City of South Lake Tahoe
City Council and South Tahoe Redevelopment Successor Agency
Meeting Agenda
Tuesday, August 23, 2022 at 9:00 AM
City Hall - Council Chambers - 1901 Lisa Maloff Way, South Lake Tahoe

City Council
Devin Middlebrook, Mayor
Cristi Creegan, Mayor Pro Tem
Cody Bass, Councilmember
John Friedrich, Councilmember
Tamara Wallace, Councilmember

Mission of the City Council
The City Council exists to represent the public interest, to oversee the City's operations and to plan for the City's future.

Public Participation
City Council meetings are held in person at the time and location listed on this agenda. Meetings are live-streamed on Channel 21, City website at www.cityofslt.us, and via ZOOM at this link https://us06web.zoom.us/j/89044950673

A public agenda packet is available for review at City Hall, 1901 Lisa Maloff Way, on the City's Website at www.cityofslt.us, or by contacting the City Clerk's Office, (530) 542-6005 or sblankenship@cityofslt.us

Providing Public Comment:
In Person: Every agenda for regular meetings provides an opportunity for members of the public to directly address the legislative body (City Council), on any item of public interest which is within the jurisdiction of the City Council during Public Communications. For items on the agenda or in connection with any item which the City Council will consider, the public is given the opportunity to comment before or during the City Council's consideration of the item [Government Code Section 54954.3(a)].

By Phone: If you are joining the meeting via ZOOM and would like to make a comment, press the "raise a hand" button. If you are joining the meeting via Channel 21 or live stream and would like to make a comment, please call (530) 542-6500. The meeting ID is ID: 890 4495 0673 press *9 to indicate a desire to make a comment. Press *6 to unmute your phone. The Clerk will call you by the last three digits of your phone number when it is your turn to speak.

In Writing: Written comments received by 3 p.m. the day before the meeting will be distributed to City Council prior to the meeting. Written public comment regarding any item on this agenda may be sent to PublicComment@cityofslt.us. When emailing comments, identify the agenda item number in the subject line to which your comments relate. Any such comment that is a public record and is emailed to PublicComment@cityofslt.us or otherwise provided to a majority of the City Council before the meeting will be made available for public inspection during normal business

hours at the City Clerk's Office located at City Hall, 1901 Lisa Maloff Way, South Lake Tahoe [Government Code Section 54957.5(b)]. Written comments will not be read out loud during the meeting.

The City Council Chambers meeting facility is accessible to people with disabilities. Every reasonable effort will be made to accommodate any person needing special assistance to attend this meeting. Contact the City Clerk at (530) 542-6005 at least 48 hours in advance of the meeting for assistance [28 CFR 35.102.35.104 ADA Title II and Brown Act Government Code Sections 54953.2, 54954.1, 54954.2, and 54957.5].

Spanish Interpretations: The public may access Spanish interpretation using the ZOOM link listed on the front of the Agenda from an internet device (smartphone, laptop, tablet, home computer) with audio capabilities and selecting the Spanish language option. Persons without an internet device may attend the meeting in-person and a device will be provided while supplies last. Requests for interpreter services to offer public comment may be made by contacting the City Clerk.

Call to Order/Pledge of Allegiance

Roll Call

Public Communications

This is the public's opportunity to speak on any topic NOT LISTED on this agenda. Comments shall be limited to four (4) minutes. In accordance with the Brown Act, the City Council cannot deliberate or vote on any matter raised under public communications, but may briefly respond to statements made or questions posed. (Government Code Sections 54954.2)

City Commission Reports

Consent Agenda

Public Comment - This is the public's opportunity to speak on any topic listed on the Consent Agenda. Comments shall be limited to three (3) minutes.

The consent agenda consists of items of a repeating or routine nature considered under a single action. Any Councilmember may have an item on the consent agenda removed and considered separately upon request.

Pass a Motion to adopt the Consent Agenda in one motion except as indicated at each item.

1. FY 2022-2027 Capital Improvement Plan Adoption
Requested Action / Suggested Motions: Pass a Resolution adopting the FY 2022 to 2027 Five-Year Capital Improvement Plan
Responsible Staff Member: Jim Marino, Capital Improvement Program and Facilities Program Manager
Item 1 - Executive Summary.pdf
01-Staff Report.docx
02-Resolution.docx
03-CIP Five-Year (Exh. A to Reso).pdf

Unfinished Business - City Council and South Tahoe Redevelopment Successor Agency

2. Letter of Intent to Sell Surplus Property Owned by South Tahoe Redevelopment Successor Agency at 3900 and 3908 Lake Tahoe Boulevard to Novin Development and SMR Development for $1 Million
Requested Action / Suggested Motions: (1) Acting as the South Tahoe Redevelopment Successor

Agency, Pass a Motion authorizing and directing the Board Chair to execute the Letter of Intent with Novin Development and SMR Development, and authorizing the Executive Director to enter into negotiations on a purchase and sale agreement for the property located at 3900 and 3908 Lake Tahoe Blvd.; and (2) Acting as the City Council, authorizing and directing the Housing Manager to participate in negotiations on the agreement regarding terms besides sale of the Successor Agency property.
Responsible Staff Member: Zach Thomas, Housing Manager
Item 2 - Executive Summary.pdf
01-Staff Report.docx
02-Notice of Availability.pdf
03-Novin and SMR Offer.pdf
04-St. Joseph Community Land Trust Offer.pdf
05-City of South Lake Tahoe Offer.pdf

Budget Workshop

3. FY 2022-2023 Recommended Budget
Requested Action / Suggested Motions: Receive presentation and either: (1) Pass a Resolution Approving FY 2022-2023 Municipal Operating and Capital Improvement Program Budget and Establishing Committed Reserve Balance of $500,000 for General Liability Program; or (2) Provide direction to staff on any desired changes to the FY 2022-2023 Recommend Budget, in which case the budget will be brought back to City Council for adoption on September 6, 2022; and (3) Pass a Resolution Approving FY 2022-2023 List of Allocated Permanent Positions, including new, eliminated, and reclassified positions, and corresponding salary table adjustments.
Responsible Staff Members: Joseph Irvin, City Manager and Olga Tikhomirova, Director of Finance
Item 3 - Executive Summary.pdf
01-Staff Report 2022-2023 Budget Workshop rv.docx
02-Resolution Budget 2022-2023.docx
03-Resolution_Allocated_Position_Listing_2022-2023_Budget.docx
04-Allocated Permanent Positions 22-23 Budget (Exh. 1 to Reso).pdf
05-Salary Table for Reso Alloc Perm Positions 22-23 Budget (Exh. 2 to Reso).pdf
06-Budget Details by Department 22-23 Budget.pdf
07-CIP 22-23 Budget.pdf
08-Draft Departmental Summaries FY23.pdf

Agenda Planning Calendar

4. Agenda Planning Calendar
Requested Action / Suggested Motions: A Councilmember may request that an item be placed on a future agenda. Upon the support of one (1) additional Council Member, direction shall be given to the City Manager to calendar the item for a convenient future agenda, but no sooner than the second meeting after the request was made, and/or modify the Agenda Planning Calendar as desired.
Responsible Staff Member: Joseph Irvin, City Manager
Item 4 - Executive Summary.pdf
APC - 08 16 2022.pdf

Updates and Announcements (City Attorney, City Clerk, City Manager)

Councilmember Reports and Comments - Assignments to Boards, Committees, and Commissions

Adjournment

I, Susan Blankenship, City Clerk for the City of South Lake Tahoe, declare that the foregoing agenda for the Tuesday August 23, 2022 meeting of the City of South Lake Tahoe City Council and South Tahoe Redevelopment Successor Agency was posted and available for review on Thursday, August 18, 2022 at City Hall, 1901 Lisa Maloff Way, South Lake Tahoe, CA 96150. The agenda was also available on the City website at https://www.cityofslt.us.

Signed August 18, 2022
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Susan Blankenship, Elected City Clerk

City of South Lake Tahoe

Agenda Item Executive Summary

Joe Irvin, City Manager

Meeting Date: August 23, 2022
Agenda Item #: 1

Agenda Item: FY 2022-2027 Capital Improvement Plan Adoption

Executive Summary: The FY 2022 - 2027 Five-Year Capital Improvement Plan sets into motion the delivery of specific projects, and maintenance tasks required to protect and upgrade existing assets or undertake planning and construction of new assets in accordance with existing City goals, objectives, plans, and policies.

Staff presented the draft FY 22/23 capital budget appropriation requests to City Council at the June 21, 2022 meeting. For purposes of this agenda item, staff is requesting adoption of the FY2022-2027 five-year capital plan which includes the proposed FY 22/23 budget appropriations to support the approved plan.

Requested Action / Suggested Motions: Pass a Resolution adopting the FY 2022 to 2027 Five-Year Capital Improvement Plan
Responsible Staff Member: Jim Marino, Capital Improvement Program and Facilities Program Manager

Responsible Staff Member: Jim Marino, Capital Improvement Program and Facilities Program Manager (530) 542-6027

Reviewed and Approved By:
Susan Blankenship, City Clerk
Olga Tikhomirova, Finance Director
Heather Stroud, City Attorney

Attachments:

01-Staff Report.docx
02-Resolution.docx
03-CIP Five-Year (Exh. A to Reso).pdf

City of South Lake Tahoe
Report to **City Council**

Meeting Date: August 23, 2022

Title: 2022 to 2027 Five-Year Capital Improvement Plan Adoption

Location: Citywide

Responsible Staff Member: Jim Marino, Capital Improvements Manager (530) 542-6027

Background:
The five-year Capital Improvement Program addresses the City's needs relating to the acquisition, expansion, rehabilitation, and replacement of long-lived assets. The five-year plan serves as a planning instrument to identify needed capital projects and coordinate the financing and timing of improvements in a way that maximizes the return to the public and preserves City assets. It provides a planned and programmed approach to utilizing the City's financial resources in the most responsive and efficient manner to meet its service and facility needs. It serves as a "blueprint" for the future of the community and is a dynamic tool, not a static document.

A critical element of a balanced CIP is the establishment of funds to both preserve or enhance existing assets and provide new assets to respond to changing service needs and community evolution. The FY 2022 to 2027 five-year capital plan details the funding/expense of all projects within the five-year timeline including all projects funded by state, federal, and local grants.

Staff presented the draft FY 22/23 general fund capital budget appropriation requests to City Council at the June 21, 2022 meeting. For purposes of this agenda item, staff is requesting the formal adoption of the FY 2022 to 2027 five-year capital plan, which includes proposed FY 22/23 Annual and Mid-Year budget appropriations to support the approved plan.

Issue and Discussion:
Being aware that there are always more project proposals than can be funded in the upcoming annual and mid-year budget cycles, a project ranking process occurs to help establish priority for the limited funds, therefor the five-year plan will show all projects scheduled that are new, and currently in phase throughout the five-year timeline whether funded in full, partially, or not funded at all. By providing unfunded projects in the timeline, we acknowledge the need, and we also acknowledge a commitment to schedule.

The City's surplus funds, or undesignated general funds excess reserves calculated annually, are not solely obligated for capital programming. The City's general fund reserves attempt to balance needs across all city operations, programs, and capital, thus there are many competing interests for the funds. In consideration of the FY 22/23 capital budget requests and acknowledging the limited funds available from the City's undesignated general fund reserve for capital, the FY22-23 CIP budget will consist of a two-step programming process that will provide a staggered appropriation of funds between annual budget adoption and mid-year budget adoption (2023).

Upon adoption of the capital budget requests, staff will finalize and publish the FY 2022 to 2027 Five-Year CIP Document (see attachment 03 for draft).

Financial Implications:
The FY 2022 to 2027 Five-Year Capital Improvement Plan sets into motion the delivery of specific projects, and maintenance tasks required to protect and upgrade existing assets or undertake planning and construction of new assets in accordance with existing City goals, objectives, plans, and policies. The attached Resolution (02) requests adoption of the FY 2022 to 2027 Five-Year Capital Improvement Plan which includes the proposed FY 22/23 General Fund budget appropriations to support the plan as shown below and detailed in the five-year plan.

Attachment 03 (Five-Year Capital Plan) provides the detail regarding the five-year capital improvement program as well as the financial information regarding each project. Please note that the CIP is a dynamic document and only represents a snapshot in time pertaining to the financial information. Revenue and expenses are constantly changing, as projects develop, and the document represents only a forecast for the future years.

A summary of proposed FY22-23 general and local fund budget appropriations is listed below in *Table A* and identifies the project and appropriations by proposed distribution in annual budget process and mid-year budget process:

	Project	*Fund*	*Annual Budget*	*Mid-Year Budget*
1	*Hazardous Fuels Reduction Airport*	*Meas. S (102)*	*200,000*	
2	*Grant Match – FAA Pavement*	*GF (36300)*		*10,000*
3	*Grant Match – FAA eAlp Survey*	*GF (36300)*		*13,750*
4	*Rec Center Construction*	*Measure P*	*52,000,000*	
5	*Roof Replacement – PD Bldg.*	*GF (36300)*		*675,000*
6	*Bellamy Garage Improvements*	*(520)*	*200,000*	
7	*Annual Appropriation (310)*	*GF (310)*	*200,000*	
8	*Services Center Improvements (grounds)*	*GF (36300)*		*150,000*
9	*Exterior Paint – Stateline Transit Center*	*GF (36300)*		*60,000*
10	*Flooring/paint – Fire Station 1*	*GF (36300)*		*60,000*
11	*Lakeview Commons – Electrical – Phase II*	*GF (36300)*		*40,000*
12	*Campground Tent Platforms*	*GF (310)*	*80,000*	
13	*FS II Reserves (Measure S)*	*Measure S (102)*	*500,000*	
14	*FS III Construction Funds*	*ARPA*	*2,400,000*	
15	*FS IV Renovations*	*GF (36300)*		*200,000*
16	*PD Community Resource Ctr Construction*	*Prop 172 Safety*	*100,000*	
17	*PD Sally Port Parking Reconstruction*	*GF (36300)*		*130,000*
18	*Annual Traffic Safety, calming, flood mitigation*	*GF (36300)*		*150,000*
19	*Mobility and Transit Hub Study – South Wye*	*GF (36300)*		*100,000*
20	*Stateline Ave Complete Streets – Prelim Planning*	*Measure S (102)*	*100,000*	
21	*Annual Roadway Rehabilitation*	*SB1 (RMRA)*	*518,128*	
22	*Annual Roadway Rehabilitation*	*Measure S (102)*	*2,500,000*	
23	*Palmyra Bike Trail Prelim Design*	*GF (36300)*		*100,000*
24	*Dark Sky Lighting Retrofit Phase II*	*GF (36300)*		*75,000*
25	*Storm Drain Replacement Fund – Split $200k at annual and $700k at mid-year*	*Measure S (102)*	*200,000*	*700,000*
26	*City Facility Efficiency Upgrades (Sustainability Program)*	*GF (36300)*		*300,000*
27	*Electric Vehicle Charging Infrastructure – PD Facility*	*GF (36300)*		*200,000*
TOTAL			*$58,998,128*	*$2,963,750*

Table A – Project Request Distribution – Annual Budget Process and Mid-Year Budget Process

Table B below provides requests deferred to future fiscal year.

	Project	*Request $*	*Fund*
1	*Construct Taxi Lane D Paving*	*620,000*	*GF (36300)*
2	*South Hangar Door Maintenance Program*	*90,000*	*GF (36300)*
3	*Melba Drive Gate Replacement*	*110,000*	*GF (36300)*
4	*Replace Roof – Ice Arena*	*1,600,000*	*GF (36300)*
5	*Fire Suppression – Ice Arena*	*120,000*	*GF (36300)*
6	*Regan Beach Concessionaire Bldg. Repairs*	*40,000*	*GF (36300)*
7	*On-Call Mechanical/Electrical Contractor*	*100,000*	*GF (36300)*
8	*Ice Arena Locker Rooms/Restroom Renovations*	*200,000*	*GF (36300)*
9	*Paint Exterior – 1740 D Street*	*60,000*	*GF (36300)*
10	*Renovate Information Kiosk (airport lobby)*	*20,000*	*GF (36300)*
11	*Regan Beach Park Renovation Project (Planning)*	*50,000*	*GF (36300)*
12	*Campground/Main Street Preliminary Planning*	*250,000*	*GF (36300)*
13	*Golf Course Clubhouse Relocation (Planning)*	*50,000*	*GF (36300)*
14	*Phase II – Al Tahoe Cemetery Improvements*	*75,000*	*GF (36300)*
15	*Citywide Traffic Collision Analysis/Inventory*	*50,000*	*GF (36300)*
16	*Dennis Machida Trail Phase 1C Planning Grant Match*	*110,000*	*GF (36300)*
17	*Pedestrian Lighting Pole Stock*	*15,000*	*GF (36300)*
18	*Bicycle Wayfinding Program (Tahoe Valley Plan*	*25,000*	*GF (36300)*
19	*Purchase (1) B/U Generator – Flood Pump System*	*40,000*	*GF (36300)*
20	*Replace (2) Chevrolet 2500 HD Pick Up Trucks*	*110,000*	*GF (36300)*
21	*EV Charging Infrastructure – Public Use Locations*	*500,000*	*GF (36300)*
22	*Purchase (4) Electric Vehicles – General Fleet*	*226,400*	*GF (36300)*
23	*Purchase (4) EV Patrol Vehicles for PD*	*300,000*	*GF (36300)*
24	*Install Telemetry Based Facility MEP Controls*	*120,000*	*GF (36300)*
25	*Install Fiber Optics to Ice Arena*	*100,000*	*GF (36300)*
26	*Install Video Surveillance at FD Locations*	*100,000*	*GF (36300)*
TOTAL DEFERRED		$5,081,400	

Table B – Deferred Requests to Future FY

Environmental Considerations:
Receiving this report and providing direction to staff is not approval of a project subject to review under the California Environmental Quality Act (CEQA) under CEQA Guidelines sections 15352 and 15378 because it does not commit the City to a definite course of action regarding the projects listed within the Capital Improvement Plan and does not have the potential for resulting in either a direct or reasonably foreseeable indirect physical change to the environment.

Policy Implications:
The proposed CIP requests and Policies are consistent with:

CIP Financial Policy
The City Council shall adopt the annual CIP that addresses all capital investments planned for the budget year and for the subsequent budget years at the same time as the adoption of the Annual Budget.

Annual Appropriation Requirement
The capital budget represents only the first year of the CIP. The primary difference between the capital budget and the CIP is that, through the annual Appropriation Resolution passed by the City Council, the Capital Budget legally authorizes expenditures during the upcoming fiscal year. The CIP includes the first-year projections as well as future projects for which financing has not been secured or legally authorized. The funding allocation for future years of the CIP is therefore subject to change.

Project Manager
Every capital improvement project will have a project manager who prepares the project proposal, ensures that required phases are completed on schedule, authorizes all project expenditures, ensures that all regulations and laws are observed, and periodically reports project status.

Statement of Fiscal Impact on the Operating Budget
Each approved CIP project will contain a statement of fiscal impact on the annual operating budget and the source of funding.

General Plan Policy TC-1.4: Capital Improvement Program Funding. The City shall provide for sufficient funding to finance the transportation projects in the Capital Improvement Program (CIP).

General Plan Policy TC-1.5: Street Repair Program. The City shall maintain and implement the Pavement Management Plan and maintain a street repair program that ensures sufficient funding for maintenance of South Lake Tahoe's Street System.

General Plan Policy PQP-1.6: Capital Improvement Program. The City shall review and update yearly the Capital Improvement Program (CIP) to ensure the implementation and adequacy of the plan.

General Plan Policy PQP-1.8: Financing and Prioritizing Maintenance of Existing Infrastructure. The City shall identify operations and maintenance costs and priorities for existing infrastructure, and identify and develop a fair, equitable, and stable fiscal program to finance the ongoing maintenance of infrastructure.

Resolution 2022-XXX

Adopted by the City of South Lake Tahoe
City Council

August 23, 2022

Adopting the FY 2022-2027 Five-Year Capital Improvement Plan

BACKGROUND

A. The Department of Public Works has, in coordination with, city staff, CIP Committee, and the public, developed the FY 2022-2027 Five Year Capital Improvement Plan (CIP).

B. The City Council has reviewed the FY 2022/23 Capital Budget Appropriation Requests at the June 21, 2022 City Council Meeting.

BASED ON THE FACTS SET FORTH IN THE BACKGROUND, BE IT RESOLVED, that the City Council of the City of South Lake Tahoe:

1. Adopts the FY 2022 to 2027 Five-Year Capital Improvement Plan, attached hereto as Exhibit A, which is submitted as presented for those respective fiscal years and includes funding for CIP projects identified within the Proposed FY 2022/23 Budget.

2. Authorizes the City Manager to proceed with those FY 2022/23 projects identified for implementation or the commencement of planning for them.

Adopted by the City of South Lake Tahoe City Council on August 23, 2022 by the following vote:

Yes:
No:
Absent:
Abstain:

_____ Date:_____

Devin Middlebrook, Mayor

Attest:

_____

Susan Blankenship, City Clerk

The presence of electronic signature certifies that the foregoing is a true and correct copy as approved by the South Lake Tahoe City Council.



Capital Improvement Plan

2022 - 2027

CITY OF SOUTH LAKE TAHOE

AUGUST 23, 2022

Department of Public Works

Anush Nejad – Director of Public Works

City Manager's Message

2022-2027 Proposed Capital Improvement Program (CIP)

Honorable Mayor, City Council, and City of South Lake Tahoe Residents,

I am pleased to present the City's 2022-2027 CIP which is a planning and financial document that prioritizes capital investments the City intends to make in the 2022-2027 time period. The estimated total replacement value of the City's infrastructure is approximately $530,252,768 over the next 20 years. The CIP is designed to logically implement a renovation and replacement program of our infrastructure for the City's next 100-years. It is designed to improve the physical and built environment and to increase the quality of life for South Lake Tahoe residents.

The FY 22/23 draft five-year capital plan document is proposed for adoption during the City's annual budget process and details the funding/expense of all projects within the five-year timeline including all projects funded by state, federal, and local grants. However, grants do not support everything. Certain asset classes such as road rehabilitation and others fall in the realm of local funding. Measure S (one cent per dollar sales tax) was approved by the voters in November of 2020 and a large portion of its annual funding is now being applied to road rehabilitation. In fact, the combination of Measure S funds and State Gas Tax SB1 (RMRA) funds, means the city will be appropriating nearly $60 million to the roadway network rehabilitation over the next twenty years at current fund levels.

A summary of FY22-23 budget appropriation requests is listed below:

	Project	Fund	Annual Budget	Mid-Year Budget
1	Hazardous Fuels Reduction Airport	Meas. S (102)	200,000	
2	Grant Match – FAA Pavement	GF (36300)		10,000
3	Grant Match – FAA eAlp Survey	GF (36300)		13,750
4	Rec Center Construction	Measure P	52,000,000	
5	Roof Replacement – PD Bldg.	GF (36300)		675,000
6	Bellamy Garage Improvements	GF (520)	200,000	
7	Annual Appropriation (310)	GF (310)	200,000	
8	Services Center Improvements (grounds)	GF (36300)		150,000
9	Exterior Paint – Stateline Transit Center	GF (36300)		60,000
10	Flooring/paint – Fire Station 1	GF (36300)		60,000
11	Lakeview Commons – Electrical – Phase II	GF (36300)		40,000
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24	Dark Sky Lighting Retrofit Phase II	GF (36300)		75,000
25	Storm Drain Replacement Fund – Split $200k at annual and $700k at mid-year	Measure S (102)	200,000	700,000
26	City Facility Efficiency Upgrades (Sustainability Program)	GF (36300)		300,000
27	Electric Vehicle Charging Infrastructure – PD Facility	GF (36300)		200,000
		TOTAL	**$58,998,128**	**$2,963,750**

The CIP is the City's infrastructure plan, and it attempts to address a variety of needs that the City believes it is prudent to meet in order to maintain its physical infrastructure, meet its services commitments and to prepare for future growth and redevelopment. The CIP represents our continued commitment to prudent fiscal management, effective service delivery and to providing our residents with an affordable quality of life. Annually, I will evaluate the CIP in coordination with the City Council's newly established Capital Improvement Program Sub-Committee to revise the plan to adjust to changes in the financial environment and to meet the needs and priorities of the City Council. In future years the city should continue to analyze appropriate methods to make Sustainability, facility, transit/transportation, and stormwater asset revenues more reliable and consistent to ensure South Lake Tahoe maintains an appropriate level of service standard for those service areas.

I would like to thank our Public Works Department for their leadership in the development of the CIP and the Capital Improvement Program Sub-Committee for their thoughtful input throughout the process. Again, it is my privilege to present the City's 2022-2027 CIP to City Council for adoption.

Respectfully submitted,

Joseph D. Irvin, ICMA-CM
City Manager

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APPENDIX 27

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The Capital Improvement Program

Introduction

Capital improvement programming is a guide toward the efficient and effective delivery of public facilities, systems, and infrastructure. Programming capital projects over time can promote better use of the City's limited financial resources and assist in the coordination of public and private development. In addition, the programming process is valuable as a means of coordinating and taking advantage of joint planning and development of projects where possible. By looking beyond year-to-year budgeting and projecting what, where, when, and how capital investments should be made, capital programming enables public organizations to maintain an effective level of service for both the present and future population.

The result of this continuous process is the Capital Improvement Program - the CIP – which is the City's five-year roadmap for creating, maintaining, and funding present and future infrastructure requirements. The Capital Improvement Program addresses the City's needs relating to the acquisition, expansion, and rehabilitation of long-lived assets. The CIP serves as a planning instrument to identify needed capital projects and coordinate the financing and timing of improvements in a way that maximizes the return to the public. It provides a planned and programmed approach to utilizing the City's financial resources in the most responsive and efficient manner to meet its service and facility needs. It serves as a "blueprint" for the future of the community and is a dynamic tool, not a static document.

The underlying strategy of the CIP is to plan for acquisition, construction, and maintenance of public assets necessary for the safe and efficient provision of public services in accordance with the City's General and Master Plan Documents, while striving to meet the City's Strategic Goals and Objectives. A critical element of a balanced CIP is the establishment of funds to both preserve or enhance existing assets and provide new assets to respond to changing service needs and community evolution. While the program serves as a long-range plan, it is reviewed and revised annually based on current circumstances and opportunities. Priorities may change due to new or immediate funding opportunities or circumstances that dictate a rapid replacement of an asset. The CIP is primarily a planning document. As such, it is subject to change each year as the needs of the community become more defined and projects move closer to implementation.

The CIP does not appropriate funds; instead, it functions as a budgeting tool, supporting the actual appropriations made by the City Council through the budget adoption process. As a basic tool for scheduling anticipated capital projects and capital financing, the CIP is a key element in planning and controlling future debt service requirements. For this reason, the CIP includes some projects where

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needs have been defined, but specific solutions for funding have not been identified. When adopted, the CIP provides the framework for the City Council with respect to managing general fund reserves, bond sales, investment planning and project planning.

What are Capital Improvements?

Capital Improvements are often referred as the bricks and mortar of infrastructure that all cities and towns need to provide essential services to current residents and support changing community needs. Streets and roads, fire and police stations, drainage systems, parks and landscape beautification projects, and major equipment purchases are all capital improvements. Capital improvement projects are defined as $50,000 or greater in value and providing at least seven years of service life.

City Policies Regarding the CIP

Financial Policy - Capital Improvement Plan: A Capital Improvement Plan (CIP) shall be prepared for the upcoming budget year and the next five fiscal years. The purpose of the CIP is to systematically plan, schedule, and finance capital projects to ensure cost effectiveness as well as conformance with established funding and construction policies. The CIP shall reflect a balance between capital replacement projects that repair, replace, or enhance existing facilities, equipment or infrastructure, and capital facility projects that significantly expand or add to the City's existing fixed assets.

A. Annual Adoption of CIP

The City Council shall adopt the annual CIP that addresses all capital investments planned for the budget year and for the subsequent budget years at the same time as adoption of the Annual Budget.

B. Annual Appropriation Requirement

The capital budget represents only the first year of the CIP. The primary difference between the capital budget and the CIP is that, through the annual Appropriation Resolution passed by the City Council, the Capital Budget legally authorizes expenditures during the upcoming fiscal year. The CIP includes the first-year projections as well as future projects for which financing has not been secured or legally authorized. The funding allocation for future years of the CIP is therefore subject to change.

C. Project Manager

Every capital improvement project will have a project manager who prepares the project proposal, ensures that required phases are completed on schedule, authorizes all project expenditures, ensures that all regulations and laws are observed, and periodically reports project status.

D. Statement of Fiscal Impact on the Operating Budget

Each approved CIP project will contain a statement of fiscal impact on the annual operating budget and the source of funding.

The CIP Process

The capital program and budget are the result of ongoing infrastructure condition assessment and planning processes. Infrastructure planning decisions must be made about both existing and proposed facilities, systems, and equipment. For existing assets, the planning process addresses appropriate capital renewal strategies and repair versus-replacement of assets. New service demands are also considered since they often affect capital requirements. Planning for the five-year Capital Improvement Program period, and the subsequent five years, includes linking General Plan and Master Plan documents to the capital requirements, conducting needs assessments, and allowing for flexibility to take advantage of opportunities for capital investment.

The CIP Team

The CIP team is responsible annually for reviewing capital project requests and providing recommendations to the City Council. This team is comprised of technical staff from the City Manager's Office, Public Works, Parks and Recreation, Finance, Public Safety, Planning, and Ad-hoc CIP Sub-committee members of City Council. This team also conducts an in-depth analysis of the impact of the Capital Program on cash flow and expenses, as well as the City's ability to finance, process, design, construct, and ultimately maintain the projects.

The overall goal of the CIP Team is to develop CIP recommendations that:

- ✓ Preserve the past, by investing in the continued upgrade of City assets and infrastructure.
- ✓ Protect the present with energy efficient improvements to City assets; and
- ✓ Plan for the future with the highest priority placed on economic development and environmental stewardship.

Projects most often are initiated by city department, public process, regulatory requirement, or strategic priority. Being aware that there are always more project proposals submitted than can be funded in the upcoming budget cycle, a project ranking process occurs, the criteria used in the ranking have been adopted by City Council and are shown below in Table A. While project rankings are important in determining recommended priorities, the realities of the City's financial situation are critical to all decisions.

Project Ranking and Prioritization

Most often, projects are forwarded to the team by a sponsoring department or division. Being aware that there are always more project proposals submitted than can be funded within the annual budget,

the CIP Development team conducts a project ranking process. While project rankings are important in determining recommended priorities, the realities of the City's financial situation are critical to all decisions. All projects are scored numerically for a total score. The total score then is multiplied by a risk analysis score which provides the final project ranking occur.

Table B – Project Ranking Criteria

Strategic Priorities *- Strategic Priorities are priorities set by City Council that are set to drive long term planning and implementation towards the goal(s) set forth within the Strategic Plan. The Strategic Plan allows for focus in five areas: Built Environment, Recreation and Equitable Access, Community for All, Economic Development, and Continuous Improvement. NOTE: The City's Strategic Plan can be found here: https://www.cityofslt.us/DocumentCenter/View/15374/Strategic-Plan-2021-2026-FINAL?bidId= for more information.*	
1.0 Built Environment Meet the needs of residents, businesses, and the environment by investing in redevelopment that creates local hubs that promote use of alternative transportation and supports economic prosperity. Incentivize the growth of local serving and remote commercial businesses by providing high speed internet and a world class urban environment. Minimize the impact our built environment has on Lake Tahoe including stormwater pollution, litter, and wildfire threats. Achieve carbon-neutrality as a community and work to become resilient against known climate impacts.	***How much impact will the proposed project improve what exists or develop new assets based on the Built Environment Strategic Priority criteria of:*** ***1.1 Broadband for All*** ***1.2 Mid-Town Revitalization*** ***1.3 Housing*** ***1.4 Transportation*** ***1.5 Carbon Neutrality*** ***The scoring scale is 1 to 10 and the scoring is assigned as LOW (1-3), MEDIUM (4-6) and HIGH (7-10) impact, and are based on how the project contributes to the overall improvement of infrastructure across all asset classes i.e., roads, curbs, drainage, pipe work, facilities, utilities, etc.***
2.0 Recreation and Equitable Access Elevate the recreation experience provided by the city to attract visitors and residents. Promote equitable access to recreation to underserved communities. Leverage city recreation assets and the 56-acre development to provide outdoor and organized recreation activities. Use recreation as an economic development tool to attract outdoor based companies and businesses, sporting and outdoor events, and conventions and trade	***How effective will the proposed project be in directly or indirectly improving Recreation and Equitable Access based on the Strategic Priority criteria as follows:*** ***2.1 Parks and Recreation Master Planning*** ***2.2 Equitable Access*** ***2.3 Connectivity*** ***Scoring is 1-10 and the points assigned should reflect a LOW (1-3), MEDUIM (4-***

shows to become the Outdoor Capitol of the World.	***6), and HIGH (7-10) impact regarding projects that will preserve or improve recreational opportunities and assets.***
3.0 Community for All Develop a greater sense of community and connection by investing in community services, resources, gathering areas, events, and dialogue. Give a voice to all community members to ensure the diversity of the community is represented in city decision-making. Be a community leader to drive dialogue and resolution to contentious community issues. Diversity is critical in that the greater sum of many voices to one shared goal gives each voice a stake in a positive outcome	***How will the proposed invest in community services, resources, gathering areas and events based on the criteria of:*** ***3.1 Mental Health and Homelessness*** ***3.2 Inclusion and Diversity*** ***3.3 Arts and Culture Program*** ***3.4 Waste Management and Stewardship*** ***The scoring is 1-10. The points assigned should be considered as LOW (1-3), MEDIUM (4-6), and HIGH (7-10).***
4.0 Economic Development Support the South Lake Tahoe community on COVID recovery efforts, while implementing a "Green Jobs Initiative." Develop a strategy to attract and retain companies and workers that live in Tahoe. Create a future where our kids can live and work in Tahoe as adults and build the necessary infrastructure and provide incentives to achieve the strategy. Support and incubate a local culture of entrepreneurship and craft where knowledge workers and the creative class can thrive. Invest in creating a higher quality, regenerative tourism industry that mitigates negative impacts.	***How effective will the proposed project be at improving or creating diverse economic development based on the Strategic Priority criteria of:*** ***4.1 Economic Diversification Strategy*** ***4.2 Support Development of a Regenerative Tourism Model*** ***4.3 Resident Retention and Workforce Development*** ***Points scale is 1-10 and points assigned should be considered LOW (1-3), MEDIUM (4-6) and HIGH (7-10).***
5.0 Continuous Improvement Improve city government capacity, customer service, and efficiency through continuous improvement initiatives. Deliver high quality services to the community including public safety, fiscal sustainability, well maintained public infrastructure, and excellent parks and recreation services. Utilize modern technology to do more with less and to stay relevant with community expectations. Create a culture of leadership, empathy, and empower employees to have a yes-first attitude.	***How effective will the proposed project be in improving government services and infrastructure based of the Strategic Priority actions of:*** ***5.1 Public Safety*** ***5.2 Digital Government*** ***5.3 Infrastructure and Maintenance*** ***5.4 Local Control*** ***5.5 Fiscal Sustainability and Resiliency*** ***The point scale is 1-10 with points assigned to be an impact score of LOW (1-3), MEDIUM (4-6) and High (7-10)***

Program Criteria *- Programmatic assessments are categories of program management with regard to Capital Planning. Critical Replacement, Health & Safety, General and Area Plan Impact, Regulatory Compliance, and Sustainability. All projects proposed for the Capital Program shall be measured against these five categories.*

1.0 Critical Replacement Critical Replacement is defined as the criticality in replacing/repairing the asset before cost becomes too burdensome and the cost to repair or maintain has exceeded standard industry replacement values. Critical Replacement can be measured in several ways: age of asset, condition of asset and/or non-compliance of an asset. Most assessments of Criticality of Replacement are done by Condition Assessment where the asset is inspected and assigned a condition that details "life remaining". It is prudent for the city to replace when replacement is affordable versus waiting and postponing until such time replacement is costly and often involves ancillary assets that have also deteriorated.	***The point scale is 1-10 with points assigned as LOW (1-3), MEDIUM (4-6), and HIGH (7-10). In most cases an asset with a LOW or even MEDIUM criticality may not be shown on the current year FY Capital Plan unless other programmatic priorities raise the scoring enough to be considered.***
2.0 Health and Safety Health and Safety is defined as a priority. This category scores the proposed project against the potential for health and safety consequences to employees and the public. It is important to consider when assigning the score if the project itself is directly correcting the issue, or if the issue can be corrected by a mitigated minor expense within the project scope. Example: Replacing a fire truck would be considered a high score as it is directly needed for public safety and the mitigation of public emergencies. However, doing an office renovation may not score as high due to the fact the primary project (office renovation) is not solely addressing safety mitigation but is doing so as a component of the project.	***Scoring scale is 1-10 with the points assigned as LOW (1-3), MEDIUM (4-6), and HIGH (7-10). Examples of HIGH score would be anything that would immediately prevent or limit a potential accident, while a MEDIUM might be the potential exists through the project to address some safety items.***
3.0 General and Area Plan Impact This category weighs the project application against the specific project goals and objectives	***The point scale is 1-10 and the points assigned shall be considered LOW (1-3), MEDIUM (4-6), and HIGH (7-10).***

of the City's General and specific Area Plans. Information regarding the city's General Plan or specific Area Plans can be found here: https://www.cityofslt.us/1031/Adopted-Plans Examples of high scoring projects may be Projects specifically called out in the plans such as streetscape, parks, facilities etc. Examples of projects that may score moderately may be projects that would include components or subcomponents of projects specifically called out for in the plan. Low scoring projects, would be projects minimally tied to the plans.	
4.0 Regulatory Compliance As the title implies; this category addresses the impact the proposed project will have with regard to accomplishing mandated regulatory compliance associated with the asset itself or the program the asset supports. Examples of Regulatory control are CARB Emissions compliance, NPDES compliance, Environmental Threshold Compliance, Public Safety Standards, ADA etc.	***The point scale is 1-10 and the points assigned shall be considered LOW (1-3), MEDIUM (4-6), and HIGH (7-10).***
5.0 Sustainability This program criteria evaluates the proposed project against the city's goals and objectives of the Climate Action Plan (CAP) and Net Zero goals. Information regarding the CAP can be found here: https://www.cityofslt.us/1126/Sustainability Examples of projects that may score high in this category are: Stand-alone micro-grid projects serving city facilities, Major systems replacement to energy efficient systems, purchase of EV cars, and trucks, major facilities battery back-up systems, biomass projects to name a few. Examples of projects that would score moderately may be Facility lighting retrofits, repower of diesel equipment, timing controls on major systems, lighting and irrigation etc. Examples of projects that may score low could be purchase of fossil fuel	***The point scale is 1-10 and the points assigned shall be considered LOW (1-3), MEDIUM (4-6), and HIGH (7-10).***

equipment, replacing equipment in kind, minor room and or space retrofits etc.	
Return on Investment (R.O.I.) *- The ROI Priority is defined to forecast the proposed Return on Investment the project may generate. There are five sub-categories of Return on Investment as defined below. All projects submitted will be scored against these criteria.*	
1.0 Visual Impact The Visual Impact Category is meant to assign a score for the effect the project would have visually throughout the entire city or portions of the city to both residents and visitors. An example of higher scoring projects would be major parks improvements, major facilities, new roads, streetscape projects, visual improvements such as signage, banners, lighting, public art, public safety, and snow removal equipment. Projects that would typically score low may be isolated projects within facilities not exposed to the public, underground Infrastructure, etc. This ROI category is demonstrating the scope of the project to be visible by many people which would further public trust. Highly visible projects tend to get the community on board with future projects.	***The point scale is 1-10 with points being assigned as LOW (1-3), MEDIUM (4-6), and HIGH (7-10).***
2.0 Savings to Operating Costs Savings to Operating Costs is fairly straight forward. Operating costs are defined as costs to operate the asset or the program of the asset. Typically, Operating costs are Labor, Overhead, Utilities, Asset Supplies, and Asset Maintenance for the life of the asset. Cost savings occur when there is a reduction that causes future O&M spending to fall below the level of current spending. These cost savings may then be removed from budgets, reinvested, or redirected to other spending priorities.	***The point scale is 1-10 and the points assigned shall be LOW (1-3), MEDIUM (4-6) and HIGH (7-10)***
3.0 Direct Revenue Generation Direct Revenue is defined as funds received into the city's general fund directly from the project or a program supported by the project.	***The point scale is 1-10 and points assigned are LOW (1-3), MEDIUM (4-6) and HIGH (7-10)***

Example: A new parking ticket reader at the parking garage would score fairly high in this category as the funds received as a result of the installation are going directly to that program operation with excess flowing to General Fund. On the other hand, Roadwork would not score high in this category because the actual project does not support direct revenue, but the roadway work might score higher in the indirect category as good roads may increase tourism and indirect revenue.	
4.0 Indirect Revenue Generation Indirect Revenue is defined as the funds received into the city' general fund indirectly from the project or program supported by the project. Example: The Lakeview Commons Park Project generates both direct and indirect revenues. Direct revenues result from the leases for the concessionaires that rent the facilities, and contracts and permit fees for special events, but the park also generates indirect spending in the Harrison Avenue commercial core which translates into sales tax as other indirect revenue supporting the General Fund. When evaluating the indirect revenue, you must be conservative as only the largest projects or programs would be capable of setting a high return of indirect revenue.	***The point scale is 1-10 and points assigned are LOW (1-3), MEDIUM (4-6) and HIGH (7-10)***
5.0 Cost Avoidance Cost avoidance refers to reductions that cause future spending to fall, but not below the level of current spending. Often, cost avoidance involves slowing the rate of cost increases. In other words, future spending would have increased even more in the absence of cost avoidance measures. From the standpoint of cost-benefit analysis, both cost savings and cost avoidance can be counted as taxpayer benefits, because both reduce the amount of resources necessary to fund government operations. Examples of projects providing high-cost avoidance may be: The timely replacement of	***The point scale is 1-10 and the points assigned shall be LOW (1-3), MEDIUM (4-6) and HIGH (7-10)***

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assets such as vehicles and equipment before maintenance costs and parts inventories become excessive. The repair or replacement of key facility infrastructure that upon exceeding lifespan would place future financial burden on the City.	
Risk Analysis *– The Risk analysis is a multiplier added to the scoring average from the criteria's listed above. The multiplier increases as potential impacts from asset failure are greater.*	
1.0 Risk Analysis Multiplier Risk Analysis Score is the category that truly influences the prioritization of projects in que. The preliminary score may be very close for many projects and therefore determining the most important project may not be realized until there is a factor assigned to the impacts of failure. For example: two projects may rank very high in the preliminary scoring and all things being equal, the proponents of those projects want each to be priority. The city then applies a risk factor to the equation which is a multiplier to the preliminary score which will likely show one project of higher importance. Examples of MEDUIM and HIGH IMPACT risk might be potential failure of multiple pieces of snow removal/ public safety equipment. Loss of communications and hardware for integral public safety operations, severe hazard mitigation of vegetation for fire prevention, loss of key facility infrastructure such as weirs, pumps, dams, bridges, chillers, boilers, etc. Examples of LOW impact may be failure of specific system sub-components such as HVAC, electrical or plumbing, roof leaks, irrigation damage, stormwater system failures that do not cause property damage, carpeting, paint, etc.	***The multiplier is a scoring scale of 1.1 to 1.9 and points assigned are defined as:*** ***LOW IMPACT (1.1 to 1.3). LOW IMPACT considers the failure of the asset to cause minor disturbance to overall operations and public necessity. Typically, LOW IMPACT asset failure can be repaired or replaced within normal timelines and/or very minor accelerated timelines. Programs may be affected but can still be managed.*** ***MEDUIM IMPACT (1.4 - 1.6). MEDIUM IMPACT considers the failure of the asset to definitely impact programs or services and may require immediate changes or alterations to operations and services to address the issue. Impacts to the public may occur and replacement and or repair will need to be accelerated in order to minimize the longevity of impacts.*** ***HIGH IMPACT (1.7 - 1.9) HIGH IMPACT considers the failure of the asset to severely impact the service or program and will definitely impact the public in some means. HIGH IMPACT issues will typically require emergency action by City Council with regard to urgent fund allocation towards repair or replacement. Staff involvement is high as programs,***

	services are severely altered or suspended entirely, and alternate systems are implemented. Public Information avenues need to be evaluated and may involve significant public outreach, reverse 911 notifications and other means to keep the public notified.

CIP Project Evolution

The evolution of a capital improvement project depends on complexity and may be brief or occur over the course of several years. Depending on intricacy there may be re-evaluations of the project at several stages to verify the project still meets original intent and budget constraints. Such re-evaluations may occur at specified intervals such as preliminary reports, 30%, 60%, 90% design review and of course award phase. At each evaluation period staff will verify whether the project remains on task and consistent with current Strategic Priorities. If the project needs to be modified, a project budget amendment may be brought forth to Council, the project may be postponed, or the project may be canceled entirely upon the interval evaluation outcomes.

CIP Program Areas

The CIP is categorized by major asset service areas as follows:

Asset Maintenance and Replacement: This capital program area serves to contain projects related to significant asset maintenance and replacement. Examples might include major equipment repair, vehicle, and equipment replacement.

Communications and Information Technology: This capital program area contains projects directly related to communications and information technology infrastructure. Examples might include server replacements, operating program software and hardware, public safety communications infrastructure and broadband or other public communications projects.

Infrastructure and Facility: This capital program area contains projects related to public infrastructure and facilities. Examples might include roadway rehabilitation, facility renovations, facility replacements, parks assets, pedestrian lighting, parking lots, special facilities etc.

Operations: This capital program area contains projects related directly to enhancing city operations.

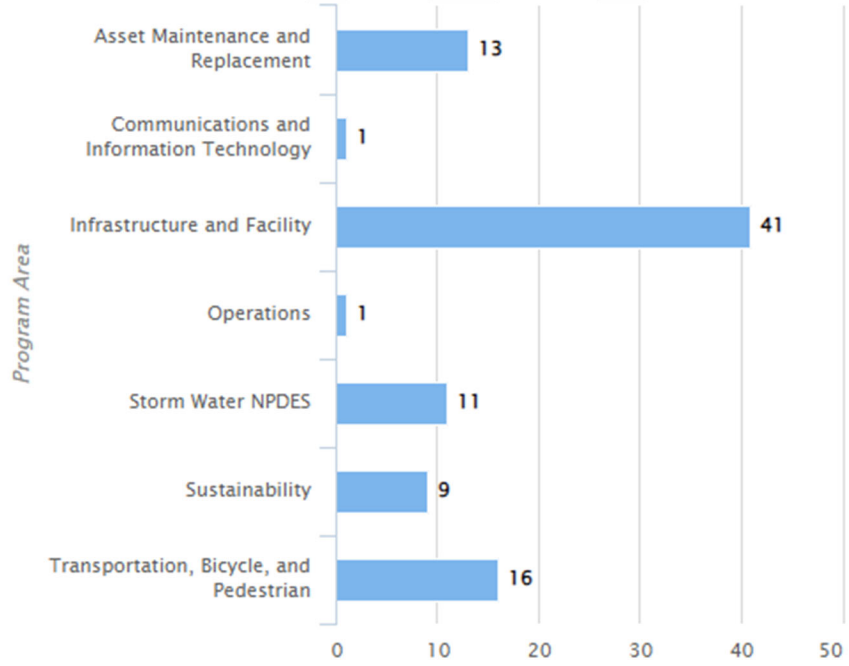
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Storm Water/NPDES: This capital program area contains projects that contain storm water infrastructure repair and replacement and new water quality projects.

Sustainability: This capital program area contains projects related to energy reduction within existing assets, alternative energy projects such as solar, wind, biofuels, transition of fleet to EV, installation of EV charging stations etc.

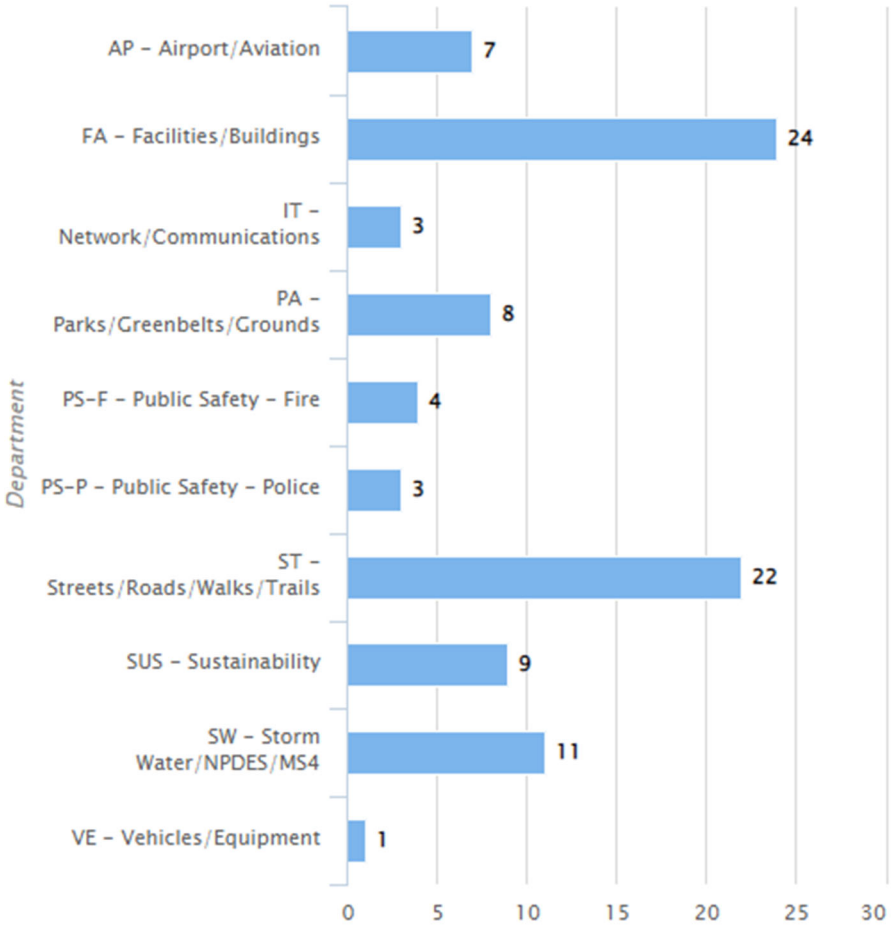
Transportation, Bicycle, and Pedestrian: This capital category contains projects related to the repair, replacement, and/or enhancement of transportation facilities including roads, trails, sidewalks, public access areas etc. Examples might include complete streets projects, new bike and ped trails etc. Projects contained within the program area are categorized by their major contribution, in other words, projects with multi benefits may crossover into several program areas but is categorized by the projects major benefit. For example, a Complete Streets Project that will provide sidewalks, trails, landscape, lighting, ADA, and storm water improvements would be classified under the Transportation category even though it contains substantial storm water improvements.

The following chart represents the number of projects within the FY 22-23 five-year plan by Program Area:



CIP Functional Service Categories

This CIP document has been divided into the following categories (Functional Service Area) to organize and help prioritize projects by type. The following chart represents the number of projects by functional area within the FY22-23 Five-Year Capital Plan.



AP – Airport/Aviation. The City of South Lake Tahoe owns and operates the Lake Tahoe Airport (LTA). The facility includes but is not limited to: Hangars, terminal, FBO facilities, fueling islands, natural gas fueling station, tarmac, runways, taxi ways, and various operations control buildings and equipment. In addition, the airport terminal facility houses city administrative offices and acts as the City's Emergency Operations Center (EOC) during large scale incidents. The Airport Capital Improvement Plan (ACIP) is prepared in compliance with FAA regulations via a third-party consultant engineering firm in coordination with airport personnel. The ACIP is typically funded through FAA grants of which the City is required to post 10% or more matching funds.

FA –Facilities/Buildings. This category includes City owned buildings and related equipment, including but not limited to: Office buildings, transit buildings, corporation yards, restrooms, recreation facilities, outbuildings, and parks buildings. This category includes all related sub-assets of the particular facility such as: roofs, building envelop, glazing and doors, mechanical equipment, electrical equipment, plumbing, flooring, millwork, and special construction items.

VE – Vehicles/Equipment. This category includes all City owned vehicles and equipment including but not limited to: Fire apparatus, police vehicles, public works vehicles and equipment, park's vehicles and grounds maintenance equipment, airport vehicles and equipment, snow removal equipment, and general administration vehicles. Also under this category are facility assets specific to fleet services such as but not limited to: fuel islands and equipment, vehicle charging stations (city operations), maintenance lifts and equipment, and special maintenance tools and equipment subject to the capital expense criteria.

PA – Parks/Greenbelts/Grounds. This category includes all the City's public parks and open space. The service category includes but is not limited to: Assets specific to the Campground, Bijou Park, Community Playfields, Lakeview Commons, Linear Park, Regan Beach, City Golf Course, and various other greenbelts, trails, playgrounds, open space, that make up the parks system. Buildings located on the parks systems fall under the CIP service category of facilities (FA) unless otherwise indicated.

ST – Street/Roads/Walks/Trails. This category is a transportation functional area and includes the City's 259 lane miles of roadways and approximately 14 miles of bike trails. This service category also includes but is not limited to: Pavement maintenance and rehabilitation (roadway, trails, sidewalks, parking lots), traffic signals, street lighting, guardrails, retaining walls, slope stabilization, sediment control, curb & gutter, striping, signage, and ADA infrastructure related to the roadway/trail/walkway system.

SW – Storm Water/MPDES/MS4. This category consists of the maintenance, rehabilitation, and replacement of existing storm water infrastructure and construction of new systems as needed. This service category includes but is not limited to: Catch basins, sediment traps, vaults, pipe and pipe accessories, drainage basins, outfalls, mechanical treatment systems, Bio-treatment systems, permeable pavement, flood pumps, and force mains. This service category may be combined with other service categories in project development such as complete streets.

IT – Network/Communications. This category includes assets specific to the City's servers, network communication equipment, hard lines, WIFI, large scale software, supplemental equipment (racks, fans, cooling, etc.), Council chambers infrastructure, and T.V. broadcast infrastructure.

PS-F – Public Safety – Fire. This category includes projects directly related to the City's Fire Department Assets. This service category is separated from the Facilities service category to provide specific autonomy towards public safety assets.

PS-P – Public Safety – Police. This category includes projects directly related to the City's Police Department Assets. This service category is separated from the Facilities service category to provide specific autonomy towards public safety assets.

SUS – Sustainability. This category includes projects related to goals and objectives of the Climate Action Plan (CAP) and the city's net-zero objectives. This service category may cross over to other functional service categories related to specific building, vehicle and equipment, parks and grounds, and/or storm water. This category may include projects such as: Electric vehicle charging stations, facility energy efficiency retrofits, major facilities systems replacement, photovoltaic systems and battery back up power systems, micro grid systems, diesel engine re-power projects etc. The projects listed in this category will be primarily sustainability related. In other words, the sustainability project is the major component of a facilities or other service category asset.

CIP Funds – Overview

The capital improvement program utilizes and manages many different sources to bring projects to realization while striving for minimal impact to the city's general fund obligations, debt structure, and bond rating. For many years the city has relied on State and Federal grants to fund a bulk of the capital program, specifically with environmental program projects. The following represents typical sources available to fund some elements of the program. While this list is not representative of all sources that may be available or utilized at any given time, this is an accurate representation of the recent fund sources allocated to the program.

Undesignated General Fund Reserve – The city, by resolution is required to maintain 25% of the City's operating budget in reserve for emergencies. The city's undesignated general fund reserve is surplus revenue that has been unassigned to a program or project.

Municipal Bonds (Debt Service) – One method of supporting the CIP are municipal bonds or debt service. Bond type may be General Obligation Bonds, Revenue Bonds, Private Placement Funding, Anticipation Notes, Pre-refunded bonds, and Insured Bonds. Typically, bonding is reserved for large scale projects of new construction or major rehabilitation that align directly with adopted master plans. Examples of bond funded projects are the parking garage, the ice arena, and the new recreation and aquatics center.

Tax Measures – The CIP relies on State and local tax measures to fund projects and/or replacement needs. Some tax measures utilized are:

- Gas Tax (RMRA) – Primarily used for roadway rehabilitation and roadway assets/equipment
- Proposition 172 – Safety Sales Tax – Primarily used for the purchase of equipment and apparatus for the Public Safety functional areas
- Snow Removal Vehicle Replacement Tax – Restricted to the replacement or purchase of snow removal equipment.
- Measure R&S – Bicycle Trail and Ball Fields – Restricted to the maintenance of paved bicycle trails and playfields

- Measure P – Restricted to the use of projects associated with Parks and Recreation
- Measure S (102) – Primarily used for support of the public safety and roadway rehabilitation program

State Grants – The CIP utilizes state grants where feasible. City staff is very adept at bringing these grants to the program and thus reducing the need for general or undesignated reserve funds to be utilized. All grants require a local funding match. Some of the grants the CIP utilizes are:

- California Tahoe Conservancy (CTC) sponsored grants – Parks and recreation access
- State Aeronautics Account – Airport projects
- State Airport Improvement Program – Airport related projects
- California Boating & Waterways – Shore zone projects
- Office of Emergency Services – Public Safety support
- Prop 1B (allocation by population) – Transportation related projects
- Prop 84 Water Quality Fund – Water Quality related projects
- Prop 68 – Water Quality related projects
- Prop 28 – Water Quality related projects
- DWR – Department of Water Resources – Water Quality related projects
- HSIP – Highway Safety Improvement Program – Transportation Safety related projects
- Cal fire Grants – Fuels Reduction related projects
- CFSC – Fuels Reduction related projects

Federal Grants – A large part of the existing CIP is derived from federal grants. As with state grants, staff is very adept at planning and obtaining these funds sources. City matching fund requirements may vary by fund source. When Federal monies are utilized, the Code of Federal Regulations (CFR) are in effect regarding bidding, award, and construction procedures. In almost all federal grant sources for transportation, the State of California Department of Transportation (Caltrans) oversees fund distribution and administration of grants. Some of the federal grants utilized are:

- STBG– Surface Transportation Block Grant
- FAA – Airport specific
- CDBG – Housing derived
- USFS –Typically derived from the Southern Nevada Lands Management Act
- FTA – Federal Transit Administration
- CMAQ – Congestion Mitigation Air Quality (Allocation by population)
- ATP – Active Transportation Program (SR2S, TAP, BTA)

Local & Regional Grants (Intergovernmental) – The CIP utilizes funding from our local and regional partners. Typically, these funds are derived from regional fees and are allocated to the local base per regulations. Some of these funds are:

- TRPA – Air Quality Mitigation Funds (now known as Vehicle Miles Traveled Funds)
- TRPA - Water Quality Mitigation Funds
- TRPA – Stream Environment Zone Funds
- TMPO – Mobility Grants
- County Homeland Security Grants

Special Districts – The City may supplement the CIP with reserve replacement funds generated by special district revenue. Typically, the revenue portion is set aside and builds during the life span of the asset. Some examples of Special Districts might include:

- Bijou Community Services District (Storm Water)
- Ski Run Business District
- PADMA – Stateline Re-development Area
- Harrison Avenue Business District

The FY 21/22/ through FY 25/26 fund source breakdown is as shown in the *Chart B* below. The amounts represented represent actual and programmed funds. Programmed funds may not necessarily be received funds i.e., secured funding. Many grant awards are for future fiscal years and while the funds are earmarked for the project by the granting agency, staff needs to complete all process and steps before the funds are obligated (ready to expend). The Five-Year Forecasted Fund Summary is shown below (See Appendix for further detail:

5 Year Capital Improvement Funding Summary							
Source	Roll Forward	22/23	23/24	24/25	25/26	26/27	5-Year Total
Federal	$ 13,860,612	$ -	$ -	$ -	$ -	$ -	$ 13,860,612
Federal - FAA	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
Local - General Fund	$ 4,945,016	$ 10,085,628	$ 4,568,128	$ 2,468,128	$ 1,218,128	$ 1,218,128	$ 24,503,156
Local - Measure P	$ 861,992	$ 52,000,000	$ -	$ -	$ -	$ -	$ 52,861,992
Local - Measure R	$ 14,223	$ -	$ -	$ -	$ -	$ -	$ 14,223
Local - Measure S	$ 26,000	$ 200,000	$ -	$ -	$ -	$ -	$ 226,000
Local - TRPA	$ 65,548	$ -	$ -	$ -	$ -	$ -	$ 65,548
Local - Measure S (102)	$ -	$ 2,700,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 12,700,000
State	$ 520,262	$ 2,454,075	$ 4,078,223	$ 518,128	$ 518,128	$ 518,128	$ 8,606,944
Unfunded	$ -	$ 6,206,160	$ 21,785,000	$ 12,710,000	$ 27,425,000	$ 42,165,000	$ 110,291,160
Total	**$ 20,293,653**	**$ 73,745,863**	**$ 32,931,351**	**$ 18,196,256**	**$ 31,661,256**	**$ 46,401,256**	**$ 223,229,635**

FY 21-22 Project Close Outs

During FY 21-22 the city closed out the following projects:

Project	Program Area	Functional Area
2021 Roadway Rehabilitation	Transportation, Bike/Ped	Streets/Roads/Walks/Trails
Lakeview Commons Beach Replenishment	Infrastructure and Facility	Parks/Greenbelts/Grounds

Purchase Roadway Striping Vehicle	Asset Management & Replacement	Vehicles and Equipment
Purchase Kodiak Snowblower	Asst Management & Replacement	Vehicles and Equipment
56 Acres Master Plan	Infrastructure and Facility	Parks/Greenbelts/Grounds
Airport Apron Reconstruction Phase VI	Infrastructure and Facility	Airport/Aviation
Bijou WQ Project Phase 1	Infrastructure and Facility	Storm Water/NPDES

CIP Projects Nearing Completion

Some previous CIP projects have minor post project adaptive management work or are nearing construction completion.

Project	Program Area	Functional Area
Recreation Center Phase 1	Infrastructure and Facility	Parks/Greenbelts/Grounds
Al Tahoe Cemetery Security Improvements	Infrastructure and Facility	Parks/Greenbelts/Grounds
Skatepark Maintenance Improvements Phase 1	Infrastructure and Facility	Parks/Greenbelts/Grounds
2022 Roadway Rehabilitation	Transportation, Bike/Ped	Streets/Roads/Walks/Trails
Safety Communications Project	Communications/IT	Public Safety – Police/Fire
Lake Tahoe Boulevard Bike and Pedestrian Trail	Transportation, Bike/Ped	Streets/Roads/Walks/Trails
Dark Sky Lighting – Phase 1	Infrastructure and Facility	Streets/Roads/Walks/Trails

Projects Introduced into FY 21-22 Capital Plan After Adoption

Several Projects were introduced into the FY 21-22 Capital Improvement Plan after the annual budget adoption. These project introductions resulted from special requests, funding availability, or O&M needs.

Project	Program Area	Functional Area
Dennis Machida Memorial Bike Trail Phase 1C	Transportation, Bike/Ped	Streets/Roads/Walks/Trails
AHSC Sustainable Transportation Improvements	Transportation, Bike/Ped	Streets/Roads/Walks/Trails
AHSC City Corp Yard Photovoltaic Project	Sustainability	Sustainability
Skatepark Renovations	Infrastructure and Facility	Parks/Greenbelts/Grounds
Bike Trail Improvements	Infrastructure and Facility	Parks/Greenbelts/Grounds
Dark Sky Lighting – Phase 1	Infrastructure and Facility	Streets/Roads/Walks/Trails
Construct New Tent Platforms	Asset Maintenance and Replacement	Parks/Greenbelts/Grounds

Video Detection Signal Equipment (Ski Run/Al Tahoe Blvd)	Infrastructure and facility	Streets/Roads/Walks/Trails
Citywide Traffic Calming/ADA and Flood Mitigation Projects	Infrastructure and Facility	Streets/Roads/Walks/Trails

FY 22-23 Capital Budget Appropriations

The following budget appropriation requests were presented to City Council on June 21, 2022 for consideration into the Five-Year Plan. The table represents the combination of annual budget appropriations and Mid-year 2023 future appropriations (earmarked) approved by City Council at the June 21 meeting. These projects have been listed in the five-year plan (Appendix).

	Project	Fund	Annual Budget	Mid-Year Budget
1	Hazardous Fuels Reduction Airport	Meas. S (102)	200,000	
2	Grant Match – FAA Pavement	GF (36300)		10,000
3	Grant Match – FAA eAlp Survey	GF (36300)		13,750
4	Rec Center Construction	Measure P	52,000,000	
5	Roof Replacement – PD Bldg.	GF (36300)		675,000
6	Bellamy Garage Improvements	GF (520)	200,000	
7	Annual Appropriation (310)	GF (310)	200,000	
8	Services Center Improvements (grounds)	GF (36300)		150,000
9	Exterior Paint – Stateline Transit Center	GF (36300)		60,000
10	Flooring/paint – Fire Station 1	GF (36300)		60,000
11	Lakeview Commons – Electrical – Phase II	GF (36300)		40,000
12	Campground Tent Platforms	GF (310)	80,000	
13	FS II Reserves (Measure S)	Measure S (102)	500,000	
14	FS III Construction Funds	ARPA	2,400,000	
15	FS IV Renovations	GF (36300)		200,000
16	PD Community Resource Ctr Construction	Prop 172 Safety	100,000	
17	PD Sally Port Parking Reconstruction	GF (36300)		130,000
18	Annual Traffic Safety, calming, flood mitigation	GF (36300)		150,000
19	Mobility and Transit Hub Study – South Wye	GF (36300)		100,000
20	Stateline Ave Complete Streets – Prelim Planning	Measure S (102)	100,000	
21	Annual Roadway Rehabilitation	SB1 (RMRA)	518,128	
22	Annual Roadway Rehabilitation	Measure S (102)	2,500,000	
23	Palmyra Bike Trail Prelim Design	GF (36300)		100,000

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24	Dark Sky Lighting Retrofit Phase II	GF (36300)		75,000
25	Storm Drain Replacement Fund – Split $200k at annual and $700k at mid-year	Measure S (102)	200,000	700,000
26	City Facility Efficiency Upgrades (Sustainability Program)	GF (36300)		300,000
27	Electric Vehicle Charging Infrastructure – PD Facility	GF (36300)		200,000
TOTAL			**$58,998,128**	**$2,963,750**

Deferred FY 22-23 Project Requests

The following projects were requested during the FY 22-23 CIP planning process and have been deferred to FY 24-25 planning process.

	Project	**Request $**	**Fund**
1	Construct Taxi Lane D Paving	620,000	GF (36300)
2	South Hangar Door Maintenance Program	90,000	GF (36300)
3	Melba Drive Gate Replacement	110,000	GF (36300)
4	Replace Roof – Ice Arena	1,600,000	GF (36300)
5	Fire Suppression – Ice Arena	120,000	GF (36300)
6	Regan Beach Concessionaire Bldg. Repairs	40,000	GF (36300)
7	On-Call Mechanical/Electrical Contractor	100,000	GF (36300)
8	Ice Arena Locker Rooms/Restroom Renovations	200,000	GF (36300)
9	Paint Exterior – 1740 D Street	60,000	GF (36300)
10	Renovate Information Kiosk (airport lobby)	20,000	GF (36300)
11	Regan Beach Park Renovation Project (Planning)	50,000	GF (36300)
12	Campground/Main Street Preliminary Planning	250,000	GF (36300)
13	Golf Course Clubhouse Relocation (Planning)	50,000	GF (36300)
14	Phase II – Al Tahoe Cemetery Improvements	75,000	GF (36300)
15	Citywide Traffic Collision Analysis/Inventory	50,000	GF (36300)
16	Dennis Machida Trail Phase 1C Planning Grant Match	110,000	GF (36300)
17	Pedestrian Lighting Pole Stock	15,000	GF (36300)
18	Bicycle Wayfinding Program (Tahoe Valley Plan	25,000	GF (36300)
19	Purchase (1) B/U Generator – Flood Pump System	40,000	GF (36300)
20	Replace (2) Chevrolet 2500 HD Pick Up Trucks	110,000	GF (36300)
21	EV Charging Infrastructure – Public Use Locations	500,000	GF (36300)
22	Purchase (4) Electric Vehicles – General Fleet	226,400	GF (36300)
23	Purchase (4) EV Patrol Vehicles for PD	300,000	GF (36300)
24	Install Telemetry Based Facility MEP Controls	120,000	GF (36300)
25	Install Fiber Optics to Ice Arena	100,000	GF (36300)

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26	Install Video Surveillance at FD Locations	100,000	GF (36300)
TOTAL DEFERRED		**$5,081,400**	

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APPENDIX

- FY 22-23 Roll Forward Summary
- FY 22-23 Five-Year Plan Forecasted Funding Summary
- FY 22-23 Five-Year Plan Forecasted Expense Summary
- FY 22-23 Five-Year Plan Forecasted O&M Impact Summary
- FY 22-23 Five-Year Plan Project Description sheets

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2022 TO 2027 CAPITAL IMPROVEMENT PLAN

ROLL FORWARD SUMMARY

South Lake Tahoe

Capital Improvement Program

2023 through **2027**

FY 22-23 ROLL FORWARD SUMMARY

Functional Area: All

Functional Area	Project Name	Roll Forward	Total
AP - Airport/Aviation			
501XXXXX_2021_02	**Fire Prevention - USFS Stevens Authority Grant - Airport Units 3&4**		
	Federal		
	36374 - Transfer In from Measure S (102)	$ -	$ -
501XXXXX_2022_02	**Planning Study - Pavement Maintenance Management Plan**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ -	$ -
501XXXXX_2022_03	**S. Hangar Door Maintenance & Part Replacement Program**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ -	$ -
501XXXXX_2023_02	**Construction Taxilane D Rehabilitation - 3" Asphalt Mill & Overlay**		
	Unfunded		
	00000 - Unfunded	$ -	$ -
501XXXXX_2023_03	**Planning Study - Airport Master Plan Update - Phase I eALP AGIS Survey**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ -	$ -
	Unfunded		
	00000 - Unfunded	$ -	$ -
AP - Airport/Aviation Total		***$ -***	***$ -***
FA - Facilities/Buildings			
30160017	**Services Center Maintenance and Renovations**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 108,207	$ 108,207
	36375 - ARPA (264)	$ 80,000	$ 80,000
30160018	**Recreation Center Replacement**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ -	$ -
	Local - Measure P		
	36309 - Transfer In - Measure P	$ 861,992	$ 861,992
30160028	**1740 D Street Renovations**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 2,063	$ 2,063
	36304 - Operating Transfer In from CIP - City Fund (301-302-303-304-305)	$ -	$ -
	36360 - Operating Transfer In - Rental (219)	$ -	$ -
	36370 - Transfer In - L.T. Capital Replacement (310)	$ -	$ -
	Unfunded		
	00000 - Unfunded	$ -	$ -
30160050	**Community Playfields Restroom Project**		
	Local - Measure R		
	33315 - S.T.A.R. Ballot Measure	$ 14,223	$ 14,223
30170020	**Miscellaneous Maintenance - Minor Capital**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 30,139	$ 30,139
301XXXXX_2024_12	**Ice Arena Chiller Plant Replacement**		
	Local - General Fund		
	00000 - Unfunded	$ -	$ -
31070000	**Long Term Capital Replacement**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 389,406	$ 389,406
FA - Facilities/Buildings Total		***$ 1,486,030***	***$ 1,486,030***
PA - Parks/Greenbelts/Grounds			
301 - 60068	**Community Playfields Project**		
	Local - General Fund		
	36291 - Special Event Reimbursements	$ 25,719	$ 25,719
	36300 - General Fund Transfer - Operating Account	$ 2,488	$ 2,488
301 - 60070	**56 Acres Master Plan**		
	State		
	33212 - CTC - California Tahoe Conservancy - State	$ 82,816	$ 82,816
	Unfunded		
	00000 - Unfunded	$ -	$ -
301 - 60073	**Al Tahoe Cemetery Security Improvements**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 45,000	$ 45,000
30160051	**Lakeview Commons Site Electrical Improvements - Phase II - New 200 Amp Panel and Plaza Feeds**		
	Local - General Fund		

Functional Area	Project Name	Roll Forward	Total
30160051	36300 - General Fund Transfer - Operating Account	$ 5,524	$ 5,524
30160075	**Bijou Park Skatepark Renovations**		
	Federal		
	36375 - ARPA (264)	$ 250,000	$ 250,000
PA - Parks/Greenbelts/Grounds Total		***$ 411,547***	***$ 411,547***
PS-F - Public Safety - Fire			
301 - 60019	**Fire Station II Replacement**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 75,996	$ 75,996
301 - 60071	**Fire Station III Crew Quarters Renovations**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 156,700	$ 156,700
PS-F - Public Safety - Fire Total		***$ 232,696***	***$ 232,696***
PS-P - Public Safety - Police			
301 - 70021	**Safety Communications Project**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 1,371,586	$ 1,371,586
	Local -Measure S (102)		
	36374 - Transfer In from Measure S (102)	$ -	$ -
	36403 - Proceeds from Sale of Notes/Debt	$ -	$ -
301-60022	**Police Department Renovations**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 75,000	$ 75,000
	36304 - Operating Transfer In from CIP - City Fund (301-302-303-304-305)	$ -	$ -
	36307 - Operating Transfer In - Safety Sales Tax	$ -	$ -
30160074	**Police Department Community Resource Center**		
	Local - General Fund		
	36307 - Operating Transfer In - Safety Sales Tax	$ 100,000	$ 100,000
PS-P - Public Safety - Police Total		***$ 1,546,586***	***$ 1,546,586***
ST - Streets/Roads/Walks/Trails			
301 - 50005	**Streets and Roads Paving and Rehabilitation - Annual**		
	Local - General Fund		
	32113 - Street and Curb Revenues - Public Works	$ -	$ -
	34415 - Streets - Paving Mitigation Agreement Revenue	$ -	$ -
	36300 - General Fund Transfer - Operating Account	$ -	$ -
	36304 - Operating Transfer In from CIP - City Fund (301-302-303-304-305)	$ -	$ -
	Local - TRPA		
	33311 - TRPA - Air Quality Mitigation Funds (AQ)	$ 35,000	$ 35,000
	Local -Measure S (102)		
	36374 - Transfer In from Measure S (102)	$ -	$ -
	Other		
	32117 - Grading Permit Revenue - Public Works	$ -	$ -
	33313 - South Tahoe Public Utility District - STPUD	$ -	$ -
	33315 - S.T.A.R. Ballot Measure	$ -	$ -
	36316 - Operating Transfer In from Airport Fund (501)	$ -	$ -
	36330 - Transfer In from Debt Service (401)	$ -	$ -
	State		
	33220 - Caltrans	$ -	$ -
	33224 - AB 2928 - State Transportation Funds	$ -	$ -
	33227 - AB438 - Traffic Congestion Funds	$ -	$ -
	33230 - Prop 42 Street Revenues	$ -	$ -
	34160 - Street, Sidewalk and Curb Repair	$ -	$ -
301 - 50008	**Linear Park Class 1 Bike Trail - Phase II**		
	State		
	33212 - CTC - California Tahoe Conservancy - State	$ 152,829	$ 152,829
301 - 50024	**Pioneer Trail Pedestrian Improvements -Phase II**		
	Federal		
	33118 - FTA - Federal Transit Administration- Federal	$ -	$ -
	33119 - CMAQ - Congestion Mitigation Air Quality -Federal	$ 300,000	$ 300,000
	33126 - STBG - Surface Transportation Block Grant Funds - Federal	$ 128,130	$ 128,130
	33133 - HIP Grant Funding	$ 111,000	$ 111,000
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ -	$ -
	Local - TRPA		
	33222 - Regional Surface Transportation Program (RSTP)	$ -	$ -
301 - 50026	**Lake Tahoe Blvd Bike and Pedestrian Trail**		
	Federal		
	- California Highway Infrastructure Program (HIP) (FHWA)	$ -	$ -
	33119 - CMAQ - Congestion Mitigation Air Quality -Federal	$ 268,775	$ 268,775
	33125 - ATP - Alternative Transportation Program - Federal	$ 744,000	$ 744,000
	33126 - STBG - Surface Transportation Block Grant Funds - Federal	$ 1,668,655	$ 1,668,655
	33133 - HIP Grant Funding	$ 756,000	$ 756,000
	Local - General Fund		

Functional Area	Project Name	Roll Forward	Total
301 - 50026	36300 - General Fund Transfer - Operating Account	$ -	$ -
	36304 - Operating Transfer In from CIP - City Fund (301-302-303-304-305)	$ -	$ -
	Other		
	33320 - Other - Local Grants	$ -	$ -
301 - 50027	**Al Tahoe Mobility Enhancements Project**		
	Federal		
	33119 - CMAQ - Congestion Mitigation Air Quality -Federal	$ -	$ -
	33125 - ATP - Alternative Transportation Program - Federal	$ 30,684	$ 30,684
	33126 - STBG - Surface Transportation Block Grant Funds - Federal	$ -	$ -
	Local - Measure R		
	33315 - S.T.A.R. Ballot Measure	$ -	$ -
301 - 50035	**Roadway Rehabilitation - SB-1 Funds Only**		
	State		
	33203 - RMRA Gas Tax (SB1)	$ -	$ -
301 - 50036	**Bellamy Way Parking Improvements**		
	Local - General Fund		
	36352 - Transfer In from Parking Authority (510)	$ 25,343	$ 25,343
301 - 50037	**Bicycle and Pedestrian Trail - Bijou Park Connector**		
	Federal		
	33113 - CDBG - Federal	$ 838,846	$ 838,846
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ -	$ -
301 - 50038	**Pioneer Trail Safety Improvement Project - HSIP**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 5,500	$ 5,500
	State		
	33129 - Highway Safety Improvement Program	$ 52,896	$ 52,896
301 - 50040	**Install Video Detection Signal Loops at Pioneer Trail Traffic Signals**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 80,000	$ 80,000
30150041	**Dennis Machida Memorial Bike Way Phase 1C**		
	Federal		
	36375 - ARPA (264)	$ 152,829	$ 152,829
30150042	**Palmyra Class 1 Bike Trail Connector**		
	Local - Measure S		
	33315 - S.T.A.R. Ballot Measure	$ 26,000	$ 26,000
30150043	**Citywide Traffic Safety, Traffic Calming, ADA, and Flooding Mitigation Projects**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 42,792	$ 42,792
30150044	**Pedestrian Lighting Retrofit - Dark Sky LED**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 165,460	$ 165,460
ST - Streets/Roads/Walks/Trails Total		***$ 5,584,739***	***$ 5,584,739***

SW - Storm Water/NPDES/MS4

301 - 40017	**Upper Truckee River Restoration**		
	State		
	33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$ 87,218	$ 87,218
301 - 40030	**Tahoe Valley Area Plan and ECP**		
	Federal		
	33117 - US Forest Service	$ -	$ -
	33241 - SRWQCB - Stormwater Grants	$ 6,922,904	$ 6,922,904
	Local - General Fund		
	33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$ -	$ -
	36300 - General Fund Transfer - Operating Account	$ 706,442	$ 706,442
	Local - TRPA		
	33317 - TRPA Stream Environment Zone Mitigation Funds - SEZ	$ -	$ -
	33324 - TRPA WQ Mitigation - Interest	$ -	$ -
	State		
	33212 - CTC - California Tahoe Conservancy - State	$ 144,503	$ 144,503
301 - 40033	**Bijou WQ Project Phase I**		
	Federal		
	33117 - US Forest Service	$ -	$ -
	Local - TRPA		
	33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$ 27,821	$ 27,821
	33313 - South Tahoe Public Utility District - STPUD	$ -	$ -
	State		
	33212 - CTC - California Tahoe Conservancy - State	$ -	$ -
	33220 - Caltrans	$ -	$ -
	33236 - California Department of Water Resources	$ -	$ -
	33241 - SRWQCB - Stormwater Grants	$ -	$ -
301 - 40036	**Drainage Master Plan**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 35,000	$ 35,000
301 - 40037	**Storm Water Management Plan**		
	Local - General Fund		

Functional Area	Project Name	Roll Forward	Total
301 - 40037	36284 - Misc Reimb	$ -	$ -
	36300 - General Fund Transfer - Operating Account	$ 28,818	$ 28,818
	Other		
	33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$ -	$ -
301 - 40049	**SW Drainage Pipe Replacement(s)**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 319,327	$ 319,327
	36332 - Transfer In from Vehicle Replacement Fund (210)	$ -	$ -
	Local - TRPA		
	33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$ -	$ -
301 - 40050	**Bijou Park Water Quality/SEZ Restoration Project**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 15,634	$ 15,634
	Local - TRPA		
	33317 - TRPA Stream Environment Zone Mitigation Funds - SEZ	$ -	$ -
301 - 40051	**Bijou Park SEZ Restoration Project (Upper Watershed)**		
	Federal		
	33117 - US Forest Service	$ 1,688,789	$ 1,688,789
	State		
	33212 - CTC - California Tahoe Conservancy - State	$ -	$ -
	33241 - SRWQCB - Stormwater Grants	$ -	$ -
301 - 40052	**Ruby Way Erosion Control Project**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 21,592	$ 21,592
	State		
	33241 - SRWQCB - Stormwater Grants	$ -	$ -
301 - 40053	**James & Eloise Drainage Pipe Replacement**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 445,308	$ 445,308
301- 40040	**Drainage Improvements - Micro Areas - City Wide**		
	Local - General Fund		
	36300 - General Fund Transfer - Operating Account	$ 37,150	$ 37,150
	State		
	33232 - Prop 46 Workforce Housing	$ -	$ -
SW - Storm Water/NPDES/MS4 Total		***$ 10,480,506***	***$ 10,480,506***

VE - Vehicles/Equipment

210	**Purchase of new Vehicles and Equipment**		
	Local - General Fund		
	36332 - Transfer In from Vehicle Replacement Fund (210)	$ -	$ -
	Local -Measure S (102)		
	36374 - Transfer In from Measure S (102)	$ -	$ -
VE - Vehicles/Equipment Total		***$ -***	***$ -***

Total	**$ 19,742,104**	**$ 19,742,104**

2022 TO 2027 CAPITAL IMPROVEMENT PLAN

FUNDING SUMMARY

South Lake Tahoe

Capital Improvement Program

2023 through **2027**

FUNDING SOURCE SUMMARY

Functional Area: (Multiple Items)

Functional Area	Project Name	Roll Forward	22/23	23/24	24/25	25/26	26/27	Total
AP - Airport/Aviation								
501XXXXX_2021_02	**Fire Prevention - USFS Stevens Authority Grant - Airport Units 3&4**							
	Federal							
	36374 - Transfer In from Measure S (102)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Unfunded							
	00000 - Unfunded		$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
501XXXXX_2022_01	**Fire Prevention - CALfire Haz Fuels Grant - 85.77 Acres**							
	Local - Measure S							
	36374 - Transfer In from Measure S (102)		$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
	State							
	33229 - State - Other Grants		$ -	$ -	$ -	$ -	$ -	$ -
	Unfunded							
	00000 - Unfunded		$ 622,260	$ -	$ -	$ -	$ -	$ 622,260
501XXXXX_2022_02	**Planning Study - Pavement Maintenance Management Plan**							
	Federal - FAA							
	33112 - Federal - FAA		$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000
501XXXXX_2022_03	**S. Hangar Door Maintenance & Part Replacement Program**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Unfunded							
	00000 - Unfunded		$ -	$ 90,000	$ -	$ -	$ 90,000	$ 180,000
501XXXXX_2023_02	**Construction Taxilane D Rehabilitation - 3" Asphalt Mill & Overlay**							
	Unfunded							
	00000 - Unfunded	$ -	$ 620,000	$ -	$ -	$ -	$ -	$ 620,000
501XXXXX_2023_03	**Planning Study - Airport Master Plan Update - Phase I eALP AGIS Survey**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account	$ -	$ 13,750	$ -	$ -	$ -	$ -	$ 13,750
	Unfunded							
	00000 - Unfunded	$ -	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000
501XXXXX_2024_01	**Replace Gate - Melba Entrance**							
	Unfunded							
	00000 - Unfunded		$ -	$ 110,000	$ -	$ -	$ -	$ 110,000
AP - Airport/Aviation Total		***$ -***	***$ 1,766,010***	***$ 200,000***	***$ -***	***$ -***	***$ 90,000***	***$ 2,056,010***
FA - Facilities/Buildings								
30160017	**Services Center Maintenance and Renovations**							
	Local - General Fund							
	00000 - Unfunded		$ 150,000	$ -	$ -	$ -	$ -	$ 150,000
	36300 - General Fund Transfer - Operating Account	$ 108,207	$ -	$ -	$ -	$ -	$ -	$ 108,207
	36375 - ARPA (264)	$ 80,000	$ -	$ -	$ -	$ -	$ -	$ 80,000
30160018	**Recreation Center Replacement**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Local - Measure P							
	36309 - Transfer In - Measure P	$ 861,992	$ 52,000,000	$ -	$ -	$ -	$ -	$ 52,861,992
30160028	**1740 D Street Renovations**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account	$ 2,063	$ -	$ -	$ -	$ -	$ -	$ 2,063
	36304 - Operating Transfer In from CIP - City Fund (301-302-303-304-305)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	36360 - Operating Transfer In - Rental (219)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	36370 - Transfer In - L.T. Capital Replacement (310)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Unfunded							
	00000 - Unfunded	$ -	$ -	$ 60,000	$ -	$ -	$ -	$ 60,000
30160050	**Community Playfields Restroom Project**							
	Local - Measure R							
	33315 - S.T.A.R. Ballot Measure	$ 14,223	$ -	$ -	$ -	$ -	$ -	$ 14,223
30170020	**Miscellaneous Maintenance - Minor Capital**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account	$ 30,139	$ -	$ -	$ -	$ -	$ -	$ 30,139
301XXXXX_2023_03	**Repair Fire Suppression Lines at Ice Arena**							
	Unfunded							
	00000 - Unfunded		$ -	$ 120,000	$ -	$ -	$ -	$ 120,000
301XXXXX_2023_04	**Parking Garage Improvements**							
	Local - General Fund							
	36334 - Parking Garage Fund (520)		$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
	Unfunded							
	00000 - Unfunded		$ 550,000	$ -	$ -	$ -	$ -	$ 550,000
301XXXXX_2023_05	**On-Call Mechanical, Electrical, Plumbing Services**							
	Unfunded							
	00000 - Unfunded		$ -	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 400,000
301XXXXX_2023_06	**Renovate Locker Rooms/Showers and Public Restrooms - Ice Arena**							
	Local - General Fund							
	00000 - Unfunded		$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
301XXXXX_2023_07	**Exterior Painting - Stateline Transit Center**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account		$ 60,000	$ -	$ -	$ -	$ -	$ 60,000
301XXXXX_2023_08	**Replace Flooring/Interior Paint - Fire Station 1**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account		$ 60,000	$ -	$ -	$ -	$ -	$ 60,000
301XXXXX_2024_01	**Replace Roof - Ice Arena**							
	Local - General Fund							
	00000 - Unfunded		$ -	$ 1,600,000	$ -	$ -	$ -	$ 1,600,000
301XXXXX_2024_03	**Replace Roof/Mansards - Police Department**							
	Local - General Fund							
	00000 - Unfunded		$ 675,000	$ -	$ -	$ -	$ -	$ 675,000
301XXXXX_2024_04	**Interior Painting and Coatings - Ice Arena**							
	Unfunded							
	00000 - Unfunded		$ -	$ 240,000	$ -	$ -	$ -	$ 240,000
301XXXXX_2024_05	**Regan Beach Concession Building Safety Repairs**							
	Unfunded							
	00000 - Unfunded		$ -	$ 40,000	$ -	$ -	$ -	$ 40,000
301XXXXX_2024_06	**Replace Overhead Doors - Cinder Barn**							
	Unfunded							
	00000 - Unfunded		$ -	$ 100,000	$ -	$ -	$ -	$ 100,000
301XXXXX_2024_07	**Replace Roof - Services Center**							
	Unfunded							
	00000 - Unfunded		$ -	$ 60,000	$ -	$ -	$ -	$ 60,000
301XXXXX_2024_08	**Remodel Airport Info Center into Meeting Room**							
	Unfunded							
	00000 - Unfunded		$ -	$ 20,000	$ -	$ -	$ -	$ 20,000
301XXXXX_2024_12	**Ice Arena Chiller Plant Replacement**							
	Local - General Fund							
	00000 - Unfunded	$ -	$ -	$ 1,300,000	$ -	$ -	$ -	$ 1,300,000

Functional Area	Project Name	Roll Forward	22/23	23/24	24/25	25/26	26/27	Total
301XXXXX_2025_01	**Replace Boilers and Cooling Equipment - Stateline Transit Center**							
	Local - General Fund							
	00000 - Unfunded		$ -	$ -	$ 1,250,000	$ -	$ -	$ 1,250,000
301XXXXX_2025_02	**Replace HVAC and Dehumidification Equipment at Ice Arena**							
	Unfunded							
	00000 - Unfunded		$ -	$ -	$ 350,000	$ -	$ -	$ 350,000
301XXXXX_2025_03	**Replace Roof - Fire Station II**							
	Unfunded							
	00000 - Unfunded		$ -	$ -	$ 60,000	$ -	$ -	$ 60,000
301XXXXX_2025_05	**Demolition of Existing Recreation Center and Site Restoration**							
	Unfunded							
	00000 - Unfunded		$ -	$ -	$ -	$ 100,000	$ 4,900,000	$ 5,000,000
31070000	**Long Term Capital Replacement**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account	$ 389,406	$ -	$ -	$ -	$ -	$ -	$ 389,406
	Unfunded							
	00000 - Unfunded		$ -	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 800,000
FA - Facilities/Buildings Total		***$ 1,486,030***	***$ 53,695,000***	***$ 4,040,000***	***$ 1,960,000***	***$ 400,000***	***$ 5,200,000***	***$ 66,781,030***
IT - Network/Communications								
301XXXXX_2023_20	**Broadband Infrastructure Program - Citywide**							
	Unfunded							
	00000 - Unfunded		$ -	$ 1,200,000	$ -	$ -	$ -	$ 1,200,000
301XXXXX_2023_21	**Fiber Optic Install - Ice Arena**							
	Unfunded							
	00000 - Unfunded		$ -	$ 30,000	$ -	$ -	$ -	$ 30,000
301XXXXX_2023_22	**Installation of video surveillance equipment at Fire Stations**							
	Unfunded							
	00000 - Unfunded		$ -	$ 45,000	$ -	$ -	$ -	$ 45,000
IT - Network/Communications Total			***$ -***	***$ 1,275,000***	***$ -***	***$ -***	***$ -***	***$ 1,275,000***
PA - Parks/Greenbelts/Grounds								
301 - 60068	**Community Playfields Project**							
	Local - General Fund							
	36291 - Special Event Reimbursements	$ 25,719	$ -	$ -	$ -	$ -	$ -	$ 25,719
	36300 - General Fund Transfer - Operating Account	$ 2,488	$ -	$ -	$ -	$ -	$ -	$ 2,488
301 - 60070	**56 Acres Master Plan**							
	State							
	33212 - CTC - California Tahoe Conservancy - State	$ 82,816	$ -	$ -	$ -	$ -	$ -	$ 82,816
	Unfunded							
	00000 - Unfunded	$ -	$ -	$ -	$ 250,000	$ 1,100,000	$ 8,000,000	$ 9,350,000
301 - 60073	**Al Tahoe Cemetery Security Improvements**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account	$ 45,000	$ -	$ -	$ -	$ -	$ -	$ 45,000
	Unfunded							
	00000 - Unfunded		$ -	$ 75,000	$ -	$ -	$ -	$ 75,000
30160051	**Lakeview Commons Site Electrical Improvements - Phase II - New 200 Amp Panel and Plaza Feeds**							
	Local - General Fund							
	00000 - Unfunded		$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
	36300 - General Fund Transfer - Operating Account	$ 5,524	$ -	$ -	$ -	$ -	$ -	$ 5,524
30160075	**Bijou Park Skatepark Renovations**							
	Federal							
	36375 - ARPA (264)	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ 250,000
301XXXXX_2025_06	**Regan Beach Renovations and Upgrade Project**							
	Unfunded							
	00000 - Unfunded		$ -	$ -	$ 250,000	$ 1,000,000	$ 1,000,000	$ 2,250,000
301XXXXX_2026_02	**Champions Plaza Expansion**							
	Unfunded							
	00000 - Unfunded		$ -	$ -	$ -	$ -	$ 100,000	$ 100,000
31070000_2023_01	**Construct new tent platforms**							
	Local - General Fund							
	36370 - Transfer In - L.T. Capital Replacement (310)		$ 80,000	$ -	$ -	$ -	$ -	$ 80,000
PA - Parks/Greenbelts/Grounds Total		***$ 411,547***	***$ 130,000***	***$ 75,000***	***$ 500,000***	***$ 2,100,000***	***$ 9,100,000***	***$ 12,316,547***
PS-F - Public Safety - Fire								
301 - 60019	**Fire Station II Replacement**							
	Local - General Fund							
	36300 - General Fund Transfer - Operating Account	$ 75,996	$ -	$ -	$ -	$ -	$ -	$ 75,996

2022 TO 2027 CAPITAL IMPROVEMENT PLAN

EXPENSE SUMMARY

South Lake Tahoe

Capital Improvement Program

2023 through **2027**

EXPENSE CATEGORY SUMMARY

Functional Area: (Multiple Items)

Functional Area	Project Name	22/23	23/24	24/25	25/26	26/27	Total
AP - Airport/Aviation							
501XXXXX_2021_02	**Fire Prevention - USFS Stevens Authority Grant - Airport Units 3&4**						
	48030 - Construction	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
501XXXXX_2022_01	**Fire Prevention - CALfire Haz Fuels Grant - 85.77 Acres**						
	48030 - Construction	$ 822,260	$ -	$ -	$ -	$ -	$ 822,260
501XXXXX_2022_02	**Planning Study - Pavement Maintenance Management Plan**						
	48010 - Engineering Study/Design	$ -	$ 110,000	$ -	$ -	$ -	$ 110,000
501XXXXX_2022_03	**S. Hangar Door Maintenance & Part Replacement Program**						
	48030 - Construction	$ -	$ 90,000	$ -	$ -	$ 90,000	$ 180,000
501XXXXX_2023_02	**Construction Taxilane D Rehabilitation - 3" Asphalt Mill & Overlay**						
	48030 - Construction	$ 620,000	$ -	$ -	$ -	$ -	$ 620,000
501XXXXX_2023_03	**Planning Study - Airport Master Plan Update - Phase I eALP AGIS Survey**						
	48020 - Engineering Design	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000
501XXXXX_2024_01	**Replace Gate - Melba Entrance**						
	48030 - Construction	$ -	$ 110,000	$ -	$ -	$ -	$ 110,000
AP - Airport/Aviation Total		***$ 1,742,260***	***$ 310,000***	***$ -***	***$ -***	***$ 90,000***	***$ 2,142,260***
FA - Facilities/Buildings							
30160017	**Services Center Maintenance and Renovations**						
	48030 - Construction	$ 346,213	$ -	$ -	$ -	$ -	$ 346,213
30160018	**Recreation Center Replacement**						
	42020 - Professional Services	$ -	$ -	$ -	$ -	$ -	$ -
	42025 - Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ 27,500,000	$ 25,500,000	$ 2,000,000	$ -	$ -	$ 55,000,000
	48032 - Project Contingency	$ -	$ -	$ -	$ -	$ -	$ -
	48034 - Construction Engineering/Support	$ -	$ -	$ -	$ -	$ -	$ -
30160028	**1740 D Street Renovations**						
	44030 - Advertising	$ -	$ -	$ -	$ -	$ -	$ -
	48010 - Engineering Study/Design	$ -	$ -	$ -	$ -	$ -	$ -
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ -	$ 60,000	$ -	$ -	$ -	$ 60,000
	48060 - Overhead/Administration	$ -	$ -	$ -	$ -	$ -	$ -
30160050	**Community Playfields Restroom Project**						
	43025 - Repair and Maintenance Outside	$ 14,223	$ -	$ -	$ -	$ -	$ 14,223
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
30170020	**Miscellaneous Maintenance - Minor Capital**						
	43025 - Repair and Maintenance Outside	$ -	$ -	$ -	$ -	$ -	$ -
301XXXXX_2023_03	**Repair Fire Suppression Lines at Ice Arena**						
	48030 - Construction	$ -	$ 120,000	$ -	$ -	$ -	$ 120,000
301XXXXX_2023_04	**Parking Garage Improvements**						
	48030 - Construction	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
301XXXXX_2023_05	**On-Call Mechanical, Electrical, Plumbing Services**						
	42025 - Contract Services	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000
301XXXXX_2023_06	**Renovate Locker Rooms/Showers and Public Restrooms - Ice Arena**						
	48030 - Construction	$ -	$ 30,000	$ 170,000	$ -	$ -	$ 200,000
301XXXXX_2023_07	**Exterior Painting - Stateline Transit Center**						
	48030 - Construction	$ 60,000	$ -	$ -	$ -	$ -	$ 60,000
301XXXXX_2023_08	**Replace Flooring/Interior Paint - Fire Station 1**						
	48030 - Construction	$ 60,000	$ -	$ -	$ -	$ -	$ 60,000
301XXXXX_2024_01	**Replace Roof - Ice Arena**						
	48030 - Construction	$ -	$ 1,600,000	$ -	$ -	$ -	$ 1,600,000
301XXXXX_2024_03	**Replace Roof/Mansards - Police Department**						
	48020 - Engineering Design	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
	48030 - Construction	$ -	$ 600,000	$ -	$ -	$ -	$ 600,000
301XXXXX_2024_04	**Interior Painting and Coatings - Ice Arena**						
	48030 - Construction	$ -	$ 240,000	$ -	$ -	$ -	$ 240,000
301XXXXX_2024_05	**Regan Beach Concession Building Safety Repairs**						
	48030 - Construction	$ -	$ 40,000	$ -	$ -	$ -	$ 40,000
301XXXXX_2024_06	**Replace Overhead Doors - Cinder Barn**						
	48030 - Construction	$ -	$ 100,000	$ -	$ -	$ -	$ 100,000
301XXXXX_2024_07	**Replace Roof - Services Center**						
	48030 - Construction	$ -	$ 60,000	$ -	$ -	$ -	$ 60,000
301XXXXX_2024_08	**Remodel Airport Info Center into Meeting Room**						
	48030 - Construction	$ -	$ 20,000	$ -	$ -	$ -	$ 20,000
301XXXXX_2024_12	**Ice Arena Chiller Plant Replacement**						
	48020 - Engineering Design	$ -	$ 80,000	$ -	$ -	$ -	$ 80,000
	48030 - Construction	$ -	$ 1,220,000	$ -	$ -	$ -	$ 1,220,000
301XXXXX_2025_01	**Replace Boilers and Cooling Equipment - Stateline Transit Center**						
	48020 - Engineering Design	$ -	$ -	$ 120,000	$ -	$ -	$ 120,000
	48030 - Construction	$ -	$ -	$ 1,130,000	$ -	$ -	$ 1,130,000
301XXXXX_2025_02	**Replace HVAC and Dehumidification Equipment at Ice Arena**						
	48030 - Construction	$ -	$ -	$ 350,000	$ -	$ -	$ 350,000
301XXXXX_2025_03	**Replace Roof - Fire Station II**						
	48030 - Construction	$ -	$ -	$ 60,000	$ -	$ -	$ 60,000
301XXXXX_2025_05	**Demolition of Existing Recreation Center and Site Restoration**						
	48020 - Engineering Design	$ -	$ -	$ -	$ 100,000	$ -	$ 100,000
	48030 - Construction	$ -	$ -	$ -	$ -	$ 4,900,000	$ 4,900,000
31070000	**Long Term Capital Replacement**						
	42020 - Professional Services	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
	43025 - Repair and Maintenance Outside	$ -	$ -	$ -	$ -	$ -	$ -
	43050 - Construction Services	$ 106,500	$ -	$ -	$ -	$ -	$ 106,500
	46110 - Machinery & Equipment ($7,000)	$ -	$ -	$ -	$ -	$ -	$ -
	46113 - Campground Capital Outlay	$ -	$ 280,000	$ -	$ 200,000	$ -	$ 480,000
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
	50014 - Transfer out to City - CIP (301)	$ -	$ -	$ -	$ -	$ -	$ -
	50037 OP Transfer Out - Transit Ctr (216)	$ -	$ -	$ -	$ -	$ -	$ -
FA - Facilities/Buildings Total		***$ 28,661,936***	***$ 30,050,000***	***$ 3,930,000***	***$ 400,000***	***$ 5,000,000***	***$ 68,041,936***
IT - Network/Communications							

Functional Area	Project Name	22/23	23/24	24/25	25/26	26/27	Total
301XXXXX_2023_20	**Broadband Infrastructure Program - Citywide**						
	48020 - Engineering Design	$ -	$ 1,200,000	$ -	$ -	$ -	$ 1,200,000
301XXXXX_2023_21	**Fiber Optic Install - Ice Arena**						
	48030 - Construction	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000
301XXXXX_2023_22	**Installation of video surveillance equipment at Fire Stations**						
	48030 - Construction	$ -	$ 45,000	$ -	$ -	$ -	$ 45,000
IT - Network/Communications Total		***$ -***	***$ 1,275,000***	***$ -***	***$ -***	***$ -***	***$ 1,275,000***
PA - Parks/Greenbelts/Grounds							
301 - 60068	**Community Playfields Project**						
	42020 - Professional Services	$ -	$ -	$ -	$ -	$ -	$ -
	44030 - Advertising	$ -	$ -	$ -	$ -	$ -	$ -
	44038 - Special Event Expenses	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
	50014 - Transfer out to City - CIP (301)	$ -	$ -	$ -	$ -	$ -	$ -
301 - 60070	**56 Acres Master Plan**						
	48010 - Engineering Study/Design	$ -	$ -	$ 250,000	$ -	$ -	$ 250,000
	48020 - Engineering Design	$ -	$ -	$ -	$ 1,100,000	$ -	$ 1,100,000
	48030 - Construction	$ -	$ -	$ -	$ -	$ 8,000,000	$ 8,000,000
301 - 60073	**Al Tahoe Cemetery Security Improvements**						
	48030 - Construction	$ 45,000	$ 75,000	$ -	$ -	$ -	$ 120,000
	Lakeview Commons Site Electrical Improvements - Phase II - New 200						
30160051	**Amp Panel and Plaza Feeds**						
	48030 - Construction	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
30160075	**Bijou Park Skatepark Renovations**						
	48030 - Construction	$ 170,000	$ -	$ -	$ -	$ -	$ 170,000
301XXXXX_2025_06	**Regan Beach Renovations and Upgrade Project**						
	48010 - Engineering Study/Design	$ -	$ -	$ 250,000	$ -	$ -	$ 250,000
	48020 - Engineering Design	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	$ 2,000,000
301XXXXX_2026_02	**Champions Plaza Expansion**						
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000
31070000_2023_01	**Construct new tent platforms**						
	48030 - Construction	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000
PA - Parks/Greenbelts/Grounds Total		***$ 345,000***	***$ 75,000***	***$ 500,000***	***$ 2,100,000***	***$ 9,100,000***	***$ 12,120,000***
PS-F - Public Safety - Fire							
301 - 60019	**Fire Station II Replacement**						
	48020 - Engineering Design	$ -	$ -	$ -	$ 2,075,000	$ -	$ 2,075,000
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
	50014 - Transfer out to City - CIP (301)	$ -	$ -	$ -	$ -	$ -	$ -
301 - 60071	**Fire Station III Crew Quarters Renovations**						
	48020 - Engineering Design	$ 156,700	$ -	$ -	$ -	$ -	$ 156,700
	48030 - Construction	$ 1,200,000	$ 1,200,000	$ -	$ -	$ -	$ 2,400,000
	48032 - Project Contingency	$ -	$ -	$ -	$ -	$ -	$ -
301XXXXX_2023_10	**Fire Station 4 - Renovations (Airport Location)**						
	48030 - Construction	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
301XXXXX_2026_05	**Fire Station 1 Renovations**						
	48020 - Engineering Design	$ -	$ -	$ -	$ 300,000	$ -	$ 300,000
	48030 - Construction	$ -	$ -	$ -	$ -	$ 2,000,000	$ 2,000,000
PS-F - Public Safety - Fire Total		***$ 1,556,700***	***$ 1,200,000***	***$ -***	***$ 2,375,000***	***$ 2,000,000***	***$ 7,131,700***
PS-P - Public Safety - Police							
301 - 70021	**Safety Communications Project**						
	46110 - Machinery & Equipment ($7,000)	$ 1,371,586	$ -	$ -	$ -	$ -	$ 1,371,586
301-60022	**Police Department Renovations**						
	43025 - Repair and Maintenance Outside	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
	48030 - Construction	$ 130,000	$ -	$ -	$ -	$ -	$ 130,000
	48032 - Project Contingency	$ -	$ -	$ -	$ -	$ -	$ -
30160074	**Police Department Community Resource Center**						
	48030 - Construction	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
PS-P - Public Safety - Police Total		***$ 1,676,586***	***$ -***	***$ -***	***$ -***	***$ -***	***$ 1,676,586***
ST - Streets/Roads/Walks/Trails							
301 - 50005	**Streets and Roads Paving and Rehabilitation - Annual**						
	42020 - Professional Services	$ -	$ -	$ -	$ -	$ -	$ -
	48010 - Engineering Study/Design	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ 5,518,128	$ 3,118,000	$ 3,118,000	$ 3,118,000	$ 3,118,000	$ 17,990,128
	48032 - Project Contingency	$ -	$ -	$ -	$ -	$ -	$ -
	48033 - Testing and Inspections	$ -	$ -	$ -	$ -	$ -	$ -
	48044 - Public Works Services	$ -	$ -	$ -	$ -	$ -	$ -
	50001 - Operating Transfers Out to General Fund (100)	$ -	$ -	$ -	$ -	$ -	$ -
	50002 - Operating Transfer Out to Airport Fund (501)	$ -	$ -	$ -	$ -	$ -	$ -
	50007 - Transfer Out to Streets Fund (201)	$ -	$ -	$ -	$ -	$ -	$ -
301 - 50008	**Linear Park Class 1 Bike Trail - Phase II**						
	48020 - Engineering Design	$ -	$ -	$ 152,829	$ -	$ -	$ 152,829
301 - 50024	**Pioneer Trail Pedestrian Improvements -Phase II**						
	48020 - Engineering Design	$ 143,563	$ -	$ -	$ -	$ -	$ 143,563
	48030 - Construction	$ -	$ 3,000,000	$ -	$ -	$ -	$ 3,000,000
	48032 - Project Contingency	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000
	48034 - Construction Engineering/Support	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000
	48040 - Acquisition	$ 464,250	$ -	$ -	$ -	$ -	$ 464,250
	48044 - Public Works Services	$ -	$ -	$ -	$ -	$ -	$ -
	50001 - Operating Transfers Out to General Fund (100)	$ -	$ -	$ -	$ -	$ -	$ -
301 - 50026	**Lake Tahoe Blvd Bike and Pedestrian Trail**						
	48020 - Engineering Design	$ 11,132	$ -	$ -	$ -	$ -	$ 11,132
	48030 - Construction	$ 3,300,297	$ -	$ -	$ -	$ -	$ 3,300,297
	48032 - Project Contingency	$ -	$ -	$ -	$ -	$ -	$ -
	48034 - Construction Engineering/Support	$ -	$ -	$ -	$ -	$ -	$ -
	48040 - Acquisition	$ 221,006	$ -	$ -	$ -	$ -	$ 221,006
301 - 50027	**Al Tahoe Mobility Enhancements Project**						
	48010 - Engineering Study/Design	$ -	$ -	$ -	$ -	$ -	$ -
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
	48040 - Acquisition	$ -	$ -	$ -	$ -	$ -	$ -
	50001 - Operating Transfers Out to General Fund (100)	$ -	$ -	$ -	$ -	$ -	$ -
301 - 50035	**Roadway Rehabilitation - SB-1 Funds Only**						
	50014 - Transfer out to City - CIP (301)	$ 518,128	$ 518,128	$ 518,128	$ 518,128	$ 518,128	$ 2,590,640
301 - 50036	**Bellamy Way Parking Improvements**						
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
301 - 50037	**Bicycle and Pedestrian Trail - Bijou Park Connector**						
	48020 - Engineering Design	$ 259,062	$ -	$ -	$ -	$ -	$ 259,062
	48030 - Construction	$ 751,640	$ -	$ -	$ -	$ -	$ 751,640

Functional Area	Project Name	22/23	23/24	24/25	25/26	26/27	Total
301 - 50037	48032 - Project Contingency	$ 75,164	$ -	$ -	$ -	$ -	$ 75,164
	48034 - Construction Engineering/Support	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
301 - 50038	**Pioneer Trail Safety Improvement Project - HSIP**						
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
301 - 50040	**Install Video Detection Signal Loops at Pioneer Trail Traffic Signals**						
	48030 - Construction	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000
30150041	**Dennis Machida Memorial Bike Way Phase 1C**						
	42020 - Professional Services	$ 152,829	$ -	$ -	$ -	$ -	$ 152,829
	48020 - Engineering Design	$ -	$ 750,000	$ 300,000	$ -	$ -	$ 1,050,000
	48030 - Construction	$ -	$ -	$ -	$ 6,500,000	$ 1,750,000	$ 8,250,000
	48040 - Acquisition	$ -	$ -	$ 300,000	$ -	$ -	$ 300,000
30150042	**Palmyra Class 1 Bike Trail Connector**						
	48010 - Engineering Study/Design	$ -	$ -	$ -	$ -	$ -	$ -
	48020 - Engineering Design	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
	48030 - Construction	$ -	$ -	$ 775,000	$ -	$ -	$ 775,000
	48040 - Acquisition	$ -	$ 100,000	$ -	$ -	$ -	$ 100,000
30150043	**Citywide Traffic Safety, Traffic Calming, ADA, and Flooding Mitigation Projects**						
	48030 - Construction	$ 192,792	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 792,792
30150044	**Pedestrian Lighting Retrofit - Dark Sky LED**						
	48030 - Construction	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 375,000
301XXXXX_2023_09	**Stateline Avenue Complete Streets Project**						
	48010 - Engineering Study/Design	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
	48020 - Engineering Design	$ -	$ 700,000	$ -	$ -	$ -	$ 700,000
	48030 - Construction	$ -	$ -	$ -	$ 2,700,000	$ 1,700,000	$ 4,400,000
	48040 - Acquisition	$ -	$ -	$ 1,000,000	$ -	$ -	$ 1,000,000
301XXXXX_2023_11	**Citywide Traffic Collision Analysis and Traffic Control Inventory**						
	42020 - Professional Services	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000
301XXXXX_2024_02	**Johnson Boulevard Streetscape Project**						
	48020 - Engineering Design	$ -	$ -	$ 600,000	$ -	$ -	$ 600,000
	48030 - Construction	$ -	$ -	$ -	$ 3,700,000	$ 2,200,000	$ 5,900,000
301XXXXX_2024_10	**AHSC Sustainable Transportation Improvements**						
	48030 - Construction	$ -	$ 3,560,095	$ -	$ -	$ -	$ 3,560,095
301XXXXX_2024_11	**South Wye Mobility and Transit Hub**						
	48010 - Engineering Study/Design	$ -	$ 100,000	$ -	$ -	$ -	$ 100,000
	48020 - Engineering Design	$ -	$ 2	$ 1,750,000	$ 1,750,000	$ -	$ 3,500,002
	48030 - Construction	$ -	$ -	$ -	$ -	$ 12,000,000	$ 12,000,000
	48040 - Acquisition	$ -	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000
301XXXXX_2026_06	**Tahoe Keys Blvd Complete Streets Project**						
	48020 - Engineering Design	$ -	$ -	$ 300,000	$ 300,000	$ -	$ 600,000
	48030 - Construction	$ -	$ -	$ -	$ -	$ 4,000,000	$ 4,000,000
	48040 - Acquisition	$ -	$ -	$ -	$ 500,000	$ -	$ 500,000
301XXXXX_2027_01	**Spruce and Blackwood Streets Complete Streets Projects**						
	48020 - Engineering Design	$ -	$ -	$ -	$ 700,000	$ -	$ 700,000
	48040 - Acquisition	$ -	$ -	$ -	$ -	$ 300,000	$ 300,000
301XXXXX_2028_02	**Third Street Complete Streets Project**						
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000
ST - Streets/Roads/Walks/Trails Total		***$ 12,062,991***	***$ 12,721,225***	***$ 9,038,957***	***$ 25,011,128***	***$ 26,311,128***	***$ 85,145,429***
SUS - Sustainability							
301XXXXX_13	**City Facility Energy Improvements - Sustainability**						
	48030 - Construction	$ 300,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,100,000
301XXXXX_2003_15	**SEED Solar Project**						
	48030 - Construction	$ 1,500,000	$ 1,500,000	$ -	$ -	$ -	$ 3,000,000
301XXXXX_2023_14	**AHSC City Corp Yard Photovoltaic Project**						
	48020 - Engineering Design	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000
	48030 - Construction	$ 1,535,947	$ 6,000,000	$ 3,000,000	$ -	$ -	$ 10,535,947
301XXXXX_2023_15	**Public Use EV Charging Station Installation**						
	48030 - Construction	$ -	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,000,000
301XXXXX_2023_16	**Purchase EV Patrol Vehicles (4) for Police Department**						
	46130 - Vehicles	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000
301XXXXX_2023_17	**On-Call Electrical Engineering Services - Sustainability**						
	42020 - Professional Services	$ -	$ 150,000	$ 150,000	$ 150,000	$ -	$ 450,000
301XXXXX_2023_18	**Installation of telemetry based mechanical controls**						
	48030 - Construction	$ -	$ 120,000	$ -	$ -	$ -	$ 120,000
301XXXXX_2023_19	**Purchase and Installation of eight (8) EV Charging Stations at Police Department**						
	48030 - Construction	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
301XXXXX_2023-12	**Purchase Electric Vehicles - Fleet Replacement**						
	46130 - Vehicles	$ 226,400	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,226,400
SUS - Sustainability Total		***$ 3,962,347***	***$ 9,470,000***	***$ 4,350,000***	***$ 1,350,000***	***$ 1,200,000***	***$ 20,332,347***
SW - Storm Water/NPDES/MS4							
301 - 40017	**Upper Truckee River Restoration**						
	48050 - Monitoring	$ -	$ -	$ -	$ -	$ -	$ -
301 - 40030	**Tahoe Valley Area Plan and ECP**						
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ 7,357,362	$ -	$ -	$ -	$ -	$ 7,357,362
	48033 - Testing and Inspections	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000
	48044 - Public Works Services	$ 24,000	$ -	$ -	$ -	$ -	$ 24,000
	50001 - Operating Transfers Out to General Fund (100)	$ -	$ -	$ -	$ -	$ -	$ -
	50018 - Operating Transfer Out to Streets (SNOW) Sweeping (245)	$ -	$ -	$ -	$ -	$ -	$ -
301 - 40033	**Bijou WQ Project Phase I**						
	44012 - Outside Legal Counsel	$ -	$ -	$ -	$ -	$ -	$ -
	45011 - Postage	$ -	$ -	$ -	$ -	$ -	$ -
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
	48034 - Construction Engineering/Support	$ -	$ -	$ -	$ -	$ -	$ -
	48040 - Acquisition	$ -	$ -	$ -	$ -	$ -	$ -
	48044 - Public Works Services	$ -	$ -	$ -	$ -	$ -	$ -
	48050 - Monitoring	$ -	$ -	$ -	$ -	$ -	$ -
	48060 - Overhead/Administration	$ -	$ -	$ -	$ -	$ -	$ -
	50001 - Operating Transfers Out to General Fund (100)	$ -	$ -	$ -	$ -	$ -	$ -
301 - 40036	**Drainage Master Plan**						
	42030 - Technical Services	$ -	$ -	$ -	$ -	$ -	$ -
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
301 - 40037	**Storm Water Management Plan**						
	42020 - Professional Services	$ -	$ -	$ -	$ -	$ -	$ -
	46110 - Machinery & Equipment ($7,000)	$ -	$ -	$ -	$ -	$ -	$ -
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
301 - 40049	**SW Drainage Pipe Replacement(s)**						

Functional Area	Project Name	22/23	23/24	24/25	25/26	26/27	Total
301 - 40049	48030 - Construction	$ 900,000	$ 900,000	$ 900,000	$ 900,000	$ 900,000	$ 4,500,000
301 - 40050	**Bijou Park Water Quality/SEZ Restoration Project**						
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
	48040 - Acquisition	$ -	$ -	$ -	$ -	$ -	$ -
	48042 - Site Clearance	$ -	$ -	$ -	$ -	$ -	$ -
	48060 - Overhead/Administration	$ -	$ -	$ -	$ -	$ -	$ -
	50001 - Operating Transfers Out to General Fund (100)	$ -	$ -	$ -	$ -	$ -	$ -
301 - 40051	**Bijou Park SEZ Restoration Project (Upper Watershed)**						
	48020 - Engineering Design	$ 373,895	$ -	$ -	$ -	$ -	$ 373,895
	48030 - Construction	$ 1,402,500	$ -	$ -	$ -	$ -	$ 1,402,500
	48040 - Acquisition	$ -	$ -	$ -	$ -	$ -	$ -
301 - 40052	**Ruby Way Erosion Control Project**						
	48020 - Engineering Design	$ 21,592	$ -	$ -	$ -	$ -	$ 21,592
	48030 - Construction	$ 2,000,000	$ 2,000,000	$ -	$ -	$ -	$ 4,000,000
	48040 - Acquisition	$ -	$ -	$ -	$ -	$ -	$ -
301 - 40053	**James & Eloise Drainage Pipe Replacement**						
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ -	$ -	$ -	$ -	$ -	$ -
301- 40040	**Drainage Improvements - Micro Areas - City Wide**						
	42020 - Professional Services	$ -	$ -	$ -	$ -	$ -	$ -
	48020 - Engineering Design	$ -	$ -	$ -	$ -	$ -	$ -
	48030 - Construction	$ 37,150	$ -	$ -	$ -	$ -	$ 37,150
SW - Storm Water/NPDES/MS4 Total		***$ 12,146,499***	***$ 2,900,000***	***$ 900,000***	***$ 900,000***	***$ 900,000***	***$ 17,746,499***

VE - Vehicles/Equipment

210	**Purchase of new Vehicles and Equipment**						
	46130 - Vehicles	$ -	$ 1,200,000	$ 1,200,000	$ 1,200,000	$ 1,200,000	$ 4,800,000
VE - Vehicles/Equipment Total		***$ -***	***$ 1,200,000***	***$ 1,200,000***	***$ 1,200,000***	***$ 1,200,000***	***$ 4,800,000***

Total	**$ 62,154,319**	**$ 59,201,225**	**$ 19,918,957**	**$ 33,336,128**	**$ 45,801,128**	**$ 220,411,757**

2022 TO 2027 CAPITAL IMPROVEMENT PLAN

O&M IMPACT SUMMARY

South Lake Tahoe

Capital Improvement Program

2023 through **2027**

O&M FISCAL IMPACT SUMMARY

Functional Area: All

Functional Area	Project Name	22/23	23/24	24/25	25/26	26/27	Total
AP - Airport/Aviation							
501XXXXX_2022_01	**Fire Prevention - CALfire Haz Fuels Grant - 85.77 Acres**						
	Maintenance	$ -	$ -	$ -	$ 25,000	$ -	$ 25,000
501XXXXX_2022_03	**S. Hangar Door Maintenance & Part Replacement Program**						
	Maintenance	$ -	$ -	$ -	$ 2,000	$ -	$ 2,000
501XXXXX_2023_02	**Construction Taxilane D Rehabilitation - 3" Asphalt Mill & Overlay**						
	Maintenance	$ -	$ 1,200	$ 1,200	$ 1,200	$ 1,200	$ 4,800
AP - Airport/Aviation Total		***$ -***	***$ 1,200***	***$ 1,200***	***$ 28,200***	***$ 1,200***	***$ 31,800***
FA - Facilities/Buildings							
30160017	**Services Center Maintenance and Renovations**						
	Maintenance	$ 500	$ 500	$ 500	$ 500	$ -	$ 2,000
30160018	**Recreation Center Replacement**						
	Maintenance	$ -	$ 19,000	$ 22,000	$ 24,000	$ 24,000	$ 89,000
	Operations (Utilities)	$ -	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 300,000
30160028	**1740 D Street Renovations**						
	Maintenance	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ -	$ 20,000
	Operations (Utilities)	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ -	$ 48,000
30160050	**Community Playfields Restroom Project**						
	Maintenance	$ 1,000	$ 1,200	$ 1,200	$ 1,500	$ 1,500	$ 6,400
	Operations (Utilities)	$ 400	$ 400	$ 400	$ 400	$ 400	$ 2,000
301XXXXX_2023_03	**Repair Fire Suppression Lines at Ice Arena**						
	Maintenance	$ -	$ 500	$ 500	$ 750	$ 750	$ 2,500
301XXXXX_2023_06	**Renovate Locker Rooms/Showers and Public Restrooms - Ice Arena**						
	Maintenance	$ -	$ 500	$ 500	$ 750	$ 750	$ 2,500
301XXXXX_2023_08	**Replace Flooring/Interior Paint - Fire Station 1**						
	Maintenance	$ -	$ -	$ -	$ -	$ 2,500	$ 2,500
301XXXXX_2024_04	**Interior Painting and Coatings - Ice Arena**						
	Maintenance	$ -	$ -	$ 750	$ 750	$ 750	$ 2,250
301XXXXX_2024_06	**Replace Overhead Doors - Cinder Barn**						
	Maintenance	$ -	$ -	$ 500	$ 500	$ 500	$ 1,500
301XXXXX_2024_07	**Replace Roof - Services Center**						
	Maintenance	$ -	$ -	$ 750	$ 750	$ 750	$ 2,250
301XXXXX_2024_12	**Ice Arena Chiller Plant Replacement**						
	Maintenance	$ -	$ -	$ 3,500	$ 3,500	$ 3,500	$ 10,500
	Operations (Utilities)	$ -	$ -	$ 9,000	$ 9,000	$ 9,000	$ 27,000
FA - Facilities/Buildings Total		***$ 18,900***	***$ 114,100***	***$ 131,600***	***$ 134,400***	***$ 119,400***	***$ 518,400***
PA - Parks/Greenbelts/Grounds							
301 - 60068	**Community Playfields Project**						
	Maintenance	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ -	$ 8,000
301 - 60073	**Al Tahoe Cemetery Security Improvements**						
	Maintenance	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ -	$ 4,000
	Operations (Utilities)	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ -	$ 4,000
30160051	**Lakeview Commons Site Electrical Improvements - Phase II - New 200 Amp Panel and Plaza Feeds**						
	Maintenance	$ -	$ 750	$ 750	$ 750	$ 750	$ 3,000
	Operations (Utilities)	$ -	$ 500	$ 500	$ 500	$ 500	$ 2,000
PA - Parks/Greenbelts/Grounds Total		***$ 4,000***	***$ 5,250***	***$ 5,250***	***$ 5,250***	***$ 1,250***	***$ 21,000***
PS-F - Public Safety - Fire							
301 - 60019	**Fire Station II Replacement**						
	Maintenance	$ -	$ -	$ -	$ -	$ -	$ -
301 - 60071	**Fire Station III Crew Quarters Renovations**						
	Maintenance	$ -	$ -	$ 10,000	$ 10,000	$ 10,000	$ 30,000
301XXXXX_2023_10	**Fire Station 4 - Renovations (Airport Location)**						
	Maintenance	$ -	$ -	$ 750	$ 750	$ 750	$ 2,250
	Operations (Utilities)	$ -	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 8,000
PS-F - Public Safety - Fire Total		***$ -***	***$ 2,000***	***$ 12,750***	***$ 12,750***	***$ 12,750***	***$ 40,250***
PS-P - Public Safety - Police							
301 - 70021	**Safety Communications Project**						
	Maintenance	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ -	$ 30,000
301-60022	**Police Department Renovations**						
	Maintenance	$ 900	$ 900	$ 900	$ 900	$ 900	$ 4,500
30160074	**Police Department Community Resource Center**						
	Maintenance	$ -	$ 500	$ -	$ 500	$ -	$ 1,000
	Operations (Utilities)	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 4,000
PS-P - Public Safety - Police Total		***$ 8,400***	***$ 9,900***	***$ 9,400***	***$ 9,900***	***$ 1,900***	***$ 39,500***
ST - Streets/Roads/Walks/Trails							
301 - 50005	**Streets and Roads Paving and Rehabilitation - Annual**						
	Maintenance	$ -	$ -	$ -	$ -	$ -	$ -
301 - 50024	**Pioneer Trail Pedestrian Improvements -Phase II**						
	Maintenance	$ -	$ 5,000	$ 5,000	$ 5,000	$ -	$ 15,000
	Operations (Utilities)	$ -	$ 7,000	$ 7,000	$ 7,000	$ -	$ 21,000
301 - 50026	**Lake Tahoe Blvd Bike and Pedestrian Trail**						
	Maintenance	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ -	$ 20,000
	Operations (Utilities)	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ -	$ 20,000
301 - 50027	**Al Tahoe Mobility Enhancements Project**						
	Maintenance	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ -	$ 12,000
	Operations (Utilities)	$ 4,750	$ 4,750	$ 4,750	$ 4,750	$ -	$ 19,000
301 - 50036	**Bellamy Way Parking Improvements**						
	Maintenance	$ 5,000	$ 5,500	$ 5,500	$ -	$ -	$ 16,000

Functional Area	Project Name	22/23	23/24	24/25	25/26	26/27	Total
301 - 50036	Operations (Utilities)	$ 5,000	$ 5,000	$ 5,000	$ -	$ -	$ 15,000
301 - 50037	**Bicycle and Pedestrian Trail - Bijou Park Connector**						
	Maintenance	$ -	$ 5,000	$ 5,000	$ 5,000	$ -	$ 15,000
301 - 50040	**Install Video Detection Signal Loops at Pioneer Trail Traffic Signals**						
	Maintenance	$ 500	$ 500	$ 500	$ 500	$ -	$ 2,000
30150042	**Palmyra Class 1 Bike Trail Connector**						
	Maintenance	$ -	$ -	$ -	$ 1,000	$ 1,000	$ 2,000
ST - Streets/Roads/Walks/Trails Total		***$ 28,250***	***$ 45,750***	***$ 45,750***	***$ 36,250***	***$ 1,000***	***$ 157,000***
SW - Storm Water/NPDES/MS4							
301 - 40017	**Upper Truckee River Restoration**						
	Maintenance	$ 1,000	$ 5,000	$ 5,000	$ 5,000	$ -	$ 16,000
301 - 40030	**Tahoe Valley Area Plan and ECP**						
	Maintenance	$ -	$ -	$ 5,500	$ 5,500	$ -	$ 11,000
	Operations (Utilities)	$ -	$ -	$ 4,000	$ 4,000	$ -	$ 8,000
301 - 40050	**Bijou Park Water Quality/SEZ Restoration Project**						
	Maintenance	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ -	$ 4,000
SW - Storm Water/NPDES/MS4 Total		***$ 2,000***	***$ 6,000***	***$ 15,500***	***$ 15,500***	***$ -***	***$ 39,000***
VE - Vehicles/Equipment							
210	**Purchase of new Vehicles and Equipment**						
	Maintenance	$ -	$ -	$ -	$ -	$ -	$ -
VE - Vehicles/Equipment Total		***$ -***	***$ -***	***$ -***	***$ -***	***$ -***	***$ -***
(blank)							
(blank)	**(blank)**						
	Maintenance	$ 38,000	$ 54,500	$ 50,500	$ 9,500	$ 7,500	$ 160,000
	Operations (Utilities)	$ 26,800	$ 34,800	$ 16,000	$ 500	$ -	$ 78,100
(blank) Total		***$ 64,800***	***$ 89,300***	***$ 66,500***	***$ 10,000***	***$ 7,500***	***$ 238,100***
Total		**$ 126,350**	**$ 273,500**	**$ 287,950**	**$ 252,250**	**$ 145,000**	**$ 1,085,050**

South Lake Tahoe
Capital Improvement Program

PROJECT DESCRIPTION SHEETS

Purchase of new Vehicles and Equipment

Number: 210
Functional Area: VE - Vehicles/Equipment
Program Area: Operations
Status: Active
Total Est. Cost: $0
5-Year Funding $4,100,000
5-Year Expense $4,100,000



Project Description

This fund represents forecasted annual replacement of general vehicles based on assumed budget appropriation. Public Safety Vehicles are not included in this account.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36332 - Transfer In from Vehicle Replacement Fund (210)	$0	$0	$0	$0	$0	$0	$0
36374 - Transfer In from Measure S (102)	$0	$0	$0	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$1,200,000	$1,200,000	$1,200,000	$1,200,000
Total	**$687,120**	**$0**	**$0**	**$1,200,000**	**$1,200,000**	**$1,200,000**	**$1,200,000**
46130 - Vehicles	$0	$0	$0	$1,200,000	$1,200,000	$1,200,000	$1,200,000
Total	**$687,120**	**$0**	**$0**	**1,200,000**	**$1,200,000**	**$1,200,000**	**$1,200,000**
Maintenance			$0	$0	$0	$0	$0
		Total	**$0**	**$0**	**$0**	**$0**	**$0**

Upper Truckee River Restoration

Number: 301 - 40017
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Active
Total Est. Cost:
5-Year Funding $87,218
5-Year Expense $87,396





Project Description

This project is in post construction water quality monitoring phase & adaptive management improvements only for the Stream re-alignment. Construction was completed in 2012, with some minor adaptive management work in 2014. Adaptive Management and post project monitoring will continue through 2022.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$8,275,310	$87,218	$0	$0	$0	$0	$0
Total	**$8,275,310**	**$87,218**	**$0**	**$0**	**$0**	**$0**	**$0**
48050 - Monitoring	$0	$87,396	$0	$0	$0	$0	$0
Total	**$0**	**$87,396**	**$0**	**0**	**$0**	**$0**	**$0**

Maintenance		$1,000	$5,000	$5,000	$5,000	$0
	Total	**$1,000**	**$5,000**	**$5,000**	**$5,000**	**$0**

Tahoe Valley Area Plan and ECP

Number: 301 - 40030
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Active
Total Est. Cost: $7,700,000
5-Year Funding $15,212,125
5-Year Expense $7,669,675



Project Description

This project has been initiated by the Engineering Department with the intent of establishing planning and design for the Tahoe Regional Planning Agency EIP #182. Project includes not only a stormwater component but a green belt component as well. Currently funded for stormwater improvement planning only. As of 08/2019 Project is in design phase, and will require construction fund source(s) to move forward.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33241 - SRWQCB - Stormwater Grants	$381,920	$6,922,904	$0	$0	$0	$0	$0
33117 - US Forest Service	$311,236	$0	$0	$0	$0	$0	$0
33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$130,000	$0	$0	$0	$0	$0	$0
36300 - General Fund Transfer - Operating Account	$0	$706,442	$0	$0	$0	$0	$0
33317 - TRPA Stream Environment Zone Mitigation Funds - SEZ	$0	$0	$0	$0	$0	$0	$0
33324 - TRPA WQ Mitigation - Interest	$0	$0	$0	$0	$0	$0	$0
33212 - CTC - California Tahoe Conservancy - State	$375,000	$144,503	$0	$0	$0	$0	$0
Total	**$8,636,432**	**$7,773,849**	**$0**	**$0**	**$0**	**$0**	**$0**
48020 - Engineering Design	$1,054,946	$0	$0	$0	$0	$0	$0
48030 - Construction	$0	$0	$7,357,362	$0	$0	$0	$0
48033 - Testing and Inspections	$0	$0	$30,000	$0	$0	$0	$0
48044 - Public Works Services	$0	$0	$24,000	$0	$0	$0	$0

50001 - Operating Transfers Out to General Fund (100)	$7,625	$0	$0	$0	$0	$0	$0
50018 - Operating Transfer Out to Streets (SNOW) Sweeping (245)	$5,577	$0	$0	$0	$0	$0	$0
Total	**$1,915,876**	**$0**	**$7,411,362**	**0**	**$0**	**$0**	**$0**

Maintenance		$0	$0	$5,500	$5,500	$0
Operations (Utilities)		$0	$0	$4,000	$4,000	$0
Total	**$0**	**$0**	**$9,500**	**$9,500**	**$0**	

Bijou WQ Project Phase I

Number: 301 - 40033
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Completed
Total Est. Cost:
5-Year Funding $27,821
5-Year Expense $27,281



Project Description

This project is in post construction adaptive management and water quality monitoring phase. The project consisteted of the construction of a large scale pump and treat storm water system within the Bijou Neighborhood. Portions of the maintenance obligations for the project are funded through an assessment district.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33117 - US Forest Service	$7,018,042	$0	$0	$0	$0	$0	$0
33313 - South Tahoe Public Utility District - STPUD	$363,408	$0	$0	$0	$0	$0	$0
33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$401,000	$27,821	$0	$0	$0	$0	$0
33212 - CTC - California Tahoe Conservancy - State	$2,288,526	$0	$0	$0	$0	$0	$0
33220 - Caltrans	$4,375,000	$0	$0	$0	$0	$0	$0
33236 - California Department of Water Resources	$188,988	$0	$0	$0	$0	$0	$0
33241 - SRWQCB - Stormwater Grants	$3,000,000	$0	$0	$0	$0	$0	$0
Total	**$17,634,964**	**$27,821**	**$0**	**$0**	**$0**	**$0**	**$0**
44012 - Outside Legal Counsel	$31,070	$0	$0	$0	$0	$0	$0

45011 - Postage	$37	$0	$0	$0	$0	$0	$0
48020 - Engineering Design	$2,176,643	$0	$0	$0	$0	$0	$0
48030 - Construction	$11,455,249	$0	$0	$0	$0	$0	$0
48034 - Construction Engineering/Support	$2,018,896	$0	$0	$0	$0	$0	$0
48040 - Acquisition	$996,917	$0	$0	$0	$0	$0	$0
48044 - Public Works Services	$34,988	$0	$0	$0	$0	$0	$0
48050 - Monitoring	$707,163	$0	$0	$0	$0	$0	$0
48060 - Overhead/Administration	$194,351	$0	$0	$0	$0	$0	$0
50001 - Operating Transfers Out to General Fund (100)	$45,986	$0	$0	$0	$0	$0	$0
Total	**$17,716,402**	**$0**	**$0**	**0**	**$0**	**$0**	**$0**

Total	

Drainage Master Plan

Number: 301 - 40036
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Active
Total Est. Cost: $300,000
5-Year Funding $35,000
5-Year Expense $35,000



Project Description

This project proposes to amend and add to the previously completed Kennedy Jenks Drainage Report (2007/08) by beginning to prioritize infrastructure replacement through condition assessment investigation.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$262,339	$35,000	$0	$0	$0	$0	$0
Total	**$262,339**	**$35,000**	**$0**	**$0**	**$0**	**$0**	**$0**
42030 - Technical Services	$35,000	$35,000	$0	$0	$0	$0	$0
48020 - Engineering Design	$262,469	$0	$0	$0	$0	$0	$0
Total	**$297,469**	**$35,000**	**$0**	**0**	**$0**	**$0**	**$0**

	Total

Storm Water Management Plan

Number: 301 - 40037
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Active
Total Est. Cost:
5-Year Funding $28,818
5-Year Expense $4,378



Project Description

This project funds the development and modification of a Storm Water Management Program towards the required regulatory function of NPDES regulations. This project represents continuous administrative and/or field work required to maintain programming for regulatory compliance.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$394,727	$28,818	$0	$0	$0	$0	$0
36284 - Misc Reimb	$5,100	$0	$0	$0	$0	$0	$0
33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$15,000	$0	$0	$0	$0	$0	$0
Total	**$414,827**	**$28,818**	**$0**	**$0**	**$0**	**$0**	**$0**
42020 - Professional Services	$99,743	$4,378	$0	$0	$0	$0	$0
46110 - Machinery & Equipment ($7,000)	$5,635	$0	$0	$0	$0	$0	$0
48020 - Engineering Design	$304,938	$0	$0	$0	$0	$0	$0
Total	**$414,694**	**$4,378**	**$0**	**0**	**$0**	**$0**	**$0**

Total	

Drainage Improvements - Micro Areas - City Wide

Number: 301- 40040
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Active
Total Est. Cost:
5-Year Funding $37,150
5-Year Expense $37,150



Project Description

This project funds the installation, replacement, modification, and alteration of various inadequate micro drainage and/or small flood zone areas within the City limits. This project is intended to be multi-year in duration with future fund requests and appropriations.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account		$783,000	$37,150	$0	$0	$0	$0	$0
33232 - Prop 46 Workforce Housing		$62,961	$0	$0	$0	$0	$0	$0
	Total	**$845,961**	**$37,150**	**$0**	**$0**	**$0**	**$0**	**$0**
42020 - Professional Services		$48,448	$0	$0	$0	$0	$0	$0
48020 - Engineering Design		$26,889	$0	$0	$0	$0	$0	$0
48030 - Construction		$596,105	$0	$37,150	$0	$0	$0	$0
	Total	**$742,642**	**$0**	**$37,150**	**0**	**$0**	**$0**	**$0**

Total	

SW Drainage Pipe Replacement(s)

Number: 301 - 40049
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Active
Total Est. Cost: $27,000,000
5-Year Funding $3,919,327
5-Year Expense $3,850,000



Project Description

This project funds the replacement of failing storm water culverts and existing drainage facilities identified each year from condition assessments and/or citizen complaints. Several minor projects across several areas of the City may occur each year determined by priority. This work is intended to be an on-going annual funded program to replace aging storm water infrastructure and will be tied to a long term SW infrastructure replacement program.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36332 - Transfer In from Vehicle Replacement Fund (210)	$85,250	$0	$0	$0	$0	$0	$0
36300 - General Fund Transfer - Operating Account	$285,000	$319,327	$700,000	$0	$0	$0	$0
33312 - TRPA - Tahoe Regional Planning Agency Water Quality Mitigation Funds - Local	$90,000	$0	$0	$0	$0	$0	$0
36375 - ARPA (264)	$0		$200,000	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$900,000	$900,000	$900,000	$900,000
Total	**$460,250**	**$319,327**	**$900,000**	**$900,000**	**$900,000**	**$900,000**	**$900,000**
48030 - Construction	$315,090	$250,000	$900,000	$900,000	$900,000	$900,000	$900,000

Total	**$370,800**	**$250,000**	**$900,000**	**900,000**	**$900,000**	**$900,000**	**$900,000**

Total	

Bijou Park Water Quality/SEZ Restoration Project

Number: 301 - 40050
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Completed
Total Est. Cost:
5-Year Funding $31,545
5-Year Expense $15,911



Project Description

This project proposes to re-establish approximately 2 acres of Stream Environment Zone and upstream and down stream water quality improvements at the site of the existing Knights Inn (now Whole Foods) which is at the terminus of the Bijou Park Watershed. Remaining funds are to be allocated to adaptive management.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$400,000	$15,634	$0	$0	$0	$0	$0
33317 - TRPA Stream Environment Zone Mitigation Funds - SEZ	$300,000	$0	$0	$0	$0	$0	$0
Total	**$715,911**	**$15,634**	**$0**	**$0**	**$0**	**$0**	**$0**
48020 - Engineering Design	$174,002	$0	$0	$0	$0	$0	$0
48030 - Construction	$409,938	$15,911	$0	$0	$0	$0	$0
48040 - Acquisition	$13,344	$0	$0	$0	$0	$0	$0
48042 - Site Clearance	$10,572	$0	$0	$0	$0	$0	$0
48060 - Overhead/Administration	$37,549	$0	$0	$0	$0	$0	$0
50001 - Operating Transfers Out to General Fund (100)	$37,408	$0	$0	$0	$0	$0	$0

Total	**$750,080**	**$15,911**	**$0**	**0**	**$0**	**$0**	**$0**
Maintenance			$1,000	$1,000	$1,000	$1,000	$0
		Total	**$1,000**	**$1,000**	**$1,000**	**$1,000**	**$0**

Bijou Park SEZ Restoration Project (Upper Watershed)

Number: 301 - 40051
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Active
Total Est. Cost:
5-Year Funding $1,688,789
5-Year Expense $1,841,570



Project Description

This project proposes to acquire private property within the existing Bijou Creek SEZ and meadow boundaries for purposes of demolishing existing residential improvements and restoring the Stream Environment Zone in the areas of disturbance.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33117 - US Forest Service	$0	$1,688,789	$0	$0	$0	$0	$0
33212 - CTC - California Tahoe Conservancy - State	$1,366,241	$0	$0	$0	$0	$0	$0
33241 - SRWQCB - Stormwater Grants	$493,089	$0	$0	$0	$0	$0	$0
Total	**$1,859,330**	**$1,688,789**	**$0**	**$0**	**$0**	**$0**	**$0**
48020 - Engineering Design	$441,741	$0	$373,895	$0	$0	$0	$0
48030 - Construction	$0	$0	$1,402,500	$0	$0	$0	$0
48040 - Acquisition	$494,172	$0	$0	$0	$0	$0	$0
Total	**$2,143,960**	**$0**	**$1,776,395**	**0**	**$0**	**$0**	**$0**

Total	

Ruby Way Erosion Control Project

Number: 301 - 40052
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Active
Total Est. Cost:
5-Year Funding $4,021,592
5-Year Expense $4,046,231



Project Description

This project proposes to design and install storm water drainage improvements in the Ruby Way/Overlook Court Area. Water quality and erosion control improvements will address surface runoff and improve the undersized storm drain collection and conveyance system that is overwhelmed during high intensity storms. Project work will include drain inlets, subsurface storm drain pipes and a series of linear storm drain detention basins to allow infiltration of storm water.

Pertinent Issue(s):

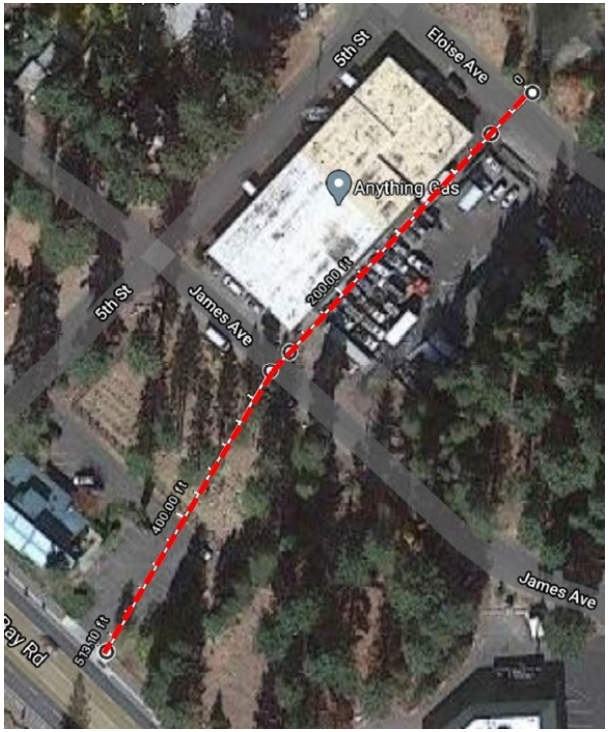
Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$21,592	$21,592	$0	$0	$0	$0	$0
33241 - SRWQCB - Stormwater Grants	$194,325	$0	$0	$0	$0	$0	$0
00000 - Unfunded	$0		$2,000,000	$2,000,000	$0	$0	$0
Total	**$215,917**	**$21,592**	**$2,000,000**	**$2,000,000**	**$0**	**$0**	**$0**
48020 - Engineering Design	$191,277	$0	$21,592	$0	$0	$0	$0

48030 - Construction		$0	$0	$2,000,000	$2,000,000	$0	$0	$0
48040 - Acquisition		$0	$0	$0	$0	$0	$0	$0
	Total	**$275,428**	**$0**	**$2,021,592**	**2,000,000**	**$0**	**$0**	**$0**

Total	

James & Eloise Drainage Pipe Replacement

Number: 301 - 40053
Functional Area: SW - Storm Water/NPDES/MS4
Program Area: Storm Water NPDES
Status: Active
Total Est. Cost: $300,000
5-Year Funding $445,308
5-Year Expense $300,000



Project Description

This project proposes to replace a failing storm water main line that crosses under private parcels. The project consists of replacing the main line in its existing location.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0	$445,308	$0	$0	$0	$0	$0
Total	**$0**	**$445,308**	**$0**	**$0**	**$0**	**$0**	**$0**
48020 - Engineering Design	$100,000	$100,000	$0	$0	$0	$0	$0
48030 - Construction	$200,000	$200,000	$0	$0	$0	$0	$0

Total	**$300,000**	**$300,000**	**$0**	**0**	**$0**	**$0**	**$0**

Total

Streets and Roads Paving and Rehabilitation - Annual

Number: 301 - 50005
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost:
5-Year Funding $18,422,384
5-Year Expense $17,372,128



VARIOUS

LOCATIONS

CITY-WIDE

Project Description

Public Works annual roadway rehabilitation project. This project fund account may also be subsidized by the RMRA Gas Tax Funds contained within 301-50035.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$8,172,260	$0	$0	$0	$0	$0	$0
36304 - Operating Transfer In from CIP - City Fund (301-302-303-304-305)	$1,072,068	$0	$518,128	$518,128	$518,128	$518,128	$518,128
34415 - Streets - Paving Mitigation Agreement Revenue	$3,189,940	$0	$3,000,000	$0	$0	$0	$0
32113 - Street and Curb Revenues - Public Works	$25,350	$0	$0	$0	$0	$0	$0
33311 - TRPA - Air Quality Mitigation Funds (AQ)	$35,000	$35,000	$0	$0	$0	$0	$0
36374 - Transfer In from Measure S (102)	$3,250,000	$0	$2,500,000	$2,500,000	$2,500,000	$2,500,000	$2,500,000
33315 - S.T.A.R. Ballot Measure	$35,000	$0	$0	$0	$0	$0	$0

33313 - South Tahoe Public Utility District - STPUD	$126,247	$0	$0	$0	$0	$0	$0
36316 - Operating Transfer In from Airport Fund (501)	$192,543	$0	$0	$0	$0	$0	$0
32117 - Grading Permit Revenue - Public Works	$308	$0	$0	$0	$0	$0	$0
36330 - Transfer In from Debt Service (401)	$3,250,000	$0	$0	$0	$0	$0	$0
34160 - Street, Sidewalk and Curb Repair	$213,306	$0	$0	$0	$0	$0	$0
33230 - Prop 42 Street Revenues	$524,922	$0	$0	$0	$0	$0	$0
33220 - Caltrans	$7,800	$0	$0	$0	$0	$0	$0
33224 - AB 2928 - State Transportation Funds	$54,465	$0	$0	$0	$0	$0	$0
33227 - AB438 - Traffic Congestion Funds	$177,313	$0	$0	$0	$0	$0	$0
Total	**$23,906,522**	**$35,000**	**$6,018,128**	**$3,018,128**	**$3,018,128**	**$3,018,128**	**$3,118,000**

42020 - Professional Services	$284,873	$0	$0	$0	$0	$0	$0
48010 - Engineering Study/Design	$81,122	$0	$0	$0	$0	$0	$0
48030 - Construction	$14,027,772	$0	$5,518,128	$3,118,000	$3,118,000	$3,118,000	$3,118,000
48032 - Project Contingency	$319,313	$0	$0	$0	$0	$0	$0
48033 - Testing and Inspections	$141,976	$0	$0	$0	$0	$0	$0
48044 - Public Works Services	$1,387	$0	$0	$0	$0	$0	$0
50001 - Operating Transfers Out to General Fund (100)	$325,670	$0	$0	$0	$0	$0	$0
50002 - Operating Transfer Out to Airport Fund (501)	$203,590	$0	$0	$0	$0	$0	$0
50007 - Transfer Out to Streets Fund (201)	$4,000	$0	$0	$0	$0	$0	$0
Total	**$20,789,703**	**$0**	**$5,518,128**	**3,118,000**	**$3,118,000**	**$3,118,000**	**$3,118,000**

Maintenance			$0	$0	$0	$0	$0
		Total	**$0**	**$0**	**$0**	**$0**	**$0**

Linear Park Class 1 Bike Trail - Phase II

Number: 301 - 50008
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost:
5-Year Funding $152,829
5-Year Expense $152,829



Project Description

This project proposes to continue the Linear Park Class 1 Bike Trail eastbound to Stateline. The project funds were derived by the sale of the gas station previously built at the intersection of Pioneer Trail and US Hwy 50. Project has been postponed due primarily with the Loop Road Project design.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33212 - CTC - California Tahoe Conservancy - State	$152,829	$152,829	$0	$0	$0	$0	$0
Total	**$152,829**	**$152,829**	**$0**	**$0**	**$0**	**$0**	**$0**
48020 - Engineering Design	$0	$0	$0	$0	$152,829	$0	$0
Total	**$0**	**$0**	**$0**	**0**	**$152,829**	**$0**	**$0**

Total	

Pioneer Trail Pedestrian Improvements -Phase II

Number: 301 - 50024
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $5,000,000
5-Year Funding $4,139,130
5-Year Expense $4,707,813



Project Description

This project is designed to increase pedestrian safety along Pioneer Trail between Larch Avenue and Ski Run Boulevard (Phase II). Project includes new sidewalks, ADA curb ramps, and pedestrian lighting. Project is currently in design phase and is seeking funds for property acquisition and construction.

Pertinent Issue(s):

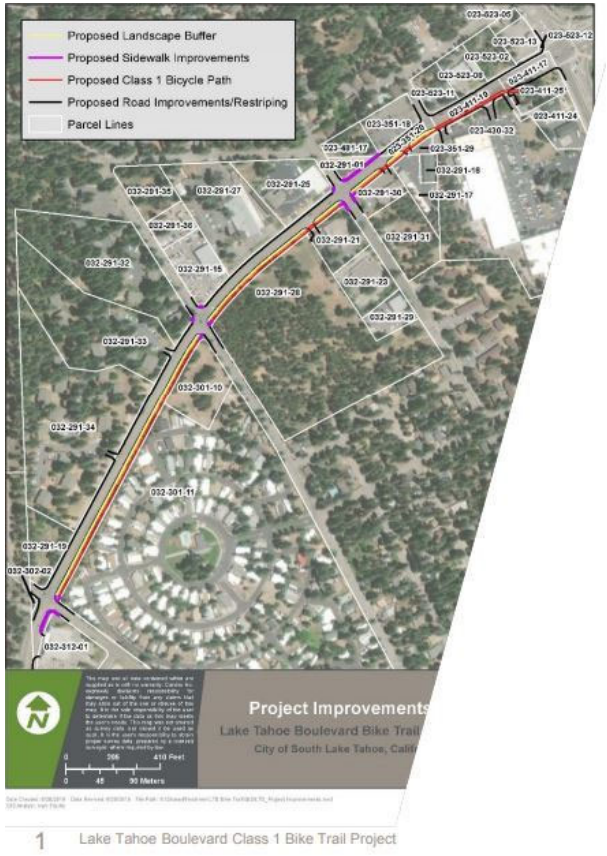
Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33126 - STBG - Surface Transportation Block Grant Funds - Federal	$420,000	$128,130	$0	$0	$0	$0	$0
33118 - FTA - Federal Transit Administration- Federal	$61,558	$0	$0	$0	$0	$0	$0
33119 - CMAQ - Congestion Mitigation Air Quality -Federal	$1,543,119	$300,000	$0	$0	$0	$0	$0
33133 - HIP Grant Funding	$0	$111,000	$0	$0	$0	$0	$0
36300 - General Fund Transfer - Operating Account	$54,415	$0	$0	$0	$0	$0	$0
33222 - Regional Surface Transportation Program (RSTP)	$222,009	$0	$0	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$3,600,000	$0	$0	$0

Total	**$2,301,101**	**$539,130**	**$0**	**$3,600,000**	**$0**	**$0**	**$0**
48020 - Engineering Design	$600,283	$0	$143,563	$0	$0	$0	$0
48030 - Construction	$1,287,586	$0	$0	$3,000,000	$0	$0	$0
48032 - Project Contingency	$3,108	$0	$0	$300,000	$0	$0	$0
48034 - Construction Engineering/Support	$205,085	$0	$0	$300,000	$0	$0	$0
48040 - Acquisition	$0	$0	$464,250	$0	$0	$0	$0
48044 - Public Works Services	$4,265	$0	$0	$0	$0	$0	$0
50001 - Operating Transfers Out to General Fund (100)	$37,705	$0	$0	$0	$0	$0	$0
Total	**$2,966,869**	**$0**	**$607,813**	**3,600,000**	**$0**	**$0**	**$0**

Maintenance		$0	$5,000	$5,000	$5,000	$0
Operations (Utilities)		$0	$7,000	$7,000	$7,000	$0
Total	**$0**	**$12,000**	**$12,000**	**$12,000**	**$0**

Lake Tahoe Blvd Bike and Pedestrian Trail

Number: 301 - 50026
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $3,500,000
5-Year Funding $7,014,205
5-Year Expense $6,879,075



Project Description

This project proposes to provide pedestrian and cycling safety and mobility improvements within the existing Lake Tahoe Boulevard rights of way from the limits of Viking way to the South Wye intersection (US50/89). The project proposes roadway dieting, multi use trail, pedestrian/trail lighting, Accessibility improvements, and landscaping and hard scape improvements.

Project construction commenced summer 2022 and project will be closed out by Mid-year 2023

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27

33119 - CMAQ - Congestion Mitigation Air Quality -Federal	$203,047	$268,775	$0	$0	$0	$0	$0
33125 - ATP - Alternative Transportation Program - Federal	$0	$744,000	$0	$0	$0	$0	$0
33126 - STBG - Surface Transportation Block Grant Funds - Federal	$249,000	$1,668,655	$0	$0	$0	$0	$0
- California Highway Infrastructure Program (HIP) (FHWA)	$0	$0	$0	$0	$0	$0	$0
33133 - HIP Grant Funding	$0	$756,000	$0	$0	$0	$0	$0
36304 - Operating Transfer In from CIP - City Fund (301-302-303-304-305)	$80,000	$0	$0	$0	$0	$0	$0
36300 - General Fund Transfer - Operating Account	$32,262	$0	$0	$0	$0	$0	$0
33320 - Other - Local Grants	$10,000	$0	$0	$0	$0	$0	$0
Total	**$7,712,484**	**$3,437,430**	**$0**	**$0**	**$0**	**$0**	**$0**

48020 - Engineering Design	$272,203	$0	$11,132	$0	$0	$0	$0
48030 - Construction	$0	$0	$3,300,297	$0	$0	$0	$0
48032 - Project Contingency	$0	$0	$0	$0	$0	$0	$0
48034 - Construction Engineering/Support	$0	$0	$0	$0	$0	$0	$0
48040 - Acquisition	$60,256	$0	$221,006	$0	$0	$0	$0
Total	**$7,276,563**	**$0**	**$3,532,435**	**0**	**$0**	**$0**	**$0**

Maintenance			$5,000	$5,000	$5,000	$5,000	$0
Operations (Utilities)			$5,000	$5,000	$5,000	$5,000	$0
		Total	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$0**

Al Tahoe Mobility Enhancements Project

Number: 301 - 50027
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $2,800,000
5-Year Funding $30,684
5-Year Expense $0



Project Description

This project is proposes to increase pedestrian/cycling safety along Al Tahoe Boulevard between Johnson Boulevard and US Hwy 50 . Project includes new class 1 bike trail, ADA curb ramps, pedestrian lighting, class II bike lanes, transit stop, landscape and hardscape. Project is utilizing federal funds with local fund match. Project was completed in 2021 and in process of federal close out.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33119 - CMAQ - Congestion Mitigation Air Quality -Federal	$4,747	$0	$0	$0	$0	$0	$0
33125 - ATP - Alternative Transportation Program - Federal	$2,572,253	$30,684	$0	$0	$0	$0	$0
33126 - STBG - Surface Transportation Block Grant Funds - Federal	$361,699	$0	$0	$0	$0	$0	$0
33315 - S.T.A.R. Ballot Measure	$65,000	$0	$0	$0	$0	$0	$0
Total	**$5,094,699**	**$30,684**	**$0**	**$0**	**$0**	**$0**	**$0**

48010 - Engineering Study/Design	$3,546	$0	$0	$0	$0	$0	$0
48020 - Engineering Design	$280,598	$0	$0	$0	$0	$0	$0
48030 - Construction	$2,271,640	$0	$0	$0	$0	$0	$0
48040 - Acquisition	$97,567	$0	$0	$0	$0	$0	$0
50001 - Operating Transfers Out to General Fund (100)	$60,647	$0	$0	$0	$0	$0	$0
Total	**$4,851,779**	**$0**	**$0**	**0**	**$0**	**$0**	**$0**

Maintenance		$3,000	$3,000	$3,000	$3,000	$0
Operations (Utilities)		$4,750	$4,750	$4,750	$4,750	$0
	Total	**$7,750**	**$7,750**	**$7,750**	**$7,750**	**$0**

Roadway Rehabilitation - SB-1 Funds Only

Number: 301 - 50035
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost:
5-Year Funding $2,437,512
5-Year Expense $2,642,858



VARIOUS

LOCATIONS

CITY-WIDE

Project Description

This project(s) utilize SB-1 funds (gas tax apportionment) for the purposes of roadway rehabilitation and transportation needs as defined by SB-1 language. This fund requires all projects to be separated in accounting from all other roadway rehab funds. Often, staff will combine these projects with the annual roadway rehabilitation project (30150005) for economies of scale. Typically the funds will be exported from this account to the Roadway Rehabilitation Account (shown as revenue in 30150005.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33203 - RMRA Gas Tax (SB1)	$1,650,374	$0	$518,128	$518,128	$518,128	$518,128	$518,128
Total	**$2,380,374**	**$0**	**$518,128**	**$518,128**	**$518,128**	**$518,128**	**$518,128**
50014 - Transfer out to City - CIP (301)	$1,362,860	$205,346	$518,128	$518,128	$518,128	$518,128	$518,128

Total	**$2,122,095**	**$205,346**	**$518,128**	**518,128**	**$518,128**	**$518,128**	**$518,128**

Total	

Bellamy Way Parking Improvements

Number: 301 - 50036
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost:
5-Year Funding $25,343
5-Year Expense $25,343



Project Description

This project proposes to add public parking along the east side of Bellamy between Heavenly Village Way and Transit Way. The existing dirt shoulders will be graded, curb and gutter installed and paved parking installed. This project will be subject to metered parking fees.

Project was completed Summer 2020 - recommend defunding and transferring funds to another CIP need.

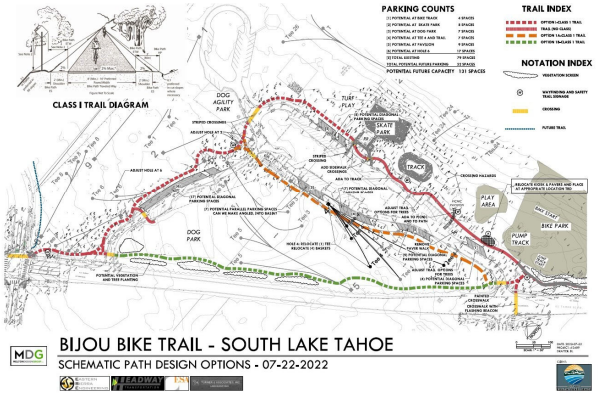
Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36352 - Transfer In from Parking Authority (510)		$279,405	$25,343	$0	$0	$0	$0	$0
	Total	**$279,405**	**$25,343**	**$0**	**$0**	**$0**	**$0**	**$0**
48030 - Construction		$254,061	$25,343	$0	$0	$0	$0	$0
	Total	**$504,061**	**$25,343**	**$0**	**0**	**$0**	**$0**	**$0**
Maintenance				$5,000	$5,500	$5,500	$0	$0

Operations (Utilities)		$5,000	$5,000	$5,000	$0	$0
	Total	**$10,000**	**$10,500**	**$10,500**	**$0**	**$0**

Bicycle and Pedestrian Trail - Bijou Park Connector

Number: 301 - 50037
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $1,142,000
5-Year Funding $1,088,846
5-Year Expense $1,400,866



Project Description

This project proposes to construct a bicycle and pedestrian trail that would link the Al Tahoe Mobility Project constructed in 2020 (Johnson Blvd & Al Tahoe Boulevard) with the CTC Greenway Trail Phase 1B (Constructed 2020). The trail would be entirely located within the City's Bijou Park Property. Project is currently in design alternatives analysis.

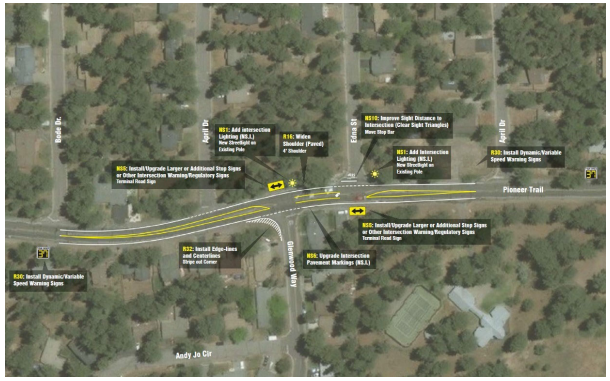
Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33113 - CDBG - Federal	$977,056	$838,846	$0	$0	$0	$0	$0
36300 - General Fund Transfer - Operating Account	$0	$0	$0	$0	$0	$0	$0
00000 - Unfunded	$0		$250,000	$0	$0	$0	$0
Total	**$1,954,112**	**$838,846**	**$250,000**	**$0**	**$0**	**$0**	**$0**
48020 - Engineering Design		$215,000	$259,062	$0	$0	$0	$0
48030 - Construction	$0	$0	$751,640	$0	$0	$0	$0
48032 - Project Contingency	$0	$0	$75,164	$0	$0	$0	$0
48034 - Construction Engineering/Support	$0	$0	$100,000	$0	$0	$0	$0
Total	**$215,000**	**$215,000**	**$1,185,866**	**0**	**$0**	**$0**	**$0**

Maintenance	$0	$5,000	$5,000	$5,000	$0
Total	**$0**	**$5,000**	**$5,000**	**$5,000**	**$0**

Pioneer Trail Safety Improvement Project - HSIP

Number: 301 - 50038
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $55,000
5-Year Funding $58,396
5-Year Expense $55,000



Project Description

This project proposes to make roadway safety improvements at the intersection of Glenwood Way and Pioneer Trail. Funded primarily through Highway Safety Improvement Program Funds. Project was determined viable from the TRPA Regional roadway Safety Audit.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$5,500	$5,500	$0	$0	$0	$0	$0
33129 - Highway Safety Improvement Program	$49,500	$52,896	$0	$0	$0	$0	$0
Total	**$55,000**	**$58,396**	**$0**	**$0**	**$0**	**$0**	**$0**
48030 - Construction	$0	$55,000	$0	$0	$0	$0	$0
Total	**$0**	**$55,000**	**$0**	**0**	**$0**	**$0**	**$0**

Total

Install Video Detection Signal Loops at Pioneer Trail Traffic Signals

Number: 301 - 50040
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $80,000
5-Year Funding $80,000
5-Year Expense $80,000



Project Description

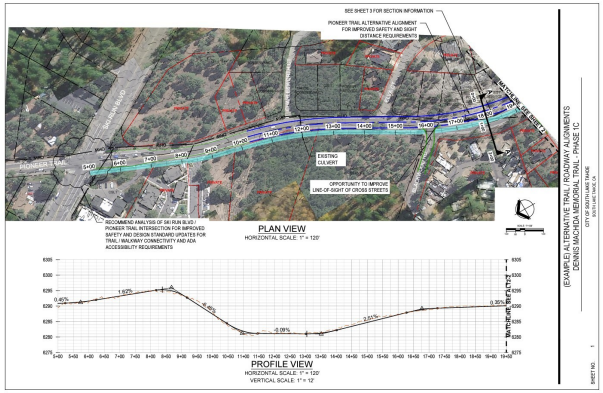
This project proposes to install video detection equipment at the Pioneer/Ski Run and Pioneer/Al Tahoe traffic signals in order to enhance signal timing and que. Video detection is used on all Caltrans US 50 signals. This project will help with traffic queuing based on real time data.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$80,000	$80,000	$0	$0	$0	$0	$0
Total	**$80,000**	**$80,000**	**$0**	**$0**	**$0**	**$0**	**$0**
48030 - Construction		$0	$80,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$80,000**	**0**	**$0**	**$0**	**$0**
Maintenance			$500	$500	$500	$500	$0
		Total	**$500**	**$500**	**$500**	**$500**	**$0**

Dennis Machida Memorial Bike Way Phase 1C

Number: 30150041
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $10,000,000
5-Year Funding $8,202,829
5-Year Expense $8,202,829



Project Description

This project proposes to plan, design another segment of the California Tahoe Conservancy's Dennis Machida Memorial Bike Way (Greenway trail). The segment will be constructed from the limits of Herbert Avenue to the limits of Ski Run Boulevard along the Pioneer Trail Corridor. The first phase of planning will consist of performing a trail alignment analysis along the Pioneer Trail corridor. This work will commence in 2022

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36375 - ARPA (264)		$0	$152,829	$0	$0	$0	$0	$0
00000 - Unfunded		$0		$0	$750,000	$600,000	$6,500,000	$1,750,000
	Total	**$200,000**	**$152,829**	**$0**	**$750,000**	**$600,000**	**$6,500,000**	**$1,750,000**
42020 - Professional Services		$0	$0	$152,829	$0	$0	$0	$0
48020 - Engineering Design		$0	$0	$0	$750,000	$300,000	$0	$0
48030 - Construction		$0	$0	$0	$0	$0	$6,500,000	$1,750,000
48040 - Acquisition		$0	$0	$0	$0	$300,000	$0	$0
	Total	**$200,000**	**$0**	**$152,829**	**750,000**	**$600,000**	**$6,500,000**	**$1,750,000**

Total	

Palmyra Class 1 Bike Trail Connector

Number: 30150042
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $1,000,000
5-Year Funding $1,001,000
5-Year Expense $1,001,000



Project Description

This project proposes the design and construction of the Palmyra to Sussex Avenue Class 1 Bike Trail. This project is an important connector between the recently completed Sierra Boulevard Complete Streets Projects and the existing Class 1 Bike Trail connecting to Sussex Ave. This project is a priority of the JPA Bicycle Advisory Committee and the Community Mobility Group.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0		$100,000	$0	$0	$0	$0
33315 - S.T.A.R. Ballot Measure	$26,000	$26,000	$0	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$100,000	$775,000	$0	$0
Total	**$26,000**	**$26,000**	**$100,000**	**$100,000**	**$775,000**	**$0**	**$0**
48010 - Engineering Study/Design	$26,000	$26,000	$0	$0	$0	$0	$0
48020 - Engineering Design	$0	$0	$100,000	$0	$0	$0	$0
48030 - Construction	$0	$0	$0	$0	$775,000	$0	$0
48040 - Acquisition	$0	$0	$0	$100,000	$0	$0	$0
Total	**$26,000**	**$26,000**	**$100,000**	**100,000**	**$775,000**	**$0**	**$0**
Maintenance			$0	$0	$0	$1,000	$1,000

Total	**$0**	**$0**	**$0**	**$1,000**	**$1,000**

Citywide Traffic Safety, Traffic Calming, ADA, and Flooding Mitigation Projects

Number: 30150043
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $750,000
5-Year Funding $642,792
5-Year Expense $642,792



Project Description

This project supports ongoing traffic safety, Americans with Disability Upgrades, and localized flooding mitigation projects. These projects will be based on priority needs, public requests, and regulatory mandates.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0	$42,792	$150,000	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$150,000	$150,000	$150,000	$150,000
Total	**$0**	**$42,792**	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**
48030 - Construction	$0	$0	$192,792	$150,000	$150,000	$150,000	$150,000
Total	**$0**	**$0**	**$192,792**	**150,000**	**$150,000**	**$150,000**	**$150,000**

Total	

Pedestrian Lighting Retrofit - Dark Sky LED

Number: 30150044
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $600,000
5-Year Funding $465,460
5-Year Expense $465,460



Project Description

This project proposes to replace existing HPS/Metal Halide, and LED pedestrian light fixtures throughout walks and trails owned and operated by the City with LED dark sky rated fixtures/assemblies. Phase 1 was completed 2022.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0	$165,460	$75,000	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$75,000	$75,000	$75,000	$75,000
Total	**$0**	**$165,460**	**$75,000**	**$75,000**	**$75,000**	**$75,000**	**$75,000**
48030 - Construction	$0	$165,460	$75,000	$75,000	$75,000	$75,000	$75,000
Total	**$0**	**$165,460**	**$75,000**	**75,000**	**$75,000**	**$75,000**	**$75,000**

Total	

Services Center Maintenance and Renovations

Number: 30160017
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $166,000
5-Year Funding $418,207
5-Year Expense $542,425



Project Description

This project proposes to renovate outdated portions of the City Services Center facility and grounds. Potential micro projects include but are not limited to: Repairing a portion of the roof/drains, parking lot rehab, trash dumpster enclosure and storage unit, replacement of forced air units, carpeting, restroom renovations, exterior paint, interior paint, etc.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$166,000	$108,207	$0	$0	$0	$0	$0
36375 - ARPA (264)	$80,000	$80,000	$0	$0	$0	$0	$0
00000 - Unfunded	$0		$150,000	$0	$0	$0	$0
Total	**$326,000**	**$188,207**	**$150,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction	$51,667	$0	$346,213	$0	$0	$0	$0
Total	**$362,211**	**$0**	**$346,213**	**0**	**$0**	**$0**	**$0**
Maintenance			$500	$500	$500	$500	$0

Total	**$500**	**$500**	**$500**	**$500**	**$0**

Recreation Center Replacement

Number: 30160018
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $55,000,000
5-Year Funding $100,861,992
5-Year Expense $69,609,873



Project Description

This project proposes to renovate and/or replace the existing 37,000 +- sq. ft. facility. The intent is to modernize the existing/new facility to current and future recreation programming needs. The project is proposed to move to a northern site on the 56 Acre Parcel. This project is funded primarily through Measure P funds. As of July 2022, phase 1 of the construction (site and utilities) has commenced.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$268,270	$0	$0	$0	$0	$0	$0
36309 - Transfer In - Measure P	$3,875,297	$861,992	$52,000,000	$0	$0	$0	$0
Total	**$52,143,567**	**$861,992**	**$52,000,000**	**$0**	**$0**	**$0**	**$0**
42020 - Professional Services	$2,866	$0	$0	$0	$0	$0	$0
42025 - Contract Services	$2,141	$0	$0	$0	$0	$0	$0
48020 - Engineering Design	$4,600,790	$0	$0	$0	$0	$0	$0
48030 - Construction	$0	$0	$27,500,000	$25,500,000	$2,000,000	$0	$0
48032 - Project Contingency	$0	$0	$0	$0	$0	$0	$0
48034 - Construction Engineering/Support	$0	$0	$0	$0	$0	$0	$0
Total	**$21,877,504**	**$0**	**$27,500,000**	**25,500,000**	**$2,000,000**	**$0**	**$0**
Maintenance			$0	$19,000	$22,000	$24,000	$24,000

Operations (Utilities)	$0	$75,000	$75,000	$75,000	$75,000
Total	**$0**	**$94,000**	**$97,000**	**$99,000**	**$99,000**

Fire Station II Replacement

Number: 301 - 60019
Functional Area: PS-F - Public Safety - Fire
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost:
5-Year Funding $3,650,996
5-Year Expense $2,075,000



Project Description

This project continues with the annual appropriation of $500,000 in Measure S (102) funds to build project funding for the planning, design, and construction of Fire Station II. This funding strategy was set up by the Fire Chief to assure the funds will be set aside for this endeavor. Anticipated new facility design contract occurring in 2025/26 at a cost of approximately $2M

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$78,500	$75,996	$0	$0	$0	$0	$0
36374 - Transfer In from Measure S (102)	$575,000		$500,000	$500,000	$500,000	$500,000	$500,000
Total	**$653,500**	**$75,996**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$0**
48020 - Engineering Design	$75,000	$0	$0	$0	$0	$2,075,000	$0
48030 - Construction	$52,769	$0	$0	$0	$0	$0	$0
50014 - Transfer out to City - CIP (301)	$6,947	$0	$0	$0	$0	$0	$0
Total	**$148,193**	**$0**	**$0**	**0**	**$0**	**$2,075,000**	**$0**
Maintenance			$0	$0	$0	$0	$0

Total	**$0**	**$0**	**$0**	**$0**	**$0**

Police Department Renovations

Number: 301-60022
Functional Area: PS-P - Public Safety - Police
Program Area: Infrastructure and Facility
Status: Completed
Total Est. Cost: $820,000
5-Year Funding $205,000
5-Year Expense $205,000



Project Description

The project proposes to amend the renovation project budget with additional funding to repair the roof leaks (summer 2022) and regrade and re-pave the sally port parking area.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$924,079	$75,000	$130,000	$0	$0	$0	$0
36304 - Operating Transfer In from CIP - City Fund (301-302-303-304-305)	$36,284	$0	$0	$0	$0	$0	$0
36307 - Operating Transfer In - Safety Sales Tax	$27,509	$0	$0	$0	$0	$0	$0
Total	**$987,872**	**$75,000**	**$130,000**	**$0**	**$0**	**$0**	**$0**
43025 - Repair and Maintenance Outside	$64,323	$0	$75,000	$0	$0	$0	$0
48030 - Construction	$756,867	$0	$130,000	$0	$0	$0	$0
48032 - Project Contingency	$71,749	$0	$0	$0	$0	$0	$0
Total	**$1,387,951**	**$0**	**$205,000**	**0**	**$0**	**$0**	**$0**

Maintenance		$900	$900	$0	$0	$0
Maintenance		$0	$0	$900	$900	$900
	Total	**$900**	**$900**	**$900**	**$900**	**$900**

1740 D Street Renovations

Number: 30160028
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $3,300,000
5-Year Funding $62,063
5-Year Expense $87,205



Project Description

This project proposes to renovate an empty 12,000 s.f. warehouse into office and operations staging space for City Public Works staff including Operations (Streets, Facilities, Parks), Engineering, and Public Works Administrative personnel.

Project is complete. Remaining funds are earmarked for front counter/door installation and sewer repair costs.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$3,200,501	$2,063	$0	$0	$0	$0	$0
36304 - Operating Transfer In from CIP - City Fund (301-302-303-304-305)	$55,000	$0	$0	$0	$0	$0	$0
36360 - Operating Transfer In - Rental (219)	$50,000	$0	$0	$0	$0	$0	$0
36370 - Transfer In - L.T. Capital Replacement (310)	$100,000	$0	$0	$0	$0	$0	$0
00000 - Unfunded	$0	$0	$0	$60,000	$0	$0	$0
Total	**$3,405,501**	**$2,063**	**$0**	**$60,000**	**$0**	**$0**	**$0**
44030 - Advertising	$808	$0	$0	$0	$0	$0	$0
48010 - Engineering Study/Design	$6,950	$0	$0	$0	$0	$0	$0
48020 - Engineering Design	$52,103	$0	$0	$0	$0	$0	$0
48030 - Construction	$3,352,556	$27,205	$0	$60,000	$0	$0	$0

48060 - Overhead/Administration		$104	$0	$0	$0	$0	$0	$0
	Total	**$3,429,725**	**$27,205**	**$0**	**60,000**	**$0**	**$0**	**$0**
Maintenance				$5,000	$5,000	$5,000	$5,000	$0
Operations (Utilities)				$12,000	$12,000	$12,000	$12,000	$0
			Total	**$17,000**	**$17,000**	**$17,000**	**$17,000**	**$0**

Community Playfields Restroom Project

Number: 30160050
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $15,000
5-Year Funding $14,223
5-Year Expense $14,223



Project Description

This project proposes to construct a restroom at the Lake Tahoe Community College Community Playfields location. This project was completed in 2013. Remaining balance is STAR Ballot Measure and can only be used for playfield items.

Recommend the City use up this balance in the 21/22 FY by completing minor maintenance and replacement needs at the facility such as: sewage pump replacement, plumbing repair etc.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33315 - S.T.A.R. Ballot Measure		$202,500	$14,223	$0	$0	$0	$0	$0
	Total	**$202,500**	**$14,223**	**$0**	**$0**	**$0**	**$0**	**$0**
43025 - Repair and Maintenance Outside		$0	$0	$14,223	$0	$0	$0	$0
48030 - Construction		$187,484	$0	$0	$0	$0	$0	$0
	Total	**$187,484**	**$0**	**$14,223**	**0**	**$0**	**$0**	**$0**
Maintenance				$1,000	$1,200	$1,200	$1,500	$1,500
Operations (Utilities)				$400	$400	$400	$400	$400

Total	**$1,400**	**$1,600**	**$1,600**	**$1,900**	**$1,900**

Lakeview Commons Site Electrical Improvements - Phase II - New 200 Amp Panel and Plaza Feeds

Number: 30160051
Functional Area: PA - Parks/Greenbelts/Grounds
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $50,000
5-Year Funding $55,524
5-Year Expense $50,000



Project Description

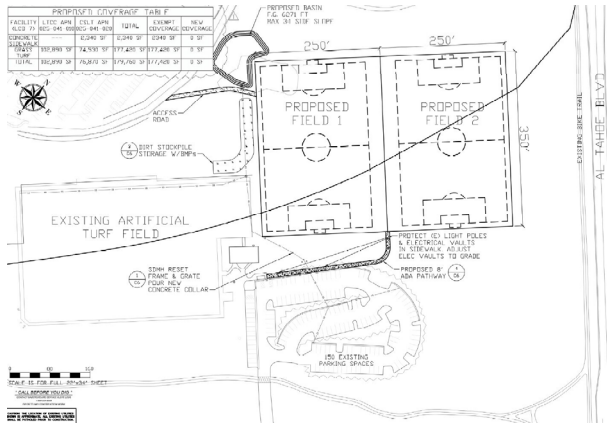
This project proposes to amend the existing Lakeview Commons CIP fund to is to fund the installation of a new 200 amp electrical infrastructure at the Lakeview Commons Park shoreline to supply adequate power for concerts, special events, and to support event vendors This request was deferred in FY 21-22 requests.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$50,000	$0	$0	$0	$0
36300 - General Fund Transfer - Operating Account	$0	$5,524	$0	$0	$0	$0	$0
Total	**$0**	**$5,524**	**$50,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction	$0	$0	$50,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$50,000**	**0**	**$0**	**$0**	**$0**
Maintenance			$0	$750	$750	$750	$750
Operations (Utilities)			$0	$500	$500	$500	$500
		Total	**$0**	**$1,250**	**$1,250**	**$1,250**	**$1,250**

Community Playfields Project

Number: 301 - 60068
Functional Area: PA - Parks/Greenbelts/Grounds
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost:
5-Year Funding $28,207
5-Year Expense $7,574



Project Description

This project was completed in 2020. The remaining funds are earmarked for post project adaptive management for features such as additional signage, turf repair, fencing, storm water upgrades etc.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$1,300,000	$2,488	$0	$0	$0	$0	$0
36291 - Special Event Reimbursements	$250,000	$25,719	$0	$0	$0	$0	$0
Total	**$1,550,000**	**$28,207**	**$0**	**$0**	**$0**	**$0**	**$0**
42020 - Professional Services	$1,937	$0	$0	$0	$0	$0	$0
44030 - Advertising	$750	$0	$0	$0	$0	$0	$0
44038 - Special Event Expenses	$224,281	$0	$0	$0	$0	$0	$0
48030 - Construction	$1,168,982	$7,574	$0	$0	$0	$0	$0
50014 - Transfer out to City - CIP (301)	$85,000	$0	$0	$0	$0	$0	$0
50014 - Transfer out to City - CIP (301)	$55,000	$0	$0	$0	$0	$0	$0
Total	**$1,535,950**	**$7,574**	**$0**	**0**	**$0**	**$0**	**$0**

Maintenance		$2,000	$2,000	$2,000	$2,000	$0
	Total	**$2,000**	**$2,000**	**$2,000**	**$2,000**	**$0**

56 Acres Master Plan

Number: 301 - 60070
Functional Area: PA - Parks/Greenbelts/Grounds
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $15,000,000
5-Year Funding $1,432,816
5-Year Expense $1,441,711

MASTER PLAN



Project Description

This project will comprise phased projects towards the completion of renovated or replaced assets associated with the 56 Acre Site. Such as campground replacement, development of Main Street, park and open space amenities, construction of a civic center etc.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33212 - CTC - California Tahoe Conservancy - State	$333,289	$82,816	$0	$0	$0	$0	$0
00000 - Unfunded	$0	$0	$0	$0	$250,000	$1,100,000	$8,000,000

Total	**$333,289**	**$82,816**	**$0**	**$0**	**$250,000**	**$1,100,000**	**$8,000,000**
48010 - Engineering Study/Design	$333,289	$91,711	$0	$0	$250,000	$0	$0
48020 - Engineering Design	$0	$0	$0	$0	$0	$1,100,000	$0
48030 - Construction	$0	$0	$0	$0	$0	$0	$8,000,000
Total	**$758,289**	**$91,711**	**$0**	**0**	**$250,000**	**$1,100,000**	**$8,000,000**

Total	

Fire Station III Crew Quarters Renovations

Number: 301 - 60071
Functional Area: PS-F - Public Safety - Fire
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $2,550,000
5-Year Funding $2,556,700
5-Year Expense $3,106,700



Project Description

This project proposes to provide architectural plans and renovate the Fire Station III crew sleeping quarters, kitchen, dining area, restroom, lounge area, public office area, and offices. The existing facility is outdated, lacks HVAC, lighting, ADA and communications infrastructure. The project proposes to modernize the living and business areas of the facility.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account		$171,000	$156,700	$0	$0	$0	$0	$0
36375 - ARPA (264)		$0		$2,400,000	$0	$0	$0	$0
	Total	**$171,000**	**$156,700**	**$2,400,000**	**$0**	**$0**	**$0**	**$0**
48020 - Engineering Design		$0	$0	$156,700	$0	$0	$0	$0
48030 - Construction		$0	$0	$1,200,000	$1,200,000	$0	$0	$0
48032 - Project Contingency		$0	$0	$0	$0	$0	$0	$0
	Total	**$600,000**	**$0**	**$1,356,700**	**1,200,000**	**$0**	**$0**	**$0**
Maintenance				$0	$0	$10,000	$10,000	$10,000
			Total	**$0**	**$0**	**$10,000**	**$10,000**	**$10,000**

Al Tahoe Cemetery Security Improvements

Number: 301 - 60073
Functional Area: PA - Parks/Greenbelts/Grounds
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $45,000
5-Year Funding $120,000
5-Year Expense $120,000



Project Description

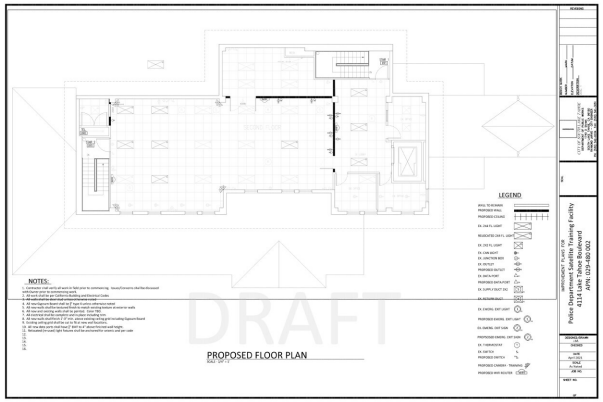
This project proposes to provide security improvements to the Al Tahoe Cemetery. Proposed improvements include but may not be limited to: new perimeter fencing and gate, gate access controls, lighting, signage, and security cameras. This project is intended to curb ongoing vandalism at the site and eliminate pass through travel.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$45,000	$45,000	$0	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$75,000	$0	$0	$0
Total	**$45,000**	**$45,000**	**$0**	**$75,000**	**$0**	**$0**	**$0**
48030 - Construction	$0	$0	$45,000	$75,000	$0	$0	$0
Total	**$0**	**$0**	**$45,000**	**75,000**	**$0**	**$0**	**$0**
Maintenance			$1,000	$1,000	$1,000	$1,000	$0
Operations (Utilities)			$1,000	$1,000	$1,000	$1,000	$0
		Total	**$2,000**	**$2,000**	**$2,000**	**$2,000**	**$0**

Police Department Community Resource Center

Number: 30160074
Functional Area: PS-P - Public Safety - Police
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost:
5-Year Funding $200,000
5-Year Expense $300,000



Project Description

This project proposes to renovate the existing second floor of the stateline transit facility into a community resource center and training facility for the police department. PD provided 100,000 of Prop 172 Safety Sales Tax towards the project. Project is seeking an additional $100,000 in Prop 172 for FY 22-23

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36307 - Operating Transfer In - Safety Sales Tax	$0	$100,000	$100,000	$0	$0	$0	$0
Total	**$0**	**$100,000**	**$100,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction	$0	$200,000	$100,000	$0	$0	$0	$0
Total	**$0**	**$200,000**	**$100,000**	**0**	**$0**	**$0**	**$0**
Maintenance			$0	$500	$0	$500	$0
Operations (Utilities)			$0	$1,000	$1,000	$1,000	$1,000
Total			**$0**	**$1,500**	**$1,000**	**$1,500**	**$1,000**

Bijou Park Skatepark Renovations

Number: 30160075
Functional Area: PA - Parks/Greenbelts/Grounds
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $250,000
5-Year Funding $500,000
5-Year Expense $250,000



Project Description

This project proposes to renovate and/or expand the existing skatepark which is outdated and suffering from age. Project objective is to create a public/private project in which volunteers skilled at building parks can be a part of the team. Funded with ARPA funds.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36375 - ARPA (264)		$0	$250,000	$0	$0	$0	$0	$0
	Total	**$250,000**	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$170,000	$0	$0	$0	$0
	Total	**$80,000**	**$0**	**$170,000**	**0**	**$0**	**$0**	**$0**

Total	

Miscellaneous Maintenance - Minor Capital

Number: 30170020
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost:
5-Year Funding $30,139
5-Year Expense $0



Project Description

This project consists of the annual budgeting for the repair and replacement of minor capital facilities and parks needs less than $50,000 each. Items covered may be; furnaces, boilers, fences, gates, elevator equipment, lighting, flooring, minor roofing, furniture and fixtures, irrigation assemblies, pumps etc.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0	$30,139	$0	$0	$0	$0	$0
Total	**$0**	**$30,139**	**$0**	**$0**	**$0**	**$0**	**$0**
43025 - Repair and Maintenance Outside	$0	$0	$0	$0	$0	$0	$0
Total	**$0**	**$0**	**$0**	**0**	**$0**	**$0**	**$0**

	Total

Safety Communications Project

Number: 301 - 70021
Functional Area: PS-P - Public Safety - Police
Program Area: Communications and Information Technology
Status: Active
Total Est. Cost: $3,150,000
5-Year Funding $1,371,586
5-Year Expense $2,968,762



Project Description

This project proposes to replace outdated public safety mainframe communications equipment and systems. The project proposes to align communications with partner agencies, improve signal across all parts of the City and County (east slope), upgrade 911 systems and generally develop the City's emergency communications system into an effective system for the future.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account		$0	$1,371,586	$0	$0	$0	$0	$0
36374 - Transfer In from Measure S (102)		$441,129	$0	$0	$0	$0	$0	$0
36403 - Proceeds from Sale of Notes/Debt		$2,700,000	$0	$0	$0	$0	$0	$0
	Total	**$3,141,129**	**$1,371,586**	**$0**	**$0**	**$0**	**$0**	**$0**
46110 - Machinery & Equipment ($7,000)		$1,543,952		$1,371,586	$0	$0	$0	$0
	Total	**$3,141,128**	**$0**	**$1,371,586**	**0**	**$0**	**$0**	**$0**
Maintenance				$7,500	$7,500	$7,500	$7,500	$0

Total	**$7,500**	**$7,500**	**$7,500**	**$7,500**	**$0**

City Facility Energy Improvements - Sustainability

Number: 301XXXXX_13
Functional Area: SUS - Sustainability
Program Area: Sustainability
Status: Active
Total Est. Cost: $300,000
5-Year Funding $900,000
5-Year Expense $900,000



Project Description

The City's facilities were largely built in the 1960s and face deferred maintenance challenges. The City's 2017-26 Resolution resolved to achieve 50% municipal renewable energy by 2025. The first step in preparing a facility for renewable energy is to maximize building efficiency. A comprehensive Energy Audit of City facilities is planned for later in 2022 as part of a funded Conditions Assessment. This project seeks to reserve funding for the inevitable long list of significant energy efficiency upgrades that will be recommended in order to address the most egregious inefficiencies in a prioritized and strategic manner. The cost is an estimate based on the result of a similar Energy Audit for the Town of Truckee, a slightly smaller town but out of the Basin and not subject to TRPA regulation.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0		$300,000	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$200,000	$200,000	$200,000	$200,000
Total	**$0**	**$0**	**$300,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**
48030 - Construction	$0	$0	$300,000	$200,000	$200,000	$200,000	$200,000
Total	**$0**	**$0**	**$300,000**	**200,000**	**$200,000**	**$200,000**	**$200,000**

Total	

SEED Solar Project

Number: 301XXXXX_2003_15
Functional Area: SUS - Sustainability
Program Area: Sustainability
Status: Active
Total Est. Cost:
5-Year Funding $3,000,000
5-Year Expense $3,000,000



Project Description

This project proposes to add solar panels to the roof of the City's Bellamy Parking Garage (92KWh), the City's Motor Pool Facility, the City's 1740 D Street Offices, and the City's Ice Arena to provide an estimated 679,082 produced KWh. This project will be funded through a Power Purchase Agreement with annual debt service of approximately $50,000 per year over 20 years.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$1,500,000	$1,500,000	$0	$0	$0
	Total	**$0**	**$0**	**$1,500,000**	**$1,500,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$1,500,000	$1,500,000	$0	$0	$0
	Total	**$0**	**$0**	**$1,500,000**	**1,500,000**	**$0**	**$0**	**$0**

Total	

Repair Fire Suppression Lines at Ice Arena

Number: 301XXXXX_2023_03
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $120,000
5-Year Funding $120,000
5-Year Expense $120,000

Project Description

This project proposes to fund the repair and replacement of overhead fire suppression lines and within the interior of the ice arena. Most of the work will be above the ice sheet and drop ceiling locations of the common areas.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$120,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$120,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$120,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**120,000**	**$0**	**$0**	**$0**
Maintenance				$0	$500	$500	$750	$750
	Total			**$0**	**$500**	**$500**	**$750**	**$750**

Parking Garage Improvements

Number: 301XXXXX_2023_04
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $750,000
5-Year Funding $750,000
5-Year Expense $200,000

Project Description

This General Fund (Parking Garage cash balance - Fund 520) Project request is to fund specific maintenance and repair items generated via the facility condition and assessment report including the installation of EV Charging Infrastructure.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36334 - Parking Garage Fund (520)		$0		$200,000	$0	$0	$0	$0
00000 - Unfunded		$0		$550,000	$0	$0	$0	$0
	Total	**$0**	**$0**	**$750,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$200,000	$0	$0	$0	$0
	Total	**$0**	**$0**	**$200,000**	**0**	**$0**	**$0**	**$0**

Total	

On-Call Mechanical, Electrical, Plumbing Services

Number: 301XXXXX_2023_05
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $100,000
5-Year Funding $300,000
5-Year Expense $400,000

Project Description

This project proposes to provide on-call contract services for maintenance of HVAC, Specialized electrical, and specialized systems of city buildings and assets in support of existing in-house staffing.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$100,000	$100,000	$100,000	$100,000
	Total	**$0**	**$0**	**$0**	**$100,000**	**$100,000**	**$100,000**	**$100,000**
42025 - Contract Services		$0	$0	$100,000	$100,000	$100,000	$100,000	$100,000
	Total	**$0**	**$0**	**$100,000**	**100,000**	**$100,000**	**$100,000**	**$100,000**

Total	

Renovate Locker Rooms/Showers and Public Restrooms - Ice Arena

Number: 301XXXXX_2023_06
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $200,000
5-Year Funding $200,000
5-Year Expense $200,000

Project Description

This project proposes renovation of the existing ice arena locker rooms and public restrooms and as scheduled per the 2021 facility condition assessment. Work includes but is not limited to: flooring replacement, shower tile removal and replacement, plumbing fixture replacement, LED lighting install, replace toilet stalls, replace seating/benches/shelving, paint and finish as needed.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$200,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$200,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$30,000	$170,000	$0	$0
	Total	**$0**	**$0**	**$0**	**30,000**	**$170,000**	**$0**	**$0**
Maintenance				$0	$500	$500	$750	$750
	Total			**$0**	**$500**	**$500**	**$750**	**$750**

Exterior Painting - Stateline Transit Center

Number: 301XXXXX_2023_07
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $60,000
5-Year Funding $60,000
5-Year Expense $60,000



Project Description

This project proposes to contract the painting/staining of the exterior of the Stateline Transit Center.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0		$60,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$60,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction	$0	$0	$60,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$60,000**	**0**	**$0**	**$0**	**$0**

Total

Replace Flooring/Interior Paint - Fire Station 1

Number: 301XXXXX_2023_08
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $60,000
5-Year Funding $60,000
5-Year Expense $60,000



Project Description

This project proposes to replace the flooring and paint the interior of FS 1.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0		$60,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$60,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction	$0	$0	$60,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$60,000**	**0**	**$0**	**$0**	**$0**
Maintenance			$0	$0	$0	$0	$2,500
		Total	**$0**	**$0**	**$0**	**$0**	**$2,500**

Stateline Avenue Complete Streets Project

Number: 301XXXXX_2023_09
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $6,200,000
5-Year Funding $4,500,000
5-Year Expense $4,500,000



Project Description

Tourist Core Area Plan - This project proposes to develop complete street design standards along Stateline Avenue for multiple uses including automobile, bikes, and pedestrians. TCAP Figure 6-1. This project would also include upgrading all storm drain infrastructure including Stateline outfall.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36374 - Transfer In from Measure S (102)	$0		$0	$0	$0	$0	$0
00000 - Unfunded	$0		$100,000	$700,000	$1,000,000	$2,700,000	$1,700,000
Total	**$0**	**$0**	**$100,000**	**$700,000**	**$1,000,000**	**$2,700,000**	**$1,700,000**

48010 - Engineering Study/Design	$0	$0	$100,000	$0	$0	$0	$0
48020 - Engineering Design	$0	$0	$0	$700,000	$0	$0	$0
48030 - Construction	$0	$0	$0	$0	$0	$2,700,000	$1,700,000
48040 - Acquisition	$0	$0	$0	$0	$1,000,000	$0	$0
Total	**$0**	**$0**	**$100,000**	**700,000**	**$1,000,000**	**$2,700,000**	**$1,700,000**

Total

Fire Station 4 - Renovations (Airport Location)

Number: 301XXXXX_2023_10
Functional Area: PS-F - Public Safety - Fire
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $200,000
5-Year Funding $200,000
5-Year Expense $200,000



Project Description

This project proposes to renovate the existing hangar that the Fire Department utilizes for the airport location. Formally known as Station 4. The structural steel hangar was built in the 1980's and is in need of interior, exterior, electrical and other work. Facility needs to be heated for the fire apparatus.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0		$200,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$200,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction	$0	$0	$200,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$200,000**	**0**	**$0**	**$0**	**$0**
Maintenance			$0	$0	$750	$750	$750
Operations (Utilities)			$0	$2,000	$2,000	$2,000	$2,000
		Total	**$0**	**$2,000**	**$2,750**	**$2,750**	**$2,750**

Citywide Traffic Collision Analysis and Traffic Control Inventory

Number: 301XXXXX_2023_11
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $50,000
5-Year Funding $50,000
5-Year Expense $50,000



Project Description

This project will collect information regarding the five-year collision data to determine mitigations for roadway hazard conditions. The project will also conduct a traffic control device inventory to determine upgrades and corrective actions to meet Manual of Uniform Traffic Control Device requirements. These studies are typically completed every five years. A software will be provided for Collision Diagram development.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$50,000	$0	$0	$0
Total	**$0**	**$0**	**$0**	**$50,000**	**$0**	**$0**	**$0**
42020 - Professional Services	$0	$0	$0	$50,000	$0	$0	$0
Total	**$0**	**$0**	**$0**	**50,000**	**$0**	**$0**	**$0**

Total

Purchase Electric Vehicles - Fleet Replacement

Number: 301XXXXX_2023-12
Functional Area: SUS - Sustainability
Program Area: Sustainability
Status: Active
Total Est. Cost: $2,000,000
5-Year Funding $1,726,400
5-Year Expense $1,726,400



Project Description

This project is to continue the on-going purchase of electric vehicles for city operations. The fiscal year 22-23 request is to fund four electric vehicles to replace existing pool cars. Includes installation of chargers at specific locations for vehicles. Per the EV transition plan

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$226,400	$500,000	$500,000	$500,000	$500,000
	Total	**$0**	**$0**	**$226,400**	**$500,000**	**$500,000**	**$500,000**	**$500,000**
46130 - Vehicles		$0	$0	$226,400	$500,000	$500,000	$500,000	$500,000
	Total	**$0**	**$0**	**$226,400**	**500,000**	**$500,000**	**$500,000**	**$500,000**

Total	

AHSC City Corp Yard Photovoltaic Project

Number: 301XXXXX_2023_14
Functional Area: SUS - Sustainability
Program Area: Sustainability
Status: Active
Total Est. Cost:
5-Year Funding $10,935,947
5-Year Expense $10,935,947



Project Description

This project is a complete net zero energy project for the City's Public Works Campus. The first phase scheduled to begin design in late 2022 early 2023 will be the construction of a resilient solar power system in the City's Corporation Yard. This new Solar System will be approximately 782 KW in size and will be installed on roofs of existing buildings and carports to capture the energy that will power transit related amenities at Shop Street. The Solar Power System will be designed for compatibility with battery storage system to maximize energy independence and manage energy loads. AHSC funds awarded $1,735,947 in capital funds and $200,000 in Activity Delivery. Performance terms pending a Standard Agreement from SGC.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33229 - State - Other Grants	$0		$1,935,947	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$6,000,000	$3,000,000	$0	$0
Total	**$0**	**$0**	**$1,935,947**	**$6,000,000**	**$3,000,000**	**$0**	**$0**
48020 - Engineering Design	$0	$0	$400,000	$0	$0	$0	$0
48030 - Construction	$0	$0	$1,535,947	$6,000,000	$3,000,000	$0	$0

Total	**$0**	**$0**	**$1,935,947**	**6,000,000**	**$3,000,000**	**$0**	**$0**

Total

Public Use EV Charging Station Installation

Number: 301XXXXX_2023_15
Functional Area: SUS - Sustainability
Program Area: Sustainability
Status: Active
Total Est. Cost: $5,000,000
5-Year Funding $1,500,000
5-Year Expense $1,500,000



Project Description

This project considers a multi-year consistent approach to EV Charging over a ten year timeline. This General Fund appropriation request is to fund phase 1 of the city's goals and objectives of installing electric vehicle (ev) charging stations for public use (pay sites) per the recently adopted EV Siting plan. The funds requested may be reimbursed through state grants.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$500,000	$500,000	$500,000	$500,000
Total	**$0**	**$0**	**$0**	**$500,000**	**$500,000**	**$500,000**	**$500,000**
48030 - Construction	$0	$0	$0	$500,000	$500,000	$500,000	$500,000
Total	**$0**	**$0**	**$0**	**500,000**	**$500,000**	**$500,000**	**$500,000**

Total

Purchase EV Patrol Vehicles (4) for Police Department

Number: 301XXXXX_2023_16
Functional Area: SUS - Sustainability
Program Area: Sustainability
Status: Active
Total Est. Cost: $300,000
5-Year Funding $300,000
5-Year Expense $300,000



Project Description

This General Fund appropriation request is to purchase four (4) new electric vehicles for the Police Department.

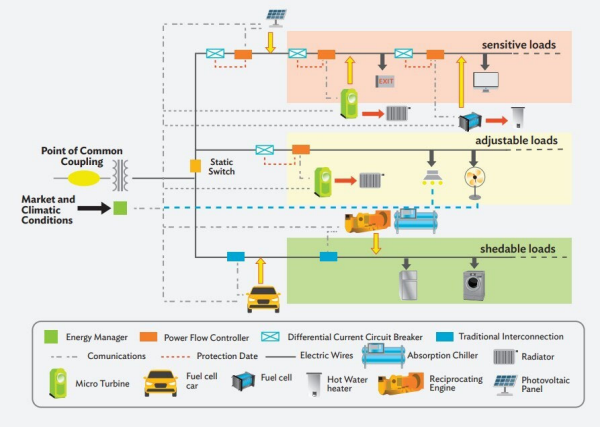
Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$300,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$300,000**	**$0**	**$0**	**$0**
46130 - Vehicles		$0	$0	$0	$300,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**300,000**	**$0**	**$0**	**$0**

Total	

On-Call Electrical Engineering Services - Sustainability

Number: 301XXXXX_2023_17
Functional Area: SUS - Sustainability
Program Area: Sustainability
Status: Active
Total Est. Cost: $450,000
5-Year Funding $450,000
5-Year Expense $450,000



Project Description

This General Fund appropriation request is to fund a three year contract ($450k) for electrical engineering design consulting services. Primarily to assist the Public Works/Sustainability Departments with planning and design of sustainable retrofits and projects such as: micro grid, photovoltaic, systems retrofit, EV Charging, facility energy retrofits etc. Projects slated for consideration are; PD Vehicle Charging, Public Charging Stations, Facility Battery Back Up system evaluation etc.

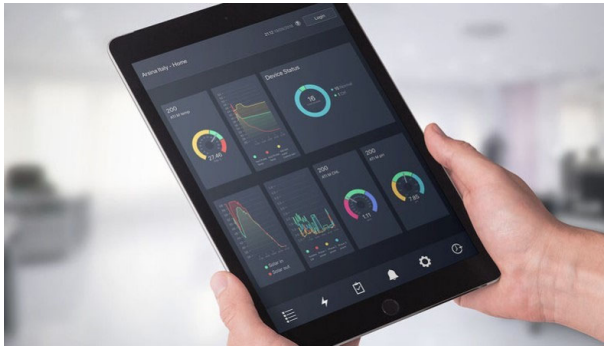
Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$150,000	$150,000	$150,000	$0
	Total	**$0**	**$0**	**$0**	**$150,000**	**$150,000**	**$150,000**	**$0**
42020 - Professional Services		$0	$0	$0	$150,000	$150,000	$150,000	$0
	Total	**$0**	**$0**	**$0**	**150,000**	**$150,000**	**$150,000**	**$0**

Total

Installation of telemetry based mechanical controls

Number: 301XXXXX_2023_18
Functional Area: SUS - Sustainability
Program Area: Sustainability
Status: Active
Total Est. Cost: $120,000
5-Year Funding $120,000
5-Year Expense $120,000



Project Description

This proposes to install and license telemetry based mechanical and electrical monitoring equipment in an effort to remotely control temperatures, and operations of specific equipment. Snowmelt system controls as an example.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$120,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$120,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$120,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**120,000**	**$0**	**$0**	**$0**

Total

Purchase and Installation of eight (8) EV Charging Stations at Police Department

Number: 301XXXXX_2023_19
Functional Area: SUS - Sustainability
Program Area: Sustainability
Status: Active
Total Est. Cost:
5-Year Funding $200,000
5-Year Expense $200,000



Project Description

This General Fund appropriation request is to purchase and install eight (8) level II charging stations for purposes of charging new PD electric vehicles. Note: there may be significant panel/generator upgrades required with this work.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$200,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$200,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$200,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**200,000**	**$0**	**$0**	**$0**

Total	

Broadband Infrastructure Program - Citywide

Number: 301XXXXX_2023_20
Functional Area: IT - Network/Communications
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $1,200,000
5-Year Funding $1,200,000
5-Year Expense $1,200,000



Project Description

This Project proposes to install infrastructure for Broadband service. This project scope will be determined through planning study. City is seeking grants for construction support.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$1,200,000	$0	$0	$0
Total	**$0**	**$0**	**$0**	**$1,200,000**	**$0**	**$0**	**$0**
48020 - Engineering Design	$0	$0	$0	$1,200,000	$0	$0	$0
Total	**$0**	**$0**	**$0**	**1,200,000**	**$0**	**$0**	**$0**

Total	

Fiber Optic Install - Ice Arena

Number: 301XXXXX_2023_21
Functional Area: IT - Network/Communications
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost:
5-Year Funding $30,000
5-Year Expense $30,000



Project Description

This proposes the installation of fiber optics line and infrastructure from utility pole on Rufus Allen to the Ice Arena building for purposes of developing consistent internet/intranet at the building. This work was/is required per the negotiations with the concessionaire, and will be required when the existing Rec Center is demolished.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$30,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$30,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$30,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**30,000**	**$0**	**$0**	**$0**

Total

Installation of video surveillance equipment at Fire Stations

Number: 301XXXXX_2023_22
Functional Area: IT - Network/Communications
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $100,000
5-Year Funding $45,000
5-Year Expense $45,000



Project Description

This project proposes the purchase and installation of video surveillance equipment at FS 1&2 (FS 3 will done with the renovation project).

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$45,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$45,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$45,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**45,000**	**$0**	**$0**	**$0**

Total	

Replace Roof - Ice Arena

Number: 301XXXXX_2024_01
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $1,600,000
5-Year Funding $1,600,000
5-Year Expense $1,600,000



Project Description

This project proposes to remove and replace all roofing on the ice arena and is scheduled per the 2021 Facility Condition Assessment. Remove existing roofing, insulation and repair/replace sub structure as needed. Install new rigid insulation (pitched) and new single ply membrane roof. Move all internal scuppers and drains to exterior of building. Install new commercial grade heat tape and sensors in all parapet wells.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$1,600,000	$0	$0	$0
Total	**$0**	**$0**	**$0**	**$1,600,000**	**$0**	**$0**	**$0**
48030 - Construction	$0	$0	$0	$1,600,000	$0	$0	$0
Total	**$0**	**$0**	**$0**	**1,600,000**	**$0**	**$0**	**$0**

Total

Johnson Boulevard Streetscape Project

Number: 301XXXXX_2024_02
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost:
5-Year Funding $4,300,000
5-Year Expense $4,300,000



Project Description

This Project proposes to modify the existing Johnson Boulevard travel way from the southern limits of Al Tahoe Boulevard to the northern limits of Fairway Avenue per preliminary concept design contained within the LTUSD Safe Routes to School Master Plan by reducing roadway width, construction of a Class 1 bicycle trail, construction of sidewalk and ADA improvements, construction of minor drainage improvements as required for project, installation of pedestrian safety lighting, and pave and stripe roadway for Class II bicycle lane on west side. The total project length is estimated to be 4,900 linear feet (.92 miles). Scheduled to begin planning and design in 2025 pending funds.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$0	$600,000	$3,700,000	$2,200,000
	Total	**$0**	**$0**	**$0**	**$0**	**$600,000**	**$3,700,000**	**$2,200,000**
48020 - Engineering Design		$0	$0	$0	$0	$600,000	$0	$0
48030 - Construction		$0	$0	$0	$0	$0	$3,700,000	$2,200,000
	Total	**$0**	**$0**	**$0**	**0**	**$600,000**	**$3,700,000**	**$2,200,000**

Total	

Replace Roof/Mansards - Police Department

Number: 301XXXXX_2024_03
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $675,000
5-Year Funding $675,000
5-Year Expense $675,000



Project Description

This project proposes to replace PD Roof with new insulation/pitch and single ply membrane roof. Replace wood shingle mansards with comp shingles or standing seam metal. Abandon all interior drain scuppers and drain roof to exterior of building.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$675,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$675,000**	**$0**	**$0**	**$0**	**$0**
48020 - Engineering Design	$0	$0	$75,000	$0	$0	$0	$0
48030 - Construction	$0	$0	$0	$600,000	$0	$0	$0
Total	**$0**	**$0**	**$75,000**	**600,000**	**$0**	**$0**	**$0**

Total	

Interior Painting and Coatings - Ice Arena

Number: 301XXXXX_2024_04
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $240,000
5-Year Funding $240,000
5-Year Expense $240,000

Project Description

This project proposes to paint the ice arena ceiling beams, joists, walls, dasher boards, and other areas within the ice sheet facility area. Scheduled for 2024 to coincide with the Chiller Plant Replacement. The coordination of these two projects will allow for the temperate painting of the interior while the ice sheet is removed.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$240,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$240,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$240,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**240,000**	**$0**	**$0**	**$0**
Maintenance				$0	$0	$750	$750	$750
			Total	**$0**	**$0**	**$750**	**$750**	**$750**

Regan Beach Concession Building Safety Repairs

Number: 301XXXXX_2024_05
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $40,000
5-Year Funding $40,000
5-Year Expense $40,000



Project Description

This project proposes to repair the stairs and railings at the Regan Beach concession building deck. The existing conditions are unsafe.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$40,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$40,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$40,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**40,000**	**$0**	**$0**	**$0**

Total

Replace Overhead Doors - Cinder Barn

Number: 301XXXXX_2024_06
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $100,000
5-Year Funding $100,000
5-Year Expense $100,000



Project Description

This Project proposes to replace old and out dated and in disrepair overhead doors at the City's Cinder Barn facility

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$100,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$100,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$100,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**100,000**	**$0**	**$0**	**$0**
Maintenance				$0	$0	$500	$500	$500
	Total			**$0**	**$0**	**$500**	**$500**	**$500**

Replace Roof - Services Center

Number: 301XXXXX_2024_07
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost:
5-Year Funding $60,000
5-Year Expense $60,000



Project Description

This project proposes to replace the roof at the Services Center facility at end of life. Project is scheduled for 2024 depending on condition.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$60,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$60,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$60,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**60,000**	**$0**	**$0**	**$0**
Maintenance				$0	$0	$750	$750	$750
	Total			**$0**	**$0**	**$750**	**$750**	**$750**

Remodel Airport Info Center into Meeting Room

Number: 301XXXXX_2024_08
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $20,000
5-Year Funding $20,000
5-Year Expense $20,000

Project Description

This project proposes to fund the remodel of the existing information center located within the Airport lobby into a meeting room. Work consists of purchase and installation of storefront panels/doors, IT upgrades, and furniture.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$20,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$20,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$20,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**20,000**	**$0**	**$0**	**$0**

Total	

AHSC Sustainable Transportation Improvements

Number: 301XXXXX_2024_10
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $3,100,000
5-Year Funding $3,560,095
5-Year Expense $3,560,095



Project Description

Delta Street: New Class III bike lanes between Margaret Ave and Tata Lane. B Street: New Class III bike lanes between Tata Lane and Bonanza Ave. Julie Lane: New Class II bike lanes from Delta St to Lake Tahoe Boulevard. Tata Lane: New multi use trail from Lake Tahoe Boulevard to B St. Julie Lane: New sidewalk on west side of road from Lake Tahoe Boulevard to driveway at 1080 Julie Lane. Lake Tahoe Boulevard: New sidewalk on west side of road from Viking Way to approximately 167 ft N. AHSC grant funding awarded $3,107,841 capital funds and $452,254 activity delivery. Required performance terms pending a Standard Agreement from SGC.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33229 - State - Other Grants		$0		$0	$3,560,095	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$3,560,095**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$3,560,095	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**3,560,095**	**$0**	**$0**	**$0**

Total

South Wye Mobility and Transit Hub

Number: 301XXXXX_2024_11
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $24,000,000
5-Year Funding $8,600,000
5-Year Expense $8,600,002



Project Description

This projects proposes the study, planning, design, and construction of a mobility hub at the South Wye area to serve core areas and the Emerald Bay corridor. This project was identified as a priority by the City Council for the 22-23 Strategic Initiative.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$100,000	$1,750,000	$6,750,000	$12,000,000
Total	**$0**	**$0**	**$0**	**$100,000**	**$1,750,000**	**$6,750,000**	**$12,000,000**
48010 - Engineering Study/Design	$0	$0	$0	$100,000	$0	$0	$0
48020 - Engineering Design	$0	$0	$0	$2	$1,750,000	$1,750,000	$0
48030 - Construction	$0	$0	$0	$0	$0	$0	$12,000,000
48040 - Acquisition	$0	$0	$0	$0	$0	$5,000,000	$0
Total	**$0**	**$0**	**$0**	**100,002**	**$1,750,000**	**$6,750,000**	**$12,000,000**

Total	

Ice Arena Chiller Plant Replacement

Number: 301XXXXX_2024_12
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: On Hold
Total Est. Cost: $1,300,000
5-Year Funding $1,300,000
5-Year Expense $1,350,000



Project Description

R-22 Refrigerant which is used in the chiller system for the South Lake Tahoe Ice Arena has been eliminated from use by the EPA. The Ice Arena chiller plant will need to be retrofitted or replaced in order to utilize a different and legal refrigerant . Due to the age of the plant staff is recommending replacement to an Ammonia based system

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0	$0	$0	$1,300,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$1,300,000**	**$0**	**$0**	**$0**
48020 - Engineering Design		$0	$0	$0	$80,000	$0	$0	$0
48030 - Construction		$0	$0	$0	$1,220,000	$0	$0	$0
	Total	**$50,000**	**$0**	**$0**	**1,300,000**	**$0**	**$0**	**$0**
Maintenance				$0	$0	$3,500	$3,500	$3,500
Operations (Utilities)				$0	$0	$9,000	$9,000	$9,000
	Total			**$0**	**$0**	**$12,500**	**$12,500**	**$12,500**

Replace Boilers and Cooling Equipment - Stateline Transit Center

Number: 301XXXXX_2025_01
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost:
5-Year Funding $1,250,000
5-Year Expense $1,250,000

Project Description

This project proposes to replace boilers associated with building heat and exterior snowmelt system at the Stateline Transit Center . In addition this project proposes to eliminate the existing cooling package and cooling tower in exchange for standard HVAC package. Scheduled for 2025

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$0	$1,250,000	$0	$0
Total	**$0**	**$0**	**$0**	**$0**	**$1,250,000**	**$0**	**$0**
48020 - Engineering Design	$0	$0	$0	$0	$120,000	$0	$0
48030 - Construction	$0	$0	$0	$0	$1,130,000	$0	$0
Total	**$0**	**$0**	**$0**	**0**	**$1,250,000**	**$0**	**$0**

	Total

Replace HVAC and Dehumidification Equipment at Ice Arena

Number: 301XXXXX_2025_02
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $225,000
5-Year Funding $350,000
5-Year Expense $350,000

Project Description

This Project is the replacement of roof mounted HVAC AC and Dehumidification systems at the Ice arena due to age. Scheduled for 2025 per the facility condition assessment.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$0	$350,000	$0	$0
	Total	**$0**	**$0**	**$0**	**$0**	**$350,000**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$0	$350,000	$0	$0
	Total	**$0**	**$0**	**$0**	**0**	**$350,000**	**$0**	**$0**

Total	

Replace Roof - Fire Station II

Number: 301XXXXX_2025_03
Functional Area: FA - Facilities/Buildings
Program Area: Asset Maintenance and Replacement
Status: Active
Total Est. Cost: $60,000
5-Year Funding $60,000
5-Year Expense $60,000



Project Description

his project proposes to replace the roof at Fire Station II at end of life. Project is scheduled for 2025 depending on condition.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$0	$60,000	$0	$0
	Total	**$0**	**$0**	**$0**	**$0**	**$60,000**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$0	$60,000	$0	$0
	Total	**$0**	**$0**	**$0**	**0**	**$60,000**	**$0**	**$0**

Total	

Demolition of Existing Recreation Center and Site Restoration

Number: 301XXXXX_2025_05
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $5,000,000
5-Year Funding $100,000
5-Year Expense $100,000



Project Description

This project proposes to demolish the existing Recreation Center and return site to natural condition per the Agreement with El Dorado County and the TRPA permit for the New Rec Center. This work is scheduled for 2025 - 2026

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$0	$0	$100,000	$4,900,000
Total	**$0**	**$0**	**$0**	**$0**	**$0**	**$100,000**	**$4,900,000**
48020 - Engineering Design	$0	$0	$0	$0	$0	$100,000	$0
48030 - Construction	$0	$0	$0	$0	$0	$0	$4,900,000
Total	**$0**	**$0**	**$0**	**0**	**$0**	**$100,000**	**$4,900,000**

	Total

Regan Beach Renovations and Upgrade Project

Number: 301XXXXX_2025_06
Functional Area: PA - Parks/Greenbelts/Grounds
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $17,000,000
5-Year Funding $1,250,000
5-Year Expense $1,250,000



Project Description

This project request proposes to update park renovation documents and concept plans completed in 2015 and enter into design document phase and ultimately construction phase.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$0	$250,000	$1,000,000	$1,000,000
Total	**$0**	**$0**	**$0**	**$0**	**$250,000**	**$1,000,000**	**$1,000,000**
48010 - Engineering Study/Design	$0	$0	$0	$0	$250,000	$0	$0
48020 - Engineering Design	$0	$0	$0	$0	$0	$1,000,000	$1,000,000
Total	**$0**	**$0**	**$0**	**0**	**$250,000**	**$1,000,000**	**$1,000,000**

	Total

Champions Plaza Expansion

Number: 301XXXXX_2026_02
Functional Area: PA - Parks/Greenbelts/Grounds
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $1,700,000
5-Year Funding $0
5-Year Expense $0



Project Description

56-Acre Master Plan - The project is the expansion of Champion's Plaza. The parking area immediately adjacent to the existing Champion's Plaza will be reclaimed for more pedestrian space with an expansion of the plaza including new landscaping and pavers. On street parking will be formalized along Harrison Avenue and vehicular access to the boat ramp will be maintained as is.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$0	$0	$0	$100,000
Total	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$100,000**

48020 - Engineering Design		$0	$0	$0	$0	$0	$0	$100,000
	Total	**$0**	**$0**	**$0**	**0**	**$0**	**$0**	**$100,000**

Total	

Fire Station 1 Renovations

Number: 301XXXXX_2026_05
Functional Area: PS-F - Public Safety - Fire
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $5,000,000
5-Year Funding $300,000
5-Year Expense $300,000



Project Description

This project proposes significant renovations to FS 1 due to age. Planning & Design Phase is scheduled to begin FY25/26 (2026).

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$0	$0	$300,000	$2,000,000
	Total	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**	**$2,000,000**
48020 - Engineering Design		$0	$0	$0	$0	$0	$300,000	$0
48030 - Construction		$0	$0	$0	$0	$0	$0	$2,000,000
	Total	**$0**	**$0**	**$0**	**0**	**$0**	**$300,000**	**$2,000,000**

Total	

Tahoe Keys Blvd Complete Streets Project

Number: 301XXXXX_2026_06
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $7,000,000
5-Year Funding $1,100,000
5-Year Expense $1,100,000



Project Description

Tahoe Valley Area Plan - This project proposes to develop complete street design standards along Tahoe Keys Boulevard for multiple uses including automobile, bikes, and pedestrians. TVAP Figure 13. This project also proposes storm water infrastructure. Note: Rule 20 undergrounding of power and telecommunications is complete as of 2017

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$0	$300,000	$800,000	$4,000,000
Total	**$0**	**$0**	**$0**	**$0**	**$300,000**	**$800,000**	**$4,000,000**
48020 - Engineering Design	$0	$0	$0	$0	$300,000	$300,000	$0
48030 - Construction	$0	$0	$0	$0	$0	$0	$4,000,000
48040 - Acquisition	$0	$0	$0	$0	$0	$500,000	$0
Total	**$0**	**$0**	**$0**	**0**	**$300,000**	**$800,000**	**$4,000,000**

	Total

Spruce and Blackwood Streets Complete Streets Projects

Number: 301XXXXX_2027_01
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $6,500,000
5-Year Funding $700,000
5-Year Expense $700,000



Project Description

The project seeks to improve the multi-modal community access to the Bijou Community School. Current issues of inadequate pedestrian accessibility and safety, poor drainage and water quality impacts from parking in the dirt would be addressed through new stormwater infrastructure coordinated with new pedestrian and cyclist safety and accessibility improvements. The project will incorporate and evaluate mobility improvements recommended in the Safe Routes to School Master Plan. The project will seek to provide improvements along Spruce Avenue and Blackwood Road to provide increased safety and accessibility for pedestrians to connect to existing and future improvements in the area. Scheduled foe 2027 delivery. TCAP Figure 6-1

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$0	$0	$700,000	$300,000
Total	**$0**	**$0**	**$0**	**$0**	**$0**	**$700,000**	**$300,000**
48020 - Engineering Design	$0	$0	$0	$0	$0	$700,000	$0
48040 - Acquisition	$0	$0	$0	$0	$0	$0	$300,000
Total	**$0**	**$0**	**$0**	**0**	**$0**	**$700,000**	**$300,000**

Total	

Third Street Complete Streets Project

Number: 301XXXXX_2028_02
Functional Area: ST - Streets/Roads/Walks/Trails
Program Area: Transportation, Bicycle, and Pedestrian
Status: Active
Total Est. Cost: $6,000,000
5-Year Funding $0
5-Year Expense $0



Project Description

Tahoe Valley Area Plan - This project proposes to develop complete street design standards along Third Street for multiple uses including automobile, bikes, and pedestrians. TVAP Figure 13. This project also proposes storm water infrastructure.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded	$0		$0	$0	$0	$0	$500,000
Total	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$500,000**
48020 - Engineering Design	$0	$0	$0	$0	$0	$0	$500,000
Total	**$0**	**$0**	**$0**	**0**	**$0**	**$0**	**$500,000**

Total

Long Term Capital Replacement

Number: 31070000
Functional Area: FA - Facilities/Buildings
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost:
5-Year Funding $1,189,406
5-Year Expense $1,470,347



Project Description

This fund is designated to be applied to miscellaneous general facility capital repair and replacement needs as arise annually valued between $25,000 and $75,000. The funds are applied to misc. assets such as but not limited to: major repairs of complex HVAC/Chiller systems, replacement of roofs, glazing's, storefronts, mechanical systems, plumbing systems and components, alarm and fire safety systems, boilers, furnaces, etc.

Additionally, the fund has a Capital Replacement reserve for Campground Infrastructure replacement derived from 5% of CG fees. This revenue/expense line shall only be used for CG infrastructure repair/replacement

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$1,634,640	$389,406	$0	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$200,000	$200,000	$200,000	$200,000
Total	**$1,834,640**	**$389,406**	**$0**	**$200,000**	**$200,000**	**$200,000**	**$0**
42020 - Professional Services	$0	$0	$200,000	$0	$0	$0	$0
43025 - Repair and Maintenance Outside	$277,595	$0	$0	$0	$0	$0	$0
43050 - Construction Services	$230,033	$108,847	$106,500	$0	$0	$0	$0
46110 - Machinery & Equipment ($7,000)	$252,740	$0	$0	$0	$0	$0	$0
46113 - Campground Capital Outlay	$3,614	$200,000	$0	$280,000	$0	$200,000	$0
48030 - Construction	$0	$0	$0	$0	$0	$0	$0

50014 - Transfer out to City - CIP (301)		$554,590	$0	$0	$0	$0	$0	$0
50037 OP Transfer Out - Transit Ctr (216)		$95,000	$0	$0	$0	$0	$0	$0
	Total	**$1,788,572**	**$308,847**	**$306,500**	**280,000**	**$0**	**$200,000**	**$0**

Total	

Construct new tent platforms

Number: 31070000_2023_01
Functional Area: PA - Parks/Greenbelts/Grounds
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $80,000
5-Year Funding $80,000
5-Year Expense $80,000



Project Description

This project proposes to construct new camp tent platforms to support Campground tent cabin camping. Existing platforms are being removed for the rec center project and are not scoped within that project to construct new. New platforms will be constructed within E/F loops. May have the funds existing in the CG reserve funds.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36370 - Transfer In - L.T. Capital Replacement (310)	$0		$80,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$80,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction	$0	$0	$80,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$80,000**	**0**	**$0**	**$0**	**$0**

Total

Fire Prevention - USFS Stevens Authority Grant - Airport Units 3&4

Number: 501XXXXX_2021_02
Functional Area: AP - Airport/Aviation
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $200,000
5-Year Funding $50,000
5-Year Expense $200,000



Project Description

Hand cutting treatment of approximately 25 acres of extremely unhealthy monoculture forest (Airport Units 3 & 4) located adjacent to HWY 50 right of way and the decommissioned air traffic control tower. Anticipates a $50,000 grant match based on the award of a FY21/22 CALFIRE Hazardous Fuels Reduction Grant.

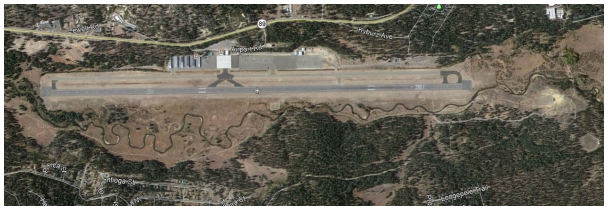
Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36374 - Transfer In from Measure S (102)		$0	$0	$0	$0	$0	$0	$0
00000 - Unfunded		$0		$50,000	$0	$0	$0	$0
	Total	**$0**	**$0**	**$50,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$50,000	$0	$0	$0	$0
	Total	**$150,000**	**$0**	**$50,000**	**0**	**$0**	**$0**	**$0**

	Total

Fire Prevention - CALfire Haz Fuels Grant - 85.77 Acres

Number: 501XXXXX_2022_01
Functional Area: AP - Airport/Aviation
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $822,260
5-Year Funding $1,644,520
5-Year Expense $1,644,520



Project Description

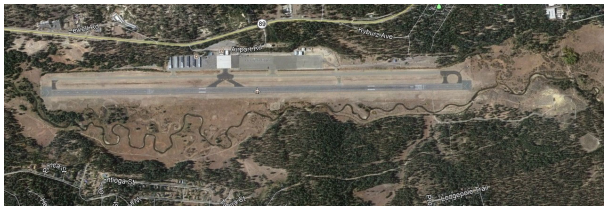
Hazardous Fuels reduction project to complete all remaining forested areas previously not treated within the airport property boundary. This project does not include off airport property with existing forestry easements. Anticipates a $200,000 grant match based on award of a FY 20/21 USFS Stevens Authority Grant.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36374 - Transfer In from Measure S (102)		$0		$200,000	$0	$0	$0	$0
33229 - State - Other Grants		$0		$0	$0	$0	$0	$0
00000 - Unfunded		$0		$622,260	$0	$0	$0	$0
	Total	**$822,260**	**$0**	**$822,260**	**$0**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$822,260	$0	$0	$0	$0
	Total	**$822,260**	**$0**	**$822,260**	**0**	**$0**	**$0**	**$0**
Maintenance				$0	$0	$0	$25,000	$0
			Total	**$0**	**$0**	**$0**	**$25,000**	**$0**

Planning Study - Pavement Maintenance Management Plan

Number: 501XXXXX_2022_02
Functional Area: AP - Airport/Aviation
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $166,667
5-Year Funding $110,000
5-Year Expense $276,667



Project Description

The City (Airport Sponsor) is obligated by accepting Federal Aviation Administration Airport Improvement Program to maintaining and implementing a pavement maintenance management program (FAA Airport Grant Assurance #11). Updating the Lake Tahoe Airport Pavement Maintenance Management Plan is a component of complying with Federal grant obligations required of the City of South Lake Tahoe. Anticipated local City grant match in FY 21/22 is $9,167 funding would come from City Unobligated Excess Reserve.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
33112 - Federal - FAA	$0		$100,000	$0	$0	$0	$0
36300 - General Fund Transfer - Operating Account	$0	$0	$10,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$110,000**	**$0**	**$0**	**$0**	**$0**
48010 - Engineering Study/Design	$0	$0	$0	$110,000	$0	$0	$0
Total	**$166,667**	**$0**	**$0**	**110,000**	**$0**	**$0**	**$0**

Total	

S. Hangar Door Maintenance & Part Replacement Program

Number: 501XXXXX_2022_03
Functional Area: AP - Airport/Aviation
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $86,092
5-Year Funding $90,000
5-Year Expense $176,092



Project Description

The hangars owned and operated by the City were constructed in 1995. The City has not followed the manufacturer's recommended bi-fold door maintenance and parts replacement schedule. The hangar doors require maintenance and parts replacement for risk free functionality. City General Fund Undesignated Excess Reserve would be required to fund this project in the amount of $86,092.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0	$0	$0	$0	$0	$0	$0
00000 - Unfunded	$0		$0	$90,000	$0	$0	$90,000
Total	**$0**	**$0**	**$0**	**$90,000**	**$0**	**$0**	**$90,000**
48030 - Construction	$0	$0	$0	$90,000	$0	$0	$90,000
Total	**$86,092**	**$0**	**$0**	**90,000**	**$0**	**$0**	**$90,000**
Maintenance			$0	$0	$0	$2,000	$0
		Total	**$0**	**$0**	**$0**	**$2,000**	**$0**

Construction Taxilane D Rehabilitation - 3" Asphalt Mill & Overlay

Number: 501XXXXX_2023_02
Functional Area: AP - Airport/Aviation
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $620,000
5-Year Funding $620,000
5-Year Expense $620,000



Project Description

Replace failing Taxilane D that Federal Aviation Administration deemed is too low priority for Airport Improvement Program funding. Pavement will completely fail before FAA AIP can fund. Possibly seek Caltrans Airport Loan or Bank Financing. This project does not have a high enough grant eligibility score for FAA AIP funding. City should expect a General Fund Undesignated Excess Reserve expense of $620,000.00. Design already completed under previous project 2020-2022 S. Hangar Taxilane Rehabilitation.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0	$0	$620,000	$0	$0	$0	$0
	Total	**$0**	**$0**	**$620,000**	**$0**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$620,000	$0	$0	$0	$0
	Total	**$0**	**$0**	**$620,000**	**0**	**$0**	**$0**	**$0**
Maintenance				$0	$1,200	$1,200	$1,200	$1,200
	Total			**$0**	**$1,200**	**$1,200**	**$1,200**	**$1,200**

Planning Study - Airport Master Plan Update - Phase I eALP AGIS Survey

Number: 501XXXXX_2023_03
Functional Area: AP - Airport/Aviation
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost: $250,000
5-Year Funding $163,750
5-Year Expense $250,000



Project Description

Survey the entire airport and surrounding environs collecting geospatial data on airport facility features to use as verified source data in 2024/2025 Airport Master Plan Update and all future planning, environmental and engineering efforts undertaken by the Airport. City anticipated grant match is $13,750.

Pertinent Issue(s):

Description	Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
36300 - General Fund Transfer - Operating Account	$0	$0	$13,750	$0	$0	$0	$0
00000 - Unfunded	$0	$0	$150,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$163,750**	**$0**	**$0**	**$0**	**$0**
48020 - Engineering Design	$0	$0	$250,000	$0	$0	$0	$0
Total	**$0**	**$0**	**$250,000**	**0**	**$0**	**$0**	**$0**

	Total

Replace Gate - Melba Entrance

Number: 501XXXXX_2024_01
Functional Area: AP - Airport/Aviation
Program Area: Infrastructure and Facility
Status: Active
Total Est. Cost:
5-Year Funding $110,000
5-Year Expense $110,000

Project Description

This General Fund appropriation request is to replace the access gate at the Melba Drive entrance. The gate is estimated to cost $90k and the electrical work is estimated at $20k.

Pertinent Issue(s):

Description		Prior	Roll Forward	22/23	23/24	24/25	25/26	26/27
00000 - Unfunded		$0		$0	$110,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**$110,000**	**$0**	**$0**	**$0**
48030 - Construction		$0	$0	$0	$110,000	$0	$0	$0
	Total	**$0**	**$0**	**$0**	**110,000**	**$0**	**$0**	**$0**

Total

City of South Lake Tahoe

Agenda Item Executive Summary

Joe Irvin, City Manager

Meeting Date: August 23, 2022
Agenda Item #: 2

Agenda Item: Letter of Intent to Sell Surplus Property Owned by South Tahoe Redevelopment Successor Agency at 3900 and 3908 Lake Tahoe Boulevard to Novin Development and SMR Development for $1 Million

Executive Summary: Execute a Letter of Intent (LOI) submitted in response to a Notice of Availability by the South Lake Tahoe Redevelopment Successor Agency to sell surplus property located at 3900 and 3908 Lake Tahoe Blvd. Upon execution of the LOI, staff would begin negotiations to draft a purchase agreement for consideration by the Successor Agency and/or City Council that included project details, financing details and development timelines.

Requested Action / Suggested Motions: (1) Acting as the South Tahoe Redevelopment Successor Agency, Pass a Motion authorizing and directing the Board Chair to execute the Letter of Intent with Novin Development and SMR Development, and authorizing the Executive Director to enter into negotiations on a purchase and sale agreement for the property located at 3900 and 3908 Lake Tahoe Blvd.; and (2) Acting as the City Council, authorizing and directing the Housing Manager to participate in negotiations on the agreement regarding terms besides sale of the Successor Agency property.
Responsible Staff Member: Zach Thomas, Housing Manager

Responsible Staff Member: Zach Thomas, Housing Manager (530) 542-7400

Reviewed and Approved By:
Susan Blankenship, City Clerk
Olga Tikhomirova, Director of Finance
Heather Stroud, City Attorney

Attachments:

- 01-Staff Report.docx
- 02-Notice of Availability.pdf
- 03-Novin and SMR Offer.pdf
- 04-St. Joseph Community Land Trust Offer.pdf
- 05-City of South Lake Tahoe Offer.pdf

City of South Lake Tahoe
Report to **South Tahoe Redevelopment Successor Agency and City Council**

Meeting Date: August 23, 2022

Title: Letter of Intent to Sell Surplus Property Owned by South Tahoe Redevelopment Successor Agency at 3900 and 3908 Lake Tahoe Boulevard to Novin Development and SMR Development for $1 Million

Location: 3900 and 3908 Lake Tahoe Blvd. (APNs: 029-170-01 and 029-170-02)

Responsible Staff Member: Zach Thomas, Housing Manager (530) 542-7400

Background: On June 3, 2022 the South Lake Tahoe Redevelopment Successor Agency released a Low- and Moderate-Income Housing Notice of Availability (NOA) to Sell/Lease Surplus Property located at 3900 and 3908 Lake Tahoe Blvd. (APNs: 029-170-01 and 029-170-02). Per the Surplus Land Act, the NOA provides 60 days for interested parties to notify the South Lake Tahoe Redevelopment Successor Agency regarding interest in acquiring the property.
If a notice of interest is received in response to the NOA, there is a 90-day negotiation period. If the price or terms cannot be agreed upon after the full 90-day good faith negotiation period, then the local agency may dispose of the surplus land without further regard to the Surplus Land Act.

Issue and Discussion: Three offers were submitted from Novin Development and SMR Development, Saint Joseph Community Land Trust, and the City of South Lake Tahoe. Upon review of the proposals by staff, the proposal submitted by Novin Development and SMR Development was determined to be the most consistent with the criteria outlined in the NOA. Specifically, this proposal includes a 100% affordable mixed-income residential project with an affordability term of 55 years, a ground floor commercial component consistent with the Tourist Core Area Plan mixed use goals, and a $1,000,000 fair market value purchase price. Novin and SMR team members have experience developing affordable multi-family housing in South Lake Tahoe, and other Tahoe Region communities as well as other areas.

Novin and SMR submitted a Letter of Intent outlining the timelines and commitments associated with negotiating a purchase agreement, conducting due diligence, and escrow. Upon execution of the LOI, staff would begin negotiations on a purchase and sale agreement for Successor Agency and City Council approval that includes additional project details, financing details, and development timelines. The City will be a party to this agreement in addition to the Successor Agency because under the Dissolution Acts of 2011, the Successor Agency is not able to enter into any new obligations besides disposing of property, and it is anticipated based on Novin and SMR's proposal that it will be necessary for the City to be the contracting party on terms besides the sale of the property. Once the agreement is finalized, it will also need approval from the Redevelopment Successor Agency Countywide Oversight Board.

Financial Implications: The Dissolution Acts of 2011 require the Redevelopment Successor Agency to dispose of all real property owned and acquired by the Redevelopment Agency and to

sell property at fair market value. The LOI also stipulates that the seller shall provide and pay for an ALTA policy and Title Insurance. All final details of any potential purchase agreement and their fiscal impact on the Successor Agency's and/or City revenues would be presented to the Successor Agency and/or City Council for consideration.

Environmental Considerations: This item is not approval of a project requiring environmental review under California Environmental Quality Act (CEQA) Guidelines section 15352 because it does not commit the Successor Agency or City to a particular course of action or foreclose particular mitigation options.

Policy Implications: The effort to support and pro-actively work with private developers for the creation of affordable housing is an action item identified within the City adopted 2021-2026 Strategic Plan.

The discussed action would be consistent with the following adopted General Plan Housing Element policies and programs:

Policy 1-1 The City shall adopt programs, ordinances, incentives, land use plans and other regulatory mechanisms that provide opportunities for the private sector to address the housing needs of citizens of all economic levels.

Policy 2-5 The City shall recognize that it will become difficult to attract employees if they cannot afford to purchase or rent housing in South Lake Tahoe. The City shall encourage and support programs and activities that create a robust local economy that provides residents with good paying employment and the means to purchase and/or rent housing in the City.

CITY OF
SOUTH LAKE TAHOE

June 3, 2022

Re: Notice of Availability to Sell/Lease Surplus Property- Introductory Information

To All Interested Parties:

Please find attached to this letter a Notice of Availability ("Notice") per Government Code 54220 of the South Tahoe Redevelopment Successor Agency's (Agency) intent to dispose of surplus properties at 3900 and 3908 Lake Tahoe Blvd (APNs: 029-170-01 and 029-170-02). The purpose of this letter is to supplement the HCD form documents and to provide a summary of the Agency's process for evaluating responses, per the HCD Surplus Land Act Guidelines (the "Guidelines").

Land Use Considerations

The subject properties are within the regulatory jurisdiction of the Tahoe Regional Planning Agency (TRPA) and the City of South Lake Tahoe (City). TRPA and the City have mutually adopted the Tourist Core Area Plan which addresses land use regulations, development and design standards, transportation, recreation, public services, and environmental improvements for the area. Development of the parcels is subject to conformity with the Tourist Core Area Plan, City General Plan and TRPA Regional Plan.

Economic Considerations

The Dissolution Acts of 2011 require the Redevelopment Successor Agency to dispose of all real property owned and acquired by the Redevelopment Agency and to sell property at fair market value. An appraisal of the property has been conducted for the subject parcels and is available on the Surplus Land page of the City website.

Environmental Considerations

More information and background information on the environmental considerations for the surplus sites is provided on the Surplus Land page of the City website. The Agency recommends carefully reviewing the documentation.

- Development of the parcels is subject to compliance with the California Environmental Quality Act, TRPA environmental regulations contained in the TRPA Regional Plan and the National Environmental Policy Act, if applicable.
- A Phase 1 Environmental Site Assessment has been conducted for the subject parcels and is available on the Surplus Land page of the City website.

Selection Criteria

The Agency will evaluate responses to the Notice based on the criteria and procedures in the HCD Surplus Land Act Guidelines published April 2021 (the "Guidelines"). Key criteria include:

- Proposed payment of Fair Market Value (Guidelines 202 (a) (2) (C)). Please see the note above on the expected price of the parcels.
- No less than 25% of the total units proposed units are affordable housing (Guidelines 300 (a))
- Proposed term of affordability of at least 55 years for rental housing (Guidelines 300 (a)(1)) or 45 years for ownership units (Guidelines 300 (a) (2)).
- Greatest possible number of affordable units at the lowest average level of affordability (Guidelines 202 (b) (4) (B))
- Compliance with all applicable property restrictions as described in the Notice (Guidelines 202 (b) (4) (C))

Next Steps

Interested parties have 60 days to respond to the Notice. Notice of your interest in acquiring the property shall be delivered electronically to housing@cityofslt.us.

Sincerely,

Joseph Irvin 6/3/2022

Joseph Irvin
Executive Director of the Successor Agency

CITY OF
SOUTH LAKE TAHOE

Notice of Availability/Offer to Sell Surplus Property

As required by Government Code Section 54220 of the State of California, South Tahoe Redevelopment Successor Agency is providing notification that the South Tahoe Redevelopment Successor Agency intends to sell/lease the surplus property listed in the accompanying table.

In accordance with Government Code Section 54222, you have sixty (60) days from the date this offer was sent via certified mail or electronic mail to notify the South Tahoe Redevelopment Successor Agency of your interest in acquiring the property. However, this offer shall not obligate the South Tahoe Redevelopment Successor Agency to sell the property to you. Instead, the South Tahoe Redevelopment Successor Agency would enter into at least ninety (90) days of negotiations with you pursuant to Government Code Section 54223. If no agreement is reached on sales price and terms, or lease terms, the South Tahoe Redevelopment Successor Agency may market the property to the general public.

As required by Government Code Section 54227, if the South Tahoe Redevelopment Successor Agency receives more than one letter of interest during this 60 day period, it will give first priority to entities proposing to develop housing where at least 25 percent of the units will be affordable to lower income households. If more than one such proposal is received, priority will be given to the proposal with the greatest number of affordable units. If more than one proposal specifies the same number of affordable units, priority will be given to the proposal that has the lowest average affordability level.

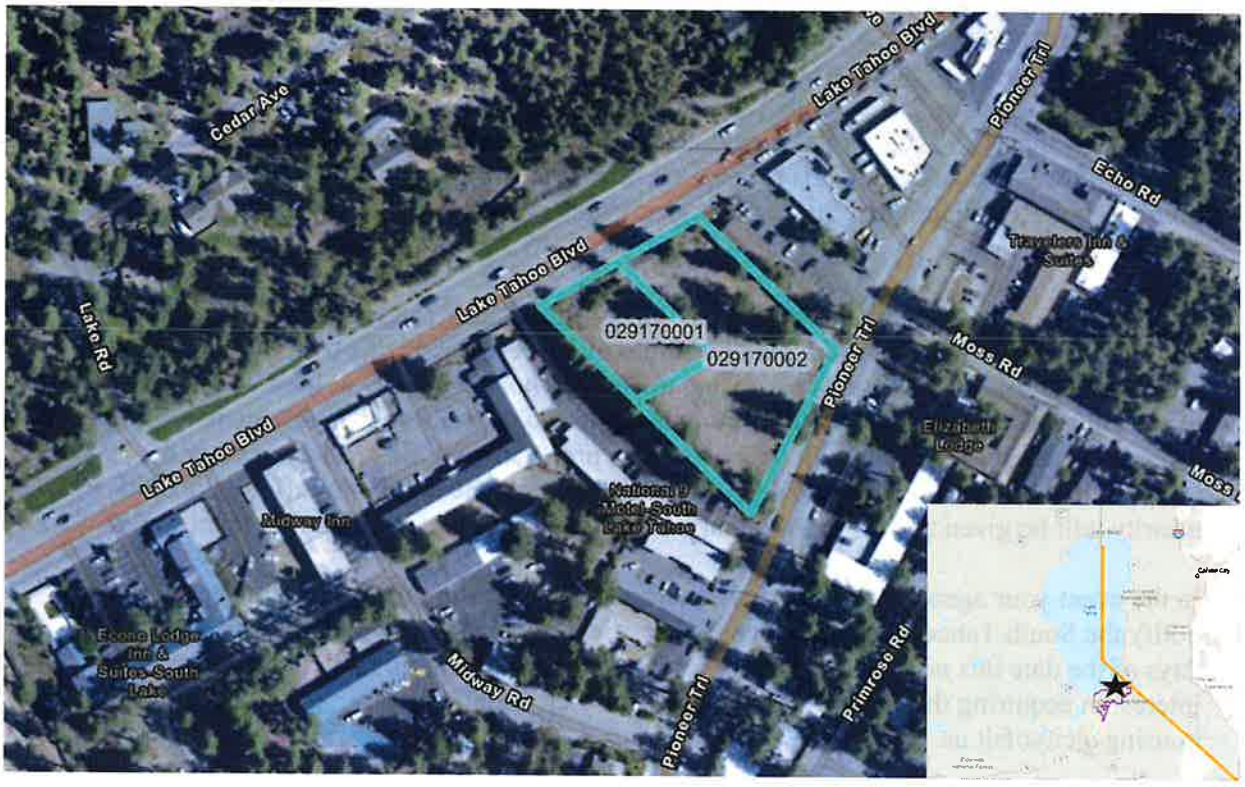
In the event your agency or company is interested in purchasing the property, you must notify the South Tahoe Redevelopment Successor Agency in writing within sixty (60) days of the date this notice was sent via certified mail or electronic mail. Notice of your interest in acquiring the property shall be delivered electronically to housing@cityofslt.us.

You may direct questions to Hilary Roverud, Director of Development Services at hroverud@cityofslt.us or by calling (530) 542-6024. However, letters of interest in acquiring the property shall be delivered electronically to housing@cityofslt.us within 60 days of this notice.

Entities proposing to submit a letter of interest are advised to review the requirements set forth in the Surplus Land Act (Government Code Section 54220-54234).

Notice of Availability/Offer to Sell Surplus Property

3900 and 3908 Lake Tahoe Blvd (APNs: 029-170-01 and 029-170-02)



Jurisdiction Name	Jurisdiction Type	Site Address/Intersection	City	Five Digit ZIP Code	County	Assessor Parcel Number	Consolidated Sites	General Plan Designation (Current)	Zoning Designation (Current)	Minimum Density Allowed (units/acre)	Maximum Density Allowed (units/acre)	Parcel Size (Gross Acres)	Existing Use/Vacancy	Minimum Sales Price	Last Appraised Value	Last Appraised Date
City of South Lake Tahoe	City	3900 Lake Tahoe Blvd	South Lake Tahoe	96150	El Dorado	029-170-001	A	Tourist Center	Tourist Core Area Plan (TCAP) Tourist Center-	31.25 units/acre		0.34	vacant	1,000,000	1,000,000	4/13/2022
City of South Lake Tahoe	City	3908 Lake Tahoe Blvd	South Lake Tahoe	96150	El Dorado	029-170-002	A	Tourist Center	Tourist Core Area Plan (TCAP) Tourist Center-	31.25 units/acre		0.42	vacant	1,000,000	1,000,000	4/13/2022

City of South Lake Tahoe
1052 Tata Lane
South Lake Tahoe, CA 96150

Dear Mr. Irvin,

Novin Development and SMR Development, LLC are pleased to submit a joint offer to purchase approximately 1.16 acres (2 parcels) of surplus property pursuant to the surplus lands act located at 3900 & 3908 Lake Tahoe Boulevard, South Lake Tahoe, CA 96150. SMR Development and Novin Development are joining forces as Co-Developers combining years of local and statewide California multifamily experience. Please find corporate bios and brochures attached.

Should you select our offer, we intend to build a 100% affordable mixed-income community that serves a broad range of incomes (30% AMI – 120% AMI) and includes a mix of one-to-three-bedroom units for larger families and critical local workforce. Consistent with the Tourist Center Mixed Use District (TSC-MU) zoning we propose to include a small mixed-use ground floor commercial uses to enhance and foster a vibrant pedestrian and commercial corridor.

We propose an affordability term of 55 years and average AMI not to exceed 59% AMI across all units. We have studied two development scenarios, one 4 story Type V building at 56 feet tall and an alternative max-build out scenario with a 6 story Type IIIA building at 95' tall while adhering to a maximum of 70% lot coverage. We will work with City of South Lake Tahoe to maximize the number of units and affordability levels to make efficient use of the land for public benefit and we will work with TRPA to take advantage of affordable housing incentives.

Attached please find our fair market value offer consistent with guidelines 202 (a)(2)(C).

Please feel free to contact us with any questions.

Sincerely,

Iman Novin, President
Novin Development Corp.

Shellan Rodriguez, CEO
SMR Development, LLC

August 2, 2022

City of South Lake Tahoe, CA

RE: Letter of Intent for a 1.16-acre property at 3900 & 3908 Lake Tahoe Boulevard ("Property")

Dear Mr. Martini,
The purpose of this letter is to set forth the terms and conditions under which a joint venture between Novin Development and SMR Development, LLC and or its Assignee ("Buyer") will enter into an agreement with The City of Lake Tahoe ("Seller") for the purchase of the above referenced property, including the land and all records, plans, development rights and fees paid pertaining thereto for the development of affordable and mixed-income housing (collectively "Property").

1. **Property**. +/-1.16 acres as referenced above.

2. **Purchase Price**. The purchase price shall be **One Million Dollars ($1,000,000)** as per the appraisal completed by Johnston Evaluation Group, LTD and dated April 13, 2022.

3. **Deposits**. The purchase price for the Property will be paid as follows:

   (a) Buyer will deposit into escrow **Thirty Thousand Dollars ($30,000) ("Initial Deposit")** within **five (5) business days** of Opening of Escrow as initiated by the Buyer and Sellers execution of a mutually acceptable Purchase and Sale Agreement ("PSA") and acceptance of said PSA by the Escrow Holder (the "Effective Date" of the Agreement). Said deposit shall be held in escrow and refundable to the Buyer during the Due Diligence Period as described further in Section 5.

   (b) Upon the satisfaction of the conditions outlined in Section 5 below Buyer shall deposit into escrow an additional **Fifty Thousand Dollars ($50,000) ("Final Deposit")**. The deposits shall remain in escrow and all deposits shall remain refundable to Buyer until satisfaction or waiver of Section 5 ("Contingency Period"). Upon Buyer's waiver of its conditions in Section 5 Buyer deposit shall become nonrefundable and released to Seller.

   (c) All deposited funds shall be applicable to the purchase price. Deposited funds which are held in escrow shall be invested by the escrow holder in an interest-bearing account selected by Buyer with all interest accruing thereon paid to Buyer upon demand or, at Buyer's election, credited to the purchase price upon the close of escrow.

   (d) Buyer will pay the balance of the purchase price for the Property into escrow at closing.

4. **Agreement.** Within **Ten (10) Business days** following execution of this LOI, Buyer and Seller will endeavor to enter into a Purchase and Sale Agreement ("PSA") reflecting the terms and conditions set forth herein. Buyer shall prepare the initial draft of the Agreement.

5. **Contingencies.** Buyer's obligation to purchase the Property at the close of escrow shall be subject to the following conditions:

   (a) **Feasibility Period:** Buyer shall have **One Hundred Eighty (180) days** following the Effective Date of the mutual execution of the PSA, (the "Due Diligence Period") to conduct a feasibility and financial study, including, but not limited to the review of the documents made available to Buyer by Seller and its agents. During the Due Diligence Period, Buyer, at its own expense, may retain engineers, contractors, soils, environmental, and geological consultants, architects, and any other advisors the Buyer, in its sole discretion, deems appropriate in order to determine if the Property is suitable for Buyer. Within **Five (5) days** of the mutual execution of the PSA, Seller shall provide to Buyer all documentation, reports, maps, books and records, lease(s) and any amendments thereto, studies and information the Seller holds with respect to the Applicable Portion of the Property and shall authorize and instruct its engineers and outside consultants to share with Buyer such knowledge or information they have developed with respect to the Property, if any. If, by the end of the Due Diligence Period in Buyer's sole and absolute discretion the Property is not satisfactory, all rights and obligations under the PSA shall, at the sole election of Buyer, terminate and the deposits previously made shall be returned to Buyer from escrow.

   (b) **Title:** A preliminary title report for the Property, together with copies of the documents evidencing title exceptions referred to therein, shall be delivered to Buyer within **Five (5) days** of the Effective Date of the PSA. Buyer shall have **Ten (10) days** after receiving the preliminary title report within which to notify Seller of any objections Buyer may have thereto. Seller shall then have **Ten (10) days** in which to notify Buyer of any exceptions that Seller is unable or unwilling to remove prior to close of escrow. If in Buyer's sole opinion, title to the Property is not acceptable, all rights and obligations under the PSA shall, at the election of Buyer terminate, and the deposits previously made shall immediately be returned to Buyer from escrow. If Buyer elects to proceed with the purchase, at the closing, Seller shall provide and pay for an ALTA policy of Title Insurance consistent with the title exceptions previously approved by Buyer (if any).

   (c) **Notice to Proceed:** Buyer shall notify the Seller of its election to terminate or to proceed with the purchase prior to the end of the 180-day Feasibility Period.

6. **Access.** During the Due Diligence Period, Seller hereby grants to Buyer, its agents, assignees, employees, and nominees the right to enter onto the Property upon **Forty-Eight (48) hours** prior written notice at any time for the purpose of doing or causing to be done any engineering, environmental surveying, or related work as may be required by Buyer. Said access shall be during normal business hours. Buyer will keep the property free and clear of any mechanic or material man's liens arising out of any such entry and indemnify Seller.

7. **Site Delivery.** At the close of escrow, Seller shall deliver the Property free and clear of any and all rights of possession, leases, sub-leases and/or surface rights to the Property, subject only to those title exceptions approved by Buyer. The property shall be delivered in the same physical condition as approved during the Contingency Period.

8. **Right to Submit.** Buyer reserves the right, at its sole cost and expense and without incurring any liability to Seller, to submit architectural and other plans or applications to the appropriate City/Government agencies for approval. Seller agrees to cooperate fully with Buyer in this regard.

9. **Escrow and Title.** Escrow and title to be with Chicago Title – Paul M. Van Every (the "Escrow Holder") upon mutual execution of the PSA and Buyer's funding of the First Deposit into escrow. Escrow shall commence and be considered "open" on the date that the Escrow Holder receives the PSA executed by both parties.

10. **Close of Escrow.** Provided that the PSA has not been terminated by Buyer prior to the expiration of the Due Diligence Period, Buyer and Seller agree that the close of escrow for the purchase and sale of the Property (the "Close of Escrow") shall occur no later than **Thirty (30) days** following the expiration of the Contingency Period. Seller shall grant Buyer **One (1), Ninety (90) day** extensions to the Close of Escrow by depositing into escrow an applicable **Twenty Thousand ($20,000)** deposit for such extension, to be nonrefundable and promptly released to the Seller. Said Consideration shall be paid at the onset of the extension period exercised by Buyer. All funds deposited by, or on behalf of, Buyer shall accrue interest in favor of Buyer.

11. **Closing Costs, Credits and Prorations.** Seller will pay the cost of the Title Policy. Seller will pay the cost of documentary transfer taxes and one-half of the escrow fees. All other costs will be allocated between the Buyer and Seller in accordance with the customary practice of Contra Costa County. Real property taxes and any other matters to be prorated will be prorated as of midnight on the day before the Close of Escrow.

12. **Assignment.** Buyer shall have the right to assign the Purchase Agreement, including to individual single-purpose entities that will own the Property, by giving written notice thereof prior to the closing date.

13. **Real Estate Commissions.** Seller shall pay any commission due to Colliers. There are no other brokers involved in this transaction.

14. **Confidentiality.** Except to the extent required by law or in connection with Buyer's effort to arrange financing, Buyer and Seller agree not to disclose the content of this LOI, or of any negotiations or information received from the other party regarding the Property, to any unrelated third parties without first obtaining the prior written consent of the other party.

15. **Exclusive Negotiations.** This LOI contemplates and is subject to the negotiation and execution of the PSA. Notwithstanding the foregoing and in consideration of the time and expense to be expended by Buyer in connection with the preparation of the Purchase & Sale Agreement and Buyer's intent to conduct an Environmental Risk Assessment of the area, Seller agrees that neither Seller or its agents or representatives will show the Property or negotiate for or accept any offers to lease or purchase the Property, or any part thereof, from any party other than Buyer for **Thirty (30) days** following full execution of this Letter of Intent. If a definitive Purchase & Sale Agreement has not been executed by both parties on or before **Thirty (30) days** after the acceptance of this LOI, this LOI shall terminate. Notwithstanding any provision of this LOI to the contrary, this paragraph shall be binding upon Seller upon the execution of this LOI.

16. **Expiration.** This Letter of Intent shall be null and void if not executed by Seller and returned to Buyer by 11:59 P.M. Pacific Daylight Time on **August 31, 2022**. For the purposes of this Section, the Seller may return an executed version of this LOI by electronic mail to Iman Novin at inovin@novindevelopment.com by the deadline set forth above.

NON-BINDING EFFECT:

This proposal is intended solely and exclusively as a preliminary expression of general intentions. The parties mutually intend that neither shall have any binding contractual obligations to the other with respect to the matters referred to herein unless and until a formal written Purchase Agreement has been prepared with adequate opportunity for review by legal counsel and has been fully executed and delivered by the parties.

Please sign and return a copy prior to expiration date. We look forward to a successful transaction.

Sincerely,



Iman Novin, President
Novin Development Corp.



Shellan Rodriguez, Owner
SMR Development, LLC

ACCEPTED & ACKNOWLEDGED:

By: _____

Date: _____

TEAM BIOS



Shellan M. Rodriguez, CEO and Owner, has a unique set of skills working with public and private sector clients to develop a multi-tiered solution to community-based development and redevelopment. She has nearly twenty years' experience in the private, non-profit, for profit and government sectors of affordable housing development and urban redevelopment. She also brings a breadth of experience working in the diverse communities of Idaho, California, Montana and Hawaii. Shellan has experience working in high-cost, high amenity, resort towns including on the island of Maui and the Tahoe Basin in California, including in the City of South Lake Tahoe. She was the Project Manager of the development of the affordable housing development, The Aspens at South Lake, and has more recently worked on affordable housing developments in Placer County and in Truckee as well as working on actionable housing plans in the City of South Lake and Incline Village. She is a problem solver and an effective project manager, she is skilled with acquisition, entitlement, public housing policy, actionable housing plans and more. Shellan enjoys tackling and solving complex problems. She is able to work solo or team up to take on various sized projects including entitlements of workforce housing developments, housing and redevelopment financing and creating community oriented Actionable Housing Plans. Throughout her career she has held various roles including the management of workforce and affordable multi-family developments in new construction and rehabs using a variety of public and private sources of funds. Shellan likes to work on projects that provide value to the community and her clients. she is a certified PMP and USGBC LEED Green Associate. She is currently on the board of the Boise City/ Ada County Housing Authority and an advisory board member with ULI Idaho.



Mr. Novin has over 16 years of experience in the multifamily development sector and has been involved with the development of over 9,000 multifamily units valued over $3.5B throughout California. Iman founded Novin Development to focus on urban infill, mixed-income, and transit-oriented development projects with a double-bottom line commitment to risk adjusted returns and social / environmental sustainability. Prior to starting Novin Development, Iman worked at MidPen Housing as Director of Acquisitions and at BRIDGE Housing as a Project Manager in both northern and southern California. While at MidPen, Iman lead acquisition efforts across the Bay Area, closing new deals and managing broker and investor relationships. While at BRIDGE, Iman helped secure entitlements and LEED ND certification for MacArthur Transit Village, a 675-unit masterplan community in Oakland among other successful investment and development projects. Prior to BRIDGE, Iman worked in the real estate and planning divisions of Centre City Development Corporation (CCDC, now Civic San Diego) on Public Private Partnership and affordable housing policy initiatives within the Downtown San Diego Redevelopment Project Area, as well as with Keyser Marston Associates (KMA) in their San Diego office. Iman has served as Vice Chair of the Walnut Creek Planning Commission and is currently serving on the Contra Costa County Council on Homelessness, Board of Directors of the Trinity Center, a non-profit homeless service provider, and Board of Director of the Walnut Creek Chamber of Commerce. Iman also enjoys helping shape housing policy at the State level as an elected Delegate in CA Assembly District 16 and member of the CADEM Legislation Committee. Iman holds degrees in both Structural Engineering and Urban Studies and Planning from the University of California, San Diego with honors.

SAINT JOSEPH COMMUNITY LAND TRUST

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Founded 2002

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July 26, 2022

City of South Lake Tahoe
1901 Lisa Maloff Way
South Lake Tahoe, CA 96150

Subject: June 3, 2022 Notice of Availability to Sell/Lease Surplus Property—
3900 & 3908 Lake Tahoe Boulevard

Attached is Saint Joseph Community Land Trust's (SJCLT) proposal to acquire the surplus site at 3900 and 3908 Lake Tahoe Boulevard from the City of South Lake Tahoe/South Lake Tahoe Redevelopment Successor Agency for the development of 20 to 25 permanently affordable ownership homes. All the deed-restricted homes would be priced to be affordable to households earning no more than 100% and 120% of Area Median Income.

Our proposed concept is inspired by the National Pocket Neighborhood movement and includes one and two-bedroom duplex homes facing a large central multi-use landscaped area that would include a small play area and a community meeting room. The attached garages would be at rear of the units along a circular drive providing safe ingress and egress to/from Pioneer Trail and Lake Tahoe Boulevard.

SJCLT would retain ownership of the land and the duplex homes would be sold subject to SJCLT's 99-year renewable ground lease that includes a resale restriction ensuring permanent affordability for several generations of families and a provision that the home must be used as the household's primary residence.

Also included are letters of support from Tahoe Prosperity Center, South Tahoe Chamber, and Lake Tahoe Chamber of Commerce. RCAC's (Rural Communities Assistance Corporation) has also provided the attached construction loan term sheet.

SJCLT is excited about the opportunity to provide over 20 affordable ownership homes toward achieving the City's goal of 42 moderate-income new construction. As demonstrated in the proposal, Kateri Village will help the City satisfy many of the City's *2022-2027 Housing Element* goals.

EQUAL HOUSING OPPORTUNITY

Lyn Barnett, President

Jean Diaz, Executive Director

"Faith Builds Families, Homes, and Neighborhoods"

1041 Lyons Avenue
South Lake Tahoe, CA 96150

e-mail: contact@saintjosephclt.org
web: saintjosephclt.org

312 Dorla Ct, Ste. 205
PO Box 12032
Zephyr Cove, Nv 89448

SAINT JOSEPH COMMUNITY LAND TRUST

Kateri Village Proposal
City of South Lake Tahoe Surplus Property at 3900 & 3908 Lake Tahoe Boulevard

1. Overview & Summary

This proposal is in response to the June 3, 2022 Notice of Availability to Sell/Lease Surplus Property for the site located at 3900 and 3908 Lake Tahoe Boulevard. Saint Joseph Community Land Trust (SJCLT) is very interested in developing a permanently affordable homeownership project that will be affordable to moderate-income households. By providing 20 to 25 units of permanently affordable ownership homes the project will help satisfy the critical need for affordable homes for the "missing middle" health care workers, teachers, first responders and other moderate-income households. As stated in the City's *2022-2027 Housing Element*, "Lower-wage service industry jobs create a need for affordable low-income housing. At the same time, the City recognizes the need to diversify its economy. To create opportunities for non-service sector employees, there is also a need to provide quality, moderate-income housing for year-round residents". The Housing Element goes on to state that "The City recognizes that the RHNP allocation (42 units of moderate-income housing) underestimates the actual needs of city residents. The City will strive to create opportunities above and beyond what is required by housing element law (parenthesis added)"

2. 20 to 25 Unit Kateri Village

Kateri Village is proposed to be a 20-to-25-unit ownership development inspired by the Pocket Neighborhood concept (Pocket Neighborhoods • Creating Small Scale Community in a Large Scale World (pocket-neighborhoods.net) with primarily one and two-bedroom duplex units with fronts located around a large landscaped central area with attached single car garages at the rear. A recent Forbes article described the benefits of the Pocket Neighborhood (The Allure Of Pocket Neighborhoods (forbes.com). Three-bedroom units may be included if demand warrants. There will be a one-way loop driveway around the perimeter that would allow safe ingress and egress to Lake Tahoe Boulevard and Pioneer Trail. The project is also envisioned to include at least one ADA unit The central open space area will be designed to optimize the space for the residents including a play area, community room, landscaping, and common uses. All the homes will be priced to be affordable to moderate-income households with the goal of 50% of them being affordable at the 100% of Area Median Income level or below. Approximately 1/3 of the units will be one-bedroom units and 2/3 two-bedroom units. Attached are a conceptual site plan, floor plans and renderings for the one- and two-bedroom duplex units. Kateri Village would go a long way toward meeting the city's RHNA goal of 42 units of new moderate-income housing.

The 1.16-acre site is in the Tourist Core Area Plan Tourist Center-Neighborhood Mixed Use district.

According to information provided by the city the site can accommodate up to 35 units of affordable housing with up to 70% land coverage and structures up to 36 feet in height. Given the development constraints it is likely that the maximum unit count will be from 20 to 25 units. The site is very close to major employment areas and immediately adjacent to public transportation, ideal for development of a small neighborhood community and conducive to a reduction in onsite parking demand.

The proposed Kateri Village development is consistent with the relevant zoning and will be developed to conform to the district's Design Standards. SJCLT will explore the use of innovative construction technologies such as modular off-site construction to reduce the costs. The initial conceptual design team includes Collaborative Design Studio, with significant design and project management experience in the basin and the recipient of TRPA's "Best of the Basin" award, and Starbrook Modular, experienced in the design and development of volumetric modular construction. If selected these firms will likely be the core of the project's development team. RCAC (Rural Communities Assistance Corporation), construction lender for SJCLT's Riverside Avenue Project, has already expressed its interest in providing construction financing for Kateri Village by providing the attached term sheet.

3. Consistency with City of South Lake Tahoe Housing Element Policy Document

The recent update to the City of South Lake Tahoe Housing Element Policy Document reflects the "community's goals, policies quantified objectives, and housing programs for the maintenance, improvement, and development of housing" in the City. As demonstrated below SJCLT's Kateri Village is strongly aligned with many of the Housing Element's goals and policies.

New Construction: Increase housing opportunities for South Lake Tahoe residents of all economic levels		
Policy	**Policy Statement**	**Kateri Village**
1-1	The City shall adopt programs, ordinances, incentives, land use plans, and other regulatory mechanisms that provide opportunities for the private sector to address the housing needs of citizens of all economic levels.	SJCLT is a 501c3 nonprofit private-sector membership organization whose mission is to expand and preserve permanently affordable housing opportunities for the Tahoe Basin's low and moderate-income households. Making surplus City-owned land available for affordable housing is a significant incentive to provide affordable housing.
1-5	The City shall encourage development that reuses infrastructure associated with existing underutilized sites to help developers benefit from "grandfathered" excess land coverage, existing sewer units, air quality mitigation fee reductions, and other benefits associated with the redevelopment of existing sites.	The subject underutilized urban-infill site has several commodities available for affordable housing and SJCLT would make maximum possible use of available commodities.

1-7	The City shall direct high-density residential development to sites within walking distance of public transit and services...	The subject site is located between two existing public transit routes and has a bus stop located on Pioneer Trail, immediately adjacent to the property. The property is also walking distance to a major employment center.
1-9	...The City shall encourage the use of residential commodities for affordable housing located in or near Town Centers.	Kateri Village, located in the Tourist Core Area Plan, will make maximum possible use of available residential commodities.
Program	**Program Statement**	**Kateri Village**
1-1	The City shall continue to create incentives (i.e., alternative parking requirements, streamlined permitting) to encourage production of housing in areas where residential use is appropriate to the setting and where mixed-use projects could address job and housing needs. Encourage the construction of 50 units in Town Centers to facilitate housing mobility opportunities.	Kateri Village is within the Tourist Core Area Plan, adjacent to public transit, and within walking distance to major employment centers. The provision of 20 to 25 permanently affordable ownership homes would make a significant contribution toward meeting the goal of 50 units. By creating a new residential community in an existing walkable neighborhood, Kateri Village will help the City reduce VMT normally associated with residential development.
1-3	The City shall continue to research best practices for parking standards and continue to allow more flexible parking standards and shared parking for mixed-use and other housing projects...	Kateri Village will provide an attached 1 car garage for each unit plus an appropriate number of additional parking spaces recognizing the availability of public transit and short distance to a major employment center.
1-4	The City shall work with affordable, workforce and other multifamily housing proponents to direct them to Community Plan or Area Plan areas where incentives are already in place...	Kateri Village is in the Tourist Core Area Plan which includes an incentive for increased residential density for affordable housing.
Affordable Housing: Encourage construction and maintenance of affordable and workforce housing in South Lake Tahoe		
Policy	**Policy Statement**	**Kateri Village**
2-1	The City shall ensure a stable community by helping tenants to become homeowners and preserving the ability for residents to afford housing in the community where they grew up.	SJCLT is a partner in the Sierra Garden Apartment and Sugar Pine Village projects which together provide over 320 low-income workforce rental units. In addition to workforce rental projects SJCLT also seeks to expand and preserve permanently affordable moderate-income ownership opportunities, such as the current 3-home Riverside Avenue project on lots acquired from the City of South Lake Tahoe. Kateri Village will make a significant contribution to expanding ownership opportunities for the moderate-income workforce in South Lake Tahoe. The proposed duplex townhomes would be available to permanent residents only, and not second homeowners or vacation renters.

2-2	The City shall enable opportunities for deed-restricted affordable housing ownership to ensure long-term affordability	The community land trust structure is compatible with affordability restrictions. In fact, using the renewable 99-year ground lease structure, affordability is assured long beyond typical deed restrictions. SJCLT's Tallac house and the Riverside Avenue projects each include the City's affordability deed restriction and the SJCLT's 99-year renewable ground lease.
2-3	The City shall encourage a range of housing options so that people who work in South Lake Tahoe can choose to live in the City.	SJCLT's partnership with for-profit entities for workforce rental projects and its own permanently affordable moderate-income ownership program provides housing serving households from 30% to 120% of area median income. There is a shortage of homes affordable to the moderate-income workforce and this project would target this "missing middle." The proposed homes would be available to permanent residents only, and not second homeowners or vacation renters.
2-5	The City recognizes that it will become difficult to attract employees if they cannot afford to purchase or rent housing in South Lake Tahoe. The City shall encourage and support programs and activities that create a robust local economy that provides residents with good paying employment and the means to purchase or rent housing in the City.	It is becoming increasingly difficult for moderate-income households, including first responders, teachers, healthcare workers, etc. to afford to live and work in the Tahoe Basin. Stories abound about how employers haven't been able to retain or recruit employees due to the high cost of housing and drawbacks of living off the mountain. Kateri Village specifically targets this "missing middle" housing crisis.
2-6	The City shall ensure that deed-restricted affordable housing is created using attractive, long-lasting, low-maintenance materials.	Since the community land trust model provides permanently affordable housing SJCLT's goal is to use attractive, durable, and low-maintenance materials wherever possible.
2-9	The City shall strive to provide housing opportunities that are affordable for workers earning between 60 and 180 percent of the area median income. The City recognizes that police and fire personnel, school teachers, nurses, and other public service employees are an essential component of the local workforce.	Kateri Village specifically targets households earning from 80% to 120% of area median income. See also Policy 2-5.
2-10	The City shall ensure that deed restrictions placed on affordable housing are monitored and enforced.	SJCLT's mission is to not only provide permanently affordable housing but to steward those units as well. Through the ground lease SJCLT ensures that homes are used as primary residences, that they are properly maintained and using the resale restriction in the ground lease, ensure that resales involve income-qualified purchasers.

Program	Program Statement	Kateri Village
2-2	The City shall continue to work with larger employers in South Lake Tahoe ... St. Joseph Community Land Trust, and other organizations to develop new affordable housing opportunities for employees through public-private partnerships between employers, developers and local government, prioritizing sites close to employment centers... Facilitate the development of 40 workforce and seasonal housing units to facilitate housing mobility and reduce displacement due to overcrowding and overpayment.	SJCLT welcomes partnerships with municipalities, other nonprofit organizations, and for-profit workforce housing developers. SJCLT is a partner in the Sierra Garden and Sugar Pine Village low-income workforce rental project and has partnered with the City of South Lake Tahoe to develop 4 permanently affordable ownership homes on land acquired from the City. Kateri Village, close to major employment centers, would provide at least 50% of the targeted 40 workforce units.
2-6	The City shall provide technical and financial support (when feasible) to local, regional, and statewide not-for-profit housing sponsors that facilitate the creation of affordable housing, prioritizing projects that locate affordable housing in Town Centers near services and amenities or integrate affordable housing into affluent neighborhoods. Such support can include the donation of City-owned sites, the use of existing City housing programs for project clients when appropriate, the prompt processing of needed application and the preparation of funding applications. Support the development of 50 lower- and moderate-income units to prevent displacement.	Kateri Village is located in the Tourist Core Area Plan that allows for residential density of up to 35 units of affordable housing. Kateri Village would provide approximately 50% of the 50 lower and moderate-income unit target. In addition to streamlined application processing, the most significant support for this project would be a donation of the City-owned (once transferred from the successor redevelopment agency) site.
Affordable Housing: To provide a range of housing services for households with special needs within South Lake Tahoe		
Policy	**Policy Statement**	**Kateri Village**
4-1	The City shall ensure equal access to housing by requiring reasonable accommodation for individuals with disabilities...	The project will include at least 1 ADA unit.

4-6	The City shall strive to address the unique housing needs of seniors, large families, single female-headed households, the homeless, persons with disabilities (including developmental disabilities) extremely low-income persons, seasonal employees, and students.	While SJCLT is not staffed to provide substantial supportive services, the project will include at least 1 ADA unit. In addition, our experience with the Riverside project indicates that there is a need for more affordable one- and two-bedroom units for single parents with a child or senior couples not needing special services. This project will include approximately 1/3 one-bedroom units and 2/3 two-bedroom units with 50% targeted to households not exceeding 100% of area median income to accommodate more single parent households.
Program	**Program Statement**	**Kateri Village**
4-3	Continue to work with housing providers to ensure that special housing needs are addressed for seniors, large families, female-headed households, single parent households with children, persons with disabilities and developmental disabilities, those with extremely low incomes and homeless individuals and families. Incentivize the development of 10 units for special-needs groups to reduce displacement risk.	See Policies 4-1 and 4-6 above. Kateri Village is expected to provide at least 1 ADA unit and a mix of 1- and 2-bedroom units at varying price points to be attractive to seniors not needing special services or small families such as single parent heads of household.
Neighborhood Preservation: To provide for a variety of housing types, sizes, price ranges, and densities compatible with the existing character and integrity of residential neighborhoods		
Policy	**Policy Statement**	**Kateri Village**
7-1	The City shall continue to promote quality design and appearance of all new multi-family and affordable housing projects to blend in with the existing community fabric, add value to the community's build environment, and strengthen acceptance by the local community.	Kateri Village is inspired by the Pocket Neighborhood concept: "**Pocket neighborhoods** are clustered groups of neighboring houses or apartments gathered around a shared open space — a garden courtyard, porches, a pedestrian street, a series of joined backyards, or a reclaimed alley — all of which have a clear sense of territory and shared stewardship. They can be in urban, suburban or rural areas. These are settings where nearby neighbors can easily know one another, where empty nesters and single householders with far-flung families can find friendship or a helping hand nearby, and where children can have shirttail aunties and uncles just beyond their front gate."

7-2	The City shall encourage compatibility of physical design, building structure, and lot layout relationships between existing and new construction to help the new developments complement the surrounding neighborhoods.	Kateri Village is envisioned to include a cluster of primarily duplex homes facing a common open space area between the homes. Garages are at the rear around a drive that provides circulation around the periphery of the project. The project will comply with the Tourist Core Area Plan Design Standards.
7-4	The City shall ensure that adequate provisions are made in new housing developments for amenities such as tot lots, play yards, childcare, computer centers, etc., appropriate to the targeted resident population.	Kateri Village is expected to include a small community room for community gatherings and which may include amenities for common use such as computers and play area for children.
Program	**Program Statement**	**Kateri Village**
7-1	The City shall work with project proponents and community special interest groups to integrate affordable and workforce housing into existing neighborhoods—including smaller duplexes, triplexes, and accessory dwelling units—while addressing local concerns and maintaining the character and environmental quality of the surrounding area.	Kateri Village is envisioned to comply with this Program Statement, including well designed smaller duplex units around a common open space area with landscaping and buffer areas compatible with the surrounding area.
Quantified Objectives: The City has established a target for the maximum number of housing units for each income category that can be constructed, rehabilitated, and conserved over a five-year time period based on available resources.		
Moderate Income Units	42 units of moderate-income new construction	This project is proposing to add from 20 to 25 units of permanently affordable ownership units including 1- and 2-bedroom units. The goal is to provide approximately 50% of the units at or below 100% of area median income and 50% at or below 120% of area median income.

4. Saint Joseph Community Land Trust Proposal

SJCLT proposes to acquire the site at 3900 and 3908 Lake Tahoe Boulevard on the following terms:

a. *Grant of a 36-month Option Agreement:* The City would grant SJCLT a 36-month option agreement providing SJCLT sufficient site control to complete its due diligence and other requirements. During the option period the Redevelopment Successor Agency/City would retain ownership and ownership would not be transferred to SJCLT unless and until it completes all conditions of the option agreement. Conditions of the option agreement would include:
   i. Completion of development plans and approval of required permits for development (with outreach to the community during this process)
   ii. Compliance with appropriate environmental requirements

iii. Approval of the form of 99-year renewable ground lease that would include resale restrictions and a requirement that the home be the primary, full-time residence
iv. Satisfactory evidence of financing for the development
v. Development of affordability restriction in conjunction with SJCLT's 99-year ground lease

b. *Transfer of Ownership*: Once SJCLT has satisfied the conditions of the option agreement the following would occur:
i. The site would be transferred from the Redevelopment Successor Agency to the City
ii. SJCLT pays Purchase Price (see below) to the City
iii. City executes and records grant deed and affordability restrictions

Proposal Evaluation Criteria:

- *Affordable Housing:* 100% of the proposed ownership housing will be affordable for moderate-income households—significantly more than the 25% threshold. SJCLT is a nonprofit whose mission it is to provide and preserve permanently affordable housing and related services to the community. SJCLT is a partner in Sierra Garden Apartments, a 77-unit low-income workforce rental project and the 248-unit Sugar Pine Village workforce rental project. SJCLT has also acquired 4 lots from the City of South Lake Tahoe for the development of 4 permanently affordable ownership homes.
- *Term of Affordability:* The 99-year standard SJCLT inheritable and renewable ground lease includes a resale restriction that requires that subsequent sales prices will be tied to changes in area median income. In addition, like our Riverside Avenue project, SJCLT and the city have developed an affordability restriction that would be recorded. This is significantly longer than the 45-year affordability threshold.
- *Level of Affordability:* Subject to final costs SJCLT proposes to provide 50% of the units at a sales price affordable to households earning no more than 100% of area median income and 50% of the units at a sales price affordable to households earning nor more than 120% of area median income. If funds are available SJCLT would endeavor to provide some units at the 80% of area median income level.
- *Compliance with Property Restrictions:* Kateri Village is expected to comply with all restrictions for development in the Tourist Core Area Plan and the relevant Design Standards.
- *Purchase Price:* The $1 million fair market value estimate for the site assumes that the highest and best use economic use is for commercial development. It is understood that according to the Dissolution Acts of 2011, the Redevelopment Successor Agency must pay to the State the Fair Market Value of the site. However, according to the May 17, 2022, *Report to the Redevelopment Successor Agency*, the City Council has discussed the potential for development of the site for affordable housing.

  Given the income restrictions related to deed-restricted affordable housing and the high cost of development in the Tahoe Basin the economics of affordable housing development on the site would not support payment of $1 million. Program Statement 2-6 of the 2022-2027 Housing Element states "The City shall provide technical and financial support (when feasible) to local,

regional, and statewide not-for-profit housing sponsors that facilitate the creation of affordable housing, ***prioritizing projects that locate affordable housing in Town Centers near services and amenities or integrate affordable housing into affluent neighborhoods. Such support can include the donation of City-owned sites***, the use of existing City housing programs for project clients when appropriate, the prompt processing of needed application and the preparation of funding applications. ***Support the development of 50 lower-and moderate-income units to prevent displacement.***" (emphasis added). Considering the above, SJCLT proposes to pay to the City either 1) a di minimis amount recognizing the contribution toward meeting the City's stated housing goals, or 2) the appraised market value of the site assuming deed-restricted affordable housing with 50% of the units affordable at 100% of Area Median Income and 50% affordable at 120% of Area Median Income.

5. Conclusion and Next Steps

The Kateri Village project, inspired by the Pocket Neighborhood concept, will provide much-needed permanently affordable homeownership housing for the missing middle workforce in the Tahoe Basin and especially South Lake Tahoe. As envisioned, Kateri Village will be a welcome reuse of this site and is consistent with the Tourist Core Area Plan and the City's updated 2022-2027 Housing Element. The project will make a significant contribution to the City's goal of supporting 42 new moderate-income housing units. Using SJCLT's community land trust model SJCLT will retain ownership of the land and ensure that the homes remain permanently affordable and used as the household's permanent, full-time residents.

Upon selection, SJCLT looks forward to negotiating an acceptable option and purchase agreement.

Site Plan



Site Information	
1 Way Roads	20'
2 Way Roads	24'
Sidewalks	4'
Min Building Spacing	6'
Visitor Parking	9 spaces

Coverage Information	
Site Area (SF)	53,794
Buildings / Decks (SF)	13,555
Paving / Sidewalk (SF)	23,495
Site Walls (SF)	55
Total (SF)	37,095
Coverage %	69.0%

Unit Information		
	2 bed	14
	2 Bed (ADA)	1
	1 bed	6
	TOTAL	21

Scale: 1" = 50'-0"

0 25 50 FT

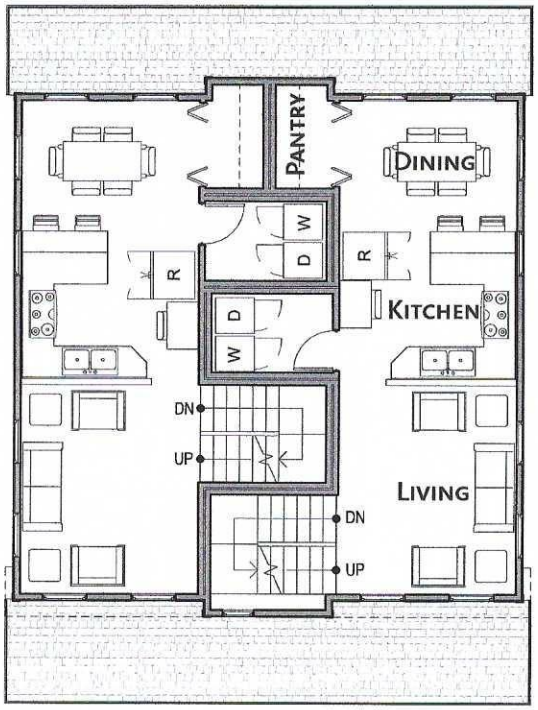
Saint Joseph Community Land Trust

Collaborative Design Studio architecture of experience and place

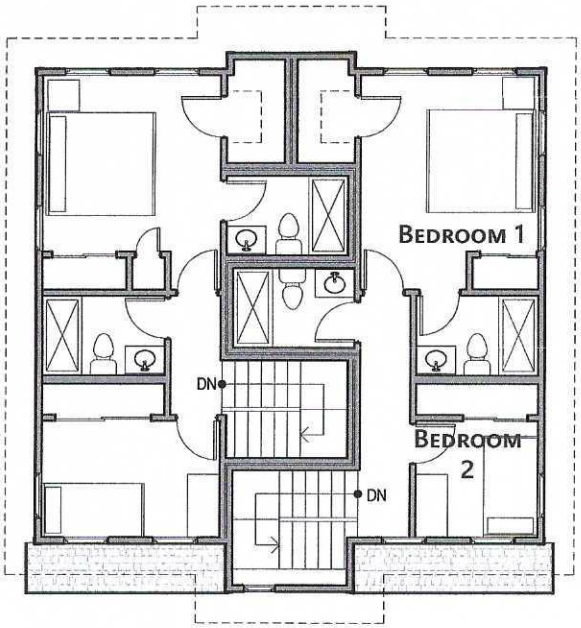
Kateri Village

South Lake Tahoe

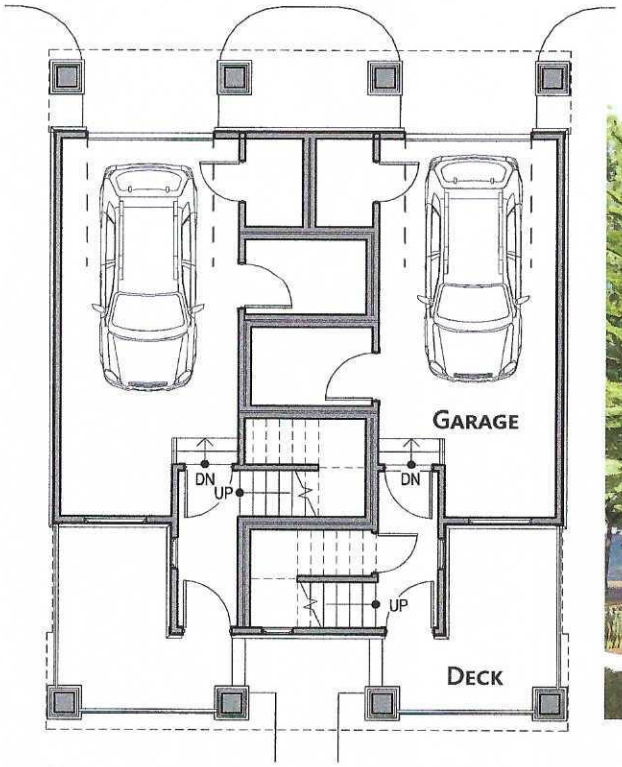
2 Bedroom Townhome



First Floor: 1,060 GSF



Second Floor: 1,010 GSF



Ground Floor: 960 GSF + 215 Decks

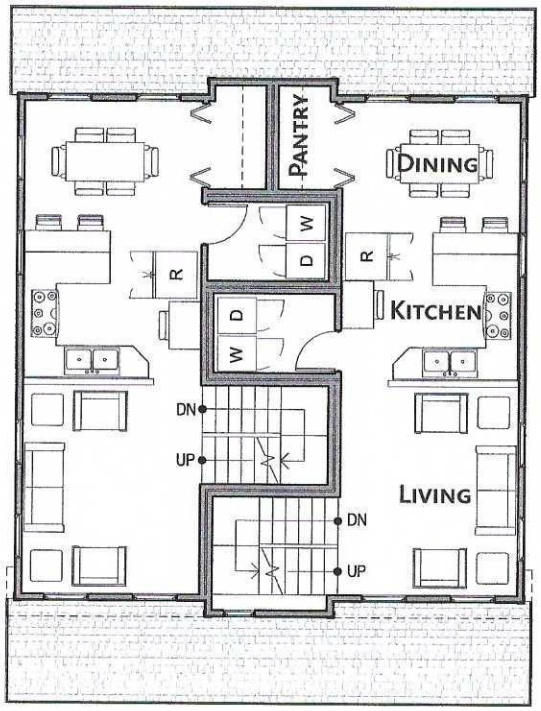


Total GSF: 3.030 GSF + 215 Decks

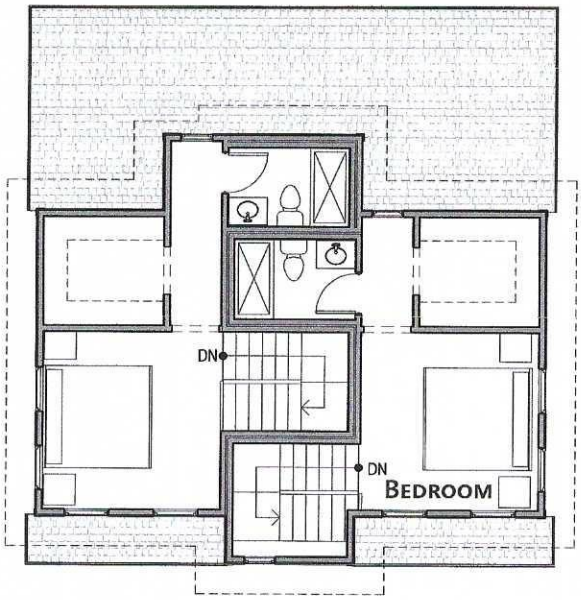
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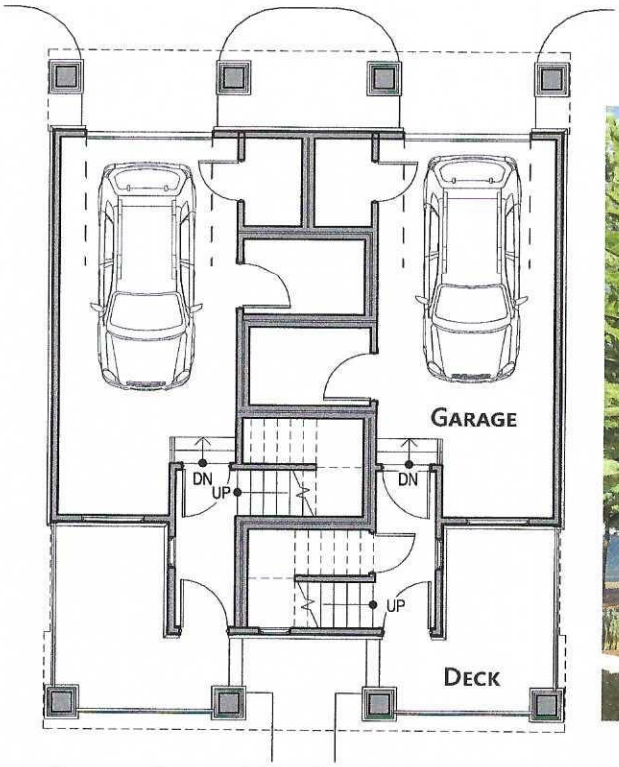
1 Bedroom Townhome



First Floor: 1,060 GSF



Second Floor: 720 GSF



Ground Floor: 960 GSF + 215 Decks



Total GSF: 2,740 GSF + 215 Decks

Scale: 1" = 12'-0"

0 3 6 12 FT

COLLABORATIVE DESIGN STUDIO architecture of experience and place

Kateri Village
South Lake Tah(

SAINT JOSEPH
COMMUNITY LAND TRUST

Kateri Village Letters of Support

Barton Health

South Tahoe Chamber of Commerce

Tahoe Chamber of Commerce

Tahoe Prosperity Center

Barton Health

2170 South Avenue
South Lake Tahoe, CA 96150

530.541.3420 TEL
bartonhealth.org

July 25, 2022

RE: Saint Joseph Community Land Trust - Kateri Village Proposal

Dear Mrs. Roverud, Mayor Middlebrook and City Councilmembers,

As presented to the council earlier this year, Barton Health completed its most recent Community Health Needs Assessment (CHNA) in 2021. The survey has been conducted every three years since 2012 illustrating areas of opportunity to improve the overall health and wellness of our community.

Since 2012 we have seen an increase in the amount of our community members who are struggling with housing instability. A key social determinant of health, housing instability, is defined as having difficulty paying rent, spending more than 50% of household income on housing, or having consistent stable and safe housing.

In our survey 33.8% of our primary service area respondents worried about paying their rent/mortgage in the last year and 13.6% of our primary service area respondents experienced unhealthy or unsafe housing conditions in the last year. We are also aware that workforce housing is needed in our community and we estimate that approximately 35% of Barton's existing workforce would income qualify for an opportunity like the Kateri Village. Adding these new units to the local inventory is critical to maintain a thriving and resilient workforce and also helps the city achieve its goal of adding 42 units in this category.

I have reviewed the Saint Joseph Community Land Trust (SJCLT) proposal and was struck with how closely it aligns with the City's Housing Element goals. In addition, SJCLT has a proven record of exceptional leadership, advocacy, and project management with respect to their Sierra Gardens, Sugar Pine Village, and Riverside Avenue projects. I have had the opportunity to work with the SJCLT team and am confident that, if chosen, they will exceed the expectations of this very important initiative.

For the reasons outlined above, we would like to submit this letter of support on behalf of Saint Joseph Community Land Trust and their Kateri Village proposal.

Best Regards,

Chris Proctor, MBA
Director of Community Benefit

South Tahoe
CHAMBER OF
COMMERCE

July 24, 2022

RE: SJCLT proposal for 3900 & 3908 Lake Tahoe Blvd.

The South Tahoe Chamber of Commerce has always been a strong supporter of housing projects that benefit our locals and are proud to have lent our expertise and support to multiple current projects in the South Shore that will add hundreds of units to our housing supply. These much-needed housing units will benefit our locals as well as the seasonal workforce. We have worked with the City of South Lake Tahoe, El Dorado County, Saint Joseph Community Land Trust, South Tahoe Association of Realtors, and many other groups on local and workforce housing developments.

Over the years, the Saint Joseph Community Land Trust (SJCLT) has provided a valuable service to our community. They have been an integral partner with many organizations and non-profits in South Lake Tahoe whose goal is to benefit our locals.

We all know how hard it is to build affordable housing in Lake Tahoe. With the high cost of land prices and building fees, and now the addition of extremely expensive building materials, it is becoming difficult for even standard residential builders to turn a profit. But Tahoe affordable housing projects have routinely been zero or negative profit and rely on grants and donations to work. SJCLT came up with a unique format to make the projects work financially by separating the land from the building. They have proven to do a wonderful job and have shown great care in their previous projects.

Our Chamber supports SJCLT proposed plan for the two parcels located at 3900 & 3908 Lake Tahoe Blvd. This location would be ideal for workforce housing. It is located on the main Hwy and Pioneer Trail, right on the bus route and within walking distance to many large employers including the Casinos and Heavenly Village Shopping Center. Many locals currently rent homes and apartments in the nearby vicinity. But a large percentage of those units are in poor condition, and many have had complaints and health and safety violations. Creating safe and new housing in this neighborhood is very important to our community's wellbeing.

Sincerely,

Amanda Adams
President

TAHOE CHAMBER

July 25, 2022

Mr. Jean Diaz
Executive Director
St. Joseph Community Land Trust
PO Box 12032
Zephyr Cove, NV 89448

Re: Letter of Support: Kateri Village Permanent Affordable Homeownership Proposal submitted by St. Joseph Community Land Trust to the City of South Lake Tahoe

Dear Jean:

On behalf of our members, Board of Directors, and staff, Tahoe Chamber is pleased to provide this support letter of for the Kateri Village Permanent Affordable Homeownership project proposal submitted by St. Joseph Community Land Trust to the City of South Lake Tahoe.

We have reviewed the City's June 3 Notice of Availability to Sell/Lease Surplus Property for the site located at 3900 and 3908 Lake Tahoe Boulevard and SJCLT's Kateri Village proposal to develop 20 to 25 units of permanently affordable ownership homes targeted at the so-called "missing middle" income range. We see Kateri Village as an opportunity to help address the community's critical need to create affordable home ownership for first responders, teachers, health care workers, and other moderate-income households.

We appreciate that the Kateri Village proposal is strongly aligned with many of the City's Housing Element goals and policies as well as the partnership-based *South Shore Housing Needs and Opportunities Assessment and Action Plan*. We know that SJCLT will explore the use of innovative construction technologies such as modular off-site construction to help reduce cost and ensure affordability. The subject site is located in the City's Tourist Core Area Plan in close proximity to public transit and within walking distance to employment, shopping, and other area amenities and attractions. In summary, it is an ideal affordable in-fill housing location.

We commend SJCLT for its continuing commitment to quality, equitable affordable housing projects and programs that serve our community, including, but not limited to, the existing Sierra Garden Apartments and the planned Sugar Pine Village which together provide over 320 low-income workforce rental units. Like the current SJCLT 3-home Riverside Avenue project on lots acquired from the City, Kateri Village will contribute to expanding affordable home ownership opportunities for moderate-income workers.

Thank you for the opportunity to formally support the SJCLT Kateri Village proposal submitted for consideration by the City of South Lake Tahoe and members of the City Council.

Respectfully submitted,

Frank Gerdeman

Frank Gerdeman
Chair, Board of Directors

Mike Glover
Chief Executive Officer

TAHOE PROSPERITY CENTER

July 25, 2022

Joe Irvin, City Manager
City of South Lake Tahoe
1901 Airport Rd.
South Lake Tahoe, CA 96150

RE: Saint Joseph Community Land Trust Kateri Village Application

To whom it may concern:

On behalf of the Tahoe Prosperity Center, I am writing in support of the Saint Joseph Land Trust's proposal to acquire the surplus property at 3900 & 3908 Lake Tahoe Blvd. As stated in their proposal, by providing 20 to 25 units of permanently affordable ownership homes, the project will help satisfy the critical need of affordable homes for the "missing middle" health care workers, teachers, first responders and other moderate-income households. This is a critical step in achieving the City's plan to establish attainable housing for the local workforce.

The Tahoe Prosperity Center is the regional economic and community development organization for the Tahoe Basin. We work across two states, five counties, and with the City of South Lake Tahoe to create widespread positive changes for all of Tahoe's residents, businesses, and visitors. Housing has been a pillar of our work since our formation in 2011 and is foundational to economic development in our region.

According to TPC's South Shore Regional Action Plan, only 46% of homes on the South Shore are occupied by local residents. A lack of affordable housing has pushed out families which is reflected in the decline of school enrollments. And now with an uptick in population due to the COVID-19 remote worker influx, people are really struggling to stay in the region due to housing costs.

Establishing affordable housing to keep our workforce in Tahoe is an intuitive and important step. Thank you for your consideration and dedication to Tahoe's communities.

Sincerely,

Heidi Hill Drum, CEO

SAINT JOSEPH
COMMUNITY LAND TRUST

Kateri Village Construction Loan Term Sheet

RCAC (Rural Communities Assistance Corporation)

RCAC
www.rcac.org

CORPORATE OFFICE:
3120 Freeboard Drive, Suite 201
West Sacramento, California 95691
(916) 447-2854 · Fax (916) 447-2878

Term Sheet for Saint Joseph Community Land Trust
Kateri Village Project
1041 Lyons Ave
South Lake Tahoe, CA 96150

July 20, 2022

Lender:	Rural Community Assistance Corporation (RCAC)
Borrower:	Saint Joseph Community Land Trust
Loan Amount:	Lessor of 80% of current market value or combined unit sales price.
Purpose:	Construction of 20-25 affordable single-family homes.
Term:	up to 36 months
Interest Rate:	5%
Payments:	Interest accrual monthly; payment in full to be from the sale of homes.
Fees:	1.125% loan origination fee, $300 document fee, third party costs are pass-through cost.
Collateral:	First Deed of Trust on property located at 3900 & 3908 Lake Tahoe Boulevard; South Lake Tahoe, CA
Loan to Value	80% maximum, based on current appraisal.
Expenses:	Borrower will be responsible for all expenses of the transaction

All pricing noted herein is subject to change either by a change in RCAC Loan Fund Policy or fluctuation in secondary market rates. RCAC will honor the pricing quotation contained herein to the extent possible.

This Term Sheet is an indication of available terms and conditions as a basis on which a loan request may be submitted. Nothing herein shall be construed in any manner as a commitment or an obligation on behalf of RCAC to enter into any loan transaction. Issuance of a loan commitment is subject to RCAC's due diligence, loan underwriting and loan approval process. This Term Sheet is confidential and does not purport to list all terms and conditions which may be applicable to the indicated transaction and which can only be determined via the loan underwriting process. This Term Sheet will expire in 60 days if not accepted.

CITY OF SOUTH LAKE TAHOE

Development Services Department

July 28, 2022

Joseph Irvin
South Tahoe Redevelopment Successor Agency
1901 Lisa Maloff Way
South Lake Tahoe, CA 96150

Sent via electronic mail to housing@cityofslt.us

Re: Notice of Availability to Sell/Lease Surplus Property – 3900 & 3908 Lake Tahoe Blvd

Dear Mr. Irvin,

The City of South Lake Tahoe (City) is submitting this letter of interest to purchase property identified as 3900 and 3908 Lake Tahoe Blvd (APNs 029-170-01 and 029-170-02) in response to the Notice of Availability dated June 3, 2022. The following information represents the general purchase terms proposed.

Purchase Price:	$1,000,000
Proposed Property Use:	Multi-family residential. No less than 25% of units to be affordable to lower-income households. Term of affordability at least 55 years for rental housing or 45 years for ownership units.

The City proposes to utilize the property to further affordable housing goals identified within the City General Plan Housing Element.

Sincerely,

Hilary Roverud
Director of Development Services
(530) 542-6024
hroverud@cityofslt.us

City of South Lake Tahoe

Agenda Item Executive Summary

Joe Irvin, City Manager

Meeting Date: August 23, 2022
Agenda Item #: 3

Agenda Item: FY 2022-2023 Recommended Budget

Executive Summary: The Fiscal Year 2022-2023 (FY 2023) Recommended Budget will be presented and discussed at the City Council Budget Workshop on August 23, 2022. The total City budget across all funds is approximately $136.2 million, including the primary General Fund budget of approximately $50.9 million and Measure S Sales Tax general fund budget of $6.0 million. The total decrease in the primary General Fund proposed expenditure appropriations is approximately $6.2 million over the FY 2022 amended budget. This reduction in expenditures is due for the most part to one-time supplemental appropriations council made during FY 2022 for capital projects and purchases and grant match funding, as well as attributed to the 27th pay period in FY 2022 and is offset by increases in payroll (2% salary increase) and an increase in Unfunded Accrued Liability (UAL). The FY 2023 proposed budget continues to include targeted funding to address some of the City Council's top priorities. FY 2023 General Fund revenue estimates are approximately $0.9 million higher than the current FY 2022 total budget. The FY 2023 Recommended Budget is balanced without usage of the City's undesignated General Fund reserves (conservatively projected at $1.5 million at September 30, 2022) that are retained for future emergencies, strategic capital investments and in anticipation of future one-time needs.

Requested Action / Suggested Motions: Receive presentation and either: (1) Pass a Resolution Approving FY 2022-2023 Municipal Operating and Capital Improvement Program Budget and Establishing Committed Reserve Balance of $500,000 for General Liability Program; or (2) Provide direction to staff on any desired changes to the FY 2022-2023 Recommend Budget, in which case the budget will be brought back to City Council for adoption on September 6, 2022; and (3) Pass a Resolution Approving FY 2022-2023 List of Allocated Permanent Positions, including new, eliminated, and reclassified positions, and corresponding salary table adjustments.
Responsible Staff Members: Joseph Irvin, City Manager and Olga Tikhomirova, Director of Finance

Responsible Staff Member: Olga Tikhomirova, Director of Finance (530)542-7431
Joseph Irvin, City Manager (530)542-6043

Reviewed and Approved By:
Susan Blankenship, City Clerk
Heather Stroud, City Attorney

Attachments:

01-Staff Report 2022-2023 Budget Workshop rv.docx
02-Resolution Budget 2022-2023.docx
03-Resolution_Allocated_Position_Listing_2022-2023_Budget.docx
04-Allocated Permanent Positions 22-23 Budget (Exh. 1 to Reso).pdf
05-Salary Table for Reso Alloc Perm Positions 22-23 Budget (Exh. 2 to Reso).pdf
06-Budget Details by Department 22-23 Budget.pdf

07-CIP 22-23 Budget.pdf
08-Draft Departmental Summaries FY23.pdf

City of South Lake Tahoe
Report to **City Council**

Meeting Date: August 23, 2022

Title: Fiscal Year 2022-2023 Recommended Budget

Location: Citywide

Responsible Staff Member: Olga Tikhomirova, Director of Finance (530)542-7431
Joe Irvin, City Manager (530)542-6043

Background:

In accordance with Section 2.10.040(h) of the South Lake Tahoe City Code, the preliminary proposed municipal budget for Fiscal Year 2022-2023 (FY 2023) will be presented and discussed at the City Council Budget Workshop meeting scheduled for August 23, 2022. If revisions are requested, the budget will be brought back to City Council for adoption on September 6, 2022.

The goal of the workshop is to present an overview of City finances within the context of the proposed budget and to discuss City revenues and proposed expenditures with the City Council and the public.

Per the previous City Council request, the information for discussion is also provided regarding the current General Fund Committed Reserve policy. Staff is requesting to provide suggestions and direction on possible changes to the policy or to reaffirm the policy. Originally, the general fund reserve policy was adopted by City Council in July 2005 and was affirmed in July 2010 and again in April 2014 through financial policy updates. Since adopting the 25% committed General Fund balance policy in 2005, the City has not had an instance that has required using any portion of the committed fund balance. More information for discussion is provided in the relevant section later in this report.

The FY 2023 Municipal Budget is balanced, meaning revenues (plus appropriated fund balances in certain funds) equal or exceed expenditures and all funds have positive fund balances. The budget is strategically focused on priorities, cautiously optimistic, and continues to maintain staffing levels to provide essential services. The recommended budget uses ongoing core operating revenues for ongoing core operating expenditures. The recommended budget also addresses the City Council's strategic priorities established in the Strategic Plan adopted in March 2021. The plan included five main strategic priorities:

- Built Environment
- Recreation and Equitable Access
- Community for All
- Economic Development
- Continuous Improvement

Each of these priorities includes several goals and action plan items meant to be implemented and initiated during the following five years. The recommended budget includes funding to continue work towards the implementation of the above priorities and goals and action plan items defined within the Strategic Plan. More information regarding this allocation is provided in the relevant section later in this report.

Issue and Discussion:

For the past three years the City faced daunting fiscal challenges. Despite global pandemic, the resulting economic meltdown, loss of revenue and rising inflation, while also facing the Measure T VHR ban, fires, and snow storm impacts, budget after budget, the City was able to overcome many of these challenges while striving to deliver the best city services possible to our citizens and the community. We attribute these small victories to voters' support of the City's work and direction, prudent fiscal decisions, strong employee team, and ongoing creative approach to problem solving,

The FY 2023 budget signifies the ability to respond to the need for expanded services and City's critical needs, such as hazardous fuel reduction, wild fire preparedness, commitment to the new recreation center construction, public safety, and housing, and reflects City Council priorities and values, while still adhering to fiscal sustainability and items outside of our control that we must provide funding for. Controlling expenditures and streamlining government continue to be critical components in maintaining a sound fiscal condition.

As noted in earlier documents, the City is putting forth a measure for South Lake Tahoe voters to consider converting annual cannabis business fees to a comparable 6% business license tax. If approved by South Lake Tahoe voters, this administrative change would not increase the current tax rate or revenue collected, but would change its allocation for accounting purposes, and save significant annual staff processing time which could be used for other government functions.

FY 2023 Proposed Budget and Current Year-End Projected Available Fund Balance

The total recommended FY 2023 budget appropriations are $136.2 million, with general fund appropriations totaling $56.9 million, including Measure S Sales Tax general fund appropriations of $6.0 million. The main general fund's total unassigned fund balance, which refers to the difference between the fund's assets and liabilities, is conservatively projected at $14.2 million at the end of the current fiscal year and includes $12.7 million 25% designated reserve requirement for FY 2023 per the City's current financial policy, to be able to continue operations, pay debt service and provide public services for at least 90 days in the event of a natural or economic disaster. The residual unassigned undesignated fund balance at September 30, 2022 is conservatively estimated at $1.5 million based on the remaining projected revenues and expenditures which are anticipated to meet budget expectations through the end of the fiscal year or will require budget re-appropriations into the following fiscal year for purchases and services not fully received or completed in FY 2022. This unassigned undesignated fund balance is a source of funds that can only be spent once, and thus should be used only for one-time expenditures.

Additionally, the City is no longer legally required to keep the general liability claims reserve of $750,000, therefore, there is no longer a requirement for a restricted fund balance of this amount. However, in order to maintain a fund balance reserve for the general liability program, as recommended by the auditors, staff is requesting the City Council establish a committed reserve balance and decrease the General Liability Claims fund balance from $750K to $500K based on recommendation and calculation provided by the City's claim administrator. This balance decrease will provide an additional $250K to the projected $1.5 million unassigned undesignated fund balance on October 1, 2022 for a total of $1.7 million (rounded) in preliminary excess reserves available at the beginning of the City's FY 2023. The attached budget adoption Resolution includes a provision for establishing a committed reserve fund balance in the amount of $500,000 for General Liability Program. This amount would be committed indefinitely, until the City Council approves to remove or change the commitment through a subsequent action.

General Fund - Revenues and Financing Sources

FY 2023 General Fund revenues are projected to be approximately $0.9m higher than the FY 2022 total budget and $0.7m above FY 2021 actuals. Total General Fund revenues budgeted equal $50.9m. The top three revenue sources, Property Tax, Transient Occupancy Tax (excluding Project Area TOT), and Sales Tax (including Measure Q) comprise approximately 60.5% of the total General Fund revenues for FY 2023. City's Transient Occupancy Tax (TOT) is budgeted approximately $0.3m above FY 2022 total

budget but $0.7m below FY 2021 actuals. The anticipated impact from Measure T VHR ban in residential areas is expected to be mitigated by increased hotel TOT revenue due to rising average nightly room prices as well as occupancy – the trend we are currently seeing for this revenue source.

Other significant revenues included in the General Fund budget are Redevelopment Project Area TOT ($6.7m), Vehicle License Fees ($2.5m), Business Licenses ($1.7m), Franchise Fees ($1.5m), Police revenue ($1.5m) including 9-1-1 Fees ($0.6m), Building and Planning ($1.5m), Parks and Recreation ($1.0m), Fire ($0.5m) and Public Works ($0.5m).

Transfers-in are projected $0.5m lower for FY 2023 due to one-time transfers-in of American Rescue Plan Act (ARPA) funding in FY 2022. The largest portion of the total $1.5m Transfers-in is from Measure S Sales Tax fund ($1.3m) to supplement expiring SAFER grant funding for seven firefighters ($792K), funding for 50% of the fire marshal position ($111K), funding for an additional police lieutenant position ($272K), and for various police safety equipment ($84K).

General Fund Actual and Budgeted Revenue Comparison

Revenue Type	2020-2021 Actuals	As % of Total	2021-2022 Amended Budget	As % of Total	2022-2023 Proposed Budget	As % of Total	$ Difference 2022-23 to 2021-22
Property Taxes	9,135,477	18%	9,175,180	18%	9,650,000	19%	474,820
Transient Occupancy Tax - City	11,166,045	22%	10,227,113	20%	10,513,562	21%	286,449
Transient Occupancy Tax - Project Area	5,952,873	12%	6,742,177	14%	6,740,000	13%	(2,177)
Sales Tax	7,152,233	14%	6,300,650	13%	7,100,000	14%	799,350
Measure Q	3,695,854	8%	3,192,325	6%	3,500,000	7%	307,675
Motor Vehicle Licens Fees (MVLF)	2,409,143	5%	2,285,000	5%	2,515,000	5%	230,000
Franchise Taxes (incl. Water franch.)	1,627,041	3%	1,540,000	3%	1,540,000	3%	-
Business License Tax	1,717,401	3%	1,647,000	3%	1,692,000	3%	45,000
Transfers-In	966,568	2%	2,027,189	4%	1,520,764	3%	(506,425)
Other Revenue	6,328,611	13%	6,845,881	14%	6,114,431	12%	(731,450)
	50,151,246	100%	49,982,515	100%	50,885,757	100%	903,242

General Fund - Expenditures and Financing Uses

General Fund expenditures are $6.2m or 10.9% below the current year 2022 total budget. Year-over-year changes that account for the majority of expenditure decreases are in Transfers-out ($5.2m) and Non-Departmental ($1.6m) categories. A decrease in Transfers-out is due to one-time transfers out in FY 2022 for various capital expenditures and projects using the previous FY 2021 available undesignated fund balance (excess reserves). A decrease in Non-Departmental category is due to the loan to Sugar Pine Village project budgeted in FY 2021 that, if not disbursed, will be included in the FY 2022 budget carry forward request in October. An increase of $469K in Public Works is due to a full year increase from two unfrozen Maintenance Technician positions, changes in salary allocation between funds for several employees in this department, as well as an increase in professional services category for several critical facility maintenance needs such as building fire suppression testing and repairs, roof repairs, HVAC repairs, and electrical services and repairs. A decrease of $325K in Development Services is due to a one-time grant funding that will be included in the carry forward request if not expended. An increase of $301K in General Government is largely due to an increase in general liability insurance cost ($365K) and an increase of $60K in litigation-settlement, offset by a decrease in outside legal counsel ($144K). Large variances across all departments are also attributed to the cost of the 27th pay period in FY 2022 (normally there are 26 pay periods in a year), an increase in Unfunded Accrued Liability (UAL) and increases in fuel, natural gas and electricity costs in FY 2023.

General Fund Actual and Budgeted Expenditures Comparison

Department	2020-2021 Actuals	As % of Total	2021-2022 Amended Budget	As % of Total	2022-2023 Proposed Budget	As % of Total	$ Difference 2022-23 to 2021-22
General Government[1]	3,200,628	7%	4,743,110	8%	5,043,925	10%	300,815
Finance[2]	2,426,410	5%	2,505,948	4%	2,579,750	5%	73,802
Non-Departmental	4,235,919	9%	5,936,161	10%	4,329,428	8%	(1,606,733)
Police	11,181,837	24%	13,058,509	23%	13,223,803	26%	165,294
Fire	9,179,635	20%	9,945,125	18%	9,986,351	20%	41,226
Public Works	4,426,216	9%	4,009,353	7%	4,478,081	9%	468,728
Development Services	1,607,577	3%	2,176,898	4%	1,851,549	4%	(325,349)
Parks & Recreation	1,648,473	4%	3,402,639	6%	3,237,750	6%	(164,889)
Transfers-out	8,837,038	19%	11,325,032	20%	6,155,120	12%	(5,169,912)
Totals	46,743,733	100%	57,102,775	100%	50,885,757	100%	(6,217,018)

[1] Includes City Council, City Clerk, City Manager's Office, City Attorney, City Treasurer
[2] Includes Information Technology

Allocated Position Listing and Salary Table Changes

New permanent full-time positions included in the FY 2023 proposed budget are:

Human Resources Manager
Assistant City Manager
Senior Planner (two-year limited term)
Head Pool Lifeguard
Police Lieutenant
Associate Management Analyst (Housing)

These new positions are offset by the elimination of existing positions due to retirement and proposed promotion or reclassification (full or partial year), including:

Assistant to the City Manager I
Assistant to the City Manager II
Program Coordinator

Additionally, the following position and salary table changes are included:

Change from Deputy Fire Chief/Fire Marshall to Fire Marshal position – a revised job description, bargaining unit change and new salary table

Funding for City Council Top Priorities (All Funds)

The FY 2023 proposed budget continues to allocate funding to address the City Council's top priorities. As such, some of those budgeted items funded by the General Fund and other funding sources (e.g., ARPA, Measure P, Measure S) include:

- Carbon Neutrality – 2nd year of Sustainability Coordinator position (General Fund)
- Bijou/Al Tahoe Area Plan Update (General Fund in FY 2022 and ARPA)
- City's Housing program enhancement (ARPA)
- Funding for construction and operations of the new Recreation and Swim Complex including full time Head Pool Lifeguard position (Measure P; new position is funded by the General Fund prior to the new Rec. Center operations begin, to assist in developing new programs)
- Housing Element Update and Housing Feasibility Study (LEAP & REAP grants)

- Hazardous Fuel Reduction and Wildfire preparedness (ARPA, Measure S, Fire Marshall funded 50% by General Fund)
- Annexation Feasibility Study (General Fund)

Five Year Financial Plan Update

The Five-Year Financial Plan Update analyzes major known fiscal conditions and projected future conditions to support informed long-term planning and decision making regarding operational and capital improvement resources.

The Plan presented here is focused on the City's General Fund and provides an updated forecast of revenues and expenditures over the five-year period from fiscal year 2023-24 through 2027-28.

Key highlights of this Five-Year Financial Plan update include:

- Revenues:
  - Revenues are forecasted based on current economic trends and estimates.
  - The plan includes modest revenue increases (between 1% and 3%)
  - The Measure T VHR ban impact is built into the FY 2023 proposed budget and continues its effect on TOT revenues in subsequent years.
  - The plan assumes the usage of approximately $1.5m in FY 2024 (increasing by 3% in subsequent years) of Measure S Sales Tax funding to pay 100% for seven firefighters previously funded by the SAFER grant, 50% of the fire marshal position, and 100% of the police lieutenant position.
  - Parks and Recreation Revenues are reduced in FY 2023 and 2024 due to the reduced campground occupancy.
  - The plan assumes an early pay-off of the parking garage bonds and possible transfer of $850K of projected available revenue into the General Fund starting in FY 2024.
- Expenditures:
  - Majority of personnel and operating expenditures are projected to increase between 2% and 3% annually.
  - Large one-time capital expenditures included in FY 2023 are removed in subsequent years.
  - No major capital expenditures, such as road rehabilitation or vehicle replacement, are included in the main General Fund due to projected funding by Measure S sales tax general fund.
  - Pension cost assumes a prepayment of CalPERS Unfunded Accrued Liability (UAL) annually in July, saving the City approximately $200K.
  - Assumes staffing level funding based on the proposed FY 2023 budget moving forward.

The table below presents a summary of the General Fund Five-Year Financial Plan update as of August 2022. The FY 2022 amended budget includes mid-year adjustments and reflects the use of $7.1 million from undesignated excess reserves. At September 30, 2021, the undesignated excess reserves amounted to $10.5 million, excluding the required 25% reserve of $12.0 million for FY 2022.

General Fund Five-Year Plan Summary 2024 to 2028								
	Actual	Budget	Proposed	Projected	Projected	Projected	Projected	Projected
	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Rev.	$50,151,246	$49,982,515	$50,885,757	$52,221,825	$53,517,131	$54,323,530	$55,138,241	$55,969,668
Exp.	$46,743,733	$57,102,775	$50,885,757	$52,963,767	$54,371,297	$55,692,501	$55,622,303	$55,615,234
Net Rev/(Exp)	$ 3,407,513	$ (7,120,260)	$ -	$ (741,943)	$ (854,167)	$ (1,368,971)	$ (484,062)	$ 354,434

The preliminary estimates for FY 2024, that include assumptions previously listed in the Key Highlights section, indicate the General Fund deficit of $0.7 million. Growing personnel and other costs contribute to on-going deficit, absorbing projected revenue increases. Budget year 2027-2028 is projected with a net revenue of approximately $0.4m due to Pension Obligation bonds payoff in September of 2027.

Staff will continue examining various, creative ways and cost savings approaches to achieve the balanced budgets in the upcoming years while continuing to implement the City Council Strategic Priorities.

Measure S Sales Tax General Fund Revenues and Expenditures

Measure S Sales tax is projected to generate $7.0m in revenue in FY 2023. The projected uses include:

Capital Improvement Projects, Vehicle and Equipment Replacement and Storm Water Program:

- Road Rehabilitation - $2.5m
- Fire Station II Rehabilitation set-aside - $500K
- Hazardous Fuel Reduction at Airport - $200K
- Storm Drain Replacement - $200K
- Stateline Ave. Complete Streets Project - $100K
- Streets and Snow Removal Vehicle Replacement - $600K
- Storm Water Program - $50K
- Communication System Financing (debt service) - $555K
- Safety Equipment - $99K

Safety Personnel Funding:

- Seven (7) Firefighters (previously funded by SAFER grant) - $776K
- Fire Marshal 50% funding - $111K
- Police Lieutenant - $272K
- Police Officer previously funded by Tobacco Grant (if grant is not renewed) - $70K (partial year funding)

Measure S Sales Tax General Fund	2020-2021 Actuals	As % of Total	2021-2022 Amended Budget	As % of Total	2022-2023 Proposed Budget	As % of Total	$ Difference 2022-23 to 2021-22
REVENUES							
Measure S Sales Tax	3,207,049	100%	6,440,000	100%	7,000,000	100%	560,000
Revenues Totals	3,207,049	100%	6,440,000	100%	7,000,000	100%	560,000
EXPENDITURES and FINANCING USES							
Technical Services	2,406	0%	-	0%	5,000	0%	5,000
Transfer out to/for:							
Hazardous Fuels Reduction - Airport	-	0%	-	0%	200,000	3%	200,000
Capital Improvement Program (CIP)	1,266,129	56%	4,860,920	74%	3,300,000	55%	(1,560,920)
Debt Service - Communication System	554,643	24%	554,643	8%	554,643	9%	-
General Fund - Safety Personnel and Equip.	445,722	20%	567,010	9%	1,258,137	21%	691,127
Storm Water Program	-	0%	50,000	1%	50,000	1%	-
Tobacco Grant - Police Officer	-	0%	-	0%	70,013	1%	70,013
Steet and Snow Vehicle Replacement	-	0%	500,000	8%	600,086	10%	100,086
Expenditures Totals	2,268,900	100%	6,532,573	100%	6,037,879	100%	(494,694)

Grants Program and Grant Match Set-Aside

Throughout the years, the City has been very successful and aggressive in pursuing and managing grant funding to supplement local public funds. Since about 2002, the City has received over $200 million in grant awards.

The Finance department currently manages 41 approved grants for a total of over $38 million. In FY 2022, the City applied for 19 grants totaling over $44 million. To date, the City received 9 awards in the amount of $13,883,949 with another 9 proposals currently under review totaling an additional $24 million and 1 proposal in the amount of $467,920 denied.

Current pending grant applications include the following:

1. HOME Investment Partnership Program ($6.375 million, no grant match requirement)
2. Tahoe Valley Stormwater and Greenbelt Improvement ($5 million, no grant match requirement)
3. Rural Recreation and Tourism Grant Program ($3 million, no grant match requirement)
4. Ruby Way/Overlook Court Erosion Control and Mobility Improvement Project ($1.6 million, $400K grant match)
5. Complete Streets Programmatic Master Plan ($1.9 million, $480K grant match)
6. Airport Pavement Maintenance Management ($157K total, $17K grant match)
7. Local Government Matching Grant Program – Joint application Phase 1A Sugar Pine ($5.943 million, no grant match requirement)

In October of 2021, the City Council approved Resolution 2021-083 that provides for committing Grant Matching Funds as a set-aside process, separating them from the General Fund Undesignated Excess Reserves at the time a grant application is approved by City Council. Initially, the match amount for the grant applications current at that time, was set aside at $1,672,220. Since then, the balance decreased slightly as a result of several grant applications approved for funding and appropriated and others falling through offset by approving additional grant applications with matching requirements. As of August 9, 2022 City Council meeting, the total balance in the current and future years set-aside committed reserves is approximately $1.5 million. Approximately $0.9 million of that amount is set aside for future years. The total set-aside amount includes pending grant awards listed above and, additionally, the following grants pending final approval of grantor or City Council:

1. Cycle 4 Pioneer Trail Pedestrian Upgrades Construction ($2.1 million grant, $376K grant match)
2. Pioneer Trail Pedestrian Improvement Project Phase II ($1.5 million grant, $194K grant match)

General Fund Committed Reserve Policy

The General Fund Committed balance is determined by City Council action by Ordinance and cannot be changed except by a similar subsequent City Council action. City Council can make adjustment to the committed fund balance changing it from a percentage to a flat amount or to a lower percentage, thus freeing up a portion of the fund balance for additional anticipated costs in the upcoming years.

The Government Finance Officers Association (GFOA) recommends, “at minimum, that general-purpose governments, regardless of size, maintain unrestricted budgetary fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures.” This equates to 17% of total annual revenue or expenditure appropriations. The following factors should be considered in establishing the level of committed reserves:

1. The predictability of its revenues and the volatility of its expenditures (i.e., higher levels of unrestricted fund balance may be needed if significant revenue sources are subject to unpredictable fluctuations or if operating expenditures are highly volatile);
2. Its perceived exposure to significant one-time outlays (e.g., disasters, immediate capital needs, state budget cuts);
3. The potential drain upon general fund resources from other funds, as well as, the availability of resources in other funds;
4. The potential impact on the entity’s bond ratings and the corresponding increased cost of borrowed funds;
5. Commitments and assignments (i.e., governments may wish to maintain higher levels of unrestricted fund balance to compensate for any portion of unrestricted fund balance already committed or assigned by the government for a specific purpose). Governments may deem it appropriate to exclude from consideration resources that have been committed or assigned to some other purpose and focus on unassigned fund balance, rather than on unrestricted fund balance.

Based on GFOA minimum recommendations, the City of South Lake Tahoe should have at least $8.7 million in committed reserves (calculated based on FY 2023 proposed expenditures). Should the council decide to reduce the current required minimum reserve amount, the staff’s recommendation for committed fund balance is between $11m and $11.5m which will allow for general fund budget growth

while freeing up between $1.2m and $1.7m in committed funds for upcoming additional anticipated costs (e.g., CalPERS Unfunded Accrued Liability (UAL) increase), and still be adequate to comply with GFOA best practices. Alternatively, increasing the current committed reserve amount to 30% will equate in a reserve requirement of approximately $15.3m – an increase of $2.5m. This increase will absorb the unassigned undesignated excess reserve of $1.7m projected at October 1, 2022, requiring an additional $800K.

Financial Implications:

The recommended FY 2023 budget is a balanced fiscal plan, proposing the use of ongoing revenues for ongoing expenses and maintaining 25% General Fund reserve. The City has in place sound fiscal management and established policies and procedures to ensure careful budget oversight throughout the year.

In conjunction with the recommended FY 2023 budget (which incorporates the capital improvement program budget for next year), the City Council will also consider a formal resolution adopting the FY 2023 list of allocated permanent positions. The attached resolution includes new, eliminated, frozen and reclassified positions.

The reduction of the current committed reserves from 25% to a flat dollar amount between $11m and $11.5m will allow the City to use previously committed reserves for upcoming additional anticipated costs. The increase of the committed reserve amount would absorb the projected excess reserves requiring an additional $800K in excess reserves which is currently unfunded.

Policy Implications:

The recommended FY 2023 budget reflects the City's intent to maintain fiscal health and includes funding to meet City Council priorities, while maintaining appropriate levels of service.

The current General fund committed reserve policy is set in the South Lake Tahoe City Code section 3.25.020. The change of the current committed reserves from 25% requires adoption of an Ordinance and revisions to the General Fund Committed Reserve Policy by Resolution. Should Council decide to change the amount and/or percentage of the current committed reserves (increase or decrease the total amount), the Ordinance and the revised policy will be brought back to City Council for adoption.

Environmental Considerations:

The municipal budget approval is exempt from CEQA under State CEQA Guidelines Section 15061(b)(3) (Common Sense Exemption). Section 15061(b)(3) of the CEQA Guidelines states that an activity is covered by the commonsense exemption that CEQA only applies to projects that have the potential for causing a significant effect on the environment. Where it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment, the activity is not subject to CEQA review.

Resolution 2022-XXX

Adopted by the City of South Lake Tahoe
City Council

August 23, 2022

Approving FY 2022 – 2023 Municipal Operating and Capital Improvement Program Budget and Establishing Committed Reserve Balance of $500,000 for General Liability Program

BACKGROUND

A. The City Council Strategic Plan 2021-2026 includes priorities and goals, some of which are included in the fiscal year 2022-2023 budget.

B. The City Council wishes to appropriate funds for uninterrupted operations of services to the citizens of South Lake Tahoe, and the accomplishment of several priorities and goals.

C. The City Council wishes to adopt a full fiscal year budget at the Department/Division level to cover the period from October 1, 2022 through September 30, 2023.

D. The City is no longer legally required to keep the restricted general liability claims reserve of $750,000. In lieu, the City Council wishes to establish a committed reserve balance of $500,000 for the general liability program.

BASED ON THE FACTS SET FORTH IN THE BACKGROUND, BE IT RESOLVED, that the City Council of the City of South Lake Tahoe:

1. Adopts the appropriations for the 2022-2023 fiscal year as follows:

Fund	Expense Appropriation
General Fund	$56,923,636
Special Revenue	21,038,311
Enterprise	2,836,274
Internal Service	6,269,172
Debt Service	3,908,767
Capital Improvement	38,954,613
Trust and Agency	6,250,338
Total	$136,181,111

2. Establishes a Committed Reserve Balance of $500,000 for General Liability Program.

Adopted by the City of South Lake Tahoe City Council on August 23, 2022 by the following vote:

Yes:
No:
Absent:

Abstain:

_____ Date:_____

Devin Middlebrook, Mayor

Attest:

_____

Susan Blankenship, City Clerk

The presence of electronic signature certifies that the foregoing is a true and correct copy as approved by the South Lake Tahoe City Council.

Resolution 2022-XXX

Adopted by the City of South Lake Tahoe
City Council

August 23, 2022

Approving FY 2022 – 2023 List of Allocated Permanent Positions, including new, eliminated, and reclassified positions, and corresponding salary table adjustments

BACKGROUND

A. The City Council has, through the adoption of the budget for Fiscal Year 2022-2023, approved funding for requested changes to allocated positions and salary adjustments to applicable classifications.

B. Adoption of this resolutions will incorporate approved changes into the position allocation report (Exh. 1), including updates to City salary table (Exh. 2).

C. The adoption of this resolution authorizes implementation of the following position reclassifications, corresponding salary schedules, and the appropriate funding:

FROM	FTE	TO	FTE
Deputy Fire Chief / Fire Marshall	1	Fire Marshall	1

D. The adoption of this resolution authorizes the elimination of these positions (full or partial year) and reduction of funding for the following position:

FROM	FTE	TO	FTE
Assistant to the City Manager I	1	Assistant to the City Manager I	0.25
Assistant to the City Manager II	1	Assistant to the City Manager II	0.25
Program Coordinator	1	Program Coordinator	0

E. The adoption of this resolution authorizes the addition and funding for the following positions:

	FTE
Police Lieutenant	1
Associate Management Analyst (Housing)	1

F. The adoption of this resolution establishes the following classifications, corresponding salary schedule, and funding for the following positions (full or partial year):

	FTE
Human Resources Manager	1
Senior Planner (2 year limited term)	1
Head Pool Lifeguard	1
Assistant City Manager	0.75

BASED ON THE FACTS SET FORTH IN THE BACKGROUND, BE IT RESOLVED by the City Council of the City of South Lake Tahoe finds that:

1. The above recitals are true, correct and a substantive part of this resolution.
2. The list of Allocated Permanent Positions (attached hereto as Exh. 1) is hereby adopted.
3. The salary table updates (attached hereto as Exh. 2) include new positions and are hereby approved for addition and update to the City's approved salary table.

Adopted by the City of South Lake Tahoe City Council on August 23, 2022 by the following vote:

Yes:
No:
Absent:
Abstain:

_____ Date:_____

Devin Middlebrook, Mayor

Attest:

_____

Susan Blankenship, City Clerk

The presence of electronic signature certifies that the foregoing is a true and correct copy as approved by the South Lake Tahoe City Council.

Allocated Permanent Positions

Department/Positions			Authorized/ Appropriated Positions 20/21 Budget*	Authorized/ Appropriated Positions 21/22 Adopted	Authorized/ Appropriated Positions thru May'22	Authorized/ Appropriated Positions 22/23 Budget	Authorized/ Frozen Positions 22/23 Budget
CITY COUNCIL							
Council Member	*(Elected)*	**Department Total**	**5.00**	**5.00**	**5.00**	**5.00**	**0.00**
CITY CLERK							
City Clerk	*(Elected)*		1.00	1.00	1.00	1.00	
Assistant City Clerk			1.00	1.00	1.00	1.00	
		Department Total	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**
CITY TREASURER							
City Treasurer	*(Elected)*	**Department Total**	**1.00**	**1.00**	**1.00**	**1.00**	**0.00**
CITY MANAGER DEPARTMENT							
City Manager			1.00	1.00	1.00	1.00	
Assistant City Manager			0.00	0.00	0.00	0.75	
Communications Manager			0.50	0.00	0.00	0.00	
Assistant to the City Manager I			0.50	1.00	1.00	0.25	
Assistant to the City Manager II			0.50	1.00	1.00	0.25	
Executive Assistant to the City Manager			1.00	0.00	0.00	0.00	
Communications and Project Specialist			0.00	1.00	1.00	1.00	
Sustainability Coordinator			0.00	1.00	1.00	1.00	
			3.50	5.00	5.00	4.25	
Human Resources							
Human Resources Manager			0.50	0.00	0.00	1.00	
Principal &/or H.R. Analyst			1.00	1.00	1.00	1.00	
Administrative Clerk			0.50	0.00	0.00	0.00	
		Total	2.00	1.00	1.00	2.00	0.00
		Department Total	**5.50**	**6.00**	**6.00**	**6.25**	**0.00**
CITY ATTORNEY							
City Attorney			1.00	1.00	1.00	1.00	
Assistant City Attorney			1.00	1.00	1.00	1.00	
Risk Manager			0.50	1.00	1.00	1.00	
Paralegal			1.00	1.00	1.00	1.00	
		Department Total	**3.50**	**4.00**	**4.00**	**4.00**	**0.00**
FINANCE DEPARTMENT							
Director of Administrative Services			0.67	0.00	0.00	0.00	
Director of Finance			0.33	1.00	1.00	1.00	
		Total	1.00	1.00	1.00	1.00	0.00
Financial Services							
Financial Services Manager			1.25	0.00	0.00	0.00	
Financial Services Supervisor			0.00	1.00	1.00	1.00	
Accountant I, II			2.00	1.00	1.00	1.00	
Accountant I / Payroll Coordinator			0.00	1.00	1.00	1.00	
Associate Management Analyst - Grants			0.50	0.00	0.00	0.00	
Principal Management Analyst - Purchasing and Grants			0.50	1.00	1.00	1.00	
		Total	4.25	4.00	4.00	4.00	0.00
Revenue							
Accounting Technician I, II			2.00	2.00	2.00	2.00	
Supervising Accounting Technician			1.00	1.00	1.00	1.00	
Accountant I/II			1.00	1.00	1.00	1.00	
		Total	4.00	4.00	4.00	4.00	0.00

Allocated Permanent Positions

Department/Positions	Authorized/ Appropriated Positions 20/21 Budget*	Authorized/ Appropriated Positions 21/22 Adopted	Authorized/ Appropriated Positions thru May'22	Authorized/ Appropriated Positions 22/23 Budget	Authorized/ Frozen Positions 22/23 Budget
FINANCE DEPARTMENT (CONTINUED)					
Information Systems					
Information Systems Supervisor	0.50	1.00	1.00	1.00	
Network Systems Administrator	1.00	1.00	1.00	1.00	
Information Systems Technician	1.50	1.00	1.00	1.00	
Total	3.00	3.00	3.00	3.00	0.00
Department Total	**12.25**	**12.00**	**12.00**	**12.00**	**0.00**
DEVELOPMENT SERVICES DEPARTMENT					
Director of Development Services	1.00	1.00	1.00	1.00	
Associate Management Analyst	1.00	0.00	0.00	0.00	
Administrative Clerk I, II	1.00	1.00	1.00	1.00	
Total	3.00	2.00	2.00	2.00	0.00
Planning					
Planning Manager/Environmental Planner	1.00	1.00	1.00	1.00	
Associate Planner, Assistant Planner	2.00	2.00	2.00	2.00	
Sr. Planner (2 year limited term)**	0.00	0.00	0.00	1.00	
Development Services Technician	0.00	0.00	0.00	0.00	1.00
Total	3.00	3.00	3.00	4.00	1.00
Housing					
Housing Manager	1.00	1.00	1.00	1.00	
Associate Planner, Assistant Planner- Housing	0.00	1.00	1.00	1.00	
Associate Management Analyst	0.00	0.00	0.00	1.00	
	1.00	2.00	2.00	3.00	0.00
Building and Safety					
Building Official	1.00	1.00	1.00	1.00	
Pr Bldg & Sr Bldg Inspector, Bldg Inspector, Hsng Insp.	3.00	4.00	4.00	4.00	
Sr. Building Inspector - VHR (limited term)	1.00	0.00	0.00	0.00	
Sr. Permit Center Technician, Permit Center Technician	2.00	2.00	2.00	2.00	
Program Coordinator	1.00	1.00	1.00	0.00	
Total	8.00	8.00	8.00	7.00	0.00
Department Total	**15.00**	**15.00**	**15.00**	**16.00**	**1.00**
PUBLIC WORKS DEPARTMENT					
Director of Public Works	1.00	1.00	1.00	1.00	
Capital Improvement Projects Manager	1.00	1.00	0.50	0.00	
Capital Program and Facilities Program Manager	0.00	0.00	0.50	1.00	
Office Manager	1.00	1.00	1.00	1.00	
Total	3.00	3.00	3.00	3.00	0.00
Engineering					
Construction Engineer	0.00	0.00	0.00	0.00	1.00
Stormwater Program Coordinator	1.00	1.00	0.50	0.00	
Complete Streets Program Manager	0.00	0.00	0.50	1.00	
GIS Analyst	1.00	1.00	1.00	1.00	
Resident Engineer / Resident Inspector	1.00	1.00	1.00	1.00	
Engineering Manager	1.00	1.00	1.00	1.00	
Associate Civil Engineer, Assistant Engineer	2.00	1.00	1.00	1.00	
Engineering Technician	1.00	1.00	1.00	1.00	
Total	7.00	6.00	6.00	6.00	1.00

Allocated Permanent Positions

Department/Positions	Authorized/ Appropriated Positions 20/21 Budget*	Authorized/ Appropriated Positions 21/22 Adopted	Authorized/ Appropriated Positions thru May'22	Authorized/ Appropriated Positions 22/23 Budget	Authorized/ Frozen Positions 22/23 Budget
PUBLIC WORKS (CONTINUED)					
Maintenance Operations / Snow Removal					
Maintenance Manager	2.50	2.00	2.00	2.00	
Lead Maintenance Technician	3.00	2.00	2.00	2.00	
Maintenance Technician I, II, III, IV, V	18.50	14.00	14.83	16.00	
Total	24.00	18.00	18.83	20.00	0.00
Fleet Maintenance					
Maintenance Manager - Fleet	0.50	1.00	1.00	1.00	
Fleet Supervisor	0.50	0.00	0.00	0.00	
Equipment Mechanic I, II, III	5.00	5.00	5.00	5.00	
Fleet Control Specialist	1.00	1.00	1.00	1.00	
Total	7.00	7.00	7.00	7.00	0.00
Airport					
Airport Manager	1.00	1.00	1.00	1.00	
Airport Maintenance Supervisor	1.00	1.00	1.00	1.00	
Maintenance Technician I, II, III, IV, V	1.00	1.00	1.00	1.00	
Total	3.00	3.00	3.00	3.00	0.00
Department Total	**44.00**	**37.00**	**37.83**	**39.00**	**1.00**
PARKS AND RECREATION DEPARTMENT					
Director of Parks and Recreation	0.50	1.00	1.00	1.00	
Total	0.50	1.00	1.00	1.00	
Recreation					
Recreation Superintendent	0.50	0.00	0.00	0.00	
Administrative Clerk I, II	0.75	0.00	0.00	0.00	
Administrative Assistant I, II	1.00	1.00	1.00	1.00	
Recreation Manager	0.50	1.00	1.00	1.00	
Recreation Supervisor	0.50	0.00	0.00	0.00	
Events Coordinator	0.25	1.00	1.00	1.00	
Head Pool Lifeguard	0.00	0.00	0.00	1.00	
Total	3.50	3.00	3.00	4.00	
Parks					
Maintenance Manager - Parks	0.50	1.00	1.00	1.00	
Lead Maintenance Technician	0.00	1.00	1.00	1.00	
Maintenance Technicians I, II, III, IV,V	2.50	7.00	7.00	7.00	
Total	3.00	9.00	9.00	9.00	
Department Total	**7.00**	**13.00**	**13.00**	**14.00**	**0.00**
FIRE DEPARTMENT					
Fire Chief	1.00	1.00	1.00	1.00	
Deputy Fire Chief / Fire Marshall	0.00	0.00	0.75	0.00	
Fire Marshall	0.00	0.00	0.00	1.00	
Fire Battalion Chief	3.00	3.00	3.00	3.00	
Fire Captain	9.00	9.00	9.00	9.00	
Fire Engineer	9.00	9.00	10.00	10.00	
Firefighter, Paramedic	9.00	9.00	8.00	8.00	
Firefighter, Paramedic (SAFER Grant)	7.00	7.00	7.00	7.00	
Fire Safety Inspector I, II	1.00	1.00	1.00	1.00	
Administrative Assistant II	1.00	0.00	0.00	0.00	
Executive Assistant to the Fire Chief	0.00	1.00	1.00	1.00	
Department Total	**40.00**	**40.00**	**40.75**	**41.00**	**0.00**

Allocated Permanent Positions

Department/Positions	Authorized/ Appropriated Positions 20/21 Budget*	Authorized/ Appropriated Positions 21/22 Adopted	Authorized/ Appropriated Positions thru May'22	Authorized/ Appropriated Positions 22/23 Budget	Authorized/ Frozen Positions 22/23 Budget
POLICE DEPARTMENT					
Chief of Police	1.00	1.00	1.00	1.00	
Police Lieutenant	2.00	2.00	2.00	3.00	
Police Sergeant	6.00	6.00	6.00	6.00	
Police Officer	30.00	30.00	30.00	30.00	1.00
Police Officer (cannabis)	1.00	1.00	1.00	1.00	
Police Officer (Tobacco grant)	1.00	1.00	1.00	1.00	
Public Safety Dispatch Supervisor	1.00	1.00	1.00	1.00	
Police Records Supervisor	1.00	1.00	1.00	1.00	
Public Safety Dispatcher	9.00	9.00	9.00	9.00	
Senior Police Records Tech, Police Record Tech	2.00	2.00	2.00	2.00	
Administrative Assistant I	1.00	1.00	1.00	1.00	
Senior Evidence/Prop Tech, Evidence/Prop Tech	2.00	2.00	2.00	2.00	
Lead Community Services Officer	1.00	1.00	1.00	1.00	
Sr Community Svcs Officer, Community Svcs Officer	8.10	5.00	5.00	5.00	
Code Compliance Investigator	1.00	1.00	1.00	1.00	
Administrative Assistant II	1.00	1.00	1.00	1.00	
Department Total	**68.10**	**65.00**	**65.00**	**66.00**	**1.00**
Total City Employees	**203.35**	**200.00**	**201.58**	**206.25**	**3.00**

*Reflects mid-year adjustments. Includes positions added or eliminated during the year.

** Pending Local 39 union approval.

City of South Lake Tahoe
Salary Table Updates Effective 10/01/2022
(rates include 2% approved salary increase eff. 10/01/2022)

1091 HUMAN RESOURCES MANAGER

Index Key Value	Hourly	Monthly
1401/1435/01	53.9989	9,360
1401/1435/02	56.6928	9,827
1401/1435/03	59.5315	10,319
1401/1435/04	62.5033	10,834
1401/1435/05	65.6322	11,376

XXXX ASSISTANT CITY MANAGER

Index Key Value	Hourly	Monthly
1301/XXXX/01	75.9520	13,165
1301/XXXX/02	79.7496	13,823
1301/XXXX/03	83.7371	14,514
1301/XXXX/04	87.9239	15,240
1401/XXXX/05	92.3201	16,002

XXXX SENIOR PLANNER (2 YEAR LIMITED TERM)

Index Key Value	Hourly	Monthly
3400/XXXX/01	44.6289	7,736
3400/XXXX/02	46.8604	8,122
3400/XXXX/03	49.2034	8,529
3400/XXXX/04	51.6636	8,955
3400/XXXX/05	54.2467	9,403

XXXX HEAD POOL LIFEGUARD

Index Key Value	Hourly	Monthly
3400/XXXX/01	18.4174	3,192
3400/XXXX/02	19.3383	3,352
3400/XXXX/03	20.3051	3,520
3400/XXXX/04	21.3204	3,696
3400/XXXX/05	22.3865	3,880

2310 FIRE MARSHAL

Index Key Value	Hourly	Monthly
4201/XXXX/01	56.7277	9,833
4201/XXXX/02	59.5641	10,324
4201/XXXX/03	62.5423	10,841
4201/XXXX/04	65.6694	11,383
4201/XXXX/05	68.9528	11,952
4201/XXXX/06	71.7110	12,430

Budget Details by Department – Revenues and Expenditures

Department/Division	Account	REVENUES 2020-21 Actual	2021-22 Amended Budget	2022-23 Proposed Budget	Budget 2022-23 vs. 2021-22 $ Variance	% Variance	EXPENSES 2020-21 Actual	2021-22 Amended Budget	2022-23 Proposed Budget	Budget 2022-23 vs. 2021-22 $ Variance	% Variance	Increase to/ (Use of) Fund Balance
GENERAL GOVERNMENT												
City Council	10001110	-	-	-	-	0%	273,372	299,686	287,266	(12,420)	-4%	(287,266)
City Clerk	10001130	13,089	1,765	1,765	-	0%	310,931	345,670	340,612	(5,058)	-1%	(338,847)
City Attorney	10001210	32,500	-	-	-	0%	764,120	1,128,453	1,008,373	(120,080)	-11%	(1,008,373)
Risk Management	10001220	-	280,000	280,000	-	0%	774,573	1,416,578	1,799,864	383,286	27%	(1,519,864)
Treasury	10001516	-	-	-	-	0%	24,955	29,342	29,669	327	1%	(29,669)
Total General Fund		45,589	281,765	281,765	-	0%	2,147,951	3,219,729	3,465,784	246,055	8%	(3,184,019)
Internal Service												
Worker's Comp Insurance	60201220	1,769,924	1,934,203	1,973,852	39,649	2%	1,573,198	1,940,753	1,978,052	37,299	2%	(4,200)
TOTAL GENERAL GOVERNMENT		**1,815,513**	**2,215,968**	**2,255,617**	**39,649**	**2%**	**3,721,149**	**5,160,482**	**5,443,836**	**283,354**	**5%**	**(3,188,219)**
CITY MANAGER'S OFFICE												
General Fund												
City Manager	10001310	-	27,305	-	(27,305)	-100%	385,424	653,934	480,880	(173,054)	-26%	(480,880)
Human Resources	10001320	-	-	-	-	0%	465,991	558,806	555,083	(3,723)	-1%	(555,083)
Communication & Marketing	10001330	-	-	-	-	0%	201,258	276,636	542,178	265,542	96%	(542,178)
Sustainable South Lake Tahoe	10001967	-	34,005	-	(34,005)	-100%	-	34,005	-	(34,005)	-100%	-
Total General Fund		-	61,310	-	(61,310)	0%	1,052,673	1,523,381	1,578,141	54,760	4%	(1,578,141)
Special Revenue												
Arts - Public Art	21704504	20,000	-	-	-	0%	-	20,000	-	(20,000)	-100%	-
Public Ed - Gov't Program Fund	22401330	81,406	90,000	90,000	-	0%	10,181	90,000	90,000	-	0%	-
Total Special Revenue		101,406	90,000	90,000	-	0%	10,181	110,000	90,000	(20,000)	-18%	-
Internal Service												
Health Self-Insurance	60101220	3,300,139	3,793,371	4,231,120	437,749	12%	3,254,872	3,793,371	4,231,120	437,749	12%	-
Health Insurance Savings	60501220	30,060	45,000	50,000	5,000	11%	56,041	60,000	60,000	-	0%	(10,000)
Total Internal Service		3,330,199	3,838,371	4,281,120	442,749	12%	3,310,913	3,853,371	4,291,120	437,749	11%	(10,000)
TOTAL CITY MANAGER'S		**3,431,605**	**3,989,681**	**4,371,120**	**381,439**	**10%**	**4,373,767**	**5,486,752**	**5,959,261**	**472,509**	**9%**	**(1,588,141)**
FINANCE												
General Fund												
Financial Services	10001511	42,034,062	40,381,445	42,377,562	1,996,117	5%	1,051,497	943,709	994,410	50,701	5%	41,383,152
Revenue Services	10001730	1,788,653	1,719,050	1,765,050	46,000	3%	427,606	489,609	564,314	74,705	15%	1,200,736
Information Systems	10001840	46,421	41,000	46,000	5,000	12%	947,306	1,072,630	1,021,026	(51,604)	-5%	(975,026)
Total General Fund		43,869,136	42,141,495	44,188,612	2,047,117	5%	2,426,409	2,505,948	2,579,750	73,802	3%	41,608,862
Parking Enterprise												
Parking Authority Debt Serv.	52005340	335,104	380,000	335,000	(45,000)	-12%	303,104	565,188	564,625	(563)	0%	(229,625)
Total Parking Enterprise		335,104	380,000	335,000	(45,000)	-12%	303,104	565,188	564,625	(563)	0%	(229,625)
TOTAL FINANCE		**44,204,240**	**42,521,495**	**44,523,612**	**2,002,117**	**5%**	**2,729,513**	**3,071,136**	**3,144,375**	**73,239**	**2%**	**41,379,237**
NON-DEPARTMENTAL												
General Fund												
Non-Departmental	10001951	138,440	1,051,997	12,000	(1,039,997)	-99%	3,968,779	5,654,021	4,047,288	(1,606,733)	-28%	(4,035,288)
Community Marketing	10001953	-	-	-	-	0%	-	5,000	5,000	-	0%	(5,000)
General Fund Transfers In/Out	10001956	373,242	70,000	74,200	4,200	6%	8,837,038	11,325,032	6,155,120	(5,169,912)	-46%	(6,080,920)
Rents & Leases	10001958	-	-	-	-	0%	277,140	277,140	277,140	-	0%	(277,140)
Total General Fund		511,682	1,121,997	86,200	(1,035,797)	-92%	13,072,957	17,261,193	10,484,548	(6,776,645)	-39%	(10,398,348)
Measure S General Fund												
Measure S - Sales Tax	10201511	3,207,049	6,440,000	7,000,000	560,000	9%	2,268,900	6,532,573	6,037,879	(494,694)	-8%	962,121
Total Measure S General Fund		3,207,049	6,440,000	7,000,000	560,000	9%	2,268,900	6,532,573	6,037,879	(494,694)	-8%	962,121
Special Revenue												
TOT Revenue Fund	26309110	802,901	1,020,000	220,000	(800,000)	-78%	406,000	1,142,584	446,204	(696,380)	-61%	(226,204)
American Rescue Plan Act	26401952	-	2,654,997	-	(2,654,997)	-100%	-	2,654,997	-	(2,654,997)	-100%	-
Total Special Revenue		802,901	3,674,997	220,000	(3,454,997)	-94%	406,000	3,797,581	446,204	(3,351,377)	-88%	(226,204)
Debt Service												
City Debt Service	40101910	3,322,688	3,841,246	3,883,767	42,521	1%	3,681,905	3,673,660	3,715,437	41,877	1%	168,330
City Debt Service - Other Debt	40108220	25,000	25,000	25,000	-	0%	193,341	192,686	193,330	644	0%	(168,330)
Total Debt Service		3,347,688	3,866,246	3,908,767	42,521	1%	3,875,246	3,866,246	3,908,767	42,521	1%	-
TOTAL NON-DEPARTMENTAL		**7,869,320**	**15,103,240**	**11,214,967**	**(3,888,273)**	**-26%**	**19,623,103**	**31,457,593**	**20,877,398**	**(10,580,195)**	**-34%**	**(9,662,431)**

Budget Details by Department – Revenues and Expenditures (continued)

Department/Division	Account	REVENUES 2020-21 Actual	2021-22 Amended Budget	2022-23 Proposed Budget	Budget 2022-23 vs. 2021-22 $ Variance	Budget 2022-23 vs. 2021-22 % Variance	EXPENSES 2020-21 Actual	2021-22 Amended Budget	2022-23 Proposed Budget	Budget 2022-23 vs. 2021-22 $ Variance	Budget 2022-23 vs. 2021-22 % Variance	Increase to/ (Use of) Fund Balance
SOUTH TAHOE REDEVELOPMENT SUCCESSOR AGENCY (STRSA)												
Trust Fund												
RD Obligation Retirement Fund	72509220	5,293,291	5,933,982	5,248,819	(685,163)	-12%	2,778,984	5,133,982	5,248,819	114,837	2%	-
TOTAL STR SUCCESSOR AGENCY		5,293,291	5,933,982	5,248,819	(685,163)	-12%	2,778,984	5,133,982	5,248,819	114,837	2%	-
BUSINESS IMPROVEMENT DISTRICTS												
Ski Run BID	28001511	19,327	24,100	25,600	1,500	6%	19,327	24,100	25,600	1,500	6%	-
Tourism Improvement District 2006	28501513	3,166,198	2,900,000	3,000,000	100,000	3%	3,166,198	2,900,000	3,000,000	100,000	3%	-
TOTAL BUSINESS IMPROVEMENT DISTRICTS		3,185,525	2,924,100	3,025,600	101,500	3%	3,185,525	2,924,100	3,025,600	101,500	3%	-
TRUST AND AGENCY												
Park Avenue CFD Fund	70701962	918,396	930,000	930,000	-	0%	917,668	914,004	914,319	315	0%	15,681
Bijou ECP CFD	71101966	14,275	15,000	14,200	(800)	-5%	6,686	61,000	61,200	200	0%	(47,000)
Harrison Avenue CFD	71201973	46,680	57,250	57,250	-	0%	25,760	26,000	26,000	-	0%	31,250
TOTAL TRUST AND AGENCY		979,351	1,002,250	1,001,450	(800)	0%	950,114	1,001,004	1,001,519	515	0%	(69)
POLICE												
General Fund												
Police Administration	10002110	229,462	263,675	535,420	271,745	103%	2,571,118	2,799,180	3,276,096	476,916	17%	(2,740,676)
Police Operations	10002120	55,739	30,000	151,500	121,500	405%	5,305,256	5,941,832	6,112,663	170,831	3%	(5,961,163)
Police Enforcement	10002140	102,364	220,000	220,000	-	0%	82,623	273,638	275,744	2,106	1%	(55,744)
Police Certified Training	10002150	57,283	20,000	50,000	30,000	150%	72,674	50,000	70,000	20,000	40%	(20,000)
Joint Dispatch Center	10002160	1,376,997	858,000	944,550	86,550	10%	1,091,843	1,726,144	1,279,779	(446,365)	-26%	(335,229)
Police Support	10002180	85,912	122,877	88,377	(34,500)	-28%	2,058,316	2,267,713	2,209,521	(58,192)	-3%	(2,121,144)
Total General Fund		1,907,757	1,514,552	1,989,847	475,295	31%	11,181,830	13,058,507	13,223,803	165,296	1%	(11,233,956)
Special Revenue												
Police Vehicle Replacement	21102110	229,969	190,420	360,420	170,000	89%	286,221	300,000	400,000	100,000	33%	(39,580)
Cannabis Program	22302120	1,243,813	990,700	1,019,460	28,750	3%	619,709	700,751	206,042	(494,709)	-71%	813,408
Tobacco Law Enforcement Grant	22502110	137,540	245,600	220,640	(24,960)	-10%	137,540	155,008	160,605	5,597	4%	60,035
DUI/Traffic Safety Grant	22902110	61,704	56,000	56,000	-	0%	61,704	56,000	49,380	(6,620)	-12%	6,620
ABC Grant 04G-LA20	22902112	26,269	-	-	-	0%	30,599	-	-	-	0%	-
AB3229 COPs Grant	23102110	157,799	136,200	136,200	-	0%	228,477	169,891	169,891	-	0%	(33,691)
Police Prop 172 Safety Sales Tax	23202110	478,894	500,250	550,250	50,000	10%	180,000	343,000	477,550	134,550	39%	72,700
Asset Forfeitures - Justice Fund	23302110	3,664	-	-	-	0%	-	-	-	-	0%	-
Asset Forfeitures - Treasury Fund	23502110	27	-	-	-	0%	-	-	-	-	0%	-
Boat Patrol Grant	23702110	81,245	152,338	118,951	(33,387)	-22%	81,245	152,339	118,951	(33,388)	-22%	-
Domestic Violence Grant	23802110	182,880	246,001	149,919	(96,082)	-39%	182,879	246,001	178,965	(67,036)	-27%	(29,046)
Clean Community	24103801	205,857	251,303	56,690	(194,613)	-77%	196,420	251,030	59,041	(191,989)	-76%	(2,351)
Vehicle Abatement	24203802	28	3,000	3,000	-	0%	21,814	33,000	33,000	-	0%	(30,000)
Nuisance Abatement	24303803	202,263	180,000	180,000	-	0%	184,298	267,739	268,363	624	0%	(78,363)
Total Special Revenue		3,011,952	2,951,812	2,851,520	(100,292)	-3%	2,210,906	2,664,759	2,111,788	(552,971)	-21%	739,732
Enterprise Fund												
Parking - Bellamy Court	51005440	179,515	123,800	123,800	-	0%	45,590	59,000	49,000	(10,000)	-17%	74,800
Parking Garage Operations	52005320	1,024,564	1,695,000	1,695,000	-	0%	599,248	1,017,916	878,410	(139,506)	-14%	816,590
Total Enterprise Fund		1,204,079	1,818,800	1,818,800	-	0%	644,838	1,076,916	927,410	(149,506)	-14%	891,390
TOTAL POLICE		6,123,788	6,285,164	6,660,167	375,003	6%	14,037,574	16,800,182	16,263,001	(537,181)	-3%	(9,602,834)
FIRE												
General Fund												
Fire Administration	10002210	32,078	257,372	200	(257,172)	-100%	2,055,884	2,542,267	2,335,609	(206,658)	-8%	(2,335,409)
Fire Suppression	10002220	1,143,621	1,230,022	1,177,789	(52,233)	-4%	6,895,670	7,047,706	7,084,914	37,208	1%	(5,907,125)
Fire Prevention	10002230	-	-	-	-	0%	70,460	68,850	68,550	(300)	0%	(68,550)
Fire Support	10002240	18,485	142,299	223,141	80,842	57%	100,630	210,947	428,328	217,381	103%	(205,187)
Fire Training/Safety	10002250	17,625	15,000	15,000	-	0%	56,990	75,355	68,950	(6,405)	-8%	(53,950)
Total General Fund		1,211,809	1,644,693	1,416,130	(228,563)	-14%	9,179,634	9,945,125	9,986,351	41,226	0%	(8,570,221)
Special Revenue												
Fire Vehicle Replacement	21302210	236,727	432,018	859,100	427,082	99%	93,148	891,018	850,000	(41,018)	-5%	9,100
Fire Prop 172 Safety Sales Tax	22202210	478,960	500,250	550,250	50,000	10%	251,019	432,018	859,100	427,082	99%	(308,850)
EMS - JPA - General Fund	23602262	186,986	175,000	175,000	-	0%	102,062	184,780	202,080	17,300	9%	(27,080)
Total Special Revenue		902,673	1,107,268	1,584,350	477,082	43.1%	446,229	1,507,816	1,911,180	403,364	27%	(326,830)
TOTAL FIRE		2,114,482	2,751,961	3,000,480	248,519	9.0%	9,625,863	11,452,941	11,897,531	444,590	4%	(8,897,051)

Budget Details by Department – Revenues and Expenditures (continued)

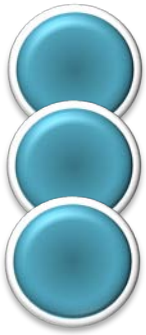
Department/Division	Account	REVENUES 2020-21 Actual	2021-22 Amended Budget	2022-23 Proposed Budget	Budget 2022-23 vs. 2021-22 $ Variance	% Variance	EXPENSES 2020-21 Actual	2021-22 Amended Budget	2022-23 Proposed Budget	Budget 2022-23 vs. 2021-22 $ Variance	% Variance	Increase to/ (Use of) Fund Balance
PUBLIC WORKS												
General Fund												
Public Works Administration	10003010	-	-	-	-	0%	292,788	304,201	259,116	(45,085)	-15%	(259,116)
Engineering	10003210	182,988	138,300	168,300	30,000	22%	1,086,252	1,100,956	1,255,997	155,041	14%	(1,087,697)
Facilities Maintenance	10003310	-	-	-	-	0%	1,568,659	1,061,949	1,310,171	248,222	23%	(1,310,171)
Motor Pool	10003410	227,180	325,000	325,000	-	0%	1,478,516	1,542,247	1,652,797	110,550	7%	(1,327,797)
Total General Fund		410,168	463,300	493,300	30,000	6%	4,426,215	4,009,353	4,478,081	468,728	12%	(3,984,781)
Special Revenue												
Gas Tax	20103510	1,230,061	1,071,370	960,000	(111,370)	-10%	992,411	1,297,915	1,308,309	10,394	1%	(348,309)
Snow Removal	20703610	2,249,318	2,000,000	1,900,000	(100,000)	-5%	1,620,266	2,154,637	2,278,728	124,091	6%	(378,728)
Snow Removal Equipment	20803610	229,717	231,500	231,500	-	0%	-	609,515	230,000	(379,515)	-62%	1,500
Vehicle Replacement	21003010	250,342	827,910	600,586	(227,324)	-27%	640,131	902,903	600,086	(302,817)	-34%	500
Storm Water Management Program	24503215	346,364	422,159	294,578	(127,581)	-30%	339,676	469,837	290,831	(179,006)	-38%	3,747
Street Sweeping	24503805	63,186	67,411	67,646	235	0%	45,313	67,411	67,304	(107)	0%	342
Street (Snow) Sweeping	24503806	73,870	70,701	70,776	75	0%	61,948	71,197	71,067	(130)	0%	(291)
Total Special Revenue		4,442,858	4,691,051	4,125,086	(565,965)	-12%	3,699,745	5,573,415	4,846,325	(727,090)	-13%	(721,239)
Solid Waste												
AB 939	24003800	65,360	66,050	66,050	-	0%	78,725	91,683	75,226	(16,457)	-18%	(9,176)
Solid Waste JPA	24403804	1,997	12,000	12,000	-	0%	91,885	214,700	598,178	383,478	179%	(586,178)
Total Solid Waste		67,357	78,050	78,050	-	0%	170,610	306,383	673,404	367,021	120%	(595,354)
Airport Enterprise												
Airport Administration	50105110	349,471	358,931	328,521	(30,410)	-8%	1,608,051	499,925	460,924	(39,001)	-8%	(132,403)
Airport Terminal Building	50105120	371,199	367,222	367,785	563	0%	269,789	456,006	438,884	(17,122)	-4%	(71,099)
Airfield Area	50105130	594,775	782,861	520,866	(261,995)	-33%	232,027	736,855	202,437	(534,418)	-73%	318,429
Airport Other Areas	50105140	10,000	10,000	10,000	-	0%	10,000	10,000	10,000	-	0%	-
Airport General Shop	50105160	-	-	-	-	0%	23,619	69,000	57,000	(12,000)	-17%	(57,000)
Airport Environmental Operations	50105180	-	-	-	-	0%	15,464	22,927	57,927	35,000	153%	(57,927)
Total Airport		1,325,445	1,519,014	1,227,172	(291,842)	-19%	2,158,950	1,794,713	1,227,172	(567,541)	-32%	-
Transit - Enterprise Fund												
Transit Operations	55005220	149,846	224,715	149,715	(75,000)	-33%	310,669	192,067	117,067	(75,000)	-39%	32,648
TOTAL PUBLIC WORKS		**6,395,674**	**6,976,130**	**6,073,323**	**(902,807)**	**-12.9%**	**10,766,189**	**11,875,931**	**11,342,049**	**(533,882)**	**-4%**	**(5,268,726)**
DEVELOPMENT SERVICES												
General Fund												
Building and Safety	10003110	1,577,619	1,237,003	1,200,503	(36,500)	-3%	860,669	1,216,486	995,601	(220,885)	-18%	204,902
Multi Family Dwelling Inspection	10003112	159,323	161,000	161,000	-	0%	190,209	191,756	221,238	29,482	15%	(60,238)
Planning	10003710	186,237	150,000	98,000	(52,000)	-35%	555,948	755,966	633,060	(122,906)	-16%	(535,060)
Planning Commission	10003711	-	-	-	-	0%	750	12,690	1,650	(11,040)	-87%	(1,650)
Total General Fund		1,922,179	1,548,003	1,459,503	(88,500)	-6%	1,607,576	2,176,898	1,851,549	(325,349)	-15%	(392,046)
Special Revenue												
VHR Program	21805330	408,048	788,000	465,500	(322,500)	-41%	777,997	535,462	555,678	20,216	4%	(90,178)
General Plan	27003710	103,550	378,365	89,377	(288,988)	-76%	49,634	471,165	460,100	(11,065)	-2%	(370,723)
Community Plan	27003712	-	-	-	-	0%	4,500	-	-	-	0%	-
Building Permit Fee - RDA	27103110	70,855	75,800	75,800	-	0%	207,124	250,000	75,000	(175,000)	-70%	800
Substandard Housing Relocation	27103113	3,479	4,001	4,001	-	0%	-	64,091	64,091	-	0%	(60,090)
Total Special Revenue		585,932	1,246,166	634,678	(611,488)	-49%	1,039,255	1,320,718	1,154,869	(165,849)	-13%	(520,191)
Housing Programs												
Work-Force Housing	25006024	36,858	5,270,000	108,285	(5,161,715)	-98%	117,627	5,170,000	150,000	(5,020,000)	-97%	(41,715)
Home Program Income	25106014	60,400	50,000	50,000	-	0%	-	-	-	-	0%	50,000
RDA Program Income Housing Fund	25106015	-	35,000	35,000	-	0%	-	566,629	-	(566,629)	-100%	35,000
Housing Administration	25306010	191,125	923,295	643,203	(280,092)	-30%	209,894	655,795	675,118	19,323	3%	(31,915)
CDBG Program Income Loans	25506020	19,696	25,500	25,738	238	1%	23	-	-	-	0%	25,738
CDBG Economic Development	25606021	-	644,583	612,163	(32,420)	-5%	-	644,583	612,163	(32,420)	-5%	-
Cal Home Loan Repayments	25806018	193	35,300	35,300	-	0%	-	-	-	-	0%	35,300
First Time Homebuyers Rev Loan	25906022	269	-	-	-	0%	951,555	-	-	-	0%	-
Total Housing Programs		308,541	6,983,678	1,509,689	(5,473,989)	-78%	1,279,099	7,037,007	1,437,281	(5,599,726)	-80%	72,408
Economic Development												
Economic Development Program Income	25706021	7	2,300	-	(2,300)	-100%	25,476	-	238	238	0%	(238)
Total Economic Development		7	2,300	-	(2,300)	-100%	25,476	-	238	238	0%	(238)
TOTAL DEVELOPMENT SERVICES		**2,816,659**	**9,780,147**	**3,603,870**	**(6,176,277)**	**-63.2%**	**3,951,406**	**10,534,623**	**4,443,937**	**(6,090,686)**	**-58%**	**(840,067)**

Budget Details by Department – Revenues and Expenditures (continued)

Department/Division	Account	REVENUES 2020-21 Actual	2021-22 Amended Budget	2022-23 Proposed Budget	Budget 2022-23 vs. 2021-22 $ Variance	Budget 2022-23 vs. 2021-22 % Variance	EXPENSES 2020-21 Actual	2021-22 Amended Budget	2022-23 Proposed Budget	Budget 2022-23 vs. 2021-22 $ Variance	Budget 2022-23 vs. 2021-22 % Variance	Increase to/ (Use of) Fund Balance
PARKS AND RECREATION												
General Fund												
Recreation Administration	10004105	-	-	-	-	0%	316,059	324,007	337,836	13,829	4%	(337,836)
Golf Course	10004110	(11)	150,000	160,000	10,000	7%	70,639	165,613	180,123	14,510	9%	(20,123)
Campground	10004130	180,004	620,000	420,000	(200,000)	-32%	283,434	320,130	323,130	3,000	1%	96,870
Park Maintenance	10004170	47,242	183,500	138,500	(45,000)	-25%	504,182	1,666,606	1,486,928	(180,678)	-11%	(1,347,428)
Recreation Programs	10004220	46,614	246,000	246,000	-	0%	444,668	790,251	773,078	(17,173)	-2%	(527,078)
Special Events	10004225	-	1,000	1,000	-	0%	2,500	101,823	110,445	8,622	8%	(109,445)
Senior Center	10004230	67	4,900	4,900	-	0%	26,989	34,209	27,210	(6,999)	-20%	(22,310)
Total General Fund		272,916	1,205,400	970,400	(235,000)	-19%	1,648,471	3,402,639	3,237,750	(164,889)	-5%	(2,267,350)
Special Revenue												
Transit Center/Explore Tahoe	21605250	42,064	46,250	28,200	(18,050)	-39%	43,531	52,250	54,750	2,500	5%	(26,550)
Measure P - Recreation	22004220	3,255,951	3,075,000	3,275,000	200,000	7%	1,739,325	7,036,244	5,000,000	(2,036,244)	-29%	(1,725,000)
Ice Arena (Operator)	22104260	98,250	311,184	179,200	(131,984)	-42%	139,552	229,006	142,021	(86,985)	-38%	37,179
Measure S - Ski Run Bike Trail Maint	28104120	10,100	10,000	10,000	-	0%	3,118	29,155	29,155	-	0%	(19,155)
Measure S - CTC Greenway	28404123	25,970	25,500	25,500	-	0%	2,229	35,089	35,996	907	3%	(10,496)
Measure S - LV Commons	28404124	14,500	14,500	14,500	-	0%	-	14,500	14,500	-	0%	-
Measure S - Playfield Maint	28404127	50,000	50,000	50,000	-	0%	53,109	53,000	53,000	-	0%	(3,000)
Bike Trails Snow Removal	28404129	12,000	12,000	12,000	-	0%	6,670	12,000	12,000	-	0%	-
Total Special Revenue		3,508,835	3,544,434	3,594,400	49,966	1%	1,987,534	7,461,244	5,341,422	(2,119,822)	-28%	(1,747,022)
TOTAL PARKS AND RECREATION		3,781,751	4,749,834	4,564,800	(185,034)	-4%	3,636,005	10,863,883	8,579,172	(2,284,711)	-21%	(4,014,372)

Project Name	Project Number	Carryforward at 6-30-2022	
		Revenue	Expense
Upper Truckee River Restoration	301-40017	(87,396)	87,219
Tahoe Valley Storm Water Improvement	301-40030	(7,067,407)	7,474,652
Bijou Area Erosion Control	301-40033	-	27,821
Drainage Master Plan	301-40036	-	35,000
Storm Water Management Plan	301-40037	-	28,818
City-Wide Drainage- SWMP	301-40040	-	37,150
Keys Drainage Pipeline Replacement	301-40049	-	321,604
Bijou Park Creek Restoration	301-40050	-	15,635
Bijou Park Creek	301-40051	(1,688,790)	1,786,735
Ruby Way Erosion	301-40052	(1,272,812)	21,591
James-Eloise Drainage	301-40053	-	445,308
Barton - 2nd Street	301-40054	-	1,454,665
Rehab Water Quality	306-42001	(20,000)	20,000
Erosion Control Project Total		**$ (10,136,405)**	**11,756,198**
Sierra Boulevard Intersection	301-50002	-	2,727
Street Overlay Program PMP	301-50005	(35,000)	3,502,367
Linear Park Bike Trails	301-50008	-	152,829
Class 1 Bicycle Trail Rehabilitation	301-50013	(75,000)	75,000
Pioneer Trail Pedestrian	301-50024	(539,131)	607,813
Lake Tahoe Blvd. Bike Trail	301-50026	(3,437,430)	4,332,646
Al Tahoe Safety	301-50027	-	30,684
RMRA Roadway	301-50035	(129,819)	-
Bellamy Court Parking	301-50036	-	275,188
Bijou Park Connector	301-50037	-	859,566
Pioneer Trail Safety	301-50038	(47,396)	52,896
Pioneer-Ski Run	301-50040	-	80,000
Bike Trail	301-50041	-	298,537
Sierra/Palmira	301-50042	-	26,000
Misc. Traffic Safety	301-50043	-	50,000
LED Pedestrian Light	301-50044	-	165,460
Streets Projects Total		**$ (4,263,776)**	**10,511,713**
Service Center Lobby Remodel	301-60017	-	188,208
Remodel Rec/Rufus	301-60018	(4,636,549)	4,636,549
Fire Station 2 Rehab	301-60019	-	75,996
Police Dept. Remodel	301-60022	-	75,000
Relocation of PW	301-60028	-	20,406
Community Fields restroom/concessions	301-60050	-	14,223
Lakeview Commons- Ph 1	301-60051	-	5,524
Bijou Bike Park	301-60066	-	35,000
Senior Center Rehab	301-60067	-	7,676
Community Playfields	301-60068	-	28,707
Campground	301-60069	(427,952)	427,952
56-Acre Master Plan	301-60070	(91,711)	82,816
Fire Station III Crews	301-60071	-	156,700
Rehab	301-60072	-	35,550
Cemetery Security	301-60073	-	45,000
Police Training Center	301-60074	-	100,000
Skatepark Renovations	301-60075	-	250,000
Broadband	301-60076	-	400,000
STPUD Fire Hydrant	301-60077	-	300,000
Ski Run Park	301-60078	-	150,000
Buildings and Grounds Projects Total		**$ (5,156,212)**	**7,035,307**
City CIP Administration	301-70000	-	15,000
Miscellaneous	301-70020	-	49,440
City Communication	301-70021	-	1,371,586
Backup Power Replacement	301-70053	-	150,000
Long Term Capital Replacement	310-70000	(220,000)	417,785
LT Rental Incentive Pilot Program	320-30003	-	431,223
Capital Equipment Purchase Total		**$ (220,000)**	**2,435,034**

Project Name	Project Number	Carryforward at 6-30-2022	
		Revenue	Expense
Obstruction Study	501-80036	-	54,802
GA Ramp Reconstruction ph 4	501-80040	-	89,760
Airport Veg Mngt	501-80041	(200,000)	241,555
Airport Apron Recon - Phase 5	501-80043	-	-
GA Ramp Reconstruction ph 5	501-80044	(120,503)	211,967
Airport Hangar Pavement	501-80046	-	575,050
GA Ramp Reconstruction - Phase 6	501-80047	(589,096)	671,971
Airport Improvement Projects Total		**$ (909,599)**	**1,845,105**
Total CIP Carryforward @ 6-30-2022		**$ (20,685,992)**	**$ 33,583,357**
New 2022-2023 CIP Budget Requests		**$ (4,856,256)**	**$ 5,371,256**
Total CIP 2022-2023 Budget		**$ (25,542,248)**	**$ 38,954,613**



General Government

City Council

City Vision

Elevating South Lake Tahoe by providing service excellence for an inspired future that values the natural and built environments, civic engagement for all, and economic prosperity.

City Council Priorities

City Council will be responsible financial stewards of its resources and assets to ensure long-term fiscal sustainability by practicing sound financial management and fiscal transparency, while providing fiscally sustainable government services that address the needs our community.

Continue to monitor progress of the 2021-26 Strategic Plan, which serves as the blueprint for the City Council's policymaking process.

Strategic Priorities from the 2021-26 Strategic Plan:

- Built Environment
- Recreation and Equitable Access
- Community for All
- Economic Development
- Continuous Improvement

City Council

100 01110

The City Council is the legislative, policy-making and law-making body elected to represent the interests of the citizens of South Lake Tahoe. In general, the City Council is responsible for determining and delivering services necessary to meet the needs of the community, overseeing of the City's operations and adoption of an annual budget.

Revenues and Expenditures by Fund Type and Category
City Council

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	(25)	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Revenues Total	(25)	-	-	-	-	-	-
Expenditures							
Personnel Services	134,554	169,989	183,425	186,286	190,766	2%	4,480
Contractual Services	11,337	49,339	61,394	60,800	69,900	15%	9,100
Other Operating	49,055	15,209	24,175	48,600	17,600	-64%	(31,000)
Capital Outlay	25,046	2,625	4,378	4,000	9,000	125%	5,000
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	219,992	237,162	273,373	299,686	287,266	-4%	(12,420)
Net Rev (Exp)	(220,016)	(237,162)	(273,373)	(299,686)	(287,266)		
FTE's	5	5	5	5	5	0%	

City Clerk

Core Services

City Clerk
100 01130

The City Clerk performs all mandated functions under the United States Constitution, the Constitution of the State of California, California Government and Election Codes, and the City of South Lake Tahoe Municipal Code. The City Clerk serves as clerk for the City Council, South Tahoe Redevelopment Successor Agency (STRSA), South Tahoe Joint Powers Parking Authority (STJPPA), South Tahoe Joint Powers Financing Authority (STJPFA), City of South Lake Tahoe Parking Authority (SLTPA), and City of South Lake Tahoe Planning Commission; oversees preparation and noticing of agendas, records, and official legislative history; manages the citywide records program; acts as filing officer for the California Fair Political Practices Commission; is the elections official for conduct of municipal elections; and performs a variety of other administrative duties for the City Council, STJPFA, SLTPA, and Planning Commission.

City Council Strategic Priorities Supported

Strategic Priority 3 - Community for All
Goal 3.2: Inclusion and Diversity

FY 2021/22 Department Accomplishments

Inclusion and Transparency

1. Coordinated 35 City Council Regular Meetings and 16 Planning Commission Meetings.
2. Fulfilled 335 Public Record Requests.
3. Received over 1,048 City Council and Planning Commission Public Comments.
4. Processed 72 FPPC Annual Statement of Economic Interest Form 700 fillings (employees, commissioners, and elected officials).
5. Continued progress on the City Clerk Repository of Public Document.
6. Participated in RFP process and selection of Broadcasting, Media, and Video Production Services (SoSu TV).
7. Began publication of all City Commission Agendas through Granicus Agenda Management System.

Records and Services

8. Processed 282 City Contracts, 195 Resolutions, 12 Ordinances, and 54 Deeds.
9. Produced Minutes for City Council and Planning Commission meetings.
10. Updated South Lake Tahoe City Code.
11. Accepted 77 Claims and 5 Appeals.
12. Notarized 146 documents.
13. Completed City Clerk Budget process.
14. Issued 21 Proclamations.
15. Drafted "At Lake Level" Articles.

Education and Training

16. Received 4-Year California Notary Commission.
17. Completed eleven CCAC and IIMC Educational Courses toward Master Municipal Clerk designation.
18. Attended League of CA Cities - New Law and Election Seminar.

FY 2022/23 Department Goals and Objectives

City Clerk's office strives to provide exceptional service to all residents of the City of South Lake Tahoe, the City Council, city staff and other public agencies. Our primary goal is to preserve the public's trust in government by ensuring the city's legislative processes are transparent, accurate and timely; safeguarding the legislative history of the city; administering open elections; and delivering timely information and services.

1. Continue electronic archival of public documents.
2. Develop revenue generating services (passport processing).
3. Research cost saving opportunities for agenda management production services.

Performance Measures

Strategic Priority 3.2: Inclusion and Diversity

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Translation services offered for City Council and Planning Commission meetings (Spanish - Written & Verbal).	31	31	31

Department Goal 1: Provide exceptional services by enhancing accessibility to public records.

Measure	Requests Received	Fulfilled/ Uploaded	Target Achieved
Number of public record requests fulfilled.	141	141	100%
Total number of city contracts, resolutions, ordinances, and deeds processed and uploaded to the public repository.	384	384	100%

Department Goal 2: Promote transparency by increasing public participation.

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Number of city council regular meetings and planning commission meetings offered.	31	31	31
Number of city council regular meetings and planning commission meetings offering remote participation.	31	31	31

Revenues and Expenditures by Fund Type and Category
City Clerk

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	7,563	7,213	13,090	1,765	1,765	0%	-
Grants	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Revenues Total	**7,563**	**7,213**	**13,090**	**1,765**	**1,765**	**0%**	**-**
Expenditures							
Personnel Services	174,457	245,053	260,975	278,220	288,162	4%	9,942
Contractual Services	71,917	2,294	11,284	12,500	12,500	0%	-
Other Operating	27,192	17,772	37,931	52,350	37,350	-29%	(15,000)
Capital Outlay	40,550	56	742	2,600	2,600	0%	-
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**314,116**	**265,175**	**310,932**	**345,670**	**340,612**	**-1%**	**(5,058)**
Net Rev (Exp)	**(306,553)**	**(257,962)**	**(297,842)**	**(343,905)**	**(338,847)**		
FTE's	3	2	2	2	2	0%	

City Treasurer

Core Services

Treasury
100 01516

The City Treasurer invests public funds in a prudent manner that provides maximum security while meeting daily cash flow demands and conforming to all statutes governing the investment of public funds. Within these parameters, funds are invested to optimize investment return.

Revenues and Expenditures by Fund Type and Category
City Treasurer

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Revenues Total	-	-	-	-	-	-	-
Expenditures							
Personnel Services	23,229	23,401	24,590	25,842	26,169	1%	327
Contractual Services	-	-	-	-	-	-	-
Other Operating	2,763	1,126	365	3,000	3,000	0%	-
Capital Outlay	-	-	-	500	500	0%	-
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	25,991	24,527	24,955	29,342	29,669	1%	327
Net Rev (Exp)	(25,991)	(24,527)	(24,955)	(29,342)	(29,669)		
FTE's	1	1	1	1	1	0%	

City Attorney

Core Services

City Attorney

100 01210

Major areas of responsibility:

Provide sound legal advice regarding all aspects of municipal affairs, including advice to the City Council, City Manager, City Clerk, Department Heads and Division Managers daily.

Review every contract that the City enters into, and every insurance certificate and bond to ensure they contain comprehensive risk transfer provisions.

Draft ordinances and resolutions for the City Council to address City business and issues.

Directly handle or manage City litigations as cost-effectively as possible, to eliminate or minimize defense costs and monies paid to settle claims.

Risk Management

100 01220

The Risk Management function of the department administers and processes the City's liability program and monies paid to settle claims, oversees worker safety programs, handles insurance procurement, and serves as the City's Americans With Disabilities Act Coordinator.

Worker's Compensation Insurance

602 01220

The Workers' Comp Insurance account is the funding account for the City's self-insured Worker's Compensation Program. The Risk Manager oversees the City's Worker's Compensation program.

City-Wide Strategic Priorities Supported

Strategic Priority 1 - Built Environment
- Goal 1.1: Broadband For All
- Goal 1.2: Mid-Town Revitalization
- Goal 1.4: Transportation

Strategic Priority 3 - Community for All
- Goal 3.4: Waste Management and Stewardship

Strategic Priority 5 - Continuous Improvement
- Goal 5.4: Local Control

FY 2021/22 Department Accomplishments

1. Successfully resolved 6 lawsuits on the merits or with favorable settlements, 4 of which were defended in-house and 2 with outside counsel, with no unfavorable judgments against the City.
2. Assisted with drafting and successful adoption of ordinances including ordinance implementing Senate Bill 1383 requirements for organics recycling, update to cannabis regulations, ballot placement for cannabis business and professions tax measure, military equipment use ordinance, and urgency ordinance to waive penalties and interest for late Transient Occupancy Tax payments due to Caldor Fire.
3. Assisted with drafting and negotiating contracts including purchase agreements for acquisition of property for Tahoe Valley Greenbelt and Stormwater Improvement Project, funding agreement with South Shore Transit Management Association for microtransit service, and loan and funding agreements with Sugar Pine Village affordable housing developer.
4. Oversaw implementation of compliance agreement with apartment complex owner, resulting in substantial repairs to property and certification in Multi-Family Dwelling program.
5. Assisted with claim for reimbursement from FEMA for Caldor Fire emergency response
6. Negotiated agreement with El Dorado County for operation and management of 56 Acres, including ground lease and property swap to allow for construction of new Multi-Generational Recreation Center.
7. Continued to re-establish citywide risk management program, including convening employee safety committee, drafting cyber safety policies, and establishing and overseeing contract services for COVID-19 employee safety (OPATS) and injury prevention and wellness for public safety employees.

FY 2022/23 Department Goals and Objectives

1. Negotiate new franchise agreement and Memorandum of Understanding with Liberty Utilities to bring to City Council for adoption.
2. Work with City Manager's Office to evaluate feasibility of Community Choice Aggregation for clean energy delivery.
3. Issue Request for proposals, select consultant, and oversee completion of update to ADA Transition Plan.
4. Conduct ethics training (AB 1234) for City Council and Planning Commissioners in early 2023.
5. Resolve Measure T lawsuit in court of appeal.

Performance Measures

Strategic Priority 1.1: Broadband For All

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Broadband feasibility study/funding strategies completed.	n/a	n/a	100%
Broadband deployment strategies developed.	n/a	n/a	100%

Strategic Priority 1.2: Mid-Town Revitalization

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
56-Acre Master Plan funding strategies developed.	100%	100%	n/a
Lease agreement with El Dorado County entered.	100%	100%	n/a

Strategic Priority 1.4: Transportation

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
City-wide parking management strategies evaluated.	n/a	n/a	100%
US50 Community Revitalization Project outcome.	100%	100%	n/a
Feasibility study of new transit services conducted.	50%	50%	100%

Strategic Priority 3.4: Waste Management and Stewardship

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Evaluate potential code amendments to update trash ordinance with respect to SRO's.	100%	100%	n/a
Draft suite of regulations for City Council consideration to further regulate single-use plastics.	50%	50%	100%

Strategic Priority 5.4: Local Control

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Revisit whether City should pursue charter city status.	100%	50%	100%
Evaluate feasibility of annexing portions of unincorporated El Dorado County.	100%	50%	100%
Develop a strategy to improve the way the city coordinates with Basin entities.	100%	100%	100%

Revenues and Expenditures by Fund Type and Category
City Attorney

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	7,488	-	32,500	280,000	280,000	100%	-
Grants	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Revenues Total	**7,488**	**-**	**32,500**	**280,000**	**280,000**	**100%**	**-**
Expenditures							
Personnel Services	363,893	514,369	568,493	733,869	714,747	-3%	(19,122)
Contractual Services	249,489	133,235	112,619	549,173	405,000	-26%	(144,173)
Other Operating	418,089	576,127	855,621	1,257,290	1,685,490	34%	428,200
Capital Outlay	3,509	13	1,961	4,700	3,000	-36%	(1,700)
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**1,034,980**	**1,223,744**	**1,538,694**	**2,545,032**	**2,808,237**	**10%**	**263,205**
Net Rev (Exp) General Fund	**(1,027,492)**	**(1,223,744)**	**(1,506,194)**	**(2,265,032)**	**(2,528,237)**		
Special Revenue Fund							
Revenues							
Operating Revenues	-	-	-	-	-	-	-
Grants	-	(173)	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Revenues Total	**-**	**(173)**	**-**	**-**	**-**	**-**	**-**
Expenditures							
Personnel Services	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-
Other Operating	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Rev (Exp) Special Revenue Fund	**-**	**(173)**	**-**	**-**	**-**		
Internal Service Fund							
Revenues							
Operating Revenues	1,509,932	1,646,369	1,769,924	1,934,203	1,973,852	2%	39,649
Grants	-	-	-	-	-	-	-
Transfers In	-	600,000	-	-	-	-	-
Revenues Total	**1,509,932**	**2,246,369**	**1,769,924**	**1,934,203**	**1,973,852**	**-**	**39,649**
Expenditures							
Personnel Services	1,052,303	834,009	1,219,063	1,492,337	1,486,986	0%	(5,351)
Contractual Services	80,626	116,340	119,695	126,550	120,000	-5%	(6,550)
Other Operating	309,349	164,628	198,042	248,966	293,966	18%	45,000
Capital Outlay	2,899	-	6,398	2,900	2,900	0%	-
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	30,000	30,000	30,000	70,000	74,200	6%	4,200
Expenditures Total	**1,475,177**	**1,144,978**	**1,573,198**	**1,940,753**	**1,978,052**	**-**	**37,299**
Net Rev (Exp) Special Revenue Fund	**34,755**	**1,101,391**	**196,726**	**(6,550)**	**(4,200)**		
FTE's	3	3	3	4	4	0%	




Internal
Services

City Manager's Office

Core Services

City Manager

100 01310

As a Council/Manager form of government, the South Lake Tahoe City Manager operates as CEO of the organization, carrying out the policies established by the City Council from which the organization functions. The City Manager's role is to ensure the efficient, effective, and equitable day-to-day operations of the City and administration of the government and provide professional advice and counsel to the City Council on issues of importance to the community and those affecting government operations.

The City Manager also prepares a budget for the Council's consideration and provides direct supervision over all Department Directors and City Manager's Office. Included in the South Lake Tahoe City Manager's Office are the following divisions:

Human Resources

100 01320

The function of Human Resources is to coordinate recruitments, labor relations/negotiations, employee personnel file record management, administer benefits, pensions, promotions, transfers and training coordination, retirement planning, employee separation and other compensation related procedural requirements. The division is also responsible for ensuring legal compliance relative to diversity and discrimination issues, disability, leaves, fitness-for-duty, workplace wrong-doing investigations and compliance with all state and federal laws, regulations, and employment policies applicable to the City.

Communications and Government Affairs

100 01330

The Assistant to the City Manager/Public Information Officer provides professional, administrative, and technical assistance to the office of the City Manager; develops and coordinates public outreach information, including television, radio, internet, social media, and print media to effectively disseminate news and other items of interest to the community.

The City's communications strategy includes creating an integrated environment to promote civic engagement and participation. Staff leverages social media, traditional media, the City's website, and other innovative platforms to educate and inform the public on citywide programs, policies, and priorities.

The PIO coordinates with South Lake Tahoe Police Department and South Lake Tahoe Fire Rescue on crisis communications, to help ensure public safety messaging is widely disseminated and effective in times of emergency.

As a government affairs representative on behalf of the City, the Assistant to the City Manager/PIO serves as a liaison to local, regional, state, and federal entities, communicating policy priorities and creating opportunities for the City to collaborate with stakeholders.

Sustainability

100 01967

The purpose of the Sustainability program is to continue making and documenting progress on greenhouse gas reduction programs and projects. Specifically, the Sustainability Coordinator works across departments to: advance actions articulated in the 2020 Climate Action Plan; reduce solid and organic waste; and advance large, clean energy projects.

Arts – Public Art

217 04504

The purpose of the Public Art program is to provide a financing mechanism for creation of art pieces and designs to be displayed on City property and within the City limits. Through our Arts, Culture, and Tourism Commission, members can provide input on how they envision the role of arts and culture in the City of South Lake Tahoe. The Arts, Culture, and Tourism Commission will also review proposed public art projects and make recommendations for the appropriation of allocated funds.

Public, Education, Government Program Fund

224 01330

The purpose of the Public, Education, Government Program fund is to collect Franchise fees which provide a financing mechanism for capital expenditures that support day-to-day operations of public-access channels.

Health Insurance

601 01220 Health Insurance

605 01220 Health Insurance Savings

The Health Insurance account is the funding account for the City's Health Insurance Program. It is funded through payroll deductions for all departments and through contributions from employees for buy-up options.
These accounts are used for payments of Health Insurance premiums as well as excess insurance payments, third party administration fees, and employee safety incentive programs.
The Health Insurance Savings account remains open for the purpose of payments of yearly fees applicable to the individual retiree HRA accounts.

City-Wide Strategic Priorities Supported

Strategic Priority 1 - Built Environment
- Goal 1.1: Broadband For All
- Goal 1.4: Transportation
- Goal 1.5: Carbon Neutrality

Strategic Priority 2 - Recreation and Equitable Access
- Goal 2.3: Connectivity

Strategic Priority 3 - Community for All
- Goal 3.2: Inclusion and Diversity
- Goal 3.3: Arts and Culture Program
- Goal 3.4: Waste Management and Stewardship

Strategic Priority 4 - Economic Development
- Goal 4.1: Economic Diversification Strategy
- Goal 4.2: Support Development of a Regenerative Tourism Model
- Goal 4.3: Resident Retention and Workforce Development

Strategic Priority 5 - Continuous Improvement
- Goal 5.2: Digital Government
- Goal 5.4: Local Control

FY 2021/22 Department Accomplishments

1. City Manager's Department administered the first ever Cannabis Revenue Grant program, distributing almost $400,000 to South Lake Tahoe non-profits.
2. Sustainability Coordinator started at the end of February and has helped advance renewable energy projects and partnerships; an Electric Vehicle Charger Siting Plan; a new state mandated edible food recovery program; and a new Climate Action Plan tracking and outreach website.
3. Facilitated City Council Economic Development Strategic Planning Advance.
4. Continued implementation the City's Strategic Plan.
5. Initiated Comprehensive Transit Analysis.
6. Initiated Broadband Feasibility Study.
7. Initiated construction of the Multi-Generational Recreation and Aquatics Center.
8. Conducted an audit of all social media platforms to inform and improve social media strategy.
9. Improved social media platform engagement by more than 10%.
10. Received 100% media coverage on press releases issued.
11. Continued to increase participation in regional and state partnerships, including participating in California Tahoe Alliance Lobby Days, the Destination Stewardship initiative, and the South Shore Transportation Management Association.
12. Implemented Performance Evaluation Platform in NEOGOV, automating a core Human Resources process.

FY 2022/23 Department Goals and Objectives

1. Finalize Franchise agreement and MOU with Liberty Utilities as part of achieving renewable energy goals.
2. Develop effective public communications to share progress on greenhouse gas reduction strategies.
3. Increase the number of electric vehicles chargers available to both city fleet and the public.
4. Develop an Edible Food Recovery program in compliance with SB1383.
5. Complete and implement city-wide classification and compensation study.
6. Continue to collaborate with federal, state, county, and local delegations to ensure the City's priorities are effectively communicated.
7. Complete a community-wide survey to inform the policy and budget decision-making process.
8. Launch improved Public-Education-Government Channel 21 to enhance an underutilized public communications tool.
9. Work with City Clerk and Information Technology to upgrade the City Council Chamber and City Hall control room to improve public meeting production quality using available PEG funds.
10. Create a High Performing Organization.
11. Ensure the budget is balanced and find ways to fund facilities and storm water maintenance with general funds.
12. Work with the STACS program and El Dorado County to improve in-field mental health outreach.

Performance Measures

1. Develop a work plan to advance renewable energy projects in collaboration with Liberty Utilities.
2. Enhance resource available on City website and roll out a new tracking platform showing City progress on the Climate Action Plan and Strategic Plan by the end of Q2.
3. Install electric vehicle chargers at three city-owned sites.
4. Online tools and resources available on City website to support local Tier 1 food generators in support of Edible Food Recovery Program by end of FY.
5. Using the City-wide classification study, establish an equitable pay and compensation philosophy by end of FY.
6. Provide leadership in Destination Stewardship collaboration and various regional initiatives consistent with Strategic Plan and Climate Action Plan; maintain membership to League of California Cities to weigh in on legislative initiatives; actively engage with state legislators and agencies at least two times per year in person.
7. Complete the community wide survey by end of Q2 and apply results used in the development of the FY 2023 – 24 budget development.
8. Produce and program into the improved PEG channel at least four Public Service Announcements related to City services and programming.
9. Create an implementation plan to upgrade antiquated equipment to current industry standards by the end of Q1.
10. Initiate an action plan toward the creation of a High Performing Organization.
11. Budget is balanced and includes funding for facilities and stormwater maintenance in General Fund.
12. Further evaluate best practices for in-field mental health outreach and work with STACS and County to develop next steps.

Revenues and Expenditures by Fund Type and Category
City Manager's Office

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	-	10,512	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Transfers In	-	-	-	61,310	-	-	(61,310)
Revenues Total	**-**	**10,512**	**-**	**61,310**	**-**	**-**	**(61,310)**
Expenditures							
Personnel Services	842,316	816,935	845,743	1,106,991	1,209,446	9%	102,455
Contractual Services	83,887	188,549	87,709	201,500	177,700	-12%	(23,800)
Other Operating	82,447	75,141	66,874	116,387	129,797	12%	13,410
Capital Outlay	39,107	46,218	52,349	71,198	61,198	-14%	(10,000)
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	27,305	-	-	(27,305)
Expenditures Total	**1,047,756**	**1,126,842**	**1,052,675**	**1,523,381**	**1,578,141**	**4%**	**54,760**
Net Rev (Exp) General Fund	**(1,047,756)**	**(1,116,330)**	**(1,052,675)**	**(1,462,071)**	**(1,578,141)**		
Special Revenue Fund							
Revenues							
Operating Revenues	22,604	86,831	81,407	90,000	90,000	0%	-
Grants	-	-	-	-	-	-	-
Transfers In	10,000	-	20,000	-	-	-	-
Revenues Total	**32,604**	**86,831**	**101,407**	**90,000**	**90,000**	**100%**	**-**
Expenditures							
Personnel Services	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-
Other Operating	556	5,056	-	20,000	-	-	(20,000)
Capital Outlay	-	3,010	10,182	90,000	90,000	0%	-
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	36,803	-	-	-	-	-
Expenditures Total	**556**	**44,869**	**10,182**	**110,000**	**90,000**	**-18%**	**(20,000)**
Net Rev (Exp) Special Revenue Fund	**32,047**	**41,962**	**91,225**	**(20,000)**	**-**		
Internal Service Fund							
Revenues							
Operating Revenues	2,946,752	3,365,298	3,300,200	3,788,171	4,225,920	12%	437,749
Grants	-	-	-	-	-	-	-
Transfers In	161,435	135,000	30,000	50,200	55,200	10%	5,000
Revenues Total	**3,108,187**	**3,500,298**	**3,330,200**	**3,838,371**	**4,281,120**	**100%**	**442,749**
Expenditures							
Personnel Services	3,163,969	3,387,858	3,251,278	3,787,171	4,224,920	12%	437,749
Contractual Services	79,060	56,892	55,454	62,000	62,000	0%	-
Other Operating	1,341	2,974	39	-	-	-	-
Capital Outlay	4,127	4,188	4,144	4,200	4,200	100%	-
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	15,000	1,250,000	-	-	-	-	-
Expenditures Total	**3,263,497**	**4,701,912**	**3,310,914**	**3,853,371**	**4,291,120**	**11%**	**437,749**
Net Rev (Exp) Special Revenue Fund	**(155,310)**	**(1,201,614)**	**19,285**	**(15,000)**	**(10,000)**		
FTE's	4.0	2.3	5.50	6.0	6.25	4%	

Finance Department

Core Services

The Finance Department is responsible for providing centralized professional support services to the City Council, City Manager and operating departments assisting them in making sound financial and organizational decisions that promote the fiscal sustainability of the City and its ability to provide services to the community as well as providing support to employees at all levels on a variety of issues.

The Finance Director is responsible for overall departmental leadership and administration of the department's Financial Services, Treasury, Revenue, and Purchasing functions and oversight of the Information Technology division functions. The Director is also responsible for financial policies, financial reporting and compliance, financial analysis and interpretation, financial planning, the annual financial audit, internal controls, budget development and management, debt financing and debt administration. The Director serves as the City's Chief Financial Officer and provides financial support to the City Council, City Manager, City Treasurer, City Departments, Redevelopment Successor Agency, Financing Authorities and Special Districts.

The Finance divisions are responsible for protecting the City's fiscal health and sustainability by maintaining compliance with financial policies and internal controls, accurate accounting of financial transactions, timely revenue collection and accounts receivable processing, timely payment of accounts payable, payroll and debt service, transparent and professional financial reporting, effective budget management, grant administration, cash and investment management, debt financing and administration, and ensuring efficient purchasing practices.

Financial Services Division

100 01511

The Financial Services Division staff is responsible for all governmental accounting, financial reporting and compliance functions, budget development and support, debt financing and management, Accounts Payable, Payroll, including PERS and tax reporting, Grant Administration, fixed asset accounting, salary and benefit analyses, coordination of yearly audit, preparation of the Annual Comprehensive Financial Report and Budget documents, and accounting support to all City Departments and Special Districts.

In addition, the division also provides financial reporting and accounting services to the South Tahoe Redevelopment Successor Agency, the South Lake Tahoe Joint Powers Financing Authority, the South Tahoe Joint Powers Parking Financing Authority, and the South Lake Tahoe Basin Waste Management Authority.

Revenue Services Division

100 01730

The primary goal of the Revenue Services Division is to manage the City's revenues. Major responsibilities of the division include monitoring and collection of Transient Occupancy Tax from approximately 120 hotels/motels, over 100 vacation homes rented by individual property owners, including hosted rentals and qualified VHRs, and 33 property management companies, as well as Business Tax collection for over 3,800 businesses. Staff is also responsible for bank deposits, city-wide accounts receivable processing, revenue audits, delinquency collections, and economic development loan collections. The division also provides Cash/Treasury management including banking and investment transactions to ensure availability of city funds when needed. In addition, the division provides revenue collection and disbursement services, and financial reporting for several business improvement districts. The division annually updates the Master Fee Schedule in accordance with financial policies.

Information Technology Division
100 01840

The Information Technology (IT) division provides computer services for all city departments; including police and fire. Services include network administration, internet, email, help desk, software and hardware support, technology purchases and installation, specialized programming, database administration, and training.
The IT Division supports approximately 3 virtualized data centers, 250 computers and laptops, 20 patrol cars with mobile data computers (MDCs) with In-Car-Video (ICV) equipment, 130 printers/faxes/plotters, 20 scanners, over 50 surveillance cameras, body-camera data and a wide variety of networking equipment (firewalls, routers, and switches). These servers, computers and other equipment are located throughout the city in 18-facility locations connected with a fiber back-bone. Support is also provided for a variety of audio/video and presentation equipment in the Council Chambers and other conference rooms. Staff is also responsible for the encrypted access control systems for the Police Department and the Airport - these systems control, monitor and log entry and egress to all doors and gates. These systems are slowly being expanded to cover all city facilities.

PARKING ENTERPRISE
520 05340 – Parking Authority Debt Service

The City's public parking garage is located adjacent to the Heavenly Village and gondola and provides over 400 parking spaces. The garage has been improved to include automated payment capability and increased marketing. The Finance Department is responsible for the management of the Parking Authority Debt Service. The Parking Garage's daily operations are managed by the Police Department.

City-wide Strategic Priorities Supported

Strategic Priority 5 - Continuous Improvement

Goal 5.2: Digital Government

Goal 5.3: Infrastructure and Maintenance

Goal 5.5: Fiscal Sustainability and Resiliency

FY 2021/22 Department Accomplishments

1. Updated outdated City's Financial Policies.
2. Applied for and received the Distinguished Budget Presentation Award for FY 21/22 and the Certificate of Achievement for Excellence in Financial Reporting for FY 20/21 from the Government Finance Officers Association (GFOA).
3. Provided financial reporting on revenues, expenditures and projects currently underway for Measure S Sales Tax through the City's Fiscal Accountability webpage.
4. Provided support to City Attorney Office in preparation for the Cannabis Tax ballot measure in November 2022.
5. Provided Five Year Financial Plan Update to City Council in March and August 2022.
6. Prepared and presented financial information to the credit rating agency for receiving a bond rating on the new Recreation center construction financing bonds.
7. Coordinated, reviewed, and submitted documents and held a presentation to City Council for the Recreation Center bond financing approval.
8. Applied for 19 grants totaling $44,347,369 and has received 9 awards in the amount of $13,883,949 to date with 9 proposals currently under review totaling $29,995,500 and 1 proposal in the amount of $467,920 denied.
9. 1,800+ helpdesk tickets closed.
10. Network infrastructure and software systems audited, upgraded, and simplified at several locations.
11. New security measures implemented based on best industry practices.
12. Completed Azure and SharePoint migration.

13. Replaced Firewalls at all data centers.
14. New VM farm at IT building, migration of VM environment to airport.
15. Implemented comprehensive site to site back up system with ransomware protection.
16. New video storage and surveillance at parking garage.
17. Audited council meeting equipment and created comprehensive guide to running meetings.
18. Set up new GIS server.
19. Upgraded Cognos.

FY 2022/23 Department Goals and Objective

1. Continue to look for cost savings within City departments to ensure financial stability.
2. Continue to aggressively pursue grant funding as well as actively engage in updates to legislature and available funding.
3. Upgrade CommunityPLUS Software.
4. Initiated process for the Parking Garage bond debt early pay-off.
5. Continue to create efficiencies through technology.
6. Audit and simplify data centers, file systems, and software packages to reduce overhead.
7. Finish CAD system project for police department.
8. Finish Communications System upgrade project for police and fire.
9. Implement new VPN system for police vehicles.
10. Implement sub polices and plans of action for new IT security policy.
11. Implement mobile device and application management system.
12. Implement comprehensive end point protection system.
13. Implement Insider threat protection system.
14. Conduct regular cyber security testing and training for city staff.
15. Implement VOIP system city wide.

Performance Measures

Strategic Priority 5.2: Digital Government

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
CommunityPLUS software upgrade	0%	0%	100%
IT Strategic Plan completed and implemented	50%	60%	70%

Strategic Priority 5.5: Fiscal Sustainability and Resiliency

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Publish Annual Comprehensive Financial Report no later than 180 days following fiscal year end.	100%	100%	100%
Publish Budget document no later than 90 days following the budget adoption.	100%	100%	100%
Complete month closing within 30 days of month end.	100%	92%	100%
Maintain solid financial practices and a "clean" unqualified opinion.	100%	100%	100%

Revenues and Expenditures by Fund Type and Category
Finance Department

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	41,761,046	38,209,150	43,787,372	42,064,495	44,110,612	5%	2,046,117
Grants	-	-	-	-	-	-	-
Transfers In	76,998	69,606	81,764	77,000	78,000	1%	1,000
Revenues Total	**41,838,044**	**38,278,756**	**43,869,136**	**42,141,495**	**44,188,612**	**5%**	**2,047,117**
Expenditures							
Personnel Services	1,577,351	1,676,519	1,730,018	1,691,784	1,707,830	1%	16,046
Contractual Services	212,179	244,244	286,947	371,990	386,700	4%	14,710
Other Operating	175,989	186,230	160,923	159,050	160,220	1%	1,170
Capital Outlay	155,938	254,552	248,522	283,124	325,000	15%	41,876
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**2,121,458**	**2,361,546**	**2,426,411**	**2,505,948**	**2,579,750**	**3%**	**73,802**
Net Rev (Exp) General Fund	**39,716,586**	**35,917,210**	**41,442,726**	**39,635,547**	**41,608,862**		
Enterprise Fund - Parking Garage							
Revenues							
Operating Revenues	119,625	61,438	5,105	50,000	5,000	-90%	(45,000)
Grants	-	-	-	-	-	-	-
Transfers In	330,000	330,000	330,000	330,000	330,000	0%	-
Revenues Total	**449,625**	**391,438**	**335,105**	**380,000**	**335,000**	**-12%**	**(45,000)**
Expenditures							
Personnel Services	-	-	-	-	-	-	-
Contractual Services	1,313	1,175	1,238	-	-	-	-
Other Operating	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Debt Service/Leases*	318,450	309,300	301,867	565,188	564,625	0%	(563)
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**319,763**	**310,475**	**303,104**	**565,188**	**564,625**	**0%**	**(563)**
Net Rev (Exp) Enterprise Fund - P. Garage	**129,862**	**80,963**	**32,001**	**(185,188)**	**(229,625)**		
FTE's	15.0	15.8	12.25	12.00	12.00	0%	

*Principal Payments are not included in the P&L, they are a reduction of liability in the Balance Sheet

Non-Departmental

Core Services

100 01951 – Non-Departmental
100 01952 – Emergency Preparedness
100 01953 – Community Marketing
100 01956 – General Fund Transfers In/Out
100 01958 – Rents & Leases
101 01951 – PERS Savings
102 01511 – Measure S Sales Tax
263 09110 – TOT Revenue Fund
264 01952 – Local Fiscal Recovery / ARPA
401 01910 – City Debt Service
401 08220 – City Debt Service Other Debt

The non-departmental budget provides a financial reporting and budgeting section to account for all General Fund monies transferred to other funds, as well as to monitor disbursement of monies for general purpose items not specific to any one department. These disbursements include: City Administrative office rent, retirement payouts, rentals and leases of equipment used by all departments, City's debt service payments, cost of Animal Control Services provided by El Dorado County, LAFCO fees, portion of PADMA cost for the maintenance of Park Avenue area, Community Marketing, disbursements to Contract Agencies, and other specific types of expenditures that have no ongoing activities or projects.

Measure S Sales Tax

102 01511

On July 14th, 2020 the South Lake Tahoe City Council unanimously placed Measure S, the South Lake Tahoe Fire Protection, Emergency Response, City Services Measure, on the November 2020 ballot. 63.73% of the Voters in the 2020 election approved Measure S, allowing for the collection of a one-cent sales tax that will generate up to an estimated $5.9 million in local funding.

Following passage of the measure, collection of the tax – an additional one cent on each $1 of taxable purchase – began on April 1, 2021. The City began receiving revenue from the tax in June of 2021.

As part of its promise to voters, the City has implemented strict fiscal accountability for Measure S spending and released a webpage dedicated to Measure S financial reporting on revenues, expenditures and projects currently underway. To learn more about Measure S Sales Tax revenue and spending, please visit: www.cityofslt.us/MeasureS/fiscal.

Local Fiscal Recovery / ARPA

264 01952

The American Rescue Plan Act (ARPA) (Public Law No. 117-2) was signed into law by President Biden on March 11, 2021. The Act appropriated Coronavirus State and Local Fiscal Recovery Funds for allocation by the U.S. Department of the Treasury to states, counties, metropolitan cities, and small cities with population under 50,000 (referred to as non-entitlement units (NEUs) of local government). As NEU, the City of South Lake Tahoe was allocated $5,309,994. This amount will be received in two tranches, in 2021 and 2022 and needs to be obligated by the end of 2024. There were no funds obligated in 2021-22 adopted budget from this funding.

Revenues and Expenditures by Fund Type and Category
Non-Departmental

General Fund (incl. Measure S)	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	14,832	260,003	3,345,490	6,452,000	7,012,000	9%	560,000
Grants	-	278,119	-	-	-	-	-
Transfers In	48,825	2,570,716	373,242	1,109,997	74,200	-93%	(1,035,797)
Revenues Total	**63,657**	**3,108,838**	**3,718,732**	**7,561,997**	**7,086,200**	**-6%**	**(475,797)**
Expenditures							
Personnel Services	3,434,943	2,356,195	2,284,065	2,330,071	2,503,948	7%	173,877
Contractual Services	671,879	1,067,370	1,055,430	1,225,000	1,309,390	7%	84,390
Other Operating	478,866	898,744	898,832	1,130,090	520,090	-54%	(610,000)
Capital Outlay	-	-	-	1,000	1,000	0%	-
Debt Service/Leases	-	-	-	1,250,000	-	-100%	(1,250,000)
Transfers Out	17,665,033	6,383,967	11,103,532	17,857,605	12,187,999	-32%	(5,669,606)
Expenditures Total	**22,250,720**	**10,706,277**	**15,341,858**	**23,793,766**	**16,522,427**	**-31%**	**(7,271,339)**
Net Rev (Exp) General Fund	**(22,187,064)**	**(7,597,438)**	**(11,623,127)**	**(16,231,769)**	**(9,436,227)**		
Special Revenue Fund							
Revenues							
Operating Revenues	2,974,696	2,188,994	3,180,927	2,931,700	3,031,700	3%	100,000
Grants	-	-	-	2,654,997	-	-100%	(2,654,997)
Transfers In	807,500	7,500	807,500	1,012,400	213,900	-79%	(798,500)
Revenues Total	**3,782,196**	**2,196,494**	**3,988,427**	**6,599,097**	**3,245,600**	**-51%**	**(3,353,497)**
Expenditures							
Personnel Services	-	-	-	-	-	-	-
Contractual Services	2,875,076	2,141,169	3,134,541	2,871,000	2,970,000	3%	99,000
Other Operating	19,951	22,527	19,327	24,100	25,600	6%	1,500
Capital Outlay	-	-	-	-	-	-	-
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	822,411	1,320,287	437,658	3,826,581	476,204	-88%	(3,350,377)
Expenditures Total	**3,717,438**	**3,483,983**	**3,591,526**	**6,721,681**	**3,471,804**	**-48%**	**(3,249,877)**
Net Rev (Exp) Special Revenue Fund	**64,759**	**(1,287,490)**	**396,901**	**(122,584)**	**(226,204)**		
Debt Service Fund							
Revenues							
Operating Revenues	9,853	3,856	46	1,500	50	-97%	(1,450)
Grants	-	-	-	-	-	-	-
Transfers In	3,950,000	3,369,450	3,347,643	3,864,746	3,908,717	1%	43,971
Revenues Total	**3,959,853**	**3,373,307**	**3,347,689**	**3,866,246**	**3,908,767**	**1%**	**42,521**
Expenditures							
Personnel Services	-	-	-	-	-	-	-
Contractual Services	7,423	15,802	17,856	15,000	17,900	19%	2,900
Other Operating	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Debt Service/Leases	3,427,891	3,317,822	3,857,391	3,851,246	3,890,867	1%	39,621
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**3,435,314**	**3,333,624**	**3,875,248**	**3,866,246**	**3,908,767**	**1%**	**42,521**
Net Rev (Exp) Debt Service Fund	**524,539**	**39,683**	**(527,559)**	**0**	**-**		

Business Improvement Districts

Core Services

Ski Run BID
280 01511

The Ski Run Business Improvement District is located on Ski Run Boulevard between Pioneer Trail and Lake Tahoe Blvd. Fees are collected with business tax payments for the purpose of supporting landscaping and snow removal expenses along the bike trail. Approximately 70 businesses/property owners are subject to fees in this program.

Tourism Improvement District
285 01513

Begun in November 2006, its main purpose is to collect a per night fee for each room night occupied by a visitor and pass through the monies to the Tourism Improvement District (TID) for their use toward marketing the South Lake Tahoe area. City retains a 1% administrative fee for collection, accounting/reporting, and pass-through of the monthly assessments to the TID Board by the Revenue Division of the Finance Department.

Revenues and Expenditures by Fund Type and Category Business Improvement Districts

Special Revenue	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	2,916,468	2,172,069	3,178,026	2,911,700	3,011,700	3%	100,000
Grants	-	-	-	-	-	-	-
Transfers In	7,500	7,500	7,500	12,400	13,900	12%	1,500
Revenues Total	**2,923,968**	**2,179,569**	**3,185,526**	**2,924,100**	**3,025,600**	**3%**	**101,500**
							-
Expenditures							-
Personnel Services	-	-	-	-	-	-	-
Contractual Services	2,875,076	2,141,169	3,134,541	2,871,000	2,970,000	3%	99,000
Other Operating	19,951	22,527	19,327	24,100	25,600	6%	1,500
Capital Outlay	-	-	-	-	-	-	-
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	28,998	21,606	31,658	29,000	30,000	3%	1,000
Expenditures Total	**2,924,025**	**2,185,302**	**3,185,526**	**2,924,100**	**3,025,600**	**3%**	**101,500**
Net Rev (Exp)	(57)	(5,733)	(0)	-	-		
FTE's	-	-	-	-	-	0%	

South Tahoe Redevelopment Successor Agency (STRSA)

Core Services

725 09220 - RD Obligation Retirement Fund

In an effort to balance its budget, the State of California adopted ABx1 26 on June 28, 2011, which suspends all new redevelopment activities except for limited specified activities as of that date and dissolves redevelopment agencies effective October 1, 2011. The State simultaneously adopted ABx1 27 which allows redevelopment agencies to avoid dissolution by the City opting into an "alternative voluntary redevelopment program" requiring specified substantial annual contributions to local schools and special districts. However, in its December 29, 2011 decision the State Supreme Court upheld ABx1 26, but invalidated ABx1 27, and extended the date of dissolution to February 1, 2012.

The suspension provisions of ABx1 26 prohibit all redevelopment agencies from a wide range of activities, including incurring new indebtedness or obligations, entering into or modifying agreements or contracts, acquiring or disposing of real property, taking actions to adopt or amend redevelopment plans and other similar actions, except actions required by law or to carry out existing enforceable obligations, as defined in ABx1 26.

On September 27, 2011, the City of South Lake Tahoe adopted Resolution 2011-54 electing to serve as the South Tahoe Redevelopment Successor Agency. The Successor Agency is responsible for the wind down of the former Redevelopment Agency's debt, obligations and affairs.

Revenues and Expenditures by Fund Type and Category South Tahoe Redevelopment Successor Agency

Trust&Agency Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	4,391,208	4,437,403	4,887,292	4,791,398	4,802,615	0%	11,217
Grants	-	-	-	-	-	-	-
Transfers In	793,413	380,362	406,000	1,142,584	446,204	-61%	(696,380)
Revenues Total	**5,184,621**	**4,817,766**	**5,293,292**	**5,933,982**	**5,248,819**	**-12%**	**(685,163)**
Expenditures							
Personnel Services	-	-	-	-	-	-	-
Contractual Services	21,793	11,688	125,080	30,000	147,537	392%	117,537
Other Operating	-	-	-	-	-	-	-
Capital Outlay	82,192	82,192	82,192	-	-	-	-
Debt Service/Leases	2,774,287	2,682,612	2,571,712	5,103,982	5,101,282	0%	(2,700)
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**2,878,273**	**2,776,493**	**2,778,985**	**5,133,982**	**5,248,819**	**2%**	**114,837**
Net Rev (Exp)	**2,306,348**	**2,041,273**	**2,514,307**	**800,000**	**-**		
FTE's	-	-	-	-	-	**0%**	

Trust and Agency

Core Services

707 01962 – Park Avenue CFD
708 01963 – Parent/School Partnership
711 01965 – Bijou ECP CFD
712 01973 – Harrison Avenue CFD

There are many financial relationships that may exist between a city and the public or other organizations that require special accounting treatment by the city in a trust and agency fund. These relationships and conditions are usually governed by ordinances, statutes, regulations, trust indenture agreements or other contractual arrangements. The following excerpts from GAAFR are provided to explain the various types of trust and agency funds and their related accounting treatment:

Trust and Agency Funds are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. GASB Codification, Section 1300 further classifies trust and agency funds as pension trust, nonexpendable trust, expendable trust, and agency funds.

Pension trust funds are used to account for pension plans other than public employee retirement system (PERS). City does not currently have any pension trust funds.

Nonexpendable trust funds are those whose principal must be preserved intact. Nonexpendable trust funds are most often used to account for the principal portion of endowments provided to a government by private donors with the stipulation that their principal be preserved intact. Nonexpendable trust funds and pension trust funds are accounted for in essentially the same manner as proprietary funds.

Expendable trust funds are those whose principal and income may be expended in the course of their designated operations. Expendable trust funds are most often used to account for income amounts transferred to them from nonexpendable trust funds. Expendable trust funds are accounted for in essentially the same manner as governmental funds.

Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. A common example of agency funds is a tax collection fund that is used to account for property taxes billed and collected by one local government on behalf of another.

Revenues and Expenditures by Fund Type and Category
Trust and Agency

Trust and Agency	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	1,056,177	1,006,698	979,353	1,002,250	1,001,450	0%	(800)
Grants	-	-	-	-	-	-	-
Transfers In	-	50,000	-	-	-	-	-
Revenues Total	**1,056,177**	**1,056,698**	**979,353**	**1,002,250**	**1,001,450**	**0%**	**(800)**
Expenditures							
Personnel Services	-	-	-	-	-	-	-
Contractual Services	31,374	29,283	33,687	31,150	33,700	8%	2,550
Other Operating	5,914	8,824	3,519	58,000	58,000	0%	-
Capital Outlay	-	-	-	-	-	-	-
Debt Service/Leases	508,831	510,019	509,909	508,854	506,819	0%	(2,035)
Transfers Out	428,000	403,000	403,000	403,000	403,000	0%	-
Expenditures Total	**974,119**	**951,126**	**950,115**	**1,001,004**	**1,001,519**	**0%**	**515**
Net Rev (Exp)	**82,059**	**105,572**	**29,238**	**1,246**	**(69)**		
FTE's	-	-	-	-	-	**0%**	


Public Safety

Police Department

Core Services

The City of South Lake Tahoe Police Department is a full-service general law enforcement organization. The Police Department serves a permanent population of approximately 22,000. The community is a tourist resort destination consistently inflating the functional population to 100,000 on weekends and holidays. The Police Department also manages the Joint Dispatch Center which is classified as a Public Safety Answering Point (PSAP) for the County and State of California. The Joint Dispatch Center provides public safety dispatching services to the Police Department, City Fire Department, Lake Valley Fire Protection District, Fallen Leaf Fire Department, along with Cal Tahoe JPA Ambulance Services.

The Department provides the following programs/services:

- Uniform Patrol
  - Canine Unit
  - Traffic Enforcement Unit (motor)
  - STACS Officer (Homeless/Mental Health)
  - Crisis Negotiation Team
  - SWAT Team
  - School Resource Officer at STHS and Tobacco Grant Funded SRO at STMS
- Detectives
  - Homicide
  - Sexual Assault
  - Child Crimes
  - Domestic Violence
  - Property Crimes
  - Cannabis Control Officer
  - Evidence/Property Technicians
- Joint Dispatch Center
  - SLTPD Police
  - SLTFR
  - CalFire Station 5
  - Fallen Leaf Lake FD
  - Lake Valley FD
  - Cal Tahoe Ambulance
- Community Service Officers
  - VHR Enforcement
  - Code Enforcement
  - Nuisance Abatement
  - Parking Enforcement (Shops at Heavenly Village, Transit Way/Bellamy Ct.)
  - Parking Garage operations and parking enforcement
  - Vehicle Abatement
  - Graffiti abatement reporting and volunteer program
  - Radar trailer deployment
  - Lime/Byrd scooter compliance
- Police Records
- Police Boat Safety Program (State Grant/vessel tax funded)
- Reserve Officer Program

Administration

100 02110

The Administrative Division is responsible for the overall leadership and managerial duties at the Police Department i.e. policy, budget, recruitment, payroll, training, travel, and human resource functions. The Administration Division is currently staffed with the Chief of Police, and an Administrative Assistant.

For FY 22-23 we are requesting to add an Administrative Lieutenant funded through Measure S public safety funds. This new administrative lieutenant position would assist with new State Law mandates, Policy Manual updates Internal Affairs investigations, Community Service Officers, Parking Garage Management, training compliance, and other duties. In February of 2012 a police captain position was cut when Capt. Hewlett retired and was never replaced (that workload then being transferred to the remaining two lieutenants). Increased work load has greatly increased at the administrative level with new State and Federal mandates along with increased training, transparency, and accountability efforts.

Operations

100 02120

The Operations Division encompasses the basic patrol functions of the police department. During this fiscal year the division will consist of 27 patrol officers. This includes one (1) traffic (motor) Officer, two (2) canine officers, one (1) School Resource Officer assigned to STHS (paid in part by the LTUSD), one (1) School Resource Officer assigned to STMS (temporary full-time tobacco grant funded), and one (1) officer assigned to the STACS program. In addition to the line level staff, this division has four (4) Reserve Officers (Part time Marine Unit Officers), Five (5) Patrol Sergeants, and one (1) Patrol Lieutenant.

Note: At the time of this report 7 of the 41 Sworn Officer positions (17%) are off work on long term injuries, and one Officer is off on long term military leave (frozen position).

In FY 19/20 one (1) FTE police officer position was frozen but funded due to possible budget concerns around COVID. In FY 21/22 that position remained frozen and was unfunded. The long-term military leave Officer was moved to that frozen/unfunded position. That officer is scheduled to complete his military service in August of 2023.

The main service provided in this division is uniformed patrol. In addition to patrol level functions, this division develops, manages, and executes special event planning, a canine program, field training program, officer-in-charge program, marine program, crisis negotiations, SWAT, STACS, traffic, and a reserve program.

Joint Dispatch

100 02160

The Joint Dispatch account handles all costs associated with the dispatch center located in the Police Department. We provide dispatch services to the City Police Department, the City Fire Department, Lake Valley Fire Department, Fallen Leaf Fire, and Cal Tahoe JPA Ambulance Service.

The Dispatch Center is currently allocated with (1) Full-time Dispatch Supervisor, (9) Full-time Public Safety Dispatchers.

Support

100 02180

The Police Support Division budget handles all the positions within the Police Department that are not covered in Administration, Operations, or the Joint Dispatch Center. The area of responsibility is primarily Detectives, Property and Evidence, Records, and Building Maintenance.

Detectives are staffed with one (1) lieutenant, one (1) Detective Administrative Sergeant, five (5) investigative detectives, one (1) Cannabis Investigator, and two (2) evidence technicians.

The Records Division is staffed with one (1) records supervisor and two (2) records technicians.

AB3229 COPS Grant

231 02110

COPS grant funds are used for paying officer overtime for projects associated with Community Policing Programs. Funds have also been used for training and supplies as they relate to community matters. The requirements for this fund are broad and allow for discretion on our part, based on the suitability of the expenditure as long as the expenditure of funds is not supplanting the general fund.

Proposition 172 Safety Sales Tax

232 02110

Safety Sales Tax revenues provide funds to supplement equipment purchases and technical support, i.e. police vehicles, computers, the mobile range, other one-time equipment purchases, and salary and wages. These revenues may also be used to purchase other large expenditure items such as the purchase/replacement of the police boat for the Department.

OTHER POLICE PROGRAMS

Police Certified Training (POST)

100 02150

The State of California through POST provides reimbursements for some law enforcement training. The Police Department actively sends officers, supervisors, and non-sworn personnel to POST training. The majority of training is reimbursed but some training is cost shared with the department.

Police Vehicle Replacement

211 02110

This program provides the budget resources to purchase vehicles by supporting either outright purchases or debt service and lease programs needed for acquisition. This program is funded through transfers in from the Safety Sales Tax account.

Cannabis Program

223 02120

This program provides the budget resources to

(1) Oversee the Public Safety License Application/inspection Process,
(2) Respond to, investigate, and collate information on all marijuana-related calls for service,
(3) Conduct proactive compliance inspections of marijuana businesses,
(4) Gather marijuana-related data and provide periodic reports to City Council,
(5) Coordinate and monitor marijuana education efforts,
(6) Conduct training on cannabis regulations for local hotels to ensure marijuana products are handled properly,
(7) Conduct/coordinate illicit marijuana enforcement activities,
(8) Facilitate/coordinate periodic audits to provide for transparency,
(9) Perform other unanticipated marijuana-related duties, and
(10) Keep accurate time records of activities so future Public Safety Impact Mitigation Fee and Public Safety License Application Fee apportionments can be accurately developed.

Tobacco Grant

225 02110

The Tobacco Grant is an enforcement and education program funded through the California Department of Justice. This grant provides funding for one (1) FTE School Resource Officer assigned to South Tahoe Middle School. This funding supports education and enforcement efforts to reduce the illegal sale of tobacco products to minors. This grant expires on June 30, 2023. Currently, we are pursuing the renewal of this grant. If this grant is not available for the next fiscal year, the Department will request funding at mid-year to cover the FTE for the remainder (one quarter) of fiscal year 2022/2023.

ABC Grant

229 02112

The ABC Grant is an enforcement and assistance program funded through the State Department of Alcohol and Beverage Control. ABC works with law enforcement agencies to help aide in eliminating the crime and public nuisance associated with alcohol beverages by providing funds to assist with additional enforcement including minor decoy, shoulder tap, and plain clothes enforcement operations. We did not receive this grant for the 22/23 grant cycle; however, we will apply again for budget year 2023/2024.

Asset Forfeitures – Justice Fund

233 02110

Asset forfeiture funds are received as a result of criminal assets being seized. These funds are used for contract services, equipment, training, and special police investigations. These funds are one-time monies; the amount and frequency of these funds are not guaranteed. Allocating these funds is carefully thought out prior to expenditure.

Boat Patrol Grant

237 02110

The Boat Patrol provides law enforcement services to the open waters and harbor area of the City of South Lake Tahoe and mutual aid to surrounding jurisdictions that share a boundary of Lake Tahoe. Some of these services include:

- Law enforcement patrol
- Crime prevention
- General law enforcement investigations
- Rescue operations
- Vessel assist
- Vessel collision investigation
- Boater Education

Law Enforcement Specialized Unit Grant

238 02110

This program funds a collaborative effort between the SLTPD and Live Violence Free to use an integrated community-oriented approach to address domestic violence. The detective provides investigative expertise of criminal cases and works with an Advocate from Live Violence Free assigned to a Domestic Violence Response Team.

This program funds $107,265.00 for Live Violence Free to provide advocacy, support, assistance, and outreach to victims of Domestic Violence. In addition, $67,714.00 goes towards the salary and incentives of one full time Police Detective (FTE) as well as $28,000.00 towards overtime expenses generated by the PD Joint Dispatch Center. Dispatchers are responsible for fielding calls from victims and facilitating police and medical emergency response. Additionally, dispatch may summon or refer advocacy services for domestic violence victims. Funding for this grant expires on 12/31/2022. We intend to re-apply for this grant should it be available for calendar year 2023.

COMMUNITY SERVICES OFFICE (CSO) DIVISION

The Community Services Office is staffed with (1) Full time sworn Detective Administrative Sergeant, (1) Lead full time Community Services Officer, (1) Full time Administrative Assistant, (5) Full time VHR and Community Services Officers handling Code Enforcement, Nuisance Abatement, Vacation Home Rental Enforcement and Vehicle Abatement, and (1) Full time Code Compliance Investigator.

Code Enforcement

100 02140

This account was established for 2015-16 budget to consolidate four Parking Management Program and one Community Code Enforcement accounts established during the past 3 years. The City's paid parking program was dissolved; however, the function of parking enforcement remains for general parking violations. This budget will continue to receive revenue from fines generated by the enforcement of standard parking violations. In addition, this program will be funded by the revenue generated from enforcement of other violations.

Vehicle Abatement

242 03802

As part of their assignment, the Community Service Officers respond to and identify vehicles as abandoned in accordance with the City Code. The owners are notified of pending action. The CSOs coordinate with contract tow companies to remove abandoned or junk vehicles and then notify DMV of vehicles to be destroyed. The CSOs maintain files on all identified vehicles for annual audit. Submit quarterly reports to El Dorado County Joint Powers Authority (JPA). This budget account partially funds, and is administered by, the Community Services Office. Partial reimbursement for the vehicle abatement process is funded by a portion of vehicle registration through California DMV.

Nuisance Abatement

243 03803

Additionally, the Community Service Officers process all complaints of nuisances as identified in the City Code; prepare correspondence notifying property owners of identified nuisances; prepare cases for hearing by the Zoning Administrator; post all properties with notices of identified nuisances; present cases at Zoning Hearings; coordinate the abatement of the nuisance. Additionally, CSOs coordinate action and programs to remove graffiti. This budget account partially funds, and is administered by, the Community Services Office.

Parking – Bellamy Court

510 05440

This account was established in June of 2011 to provide support for the paid parking program on Transit Way and Bellamy Court. Net revenue from this program is identified to reduce the debt associated with the parking garage or transferred to the General Fund.

520 05320 – Parking Garage Operations

The City's public parking garage provides over 400 parking spaces adjacent to the Heavenly Village and The Gondola. The garage has been improved to include automated payment capability and increased marketing. The Finance Department is responsible for the management of the Parking Authority Debt Service. The Parking Garage's daily operations were transferred to the Police Department with the Parking Management Program that was established in 2012.

Clean Community
241 03801

Clean Community Program removes litter from highly visible locations along public roadways and in neighborhoods, issues notices for trash violations and provides education and special events including the annual Community Cleanup Day, Coastal Cleanup Day as well as Earth Day.

Clean Tahoe contracts with the City and El Dorado County to conduct these services. Clean Tahoe Staff is comprised of a Program Manager, Program Assistant and two Field Assistants. These are not City or County employees. The budget in this account is administered by the Community Services Office.

City-Wide Strategic Priorities Supported

Strategic Priority 1 - Built Environment
Goal 1.4: Transportation

Strategic Priority 3 - Community for All
Goal 3.1: Mental Health and Homelessness
Goal 3.4: Waste Management and Stewardship

Strategic Priority 5 - Continuous Improvement
Goal 5.1: Public Safety

FY 2021/22 Department Accomplishments

1. Police Advisory Committee established and meeting
2. Caldor Fire response including citywide evacuation
3. Operation Bear Trap search warrants and arrests with the FBI
4. Hiring of six officers and one dispatcher

FY 2022/23 Department Goals and Objective

1. Open the Community and Police Resource Center
2. Bring the Police Department to full staffing
3. Complete implementation of the Records Management System
4. Complete the radio project and transition to new system
5. Continue progress with the STACS program
6. Retain and enhance community relations
7. Creation of comprehensive employee wellness plan

Performance Measures

Strategic Priority 1.4: Transportation

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
City-wide parking management strategies evaluated.	50%	25%	75%

Strategic Priority 3.1: Mental Health and Homelessness

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
STACS (South Tahoe Alternative Collaborative Services) implemented.	100%	100%	100%

Strategic Priority 3.4: Waste Management and Stewardship

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Implement strong enforcement policy that the "Tahoe Way" includes not littering in our community.	100%	50%	100%

Strategic Priority 5.1: Public Safety

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
New public safety communications system implemented.	80%	80%	100%

Department Goal 1: Open Community and Police Resource Center

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Open Community and Police Resource Center.	100%	10%	100%

Department Goal 2: Bring the Police Department to Full Staffing

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Fully staffed patrol division, Community Service Office Division, and Dispatch Center.	100%	70%	100%
Number of employees on injured status.	1	6	1
Number of overtime hours.	0	8	0

Department Goal 3: Complete Implementation of Records Management System

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Complete implementation of RIMS system.	80%	40%	100%

Department Goal 4: Complete Radio System Upgrade and Move to New System

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Completed replacement of Public Safety Radio System.	80%	80%	100%

Department Goal 5: Continue Progress with STACS Program

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
STAC collaboration.	100%	100%	100%

Department Goal 6: Retain and Enhance Community Relations

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Social Media as Agency Information Source; number of followers gained.	10,000	6,500	10,000

Department Goal 7: Creation of Comprehensive Employee Wellness Plan

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Comprehensive employee wellness plan.	50%	20%	90%

Revenues and Expenditures by Fund Type and Category
Public Safety - Police Department

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	1,219,630	1,257,888	1,423,215	1,383,675	1,538,675	11%	155,000
Grants	-	-	-	-	-	-	-
Other Financing Sources	10,000	181,152	484,545	130,877	451,172	245%	320,295
Revenues Total	**1,229,630**	**1,439,040**	**1,907,760**	**1,514,552**	**1,989,847**	**31%**	**475,295**
Expenditures							
Personnel Services	10,300,387	10,021,026	10,363,285	11,796,590	12,323,817	4%	527,227
Contractual Services	102,039	96,372	98,528	129,430	119,300	-8%	(10,130)
Other Operating	534,984	481,611	592,207	493,516	564,666	14%	71,150
Capital Outlay	111,055	632,730	127,813	638,971	216,020	-66%	(422,951)
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**11,048,464**	**11,231,738**	**11,181,833**	**13,058,507**	**13,223,803**	**1%**	**165,296**
Net Rev (Exp) General Fund	**(9,818,834)**	**(9,792,699)**	**(9,274,073)**	**(11,543,955)**	**(11,233,956)**		
Special Revenue Fund							
Revenues							
Operating Revenues	1,122,634	1,635,641	2,453,236	2,378,811	2,134,588	-10%	(244,223)
Grants	395,753	432,047	366,723	381,001	284,919	-25%	(96,082)
Other Financing Sources	615,000	575,613	192,000	192,000	432,013	125%	240,013
Revenues Total	**2,133,387**	**2,643,301**	**3,011,959**	**2,951,812**	**2,851,520**	**-3%**	**(100,292)**
Expenditures							
Personnel Services	414,692	441,803	793,189	878,563	858,933	-2%	(19,630)
Contractual Services	335,995	300,360	322,238	503,638	160,629	-68%	(343,009)
Other Operating	87,286	60,185	265,597	494,034	91,593	-81%	(402,441)
Capital Outlay	791,151	439,016	371,886	376,771	455,206	21%	78,435
Debt Service/Leases	207,400	-	-	-	-	-	-
Transfers Out	628,825	1,144,765	458,001	411,753	545,427	32%	133,674
Expenditures Total	**2,465,350**	**2,386,128**	**2,210,911**	**2,664,759**	**2,111,788**	**-21%**	**(552,971)**
Net Rev (Exp) Special Revenue Fund	**(331,962)**	**257,173**	**801,048**	**287,053**	**739,732**		
Enterprise Fund							
Revenues							
Operating Revenues	1,659,878	1,060,572	1,204,080	1,818,800	1,818,800	0%	-
Grants	-	-	-	-	-	-	-
Other Financing Sources	2,500	-	-	-	-	-	-
Revenues Total	**1,662,378**	**1,060,572**	**1,204,080**	**1,818,800**	**1,818,800**	**0%**	**-**
Expenditures							
Personnel Services	45,895	32,104	40,890	204,263	201,310	-1%	(2,953)
Contractual Services	139,476	149,982	105,815	350,953	145,000	-59%	(205,953)
Other Operating	90,525	127,014	208,952	248,700	218,100	-12%	(30,600)
Capital Outlay	289,224	214,639	207,680	206,000	296,000	44%	90,000
Debt Service/Leases	63,508	45,484	52,097	67,000	67,000	0%	-
Transfers Out	-	500,000	29,405	-	-	-	-
Expenditures Total	**628,629**	**1,069,221**	**644,839**	**1,076,916**	**927,410**	**-14%**	**(149,506)**
Net Rev (Exp) Enterprise Fund	**1,033,749**	**(8,649)**	**559,240**	**741,884**	**891,390**		
FTE's	66.60	69.10	68.10	65.00	66.00	2%	

Fire Department

Core Services

The City of South Lake Tahoe Fire Rescue's mission is to serve our community with compassion, professionalism and honor. We accomplish this through our guiding principles:

- We are committed to the protection of life, property and the environment at South Lake Tahoe.
- We believe the community, the pristine lake and the citizens and visitors are the reason for our existence.
- We will foster and sustain the trust of the community, and will consistently protect that confidence through our professionalism, competence, attitude, conduct and actions.
- We will serve our community with honesty, fairness and integrity.
- We will pursue safe, effective, timely, caring, standardized and economic solutions to our residents and visitors' emergencies.
- We will provide professional, skilled and courteous customer service at all times.

The Fire Department provides fire suppression, emergency medical response, and a variety of emergency and non-emergent responses to our community. Our commitment to residents and visitors in need is that we will respond staffed paramedic engine and truck companies with three (3) personnel, a Captain, an Engineer and a Firefighter/Paramedic and resolve or assist them in the resolution of their emergency. We have found that individuals activate the 911 system when they need assistance and do not know where to turn for help. In the calendar year 2021 the Fire Department responded to 3,365 calls for service; 1860 or 55% were for medical emergencies, 1421 or 42% were for public service calls and 84 or 3% were for fire calls. The call volume for 2021 was slightly lower due to the City being evacuated during the Caldor Fire. That being said, the City of South Lake Tahoe has an above average number of public service calls which include a variety of events including smoke/carbon monoxide alarms, helping someone back into bed after a fall or general smoke checks within the area. These public service calls provide our employees an opportunity to provide superior customer service to those in need. Our fire calls are consistent with the National average of 1-3 % of fires in jurisdictions with a population of 49,000 or less. Fire loss for 2021 was estimated at $400,000. In the year 2021 we responded to out-of-jurisdiction wildland fires fulfilling our commitment to the Lake Tahoe Regional Fire Chief's Association as well the State of California's Master Mutual Aid Agreement. Our current staffing is 37 members which staffs three 3-person Paramedic Engines and an on-duty Battalion Chief, which allocates 11-13 personnel daily per shift. The Fire Department continues to work off of its adopted 5-year Strategic Plan and Business Plan(2017).

The Fire Department is divided into 6 budget divisions: Administration, Suppression, Special Operations, Prevention, Training, and Emergency Medical Services.

Administration

100 02210

Fire Administration is staffed with the Fire Chief and Administrative Assistant and is responsible for budget management, personnel management, and administrative oversight for the Fire Department. Fire Administration manages a budget of $11,167,344.07, and a workforce of 40 employees. Fire Administration also represents the department and City in regional endeavors, such as cooperative response agreements with State and Federal forest agencies, mutual aid agreements, local and county preparedness groups, and other regional approaches to services. The Fire Chief serves as the City of South Lake Tahoe's emergency operations center manager and coordinates annual Emergency Operations Center drills and trainings.

Suppression

100 02220

The Suppression Division is staffed with 37 positions. The City provides a minimum daily staffing level of three 3-person paramedic engines and a Battalion Chief. Generally, we have one person on vacation each day but on days when everyone is at work, we have four (4) personnel assigned to Station 2 where a ladder truck was placed in service during the Fall of 2020. This division provides boots on the ground for all emergency response, maintains operational readiness through facility and apparatus maintenance, individual and team training, pre-incident planning and by participating in mutual aid response through an agreement with the Lake Tahoe Regional Fire Chiefs Association as well as the State of California. Emergency Response, Fitness and Training are the overall priorities within the Suppression Division.

Special Operations

100 02230

The Fire Special Operations division has five (5) basic components: Rescue, Hazardous Material Response, Arson Investigation, Public Education and Tactical Emergency Medical Services. All work is performed by suppression personnel. The City of South Lake Tahoe has several rescue challenges which include water rescue, ice rescue, rope rescue, heavy and technical rescue scenarios. Our location dictates that we protect those on the lake, in the mountains and within our urban environment. Our firefighters must have a variety of skills and equipment to meet those challenges. We also respond to all hazardous materials calls in conjunction with Law Enforcement. The Fire Department is responsible for determining cause and origin for all fires. We take great pride in presenting and educating our citizens in areas which include CPR, wildland fire prevention and specific safety tips for living in Lake Tahoe. Our engine paramedics also work closely with the Police Department with Tactical EMS where medics are trained and work with the SWAT Team. Several years ago, local citizen Lisa Maloff donated a brand-new rescue boat to SLTFR to help reinstate our water rescue program. Our water rescue program has been successful in the rescue of stranded boaters or citizens that experience trouble in the frigid waters of Lake Tahoe. The City is responsible for water response one mile out from shore from Stateline to the Tahoe Keys. The United States Coast Guard is responsible for the lake as a whole and has a Coast Guard Station in Tahoe City.

Fire Prevention

100 02240

In May of 2020 a Fire Inspector position with the Fire Department was filled to assist with plan checks, building inspections, code enforcement, defensible space clearance and represent the Fire Department for community projects such as Firewise. The Fire Inspector has an office in the Building Department to ensure efficiencies in duties. The Fire Inspector has been an even greater asset to the City than projected, serving the needs of the community on behalf of both the Fire Department and Development Services. In addition to the Fire Inspector, the Fire Department also employs as many as three seasonal Defensible Space Inspectors who work through the Summer and Fall. In late 2021, Council approved a new Fire Marshal position. The Fire Department has worked diligently with City Staff to develop the job description, pay and benefits for this new addition. We are on track to begin recruitment for the new Fire Marshal in August of 2022 and will fill the position around October 1st, 2022.

Fire Training and Safety

100 02250

Training is the backbone of any Fire Department, and is an extremely high priority for South Lake Tahoe Fire Rescue. We have a young and energetic department that prides itself on skilled and well-trained response. Training is the best and safest way to ensure competency from the probationary firefighter level to the rank of Chief Officer managing command and control of larger events. This program provides funding of ongoing safety training for firefighting, emergency response and safety within the Department, as well as providing professional development to all personnel. This includes but is not limited to testing services for new and existing employees, travel costs in the form of meetings and seminars, and training materials for in-service, field and classroom

settings. Firefighters are required to train a minimum of 2 hours every day. Having a classroom is a vital component of our training regimen and has also been beneficial for the Police Department to use on a regular basis as well. This year's budget continues to reflect our commitment to command and control training.

Emergency Medical Services (EMS) Division
236 02262 – EMS

The EMS Division supports our paramedic engines, ladder truck, and rescue boat. The City currently charges a first responder fee for medical response, realizing $186,986 in 2021. These funds directly support training, certification and equipment for the department. In 2021 Emergency Medical response accounted for 55% of the calls. Fast arriving paramedic crews with SLTFR in conjunction with the Cal Tahoe JPA ambulance crews support the County's Emergency Medical Services (EMS). The change from transport to paramedic-based truck and engine companies continues to help our recruitment and retention program.

Fire Prop 172 Safety Sales Tax
222 02210

This program provides a funding source for Fire Department operations through the acquisition of equipment (Fire Vehicle Replacement Program - 213 02210). This is a critical funding source to replace the apparatus and equipment needs for an organization that has a full variety of risks including high-rise buildings to wildland urban interface firefighting challenges. We are currently in contract with Pierce Manufacturing to build a new Type I Fire Engine which should be complete by the Summer of 2023.

Fire Vehicle Replacement Program
213 02210

This program provides the budget resource to purchase fire apparatus/vehicles by supporting either outright purchases or debt service programs needed for acquisition. The Department has developed a Strategic Plan for the next two (2) years which is supported by our Business plan outlining the capital needs of the fire department.

City-Wide Strategic Priorities Supported

Strategic Priority 3 - Community for All
Goal 3.1: Mental Health and Homelessness

Strategic Priority 4 - Economic Development
Goal 4.3: Resident Retention and Workforce Development

Strategic Priority 5 - Continuous Improvement
Goal 5.1: Public Safety

FY 2021/22 Department Accomplishments

1. Broke ground on a 5 million-dollar communications overhaul.
2. Completed the City's Local Hazard Mitigation Plan with Cal OES.
3. Built and continue to grow our Fire Prevention and Defensible Space Inspection Program.

FY 2022/23 Department Goals and Objective

1. Update our Standards of Cover Document, Business Plan and Strategic Plan document.
2. Complete the Communications System Overhaul.
3. Design and approve a public safety pier.
4. Fire Station 3 Remodel.
5. Improved Health and Wellness through access to PT Revolution.

Performance Measures

Strategic Priority 4.3: Resident Retention and Workforce Development

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Evaluate/develop career pipelines to the city.	50%	50%	100%

Strategic Priority 5.1: Public Safety

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
New public safety communications system implemented.	75%	80%	100%
Wildfire preparedness and emergency evacuation plan developed.	100%	100%	100%
Number of "Community Conversations" and other outreach/training events with the public.	12	20	20

Department Goal 1: Update Standards of Cover Document and Strategic Plan document

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Collect and analyze demographics, call volume by type and response metrics.	10%	20%	100%

Department Goal 2: Design and Approve a Public Safety Pier

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Work with TRPA on design and process to build a work-able plan for the public safety pier.	10%	15%	50%

Department Goal 3: Remodel Fire Station 3

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Work with Public Works on the Capital Improvement Plan to establish an affordable design.	10%	20%	75%

Revenues and Expenditures by Fund and Category
Public Safety – Fire Department

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	1,524,155	585,056	1,185,740	1,077,683	513,738	-52%	(563,945)
Grants	-	-	-	-	-	-	-
Other Financing Sources	-	-	26,071	567,010	902,392	100%	335,382
Revenues Total	**1,524,155**	**585,056**	**1,211,811**	**1,644,693**	**1,416,130**	**-14%**	**(228,563)**
Expenditures							
Personnel Services	6,934,373	7,267,217	8,621,549	8,957,298	9,431,936	5%	474,638
Contractual Services	100,446	29,418	119,331	134,651	57,485	-57%	(77,166)
Other Operating	296,447	348,818	376,237	630,008	437,780	-31%	(192,228)
Capital Outlay	77,344	61,299	62,519	223,168	59,150	-73%	(164,018)
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**7,408,610**	**7,706,752**	**9,179,636**	**9,945,125**	**9,986,351**	**0%**	**41,226**
Net Rev (Exp) General Fund	**(5,884,455)**	**(7,121,696)**	**(7,967,825)**	**(8,300,432)**	**(8,570,221)**		
Special Revenue Fund							
Revenues							
Operating Revenues	600,090	582,195	666,674	675,250	725,250	7%	50,000
Grants	-	-	-	-	-	-	-
Other Financing Sources	2,049,189	778,979	236,000	432,018	859,100	99%	427,082
Revenues Total	**2,649,279**	**1,361,174**	**902,674**	**1,107,268**	**1,584,350**	**43%**	**477,082**
Expenditures							
Personnel Services	-	-	-	-	-	-	-
Contractual Services	59,191	32,288	30,215	49,500	58,680	19%	9,180
Other Operating	55,796	35,279	81,546	86,100	87,400	2%	1,300
Capital Outlay	1,244,612	257,179	98,470	940,198	906,000	-4%	(34,198)
Debt Service/Leases	750,218	507,552	-	-	-	-	-
Transfers Out	236,000	807,479	236,000	432,018	859,100	99%	427,082
Expenditures Total	**2,345,817**	**1,639,777**	**446,231**	**1,507,816**	**1,911,180**	**27%**	**403,364**
Net Rev (Exp) Special Revenue Fund	**303,461**	**(278,603)**	**456,443**	**(400,548)**	**(326,830)**		
FTE's	33.00	40.00	40.00	40.00	41.00	2%	




Public Works
Department

Public Works Department

Core Services

The Public Works Department comprises seven operating divisions: Administration, Airport, Engineering, Facilities Maintenance, Streets Maintenance, Snow Removal and Fleet Maintenance Services. These operating divisions deliver core services in support of the City's strategic initiatives, including capital project implementation, stormwater management, compliance with the City's municipal stormwater discharge permit, roadway maintenance, snow removal, road rehabilitation, maintenance of facilities, preservation of City facilities, provision of safe public spaces, and fleet services supporting City operations: police, fire, snow removal, and airport.

The Public Works Department is funded through multiple funding sources, including the General Fund, Gas Taxes, State and Federal Grants, Assessment Districts, and Permit and Inspection fee revenues. Over the last several years, grant funding has helped to offset costs and reduce the Department's general fund budget. While grants have significantly helped offset the cost of implementing priority capital improvement projects, the Public Works Department is also focused on determining asset maintenance needs and evaluating funding options for infrastructure upgrades and repair as a strategic priority.

Public Works Administration

100 03010

The administration is responsible for coordinating assistance to the citizens of the City of South Lake Tahoe. The administration responsible for fiscal oversight, and clerical support for the Public Works Departmental divisions, is also accountable for budgetary management and clerical support for the Public Works Department and other regulatory and coordination responsibilities.

ENGINEERING DIVISION

The Engineering Division comprises three functional areas with a team leader for each group: Engineering Services, Complete Streets Program, Storm Water Compliance, and Capital Improvement Program and Facilities Program.

Engineering, Design, and Construction

100 03210

The Engineering group is responsible for designing and constructing transportation projects, roadway rehabilitation, and bicycle and pedestrian facilities. The Engineering group coordinates with the Complete Streets and Capital Improvement Program team leaders for coordinated planning, design, and construction of improvements.

The Road Rehabilitation program is run by the Engineering group. The goal of the program is to provide roadways that are safe, effective, and in good repair, which can be utilized by all user modes. The program includes pavement preservation and rehabilitation of roadways, bike trails, and sidewalks. The program also incorporates the repair of drainage infrastructure, underground utilities, ADA upgrades, and complete streets elements. On an annual basis, the group reviews and updates the City's 5-year paving plan, reviews the current roadway pavement condition index, and administers the annual Road Rehabilitation Project. The program is funded by a combination of Measure S taxes, state gas tax, and utility reimbursement agreements.

The Engineering group provides engineering services for review and issuance of permit applications, including encroachment permits, grading, excavation permits, transportation permits, subdivision, lot line applications, right-of-way abandonment applications, building permits, planning permits, and BMP retrofits. The Division

includes planning, design, bidding, construction management and inspection for Environmental Improvement Projects (EIP) and Capital Improvement Projects (CIP). Throughout project delivery, the Division provides all aspects of project management, including preparing grant applications for project funding, public outreach, managing consultants and contractors, permitting, construction management, quality assurance, and reporting. The Department also coordinates with Caltrans, utility companies, and other agencies concerning construction projects located within the City.

Engineering coordinates with the Metropolitan Planning Organization (MPO) for the Tahoe Basin. The local MPO is Tahoe Transportation District (TTD) branch within the Tahoe Regional Planning Agency (TRPA). The MPO works directly with Caltrans to allocate and appropriate Federal Highway Administration (FHWA) federal grant funding through the Regional Grant Program (RGP) competitive grant application process. Engineering Division staff assures the City's high priority transportation and Environmental Improvement Program (EIP) projects are included in the TRPA Regional Transportation Program as projects eligible for FHWA program funding. To qualify for FHWA funding, Engineering ensures high priority projects are added to the Federal Transportation Improvement Project (FTIP) list. Engineering Division project managers prepare competitive RGP applications to acquire federal funding for planning, environmental permitting, Project plans, easement & land acquisitions, construction management, and construction of Project improvements. Federally funded grants must be administered in strict accordance with Caltrans' Local Agency Procedures Manual (LAPM).

Complete Streets and Storm Water Management

245 03215

The Complete Streets group is responsible for planning, designing, and constructing the citywide Complete Streets program. The Complete Streets program involves all facets of the roadway system, including the storm drainage system, bicycle, pedestrian facilities, and Environmental Enhancement Projects. In addition, the Complete Streets group is responsible for the stormwater management program, regulatory compliance, coordination with the Development Services Department for review of private development projects, lot line adjustments, and GIS services.

The stormwater management program, mandated by federal and state laws and regulations, is focused on reducing pollutants in stormwater discharges and urban runoff (protecting Lake Tahoe and local streams which are a significant focus for our tourist-based economy), and ensuring that stormwater discharges within the City's jurisdictional boundaries do not cause or contribute to violations of water quality standards. Every year, stormwater runoff generated from streets, private, and public properties within the City boundaries flows into City storm water infrastructure. The Lake Tahoe Total Maximum Daily Load (TMDL) identified fine sediment carried in the City's urban runoff as the significant source of Lake Tahoe's annual fine sediment load, contributing to the loss of clarity and increased algal growth in Lake Tahoe. The stormwater management program must develop strategies and funding plans to implement programs needed within municipal operations, construction, commercial, industrial and residential sectors to prevent and reduce the discharge of pollutants in stormwater.

The Complete Streets group also administers the City's Storm Water Management Plan (SWMP) to comply with the City's municipal stormwater discharge permit, issued by the Regional Water Quality Control Board, Lahontan Region (Lahontan). Additionally, the Storm Water Management Program has assisted the Bijou Golf Course with groundwater monitoring, data analysis, and reporting required by the Lahontan mandated Waste Discharge Requirements (WDR) for the Bijou Golf Course. In FY 21/22, these responsibilities were transferred to the newly created Parks and Recreation Department, which oversees the budgeting and operations of the Bijou Golf Course. In the upcoming fiscal year, the Storm Water Management budget reflects a focus on the activities required to achieve the increasingly stringent TMDL load reductions, in addition to construction and business inspections, increased road maintenance activities, and stormwater treatment facility inspections and maintenance) identified in the SWMP and Pollutant Load Reduction Plan. The City will continue implementing water quality improvement projects to comply with the TMDL requirements and Tahoe Regional Planning Agency (TRPA) requirements and achieve maximum development allocations from TRPA. The City's partnership with the California Conservation Corps allows the City to cost-effectively maintain stormwater basins and channels and provide vegetation management, trash clean-up, and other visual improvements to ensure City-owned stormwater basins are not

providing visual cover for homeless and vagrant related activities. With assistance from the Finance Department, the Storm Water Management Program established a dedicated Water Quality Rehabilitation and Maintenance Fund, which will be used to fund the long-term maintenance of water quality treatment systems required to comply with the increasingly more stringent Lake Tahoe TMDL requirements. This dedicated fund will enable the program to utilize TRPA O&M mitigation funds or in-lieu maintenance fees received from private property owners seeking BMP compliance through contribution to the long-term fund for area-wide stormwater system maintenance. In FY 20/21, the City achieved the new 21% reduction in fine sediment particles required by the Lake Tahoe TMDL. In FY 21/22, the City requires a 21% reduction of the fine sediment particles under the Lake Tahoe TMDL, which will continue to increase in the years to come. The Storm Water Management Program is also working on completing an inventory of high-risk underground storm drain infrastructure with the highest probability of failure. The condition assessment should provide a proactive plan for critical infrastructure replacement and repair in the years to come as aging corrugated metal pipes continue to rust and fail.

Complete Streets group is also responsible for coordination with the Development Services Department. Lot line Boundary line adjustments such as Lot Line Adjustments, Lot Merges, and Public Right-of-Way abandonment occurring within the city are facilitated by the Engineering Division. The City retained the services of a professional land surveyor to review boundary line adjustment documents for technical correctness before they are sent to the County Recorder. Engineering Division staff administrate the on-call land surveyor agreement and coordinate between the applicant and on-call land surveyor to assure all pertinent documents are delivered as a part of the review process. Lot Line Adjustments, Lot Merges, and Parcel Maps are typically completed at the staff level. Engineering Division prepares staff reports and resolutions to the Planning Commission and City Council if the boundary line adjustments require approval of the City Planning Commission or City Council (i.e., public right-of-way abandonments, easement abandonments if they were created via a subdivision map, and condominium subdivision maps).

The group is also responsible for the City-wide GIS services to various departments for mapping, data analytics, mobile apps, real-time data, and inventory management. GIS focuses on data management, creating a single "source of truth" vs. the previous "data silo" approach. This helps reduce decisions based on old, incorrect, or incomplete data. GIS also collaborates with many governmental organizations, Non-Government Organizations (NGOs), and private companies to improve data sharing and collaborative efforts.

301 - Capital Improvement Program and Facilities Program

The Capital Improvement Program and Facilities Program group is responsible for developing and administering the 5-Year Capital Improvement Program (CIP). The group provides project development and project management services and works closely with other divisions and groups within the Public Works Department, particularly the Engineering and Storm Water Divisions. The group is also responsible for focused planning, design, and construction of new facilities and facility upgrades. New facilities include the new Multi-generational Recreation Center, 56-acre master plan, upgrade of fire stations, upgrades of Police Department, Ice Arena, Maintenance Facilities, EV Charging Stations, and Solar Projects.

The CIP program is a citywide program to create one-year (funded) and unfunded but essential projects. The group is responsible for developing financing mechanisms for the CIP program in coordination with the City Manager's office and Finance Departments.

Capital Improvements are often referred as the bricks and mortar of infrastructure that all cities and towns need to provide essential services to current residents and support changing community needs. Streets and roads, fire and police stations, drainage systems, parks and landscape beautification projects, and major equipment purchases are all capital improvements. Capital improvement projects are defined as $50,000 or greater in value and providing at least seven years of service life.

The list of potential projects for inclusion into the program comes from a variety of sources, including department requests, plans for facility construction and renovations, long-term capital replacement programs, citizen requests, General plans, Community plans, Master plans, condition assessments and projects for which grant funds are available.

Programming capital projects over time can promote better use of the City's limited financial resources and assist in the coordination of public and private development. In addition, the programming process is valuable as a means of coordinating and taking advantage of joint planning and development of projects where possible. The underlying strategy of the program is to plan for the funding to support the design, acquisition, construction, replacement, and maintenance of public assets necessary for the safe and efficient provision of public services and operations. While the program serves as a long-range plan, it is reviewed and revised annually based on current circumstances and opportunities.

The CIP does not appropriate funds; instead, it functions as a budgeting tool, supporting the actual appropriations made by the City Council through the budget adoption process. As a basic tool for scheduling anticipated capital projects and capital financing, the CIP is a key element in planning and controlling future debt service requirements. For this reason, the CIP includes some projects where needs have been defined, but specific solutions for funding have not been identified.

STREET MAINTENANCE AND STORMWATER PROGRAM COMPLIANCE

The Street Maintenance Operations Division performs various maintenance services to repair, replace, develop, and maintain the City's various facilities and assets, including streets and other infrastructure. Two hundred fifty-nine lane miles of roadway, 115 linear miles of curb, 29 miles of stormwater pipe, over 7,700 street signs, street markers, and 13 miles of multi-use paths.

This functional area provides street maintenance for 259 lane miles of road, maintains over 7,700 signs and post markers, inspects, cleans and maintains 2000+ drainage inlets, vaults, infiltration basins, and pipes essential to compliance with the City of South Lake Tahoe Storm Water Management Program. Street Maintenance operations also provide for stop-gap asphalt repairs and maintenance for City streets. Staffing is split between 6-months Street Maintenance and 6-months Snow Removal.

Gas Tax

201 03510

Gas Tax is the money received from the State of California per the Streets and Highways Code to construct and maintain streets and roads. The City uses the funds for asphalt maintenance and all related expenditures.

Snow Removal

207 03610

Provide safe and efficient snow removal services for City streets and generate clear, traversable routes for emergency services, citizens, businesses, school routes, solid waste collection and visitors. Fifty percent (50%) of specific snow removal expenses are reimbursed through the State of California Gas Tax.
The City of South Lake Tahoe receives an average of 201 inches of snowfall per year and may have up to 100,000 visitors in town at any given time. These conditions can create a potentially challenging environment for snow management operations.

Snow Removal Equipment

208 03610

A Joint Powers Agreement (JPA) with El Dorado County permits them to collect $20.00 per improved parcel within County Service Area (CSA) #3, which includes improved parcels within the City limits. The City collects approximately $230,602 per year from the County under the JPA.

Previously, City Council approved budget for new snow removal equipment. The funding enabled the purchase of three (3) 2020 motor graders/plows, a Kodiak snow blower and a Chevrolet 5500 truck with a plow on the front and a sander on the back, Holder S-100 multi-use tractor and on order is Chevrolet Silverado 2500HD 4x4 and Multi-hog MX130 multi-use tractor with a snow blower attachment, Meyer Elite sander bed for a pickup truck.

Storm Water Maintenance - Street Sweep

245 03805

Street Sweeping collects all the debris and sediment during the non-snow season, usually spring through autumn. The amount of material collected is tracked to illustrate the effort to reduce pollutants carried in urban runoff into Lake Tahoe.

Storm Water Maintenance - Snow Street Sweep

245 03806

This account is designed to track the expenditures for street sweeping during the snow season (abrasives reclamation), usually November through April. Fifty percent of these expenditures are reimbursed from the State of California Gas Tax Fund. The City of South Lake Tahoe is one of twelve communities that receive this reimbursement.

One new hi-efficiency sweeper arrived in 2021 in support of Storm Water Maintenance. Winter street sweeping is the most cost-effective means for recovering sediment (traction sand) from roadways before it can be pulverized into fine sediment particles by vehicle traffic. Winter street sweeping is a critical component in the City's effort to reduce the amount of fine sediment particles in urban and roadway runoff that impact the clarity of Lake Tahoe.

FLEET MAINTENANCE DIVISION

Fleet Services

100 03410

The Fleet Services Division is responsible for managing and maintaining the City's vehicles and equipment (over 356 vehicles and pieces of equipment), to provide safe and reliable transportation and reliable equipment for the City's use. Services include vehicle specification writing and review, purchasing and contracts, the sale (auctioning) and disposal of vehicles, equipment and assets, scheduled and unscheduled maintenance and repairs, annual fire apparatus pump testing and opacity (diesel emissions) testing, 24/7 service support for snow removal operations, maintenance of required State and County records for fuel, hazmat, and vehicle emissions along with vehicle and equipment costs and utilization. Specific parts are maintained in the inventory to minimize downtime. The Division operates two fuel sites. This operation includes ordering fuel, billing departments, minor field repairs, and performing regular inspections and testing. Fleet Services provides 24- hour a day emergency roadside service 365 days a year in all weather conditions.

The Facilities Division is also responsible for implementing the Vehicle Electrification program in coordination with the Sustainability Coordinator.

Regulatory Compliance

City of South Lake Tahoe Fleet is in compliance with the following California Air Resources Board (CARB) and California state regulations:

1. Portable Equipment Registration Program (PERP)
2. Diesel Off-road Online Reporting System (DOOR)

Vehicle Replacement

210 03010

This program is designed to purchase vehicles and equipment for citywide use. Each Department is responsible for their own funding and purchase of non-pool car vehicles. This program is funded from the General Fund and revenue from the sale of used vehicles and equipment.

FACILITIES MAINTENANCE DIVISION

Maintenance Operations
100 03310

The Facilities Division maintains 43 separate properties for a total of 450,000 square feet citywide. The Facilities Division is responsible for maintenance of all city facilities, including but not limited to the Ice Arena, Police Department, Development Services building, Maintenance Facilities, and Transit Operations Center. The maintenance Facilities Division is also responsible for implementing the City's sustainability and efficient emergency programs.

OTHER PROGRAMS

SOLID WASTE JPA

Solid Waste JPA
244 03804

The South Lake Tahoe Basin Waste Management Authority (Solid Waste JPA) comprises the City of South Lake Tahoe, the County of El Dorado, and Douglas County, Nevada. The Solid Waste JPA was established to oversee regional cooperation in solid waste management. The current franchise agreement recipient, South Tahoe Refuse (STR), provides solid waste collection, recycling, and transfer station operations for the customers in the City of South Lake Tahoe, the eastern part of El Dorado County, and portions of Douglas County. Each member agency of the JPA holds individual franchise agreements with STR.

Core services include oversight, development, and administration of the Franchise Agreement with South Tahoe Refuse. This includes processing requests for rate increases, monitoring compliance with AB 939 requirements, and responding to customer complaints and inquiries. Also included in the development of the annual delinquent South Tahoe Refuse Fees Report under City Code Section 4.150.370 (D); (Code 1997 § 23-20.6.) Residential refuse pickup is mandatory within the City limits. Approximately 9,682 residential and 576 commercial accounts are served within the City of South Lake Tahoe.

SB 1383 was signed into law in September 2016 and established methane emissions reduction targets to reduce emissions of short-lived climate pollutants. Implementing SB 1383 consistent with State Law and Measure WA-2 in the City's Climate Action Plan will help the City achieve its goals to reduce Green House Gas (GHG) emissions. The City will be assessing its readiness to meet SB 1383 requirements as mandates included in the legislation continue to rollout. The City and South Tahoe Refuse have worked together, enabling the existing solid waste program to comply with SB 1383; however, future budget needs will need to be evaluated as requirements continue to emerge.

AB 939
240 03800

*AB 939 e*stablished the "California Integrated Waste Management Act (IWMA) of 1989." Among its provisions, AB 939 established an integrated waste management hierarchy to guide the California Integrated Waste Management Board and local agencies in implementing the IWMA. Priorities include (1) source reduction, (2) recycling and composting, and (3) environmentally-safe transformation and land disposal. The City of South Lake Tahoe works closely with South Tahoe Refuse (STR) and residents, visitors, and businesses to meet the provisions of AB 939. South Lake Tahoe Area citizens, visitors, and businesses. STR also promotes environmentally friendly practices to reduce solid waste by diverting as much recyclable material as possible.

TRANSIT SERVICE COORDINATION

Transit Operations

550 05220

The City of South Lake Tahoe participates in providing a coordinated transit system within the City limits. The city is an active participant on the Tahoe Transportation District Board.

AIRPORT DIVISION

Lake Tahoe Airport is a General Aviation airport operated and maintained by all applicable State and Federal regulations governing public use airports serving general aviation. The airport strives to maintain facilities by commercial service airport standards. Additionally, the City of South Lake Tahoe has accepted numerous FAA grants, thus obligating the City to operate the airport in accordance with various Federal grant assurances.

The Airport Division is responsible for operations and maintenance of the Airport, including the terminal facilities, hangers, and non-aeronautical ground leases within the airport property. Airport Division performs various maintenance services to repair, replace, develop, and maintain the Airport facilities and assets. Airport staff is also responsible for coordination with Federal Aviation Administration (FAA), the Caltrans Division of Aeronautics, and the Fixed Based Operator (FBO). The airport staff is responsible for the asset management and leasing contracts for airport assets, including the restaurants, office spaces, hangers, and parking spaces. The Airport Manager is responsible for seeking state and federal funding for various projects, including master plan updates, hazard removal, and airport rehabilitation projects.

The airport staff is tasked with the responsibilities required for the airport. These include, but are not limited to:

- Operate the airports safely and efficiently and by numerous Federal, State, County and local directives.
- Daily inspections of runways and taxiways; correcting noted deficiencies.
- Maintenance of the equivalent of 46 miles of roads (asphalt).
- Marking runways and taxiways.
- Maintenance of various high voltage electrical systems.
- Completing various construction projects.
- Snow removal.
- Operating heavy equipment.
- Alerting pilots regarding temporary hazards.
- Investigate and report on airport noise issues.
- Wildlife Hazard Mitigation.
- Tree obstruction maintenance and prevention in surrounding airport environs.
- Participate in legislative and regulatory issues affecting the airport.
- Real estate management and development.
- Facility Planning and Maintenance.
- Special event promotion.
- Tenant improvement project oversight and permitting assistance.
- Airport Facility Development and Planning Coordination.
- Property management and facility leasing.

Airport Administration

501 05110

Manage all airport functions including monitor daily operations, leasehold compliance, real property management, coordination with Federal, State, County and local agencies and organizations on projects affecting the airport environment, personnel management, budget creation and management, capital improvement projects, etc.

Airport Terminal Building
501 05120

Provides rental space for aviation uses, restaurant, and non-aviation use, including temporary City Hall offices. Aviation use spaces are an FAA requirement. Aviation and non-aviation rental space generates approximately $380,000 in annual income.

Airfield Area
501 05130

Operate and maintain airport runway, taxiways, aircraft parking ramp, and aircraft hangars. Operate and maintain instrument landing system and airfield l.

Airport General Shop
501 05160

Operate and maintain airport shop to complete various maintenance and repairs of airport facilities and equipment.

Airport Environmental Operations
501 05180

Operate and maintain stormwater monitoring, oil pollution prevention, deicing fluid collection/disposal, wildlife management, and other airport environmental tasks per current regulations.

Other Airport Programs
501 05140 - Airport Other Areas
501 80041 - Airport Vegetative Management

The Airport Other Areas program involves the annual State Grant of $10,000 for airports that do not have 10,000 or more annual revenue enplanements. The revenue must be used for airport purposes approved by the State Division of Aeronautics.

The Airport is moving forward with a comprehensive long-term plan to mitigate airport airspace obstructions caused by encroaching trees surrounding and on airport property. The airport manages numerous grant-funded capital projects. As a condition of these State and Federal grants, each grant is treated as a separate budget area for financial tracking and auditing purposes.

City-Wide Strategic Priorities Supported

Strategic Priority 1 - Built Environment
- Goal 1.1: Broadband For All
- Goal 1.2: Mid-Town Revitalization
- Goal 1.4: Transportation

Strategic Priority 2 - Recreation and Equitable Access
- Goal 2.3: Connectivity

Strategic Priority 3 - Community for All
- Goal 3.4: Waste Management and Stewardship

Strategic Priority 5 - Continuous Improvement
- Goal 5.3: Infrastructure and Maintenance

FY 2021/22 Department Accomplishments

Administration Division

1. Develop a 10-year CIP and get Council Adoption.
2. Develop a Pavement Rehab and Maintenance Plan.
3. Develop a program to apply for Federal Funding using BIL legislation.
4. Coordinate with TRPA on major regional issues.

Airport Division

1. Completed General Aviation Ramp Reconstruction - Phases 5 and 6.
2. Transitioned Airport Restaurant Lease and increase revenue.
3. Initiated and completed RFQ for a 5-year Environmental On-Call contract.
4. Permitted and demolished abandoned former Civil Air Patrol building.
5. Completed design of South Hanger Taxi Lane Rehabilitation Project.
6. Completed annual pavement crack-sealing throughout the airport.

Engineering Division

1. Completed the Al Tahoe Mobility Improvement Project.
2. Completed Sierra Boulevard Streetscape Project.
3. Completed Police Department Renovations.
4. Completed Fire Station II Renovations - Crew Quarters.
5. Completed ADA Campsite.
6. Completed Bellamy Way Parking Improvements.
7. Completed Sierra Boulevard/US 50 Intersection Improvements.
8. Completed Bijou Park WQ/SEZ Restoration Project.
9. Completed Lakeview Commons Beach Replenishment.
10. Completed 2021 Roadway Rehabilitation Project.
11. Initiated the Bellamy Parking Garage Upgrade Project.
12. Complied the Lake Tahoe TMDL load reduction requirements through a combination of road operations (street sweeping, improved sanding) and maintenance of existing stormwater treatment systems.
13. Completed Annual Stormwater NPDES report, including compliance with statewide Trash policy.
14. Completed the Focused Condition Assessment of aging understood storm drainage pipes and presented findings and financial need to City Council.
15. Provided staffing of EOC during Caldor Fire.
16. GIS services developed and deployed a mobile application and report general service for the Multi-Family Dwelling Inspection Program.

17. Completed scanning of all Public Works project as-built plans and began indexing electronic files for future access.
18. GIS services continued to expand digitization of all City easements and updating of construction stormwater systems.

Street Maintenance and Operations Division

1. Plowed December's record amount of snowfall.
2. Installed new traffic control devices citywide.
3. Installed new dry wells to mitigate localized flooding.
4. Swept and disposed of 1,990 tons of material from City streets.
5. Removed 80.7 tons of sediment, trash and other materials from City storm drains and sediment traps.
6. Patched and paved over 7,000 square feet of streets using a total of 84,000 lbs. of asphalt.

Fleet Maintenance Division

1. Adhered to the California Air Resources Board Doors program; the City of South Lake Tahoe Fleet is compliant up to 2028.
2. Purchased one street sweeper and an Asphalt Zipper plus a new PB patch truck.
3. Purchased Kodiak Snow Blower.
4. Purchased Roadway Striping Truck.

Facilities Division

1. Throughout the COVID-19 pandemic, staff provided onsite custodial, and facility support for all departments and facilities.
2. Replaced and upgraded LED lighting at Championship Plaza and major City Facilities.
3. Upgraded two HVAC units and replaced outdated bay heaters in City Facilities.
4. Repaired roofs at Ice Arena, Service Center, and Police Department.

FY 2022/23 Department Goals and Objectives

Airport Division

1. Complete and implement a Rate Study for Aeronautical and Non-Aeronautical leases.
2. Initiate a new Master Plan for the Airport.
3. Repair and upgrade NAVAID equipment.
4. Initiate Tree Removal through various grant funds.

Engineering Division

1. Complete Phase I and award Phase II of the Recreation and Aquatics Center Project.
2. Complete Construction of Lake Tahoe Blvd Bike Trail Project.
3. Complete Construction of the 2022 Road Rehabilitation Project.
4. Complete Construction of James - Eloise Drainage Maintenance Project, Phase 1.
5. Complete alignment feasibility analysis and award Design and Permitting Professional Services Agreement (PSA) for Dennis T Machida Greenbelt Memorial Trail, Phase 1c (Herbert to Ski Run).
6. Obtain construction funding for the Tahoe Valley Stormwater & Greenbelt Improvement Project, Phase 2 ($5 million).
7. Bid and construct Police Department Community Resource Center (Stateline Transit Center Renovations).
8. Complete Planning & Design of Fire Station III Renovations.
9. Secure funding and begin planning and design for PW Campus Photovoltaic Microgrid Project.
10. Secure funding and construct improvements for Micro Transit EV Charging locations.
11. Complete Pioneer Trail/Ski Run and Pioneer Trail/Al Tahoe Traffic Signal Camera Upgrades.

12. Complete Dark Sky LED lighting retrofits (Phase 1).
13. Complete 1740 D Street Vehicle Scale Removal.
14. Create Johnson Blvd Underground Utility District to remove overhead utility lines in preparation for the Johnson Blvd Complete Streets Project.
15. Complete property and easement acquisitions for Tahoe Valley Stormwater & Greenbelt Improvement Project, Phase 2.
16. Acquire all required permitting for the Tahoe Valley Stormwater & Greenbelt Improvement Project, Phase 1 and Phase 2.
17. Execute State Water Resources Control Board Proposition 1 grant agreement ($6,922,904) for Tahoe Valley Stormwater & Greenbelt Improvement Project.
18. Complete Construction of Tahoe Valley Stormwater and Greenbelt Improvement Project, Phase 1.
19. Retain the design consultant team to assist with the development of plans, specifications, and estimate (PS&E) documents for the Barton Avenue and 2nd Street Drainage Project.
20. Complete PS&E bid documents and construct the Pioneer Trail Safety Improvement Project.
21. Retain a professional land surveyor to prepare a topographic map for the Sierra Blvd-Palmira to South Tahoe Bikeway Class 1 Bike Trail Connector. Following the preparation of the topographic map, determine the best alignment of the bike trail connector and confirm required easements for the best bike trail alignment.
22. Complete easement acquisitions required for the Pioneer Trail Pedestrian Upgrade Project, Phase 2.
23. Prepare and submit the Cycle 6 Active Transportation Program grant application to acquire the balance of implementation grant funding to construct the Pioneer Trail project in 2024.
24. Complete PS&E bid documents for the Bijou Park Bike Trail Connector for construction in 2023/24.
25. New Pollutant Load Reduction Plan.
26. Comply with new Trash Management Requirements and associated submittals.
27. Update Stormwater Ordinance and provide legal certification by Sept. 15, 2023.
28. Complete data management and migration for complex GIS and PLRM files to the new SharePoint file management system.
29. Assist Public Safety Computed Aided Dispatch (CAD) project with critical underlying mapping and GIS data need.
30. Completed funded repair and replacement of the backlog of known pipe failures and repair needs (Bill Avenue, Shirley Avenue, Venice Drive, Stateline Avenue, and others as failures occur).
31. Complete the Skatepark Maintenance Project, begin planning and design for the skatepark expansion project.
32. Complete Facility Conditions Assessment Report, integrate priorities into O&M and CIP plans.
33. Complete Phase Construction Documents for Bellamy Parking Garage Upgrade.
34. Expand Traffic Calming for Neighborhood protection.
35. Apply for additional Federal Funding where appropriate.
36. Due to the Caldor Fire interruption and statewide fire priorities in a record-breaking fire season, minimal maintenance of detention basins and drainage channels using the California Conservation Corps (CCC) was able to be completed, and the backlog will need to be addressed in the FY 22/23 field season.

Fleet Services Division

1. Adapt and institute new technology (Alternate Fuel Vehicles etc.).
2. Seek to fund alternative fuel vehicles with grant and/or rebate fund sources.
3. Right size fleet in conjunction with changing operational needs and strategies.
4. Provide an accurate and consistent count of City-owned vehicles and equipment, operational data, and Utilization.
5. Send fleet mechanics to technical training on EV and alternate fueled vehicles.
6. Upgrade the Grader Gates to improve efficiency and operations.
7. Equipment Snow Equipment with GPS units to improve efficiency and operations.

Street Maintenance and Operations Division

1. Sweep streets on a regular basis throughout the City.
2. Initiate alternative street rehabs using City forces to extend the life of the pavement.
3. Install additional Green Bike Lanes.
4. Complete Pilot Projects for Traffic Calming.
5. Using the Vactor Equipment address drainage/flooding issues.
6. Train all new staff on operations.
7. Complete an inventory of traffic control devices.

Facilities Division

1. Increase maintenance of existing facilities based on additional resources and budget allocation.
2. Continue to improve the asset management program (VUEWorks) to help gain a better understanding of city assets, resources, and needs.
3. Implement a broader approach to contract services in several facets (electrical, HVAC, etc.) by having on-call contract services for technical and emergency repairs. We will see less downtime and faster services, allowing in-house staff to focus on more tasks.

Performance Measures

Strategic Priority 1.1: Broadband For All

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Broadband feasibility study/funding strategies completed.	n/a	30%	100%
Broadband deployment strategies developed.	n/a	0%	100%

Strategic Priority 1.2: Mid-Town Revitalization

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
56-Acre Master Plan design completed.	100%	100%	n/a
Complete the new Recreation and Swim Complex.	20%	20%	50%

Strategic Priority 1.4: Transportation

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Street projects including continued progress of the Greenway to Van Sickle Bi-State Park.	n/a	10%	20%
Mobility Hub Feasibility.	n/a	10%	20%

Strategic Priority 2.3: Connectivity

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Comprehensive way-finding signage plan developed.	n/a	n/a	100%
Locations for bike repair stations, charging stations and bike racks identified.	n/a	n/a	100%
Seek funding to support the installation of such infrastructure determined.	50%	50%	100%

Strategic Priority 3.4: Waste Management and Stewardship

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Evaluate potential code amendments to update trash ordinance with respect to SRO's.	100%	100%	n/a

Strategic Priority 5.3: Infrastructure and Maintenance

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Define maintenance needs by Asset Class.			
Streets and Roads (Pavement Management Plan).	20%	20%	100%
Storm Water.	100%	100%	100%
Facilities.	5%	5%	75%
Vehicles/Equipment.	100%	100%	100%
Appropriate funding sources matched to the defined maintenance needs.	n/a	n/a	30%

Department Goal 1: Enhance Airport operations

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Complete Rate Study and reach a break-even point Airport Operational Cost and Revenues.	n/a	n/a	30%
Non-closures during snow and other maintenance issues.	n/a	n/a	90%
Number of tree obstruction hazards removed from NAVAIDS and other safety areas.	n/a	n/a	50%

Department Goal 2: Complete Engineering ongoing projects

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Complete Pavement Management System Study and develop a 20-Year Pavement Rehabilitation Program.	20%	20%	100%
Attain Lake Tahoe TMDL required load reductions.	50%	100%	n/a
Complete required NPDES field inspections (construction site, stormwater treatment, and road condition assessment) required for compliance with the NPDES permit.	100%	100%	n/a

Department Goal 3: Enhance Streets Maintenance operations

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Tracking of snow operations equipment and increasing efficiency.	n/a	n/a	100%
Replace and/or install new signs.	As needed.	433	100%
Install snow poles.	As needed.	466	100%
Repair snow poles.	As needed.	1549	100%
Install fiber glass poles.	As needed.	658	100%
Prepare planning document for ongoing signing, striping, and pavement marking upgrades.	n/a	n/a	100%

Department Goal 4: Enhance Fleet Maintenance operations

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Maintain an 80% or more productivity rate of shop mechanics, which is tracked month by month.	80%	83%	80%
Update and maintain a comprehensive vehicle replacement plan with a focus on electric vehicle fleet transition as technology advances.	100%	100%	100%
Replace the mechanic work van with a good used vehicle to help streamline field repairs for winter and summer work	100%	50%	100%

Department Goal 5: Enhance Facilities operations

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Training offered for new staff to increase capabilities to make more repairs and higher quality service in-house.	100%	100%	100%
Utilizing the upcoming facility assessments study, develop priorities, goals, and budget forecasting, providing a pathway to better maintained, safer, more efficient facilities	n/a	n/a	50%

Revenues and Expenditures by Fund Type and Category
Public Works Department

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	593,992	563,500	409,222	448,300	478,300	7%	30,000
Grants	-	-	-	-	-	-	-
Transfers In	6,247	94,971	946	15,000	15,000	0%	-
Revenues Total	**600,239**	**658,471**	**410,168**	**463,300**	**493,300**	**6%**	**30,000**
Expenditures							
Personnel Services	3,546,829	3,596,006	3,587,055	2,975,442	3,291,089	11%	315,647
Contractual Services	141,468	120,523	113,068	248,358	289,910	17%	41,552
Other Operating	781,331	694,057	641,115	673,365	782,652	16%	109,287
Capital Outlay	96,553	95,539	84,979	112,187	114,430	2%	2,243
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**4,566,181**	**4,506,125**	**4,426,217**	**4,009,352**	**4,478,081**	**12%**	**468,729**
Net Rev (Exp) General Fund	**(3,965,942)**	**(3,847,654)**	**(4,016,048)**	**(3,546,052)**	**(3,984,781)**		
Special Revenue Fund							
Revenues							
Operating Revenues	2,030,596	2,454,938	2,475,346	2,470,460	2,203,050	-11%	(267,410)
Grants	-	-	-	-	-	-	-
Transfers In	4,998,977	2,234,926	2,034,873	2,298,641	2,000,086	-13%	(298,555)
Revenues Total	**7,029,573**	**4,689,864**	**4,510,219**	**4,769,101**	**4,203,136**	**-12%**	**(565,965)**
Expenditures							
Personnel Services	2,430,430	2,302,484	2,262,901	2,695,539	2,586,168	-4%	(109,371)
Contractual Services	133,049	155,198	99,544	257,415	262,549	2%	5,134
Other Operating	1,461,532	1,183,850	853,331	1,285,726	1,400,226	9%	114,500
Capital Outlay	398,741	2,501,772	654,582	1,641,118	1,270,786	-23%	(370,332)
Debt Service/Leases	778,399	-	-	-	-	-	-
Transfers Out	85,250	250,000	-	-	-	-	-
Expenditures Total	**5,287,401**	**6,393,304**	**3,870,359**	**5,879,798**	**5,519,729**	**-6%**	**(360,069)**
Net Rev (Exp) Special Revenue Fund	**1,742,172**	**(1,703,439)**	**639,860**	**(1,110,697)**	**(1,316,593)**		

Revenues and Expenditures by Fund Type and Category
Public Works Department (continued)

Enterprise Fund - Airport							
Revenues							
Operating Revenues	973,260	904,904	969,332	869,973	890,651	2%	20,678
Grants	10,000	10,000	10,000	10,000	10,000	0%	-
Transfers In	294,918	250,082	346,115	639,041	326,521	-49%	(312,520)
Revenues Total	**1,278,178**	**1,164,986**	**1,325,447**	**1,519,014**	**1,227,172**	**-19%**	**(291,842)**
Expenditures							
Personnel Services	157,305	515,274	380,207	514,041	518,446	1%	4,405
Contractual Services	146,305	139,574	84,571	253,480	196,427	-23%	(57,053)
Other Operating	368,927	397,434	390,914	586,371	461,745	-21%	(124,626)
Capital Outlay	1,305,973	1,293,406	1,300,280	429,467	39,200	-91%	(390,267)
Debt Service/Leases*	3,676	3,337	2,982	11,354	11,354	0%	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**1,982,186**	**2,349,025**	**2,158,954**	**1,794,713**	**1,227,172**	**-32%**	**(567,541)**
Net Rev (Exp) Enterprise Fund - Airport	**(704,008)**	**(1,184,039)**	**(833,507)**	**(275,699)**	**-**		

Enterprise Fund - Transit	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Adopted Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	145,218	149,086	149,846	149,715	149,715	0%	-
Grants	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	75,000	-	-100%	(75,000)
Revenues Total	**145,218**	**149,086**	**149,846**	**224,715**	**149,715**	**-33%**	**(75,000)**
Expenditures							
Personnel Services	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-
Other Operating	108,050	116,959	117,287	192,067	117,067	-39%	(75,000)
Capital Outlay	193,383	193,383	193,383	-	-	-	-
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**301,432**	**310,342**	**310,670**	**192,067**	**117,067**	**-39%**	**(75,000)**
Net Rev (Exp) Enterprise Fund	**(156,215)**	**(161,256)**	**(160,823)**	**32,648**	**32,648**		
FTE's	47.00	49.00	44.00	37.00	39.00	5%	

***Principal Payments are not included in the P&L, they are a reduction of liability in the Balance Sheet**




Development Services
Department

Development Services Department

Core Services

The Development Services Department ensures the built environment is consistent with the General Plan, design guidelines, Area Plan policies, City municipal code, State building code and the surrounding environment. The Department is committed to guiding principles that promote quality, clarity and consistency in the processing and approval of all permits as well as code compliance. The Department provides permit review, issuance, inspection and assistance with development permit applications. The department also exercises its delegated authority to review and approve various projects, consistent with the administration of the TRPA Memorandum of Understanding.

The Permit Center provides public counter services, permit and plan check processing and consultation services for local, regional and state code requirements related to the planning, design and construction of commercial and residential structures. The Permit Center also provides consultation and processes applications for all projects or activities which require a City and/or TRPA permit through the Planning Division.

The Development Review Team was established to provide exceptional customer service. The Team is made up of members from City Departments and other regulatory agencies (e.g., County Health, Liberty Utilities, STPUD, TRPA, Public Works and Public Safety) who gather weekly to collectively review projects and provide direct feedback to the developer/applicant. We also believe this Team provides vital communication linkage to ensure a project's success.

In addition to permitting and inspection services, the Development Services Department provides services to the community that promote quality housing conditions and housing availability. The Department assists residents with resources to address substandard housing conditions and fair housing issues, including monitoring, inspection, and enforcement services.

BUILDING DIVISION

Building & Safety

100 03110

The Building Division provides to the general public, Building Code interpretation, Plan Check service, Building Permit issuance and inspection services to ensure compliance with California Building Code, TRPA regulations and City of South Lake Tahoe Ordinances for all construction activities.

Building Board of Appeals

100 03111

The purpose of the Building Board of Appeals (BBOA) is to provide a forum for the construction industry to seek relief, clarification and/or interpretation of the California Building and International Property Maintenance Codes. Appointed BBOA members are local professionals in the building construction field and the Board will continue to hear and decide appeals of orders, decisions or determinations made by the Building Official relative to the application and interpretations of the Building Code.

Building Permit Fee – Long Term

271 03110

This account was created to ensure revenues are set aside for multiple years of inspection on major long-term projects. Permit fees are collected in one budget year but are dispersed over multiple years for inspection services. These funds support staff, equipment, vehicles and inspections for long term projects.

PLANNING DIVISION

Planning

100 03710

The Planning Division provides services to the general public, project applicants, and other City Departments. The Division maintains the City General Plan, Zoning Ordinance, Airport Land Use Plan, City Design Standards, Sign Ordinance, Plan Area Statements, Community Plans, Area Plans and Design Guidelines. The Division provides research and consultation services to the community for all planning related issues. The Division conducts project or permit application review to ensure that subdivision and development activities in the City are consistent with City, State, TRPA, and Federal laws or policies. The Division also annually reports the status of residential permits issued and residential construction starts to California Department of Housing and Community Development.

Planning Commission

100 03711

The Planning Commission is comprised of five members appointed by the City Council. The Planning Commission considers projects on their merits and makes land use decisions on planning permit applications and related environmental documentation. They review, approve and recommend policy statements contained within the City's General Plan, Community Plans, Area Plans, Zoning, Development Standards, Sign Ordinance, and other planning related items. The Planning Commission also solicits public input and provides recommendations to the City Council on various land use policy documents. City Planning Division staff provides the staff support for the Planning Commission.

General Plan

270 03710

State planning law requires every City to adopt and maintain a long-term "blueprint" for physical development throughout the City. The General Plan includes elements that address all aspects of development, including Land use, Circulation, Housing, Conservation, Open space, Noise, and Safety. The City adopted the General Plan Update in 2011 and updated the Housing Element in 2014. State law requires regular updates to the Housing and Safety Elements.

Community Plan

270 03712

The City currently maintains the Bijou/Al Tahoe and the South Y Industrial Tract community plans. After the TRPA Regional Plan update in 2012, Area Plans have been developed and adopted for the Tourist Core and Tahoe Valley areas.

Vacation Home Rental Program

218 05330

The City initially adopted the Vacation Home Rental (VHR) Program in 2003 in response to community concerns. Over time the number of vacation homes has steadily grown and in response the City modified and created a set of policies and regulations to provide clarity for the processing or new applications, renewal of existing licenses, and notification of surrounding neighbors to ensure public participation, while maintaining the residential character. The City is currently implementing VHR regulations as modified by Measure T and has closed VHR permits in residential zones. In addition, the City continues to review applications and issues permits for qualified vacation home rental permits pursuant to Measure T.

Hosted Rental Program

The City adopted a Hosted Rental Program in 2020 in response to the increased demand for shared rentals and their potential impacts on neighborhoods. The City Council adopted an ordinance regulating shared rentals including the following provisions: require the owner to live onsite; require the owner to meet guests in person at check-in to go over the rules; require owner to respond to complaints within a short period of time; prohibit shared rentals in multi-family residences like apartments; limit the days of shared rental permitted per year or number of shared rental contracts; limit occupancy based on number of bedrooms; include noise regulations and quiet hours; include parking requirements; and require owner to submit names of all advertising platforms to City. Beginning on June 16, 2021, the City has been accepting and processing applications for 200 hosted rental permits.

HOUSING PROGRAMS - ADMINSTRATION

The City Council has established resident housing as a strategic priority. Over the past year and a half, the Housing Division has grown to 4 staff positions that oversee a broad array of programs, funding and policy development efforts necessary to implement the goals of the City's Strategic Plan. The Division has overseen increased operational efficiency of the housing inspection programs which has resulted in significant improvements in the condition of existing housing stock within the City. The efforts of the division have also helped secure approximately $65 million in funding for the construction of new affordable housing. Success has been further realized through implementing programs which include the "Lease to Locals" grant program to incentivize the conversion of housing stock to long-term rentals, facilitating the rehabilitation of properties owned by the Tahoe Coalition for the Homeless that were purchased with State Homekey Program funds and to initiate a study to explore a permanent local funding source for housing programs. The division is also playing a central role in coordinating enforcement of blighted properties as well as creating informational materials to assist property owners in the development process related to Accessory Dwelling Units. Overall, there are approximately 40 housing related programs identified in the newly updated General Plan Housing Element which the housing division will bare either fully or at least partial responsibility for implementing, monitoring and reporting on.

Multi Family Dwelling (MFD) and Single Room Occupancy (SRO) Inspections

100 03112

In order to protect the public health, the State of California and the City of South Lake Tahoe have established minimum standards for human occupancy of multiple family dwelling units. Chapter 6.30 of the South Lake Tahoe City Code (SLTCC) establishes minimum health and safety standards and mandates annual housing inspections for certain multi-family rental properties.

The intent was to improve the overall housing stock and quality of the multi-family dwelling units. These standards are often referred to as the "tenants implied warranty of habitability". This means that any building or portion of a building rented as a residential living space for human habitation must meet certain minimum health & safety standards. Standards established by the "tenants implied warranty of habitability" have been adopted by the California Legislature under California Health & Safety Code Section 17920.3 and by the South Lake Tahoe City Council under various sections of the City Code.

The MFD program currently inspects over 100 properties containing 1685 dwelling units on an annual basis. This involves an annual health and safety inspection of every unit yearly and the common grounds. Each property also receives a minimum of 1 follow up visit to verify corrections, with MOST properties requiring 2-3 follow up visits, and extra courtesy inspections that are performed at the request of the owner or tenant. In addition, this program is assigned the housing complaint hotline and each year fields approximately 400 phone calls and actively investigates and resolves about 90 complaints.

The City of South Lake Tahoe also recognizes that affordable housing opportunities are often difficult for certain residents to identify and obtain. Similarly, many older hotel/motel properties have responded to the demand for

lower income and workforce housing by converting their use from transient lodging to long-term living facilities. As a result, the City of South Lake Tahoe passed the Single Room Occupancy (SRO) Ordinance, allowing for hotels/motels to rent one or more rooms for thirty (30) days or more. Although this has fulfilled some of the demand for affordable housing, the conditions in these converted motel rooms are often poor.

Hotel/motel owners apply for SRO status and are required to complete specified modifications to the property to accommodate long term residency within one (1) year. Department staff will continue its commitment to support and work with property owners pursing program compliance and certification.

(Former) Redevelopment Agency
262 09120 – RDA Sr. Low Income Housing

Financial historical information for these divisions is included in the Revenues and Expenditures by Fund Type and Category table provided later in this section.

Work-Force Housing
250 06024

Revenue generated from the sale of development commodities and sewer units are deposited into the Workforce Housing account and are used for housing programs and projects.

Housing Administration
253 06010

Department staff providing housing services are responsible for program administration, project and program funding, and policy development.

Rehabilitation and Loan Repayment Programs
251 06014 – Home Loan Repayments
251 06015 – RDA Loan Repayments
255 06020 – CDBG Program Income Loans
258 06018 – CalHOME Loan Repayments
259 06022 – First Time Homebuyers Revenue Loan

The Homebuyer Acquisition Programs provided loans to low-and moderate-income households (depending upon program, up to 120% of the Area Median Income) to acquire homes within the City limits, as well as an educational program developed for potential homebuyers exploring all areas involved in the process of purchasing a home.

The Rehabilitation and Loan Repayment Programs provided loans to low-income homeowners to make necessary repairs and/or improvements to their homes.

Due to the lack of funding as a result of the dissolution of the Redevelopment Agency and the expiration of grant funding, the City no longer has staff in the Housing Division to offer these programs. However, program income from past loans continues to be received. A portion of the program income is used for existing loan portfolio administration.

Substandard Housing Relocation
271 03113

Housing complaints are received through the Housing Issues Hotline or other monitoring efforts and investigated by the Housing Inspector to ensure a safe and habitable condition for residents. If the resulting inspection determines the dwelling uninhabitable there are revolving funds available to pay for the relocation of tenants.

These funds are generated by fees from substandard inspections. When this action is taken the owner of the property is responsible for repayment to the City.

City-Wide Strategic Priorities Supported

Strategic Priority 1 - Built Environment
- Goal 1.2: Mid-Town Revitalization
- Goal 1.3: Housing
- Goal 1.5: Carbon Neutrality

Strategic Priority 2 - Recreation and Equitable Access
- Goal 2.1: Parks and Recreation Master Planning

Strategic Priority 3 - Community for All
- Goal 3.1: Mental Health and Homelessness

Strategic Priority 4 - Economic Development
- Goal 4.2: Support Development of a Regenerative Tourism Model

Strategic Priority 5 - Continuous Improvement
- Goal 5.2: Digital Government

FY 2021/22 Department Accomplishments

1. Issued 971 construction permits, collecting over $1.5 million in permit fee revenue.
2. Completed 52% of all Building Permit Plan Check reviews within performance goals.
3. Received over 90% "very satisfied" or "satisfied" with their service responses to customer service survey.
4. Increased Planning Application review time performance from 66% achievement to 95% achievement since hiring two planners.
5. Increased the number of housing units certified to meet Multi-Family Dwelling Inspection Program requirements by 200 units and increased the number of Single-Room Occupancy units by 14 units.
6. Established the Lease to Locals Program to increase use of existing housing stock for long term rental.
7. Assisted with achieving financing of the first phase of the Sugar Pine Village project and issuance of permits to begin construction in July 2022.
8. Transferred Riverside/San Jose parcels to Saint Joseph's Land Trust for the development of three moderate income homes.

FY 2022/23 Department Goals and Objectives

1. Initiate the Bijou/Al Tahoe Community Plan Update to an Area Plan to include the Bijou Community Park Master Plan and evaluation of Bijou Meadow.
2. Explore feasibility of local discretionary funding source to leverage access to and increase competitiveness for outside funds (second home vacancy tax, real estate transfer tax, inclusionary zoning in-lieu fee, employer impact, etc.).
3. Adopt a Reach Code.
4. Measure and improve customer and employee satisfaction.

Performance Measures

Strategic Priority 1.2: Mid-Town Revitalization

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Complete the Bijou/Al Tahoe Area Plan update.	0%	0%	80%

Strategic Priority 1.3: Housing

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Sugar Pine Village progressed.	20%	20%	40%
St. Joseph Land Trust progressed.	100%	100%	n/a
Housing Element of the General Plan updated.	100%	100%	n/a
Local discretionary funding source to leverage access to and increase competitiveness for outside funds identified.	5%	5%	100%
Operational Agreement with Tahoe Coalition for the Homeless.	100%	100%	n/a

Strategic Priority 1.5: Carbon Neutrality

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Adopt a Reach Code.	10%	10%	100%

Strategic Priority 2.1: Parks and Recreation Master Planning

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Update the Master Plan for Bijou Park and evaluate the option to include the Master Plan as part of the scope of work for the Bijou/Al Tahoe Area Plan update.	0%	0%	80%
Explore Alternative uses for Bijou Golf Course to reach the highest community and environmental benefit to provide access for all.	0%	0%	80%

Strategic Priority 3.1: Mental Health and Homelessness

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Administration of CDBG CV-2/3 grant for Bears Den rehabilitation.	50%	5%	100%

Strategic Priority 4.2: Support Development of a Regenerative Tourism Model

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
"Hole in the Ground" development facilitated.	0%	0%	100%

Strategic Priority 5.2: Digital Government

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
CommunityPLUS permit tracking software upgraded.	0%	0%	50%

Department Goal 1: Improve/Maintain Customer Satisfaction

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Achievement of performance targets for number of days to review initial and resubmittal Building Permit Plan Check.	75%	55%	75%
Achievement of performance targets for number of days to review Planning Applications based on permit type.	75%	66%	75%
Satisfied or Very Satisfied overall response on survey collected through online Customer Service Survey.	90%	87%	90%

Department Goal 2: Employee Satisfaction with Opportunities to Gain Knowledge and Abilities through Training.

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Number of training opportunities provided.	50	45	50

Revenues and Expenditures by Fund Type and Category
Development Services Department

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	1,485,356	2,029,740	1,922,180	1,498,003	1,459,503	-3%	(38,500)
Grants	-	-	-	-	-	-	-
Transfers In	-	36,848	-	50,000	-	-100%	(50,000)
Revenues Total	**1,485,356**	**2,066,588**	**1,922,180**	**1,548,003**	**1,459,503**	**-6%**	**(88,500)**
Expenditures							
Personnel Services	1,626,242	1,683,707	1,411,931	1,685,182	1,580,549	-6%	(104,633)
Contractual Services	103,283	191,627	132,343	417,306	190,850	-54%	(226,456)
Other Operating	54,750	47,349	49,104	49,570	54,750	10%	5,180
Capital Outlay	20,416	7,885	14,200	24,840	25,400	2%	560
Debt Service/Leases	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
Expenditures Total	**1,804,691**	**1,930,569**	**1,607,577**	**2,176,898**	**1,851,549**	**-15%**	**(325,349)**
Net Rev (Exp) General Fund	**(319,336)**	**136,019**	**314,603**	**(628,895)**	**(392,046)**		
Special Revenue Fund							
Revenues							
Operating Revenues	1,365,064	1,419,615	670,188	699,266	586,053	-16%	(113,213)
Grants	-	-	36,859	6,060,286	877,866	-86%	(5,182,420)
Transfers In	64,000	252,673	187,437	1,472,592	680,448	-54%	(792,144)
Revenues Total	**1,429,064**	**1,672,288**	**894,484**	**8,232,144**	**2,144,367**	**-74%**	**(6,087,777)**
Expenditures							
Personnel Services	1,119,407	915,801	840,970	816,009	993,376	22%	177,367
Contractual Services	12,403	175,495	95,665	1,543,866	1,327,473	-14%	(216,393)
Other Operating	49,179	26,927	34,472	43,225	46,425	7%	3,200
Capital Outlay	127,328	131,073	105,540	160,211	197,091	23%	36,880
Debt Service/Leases	3,203	2,710	2,697	5,318,629	2,000	-100%	(5,316,629)
Transfers Out	-	224,285	1,264,493	475,785	26,023	-95%	(449,762)
Expenditures Total	**1,311,519**	**1,476,291**	**2,343,836**	**8,357,725**	**2,592,388**	**-69%**	**(5,765,337)**
Net Rev (Exp) Special Revenue Fund	**117,545**	**195,997**	**(1,449,352)**	**(125,581)**	**(448,021)**		
FTE's	15.75	15.75	15.00	15.00	16.00	7%	




Parks and Recreation Department

Parks and Recreation Department

Core Services

The City of South Lake Tahoe Parks and Recreation Department pledge to sustain the delivery of the broad-based parks, facilities, programs and services creating a sense of community, enabling a safe and secure environment, and enhancing South Lake Tahoe's quality of life, by:

- Being responsive to the recreational needs of the community;
- Continuing a citizen-driven and professional approach to provide safe, well designed and maintained facilities and programs;
- Maximizing community resources.

The mission of the City of South Lake Tahoe Parks and Recreation Department is to provide fun, safe, and memorable recreation experiences for the residents and visitors of South Lake Tahoe.

In 2021, the department underwent re-organization moving the Parks Division from Public Works to Recreation Services resulting in the formation of a traditional Parks and Recreation Department. A re-branding effort is underway including revised mission and goals.

In 2021, summer youth programs including learn to swim programs and STAR camp were all canceled due to the pandemic. During the pandemic, a modified virtual Jr Giants program was offered through the Giants Community Fund to local youth ages 5-18. All contract instruction such as Zumba and Jazzercise were made available through a virtual format and the Recreation Complex remained closed through May with the exception of limited aquatics programs. By June 15th CDPH announced loosened restrictions allowing increased programming and activities. The department began recruitment for seasonal staff focused on aquatics programs. On April 2,2021 the campground opened for limited operations serving existing reservations with self-contained RV's only. Bijou Golf Course remained closed for the 2021 season due to the cost of the third-party lease agreement. Private rentals of park spaces began to pick up in July and August but were nowhere near normal level of bookings throughout the summer.

In 2022, the department phased in services after 15 months of interruption due to the global pandemic. The goal is to restore services to pre-pandemic levels contingent upon sufficient staffing levels to ensure safety and quality.

Recreation Administration

100 04105

Recreation Services Administration provides administrative support to operations and programs associated with Bijou Golf Course, Bijou Park, Campground by the Lake, El Dorado Beach and Lakeview Commons, Reagan Beach, Facility Rentals, Senior Center, Recreation and Swim Complex, Aquatics Programs, STAR Camp Youth and Teen Programs, and Special Events on Parks and Recreation Facilities. There are two Full Time Employees in Recreation Administration.

Golf Course

100 04110

Owned and operated by the City of South Lake Tahoe, Bijou Golf Course provides a family friendly golfing experience for the beginning golfer as well as the more advanced player. The 9-hole executive golf course is an easy walk through the meadow with spectacular mountain views in a tranquil setting. In 2015 tee times were recommended to support a better experience for guests. All club house staff adopted the Customer Service Standards consistent with those implemented at the Recreation Complex. In 2021 the course remained closed due to the pandemic and the added cost of the third-party lease agreement for use of the parking lot. The course re-opened in 2022.

Campground

100 04130

Campground by the Lake is located across the street from beautiful Lake Tahoe and 2 ½ miles from the excitement of the Nevada casinos. The campground has a total of 173 sites which include 50 sites with electricity, a Group Site and a cabin. The addition of tent cabins has been very successful. The campground is very convenient to many activities and is located next to the Ice Arena and Recreation Complex.

In 2021, the campground opened on April 2 to self-contained RV's only. Restrooms and shower facilities remained closed due to CDPH pandemic restrictions. The reservation system has been closed for 2022 due to the anticipated construction of the new recreation and swim complex. Once a construction timeline is established reservations will open for 2022 only for sites not impacted by the construction project. Hence, revenue will continue to be down for 2022 camping season due to the loss of approximately 90 campsites (A, B, and C loops).

In 2022, the campground offered limited sites in loops D, E, F in anticipation of construction of the new recreation center.

Parks Maintenance

100 04170

Parks Maintenance is responsible for providing maintenance services for all city owned parks, beaches, and rights of way. This includes grounds and turf maintenance, irrigation, hardscape and landscape, parks facilities maintenance (including plumbing and janitorial) as well as Measure S bike paths and other paths throughout the city including bike path snow removal in winter. Parks Maintenance is also responsible for the care and upkeep of Bijou Golf Course and assisting with special events on City parks and facilities. Parks Maintenance coordinates with user groups for Disc Golf and the Bike Park to aid volunteers for maintenance needs. Parks Maintenance is responsible for maintaining an estimated 180 acres of area throughout the City limits. The acres include a combination of high maintenance green spaces, playgrounds, and low maintenance grounds keeping.

In 2021, as consistent with most public parks and beaches across the country during the pandemic, all public recreation areas were highly impacted as people sought safe recreation outdoors. New strategies and staffing assignments were created to address increased trash and maintenance needs. The Take Care Tahoe Youth Ambassador Program was initiated on Memorial Day weekend and continued throughout the summer. Ambassadors work directly with parks staff and community services officers to promote good stewardship and encourage leave-no-trace principals. A pilot program to test the benefits of solar trash compactors was implemented in high impact areas to improve efficiency of collecting and compacting refuse material.

In 2022, additional solar trash compactors were activated throughout the City. A Park Ranger Program was implemented to continue public outreach in high impact areas. On June 10, 2022 Ca. State Water Resources Board implemented mandatory water restrictions impacting all "ornamental turf" not used for public gatherings or recreation. Parks Maintenance has proposed a plan to replace ornamental turf with native vegetation.

Recreation Programs

100 04220

Two core programs provided include aquatics programs and youth and teen summer programs. All aquatic programs align with the American Red Cross standard for Water Safety Instruction. The City of South Lake Tahoe aquatics programs remain the only aquatics facility in the region to provide a national standardized program. A variety of Aquatics programs for all ages and abilities are provided all year long.

Youth and teen summer camp programs promote an emphasis on engaging youth in authentic outdoor recreation. The mission of STAR Camp (South Tahoe Adventure Recreation) is to provide an active, safe, and healthy environment for youth to learn and play. STAR Camp leaders are skilled recreation providers to support quality and service. Camps are offered Monday through Friday for nine weeks throughout the summer.

In 2020 and portions of 2021, Recreation Services provided some virtual fitness programs and coordinated with education, health, and public safety agencies to provide access to essential services during the pandemic.

In 2022, aquatics programs gradually expanded to include learn to swim, masters swim, water exercise, lap swim and recreation swim. The department contracted with a private provider for youth summer camp programs.

Senior Center

100 04230

The City of South Lake Tahoe Senior Center is a multi-use facility that offers a variety of programs and activities, both scheduled and on a drop-in basis, for senior citizens. The facility is also available for rent to outside groups and individuals. The senior center provides a nutrition program daily administered by El Dorado County. The role of City staff includes managing room reservations, updating City website, janitorial, and maintenance of the facility and landscape.

In 2021, the senior center was closed due to the pandemic. El Dorado County Adult Services continued to provide meals for pick up or delivery during the closure.

In 2022, the senior center opened up for congregate meals and El Dorado County Adult Services provided limited senior services on site.

Transit Center / Explore Tahoe

216 05250

Explore Tahoe: An Urban Trailhead Visitor Center serves to welcome, educate and transport visitors and locals to recreational and cultural activities around the Lake Tahoe Basin. Interpretive programs, interactive exhibits and educational films provide visitors with a unique experience when visiting the center. Outreach programs bring environmental education to a variety of age groups within the community.

Transit information and access is provided and encouraged as the best way to reach points of interest. Internet access is provided to help visitors plan excursions.

Measure P - Recreation

220 04220

On November 8, 2016 the residents of South Lake Tahoe voted to support recreation by passing Measure P which increased the Transient Occupancy Tax by an additional 2%. Funds from Measure P will be used solely for the construction, operations and maintenance of a new Recreation center and Swim Complex. In 2017, conceptual designs and public input began. The final conceptual alternative plan provides for a roughly 50,000+ square foot facility.

In 2019, the Independent Citizen's Oversight Committee for Measure P was established. The primary function of the committee is to review and report on the use of the South Lake Tahoe Measure P funds for the design and construction of the new recreational complex. There are five voting members. The committee shall act in an advisory capacity to City Council and advise of its findings and make recommendations for the use of funding during the design and construction of the new complex.

Ice Arena (Operator)

221 04260

On July 14, 2011, the City Council approved an initial Management and Operations Agreement with Tahoe Sports Entertainment (TSE) to operate and maintain the Ice Arena. The revised agreement commenced on July 1, 2012 with a ten-year term to expire on June 30, 2022. TSE will have an option to extend the contract under conditions related to the investment of capital of at least $500,000. The operation of the Ice Arena by TSE will save the City approximately $150,000 in annual operational costs, with a potential of additional revenue in future years.

Revenues from the operator and the City's portion of expenses under contract will be accounted for under this account. In 2014 Tahoe Sports and Entertainment and the Recreation Division incorporated broom ball, ice skating and Lacrosse into the STAR Camp program to enhance partnership development.

TSE has introduced high level ice hockey competition by bringing a semi-professional team to South Lake Tahoe. Tournaments and events continue to draw capacity crowds to the Ice Arena. Recreation Services and TSE personnel collaborate to provide cross facility access and promotional material for programs and events in order to capitalize on the volume of users visiting each of our facilities.

OTHER PROGRAMS

Special Events

100 04225

The City is committed to hosting special events to attract visitors to enjoy all that Lake Tahoe has to offer. Parks and Recreation processes all requests for events on City parks and recreation facilities.

In 2021, a Special Event and Facility Rental Coordinator was added to the department structure to manage all event and rental permit processing for parks and recreation facilities.

In 2022, the department is responsible for the following City sponsored Special Events: Festival of Winter Lights, July 4 Parade, July Parks Make Life Better Events, Multicultural Festival. The City is under contract with On Course Events to produce the Live at Lakeview Summer Music Series.

MEASURE S FACILITIES

In 2015, the Public Works Department absorbed the Parks Division into its Maintenance Operations Division. In doing so, the department also absorbed all associated special revenue sources such as the Measure S and R funds described below.

In 2021, the Parks Division was combined with Recreation Services to form a traditional Parks and Recreation Department. The activities related to Measure S Facilities and bike trail maintenance will be unchanged however management and oversight is now the responsibility of the Parks and Recreation Department. It is anticipated that interdepartmental coordination with Public Works will continue for shared snow removal equipment to perform snow removal operations on the bike paths as needed.

Measure S Ski Run Bike Trail Maintenance

281 04120

This section of bike trail, which flanks Ski Run Boulevard on both sides from Pioneer Trail to Hwy 50 (2 miles), also features landscaping and pedestrian lighting to beautify this corridor. Maintenance includes seal coating the bike trail, providing snow removal, maintaining the turf areas, repairing and upgrading the irrigation system annually, and maintaining the lighting.

Measure S El Dorado Beach Bike Trail Maintenance

284 04121

Located between Tulare Avenue and Ski Run Blvd, the Class 1 Bike Trail link between Lakeview Commons and Ski Run Blvd was completed in 2017. The bike trail provides connectivity from the Al Tahoe Boulevard Intersection to Pioneer Trail near Stateline. The trail provides alternative transportation opportunities for children accessing the Middle School, Students attending Lake Tahoe Community College, public access to Civic Facilities, Stateline, area beaches, and recreation amenities.

Measure S Harrison/Riverside Bike Trail Maintenance
284 04122

Constructed in 2015, the Harrison Avenue/Riverside Class 1 Bike Trail provides critical gap closure along the US Hwy 50 corridor system. The trail is comprised of both concrete pavers and asphalt and was constructed as part of the Harrison Avenue Streetscape Project. The Trail now allows pedestrians and cyclists the ability to ride/walk on a separated path from the Alta Mira Site (east of Lakeview Commons) to the South Y and onto connectors for the Hwy 89 Corridor or the County of El Dorado Sawmill Path.

Measure S Playfield Bike Trail Maintenance
284 04125

This bike trail is located near the Community Playfield and provides an important link to connect the Al Tahoe bike trail to the community college area and the playfield itself. Trail is fairly new and in good shape. To date, maintenance needs have been minimal.

Measure S 15th Street Bike Trail Maintenance
284 04126

The 15th St. bike trail is an important link connecting city bike trails to the bike trail going to Camp Richardson and beyond. Trail is heavily used and was a key staging area during the Angora fire. Public Works is planning to address severe transverse pavement cracking during the 2020 construction season.

Measure S Playfield Maintenance
284 04127

Located off of Al Tahoe Blvd., adjacent to Lake Tahoe Community College, the Community Playfield is South Lake Tahoe's first synthetic turf field. This surface allows almost limitless play, even in wet conditions. Demand for this facility has been very high and has required an increase in maintenance hours to keep up the facility.

In 2014 an evaluation of the community playfield determined the playing surface has been playable beyond its warrantied lifespan for several years and is recommended the turf be replaced. A replacement fund was established and in 2016 the synthetic field turf was replaced and at the same time other facility improvements were implemented. Additionally, in 2014 LTCC began intercollegiate soccer play. Over the summer of 2014 the use of the field was largely dedicated to LTCC activities. According to the existing MOU with LTCC for the community play field the City maintains the schedule and collects rental fees as well as performs all maintenance and repairs.

In FY15/16 a Recreation Joint Powers Authority (JPA) was developed between the City and LTCC to oversee maintenance and programming of the playfields. LTCC will be responsible for maintaining the fields and scheduling play on behalf of the JPA. In 2017, the City completed the construction of two new turf soccer fields within the newly developed JPA boundary. As part of the JPA agreement the City Parks Division is responsible for janitorial and maintenance of the restroom building and playground structure at the Community Play Fields.

In 2021, the well pumps serving the restroom building failed requiring replacement. In addition, City engineering staff continue to troubleshoot a section of the new field that has not drained properly. City staff work in coordination with LTCC field maintenance staff and facility manager to resolve the drainage issue.

Measure S Lyons Avenue Bike Trail
284 04128

A short but important bike trail as it allows cyclists and pedestrians to get from Hwy 50 to facilities located near Lyons Ave and Rufus Allen Blvd without having to share the road with vehicles. In winter, the trail is cleared and

provides a safe route for Middle School and St. Teresa School kids to get to the Recreation Complex, County Library, and adjacent neighborhoods.

City-Wide Strategic Priorities Supported

Strategic Priority 1 - Built Environment
- Goal 1.2: Mid-Town Revitalization
- Goal 1.4: Transportation

Strategic Priority 2 - Recreation and Equitable Access
- Goal 2.1: Parks and Recreation Master Planning
- Goal 2.2: Equitable Access

Strategic Priority 3 - Community for All
- Goal 3.3: Arts and Culture Program

Strategic Priority 4 - Economic Development
- Goal 4.2: Support Development of a Regenerative Tourism Model

FY 2021/22 Department Accomplishments

1. Re-brand Parks and Rec Dept: Tag Line: *Gather ~ Connect ~ Inspire.*
2. Expanded recreation partnerships to provide youth summer camp program and baseball program.
3. Improved efficiencies in parks maintenance through activation of Solar Trash Compactors.
4. Added New Park Ranger Program.

FY 2022/23 Department Goals and Objectives

1. Expand recreation programs consistent with program plan for new facility.
2. Improve efficiencies in Parks Maintenance Procedures.
3. Expand Golf Course Operation and Programs.
4. Prepare for operations of new recreation and aquatics center.

Performance Measures

Strategic Priority 2.1: Parks and Recreation Master Planning

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Number of recreation programs consistent with the new facility program plan expanded.	11	12	14
Number of full time staff in Aquatics consistent with new facility operations plan.	4	0	4
Present City Council with a recreation priority list based on the existing Parks and Recreation Master Plan.	100%	100%	n/a
Open golf course for play by Memorial Day through Oct 1 weather permitting.	100%	50%	100%

Strategic Priority 2.2: Equitable Access

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Create low to no cost recreation programs and access to recreation gear for qualified families.	3	2	1
Improve aesthetics of high visibility City parks and right of ways.	100%	50%	80%
Opportunities identified to promote health and wellness, combat childhood obesity, and encourage active lifestyles.	4	4	5
Evaluate option to develop a park or community garden in every neighborhood.	100%	30%	40%

Strategic Priority 3: Community for All

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Develop a program to promote a culture of stewardship and care taking by residents and visitors and coordinate with regional partners to reduce the amount of litter impacting the environment.	100%	100%	n/a

Strategic Priority 4: Economic Development

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Evaluate opportunities to provide grants for local workforce development.	100%	100%	n/a

Department Goal 1: Expand Program Plan Consistent with New Facility Program Plan

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Identify two new contract instruction program providers.	n/a	2	4
Expand Partnerships with LTUSD, LTCC, and Barton for fitness programs.	n/a	2	3

Department Goal 2: Improve efficiencies in Parks Maintenance Procedures

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Number of procedures: (1) Create procedures for all maintenance and inspections of ALL parks areas; (2) develop a tiered response timeline for addressing reported issues; (3) Utilize Vue Works to track work.	n/a	n/a	3
Replace ornamental turf with drought tolerant native vegetation.	n/a	n/a	20 acres
Implement a Volunteer Program for Graffiti Removal.	n/a	n/a	1

Department Goal 3: Expand Golf Course Operation and Programs

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Assign a contract instructor for youth golf program.	n/a	0	1
Organize a golf challenge event for locals.	n/a	0	1

Department Goal 4: Prepare for Operations of the New Recreation and Aquatics Center

Measure	2021/2022 Target	2021/2022 Actual	2022/2023 Target
Prepare draft plans based on operations study, update information based on current fees and program trends, and update recruitment plans to staff facilities by 2024.	n/a	n/a	Ongoing

Revenues and Expenditures by Fund Type and Category
Parks and Recreation Department

General Fund	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Amended Budget FY 2021-22	Proposed Budget FY 2022-23	% Change from Prior Year	$ Change from Prior Year
Revenues							
Operating Revenues	1,376,435	445,074	272,918	1,155,400	970,400	-16%	(185,000)
Grants	-	-	-	-	-	-	-
Transfers In	-	-	-	50,000	-	-100%	(50,000)
Revenues Total	**1,376,435**	**445,074**	**272,918**	**1,205,400**	**970,400**	**-19%**	**(235,000)**
Expenditures							
Personnel Services	1,166,980	807,416	713,615	2,174,094	2,073,469	-5%	(100,625)
Contractual Services	47,764	81,480	67,757	156,354	98,355	-37%	(57,999)
Other Operating	797,920	616,964	680,182	885,691	904,426	2%	18,735
Capital Outlay	47,765	58,319	90,380	65,400	40,400	-38%	(25,000)
Debt Service/Leases	1,619	700	20	1,100	1,100	0%	-
Transfers Out	150,000	33,180	96,520	120,000	120,000	0%	-
Expenditures Total	**2,212,047**	**1,598,060**	**1,648,474**	**3,402,639**	**3,237,750**	**-5%**	**(164,889)**
Net Rev (Exp) General Fund	**(835,612)**	**(1,152,986)**	**(1,375,556)**	**(2,197,239)**	**(2,267,350)**		
Special Revenue Fund							
Revenues							
Operating Revenues	3,785,831	3,101,080	3,425,787	3,280,400	3,480,400	6%	200,000
Grants	-	-	-	-	-	-	-
Transfers In	219,757	242,241	83,050	264,034	114,000	-57%	(150,034)
Revenues Total	**4,005,588**	**3,343,321**	**3,508,837**	**3,544,434**	**3,594,400**	**1%**	**49,966**
Expenditures							
Personnel Services	1,323	-	-	16,319	17,226	6%	907
Contractual Services	4,267	2,618	27,292	60,434	43,450	-28%	(16,984)
Other Operating	118,000	152,485	111,260	236,705	169,205	-29%	(67,500)
Capital Outlay	155,321	241,209	50,000	50,000	50,000	0%	-
Debt Service/Leases	60,897	59,719	59,660	61,542	61,541	0%	(1)
Transfers Out	9,690	173,282	1,739,326	7,036,244	5,000,000	-29%	(2,036,244)
Expenditures Total	**349,498**	**629,313**	**1,987,538**	**7,461,244**	**5,341,422**	**-28%**	**(2,119,822)**
Net Rev (Exp) Special Rev. Fund	**3,656,090**	**2,714,008**	**1,521,299**	**(3,916,810)**	**(1,747,022)**		
FTE's	4.00	4.00	7.00	13.00	14.00	8%	

City of South Lake Tahoe

Agenda Item Executive Summary

Joe Irvin, City Manager

Meeting Date: August 23, 2022
Agenda Item #: 4

Agenda Item: Agenda Planning Calendar

Executive Summary:

Requested Action / Suggested Motions: A Councilmember may request that an item be placed on a future agenda. Upon the support of one (1) additional Council Member, direction shall be given to the City Manager to calendar the item for a convenient future agenda, but no sooner than the second meeting after the request was made, and/or modify the Agenda Planning Calendar as desired.
Responsible Staff Member: Joseph Irvin, City Manager

Responsible Staff Member:

Reviewed and Approved By:

Attachments:

APC - 08 16 2022.pdf

2022 Agenda Planning Calendar (Updated 08 16 2022)

Department		Agenda Item	Agenda Section
Sept. 6, 9 a.m.	**City Attorney**	Appropriation to pay two liability claims	NB
		Accept funds from national opioid litigation settlement	Consent
	City Manager	TRPA Presentation on Regional Planning and VMT Plan	
	City Clerk	City Council Protocols (Travel Rembursements CB/TW 6/7/2022)	
		Proclamation - Constitution Week	Proclamations
	Dev Services	CDBG CV-1 Subrecipient Agreement Amendment	NB
		City/CTC land exchange	
		Sugar Pine Village SuperNofa Resolution	consent
	Finance	Financial Policy Update -Donations	Consent
		Financial Policy Update - Investment Policy	Consent
		Quarterly budget report	Consent
		Quarterly investment report	Consent
	Parks & Rec	Parks Foundation MOU	
	Police	OTS Traffic Enforcement Grant	
	Pub Works	Authorization for Grant Submittal for Safe Streets and Roads for All (SS4A)	NB
		Pilot Traffic Calming Projects for Lakeview (Al Tahoe) & High Woods Neighborhood	NB

2022 Agenda Planning Calendar (Updated 08 16 2022)

		PSA Right of Way Support Services Pioneer Trail Ped Imp Project Phase II	Consent
		Broadband Presentation	UB
		Award of Contract for AnnualSnow Operations	Consent
		Award of Contract for Custodial Services	Consent
		Facility Assessment Award	Consent
		Award of the Taxiway D Apron Contract	Consent
		Johnson Blvd Underground Utility District Boundary	NB
		Professional Services Agreement for Barton Ave & 2nd Street Drainage Project	Consent
Sept. 20, 5:30 p.	**City Attorney**	Single-Use Plastic Ordinance Amendments	UB
	Pub Works	Bijou Creek Park Project Update	
		Adoption of Dark Sky Standard	UB
		Title VI Plan Adoption	
		Professional Services Agreement for Pavement Management Program Update	Consent
	Fire	LHMP Adoption	
Oct. 4, 9 a.m.	**City Clerk**	Conflict of Interest Code Update	
		Approval of Solicitation for Applications to Boards & Commissions	
		Ordinance Increasing City Council Compensation (First Reading)	

2022 Agenda Planning Calendar (Updated 08 16 2022)

	City Manager	SW Gas Prestentation Renewable Energy Goals	Presentation
		Tesla Contract	
	Dev Services	California Building Code - Local Code Adoption	
		TCAP Amendment – Montreal	
	Finance	GANN Limit	Consent
		Budget Carry-Forward	
	Pub Works	Airport Rate Study Presentation	NB
		Sustainable Transportation Planning grant - Citywide Connectivity Plan	Consent
		Rec Center Award - Phase II	
	Police	Discussion on Potential Gun Safety Measures	NB
Nov. 1, 9 a.m.	**City Clerk**	Ordinance Increasing City Council Compensation (Second Reading)	
		Resolution Increasing City Treasurer Compensation	
	Public Works	Broadband Master Plan Adoption	
Nov. 15, 5:30	**City Manager**	Juvenile Treatment Center Discussion	
	PD/CM/PR/DS	Commission Annual Reports	
Dec.13, 9 a.m.	**City Clerk**	Resolution Certification of Election Results	

2022 Agenda Planning Calendar (Updated 08 16 2022)

		City Council Re-Organization	
		Oath of Office	
		2023 Meeting Schedule	
		City Council Assignments to Boards and Commissions Discussion	
		League - New Mayors and Council Members Attendance	
		City Employee Recognitions	
Pub Works		California Tahoe Conservancy Proposition 1 Grant Funding ($550,000)	Consent
		Bijou Area Erosion Control Project CFD Annual Report	Consent
		Grant Funding for the Tahoe Valley Stormwater & Greenbelt Project move to Dec.	Consent
Unscheduled/Pending			
	City Attorney	Parking Garage License Agreement with Verizon	
	City Attny/PW	Undergrounding Utilities	
		Amendments to Small Cell Policy	
		Liberty Utilities Franchise Agreement	
	City Clerk	Records Management Policy (Updated)	
		Policy - Use of Personal Devices for City Business	

2022 Agenda Planning Calendar (Updated 08 16 2022)

City Manager	Potential new City slogan
	Customer satisfaction survey(s)
Dev Services	Inclusionary housing ordinance
	Plan Area Statement Update for Tourist Accommodation Uses
	PLHA Moderate Income Homebuyer Administration PSA
	Tourist Core Area Plan Amendment: 3828 Montreal Rd
	RFP for consulting firms for Bijou / Al Tahoe Area Plan and Bijou Parks Master Plan
	Plan Area Statement 111 amendment
	Single Room Occupancy Program Amendments
	Outside Eating Code Review (coverage, seating, parking etc)
Fire	Weed abatement/nusance Program - Defensable Space
	Fire Marshal
Parks & Rec	Bijou Park Master Plan
	Bijou Golf Course "Rock the Lake" Event and Review
Public Works	Award Engineering and Construction Contract South Hangar Taxi Lane Rehab
	Award Contract PD - Community Recource Center Renovations

2022 Agenda Planning Calendar (Updated 08 16 2022)

	SEED Solar Photovoltaic Project PPA
	Award - James and Eloise Drainage Improvement Project Phase 1
	Airport Deferred Maintenance Plan