



**AGENDA**  
**ECONOMIC DEVELOPMENT CORPORATION REGULAR MEETING**  
**COUNCIL CHAMBERS**  
**5803 THUNDERBIRD**  
**LAGO VISTA, TX**  
**SEPTEMBER 8, 2026 AT 4:00 PM**

**JOIN MEETING VIA VIDEO CONFERENCE**

Please join my meeting from your computer, tablet or smartphone.

<https://meet.goto.com/699679021>

You can also dial in using your phone.

Access Code: 699-679-021

United States: +1 (872) 240-3412

**I. CALL TO ORDER, CALL OF ROLL**

Justin Loucks - Chair

Jeff Flauding

Don Johndrow - Vice Chair

Jonathan Awtry

David VonOhlerking - Secretary

Corey Wright

Russell Murphy

Staff Liaison - Eric Zeno

**II. CITIZEN COMMENTS**

To participate in the citizen comments portion of the meeting, you must submit a completed form. If you are attending the meeting in the City Council Chambers you must complete the form available at that location and provide it to the Economic Development Director prior to the start of the meeting. The form can also be found on the City's website at the link below.

[CITIZEN PARTICIPATION REGISTRATION FORM](#)

**III. STAFF, COUNCIL LIAISON, AND CHAMBER OF COMMERCE REPORTS**

a. Routine reports from City Council Liaison.

b. Routine reports from City Staff.

c. Routine reports from Chamber of Commerce. - Executive Director, Allison Sargent

**IV. DISCUSSION AND POSSIBLE ACTION ITEMS**

1. Discussion and possible action regarding the EDC workplan.
2. Approval of the July 14, 2026, EDC regular meeting minutes.
3. Discussion and possible action regarding a recommendation to the Planning & Zoning Commission concerning the zoning of Dawn Dr.
4. Discussion and possible action regarding the proposed installation of a deer mosaic artwork.
5. Discussion and possible action regarding proposed funding for the TBA Douglas proposal.
6. Discussion and update on Grant Writer.

## **ADJOURNMENT**

IT IS HEREBY CERTIFIED that the above Notice was posted on the Bulletin Board in accordance with Government Code section 551.041 located at all times in City Hall in said City by 6:00 pm on the 1st day of September, 2026.

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Robin Smith , City Secretary

THIS MEETING SHALL BE CONDUCTED PURSUANT TO THE TEXAS GOVERNMENT CODE SECTION 551.001 ET SEQ. AT ANY TIME DURING THE MEETING THE COUNCIL RESERVES THE RIGHT TO ADJOURN INTO EXECUTIVE SESSION ON ANY OF THE ABOVE POSTED AGENDA ITEMS IN ACCORDANCE WITH THE SECTIONS 551.071, 551.072, 551.073, 551.074, 551.075 OR 551.076. THE CITY OF LAGO VISTA IS COMMITTED TO COMPLIANCE WITH THE AMERICANS WITH DISABILITIES ACT. REASONABLE MODIFICATIONS AND EQUAL ACCESS TO COMMUNICATIONS WILL BE PROVIDED UPON REQUEST.

Notice is hereby given that a quorum of the City Council may be present at this meeting. This meeting is not a meeting of the City Council, and no deliberation or action will be taken by the City Council.



# Item Cover Page

## ECONOMIC DEVELOPMENT CORPORATION AGENDA ITEM REPORT

**DATE:** September 8, 2026

**SUBMITTED BY:** Eric Zeno, Economic Development Director

**SUBJECT:** Discussion and possible action regarding the EDC workplan.



# Item Cover Page

## **ECONOMIC DEVELOPMENT CORPORATION AGENDA ITEM REPORT**

**DATE:** September 8, 2026

**SUBMITTED BY:** Eric Zeno, Economic Development Director

**SUBJECT:** Approval of the July 14, 2026, EDC regular meeting minutes.

**RECOMMENDATION:** Approve the July 14, 2026, EDC regular meeting minutes.

**ATTACHMENTS:**  
[edc 7\\_14 meeting minutes.pdf](#)



ECONOMIC DEVELOPMENT CORPORATION  
REGULAR MEETING MINUTES  
TUESDAY, JULY 14, 2026, 4:00 PM  
COUNCIL CHAMBERS 5803 THUNDERBIRD  
LAGO VISTA, TX

JOIN MEETING VIA VIDEO CONFERENCE

Please join my meeting from your computer, tablet or smartphone.  
<https://meet.goto.com/699679021>

CALL TO ORDER, CALL OF ROLL

Justin Loucks - Chair  
Don Johndrow - Vice Chair  
David vonOhlerking - Secretary  
Jonathan Awtry  
Corey Wright  
Russell Murphy  
Jeff Flauding

Staff Liaison - Eric Zeno  
Council Liaison - Norma Owen  
Chamber Liaison - Allison Sargent

Secretary David vonOhlerking presided in Chair Justin Loucks' absence.  
Justin Loucks and Russell Murphy were absent.  
Allison Sargent arrived at approximately 4:10 p.m.  
Corey Wright arrived at 4:15 p.m.

I. CITIZEN COMMENTS

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No.citizen.comments.were.received;

## II. STAFF, COUNCIL LIAISON, AND CHAMBER OF COMMERCE REPORTS

### a. Routine reports from City Council Liaison.

Norma.Owen.reported.that.City.Council.had.no.current.assignments.for.the.EDC.and.  
noted.the.upcoming.budget.deadline.for.potential.EDC.recommendations;

### b. Routine reports from City Staff.

Eric.Zeno.reported.that.Lago.Liberty.Days.and.Friday.Wings.were.successful.and.noted.  
an.upcoming.City.splash.event;

### c. Routine reports from Chamber of Commerce. - Executive Director, Allison Sargent

Allison.Sargent.reported.on.upcoming.Chamber.events?newspaper.printing.changes?  
teacher.welcome.bags?Visitor.Center.activity?new.members?and.planned.artificial\_  
intelligence.training;

## III. PRESENTATIONS

### 1. Presentation on July grant updates from McCoy Consulting.

Brittany.McCoy.presented.five.grant.opportunities.related.to.outdoor.recreation?  
community.development?conservation?rural.design?and.disaster.repair;.She.also.  
reported.receipt.of.an.AARP.disaster\_resilience.grant;.No.action.was.taken;

### 2. Presentation from Covey on wayfinding sign for the City of Lago Vista, by Partner, Travis Crow, PLA.

Travis.Crow.of.Covey.presented.options.for.a.citywide.wayfinding?signage?and.branding.  
plan?including.design.standards?public.engagement?mapping?and.phased.  
implementation;.No.action.was.taken;

## IV. DISCUSSION AND POSSIBLE ACTION ITEMS

### 1. Consider, discuss, and take action on NSP wayfinding proposal.

The.Board.discussed.the.need.to.better.define.the.project.scope.and.coordinate.with.  
City.Council.before.proceeding;.David.vonOhlerking.made.a.motion.to.table.the.  
item;.Corey.Wright.seconded.the.motion;.The.motion.passed.unanimously;

### 2. Consider, discuss, and take action on upcoming grants.

Jonathan.Awtry.made.a.motion.to.pursue.the.five.presented.grants.that.did.not.require.  
matching.funds;.Corey.Wright.seconded.the.motion;.The.motion.passed.  
unanimously;

3. Discussion on updates and follow-up from EDC subcommittee.

David.vonOhlerking.and.Don.Johndrow.reported.on.subcommittee.discussions.  
regarding.balanced.growth;a.potential.town.center?commercial.development?  
public\_private.partnerships?and.future.funding.opportunities;.No.action.was.taken;

4. Consider, discuss, and take action on potential funding sources for the EDC.

The.Board.discussed.possible.City.matching.funds.and.other.future.funding.sources.for.  
EDC\_supported.projects;.No.action.was.taken;

5. Consider, discuss, and take action on EDC 2026-2027 workplan.

The.Board.discussed.development.of.the.868②\_868③workplan.and.increased.use.of.the.  
City.discussion.board.to.develop.priorities.between.meetings;.No.action.was.taken;

6. Approval of the May 12, 2026, EDC regular meeting minutes.

David.vonOhlerking.made.a.motion.to.approve.the.May.78?868②?EDC.regular.meeting.  
minutes;.Don.Johndrow.seconded.the.motion;.The.motion.passed.by.a.vote.of.0\_6\_7?  
with.Jonathan.Awtry.abstaining;

V. ADJOURNMENT

The.meeting.was.adjourned;

Lago Vista Economic Development Corporation:

\_\_\_\_\_  
Justin Loucks, Chair

ATTEST:

\_\_\_\_\_  
David vonOhlerking, Secretary

On a motion by \_\_\_\_\_, seconded by \_\_\_\_\_, the above and  
foregoing instrument was passed and approved on \_\_\_\_ day of \_\_\_\_\_, 2026.



# Item Cover Page

## **ECONOMIC DEVELOPMENT CORPORATION AGENDA ITEM REPORT**

**DATE:** September 8, 2026

**SUBMITTED BY:** Eric Zeno, Economic Development Director

**SUBJECT:** Discussion and possible action regarding a recommendation to the Planning & Zoning Commission concerning the zoning of Dawn Dr.



# Item Cover Page

## ECONOMIC DEVELOPMENT CORPORATION AGENDA ITEM REPORT

**DATE:** September 8, 2026

**SUBMITTED BY:** Eric Zeno, Economic Development Director

**SUBJECT:** Discussion and possible action regarding the proposed installation of a deer mosaic artwork.



# Item Cover Page

## ECONOMIC DEVELOPMENT CORPORATION AGENDA ITEM REPORT

**DATE:** September 8, 2026

**SUBMITTED BY:** Eric Zeno, Economic Development Director

**SUBJECT:** Discussion and possible action regarding proposed funding for the TBA Douglas proposal.

**ATTACHMENTS:**  
[TBA City of Lago Vista Economic Dev. Corp.pdf](#)



**City of Lago Vista Economic Development Corporation**  
Proposal for Strategic Planning Professional Services

Phase 1 - Preliminary Development Analysis  
7-8-26

**Prepared for:**

Justin Loucks  
Lago Vista EDC Chair  
20624 FM 1431 Suite 6  
Lago Vista, TX  
78645



## PROJECT OVERVIEW

TBA Douglas is pleased to present this proposal to the City of Lago Vista Economic Development Corporation for Comprehensive Strategic Planning services for a multiblock infill catalytic development located in Lago Vista as identified in Exhibit B. In addition, Consideration will be given to “adjacent” properties for highest and best considerations.

The Phase 1 services will provide the city with a **preliminary development analysis** that illustrates the potential impact the development can have for the city of Lago Vista in terms of creation of a “town center”, added amenities, placemaking and economic impact.

## SCOPE OF SERVICES

TBA Douglas proposes the following scope of work:

### 1.1 Existing Consideration (3 weeks)

*The Initial scope will focus on a high-level preliminary assessment of existing conditions of each parcel as well as the surrounding/abutting public right of way (Street, curbs and edge of the property in the public easement). The surround streets will be looked at to determine opportunities for parking, enhanced street scape and pedestrian paths. In addition, a preliminary program of uses for the parcels will be evaluated based on mixed use assignments that align with and complement the downtown catchment area and are marketable uses based on area comps and trends.*

- Multiblock site plan
- Multiblock site plan preliminary analysis
- Multiblock public right of way preliminary analysis
- Review of existing surveys (if available)
- Review existing appraisal(s)
- Preliminary Market & City Program Consideration
- 1 Review Meeting



### **1.2 Preliminary Development Considerations (4 weeks)**

*Once we complete the preliminary assessment of existing conditions, we will use these findings to test program assignments for each parcel by generating "bubble diagram" plans for each floor level of the development. These diagrams will capture the area program assignments which will be listed in a program summary matrix. This base information will then be used to determine a range for projected development.*

- Multiblock plan diagrams w/ program assignments (2 Options)
- Program area summary matrix (2 Options)
- Preliminary development cost estimate (2 Options)
- 1 Review Meeting

### **1.3 Development Cost Analysis (2 weeks)**

*From the based information of the two development options, the potential market viability and economic impact will be evaluated. Initial feasibility of the development plan will be determined as well as potential project challenges needing resolution.*

- Property valuation based on improvements and density (2 Options)
- Projected Economic Impact
- Market viability of development plan and preliminary economic challenges
- 1 Review Meeting

### **1.4 Issued Report & Presentation (1 week)**

- Initial report of Findings
- Recommended next steps.



## **FEE PROPOSAL**

TBA Douglas proposes the following scope of work:

### **Phase 1 - Preliminary Development Analysis ( 2 months)**

|                                                 |                 |
|-------------------------------------------------|-----------------|
| Existing Consideration                          | \$ 11,660       |
| Preliminary Development Considerations & Impact | \$ 26,100       |
| Development Cost Analysis                       | \$ 6,250        |
| Issued Report & Presentation                    | \$ 5,350        |
| <b>TOTAL</b>                                    | <b>\$49,360</b> |

## **PROPOSED FUTURE PHASES**

Phase 2- Real Estate Assemblage (MOU)

Phase 3 - Stakeholder Input

Phase 4 - Development Standards

Phase 5 - Marketing Plan

Phase 6 - Solicitation, Evaluation and Selection

Phase 7 – Contract Negotiations

Phase 8 – Implementation Oversight



### Hourly Billing Rates

TBA Douglas hourly rates will be the basis for calculating the cost of any additional services requested by the Client. TBA Douglas will not undertake any additional services without your written authorization. TBA Douglas project team hourly rates for the duration of the project are per attached "Exhibit A".

### Reimbursable Expenses

Reimbursable expenses shall not exceed 3% of the total project fee. Any additional cost incurred beyond this amount will need prior approval from the client.

The following items shall be paid as a reimbursable expense:

- All transportation expenses related to the project.
- Travel expenses.
- Reproduction and plotting.
- Overnight or special shipping charges.
- Messenger services.
- Purchase or rental of specialized equipment specifically requested by the client.
- Fees and reimbursable expenses paid to consultants authorized by the client.
- All regulator fees required by project.

Reimbursable expenses will be billed at 1.10 except for certain in-house activities that will be billed according to the following schedule:

| Auto Mileage  | IRS Standard Mileage Rate              |
|---------------|----------------------------------------|
| Plan printing | \$ .51 / square foot (one set)         |
|               | \$ .19 / square foot (additional sets) |
| CADD Plots    | \$ 15.00 each                          |

Reproduction of additional sets of documents beyond those specifically identified as deliverables and only when specifically requested by the Client and supported with proper documentation in the form of itemized invoices, shall be paid as a reimbursable expense.



### Payment

The Client shall pay TBA Douglas monthly based on the progress of the work. Reimbursable expenses shall be invoiced monthly as the work progresses. Terms shall be net Thirty (30) days from the date of receipt of the invoice.

Your signature below will serve as acceptance of this proposal.

### TBA Douglas

Name Tim Brandon, AIA

Title CEO, TBA Douglas



signature/date

### City of Lago Vista EDC

Name Justin Loucks

Title Chairman

signature/date



## EXHIBIT A

### BILLING RATE SCHEDULE

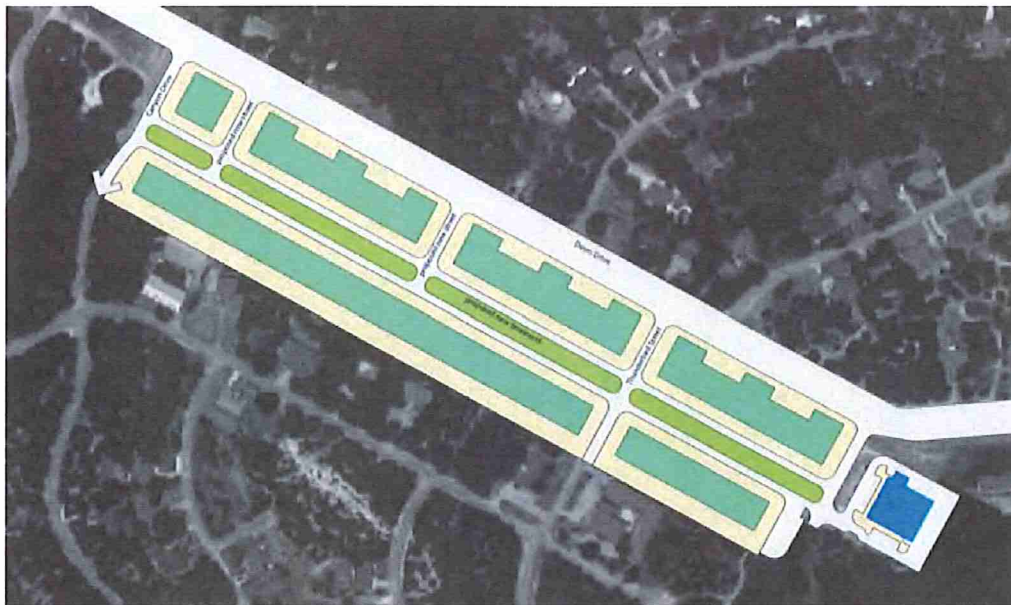
| CLASSIFICATION               | 2026 BILLING RATES |
|------------------------------|--------------------|
| Principal                    | \$300              |
| Senior Project Manager       | \$228              |
| Project Manager              | \$196              |
| Project Staff / Draftsperson | \$120              |
| Senior Interior Designer     | \$130              |
| Interior Design Staff        | \$120              |
| Construction Administrator   | \$196              |
| Specification Writer         | \$146              |
| Administrative               | \$110              |

**Billing Rates Subject to Change 1/1/27**

# TBA | DOUGLAS

## EXHIBIT B

Figure 15. Generalized Concept for Dawn Drive



Source for Base Image: Image © 2016 DigitalGlobe



# Item Cover Page

## ECONOMIC DEVELOPMENT CORPORATION AGENDA ITEM REPORT

**DATE:** September 8, 2026

**SUBMITTED BY:** Eric Zeno, Economic Development Director

**SUBJECT:** Discussion and update on Grant Writer.

**ATTACHMENTS:**  
[August Grants Update - 2026.pdf](#)

# August Update - 2026

Hello Lago Vista Team,

I have completed an initial review of six funding opportunities that could support the City's three primary focal areas:

1. Dawn Drive Catalytic Development
2. Bronco Lane Parks and Recreation Area
3. Department-wide Parks and Recreation needs, including Sunset Park

I already have the organizational information and supporting documents needed to continue developing these opportunities. At this stage, I am requesting the team's review and discussion of the proposed scopes below.

Immediately following that discussion, I will need:

- Approval of each proposed project scope
- Permission to prepare and submit the applicable grant with that scope in mind
- Approval from the affected City departments and staff, particularly if administering an award would affect their regular duties or day-to-day schedules
- Identification of any proposed scope the City does not wish to pursue

The anticipated personnel impacts below are preliminary and would be refined before submission. They are included so the City can consider both the funding opportunity and its operational requirements.

## Immediate priorities

The most time-sensitive and application-ready opportunities are:

- TPWD Community Outdoor Outreach Program — October 1, 2026
- Walmart Spark Good Local Grant — November 30, 2026
- LCRA Community Grant Program — January 31, 2027
- TPWD Recreational Trails Grant — anticipated February 2, 2027 deadline, subject to the active funding notice

USDA Community Facilities and EDA Public Works/Economic Adjustment Assistance use ongoing or rolling intake processes. Both require preliminary agency screening and greater project development before a full application should be prepared.

## 1. Walmart Spark Good Local Grant

**Proposed scope:** A small, clearly defined Sunset Park accessibility, safety, beautification, or recreation improvement.

**Potential award:** \$250–\$5,000

**Deadline:** November 30, 2026

**Match:** No published match requirement

**Recommended applicant:** City of Lago Vista

Potential purchases could include accessible benches or picnic amenities, wayfinding signage, bicycle racks, native landscaping, small safety or recreation equipment, or cleanup and beautification materials.

**Potential impact on City personnel if funded:** This should have a relatively low operational impact. Parks and Recreation or Public Works staff may need to coordinate purchasing, delivery, installation, and ongoing maintenance. Finance staff may need to process the award and retain payment records. Depending on the selected project, installation could briefly affect normal maintenance schedules.

**Approval requested:** Approval of the proposed small-improvement concept, permission to apply, and confirmation that the responsible department approves the limited purchasing, installation, and maintenance responsibilities.

## 2. TPWD Community Outdoor Outreach Program Grant

**Proposed scope:** Sunset Park Outdoor Access Initiative.

**Potential award:** \$5,000–\$100,000

**Deadline:** October 1, 2026

**Match:** No match requirement currently stated

**Funding structure:** Reimbursement

**Recommended applicant:** City of Lago Vista

The proposed initiative could include guided walking and nature programs, accessible activities for older adults and residents with disabilities, youth environmental education, community health and wellness programming, participant equipment, transportation, and partnerships with local organizations.

**Potential impact on City personnel if funded:** This opportunity would likely have the greatest ongoing effect on staff schedules. Parks and Recreation personnel may need to coordinate or deliver activities, manage registrations, communicate with participants and partners, oversee equipment and transportation, document attendance, track outcomes, and maintain safety records. Finance staff would support reimbursement requests and expense tracking. Communications staff may also assist with outreach and promotion. The City could reduce the direct staff burden by incorporating qualified contractors and community partners into the program design.

**Approval requested:** Approval of the program concept, permission to apply, and confirmation from Parks and Recreation, Finance, and any other affected staff that the proposed implementation model is operationally feasible.

## 3. LCRA Community Grant Program

**Proposed scope:** Sunset Park solar or energy-efficient lighting and related accessibility improvements.

**Potential award:** Up to \$100,000, although most awards are \$25,000 or less

**Application period:** January 1–31, 2027

**Deadline:** January 31, 2027

**Match:** At least 20% of total project cost for requests exceeding \$5,000

**Potential applicant:** City of Lago Vista or Lago Vista Economic Development Corporation, subject to final eligibility confirmation

The project could include replacement of upper-field lighting, solar or energy-efficient fixtures, accessible routes, related drainage or erosion improvements, and durable infrastructure supporting park safety and accessibility.

**Potential impact on City personnel if funded:** Public Works, Parks and Recreation, and potentially utility or facilities staff may need to participate in final design review, procurement, contractor coordination, site access, construction oversight, inspections, and project closeout. Finance staff would track grant and matching expenditures. Construction could temporarily affect park operations or require staff to coordinate closures and

public notices. After completion, the responsible department would assume routine inspection and maintenance responsibilities.

**Approval requested:** Approval of the preferred capital-improvement scope, permission to apply, approval of the anticipated departmental involvement, and willingness to consider the required local match if the project advances.

## 4. TPWD Recreational Trails Grant

**Proposed scope:** Rehabilitation of an accessible walking trail at Sunset Park or a defined phase of a Sunset Park–Bar-K trail connection.

**Potential award:** Up to \$300,000 for a nonmotorized trail

**Grant share:** Up to 80%

**Required local match:** At least 20%

**Next anticipated deadline:** February 2, 2027, subject to confirmation in the active funding notice

**Recommended applicant:** City of Lago Vista

Eligible work could include trail rehabilitation or construction, ADA and universal-access improvements, drainage and erosion controls, trailheads, trailside facilities, and wayfinding.

**Potential impact on City personnel if funded:** This would require meaningful coordination from Parks and Recreation, Public Works, Finance, procurement personnel, and potentially planning or engineering staff. City personnel may need to support design review, environmental compliance, procurement, construction monitoring, reimbursement documentation, inspections, public communications, and grant reporting. Construction could temporarily affect park or trail access. Following completion, the City would have a continuing obligation to operate and maintain the funded trail for public recreation.

**Approval requested:** Approval of the preferred trail concept, permission to advance the application, approval of the likely staff commitments, and willingness to consider the required 20% match and long-term maintenance responsibility.

## 5. USDA Community Facilities Direct Loan and Grant Program

**Proposed scope:** An eligible public-service component of the Dawn Drive catalytic development, potentially a community and emergency resilience center.

**Funding:** Direct loan, grant, or a combination

**Deadline:** Applications accepted year-round

**Recommended applicant:** City of Lago Vista

The proposed scope would be limited to an essential public facility rather than speculative commercial or private development. Potential components could include community meeting space, emergency shelter or resilience functions, public-safety facilities, emergency power, communications equipment, or related public infrastructure.

**Potential impact on City personnel if funded:** The initial screening phase should have a limited impact, primarily involving City leadership, Finance, Public Works, planning, facilities, and public-safety representatives. If the project advances, staff involvement would increase considerably through feasibility review, design, environmental compliance, financial underwriting, procurement, construction oversight, reporting, and facility planning. Once completed, the City would also need to staff, operate, insure, and maintain the facility. Loan funding, if included, would create long-term budgeting and repayment responsibilities.

**Approval requested:** Permission to discuss the concept with USDA Rural Development, approval of the proposed public-facility direction, and confirmation that affected departments support further project development. A full application would not proceed without a separate discussion of the final scope, staffing model, operating obligations, and any debt implications.

## 6. EDA Public Works and Economic Adjustment Assistance

**Proposed scope:** Public infrastructure serving the Bronco Lane area and supporting documented economic development, private investment, job creation, or job retention.

**Potential funding:** Approximately \$100,000–\$30 million under the current pipeline entry

**Deadline:** Rolling while the applicable funding notice remains active and funds remain available

**Match:** Required; the federal share depends on eligibility and documented economic distress

**Potential applicant:** City of Lago Vista or the Type B Lago Vista Economic Development Corporation

Potential improvements could include water or wastewater extensions, public access roads, drainage, broadband, streetscape and pedestrian connections, or other site infrastructure connected to a defined economic-development outcome.

**Potential impact on City personnel if funded:** City leadership, the LVEDC, Public Works, planning and development staff, Finance, procurement personnel, and engineering representatives would likely be involved. Responsibilities could include coordinating with businesses or developers, reviewing engineering plans, completing environmental and procurement requirements, monitoring construction, documenting private investment and employment outcomes, managing reimbursements, and submitting performance reports. The project could substantially affect staff schedules during design, procurement, and construction. The City would also assume responsibility for operating and maintaining any resulting public infrastructure.

**Approval requested:** Permission to conduct preliminary screening with EDA, approval of the proposed infrastructure and economic-development direction, and confirmation that the affected City and LVEDC personnel support further development. A full application would only proceed after the project location, infrastructure scope, economic outcomes, staffing impact, and match commitment are confirmed.

### What I will continue working on

Once the City provides direction, I will:

- Refine each approved project scope
- Confirm applicant, geographic, and project eligibility
- Conduct preliminary discussions with the appropriate funding agencies
- Develop the need statements and project narratives
- Align proposed expenses with eligible grant uses
- Build preliminary budgets and implementation schedules
- Organize demographic, geographic, and community-need data
- Develop supporting maps, photographs, and visual evidence
- Prepare draft resolutions and application materials
- Monitor deadlines and changes to funding requirements

Please review and discuss each proposed scope with the departments that would be involved. Immediately afterward, please let me know:

1. Which scopes are approved
2. Which applications I have permission to pursue
3. Whether the affected City staff and department leaders approve the anticipated impact on their duties if funding is awarded

4. Which scopes should be revised, postponed, or removed from consideration

Based on the current deadlines, I recommend prioritizing the TPWD outdoor programming decision first, followed by the Walmart project selection and development of the LCRA capital project.

Thank you,

Brittany McCoy

McCoy Consulting, LLC

