to take part in a variety of enrichment activities and services offered at The Center.

FY 2026-2027 Expenditure Statements

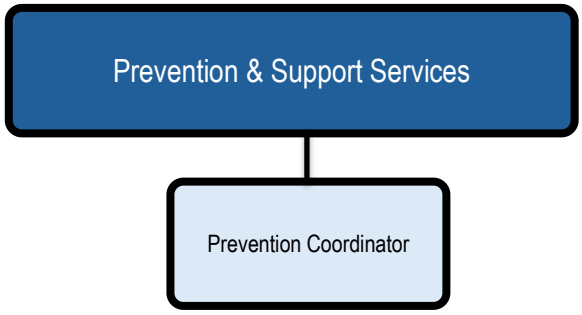
14810		Senior & Human Services	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14810	00002	Staff Pay	$164,619	$170,815	$170,815	$177,750	4.1%
14810	00008	Overtime	$39	$1,000	$1,000	$1,000	0.0%
14810	00003	Temporary Help	$18,363	$17,500	$25,000	$20,000	14.3%
14810		**Subtotal Wages**	**$183,021**	**$189,315**	**$196,815**	**$198,750**	**5.0%**
14810	522250	FICA	$13,534	$14,485	$14,485	$15,205	5.0%
14810	522300	Municipal Employees Retirement	$7,894	$8,850	$8,850	$9,725	9.9%
14810	522301	TIAA Cref	$1,776	$1,880	$1,880	$1,960	4.3%
14810	522818	Health Insur-Active Employees	$28,024	$30,390	$30,390	$51,140	68.3%
14810	522820	Health Insur-Retirees	$2,949	$3,204	$3,204	$3,375	5.3%
14810	522822	Dental Insur-Active Employees	$775	$835	$835	$1,536	84.0%
14810	522850	Life Insurance	$666	$630	$630	$936	48.6%
14810	522860	Clothing Maintenance Allowance	$700	$700	$700	$0	-100.0%
14810	540038	Uniforms & Other Clothing	$0	$500	$500	$700	40.0%
14810		**Subtotal Benefits**	**$56,317**	**$61,474**	**$61,474**	**$84,577**	**37.6%**
14810	00073	Equipment Maintenance	$9,260	$11,000	$11,400	$11,000	0.0%
14810	00115	Dues	$100	$100	$100	$100	0.0%
14810	00171	Training/Conferences	$321	$500	$500	$500	0.0%
14810	00177	Water	$520	$400	$400	$400	0.0%
14810	532004	Electricity	$22,378	$18,000	$18,000	$18,000	0.0%
14810	532008	Natural Gas	$5,961	$6,500	$6,500	$6,500	0.0%
14810		**Subtotal Services**	**$38,541**	**$36,500**	**$36,900**	**$36,500**	**0.0%**
14810	00202	Auto Parts & Supplies	$2,045	$3,750	$4,816	$4,000	6.7%
14810	00210	Building Maintenance	$20,751	$15,000	$16,010	$15,000	0.0%
14810	00244	Gasoline	$2,819	$3,500	$3,500	$3,500	0.0%
14810	00248	Janitorial Supplies	$3,770	$4,200	$4,200	$4,500	7.1%
14810	00256	Office Supplies	$1,669	$2,000	$2,000	$1,800	-10.0%
14810	00384	Newsletter	$1,630	$1,300	$1,315	$1,200	-7.7%
14810	00407	Senior Programs	$27,997	$30,000	$30,469	$30,000	0.0%
14810	00350	New Equipment	$1,987	$2,000	$2,000	$1,750	-12.5%
14810		**Subtotal Commodities**	**$62,669**	**$61,750**	**$64,311**	**$61,750**	**0.0%**
14810		**Total Senior & Human Services**	**$340,548**	**$349,039**	**$359,500**	**$381,577**	**9.3%**

Senior Services	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**5.00**	**5.00**	**5.00**	**5.00**	**0.00**
Salaries	$183,021	$189,315	$196,815	$198,750	$9,435
Benefits	56,317	61,474	61,474	84,577	23,103
Subtotal Personnel Expenditures*	**$239,338**	**$250,789**	**$258,289**	**$283,327**	**$32,538**
Services	$38,541	$36,500	$36,900	$36,500	$0
Commodities	62,669	61,750	64,311	61,750	0
Other	0	0	0	0	0
Subtotal Operating Expenditures	**$101,210**	**$98,250**	**$101,211**	**$98,250**	**$0**
Total Expenditures	**$340,548**	**$349,039**	**$359,500**	**$381,577**	**$32,538**

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Community Services Department. Some roles may be allocated across additional accounts.*



Acct Number	Acct Description
4820	Prevention & Support Services



Functions of the Coalition:

- Collaborate/network with C3 Wellbeing and other state-wide coalitions, the Bob Houghtaling Foundation, BHDDH, RIDOH, etc.
- Liaison with the Town's Juvenile Hearing Board when substance abuse issues are involved.
- Promote Coalition throughout community including schools, faith, medical, business and social organizations by supporting their events.
- Initiate new and strengthen existing relationships with local behavioral health providers.
- Become a known resource center for residents dealing with mental/behavioral health issues themselves, family members, etc.
- Participate on Gov. McKee's Overdose Task Force and participation in RI Dept. of Health (RIDOH) and BHDDH (Dept. of Behavioral Healthcare, Developmental Disabilities and Hospitals) programs and grant initiatives.
- Support local police and fire in efforts of safety events such as National Rx Take Back Day, National Red Ribbon Week, National Mental Health Awareness Week, etc.
- Provide educational substance abuse prevention and mental health forums, programs, events, and presentations to students and parents regularly and throughout the community upon request.
- Provide program and educational support and integration with School District professional staff in support of student population.
- Bi-weekly check-ins with Town Manager on community priorities and program support.
- Present periodic program updates and information on major initiatives to the Town Council.

Spectrum of Prevention



FY 2026-2027 Nine Goals & Objectives – Awareness & Community Partnership

G1	East Greenwich Prevention Coalition Awareness
OBJ.	Objectives
1.1	Continue community-wide initiatives that bring awareness of the East Greenwich Prevention Coalition's mission, by creating and implementing thoughtful and consistent messaging across all touchpoints where community members interact.
G2	**Continue Building the Coalition**
OBJ.	Objectives
2.1	Continue building the coalition advisory committee to include more community members and school administrators to help spread awareness and information on prevention programming.
G3	**Reduce Youth Substance Use Rates**
OBJ.	Objectives
3.1	Decrease the percentage of adolescents using alcohol, tobacco, marijuana and other drugs through evidence-based programs.
G4	**Build Community Awareness**
OBJ.	Objectives
4.1	Educate the public about substance abuse risks, warning signs and available resources through community forums, media campaigns and educational materials for all ages.
G5	**Strengthen Community Partnerships**
OBJ.	Objectives
5.1	Create and sustain collaborations between schools, healthcare providers, law enforcement, businesses, faith and social organizations and families to address substance abuse comprehensively.
G6	**Implement Environmental Strategies**
OBJ.	Objectives
6.1	Advocate policy changes that limit youth access to substances, such as enforcing ID verification and supporting more restrictions on vape and marijuana product marketing.

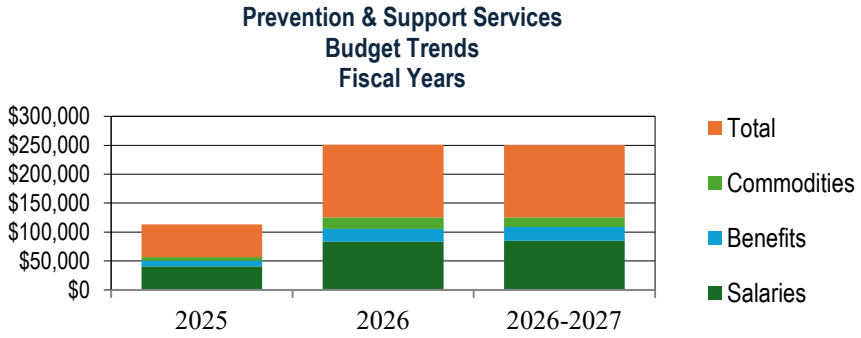
G7	Enhance Protective Factors
OBJ.	Objectives
7.1	Strengthen elements that buffer against substance abuse such as positive youth development programs including speaker presentations, coaching/instructor/administration trainings, mentoring and family support networks.
G8	**Reduce Stigma**
OBJ.	Objectives
8.1	Promote understanding of substance use disorders as health conditions that require compassionate treatment and support rather than moral failings.
G9	**Secure Sustainable Funding**
OBJ.	Objectives
9.1	Pursue grants, partnerships, and diverse revenue streams to ensure coalition stability and long-term impact.

FY 2026-2027 Expenditure Statements

14820		Prevention & Support Services	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14820	511001	Staff Pay	$40,624	$83,520	$83,520	$85,200	2.0%
14820		**Subtotal Services**	**$40,624**	**$83,520**	**$83,520**	**$85,200**	**2.0%**
14820	522250	FICA	$3,105	$6,390	$6,390	$6,520	2.0%
14820	522300	Municipal Employees Retirement	$1,991	$4,326	$4,326	$4,660	7.7%
14820	522301	TIAA Cref	$406	$835	$835	$855	2.4%
14820	522818	Health Insur-Active Employees	$4,647	$10,130	$10,130	$11,060	9.2%
14820	522822	Dental Insur-Active Employees	$136	$295	$295	$310	5.1%
14820	522850	Life Insurance	$78	$126	$126	$187	48.4%
14820		**Subtotal Services**	**$10,363**	**$22,102**	**$22,102**	**$23,592**	**6.7%**
14820	00027	Advertising	$128	$500	$0	$0	-100.0%
14820	00090	Travel/Mileage	$1,244	$500	$500	$200	0.0%
14820	00115	Membership Dues	$1,225	$1,200	$1,200	$1,400	16.7%
14820	00131	Printing	$1,090	$2,000	$2,055	$500	-75.0%
14820	00171	Training/Conferences	$0	$6,000	$6,000	$6,000	0.0%
14820	00256	Office Supplies	$156	$800	$952	$1,200	50.0%
14820	00403	Comm Prog	$1,151	$8,000	$8,000	$7,000	-12.5%
14820	530111	Professional Services	$600	$750	$750	$0	0.0%
14820		**Subtotal Commodities**	**$5,594**	**$19,750**	**$19,457**	**$16,300**	**-17.5%**
14820		**Total Substance Abuse/Mental Health**	**$56,581**	**$125,372**	**$125,079**	**$125,092**	**-0.2%**

Prevention & Support Services	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**1.00**	**1.00**	**1.00**	**1.50**	**.5**
Salaries	$40,624	$83,520	$83,520	$85,200	**$1,680**
Benefits	10,363	22,102	22,102	23,592	**$1,490**
Subtotal Personnel Expenditures*	**$50,987**	**$105,622**	**$105,622**	**$108,792**	**$3,170**
Commodities	5,594	19,750	19,457	16,300	**($3,450)**
Subtotal Operating Expenditures	**$5,594**	**$19,750**	**$19,457**	**$16,300**	**($3,450)**
Total Expenditures	**$56,581**	**$125,372**	**$125,079**	**$125,092**	**($280)**

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Town Manager office. Some roles may be allocated across additional accounts.*



TAB

6

POLICE DEPARTMENT

Municipal Budget Program

Fiscal Year 2026–2027

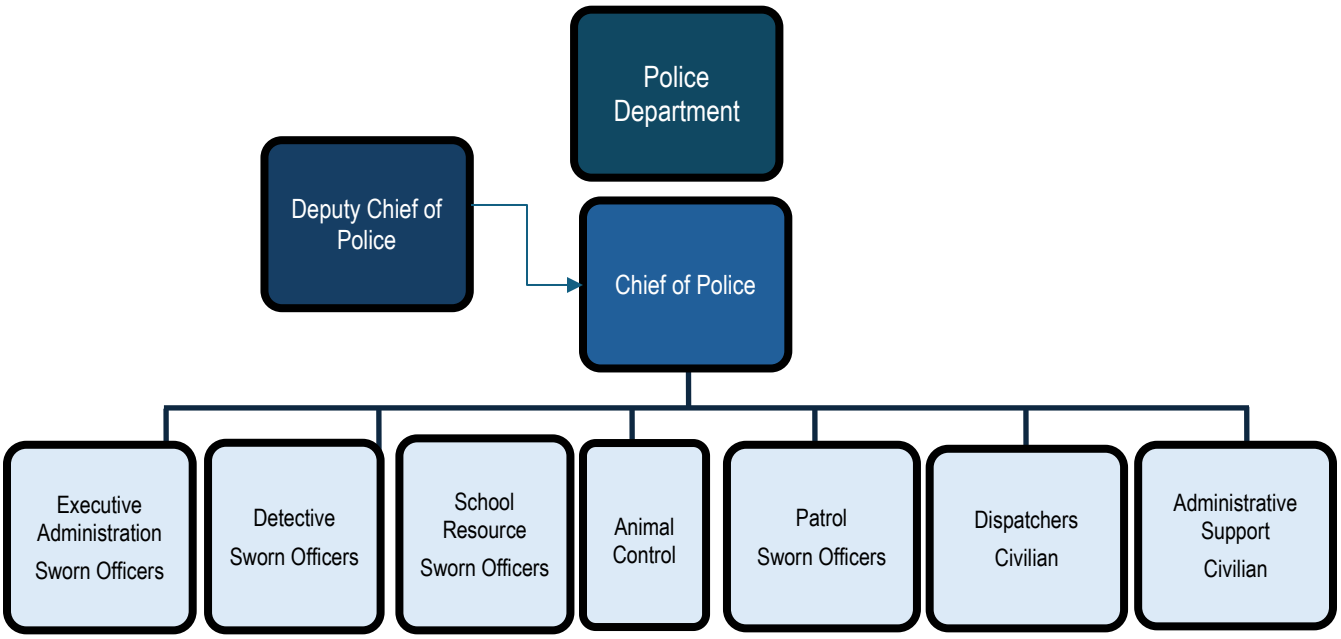
CONTENTS

Police Department..... 6-1

FISCAL YEAR 2026-2027 PROPOSED
MUNICIPAL BUDGET PROGRAM
TOWN OF EAST GREENWICH, RHODE ISLAND

Acct Number	Acct Description
4320	Police Department

Organizational Chart



Mission Statement

The East Greenwich Police Department is a full service department that prides itself on exceptional service to the community. Officers of the East Greenwich Police Department conduct their professional responsibilities in a disciplined manner pledging to uphold the laws of the Nation, State, Town Code, and Rules and Regulations of the East Greenwich Police Department. The Department is committed to delivering the highest level of police professionalism to the Citizens of East Greenwich in a sensitive and efficient manner within the rule of law which guarantees individual rights to all our citizens.

Functions

Principal functions of the Police Department include, but are not limited to:

- Identify, report, and remove a variety of public safety hazards and ensure citizen safety at every opportunity
- Investigate and prosecute all known criminal offenses
- Provide aid and counseling for a wide range of services from simple street directions to referrals of services of other agencies not provided by police
- Address traffic safety issues in the community:
    - Promote traffic safety initiatives through education and enforcement
    - Administer traffic detail program for road projects, etc.

- Interact cooperatively with the East Greenwich School Department, neighboring police departments, the RI State Police, multiple State and Federal agencies, and advocacy groups to form partnerships to keep East Greenwich a safe community
- Work in unison with Town Departments and multiple agencies on community emergency preparedness planning and administration; maintain state of readiness for emergency response; assist in coordinating with other Town Departments in the implementation of emergency evacuation shelters as needed
- Recruit and train police officers, and provide training and professional development to all department personnel
- Review and analyze the needs for police service and the efficiency of departmental operations; promote enhanced administrative, technical and operational police practices
- Develop and submit recommended annual operating budget and six-year capital improvement plan to the Town Manager

The Police Department also oversees the Animal Control Program which is detailed separately.

FY 2026-2027 Three Goals & Objectives – Safety, Re-Accreditation & Traffic

G1	Safety Enforcement
OBJ.	Objectives
1.1	Build upon and expand current Town, RI Department of Transportation, and The National Highway Traffic Safety Administration traffic safety enforcement initiatives provided for through NHTSA grant funding.
G2	**Re-Accreditation**
OBJ.	Objectives
2.1	Meet Statewide standards for re-accreditation in February 2027.
G3	**Traffic Issues**
OBJ.	Objectives
3.1	Continuously provide support services for current and future Town and State physical and road construction projects to alleviate traffic issues.

FY 2026-2027 Expenditure Statements

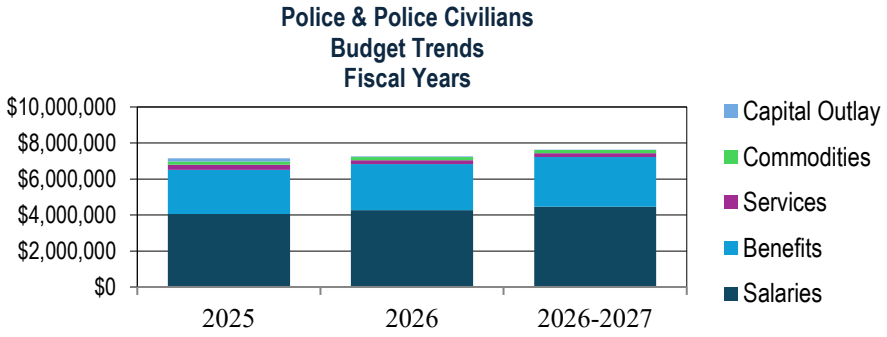
14320		Police Department	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14320	00002	Full-Time Employees	$2,668,846	$2,788,928	$2,788,928	$2,939,643	5.4%
14320	00004	Longevity	$131,741	$163,077	$163,077	$179,450	10.0%
14320	00008	Overtime	$451,966	$425,000	$425,000	$425,000	0.0%
14320	00009	Holiday Pay	$142,261	$190,000	$190,000	$175,000	-7.9%
14320	00010	Court Time	$12,163	$12,500	$12,500	$12,500	0.0%
14320	00011	Vacation Buyback	$56,719	$56,000	$56,000	$53,000	-5.4%
14320	00012	Out of Rank	$6,631	$3,500	$10,000	$3,500	0.0%
14320		**Subtotal Wages**	**$3,470,327**	**$3,639,005**	**$3,645,505**	**$3,788,093**	**4.1%**
14320	522250	FICA	$243,927	$278,390	$278,390	$289,790	4.1%
14320	522304	Police Retirement	$918,547	$856,465	$856,465	$888,200	3.7%
14320	522818	Health Insur-Active Employees	$485,158	$556,238	$556,238	$651,840	17.2%
14320	522820	Health Insur Retiree	$457,217	$508,715	$508,715	$509,830	0.2%
14320	522822	Dental Insur Active Employees	$15,528	$17,801	$17,801	$19,205	7.9%
14320	522824	Dental Insurance - Retiree	$9,708	$10,060	$11,490	$12,180	21.1%
14320	522840	Insurance Buyback	$6,883	$7,800	$7,800	$7,800	0.0%
14320	522850	Life Insurance	$14,929	$12,406	$12,406	$17,628	42.1%
14320	522855	Life Insurance-Retirees	$6,972	$7,105	$7,920	$7,920	11.5%
14320	522860	Clothing Maintenance Allowance	$30,101	$34,000	$34,000	$34,000	0.0%
14320		**Subtotal Benefits**	**$2,188,970**	**$2,288,980**	**$2,291,225**	**$2,438,393**	**6.5%**
14320	00027	Advertising	$75	$250	$250	$250	0.0%
14320	00028	Non Reimbursed Detail	$5,700	$8,000	$8,000	$7,500	-6.3%
14320	00053	Contining Education	$76,687	$20,000	$30,000	$30,000	50.0%
14320	00063	Dog Officer Expense	$2,208	$3,000	$3,000	$3,000	0.0%
14320	00073	Equipment Maintenance	$42,786	$38,000	$40,000	$40,000	5.3%
14320	00097	Lab Testing	$4,320	$4,700	$4,700	$4,700	0.0%
14320	00115	Membership Dues	$3,271	$3,296	$3,296	$3,316	0.6%
14320	00133	Professional Services	-$4,417	$0	$4,417	$0	0.0%
14320	00149	School Expenses	$926	$4,000	$4,000	$2,500	-37.5%
14320	00169	Training Special	$290	$500	$500	$500	0.0%
14320	00177	Water	$1,554	$1,500	$1,500	$1,500	0.0%
14320	532004	Electricity	$98,126	$75,000	$75,000	$75,000	0.0%
14320	532008	Natural Gas	$16,202	$13,000	$13,000	$13,000	0.0%
14320	540038	Uniforms	$42,586	$42,750	$45,000	$37,750	-11.7%
14320		**Subtotal Services**	**$290,315**	**$213,996**	**$232,663**	**$219,016**	**2.3%**

14320		Police Department	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14320	00200	Ammunition & Equipment	$3,902	$5,000	$5,000	$5,000	0.0%
14320	00202	Auto Parts	$43,706	$45,000	$46,000	$45,000	0.0%
14320	00206	BCI Supplies	$2,721	$4,000	$3,500	$4,000	0.0%
14320	00210	Building Maintenance	$29,120	$18,000	$25,000	$18,000	0.0%
14320	00244	Gasoline	$55,906	$67,000	$67,000	$65,000	-3.0%
14320	00248	Janitorial Supplies	$26,556	$33,500	$33,500	$33,500	0.0%
14320	00256	Office Supplies	$5,094	$5,000	$5,500	$5,000	0.0%
14320	00268	Prisoner Meals	$70	$75	$125	$150	100.0%
14320	00274	Reference Materials	$2,078	$2,500	$2,500	$2,500	0.0%
14320	00275	Professional Development	$2,335	$1,000	$1,500	$1,500	50.0%
14320	00306	Uniform Replacement	$573	$500	$250	$500	0.0%
14320	00312	Community Policing	$587	$1,500	$1,000	$1,500	0.0%
14320	00375	Postage	$1,042	$700	$700	$700	0.0%
14320		**Subtotal Commodities**	**$173,690**	**$183,775**	**$191,575**	**$182,350**	**-0.8%**
14320	00350	New Equipment	$7,125	$19,000	$19,000	$15,000	-21.1%
14320	00380	Tactical Response	$2,293	$5,000	$1,500	$2,500	-50.0%
14320		**Subtotal**	**$9,418**	**$24,000**	**$20,500**	**$17,500**	**-27.1%**
14320		Subtotal Transfer to Other Funds	$170,000	$0	$0	$0	0.0%
14320		**Total Police Department**	**$6,302,719**	**$6,349,756**	**$6,381,468**	**$6,645,352**	**4.7%**

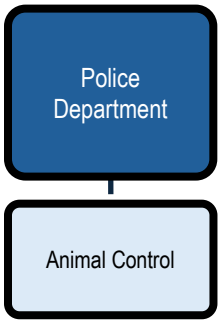
14320		Police-CIVILIANS Department	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14320	00002	Staff Pay	$401,963	$445,204	$445,204	$486,120	9.2%
14320	00003	Temporary	$23,370	$31,000	$31,000	$25,000	-19.4%
14320	00004	Longevity	$20,199	$20,662	$20,662	$19,380	-6.2%
14320	00008	Overtime	$103,400	$90,000	$90,000	$95,000	5.6%
14320	00009	Holiday Pay	$38,457	$35,480	$35,480	$44,000	24.0%
14320		**Subtotal Wages**	**$587,389**	**$622,346**	**$622,346**	**$669,500**	**7.6%**
14320	522250	FICA	$44,270	$47,610	$47,610	$51,220	7.6%
14320	522300	Municipal Employees Retirement	$20,318	$25,970	$25,970	$29,935	15.3%
14320	522302	Retire-Defined Contribution	$4,028	$4,885	$4,885	$5,327	9.0%
14320	522818	Health Insur-Active Employees	$159,477	$168,300	$168,300	$203,385	20.8%
14320	522820	Health Insurance - Retiree	$11,325	$12,092	$12,092	$12,725	5.2%
14320	522822	Dental Insur-Active Employees	$5,940	$6,525	$6,525	$6,916	6.0%
14320	522840	Insurance Buyback	$1,000	$1,000	$1,000	$1,000	0.0%
14320	522850	Life Insurance	$2,113	$2,012	$2,012	$2,995	48.9%
14320	522855	Life Insurance - Retirees	$86	$94	$94	$117	24.5%
14320	522860	Clothing Maintenance	$6,715	$6,715	$6,715	$6,715	0.0%
14320		**Subtotal Benefits**	**$255,271**	**$275,203**	**$275,203**	**$320,335**	**16.4%**
14320		**Total Police CIVILIANS Department**	**$842,661**	**$897,549**	**$897,549**	**$989,835**	**10.3%**

Police & Police Civilians	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**42.0**	**42.0**	**42.0**	**42.0**	**0.0**
Salaries	$4,057,716	$4,261,351	$4,267,851	$4,457,593	$196,242
Benefits	2,444,241	2,564,183	2,566,428	2,758,728	194,545
Subtotal Personnel Expenditures*	**$6,501,958**	**$6,825,534**	**$6,834,279**	**$7,216,321**	**$390,787**
Services	$290,315	$213,996	$232,663	$219,016	$5,020
Commodities	173,690	183,775	191,575	182,350	(1,425)
Capital Outlay	179,418	24,000	20,500	17,500	(6,500)
Subtotal Operating Expenditures	**$643,422**	**$421,771**	**$444,738**	**$418,866**	**($2,905)**
Total Expenditures	**$7,145,379**	**$7,247,305**	**$7,279,017**	**$7,635,187**	**$387,882**

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Police Department. Some roles may be allocated across additional accounts.*


Police & Police Civilians
Budget Trends
Fiscal Years
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
2025
2026
2026-2027
Capital Outlay
Commodities
Services
Benefits
Salaries

Organizational Chart



Mission Statement

The mission of the Animal Control program, under the direction of the Police Department, is to enforce all animal related Town Ordinances and State laws, provide humane education to the general public in regard to the proper treatment and care of animals, and to help ensure that all animals within the Town's jurisdiction are treated humanely.

Functions

Principal functions of the Animal Control program, include, but are not limited to the following.

Animal Control Officers

- Enforce animal related Town Ordinances and State Laws
- Investigate all animal-related complaints
- Issuance of citations
- Transport to the Shelter all animals found roaming at large
- Disposal of animals that are destroyed or injured on the Town's roadways
- Educate the public on dog bite prevention, rabies, spaying/neutering, dog fighting/animal cruelty, and responsible ownership

TAB

7

PUBLIC WORKS

Municipal Budget Program

Fiscal Year 2026–2027

CONTENTS

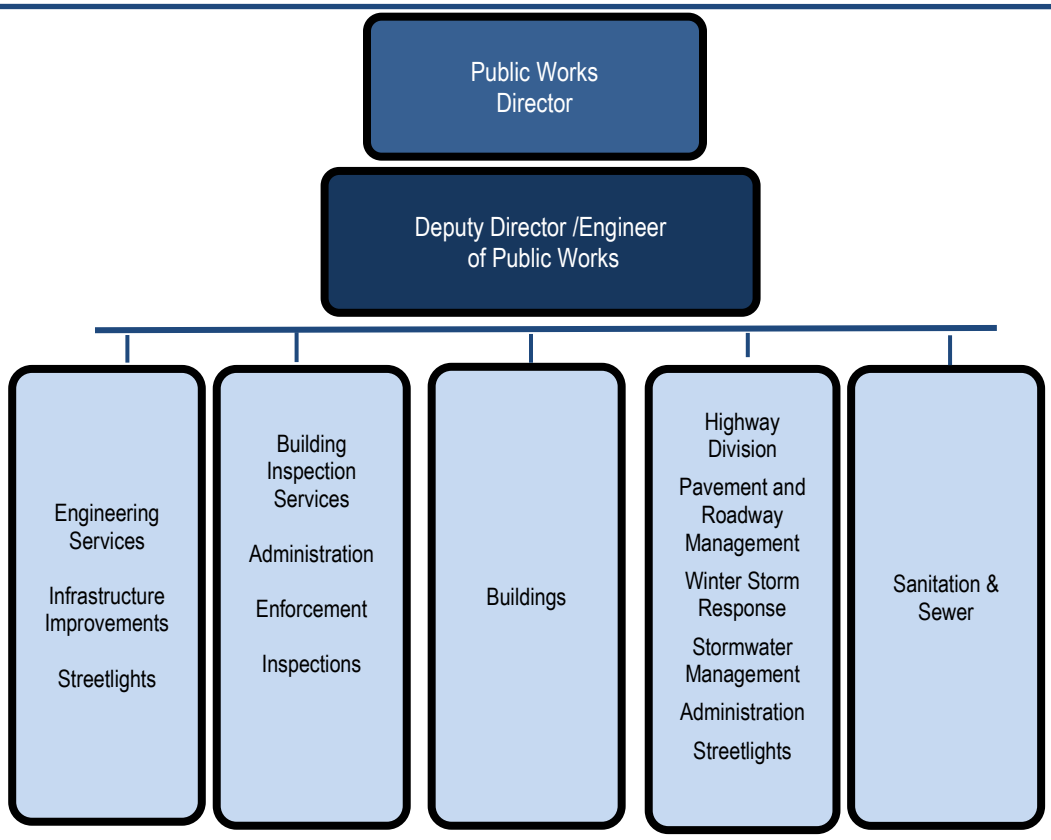
Department of Public Works & Wastewater Division 7-1

FISCAL YEAR 2026-2027 PROPOSED
MUNICIPAL BUDGET PROGRAM
TOWN OF EAST GREENWICH, RHODE ISLAND

Please note, this section incorporates multiple accounts, each of which fall under the purview of Public Works, and include the following:

Acct Number	Acct Description
4451	Department of Public Works
0700	Wastewater Enterprise

Organizational Chart



Mission Statement

The mission of the Department of Public Works is to maintain and improve Town facilities and infrastructure through cost effective management and forward-thinking asset prioritization. The Department strives to provide high quality services to the residents of East Greenwich and local businesses. Operations include engineering; streets and highway maintenances; public building maintenance, building inspection services; zoning regulation inspection; tree programs; street lighting; storm water management; and wastewater collection and treatment.

Engineering Division

The Engineering Department provides oversight to public infrastructure essential to the safety, health, mobility and quality of life for citizens, businesses and visitors in our community. Duties includes, but are not limited to:

- Engineering services, drafting, and surveying.

- Municipal building support services
- Town right-of-way (ROW) permitting and enforcement
- Preparation of Departmental bid specifications and procurement services
- Coordination with State of RI DOT projects within the Town
- Municipal bridge management program
- Municipal dam management program
- Municipal building support services
- Review and inspection of private land-development projects

Building Inspector

Building Inspection Services is to provide information and guidance to residents, realtors, contractors, and attorneys to assist in the navigation of the Town's Building Codes, compliance inspections for R.I. State Minimum Housing and Occupancy standards, and Zoning Ordinance. Duties include, but are not limited to:

Building Inspector

- Reviews all construction plans and drawings for code compliance
- Issues building and required related permits
- Performs multi-part, on site, code compliance construction inspections
- Issues Certificates of Use and Occupancy for all new and/or renovated structures
- Performs annual victualing, liquor and other licensing inspections
- Works closely with the Planning Department on proposed building construction projects

Housing Official

- Performs inspections for R.I. State Minimum Housing and Occupancy Standards
- Work closely with East Greenwich Housing Authority, when requested

Tree Program

The Department is responsible for the oversight and overall care of the trees located within municipal right-of-way's and on Town property. Duties include, but are not limited to:

- Perform emergency tree removal/pruning on an as needed basis
- Perform inspections in response to complaints to determine if tree removal/pruning is warranted
- Review Tree Permit applications for removals and/or pruning of Town trees by third parties
- Coordinate and oversee overhead utility pruning program
- Oversee Town tree planting activities
- Oversee tree pruning activities by Highway Division staff

STREETLIGHTS

The Department is responsible for overseeing the Town's street lighting program, which includes streetlights on all town roads, municipal parking lots, and lanterns along Main Street, Kings Street and Water Street. Duties include, but are not limited to:

- Maintain and repair streetlights
- Review feasibility of third-party lighting contractor for street light maintenance
- Coordinate the repair of ornamental lighting throughout town and municipal parking lot lighting by the Highway Division on an as needed basis

STREETS AND HIGHWAY

The mission of the Department of Public Works Highway Division is to provide many functions and services relating to streets, highways, sidewalks, bridges, watercourses and storm drains. The department performs construction, snow removal, maintenance, repairs and operations of public buildings and grounds. The highway division also maintains the town's fleet which includes but not limited to police, fire, highway, and parks & grounds vehicles.

Functions

The Highway Division's duties include, but are not limited to:

- Municipal pavement management
- Municipal stormwater management
- Municipal winter storm response, including the sanding/salting and plowing of Town streets and municipal parking lots, and clearing of designated municipal sidewalks
- Municipal roadway pothole repair and maintenance
- Municipal street sweeping
- Municipal right-of-way (ROW) tree and roadside vegetation maintenance
- Minor striping of municipal roads and municipal parking lots
- Municipal traffic control and street identifier signs
- Municipal bridge and landfill inspections and maintenance
- Town vehicle fleet maintenance
- Town vehicle fuel supply operations
- Assist other Town departments with support services for small projects and/or where third-party subcontractor work is not warranted

FY2026-2027 Seven Goals & Objectives – Improvement, Roads & Fuel Upgrades

G1	Continue Road Improvement Program
OBJ.	**Objectives**
1.1	Approximately 5.25 miles of repairs and treatment.

G2	Remove Underground Fuel Tank at Highway Facility
OBJ.	**Objectives**
2.1	Remove and properly dispose of underground fuel storage tank at the Highway Facility in compliance with environmental regulations.

G3	Highway Facility Upgrades
OBJ.	**Objectives**
3.1	Develop bid specifications and start construction for planned upgrades to the Highway Facility.

G4	Main Street Rehabilitation Project
	OBJ.	**Objectives**
	4.1	Complete design and construction for the Main Street Rehabilitation Project.

G5	Waste Water Treatment Facility – UV System Upgrade
	OBJ.	**Objectives**
	5.1	Complete design and develop bid specifications for the UV System Upgrade at the Wastewater Treatment Facility.

G6	Waste Water Treatment Facility – I/I Project
	OBJ.	**Objectives**
	6.1	Complete construction for the Inflow and Infiltration (I/I) Project at the Wastewater Treatment Facility.

G7	Waste Water Treatment Facility – Repairs
	OBJ.	**Objectives**
	7.1	Secure design and bid specifications for necessary repairs to the Wastewater Treatment Facility.

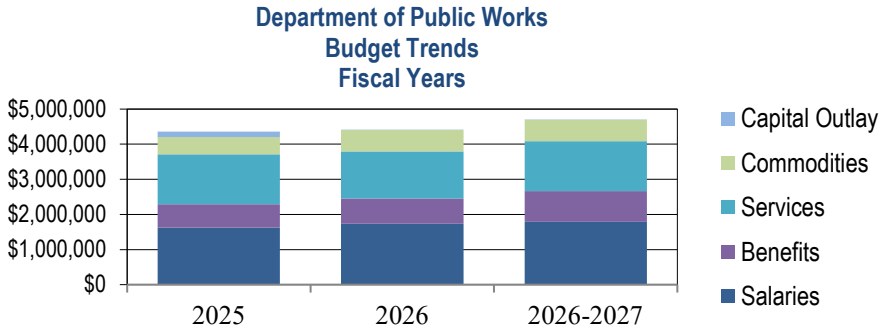
FY 2026-2027 Expenditure Statements

14451		Department of Public Works	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14451	00002	Full-Time Employees	$1,420,917	$1,555,250	$1,555,250	$1,621,020	4.2%
14451	00003	Temporary	$39,538	$25,000	$25,000	$20,000	-20.0%
14451	00004	Longevity	$31,695	$29,760	$29,760	$23,650	-20.5%
14451	00008	Overtime	$128,881	$120,000	$120,000	$120,000	0.0%
14451		**Subtotal Wages**	**$1,621,031**	**$1,730,010**	**$1,730,010**	**$1,784,670**	**3.2%**
14451	522250	FICA	$123,751	$132,350	$132,350	$136,550	3.2%
14451	522300	Municipal Employees Retirement	$67,115	$78,530	$78,530	$87,340	11.2%
14451	522301	TIAA CREF	$12,854	$14,544	$14,544	$15,625	7.4%
14451	522310	LIUNA	$26,013	$29,203	$29,203	$31,150	6.7%
14451	522312	RI Public Service Trust Fund	$3,399	$3,745	$3,745	$4,000	6.8%
14451	522818	Health Insur-Active Employees	$301,156	$334,828	$334,828	$439,800	31.4%
14451	522820	Health Ins-Retiree	$86,568	$86,760	$86,760	$120,800	39.2%
14451	522822	Dental Insur-Active Employees	$13,373	$14,785	$14,785	$15,280	3.3%
14451	522840	Health Insur-Buyback	$4,076	$6,026	$6,026	$2,900	-51.9%
14451	522850	Life Insurance	$6,146	$5,468	$5,468	$8,125	48.6%
14451	522860	Clothing Maintenance Allowance	$21,804	$20,111	$20,111	$19,200	-4.5%
14451	540038	Uniforms & Other Clothing	$0	$0	$0	$1,525	0.0%
14451		**Subtotal Benefits**	**$666,254**	**$726,350**	**$726,350**	**$882,295**	**21.5%**

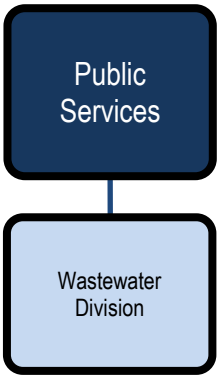
14451		Department of Public Works	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14451	00027	Advertise	$65	$200	$200	$200	0.0%
14451	00035	BluePrints/Photos	$0	$300	$300	$300	0.0%
14451	00047	Collection Refuse	$967,762	$920,000	$920,000	$973,000	5.8%
14451	00053	Continuing Education	$3,957	$4,000	$4,000	$4,000	0.0%
14451	00055	Solid Waste Contract	$330,756	$301,000	$315,046	$325,000	8.0%
14451	00061	Landfill Monitoring	$11,100	$11,600	$11,600	$11,900	2.6%
14451	00073	Equipment Maintenance	$7,658	$15,000	$15,000	$12,500	-16.7%
14451	0074	Equipment Rental	$0	$3,000	$3,000	$3,000	0.0%
14451	00095	Inspection Services	$9,504	$10,000	$10,400	$10,000	0.0%
14451	00111	Litter Control Supplies	-$47	$2,000	$2,000	$2,500	25.0%
14451	00115	Membership Dues	$1,199	$300	$300	$1,300	333.3%
14451	00131	Printing Expenses	$892	$1,000	$1,000	$1,000	0.0%
14451	00133	Professional Services	$27,406	$20,000	$21,700	$25,000	25.0%
14451	00177	Water	$10,659	$7,300	$7,300	$7,300	0.0%
14451	532004	Electricity	$35,198	$27,500	$27,500	$30,000	9.1%
14451	532008	Natural Gas	$18,699	$15,000	$15,000	$15,000	0.0%
14451		**Subtotal Services**	**$1,424,806**	**$1,338,200**	**$1,354,346**	**$1,422,000**	**6.3%**
14451	00099	Lantern Repairs	$2,516	$8,000	$12,438	$8,000	0.0%
14451	00202	Auto Parts & Supplies	$121,969	$120,000	$123,192	$120,000	0.0%
14451	00204	Auto Registrations	$1,609	$1,000	$1,000	$1,000	0.0%
14451	00208	Books & Subscriptions	$0	$0	$0	$500	0.0%
14451	00210	Building Maintenance	$14,780	$21,000	$22,652	$20,000	-4.8%
14451	00228	Drainage Maintenance	$760	$11,000	$12,062	$15,000	36.4%
14451	00230	Engineering Supplies	$337	$1,000	$1,000	$1,000	0.0%
14451	00232	Equipment & Supplies	$2,236	$1,500	$1,500	$1,500	0.0%
14451	00242	Fuel-Diesel	$49,879	$40,000	$40,001	$40,000	0.0%
14451	00244	Gasoline	-$338	$25,500	$25,839	$26,000	2.0%
14451	00248	Janitorial Materials & Supp	$2,060	$1,700	$1,720	$1,700	0.0%
14451	00252	Street Markings	$4,122	$34,000	$76,378	$40,000	17.6%
14451	00256	Office Supplies	$1,909	$2,000	$2,029	$2,000	0.0%
14451	00264	Plant Mixed Asphalt	$12,038	$25,000	$22,812	$22,000	-12.0%
14451	00266	Planting	$7,185	$10,000	$12,815	$12,000	20.0%
14451	00284	Sand	$74,900	$85,000	$85,000	$85,000	0.0%
14451	00290	Shop Supplies	$9,870	$13,000	$13,107	$13,000	0.0%
14451	00296	Signs	$4,799	$8,500	$11,817	$9,000	5.9%
14451	00300	Sweeping Materials	$5,718	$9,000	$9,000	$9,000	0.0%
14451	00304	Tree Maintenance	$0	$2,000	$2,000	$2,000	0.0%
14451	03234	Snow Plowing	$3,346	$17,000	$17,000	$15,000	-11.8%
14451	532006	Street Lighting	$159,534	$150,000	$150,000	$125,000	-16.7%
14451	534000	Street Lighting Maintenance	$12,049	$23,000	$26,952	$41,952	82.4%
14451		**Subtotal Commodities**	**$491,280**	**$609,200**	**$670,313**	**$610,652**	**0.2%**
14451	000350	New Equipment	$6,350	$10,000	$10,000	$10,000	0.0%
14451		**Subtotal Capital Outlay**	**$6,350**	**$10,000**	**$10,000**	**$10,000**	**0.0%**
14451	**590999**	**Transfers to Other Funds**	**$150,000**	**$0**	**$0**	**$0**	**0.0%**
14451		**Total Department of Public Works**	**$4,359,721**	**$4,413,760**	**$4,491,019**	**$4,709,617**	**6.7%**

Department of Public Works	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**22.0**	**22.5**	**22.5**	**22**	**-0.50**
Salaries	$1,621,031	$1,730,010	$1,730,010	$1,784,670	$54,660
Benefits	666,254	726,350	726,350	882,295	155,945
Subtotal Personnel Expenditures*	**$2,287,284**	**$2,456,360**	**$2,456,360**	**$2,666,965**	**$210,605**
Services	$1,424,806	$1,338,200	$1,354,346	$1,422,000	$83,800
Commodities	491,280	609,200	670,313	610,652	1,452
Capital Outlay	156,350	10,000	10,000	10,000	0
Subtotal Operating Expenditures	**$2,072,436**	**$1,957,400**	**$2,034,659**	**$2,042,652**	**$85,252**
Total Expenditures	**$4,359,721**	**$4,413,760**	**$4,491,019**	**$4,709,617**	**$295,857**

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Department of Public Works. Some roles may be allocated across additional accounts.*



Organizational Chart



Mission Statement

The mission of the Wastewater Division, under the Department of Public Works, is to provide continuous treatment of wastewater from residential and non-residential users that meets or exceeds requirements in accordance with its Rhode Island Pollution Discharge Elimination System (RIPDES) permit as issued by the Rhode Island Department of Environmental Management (RIDEM).

General Overview of the East Greenwich Wastewater Program

The East Greenwich Wastewater Treatment Facility (WWTF) is located at 21 Crompton Avenue in East Greenwich, adjacent to Greenwich Cove. The facility was designed to treat an average daily flow of 1.7 million gallons per day (MGD), with a peak hourly capacity of 3.0 MGD.

The treatment process includes primary treatment through a mechanical bar rack screen and primary clarification. Flow from the primary clarifiers is directed to rotating biological contactors (RBCs), which provide treatment of organic biochemical oxygen demand (BOD) and ammonia. Effluent from the RBCs is then conveyed to secondary clarifiers.

Following secondary treatment, flow enters the nitrogen removal facility, which consists of three biological aerated filters (BAFs) and three denitrification filters (DNFs). Final effluent is disinfected using ultraviolet (UV) treatment prior to discharge to Greenwich Cove. Solids generated throughout the treatment process are thickened using two gravity thickener tanks and subsequently hauled off-site for incineration.

In addition to plant operations, the Wastewater Division maintains approximately 50 miles of sanitary sewer mains and three pump stations within the collection system.

The WWTF was originally constructed in the 1980s, and many components have reached or exceeded their intended service life. Initial upgrades to critical process equipment began in 2017, including replacement of the mechanical bar rack screen, RBCs, and secondary clarifiers. A second phase of improvements included replacement of the primary clarifiers, gravity thickener tanks, sand media in the BAFs, the backup power generator, and significant electrical control system upgrades.

The next phase of planned improvements will focus on replacement of the generator and motor control centers (MCCs), installation of new programmable logic controllers (PLCs) for the denitrification building and building envelope upgrades to improve overall facility resilience and efficiency.

The Department also initiated an update to the Wastewater Facilities Plan in 2025. This effort evaluates the current condition and performance of both the WWTF and the collection system to determine what improvements, if any, are necessary to meet existing demands and accommodate future growth within the Town. Public outreach and stakeholder engagement will be key components in the successful development and adoption of the plan.

In parallel, the Town is planning for future capital investments needed to complete the modernization of the WWTF. These improvements will include structural rehabilitation of existing buildings, as well as upgrades to electrical and mechanical systems. In addition, the ultraviolet (UV) disinfection system is scheduled for replacement. The manufacturer has indicated that the existing system is approaching the end of its service life, with replacement parts becoming increasingly difficult to obtain. As a result, it will be imperative to replace this system in the near future to ensure continued regulatory compliance and reliable operation.

The collection system is also being evaluated to identify and prioritize future upgrades. Approximately 30% of the system was constructed in the 1930s, and signs of deterioration are becoming evident in several areas. These issues include structural failures and infiltration of groundwater. Structural deficiencies can lead to sewer backups into buildings and onto roadways, while infiltration and inflow (I/I) consume valuable treatment capacity at the WWTF.

Evaluation efforts have begun with the Main Street sewer mains and the western portion of the Hunts River Interceptor. Several lateral service failures have already occurred, resulting in building backups and costly emergency repairs.

In addition, the Town, in coordination with the Rhode Island Department of Transportation, is advancing plans to reconstruct Main Street, including roadway and sidewalk improvements. It is therefore critical that necessary sewer system upgrades be completed in advance of these roadway improvements to avoid future disruptions and added costs.

The western segment of the Hunts River Interceptor is also undergoing rehabilitation to address inflow and infiltration issues. These repairs are intended to reduce the volume of groundwater entering the system and, in turn, preserve treatment capacity at the WWTF.

The sewer use revenue is based on individual account usage; user consumption is expressed as cubic feet of water used per year. There are six user classifications, each classification has a factor assigned to it:

1) Residential	(*based on 85% of consumption*)
2) Commercial A	(*based on 100% of consumption*)
3) Commercial B	(*based on 145% of consumption*)
4) Governmental	(*based on 100% of consumption*)
5) Industrial A	(based on 100% of consumption)
6) Industrial B	(based on 100% of consumption)

FY 2026-2027 Revenues

0700		Wastewater Enterprise Fund	2024-2025 Actual	2025-2026 Adopted	2025-2026 Projected	2026-2027 Proposed	Percent Change
20305054	01052	Overpayments	($64)	$0	$0	$0	0.00%
20305054	01279	Miscellaneous Revenues	24,045	500	20,349	300	-40.00%
20305054	01283	FEMA Revenue	6,000	6,000	0	0	- 100.00%
20305054	01289	Tax Sale Fee	10,975	8,000	9,500	9,000	12.50%
20305054	1154	Sewer Use Fees	4,110,927	4,210,246	4,384,636	4,616,719	9.65%
20305054	1155	Interest on Delinquent Sewer Use Accounts	13,877	20,000	24,630	15,000	-25.00%
20305054	1156	Permits	5,000	0	0	0	0%
20305054	1157	Connection Fee	12,275	9,000	12,350	9,000	0.00%
20305054	1164	Industrial Permit	0	1,500	0	0	- 100.00%
20305054	417420	Deduct Meter Connection Fee	1,200	1,000	1,200	1,200	20.00%
21305054	1154	Sewer Assessment Fees	539,372	505,281	505,281	490,586	-2.91%
21305054	1158	Interest on Delinquent Sewer Assessment Accts	4,869	6,500	6,611	6,000	-7.69%
21305054	1168	Road Assessments	20,112	17,566	17,566	16,215	-7.69%
20305054	499050	Net Assets Forwarded to Operations	0	50,000	50,000	0	-100%
0700		**Total Wastewater Enterprise Fund Revenues**	**$4,748,589**	**$4,835,593**	**$5,032,123**	**$5,164,020**	**6.79%**
0700		Total Wastewater Enterprise Fund Expenditures	$6,022,049	$4,835,593	$4,640,457	$5,164,020	
0700		**Income Over (Under) Expenditures**	**($1,273,460)**	**$0**	**$391,666**	**($0)**	

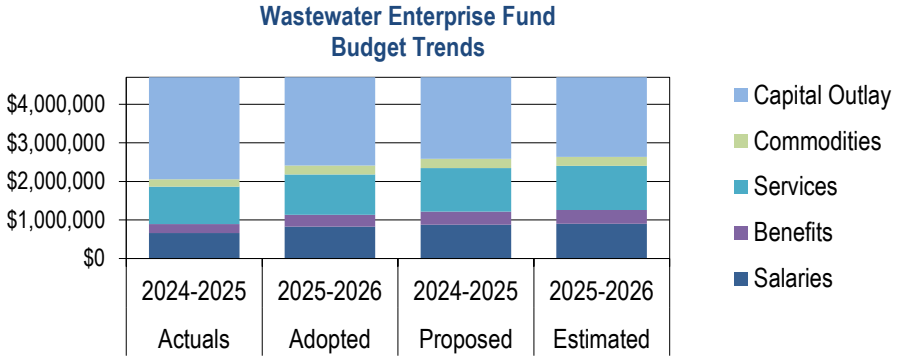
FY 2026-2027 Expenditures

Fund 0700		Wastewater Enterprise Fund	2024-2025 Actual	2025-2026 Adopted	2025-2026 Projected	2026-2027 Requested	2026-2027 Proposed	Percent Change
20950511	00002	Staff Pay	$620,598	$739,750	$679,885	$808,500	$808,500	9.29%
20950511	00004	Longevity	17,571	8,118	4,386	2,300	2,300	0.00%
20950511	00008	Overtime	53,073	60,000	59,558	60,000	60,000	0.00%
20950511	00192	EMA Stipend	4,384	6,000	0	0	0	0.00%
20951735	511009	Accrued Vac & Sick liability	(32,825)	15,000	15,000	10,000	10,000	0.00%
20950511		**Subtotal Wages**	**$662,801**	**$828,868**	**$758,829**	**$880,800**	**$880,800**	**6.27%**
20950511	522250	FICA	52,900	62,265	56,358	66,620	66,620	6.99%
20950511	522300	Municipal Employees Retirement Retirement - Defined	29,348	39,335	34,987	44,350	44,350	12.75%
20950511	522302	Contribution	4,922	6,713	6,414	8,200	8,200	22.15%
20950511	522310	LIUNA	5,856	8,761	7,085	9,735	9,735	11.12%
20950511	522312	Legal Fund	751	1,123	900	1,248	1,248	0.00%
20950511	522818	Medical Insur-Active Employees	110,363	152,800	135,497	162,150	175,920	15.13%
20950511	522820	Medical Insur-Retirees	14,041	17,240	15,913	16,860	17,310	0.41%
20950511	522822	Dental Insur-Active Employees	3,951	6,145	5,391	6,120	6,450	4.96%
20950511	522840	Insurance Buyback	0	850	952	2,850	0	0.00%
20950511	522850	Life Insurance	1,917	2,000	2,218	3,095	3,095	54.75%
20950511	522860	Clothing Maintenance	4,500	6,638	5,736	6,000	6,000	-9.61%
20950511		**Subtotal Benefits**	**$228,549**	**$303,870**	**$271,451**	**$327,228**	**$338,928**	**11.54%**
20950535	00057	Contractual Services	77,667	120,000	95,368	140,000	140,000	16.67%
20950535	00073	Equipment Maintenance	58,061	60,000	59,944	60,000	60,000	0.00%
20950535	00097	Lab Testing	47,851	70,390	60,701	74,000	74,000	5.13%
20950535	00123	Property Insurance	160,300	172,500	167,605	177,661	177,661	2.99%
20950535	00133	Professional Services	42,768	100,000	91,200	150,000	150,000	50.00%
20950535	00171	Training/Conferences	528	2,500	3,841	4,000	4,000	60.00%
20950535	00177	Water	504	1,000	648	1,000	1,000	0.00%
20950535	00181	Workers Compensation	12,256	13,240	14,391	16,288	16,288	23.02%
20950535	00375	Postage	4,895	4,200	6,708	4,200	4,200	0.00%
20950535	532004	Electricity	230,263	175,000	228,113	175,000	175,000	0.00%
20950535	532008	Natural Gas	48,436	55,000	49,406	55,000	55,000	0.00%
20950535	540038	Uniforms	0	0	701	1,238	1,238	0.00%
20950535	937	Billing & Collections	8,632	10,000	10,075	10,000	10,000	0.00%
20950535	938	Tipping	284,298	260,000	260,000	260,000	260,000	0.00%
20950535		**Subtotal Services**	**$976,458**	**$1,043,830**	**$1,048,701**	**$1,128,387**	**$1,128,387**	**8.10%**

Fund 0700		Wastewater Enterprise Fund	2024-2025 Actual	2025-2026 Adopted	2025-2026 Projected	2026-2027 Requested	2026-2027 Proposed	Percent Change
20950535	00202	Auto Parts	744	2,500	1,963	2,600	2,600	4.00%
20950535	00204	Auto Registration	429	0	151	50	50	0.00%
20950535	00210	Building Maintenance	12,033	25,000	19,760	27,000	27,000	8.00%
20950535	00214	Chemicals	125,500	150,000	126,468	150,000	150,000	0.00%
20950535	00242	Fuel/Diesel	1,126	2,500	1,978	2,500	2,500	0.00%
20950535	00244	Gasoline	1,904	3,800	3,269	3,000	3,000	3.00%
20950535	00248	Janitorial Supplies	486	500	461	500	500	0.00%
20950535	940	Materials & Supplies	47,844	50,000	45,956	50,000	50,000	0.00%
20950535		**Subtotal Commodities**	**$190,065**	**$234,300**	**$200,006**	**$235,650**	**$235,650**	**0.58%**
20950535	00945	GO Bonds	334,113	318,865	318,862	305,238	305,238	-4.27%
20951735	00474	RIIB Bonds	1,556,323	1,519,360	1,519,360	1,517,267	1,672,267	10.06%
20950535		**Subtotal Debt**	**$1,890,435**	**$1,838,225**	**$1,838,222**	**$1,822,505**	**$1,977,505**	**7.58%**
20950535	00350	New Equipment	30,926	35,000	33,998	36,750	36,750	5.00%
20950535	00385	Telecommunications	0	1,500	0	1,500	1,500	0.00%
20950535	943	Capital Improvements	120,272	200,000	124,925	200,000	200,000	0.00%
20950535	951	Infrastructure Improvements	200,000	200,000	200,000	200,000	200,000	0.00%
20950820	550010	Construction	(2,927)	0	0	0	0	0.00%
20951735	570902	Depreciation	1,723,881	150,000	150,000	150,000	150,000	0.00%
20951735	00451	Leased Vehicles	4,030	0	14,325	14,500	14,500	0.00%
20951735	550020	Engineering/Architect	(2,442)	0	0	0	0	0.00%
70492090		**Subtotal Capital Outlay**	**$2,073,740**	**$586,500**	**$523,248**	**$602,750**	**$602,750**	**2.77%**
20951735		**Total Expenses**	**$6,022,049**	**$4,835,593**	**$4,640,457**	**$4,997,320**	**$5,164,020**	**6.79%**

Wastewater Enterprise Fund	2024-2025 Actual	2025-2026 Adopted	2025-2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**6.00**	**6.00**	**6.00**	**7.00**	**1.00**
Salaries	$662,801	$828,868	$758,829	$880,800	$51,932
Benefits	228,549	303,870	271,451	338,928	35,058
Subtotal Personnel Expenditures*	**$891,350**	**$1,132,738**	**$1,030,280**	**$1,219,728**	**$86,990**
Services	$976,458	$1,043,830	$1,048,701	$1,128,387	$84,557
Commodities	$190,065	$234,300	$200,006	$235,650	1,350
Capital Outlay/Depreciation	3,964,176	2,424,725	2,361,470	2,580,255	155,530
Subtotal Operating Expenditures	**$5,130,699**	**$3,702,855**	**$3,610,177**	**$3,944,292**	**$241,437**
Total Expenditures	**$6,022,049**	**$4,835,593**	**$4,640,457**	**$5,164,020**	**$328,427**

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Wastewater. Some roles may be allocated across additional accounts.*


Wastewater Enterprise Fund
Budget Trends
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
2024-2025 Actuals
2025-2026 Adopted
2024-2025 Proposed
2025-2026 Estimated
Capital Outlay
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Salaries

TAB

8

FIRE DEPARTMENT

Municipal Budget Program

Fiscal Year 2026–2027

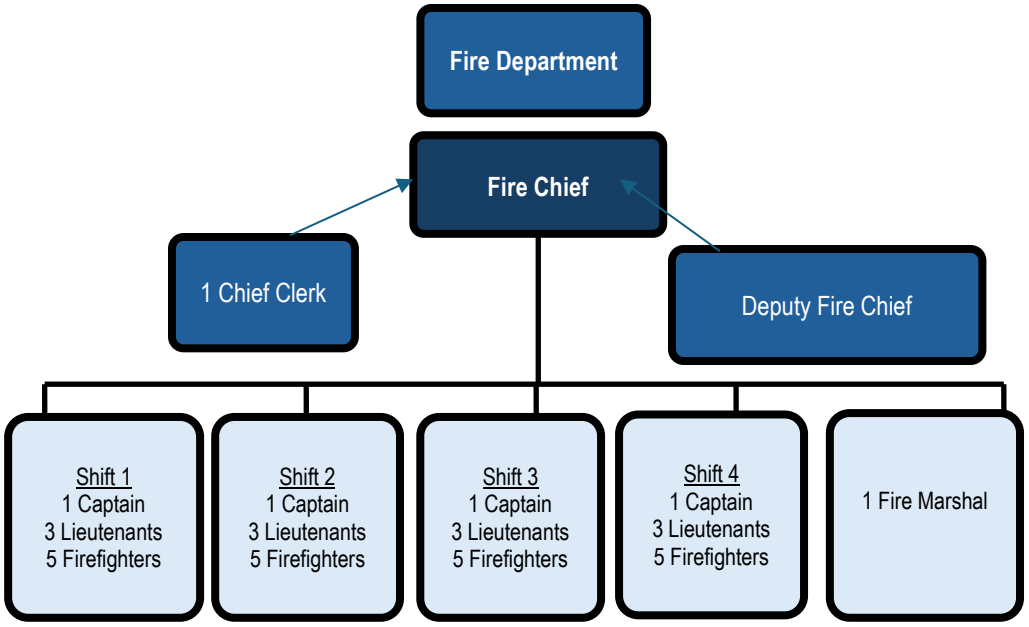
CONTENTS

Fire Department 8-1

FISCAL YEAR 2026-2027 PROPOSED
MUNICIPAL BUDGET PROGRAM
TOWN OF EAST GREENWICH, RHODE ISLAND

Acct Number	Acct Description
4910	Fire Department

Organizational Chart



Mission Statement

The mission of the East Greenwich Fire Department is to protect the health and safety of the community while enhancing the overall quality of life within the Town of East Greenwich. This mission is achieved through a comprehensive range of services, including fire suppression, fire prevention, inspections, investigations, and public education. The Department provides Advanced Life Support (ALS) emergency medical services, including the treatment and transportation of the sick and injured. Additional responsibilities include vehicle extrication and rescue operations, marine incident response, special operations, emergency dispatch services, general service calls, and emergency management. The Department also responds to incidents involving hazardous materials (HazMat) and remains committed to the effective training, coordination, and administration of all services to ensure the highest level of professional response to the community.

Vision:

The East Greenwich Fire Department strives to be a trusted leader within the community, comprised of dedicated professionals who uphold a proud tradition of commitment and teamwork. The Department is committed to innovation and excellence while delivering exceptional service to the public.

Functions

Administration division is responsible for the overall management and leadership of the Department. The Fire Chief establishes the Department's short- and long-term goals, conducts operational analysis, and oversees budget development and management. The Deputy Fire Chief assists the Fire Chief in all aspects of Department operations and administration and serves as Acting Chief in the absence of the Fire Chief. The Administrative Assistant is responsible for daily administrative functions, including payroll, accounts payable and purchasing. The Administrative Assistant also supports the Fire Chief in the execution of administrative and organizational responsibilities.

Fire Marshal division is responsible for fire safety education, code enforcement (including inspections and plan review), and fire investigation. The Division works to reduce the number of fires and fire-related incidents through proactive plan reviews, routine inspections, public education initiatives, ongoing research, and the enforcement of applicable fire codes.

Firefighting division is responsible for fire suppression, Emergency Medical Services (EMS), property conservation, and the mitigation of incidents that may pose a threat to the public and the environment. In 2025, the Fire Department responded to 5,156 calls for service. The Department operates out of two fire stations: Station 1, located on Main Street, and Station 2, located on Frenchtown Road. Engine 1 and Rescue 1 are housed at Station 1, while Engine 2 and Rescue 2 operate out of Station 2. The personnel assigned to Rescue 2 also cross-staff Ladder 1 at Station 2. This means that for medical emergencies, the crew responds with the rescue unit, and for fire-related incidents, they staff and respond with the ladder truck. Staffing is organized into four shifts (groups). Each shift consists of a minimum of eight firefighters, including a Captain and a firefighter assigned to Engine 1, a Lieutenant and a firefighter assigned to Engine 2, and a Lieutenant and a firefighter assigned to each rescue units. A ninth member is assigned as a "floater" to fill any vacancies on the shift as needed. Each shift works an average of 42 hours per week on a rotating schedule of 24 hours on duty, 48 hours off, 24 hours on, followed by 96 hours off. Personnel are subject to recall on their days off for emergencies such as multi-alarm fires, to maintain minimum staffing levels, and for civic details. Each rescue unit is equipped to provide Advanced Life Support (ALS) services. In addition, both fire engines are also outfitted as ALS-capable units to support critical medical responses. All firefighters are licensed to deliver Advanced Life Support (ALS) care.

FY 2026-2027 Six Goals & Objectives – Operations, Training and Service

G1	Training Room Modernization
OBJ.	Objectives
1.1	Improve and modernize the Fire Department training room with updated finishes and new furniture and learning tables, creating a more functional and professional space for training operations.
G2	**Firehouse Facility Repairs & Living Area Improvements**
OBJ.	Objectives
2.1	Complete necessary repairs, improvements, and modernization of firehouse living areas to ensure safe, functional, and professional working and living environments for personnel.
G3	**Fire Safety Education & Community Outreach**
OBJ.	Objectives
3.1	Promote fire safety awareness and prevention through education and outreach programs.
G4	**Strengthen the Department Training Program**
OBJ.	Objectives
4.1	Strengthen the department's training program by utilizing the existing budget to expand offerings, reinforce in-house instruction, and bring in outside instructors to deliver advanced, high-level training focused on operational performance.
G5	**Mobile Reporting & Dispatch Technology Integration**
OBJ.	Objectives
5.1	Integrate mobile reporting and dispatch technology to improve field communication.
G6	**Operational Excellence & Service Standards**
OBJ.	Objectives
6.1	Maintain the highest standards of fire protection and emergency medical services for the residents and visitors of East Greenwich through professionalism, training, and operational excellence.

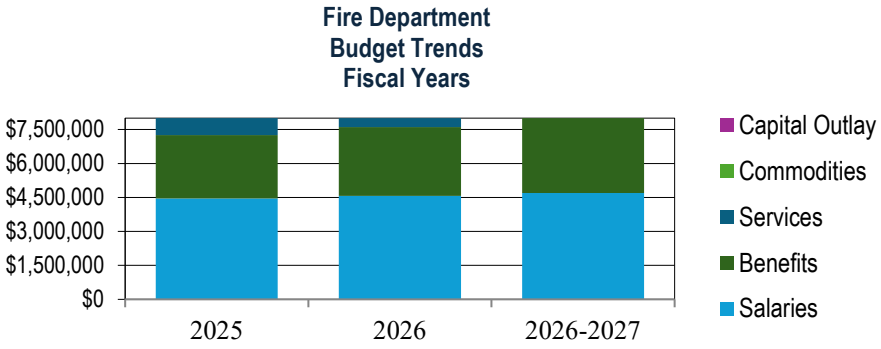
FY 2026-2027 Expenditure Statements

14910		Fire Department	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14910	00002	Staff Pay	$2,938,602	$3,087,920	$3,087,920	$3,158,560	2.3%
14910	00004	Longevity	$217,242	$232,300	$232,300	$200,550	-13.7%
14910	00008	Overtime	$861,004	$790,000	$800,000	$780,000	-1.3%
14910	00009	Holiday Pay	$287,483	$293,000	$293,000	$295,000	0.7%
14911	00011	Vacation Buy Back	$0	$0	$0	$50,000	0.0%
14910	00012	Out of Class	$12,922	$15,000	$14,000	$15,000	0.0%
14910	00022	Collateral	$46,570	$40,000	$47,000	$48,000	20.0%
14910	00025	Endotracheal Intubation Certification	$45,600	$49,000	$82,400	$80,300	63.9%
14910	00096	Pension COLA Appeal	$27,632	$28,953	$28,953	$30,306	4.7%
14910	00167	Training	$11,441	$35,000	$25,000	$35,000	0.0%
14910		**Subtotal Wages**	**$4,448,495**	**$4,571,173**	**$4,610,573**	**$4,692,716**	**2.7%**
14910	522250	FICA	$352,029	$381,140	$381,140	$390,725	2.5%
14910	522300	Fire Retirement	$1,127,662	$1,154,045	$1,154,045	$1,205,670	4.5%
14910	522301	TIAA Cref	$559	$531	$531	$610	14.9%
14910	522818	Health Insur-Active Employees	$776,037	$883,688	$883,688	$1,092,930	23.7%
14910	522820	Health Insur-Retirees	$439,341	$499,265	$499,265	$571,565	14.5%
14910	522822	Dental Insur-Active Employees	$37,667	$42,270	$42,270	$43,950	4.0%
14910	522824	Dental Insur-Retirees	$21,993	$23,176	$23,176	$25,995	12.2%
14910	522840	Insurance Buyback	$5,625	$5,500	$5,500	$3,500	-36.4%
14910	522850	Life Insurance	$11,286	$10,810	$10,810	$17,800	64.7%
14910	522860	Clothing Maintenance Allowance	$38,500	$38,500	$38,500	$2,000	-94.8%
		Subtotal Benefits	**$2,810,696**	**$3,038,925**	**$3,038,925**	**$3,354,745**	**10.4%**
14910	00053	Continuing Education	$10,207	$20,000	$17,000	$20,000	0.0%
14910	00024	Physical Assessment	$0	$4,000	$1,500	$4,000	0.0%
14910	00056	Fire Alarm School	$768	$1,200	$1,000	$1,000	-16.7%
14910	00073	Equipment Maintenance	$7,588	$13,000	$12,000	$10,000	-23.1%
14910	00086	Rescue Billing Fees	$44,750	$55,000	$58,927	$60,000	9.1%
14910	000865	Miscellaneous Expenses	$5,981	$7,000	$7,393	$5,000	-28.6%
14910	00136	Service Agreement	$32,934	$48,500	$47,000	$45,000	-7.2%
14910	00138	Dispatch Services	$440,808	$425,000	$435,000	$445,000	4.7%
14910	00139	Communication Maintenance	$3,245	$7,500	$7,000	$7,000	-6.7%
14910	00177	Water	$1,378	$2,500	$2,200	$2,500	0.0%
14910	00192	E.M.A.	$1,077	$2,000	$500	$0	-100.0%
14910	00196	Eye Exam	$2,496	$3,000	$1,000	$1,200	-60.0%
14910	00199	Hydrant Rentals	$291,406	$300,000	$300,000	$300,000	0.0%
14910	00201	Fire Prevention Education	$4,917	$5,700	$5,000	$5,500	-3.5%
14910	00203	Apparatus & Equipment Maint	$48,652	$51,000	$51,000	$50,000	-2.0%
14910	532004	Electricity	$33,489	$30,000	$35,000	$30,000	0.0%
14910	532008	Natural Gas	$23,540	$16,000	$19,000	$20,000	25.0%
14910	540038	Uniforms & Other Clothing	$36,315	$38,500	$40,000	$38,500	0.0%
14910	00115	Membership Dues	$1,213	$1,500	$1,300	$1,500	0.0%
		Subtotal Services	**$990,764**	**$1,031,400**	**$1,041,820**	**$1,046,200**	**1.4%**

14910		Fire Department	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14910	00140	Fire Protection Systems	$2,311	$6,500	$3,000	$3,000	-53.8%
14910	00202	Auto Parts	$99,350	$117,000	$101,000	$110,000	-6.0%
14910	00210	Building Maintenance	$29,127	$78,000	$78,000	$80,000	2.6%
14910	00219	Turn Out Gear	$20,000	$35,000	$33,000	$30,000	-14.3%
14910	00231	Building Supplies	$486	$2,500	$2,300	$2,500	0.0%
14910	00242	Diesel Fuel	$47,154	$57,000	$53,000	$55,000	-3.5%
14910	00244	Gasoline	$5,137	$5,700	$5,600	$5,700	0.0%
14910	00248	Janitorial Supplies	$4,357	$5,000	$4,900	$5,000	0.0%
14910	00253	Medical Supplies	$35,410	$48,500	$47,000	$45,000	-7.2%
14910	00256	Office Supplies	$3,012	$3,000	$3,000	$3,000	0.0%
14910	00360	Dive Team	$561	$1,750	$1,100	$1,750	0.0%
14910	00361	Training Aids	-$19	$5,000	$3,800	$5,000	0.0%
14910	00362	Fire Equipment	$7,342	$4,000	$6,000	$6,000	50.0%
14910	00363	Other Equipment	$4,862	$4,750	$4,000	$4,500	-5.3%
		Subtotal Commodities	**$259,091**	**$373,700**	**$345,700**	**$356,450**	**-4.6%**
14910	550002	Computer Equipment	$5,450	$9,000	$5,000	$7,500	-16.7%
14910	550013	Motor Vehicles	$23,318	$0	$0	$0	0.0%
14451		**Subtotal Capital Outlay**	**$28,767**	**$9,000**	**$5,000**	**$7,500**	**-16.7%**
14910		Subtotal Transfer to Other Funds	$100,000	$0	$0	$0	0.0%
14910		**Total Fire Department**	**$8,637,814**	**$9,024,198**	**$9,042,018**	**$9,457,611**	**4.8%**

Fire Department	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Personnel FTE*	**39**	**40**	**40**	**40**	**0**
Salaries	$4,448,495	$4,571,173	$4,610,573	$4,692,716	$121,543
Benefits	2,810,696	3,038,925	3,038,925	3,354,745	315,820
Subtotal Personnel Expenditures*	**$7,259,192**	**$7,610,098**	**$7,649,498**	**$8,047,461**	**$437,363**
Services	$990,764	$1,031,400	$1,041,820	$1,046,200	$14,800
Commodities	259,091	373,700	345,700	356,450	(17,250)
Capital Outlay	128,767	9,000	5,000	7,500	(1,500)
Subtotal Operating Expenditures	**$1,378,622**	**$1,414,100**	**$1,392,520**	**$1,410,150**	**($3,950)**
Total Expenditures	**$8,637,814**	**$9,024,198**	**$9,042,018**	**$9,457,611**	**$433,413**

**Please note the Personnel FTE and expenditure figures shown above represent only the personnel FTE and expenditures allocated to the Fire Department. Some roles may be allocated across additional accounts.*


Fire Department
Budget Trends
Fiscal Years
$7,500,000
$6,000,000
$4,500,000
$3,000,000
$1,500,000
$0
2025
2026
2026-2027
Capital Outlay
Commodities
Services
Benefits
Salaries

TAB

9

NON-DEPARTMENTALS

Municipal Budget Program

Fiscal Year 2026–2027

CONTENTS

Insurance & Claims 9-1
Outside Agency (Grants & Contributions) 9-3

FISCAL YEAR 2026-2027 PROPOSED
MUNICIPAL BUDGET PROGRAM
TOWN OF EAST GREENWICH, RHODE ISLAND

Please note, this section incorporates multiple accounts, each of which fall under the purview of Insurance and Claims, and include the following:

Acct Number	Acct Description
4070	Municipal Insurance Workers Compensation Unemployment Insurance
4080	Fund Contingency
5010	Contribution to Outside Agency

Functions

Municipal Insurance

This account provides funding for the payment of all insurance premiums for public liability, comprehensive liability, auto liability, public officials liability, and fire and building insurance for all Town agencies and departments that are resident to the General Fund. All enterprise and special revenue funds are responsible for funding their respective risk management-related costs. This cooperative pool, with other Rhode Island cities and towns, allows the Town to take advantage of volume premium discounts. Insurance premiums for each municipality are based on actual claims experience. The Town maintains excess insurance coverage for general liability claims in the amount of $5 million per occurrence, necessary to adequately protect the Town against claims for potential catastrophic losses.

Unemployment Insurance

Rhode Island state law requires that State and local governments provide unemployment insurance for their employees; therefore, the Town must appropriate money to fund unemployment claims filed.

Workers' Compensation

This account provides funding for Workers' Compensation Insurance for Town personnel budgeted in the General Fund, with the exception of Public Safety employees, who are covered under separate State statues for on-the-job injuries. The Town works closely with Beacon Mutual, Blue Cross, and employees for claims management.

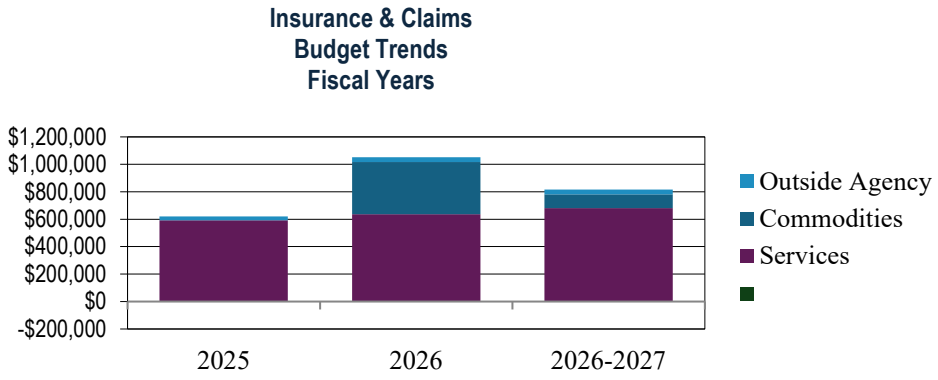
Fund Contingency

This account provides funds to accommodate any emergency situation that might arise during the fiscal year for which there are not sufficient funds budgeted. Situations such as a major fire, major equipment breakdown, or unanticipated snow removal costs such as those due to severe winter storms would be charged to this account.

FY 2026-2027 Expenditure Statements

	Total Insurance & Claims Contingency, Grants & Contributions	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
14070	Subtotal Municipal Property Insurance	$473,297	$499,500	$499,500	$525,925	5.3%
14060	Subtotal Unemployment Insurance	$663	$10,000	$10,000	$20,000	100.0%
14070	Subtotal Worker's Compensation Insurance	$117,291	$126,675	$126,675	$134,454	6.1%
15010	Subtotal Grants & Contributions	$30,000	$35,000	$35,000	$40,000	14.3%
14080	Subtotal Fund Contingency	-$3,147	$380,777	$50,150	$100,000	-73.7%
	Total Insurance & Claims Program	**$618,104**	**$1,051,952**	**$721,325**	**$820,379**	**-22.0%**

All Insurance, Contingency, Grants & Contributions	2025 Actual	2026 Adopted	2026 Projected	2026-2027 Proposed	Increase Over Prior Year
Subtotal Personnel Expenditures					
Services	$591,251	$636,175	$636,175	$680,379	$44,204
Commodities	(3,147)	380,777	50,150	100,000	(280,777)
Outside Contributions (Chamber)	30,000	35,000	35,000	40,000	
Subtotal Operating Expenditures	**$618,104**	**$1,051,952**	**$721,325**	**$820,379**	**($236,573)**
Total Expenditures	**$618,104**	**$1,051,952**	**$721,325**	**$820,379**	**($231,573)**



Acct Number	Acct Description
5010	Chamber of Commerce

Functions

The Town strives to support local outside agencies that work toward the betterment of the community, often with limited funding support. Outside agencies are comprised of a number of types of organizations including neighborhood and/or village groups, as well as local commerce, economic development, community organizations, and/or environmental groups. The contributions provided to outside agencies represent the Town's efforts to support organizations that provide a wide range of support to the community and local residents.

Chamber of Commerce

The Chamber is a commerce/economic development organization and is a non-profit organization financed on a voluntary basis and established to advance the commercial, financial, industrial, and civic interests of the community. The Chamber supports and enhances the business community of East Greenwich and creates opportunities for the growth and development of its member businesses. Funding in the amount of $35,000 for the 2025-2026 fiscal year; which is a $5,000 increase over the amount received in FY 2024-2025.

FY 2026-2027 Expenditure Statements

15010		Total Grants & Contributions	2,025 Actual	2,026 Adopted	2,026 Projected	2,027 Proposed	Percent Change
15010	00426	Chamber	$30,000	$35,000	$35,000	$40,000	14.3%
15010		**Subtotal**	**$30,000**	**$35,000**	**$35,000**	**$40,000**	**14.3%**
15010		**Total Grants & Contributions**	**$30,000**	**$35,000**	**$35,000**	**$40,000**	**14.3%**

TAB

10

SCHOOL DISTRICT

Municipal Budget Program

Fiscal Year 2026–2027

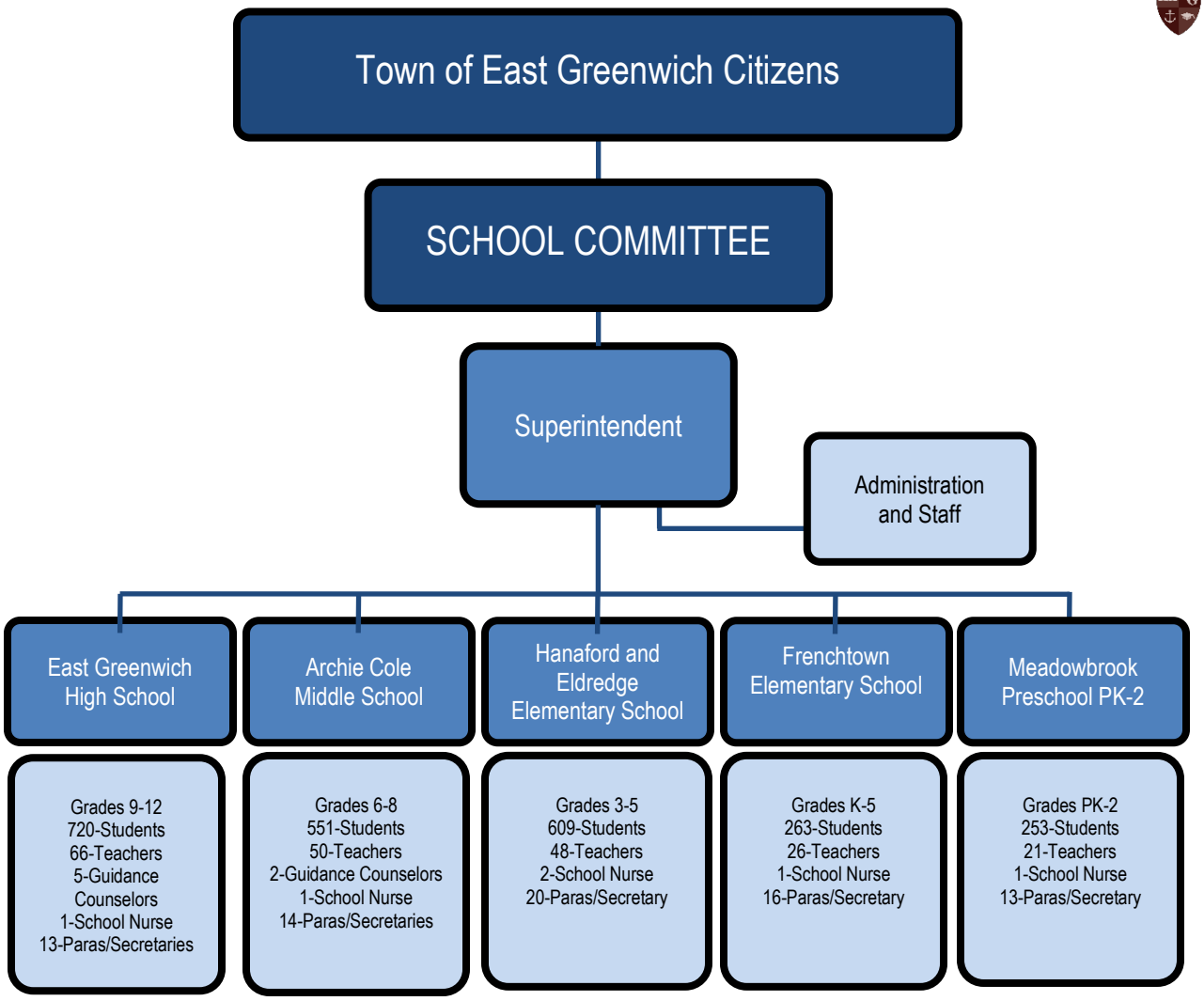
CONTENTS

School District 10-1

FISCAL YEAR 2026-2027 PROPOSED
MUNICIPAL BUDGET PROGRAM
TOWN OF EAST GREENWICH, RHODE ISLAND

School District

Organizational Chart



Mission Statement

This Mission of the East Greenwich Public Schools is to genuinely know, support and celebrate all students in meeting their full potential. We are committed to meaningful collaboration among faculty, staff, students, families and the community, recognizing our collective responsibility to continue to deliver high-quality education system for all.

Staffing at A Glance

2396 Students	15 Administration	1 District Wide Physical Therapist
211 Teachers	1 Athletic Director	5 District Psychologists
7 Guidance Counselors	1 Athletic Trainer	4 District Social Workers
6 School Nurses	2 District ELL Teachers	7 District Speech Therapist
89 Paras/Secretaries/Other	1 District Wide Adapted PE Teacher	1 District BCBA Therapist
24 Custodians/Maintenance	5 District Occupational Therapists	1 Early Childhood Coordinator

Budget Revenue by Object

East Greenwich School Department · General Fund · Fiscal Years 2024–2027

FY2024 Total	FY2025 Total	FY2026 Total	FY2027 Proposed
$47,430,060	**$49,981,716**	**$50,266,600**	**$52,038,333**
	+5.4%	**+0.6%**	**+3.5%**

Code	Description	FY2024	FY2025	FY2026	FY2027 Proposed	Change
REVENUE FROM LOCAL & FEDERAL SOURCES						
41210	Other Taxes – Local Government	$39,723,435	$41,312,372	$42,964,867	$44,683,462	+4.0%
41250	Reappropriation of Fund Balance	$857,451	$842,000	$300,000	$350,000	+16.7%
41310	Tuition from Individuals	$295,000	$295,000	$360,000	$500,000	+38.9%
41510	Earnings on Hanaford Investment	$200	$8,000	$2,000	$2,000	0.0%
41520	Hanaford Trust Fund Income	$40,000	$40,000	$40,000	$40,000	0.0%
41901	Rental Income	$125,000	$125,000	$100,000	$135,000	+35.0%
41920	Contributions and Donations	$20,000	$20,000	$3,500	$5,000	+42.9%
41980	Prior Year Expenditure Refund	$15,000	$15,000	$15,000	$15,000	0.0%
41990	Miscellaneous Revenue	$0	$0	$0	$0	—
43101	State Aid – Unrestricted	$5,968,974	$6,939,344	$6,181,233	$5,967,871	-3.5%
44202	Medicaid Revenue	$385,000	$385,000	$300,000	$340,000	+13.3%
	TOTAL Revenue from Local & Federal Sources	**$47,430,060**	**$49,981,716**	**$50,266,600**	**$52,038,333**	**+3.5%**

Note: *Change % reflects variance between FY2026 Budget and FY2027 Budget Request. All figures in USD.*

General Fund Budget by Object

Personnel Services – Compensation Fiscal Years 2024 – 2027

Code	Description	FY2024	FY2025	FY2026	FY2027 Proposed
PERSONNEL SERVICES – COMPENSATION					
51110	Regular Salaries	$25,771,431	$26,735,193	$26,626,765	**$27,679,864**
51115	Substitute Salaries	$425,000	$445,000	$470,000	**$470,000**
51131	Differential Pay	$5,000	$5,000	$4,500	**$4,500**
51132	Non-Teaching (Dept Heads, etc.)	$346,196	$338,534	$362,558	**$355,993**
51201	Overtime	$90,000	$90,000	$125,000	**$125,000**
51309	Tutoring	$6,000	$19,000	$40,000	**$40,000**
51311	Curriculum Work	$0	$0	$1,000	**$0**
51323	Detention Coverage	$4,000	$4,000	$5,000	**$5,000**
51327	Other Additional Compensation	$49,500	$69,000	$50,000	**$50,000**
51328	Early Retirement Payments	$10,000	$15,000	$35,000	**$22,500**
51336	Class Overage	$3,500	$1,000	$1,000	**$6,200**
51338	Summer Pay	$59,000	$100,000	$118,880	**$100,000**
51339	Class Coverage	$15,000	$15,000	$25,000	**$40,000**
51401	Stipend – Other	$425,611	$294,130	$209,474	**$239,386**
51404	Stipend – Coaches / EC Advisor	$287,000	$287,000	$313,000	**$315,000**
51406	Stipend – Athletic Officials	$17,000	$17,000	$17,000	**$17,000**
51407	Stipend Mentors	$25,000	$25,000	$20,000	**$25,000**
	Total Personnel Services – Compensation	**$27,539,239**	**$28,459,857**	**$28,424,178**	**$29,495,443**

Personnel Services – Employee Benefits Fiscal Years 2024 – 2027

Code	Description	FY2024	FY2025	FY2026	FY2027 Proposed
PERSONNEL SERVICES – EMPLOYEE BENEFITS					
52102	Life Insurance	$37,917	$37,095	$25,156	**$20,665**
52103	Dental Insurance	$200,635	$209,147	$213,075	**$230,286**
52121	Health & Medical – Self Insured/Active	$4,147,249	$4,231,146	$4,835,487	**$5,328,461**
52122	Health & Medical – Self Insured/Retiree	$69,556	$74,860	$110,208	**$110,208**
52125	Dental – Self Insured/Retiree	$5,978	$3,984	$6,274	**$6,273**
52203	Teacher/Admin Pension – ERSRI	$3,290,829	$3,509,977	$3,386,929	**$3,437,737**
52207	Survivor's Benefits – ERSRI	$28,827	$28,913	$28,574	**$28,224**
52208	MERS Pension	$205,973	$223,098	$251,213	**$261,574**
52213	Teacher Pension DC	$582,920	$601,363	$595,778	**$607,342**
52218	MERS Pension DC	$42,113	$46,178	$49,795	**$48,417**
52301	FICA	$331,887	$352,510	$380,167	**$383,836**
52302	Medicare	$399,317	$412,906	$414,145	**$427,676**
52501	Unemployment	$12,000	$12,000	$12,000	**$12,000**
52710	Worker's Compensation	$254,550	$276,400	$278,682	**$263,349**
52917	Tuition Reimbursement – NonTax	$53,000	$53,000	$53,000	**$53,000**
	Total Personnel Services – Employee Benefits	**$9,662,751**	**$10,072,578**	**$10,640,484**	**$11,219,047**

Purchased Services Fiscal Years 2024 – 2027

Code	Description	FY2024	FY2025	FY2026	FY2027 Proposed
PURCHASED SERVICES					
53202	Speech & Language Therapists	$10,500	$10,500	$10,500	**$0**
53203	Occupational Therapists	$5,400	$5,400	$5,400	**$0**
53204	BCBA Therapists	$0	$42,000	$0	**$0**
53207	Interpreters & Translators	$2,300	$6,350	$11,751	**$3,505**
53208	Orientation & Mobility Services	$50,750	$28,000	$20,000	**$6,000**
53209	Bus Monitors	$262,085	$362,585	$372,650	**$353,160**
53210	Performing Arts	$15,300	$15,055	$15,275	**$15,225**
53211	Physical Therapists	$5,400	$5,400	$5,400	**$0**
53213	Evaluations	$4,100	$4,200	$13,500	**$14,500**
53216	Tutoring Services	$12,500	$9,000	$12,000	**$10,000**
53220	Other Prof. Education Services	$138,000	$148,000	$177,000	**$132,000**
53221	Virtual Classrooms	$1,500	$1,550	$0	**$0**
53222	Web-Based Instructional Programs	$226,384	$325,542	$235,344	**$224,422**
53224	Personal-Care Attendants	$646,500	$648,500	$624,700	**$870,000**
53301	Prof. Development & Training	$63,620	$61,225	$28,730	**$64,685**
53303	Conferences	$42,100	$43,100	$30,610	**$52,350**
53401	Audits	$36,500	$38,500	$45,000	**$40,000**
53402	Legal Services	$190,000	$295,000	$265,000	**$175,000**
53406	Other Services	$122,180	$87,780	$71,780	**$51,200**
53410	Police and Fire Details	$0	$3,000	$7,800	**$4,200**
53411	Physicians	$2,500	$2,500	$2,500	**$2,500**
53412	Dentists	$3,000	$3,150	$3,150	**$3,150**
53414	Medicaid Claims Provider	$18,500	$20,000	$20,000	**$20,000**
53416	Officials	$61,000	$61,000	$62,500	**$59,000**
53417	Contracted Nursing Services	$347,500	$357,000	$338,000	**$240,000**
53502	Other Technology Services	$267,971	$285,440	$287,500	**$278,100**
53503	Testing	$8,676	$12,594	$12,695	**$7,252**
53705	Shipping & Postage	$8,534	$8,300	$8,270	**$8,050**
53706	Catering/Food Reimbursement	$1,200	$3,000	$0	**$3,750**
	Total Purchased Services	**$2,554,000**	**$2,893,671**	**$2,687,055**	**$2,638,049**

Purchased Property Services Fiscal Years 2024 – 2027

Code	Description	FY2024	FY2025	FY2026	FY2027 Proposed
PURCHASED PROPERTY SERVICES					
54201	Rubbish Disposal Services	$1,600	$85,182	$93,175	**$93,175**
54202	Snow Plowing Services	$1,000	$0	$0	**$0**
54204	Groundskeeping Services	$35,000	$33,000	$30,600	**$21,000**
54205	Rodent & Pest Control	$8,200	$8,200	$8,800	**$8,800**
54206	Cleaning Services	$23,400	$23,400	$28,000	**$29,000**
54310	Maintenance – Non-Technology	$3,690	$3,990	$4,174	**$6,500**
54311	Maintenance – Fixtures/Equipment	$119,492	$197,992	$170,800	**$162,700**
54312	Maintenance – General	$60,500	$60,500	$113,000	**$113,000**
54313	Maintenance – Non-Student Transp Vehicles	$6,000	$6,000	$4,500	**$4,500**
54320	Maintenance: Tech Hardware	$58,620	$35,000	$26,053	**$18,800**
54321	Maintenance – Electrical	$40,000	$35,000	$39,000	**$39,000**
54322	Maintenance – HVAC	$220,000	$236,000	$197,000	**$197,000**
54323	Maintenance – Glass	$1,600	$1,600	$5,000	**$5,000**
54324	Maintenance – Plumbing	$50,000	$61,450	$48,000	**$43,000**
54402	Water Usage	$66,500	$66,500	$56,500	**$48,900**
54403	Telephone	$20,000	$20,000	$20,000	**$20,000**
54405	Sewage/Cesspool Usage	$71,000	$123,700	$67,600	**$65,500**
54406	Wireless Communication	$16,200	$16,200	$13,700	**$10,200**
54407	Internet Connectivity	$13,300	$13,300	$13,300	**$10,500**
54601	Renting Land and Buildings	$31,500	$36,800	$38,000	**$38,000**
54602	Rental of Equipment and Vehicles	$65,500	$141,788	$199,988	**$199,988**
54604	Graduation Rentals	$16,000	$16,800	$18,000	**$20,000**
54605	Ice Rink Rental	$31,000	$28,000	$25,000	**$20,000**
54606	Pool Rental	$9,000	$9,000	$9,000	**$8,000**
54902	Alarm and Fire Safety Services	$78,500	$0	$20,900	**$18,500**
54904	Vehicle Registration	$200	$200	$200	**$200**
	Total Purchased Property Services	**$1,047,802**	**$1,259,602**	**$1,250,290**	**$1,201,263**

Other Purchased Services Fiscal Years 2024 – 2027

Code	Description	FY2024	FY2025	FY2026	FY2027 Proposed
OTHER PURCHASED SERVICES					
55111	Transportation	$2,340,049	$2,655,110	$2,722,959	**$3,020,398**
55112	Cyber Security Transportation (RIDE)	$0	$3,650	$2,825	**$2,550**
55113	Transportation Svc Mgmt Planning (RIDE)	$0	$30,655	$30,400	**$30,250**
55201	Property/Liability Insurance	$242,880	$259,800	$280,000	**$280,000**
55204	Student Accident Insurance	$800	$800	$825	**$825**
55401	Advertising Costs	$1,500	$1,200	$1,200	**$1,000**
55501	Printing	$5,610	$6,545	$6,350	**$12,100**
55503	Document Copying	$90,600	$0	$4,200	**$7,400**
55610	Tuition to Career and Technical Schools	$334,789	$416,000	$269,100	**$286,500**
55630	Tuition to Private Sources	$1,285,000	$1,356,570	$1,453,675	**$1,380,300**
55640	Tuition to Ed Services within State	$46,000	$90,000	$140,000	**$181,000**
55660	Tuition to Charter Schools	$138,290	$155,100	$115,200	**$75,500**
55690	Tuition – Other (Dual Enrollment)	$10,000	$35,000	$35,000	**$70,000**
55803	Employee Travel – Non-teachers	$10,700	$10,550	$7,650	**$6,500**
55809	Employee Travel – Teachers	$5,760	$5,760	$5,550	**$5,050**
55810	Travel Other	$1,000	$1,000	$0	**$0**
	Total Other Purchased Services	**$4,512,978**	**$5,027,740**	**$5,074,934**	**$5,359,373**

Supplies Fiscal Years 2024 – 2027

Code	Description	FY2024	FY2025	FY2026	FY2027 Proposed
SUPPLIES					
56101	General Supplies / Materials	$456,799	$226,050	$202,898	**$189,661**
56112	Uniform Supplies	$9,150	$10,250	$5,000	**$5,000**
56113	Graduation Supplies	$13,500	$13,500	$13,500	**$14,050**
56115	Medical Supplies	$15,550	$17,302	$20,460	**$16,330**
56116	Athletic Supplies (incl Uniforms)	$18,000	$18,000	$20,000	**$20,000**
56117	Honors/Award Supplies	$3,000	$3,000	$3,000	**$2,500**
56201	Natural Gas	$372,000	$382,000	$347,000	**$372,000**
56202	Gasoline	$2,000	$2,000	$500	**$4,500**
56203	Diesel Fuel	$10,000	$10,000	$7,000	**$3,000**
56204	Propane	$500	$500	$500	**$500**
56211	Other Supplies	$38,000	$38,000	$38,000	**$38,000**
56214	Paint	$1,800	$5,000	$6,000	**$6,000**
56215	Electricity	$295,500	$295,500	$468,000	**$486,000**
56216	Lumber Supplies	$16,000	$13,000	$13,000	**$8,000**
56217	Plumbing and Heating Supplies	$8,000	$6,000	$6,000	**$6,000**
56218	Electrical Supplies	$6,000	$5,800	$5,800	**$5,800**
56219	Custodial Supplies	$175,000	$175,000	$179,000	**$176,500**
56220	Materials for Snow & Ice Removal	$9,500	$5,000	$5,000	**$5,000**
56221	Lamps & Lights	$2,000	$2,000	$1,000	**$1,000**
56401	Textbooks	$95,410	$307,160	$347,794	**$327,472**
56402	Library Books	$16,120	$18,290	$19,470	**$7,600**
56403	Reference Books	$200	$200	$100	**$0**
56404	Subscriptions/Periodicals	$81,332	$10,878	$11,992	**$5,120**
56406	Textbooks – Non Public	$2,200	$5,000	$5,000	**$8,885**
56407	Library Web Based Software	$2,400	$9,500	$13,300	**$13,300**
56501	Technology Supplies	$41,845	$32,625	$33,125	**$18,175**
	Total Supplies	**$1,691,806**	**$1,611,555**	**$1,772,439**	**$1,740,393**

Property & Debt Service / Miscellaneous Fiscal Years 2024 – 2027

Code	Description	FY2024	FY2025	FY2026	FY2027 Proposed
PROPERTY					
57201	Building Purchase	$0	$48,000	$47,000	**$47,000**
57202	Building Improvements	$25,000	$93,718	$0	**$0**
57305	Equipment	$107,164	$105,799	$95,976	**$85,030**
57306	Furniture & Fixtures	$16,830	$0	$0	**$8,900**
57309	Technology – Hardware	$138,870	$135,210	$5,350	**$76,000**
57311	Technology – Software	$23,000	$60,600	$88,900	**$91,300**
	Total Property	**$310,864**	**$443,327**	**$237,226**	**$308,230**
DEBT SERVICE AND MISCELLANEOUS					
58101	Professional Organization Fees	$27,664	$25,134	$34,040	**$34,840**
58102	Other Dues and Fees	$82,957	$93,252	$48,456	**$39,195**
58206	Claims and Settlements	$0	$95,000	$95,000	**$0**
58902	Bad Debt Expense	$0	$0	$2,500	**$2,500**
	Total Debt Service and Miscellaneous	**$110,621**	**$213,386**	**$179,996**	**$76,535**

Town of East Greenwich, RI

TOWN COUNCIL AGENDA TRANSMITTAL FORM

Town Council Meeting Date: **May 4, 2026**

1. Agenda Item (List as it should appear on the agenda)
   Comprehensive Plan Proposed Amendment to eliminate all statements referring to the creation of zoning in the northwest quadrant to promote housing development. (FIRST READING).

2. Submitted by (List department and individual, if necessary)
   Leigh Carney, Town Clerk

3. Provide a brief description of the item and why it is on the agenda
   Comprehensive Plan Proposed Amendment to eliminate all statements referring to the creation of zoning in the northwest quadrant to promote housing development.
   Comp PLan Proposed Amendments including Full Plan.pdf

4. Provide a suggested Action
   Motion to accept at First Reading and schedule for Public Hearing on May 26th

5. Contact person and phone number for questions.
   Al Ranaldi, 401-886-8643

ATTACHMENTS:

Comp Plan Proposed Amendments.pdf

Town of East Greenwich
Planning Board

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East Greenwich, RI 02818
Phone (401) 886-8645
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April 30, 2026

Proposed Comprehensive Plan Amendments

Based on public feedback, the proposed comprehensive plan amendments are to eliminate all statements referring to create zoning in the northwest quadrant to promote housing development. The specific amendments and their corresponding pages can be viewed in the attached document.

Specific proposed amendments:

Page 44 – eliminate Housing Goal, Policy, and Action: HG1.P4.A1

Page 89 – Amend the Future Land Use Map to remove the Mixed Use designation in the northwest quadrant. Designate the area as Low Density.

Page 97 – Amend the Future Zoning Map to remove the New Mixed Use designation in the northwest quadrant. The underlying existing zone to remain.

Page 103 – Delete the first bullet point which refers to changing the zoning designation in the northwest quadrant to Mixed Use Commercial/Residential in order to comply with the Future Land Use Map

Page 109 – Delete Policy and Action P4, A1 – Create zoning in the northwest quadrant to promote housing development.