



# City Commission Work Session

## Agenda

**April 14, 2021 @ 10:00 am**

Virtual

### welcome

Agendas and all backup material supporting each agenda item are accessible via the city's website at [cityofwinterpark.org/bpm](http://cityofwinterpark.org/bpm) and include virtual meeting instructions.

### assistance & appeals

Persons with disabilities needing assistance to participate in any of these proceedings should contact the City Clerk's Office ([407-599-3277](tel:407-599-3277)) at least 48 hours in advance of the meeting.

"If a person decides to appeal any decision made by the Board with respect to any matter considered at this hearing, a record of the proceedings is needed to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based." (F.S. 286.0105).

### please note

Times are projected and subject to change.

- 
1. Call to Order
  2. Discussion Item(s)
    - a. Continuation of Commission priorities discussion 2 hours
  3. Adjournment



## City Commission Work Session

# agenda item

item type Discussion Item(s)	meeting date April 14, 2021
prepared by Peter Moore	approved by Michelle Neuner, Randy Knight
board approval Completed	
strategic objective Fiscal Stewardship	

### subject

Continuation of Commission priorities discussion

### motion / recommendation

Review the list of potential projects and add or remove priorities based on potential funding source availability.

### background

The federal stimulus funds potentially earmarked for the City of Winter Park through the recently passed American Rescue Plan, present a singular opportunity to rebuild from the pandemic and shape future project and program considerations. The city has been told that it may receive almost \$13 million dollars from the Federal government, however uncertainty remains over how these funds may be implemented based on the guidance received to-date. Staff has arrived at approximately \$3 million as the estimated amount described in Section 1(C) below. This would be considered funding that could be used for any purpose because it is considered a recoupment of what was lost. The remaining \$10 million of the stimulus funds would then have to meet one of the other requirements of the law. The following is an excerpt from the law that describes how funds may be utilized:

*“(1) USE OF FUNDS.—Subject to paragraph (2), and except as provided in paragraph (3), a State, territory, or Tribal government shall only use the funds provided under a payment made under this section, or transferred pursuant to section 603(c)(4), to cover costs incurred by the State, territory, or Tribal government, by December 31, 2024—*

*“(A) to respond to the public health emergency with respect to the Coronavirus Disease 2019 (COVID-19) or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;*

*“(B) to respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers of the State, territory, or Tribal government that are performing such essential work, or by providing grants to eligible employers that have eligible workers who perform essential work;*

*“(C) for the provision of government services to the extent of the reduction in revenue of such State, territory, or Tribal government due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year of the State, territory, or Tribal government prior to the emergency; or*

*“(D) to make necessary investments in water, sewer, or broadband infrastructure.*

*“(2) FURTHER RESTRICTION ON USE OF FUNDS.—*

*“(A) IN GENERAL.—A State or territory shall not use the funds provided under this section or transferred pursuant to section 603(c)(4) to either directly or indirectly offset a reduction in the net tax revenue of such State or territory resulting from a change in law, regulation, or administrative interpretation during the covered period that reduces any tax (by providing for a reduction in a rate, a rebate, a deduction, a credit, or otherwise) or delays the imposition of any tax or tax increase.*

*“(B) PENSION FUNDS.—No State or territory may use funds made available under this section for deposit into any pension fund.*

*“(3) TRANSFER AUTHORITY.—A State, territory, or Tribal government receiving a payment from funds made available under this section may transfer funds to a private nonprofit organization (as that term is defined in paragraph (17) of section 401 of the McKinney-Vento Homeless Assistance Act ([42 U.S.C. 11360\(17\)](#))), a Tribal organization (as that term is defined in section 4 of the Indian Self-Determination and Education Assistance Act ([25 U.S.C. 5304](#))), a public benefit corporation involved in the transportation of passengers or cargo, or a special-purpose unit of State or local government.*

The attached project list includes a number of initiatives that have been identified by the Commission and Staff as potential priorities for the city. An indication of potential funding sources that could address each of these items has been indicated, and if a project is already in the currently adopted 5-Year Capital Improvement Plan (CIP) it has been highlighted with the plan and year that it is slated to be funded.

It is ambiguous whether or not a project could be funded with the restricted portion of stimulus funds based on the current guidance. For the purpose of this exercise, staff has made the interpretation that small business and tourism are aided by improvements that could draw business to commercial areas by supporting public spaces that could feature events or create community gathering spaces. However transportation improvements, while enhancing quality of life have been deemed less likely to be eligible. However a more expansive interpretation of the law could potentially make an argument for why they should be included too. Some items are clearly supported by stimulus funds such as transfers to non-profits, economic development studies, water & sewer enhancements, and internet improvements.

Another component of the law is that any use of the funds must be expended by the end of 2024. There are very few potential improvements that due to their scale could take more than 3 years to accomplish, however there could be 3rd party concerns (such as FDOT timetables) that could make some road improvements wait, but that seems largely unlikely.

Staff also assumes that projects that are currently funded or in the CIP could be supplanted with stimulus funding, which would then free up those already committed dollars for savings or for other purposes (such as refunding the W&S fund for the turf field improvements and reducing future payments from the General Fund).

As this is likely to be a moving target, staff will continue to monitor any guidance for the use of funds and provide timely updates to the Commission of any changes. The take-away from this exercise is that the list of projects that actually have dollar estimates is almost \$80 million, making the likely cost of everything listed far beyond the current capacity of the city to address. Staff is monitoring discussions at the Federal level related to the proposed \$2 trillion infrastructure bill, as that funding source could become a viable support for many of these listed transportation improvements that may not be currently eligible under the ARP.

Attached to this item is the Project List and a copy of the currently adopted 5 Year CIP for reference purposes.

#### **alternatives / other considerations**

N/A

#### **fiscal impact**

The city is expected to receive almost \$13 million in Federal Stimulus funds that may be able to be utilized for project priorities in the city. The city's current 5 Year CIP totals about \$18 million in annual funding and that figure predominately includes just over \$2.2 million in General Fund support, with the CRA at \$5 million, Electric Utility work at almost \$7 million, and W&S improvements at \$2.5 million.

#### **ATTACHMENTS:**

[Capital Improvement Plan - FY 2021 - revised updated.pdf](#)

ATTACHMENTS:

[Draft - Proj List for Stimulus Discussion .pdf](#)

**CITY OF WINTER PARK  
SUMMARY OF CAPITAL PROJECTS**

Description	Funding Source	Estimated 5 Yr. Cost	Schedule of Planned CIP Expenditures					
			FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Other Long-term Needs
General Capital Projects	General Fund	13,885,488	2,229,014	2,983,404	3,151,437	2,749,130	2,772,504	1,800,000
	Tower Rental Revenues	375,000	75,000	75,000	75,000	75,000	75,000	-
	Cemetery Trust Fund	1,450,000	350,000	500,000	600,000	-	-	-
	Grants/Fund Raising	-	-	-	-	-	-	320,000
	Orange County	200,000	200,000	-	-	-	-	-
	General Obligation Bonds - Subject to Referendum	-	-	-	-	-	-	17,500,000
Stormwater Capital Projects	Stormwater Utility	3,750,000	750,000	750,000	750,000	750,000	750,000	-
Community Redevelopment Agency	Tax Increment Financing	17,700,000	4,940,000	3,140,000	1,840,000	4,140,000	3,640,000	-
Water and Sewer Fund	Water & Sewer Fees	9,759,000	1,876,250	2,210,250	1,952,500	1,860,000	1,860,000	6,100,000
	Sewer Impact Fees	1,600,000	-	-	1,000,000	600,000	-	1,100,000
	Water Impact Fees	210,500	105,250	105,250	-	-	-	1,100,000
	Water & Sewer Reserves	2,607,791	687,791	1,260,000	660,000	-	-	1,550,000
Electric Services Fund	Electric Service Fees	32,476,083	6,841,100	6,365,172	6,389,725	6,427,270	6,452,815	-
<b>Totals</b>		<b>84,013,862</b>	<b>18,054,405</b>	<b>17,389,076</b>	<b>16,418,662</b>	<b>16,601,400</b>	<b>15,550,319</b>	<b>29,470,000</b>

**SUMMARY OF CAPITAL PROJECTS  
GENERAL CAPITAL PROJECTS**

Department	Description	Funding Source	Estimated 5 Yr. Cost	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Other Long-term Needs
Public Works	Pavement Resurfacing and Brick Road Repairs	General Fund	3,785,488	713,014	734,404	756,437	779,130	802,504	on-going
Public Works	Sidewalk, bike path and curb repairs	General Fund	1,650,000	300,000	300,000	350,000	350,000	350,000	on-going
Public Works	Facility replacement account funding (replacement of flooring, roofing, air conditioning, painting, & other capital needs) (65% General Fund, 25% Water and Sewer Fund, and 10% Electric Fund).	General Fund	1,625,000	325,000	325,000	325,000	325,000	325,000	on-going
ITS	Information Technology Upgrades (50% General Fund, 25% Water and Sewer Fund and 25% Electric Services Fund).	General Fund	925,000	175,000	175,000	175,000	200,000	200,000	on-going
Parks	General Parks Major Maintenance	General Fund	866,000	171,000	145,000	150,000	200,000	200,000	on-going
Parks	Showalter Field Improvements	General Fund	275,000		125,000	150,000			
Parks	Tennis Center	General Fund	150,000		150,000				
Parks	Athletic Field and Tennis Center Lighting	General Fund	500,000		125,000	125,000	125,000	125,000	
		Tower Rental Revenues	375,000	75,000	75,000	75,000	75,000	75,000	
Parks	Pavilion Replacement (Ward (2) and Phelps)	General Fund	134,000		134,000				
Parks	Lake Baldwin Park Improvements	General Fund	350,000			350,000			
Parks	Cemetery Enhancements and Maintenance Facility	Cemetery Trust Fund	1,450,000	350,000	500,000	600,000			
Public Works	Bicycle & Pedestrian Improvements	General Fund	400,000		100,000	100,000	100,000	100,000	on-going
Public Works	Signalization Upgrades	General Fund	400,000		100,000	100,000	100,000	100,000	on-going
Public Works	Ravadauge Infrastructure Reimbursement	General Fund	1,000,000	200,000	200,000	200,000	200,000	200,000	



**SUMMARY OF CAPITAL PROJECTS  
GENERAL CAPITAL PROJECTS**

Department	Description	Funding Source	Estimated 5 Yr. Cost	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Other Long-term Needs
Public Works	MLK Monitoring Station	Orange County	200,000	200,000					
Fire	Fire Safety & Equipment Fund	General Fund	975,000	175,000	200,000	200,000	200,000	200,000	
Police	Police Safety & Equipment Fund	General Fund	850,000	170,000	170,000	170,000	170,000	170,000	
Parks	Mead Garden Master Plan Renovation	General Fund	-						800,000
		Grants/Fund Raising	-						320,000
Fire	Station 64 Improvement	General Fund	-						1,000,000
General	Construct new City Hall (50,000 square feet)	General Obligation Bonds - Subject to Referendum	-						12,500,000
General	Development of Northwest Sports Complex	General Obligation Bonds - Subject to Referendum	-						5,000,000
Totals			15,910,488	2,854,014	3,558,404	3,826,437	2,824,130	2,847,504	19,620,000

**Totals by Funding Source:**

	5 Yr. Cost	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Other Long-term Needs
General Fund	13,885,488	2,229,014	2,983,404	3,151,437	2,749,130	2,772,504	1,800,000
Tower Rental Revenues	375,000	75,000	75,000	75,000	75,000	75,000	-
Orange County	200,000	200,000	-	-	-	-	-
Cemetery Trust Fund	1,450,000	350,000	500,000	600,000	-	-	-
Grants/Fund Raising	-	-	-	-	-	-	320,000
General Obligation Bonds - Subject to Referendum	-	-	-	-	-	-	17,500,000
	15,910,488	2,854,014	3,558,404	3,826,437	2,824,130	2,847,504	19,620,000

**CITY OF WINTER PARK  
CAPITAL IMPROVEMENT PLAN  
Fiscal Year 2020 - 2021**

<b>Function</b>	<b>Project</b>	<b>Project Description</b>	<b>Primary Funding Source</b>	<b>Amount</b>	<b>Impact on Operating Budgets</b>
Public Works	Pavement Resurfacing	The City's pavement resurfacing program calls for the resurfacing of eight to nine miles of streets in the upcoming fiscal year. A pavement condition assessment identifies those streets in most need of resurfacing to prevent degradation of the road base.	Local option gas tax revenues	\$ 713,014	Investments in routine road repaving reduces the annual costs of road repairs.
Public Works	Sidewalk, Bike path & Curb Repairs	Replacement of sidewalks, bike paths and curbing where necessary for public safety.	Local option gas tax revenues	\$ 300,000	No additional impact on operating budget
Public Works	Facility Replacement Account	This account will accumulate funds for the replacement of roofs, air conditioning, paint and flooring and other major capital expenditures for City's facilities.	General Fund - \$325,000, Water & Sewer Fund - \$125,000 and Electric Services Fund - \$50,000	\$ 500,000	No additional impact on operating budget
Information Technology	Information Technology Upgrades	Upgrades to computers, networks, servers and phone systems. Also contains funding to continue the City facilities underground fiber network.	General Fund - \$175,000, Water & Sewer Fund - \$122,500 and Electric Services Fund - \$87,500	\$ 385,000	No additional impact on operating budget
Parks	Major Parks Maintenance Items	This funding is set aside for needed Parks Department capital equipment and facility maintenance and repairs.	General Fund	\$ 171,000	No additional impact on operating budget
Parks	Athletic Field & Tennis Court Lighting	Multi-year lighting enhancement project at the city's athletic venues. Includes replacement of worn poles and fixtures.	Cell Tower Revenues	\$ 75,000	No additional impact on operating budget. Reduces maintenance on existing aging lighting stock.

**CITY OF WINTER PARK  
CAPITAL IMPROVEMENT PLAN  
Fiscal Year 2020 - 2021**

<b>Function</b>	<b>Project</b>	<b>Project Description</b>	<b>Primary Funding Source</b>	<b>Amount</b>	<b>Impact on Operating Budgets</b>
Parks	Cemetery Improvements	Funding for this project will be used to create columbariums at Pinneywood and to start work at Palm Cemetery. Future funding will centralize maintenance services.	Cemetery Trust Fund	\$ 350,000	Improvements in 2021 through 2022 will allow for additional sales. Revenues are expected to exceed operating costs.
Public Works	Ravadauge Infrastructure Reimbursement	Provides funding estimate for the reimbursement of developer built city roads in the Ravadauge redevelopment area.	General Fund (paid from permit and tax revenues received by the development.)	\$ 200,000	The city will ultimately take over the maintenance of these roads however the reimbursement does not effect the city's obligation to do so.
Public Works	MLK Monitoring Station	Assisting the county build an upgraded air quality monitoring station to replace the existing.	General Fund (paid from permit and tax revenues received by the development.)	\$ 200,000	No additional impact on operating budget. This project is being reimbursed by Orange County.
Fire	Fire Safety Equipment Replacement Fund - Station Alerting	Contributions to the funding pool for the capital replacement of crucial life-saving equipment will go towards the cost of replacing the station alerting system to improve response times.	General Fund	\$ 175,000	No additional impact on operating budget
Police	Police Safety & Equipment Fund	This fund will allow the Police Department to create a funding pool for replacement of crucial life-saving equipment. In FY21 -24, funds will be saved to replace the aging 124 Motorola Radios.	General Fund	\$ 170,000	No additional impact on operating budget

**CITY OF WINTER PARK  
SUMMARY OF CAPITAL PROJECTS  
STORMWATER CAPITAL PROJECTS FUND**

<b>Department</b>	<b>Description</b>	<b>Funding Source</b>	<b>Estimated 5 Yr. Cost</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
Public Works	Drainage Improvements - Most of the City's stormwater sewer infrastructure is over fifty years old. Some of these older systems do not meet the City's current drainage standards and in many cases are experiencing pipe material failures. Groundwater seepage into the stormwater sewer system is considered an illicit discharge carrying sediments to the City's lakes compromising water quality.	Stormwater Fees	1,050,000	250,000	250,000	250,000	150,000	150,000
Public Works	Kings Way Outfall Improvements	Stormwater Fees	375,000	375,000				
Public Works	N Lakemont Seminole Ditch Piping	Stormwater Fees	625,000	125,000	500,000			
Public Works	Canton at Knowles Drainage Improvements	Stormwater Fees	500,000			500,000		
Public Works	Winter Park Road Drainage Improvements	Stormwater Fees	1,200,000				600,000	600,000
Totals			3,750,000	750,000	750,000	750,000	750,000	750,000

**Note: The stormwater capital improvement plan has been approved by the Lakes and Waterways Board.**

**CITY OF WINTER PARK  
CAPITAL IMPROVEMENT PLAN - Stormwater Fund  
Fiscal Year 2020 - 2021**

<b>Function</b>	<b>Project</b>	<b>Project Description</b>	<b>Primary Funding Source</b>	<b>Amount</b>	<b>Impact on Operating Budgets</b>
Public Works	Drainage improvements	Rainfall events within recent years have produced increased intensities which have exceeded the capacity of the storm sewer infrastructure and as result the City has been experiencing localized flooding in areas that have not been prone to flooding in the past.	Stormwater utility fee	\$ 250,000	No additional impact on operating budget
Public Works	Kings Way Outfall Improvements	Replace CDS to improve drainage.	Stormwater utility fee	\$ 375,000	No additional impact on operating budget
Public Works	N Lakemont Seminole Ditch Piping	Replace drainage system, inlets, and piping.	Stormwater utility fee	\$ 125,000	No additional impact on operating budget

**CITY OF WINTER PARK  
SUMMARY OF CAPITAL PROJECTS  
COMMUNITY REDEVELOPMENT AGENCY FUND**

**Current Adopted CIP**

Department	Description	Funding Source	Estimated 5 Yr. Cost	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
CRA	Small Scale CIP Improvements	TIF	200,000	40,000	40,000	40,000	40,000	40,000
CRA	CRA Infrastructure Improvements	TIF	500,000	100,000	100,000	100,000	100,000	100,000
CRA	Parking Structures	TIF	2,500,000				1,000,000	1,500,000
CRA	17-92 / PD&E Streetscape	TIF	3,000,000		-	-	1,000,000	2,000,000
CRA	MLK Park Improvements	TIF	3,000,000			1,500,000	1,500,000	
CRA	Hannibal Square Connectivity	TIF	200,000			200,000		
CRA	Post Office Acquisition	TIF	7,500,000	4,500,000	3,000,000			
CRA	Shady Park Area Improvements	TIF	300,000	300,000				
CRA	Central Park Stage Area Improvements	TIF	500,000				500,000	
Totals			17,700,000	4,940,000	3,140,000	1,840,000	4,140,000	3,640,000

**Totals by Funding Source:**

Tax Increment Financing (TIF)	17,700,000	4,940,000	3,140,000	1,840,000	4,140,000	3,640,000
-------------------------------	------------	-----------	-----------	-----------	-----------	-----------

**CITY OF WINTER PARK  
CAPITAL IMPROVEMENT PLAN  
Fiscal Year 2020 - 2021**

<b>Function</b>	<b>Project</b>	<b>Project Description</b>	<b>Primary Funding Source</b>	<b>Amount</b>	<b>Impact on Operating Budgets</b>
CRA	Small Scale CRA Improvements	Purpose of this fund is to include minor project expenditures that may be incurred throughout the year such as SunRail weekend ridership, district enhancements, or other small scale projects.	Tax Increment Financing	\$ 40,000	These projects would be one time expenditures and should not impact ongoing operational costs.
CRA	CRA Infrastructure Improvements	This fund will provide for infrastructure improvement needs that enhance the CRA district and are in accordance with the adopted plan.	Tax Increment Financing	\$ 100,000	These projects would be one time expenditures and should not impact ongoing operational costs.
CRA	Post Office Acquisition	Funding to evaluate the potential land with area improvements for purchase and provide financial support as a purchaser of the Post Office.	Tax Increment Financing	\$ 4,500,000	These projects would be one-time expenditures and should not impact ongoing operational costs in the CRA.
CRA	Shady Park Area Improvements	Enhancements to the area to re-evaluate the inoperable splash pad and make beautification and program enhancements.	Tax Increment Financing	\$ 300,000	Until design and scope is determined, impact on maintenance and upkeep cannot be determined.

**CITY OF WINTER PARK  
SUMMARY OF CAPITAL PROJECTS  
WATER AND WASTEWATER FUND**

Department	Description	Funding Source	Estimated 5 Yr. Cost	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Other Long-term Needs
Water and Sewer	Rehabilitation of defective sewer mains with heavy ground water infiltration.	Water and Sewer Fees	1,625,000	325,000	300,000	300,000	350,000	350,000	
Water and Sewer	Rehabilitation of sanitary manholes to restore their structural integrity	Water and Sewer Fees	490,000	50,000	100,000	100,000	120,000	120,000	
Water and Sewer	Short Liner Installation - for rehabilitation of sanitary sewer mains and laterals from the main to the property line.	Water and Sewer Fees	950,000		100,000	200,000	325,000	325,000	
Water and Sewer	Upgrade water mains - replacement of sub-standard water mains throughout the water distribution system.	Water and Sewer Fees	2,710,000	350,000	350,000	670,000	670,000	670,000	
Water and Sewer	Replacement of asbestos cement sanitary force mains deteriorated by hydrogen sulfide gas.	Water and Sewer Fees	80,000		20,000	20,000	20,000	20,000	
Water and Sewer	Lift Station Upgrades	Water and Sewer Fees	550,000		100,000	150,000	150,000	150,000	
Water and Sewer	Upgrading/rerating of Iron Bridge Regional Wastewater Treatment Facility (City of Orlando).	Water and Sewer Reserves	2,007,791	687,791	660,000	660,000			
Water and Sewer	Richard Crotty Parkway Utility Upgrade	Water Impact Fees	210,500	105,250	105,250				
		Water and Sewer Fees	855,500	427,750	427,750				
Water and Sewer	Kennedy Blvd Road Widening Force Main Upgrade	Sewer Impact Fees	1,600,000			1,000,000	600,000		
Water and Sewer	FDOT SR 434 Water and Sewer Relocation	Water and Sewer Fees	900,000		600,000	300,000			
		Water and Sewer Reserves	600,000		600,000				
Water and Sewer	Water Treatment Plant Renewal and Replacement	Water and Sewer Fees	326,000	326,000					



**CITY OF WINTER PARK  
SUMMARY OF CAPITAL PROJECTS  
WATER AND WASTEWATER FUND**

Department	Description	Funding Source	Estimated 5 Yr. Cost	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Other Long-term Needs
Water and Sewer	Wastewater Reclamation Facility Renewal and Replacement	Water and Sewer Fees	150,000	150,000					
ITS	Information Technology Infrastructure Upgrades (50% General Fund, 25% Water and Sewer Fund and 25% Electric Services Fund).	Water and Sewer Fees	497,500	122,500	87,500	87,500	100,000	100,000	
Public Works	Facility replacement account funding (replacement of flooring, roofing, air conditioning, painting, & other capital needs) (65% General Fund, 25% Water and Sewer Fund, and 10% Electric Fund).	Water and Sewer Fees	625,000	125,000	125,000	125,000	125,000	125,000	
Water and Sewer	Expansion of reclaimed water system	Water and Sewer Reserves	-						1,550,000
		Sewer Impact Fees	-						1,100,000
		Water Impact Fees	-						1,100,000
Water and Sewer	Ground Storage Tank Expansion	Water and Sewer Fees	-						6,100,000
Totals			14,177,291	2,669,291	3,575,500	3,612,500	2,460,000	1,860,000	9,850,000

**Totals by Funding Source:**

Water and Sewer Fees	9,759,000	1,876,250	2,210,250	1,952,500	1,860,000	1,860,000	6,100,000
Water and Sewer Reserves	2,607,791	687,791	1,260,000	660,000	-	-	1,550,000
Sewer Impact Fees	1,600,000	-	-	1,000,000	600,000	-	1,100,000
Water Impact Fees	210,500	105,250	105,250	-	-	-	1,100,000
	14,177,291	2,669,291	3,575,500	3,612,500	2,460,000	1,860,000	9,850,000

**CITY OF WINTER PARK  
CAPITAL IMPROVEMENT PLAN - Water & Sewer  
Fiscal Year 2020 - 2021**

<b>Function</b>	<b>Project</b>	<b>Project Description</b>	<b>Primary Funding Source</b>	<b>Amount</b>	<b>Impact on Operating Budgets</b>
Water and Sewer	Upgrade sanitary sewer mains	Defective sanitary sewer mains will be rehabilitated to decrease heavy ground water infiltration, in effect reducing the total flow to waste water facilities.	Water and Sewer Fees	\$ 325,000	This project will reduce wastewater treatment costs by reducing ground water infiltration
Water and Sewer	Rehabilitate sanitary sewer manholes	Sanitary sewer manholes deteriorated by hydrogen sulfide gas will be reconstructed. Repairing and restoring the structural integrity to the manholes will eliminate the possibility of collapse and groundwater infiltration, thus reducing flows and associated treatment costs.	Water and Sewer Fees	\$ 50,000	This project will reduce wastewater treatment costs by reducing ground water infiltration
Water and Sewer	Upgrade water mains	Water main upgrades consist of construction and upgrade of water mains and service lines to replace sub-standard water mains throughout the water distribution system. This work will improve water quality, flows and fire protection in the impacted areas.	Water and Sewer Fees	\$ 350,000	No additional impact on operating budget
Water and Sewer	Iron Bridge Regional Wastewater Treatment Facility	Upgrading/rerating of Iron Bridge Regional Wastewater Treatment Facility (City of Orlando).	Water and Sewer Reserves	\$ 687,791	No additional impact on operating budget
Water and Sewer	Richard Crotty Parkway Utility Upgrade	In partnership with Orange County, this project will realign Hanging Moss road which necessitates a water main upgrade and a force main replacement.	Water and Sewer Fees	\$ 533,000	No additional impact on operating budget

**CITY OF WINTER PARK  
CAPITAL IMPROVEMENT PLAN - Water & Sewer  
Fiscal Year 2020 - 2021**

<b>Function</b>	<b>Project</b>	<b>Project Description</b>	<b>Primary Funding Source</b>	<b>Amount</b>	<b>Impact on Operating Budgets</b>
Water and Sewer	Upgrade Water Treatment Plants	Renewal and replacement of components for the Water treatment plants and repump facilities.	Water and Sewer Fees	\$ 326,000	No additional impact on operating budget
Water and Sewer	Upgrade Winter Park Estates Wastewater Treatment Plant	Renewal and replacement of components for the Winter Park Estates Wastewater Reclamation Facility.	Water and Sewer Fees	\$ 150,000	No additional impact on operating budget

**CITY OF WINTER PARK  
SUMMARY OF CAPITAL PROJECTS  
ELECTRIC SERVICES FUND**

Department	Description	Funding Source	Estimated 5 Yr. Cost	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Electric Services	Routine Capital improvements including: undergrounding electric lines, renewals and replacements, and other improvements required to provide service and improve the reliability of the electric system	Electric System Revenues	6,263,583	1,203,600	1,227,672	1,252,225	1,277,270	1,302,815
Electric Services	Undergrounding of Electric Lines	Electric System Revenues	25,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Electric Services	Solar Awning Construction	Electric System Revenues	500,000	500,000				
Public Works	Facility replacement account funding (replacement of flooring, roofing, air conditioning, painting, & other capital needs) (65% General Fund, 25% Water and Sewer Fund, and 10% Electric Fund)	Electric System Revenues	250,000	50,000	50,000	50,000	50,000	50,000
ITS	Information Technology Infrastructure Upgrades (50% General Fund, 25% Water and Sewer Fund and 25% Electric Services Fund)	Electric System Revenues	462,500	87,500	87,500	87,500	100,000	100,000
<b>Totals</b>			<b>32,476,083</b>	<b>6,841,100</b>	<b>6,365,172</b>	<b>6,389,725</b>	<b>6,427,270</b>	<b>6,452,815</b>

**Totals by Funding Source:**

Electric System Revenues	32,476,083	6,841,100	6,365,172	6,389,725	6,427,270	6,452,815
--------------------------	------------	-----------	-----------	-----------	-----------	-----------

Note: No additional bond issues are anticipated in the period covered by this Capital Improvement Plan

**CITY OF WINTER PARK  
CAPITAL IMPROVEMENT PLAN - Electric Services  
Fiscal Year 2020 - 2021**

<b>Function</b>	<b>Project</b>	<b>Project Description</b>	<b>Primary Funding Source</b>	<b>Amount</b>	<b>Impact on Operating Budgets</b>
Electric Services	Routine Capital: annual electric system improvements	These improvements include undergrounding electric lines and other improvements to increase the reliability of the electric system.	Electric Service Fees	\$ 1,203,600	No impact on operating budget
Electric Services	Undergrounding Electric Utilities	This is part of an ongoing plan to underground electric utility lines over the next 8 years.	Electric Service Fees	\$ 5,000,000	As electric utilities are placed underground there will be less costs for trimming trees around power lines.
Electric Services	Solar Awning Construction	Construction of an awning at the Utility Warehouse to provide protection for heavy vehicles as well as increasing the city's use of renewable energy sources.	Electric Service Fees	\$ 500,000	Solar energy savings will reduce operating costs, but also reduce revenues to the Electric Utility as this is in Winter Park's service area.

Project Summary List - Initial Draft

Department	Project	Est. Funding	Complete by 2024	In CIP?	CRA Eligible?	Stimulus Eligible?	Parks Acquisition/Impact Eligible?	Notes
Traffic Improvements								
Planning & Transportation	Eastbound Addl Left turn lanes- Fairbanks onto 17-92 (NB)	TBD	Yes	No	Yes	Potentially	No	Identified by Transportation staff as a priority for improvement
Planning & Transportation	Eastbound AND Westbound Fairbanks at Pennsylvania/Orange Avenue	TBD	Yes	No	Yes	Potentially	No	Identified by Transportation staff as a priority for improvement
Planning & Transportation	Eastbound AND Westbound Fairbanks at Lakemont Avenue	TBD	Yes	No	No	Potentially	No	Identified by Transportation staff as a priority for improvement
Planning & Transportation	North eastbound Addl Left Turn Lanes- Orange onto 17-92 (NB)	TBD	Yes	No	No	Potentially	No	Identified by Transportation staff as a priority for improvement
Planning & Transportation	Eastbound Left turn lanes- Lee Rd onto 17-92 (NB)	TBD	Yes	No	Yes	Potentially	No	Identified by Transportation staff as a priority for improvement
Planning & Transportation	Northeastbound Orange Ave at Denning, Minnesota	TBD	Yes	No	No	Potentially	No	Identified by Transportation staff as a priority for improvement
Planning & Transportation	North and Southbound 17-92 at Fairbanks	TBD	Yes	No	Yes	Potentially	No	
Planning & Transportation	Southbound and Northbound Denning at Fairbanks	TBD	Yes	No	Yes	Potentially	No	
Planning & Transportation	Westbound Morse - Left and right turn lanes onto 17-92	TBD	Yes	No	Yes	Potentially	No	
Planning & Transportation	Eastbound left turning lane from Fairbanks onto Denning- with land	TBD	Yes	No	Yes	Potentially	No	
Planning & Transportation	I-4 and Fairbanks Interchange	TBD	Yes	No	No	Potentially	No	
Planning & Transportation	Calming- Northbound 17-92 to Garden to Denning to NE bound Orange Avenue	TBD	Yes	No	No	Potentially	No	
Planning & Transportation	Traffic Calming- Canton	TBD	Yes	No	Yes	Potentially	No	
Planning & Transportation	Traffic Calming- Palmer Ave	TBD	Yes	No	No	Potentially	No	
Planning & Transportation	Glenridge Intersection Improvements	1,239,000	Yes	No	No	Potentially	No	
Planning & Transportation	Lakemont Avenue Complete Street	8,000,000	Yes	No	No	Potentially	No	
Planning & Transportation	Orange Avenue rightsizing roundabout and safety	5,000,000	Yes	No	No	Potentially	No	
Planning & Transportation	Traffic Signalization Funds	100,000	Yes	Gen FY22 - 25	Yes, if in boundary	Potentially	No	Annual funding of \$100k was removed in FY21, planned to resume in future years.
Land Acquisition								
Admin	Purchase of Addl. Fairbanks Properties	8,000,000	Yes	No	Yes	Potentially	Yes, if for parkland.	Based on about \$3 million an acre. CRA already purchased the Dry Cleaner property
Admin	Post Office Purchase (Addl. Funds)	4,500,000	Yes	No	Yes	Potentially	Yes, if for parkland.	Assumes \$6 million to build and another \$6 million for land. Currently \$7.5m allocated in CRA.
Parks	Other Park/Green Space Expansions	TBD	Yes	No	Yes, if in boundary	Potentially	Yes	
Planning & Transportation	North Fairbanks Gateway Corridor- Greenway and Shared Parking	TBD	Yes	No	Yes, if in boundary	Potentially	Yes, if for parkland.	
Other Uses of Funding								
Admin	General Fund Revenue Loss	3,000,000	Yes	N/A	N/A	N/A	N/A	Revenue estimate lost comparing 2019 to 2020 actual and 2021 rev. budget
Admin	30% Reserves Goal	1,000,000	Yes	N/A	N/A	N/A	N/A	Between 800k - 1.5 million will put the city at 30% reserves in FY22.
Admin	Central Park Stage (Addl. Funds)	500,000	Yes	CRA Yr FY24	Yes	Potentially	No	Likely cost will be more than the \$500k CRA budgeted
Admin	Downtown Restrooms	350,000	Yes	No	Yes	Potentially	No	Placeholder guess using standard restroom with upgrades
Admin	Expansion of Public WiFi	Varies	Yes	No	Yes, if in boundary	Yes	No	Denning is \$125k and was submitted to CDBG.
Admin	Library & Event Center Public Art	1,000,000	Yes	No	No	Yes	No	Public art fixtures for both facilities that were not part of original scope
Admin	Downtown Small Business Vibrancy Study	145,000	Yes	No	Yes	Yes	No	
Admin	Parking Garages	7,500,000	Yes	CRA Yr FY24 -27	Yes	Potentially	No	Space costs estimates of \$25k per space. Assumes 300 space garage.
Admin	Old Library Redevelopment	6,000,000	Yes	No	No	Potentially	No	Proposed use of property would determine eligibility for stimulus.
Fire	Fire Station Improvements	2,725,000	Yes	No	No	No	No	Station 62 and Apparatus Storage, and Training facility
Fire	Lee Rd- Fire Station/Killarney Annexation	TBD	Yes	No	No	No	No	

Department	Project	Est. Funding	Complete by 2024	In CIP?	CRA Eligible?	Stimulus Eligible?	Parks Acquisition/Impact Eligible?	Notes
IT	Fiber Installation Phase I - City Facilities	962,000	Yes	Currently funded by the Utilities	No	Yes	No	Funded by the Electric and Water Utiliites. As a stimulus eligible project, this may be able to be refunded.
IT	Fiber Installation Phase II - Smart City Applications	2,400,000	Yes	No	Potentially, if in boundary	Yes	No	Originally planned as needed to link streetlights, however other technologies may exist.
IT	Fiber Installation Phase III - Fiber to the Premise Build-Out	\$15 - \$23 million	No	No	Potentially, if in boundary	Yes	No	Amount estimated from a 2016 study to provide full build-out to all premises in WP.
IT	IT Enhancements	875,000	Yes	No	No	No	No	Site security and virtual desktop projects
Parks	Tennis Center Improvements	190,000	Yes	Gen Yr FY22 for \$150k	No	Potentially	No	\$40k for a catwalk is not funded
Parks	Dinky Dock Renovation	140,000	Yes	No	No	Potentially	No	Canceled in FY21 CIP
Parks	Farmers Market Facility Upgrades	96,000	Yes	No	No	Potentially	No	Stimulus recreation (from above)
Parks	Winter Park Sports Complex - Turf Fields	2,470,000	Yes	Currently funded with Loan from W&S	No	Potentially	No	Two turf fields at Ward Park funded by loan from W&S. Paying from another source would reduce annual General Fund costs.
Parks	Mead Gardens - Improvements	500,000	Yes	Currently funded with Loan from W&S	No	Yes	No	Funded by loan from W&S. Paying from another source would reduce annual General Fund costs.
Parks	Mead Gardens - Addl Master Plan Improvements	620,000	Yes	Listed as long term need in Gen CIP	No	Yes	No	Additional improvements from master plan
Parks	MLK Park Improvements	4,000,000	Yes	CRA FY23- 24	Yes	Potentially	No	The CRA has \$3million committed however additional features may be desired.
Parks	Shady Park	300,000	Yes	Currently funded in the CRA	Yes	Potentially	No	Funded by CRA but could be supplanted
Parks	Ward & Phelps Pavilion Replacement	134,000	Yes	Gen Yr FY22	No	Potentially	No	Deferred in FY21 to FY22
Parks	Athletic Field Lighting	902,000	Yes	Gen FY22- 25	No	Potentially	No	\$102k was removed for FY21 funding.
Parks	Howell Preserve Improvements	TBD	Yes	No	No	Potentially	No	\$2m+ grant will go towards these improvements.
Parks	Showalter Field Improvements	275,000	Yes	Gen FY22 - 23	No	Potentially	No	CIP Years 22 and 23
Parks	Lake Baldwin Park Improvements	350,000	Yes	Gen FY23	No	Potentially	No	CIP Year 23
Parks	WP 9 Facilities	TBD	Yes	No	No	Potentially	No	
Parks	WP Pines Golf Course	TBD	Yes	No	No	Potentially	Yes, if for parkland.	Future potential possibility of purchasing the property
Planning & Transportation	Pedestrian Crossings	240,000	Yes	No	Yes, if in boundary	Potentially	No	Est. from Planning
Planning & Transportation	Bike & Trail Network	10,000,000	Portions	No	Yes, if in boundary	Potentially	No	Est. from Planning
Planning & Transportation	Progress Point Park	3,500,000	Yes	No	No	Potentially	Yes	Funding for park at Progress Point
Planning & Transportation	Bike/Ped Improvements	100,000	Yes	Gen FY22- 25	Yes, if in boundary	Potentially	No	Annual funding of \$100k was removed in FY21, planned to resume in future years.
Planning & Transportation	Orlando Urban Trail (Loch Haven Museum District) to Mead Garden to Progress Point	TBD	Yes	No	No	Potentially	No	
Planning & Transportation	Connectivity Progress Point to MLK Park and Library	TBD	Yes	No	Yes, if in boundary	Potentially	No	
Planning & Transportation	Connectivity MLK Park to Central Park/Park Avenue	TBD	Yes	No	Yes	Potentially	No	There is \$200k in the CRA CIP FY23 to complete the streetscape on New England to connect MLK to Park Ave.
Planning & Transportation	Connectivity- 17-92@ Orange to Park Avenue	TBD	Yes	No	No	Potentially	No	
Planning & Transportation	Connectivity I-4 to MLK from Fairbanks/Minnesota residential intensity	TBD	Yes	No	Yes, if in boundary	Potentially	No	
Public Works	City Hall Roof	300,000	Yes	Currently funded at \$150k	No	No	No	Price may vary significantly, some estimates as high as \$300k
Sustainability	Solar Installations	1,000,000	Yes	Currently funded at \$500k	No	No	No	Funding in Electric to construct an awning at the compound. Additional funding to increase scope.
Sustainability	Electric Charging Stations	100,000	Yes	No	No	No	No	
W&S	Lakeside Septic Replacement - Pilot Program	TBD	Yes	No	No	Yes	No	
Totals, not including TBD or projects with ranges		78,513,000						